

CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE NINE-MONTH PERIOD ENDED 30 SEPTEMBER 2025
(unaudited)

Name of the company: Colt CZ Group SE

Registered office: náměstí Republiky 2090/3a, Nové Město, 110 00 Prague 1, Czech Republic

Legal form: European Company

Id. no.: 291 51 961

Components of the condensed consolidated interim financial statements:

Consolidated statement of profit and loss and other comprehensive income

Consolidated statement of financial position

Consolidated statement of changes in equity

Consolidated cash flow statement

Notes to condensed consolidated interim financial statements

These condensed consolidated interim financial statements were prepared and approved on 19 November 2025.

CONSOLIDATED STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD FROM 1 JANUARY TO 30 SEPTEMBER

	Note	30 Sep 2025 CZK '000	30 Sep 2024 CZK '000
Revenues from the sale of own products, goods and services	9.1	16,070,556	14,971,895
Other operating income		72,180	72,291
Change in inventories developed internally		1,335,535	67,498
Own work capitalized		214,539	161,289
Raw materials and consumables used		-8,194,157	-7,768,744
Services		-2,007,490	-1,708,542
Personnel costs		-3,659,113	-3,345,775
Depreciation and amortization		-1,153,762	-1,003,325
Other operating expenses		-354,936	-202,881
Allowances		-53,457	-2,685
Operating profit		2,269,895	1,241,021
Interest income	10.1	430,090	630,514
Interest expense	10.1	-832,373	-990,477
Other financial income	10.1	3,814	84,328
Other financial expenses	10.1	-568,419	-202,409
Gains or losses from derivative transactions	10.1	397,682	157,362
Share in the profit of associates after tax		4,559	525
Profit before tax		1,705,248	920,864
Income tax	10.2	-378,107	-212,207
Profit for the period		1,327,141	708,657
Items that may be subsequently reclassified to the statement of profit or loss			
Cash flow hedges – remeasurement of effective portion of hedging instruments		540,192	-503,809
Foreign currency translation of foreign operations		-393,085	36,444
Other comprehensive income		147,107	-467,365
Comprehensive income for the period		1,474,248	241,292
Profit for the period attributable to:			
Owner of the parent company		1,327,141	708,657
Comprehensive income for the period attributable to:			
Owner of the parent company		1,474,248	241,292
Net earnings per share attributable to the owner of the parent company (CZK per share)			
Basic	22	24	16
Diluted	22	24	16

Notes are an integral part of these consolidated interim financial statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 SEPTEMBER

		30 Sep 2025	31 Dec 2024
	Note	CZK '000	CZK '000
ASSETS			
Non-current assets			
Intangible assets	11	9,570,015	10,403,416
Goodwill	9	9,057,800	8,489,707
Property, plant and equipment	12	9,784,079	9,582,545
Equity-accounted securities and investments	18	48,662	44,102
Financial derivatives	19	930,710	413,372
Trade and other receivables		11,772	20,021
Other receivables		2,112	2,593
Deferred tax assets		171,760	75,589
Total non-current assets		29,576,910	29,031,345
Current assets			
Inventories	13	9,281,755	7,456,512
Trade and other receivables		1,835,905	2,829,759
Provided loans		19,179	20,017
Other financial assets		10,840	12,531
Financial derivatives	19	443,175	127,174
Other receivables		1,447,958	555,882
Tax receivables		68,343	81,210
Cash and cash equivalents		3,990,436	5,917,768
Total current assets		17,097,591	17,000,853
Total assets		46,674,501	46,032,198
EQUITY AND LIABILITIES			
Capital and reserves			
Share capital		5,646	5,646
Share premium		13,477,795	13,477,795
Capital funds		1,641,512	1,641,512
Cash flow hedge reserve		336,698	-203,494
Foreign exchange translation reserve		-461,222	-68,137
Accumulated profits		5,696,134	5,175,107
Equity attributable to the owner of the Company		20,696,563	20,028,429
Non-controlling interests		-	-
Total equity		20,696,563	20,028,429
Non-current liabilities			
Bonds, bank loans and borrowings	17	14,221,624	16,336,227
Financial derivatives	19	237,507	532,473
Lease liabilities		63,177	58,922
Trade and other payables		80,566	46,802
Other payables		7,524	10,387
Provisions	14	101,908	101,095
Deferred tax liability		2,595,073	2,561,948
Employee benefit liabilities	16	197,250	234,725
Total non-current liabilities		17,504,629	19,882,579
Current liabilities			
Bonds, bank loans and borrowings	17	1,472,644	1,474,910
Financial derivatives	19	66,121	394,262
Lease liabilities		23,497	22,267
Trade and other payables		1,653,511	1,573,335
Other payables		5,049,317	2,333,203
Provisions	14	73,608	57,870
Tax liabilities		117,047	248,236
Employee benefit liabilities	16	17,564	17,107
Total current liabilities		8,473,309	6,121,190
Total liabilities		25,977,938	26,003,769
Total equity and liabilities		46,674,501	46,032,198

Notes are an integral part of these consolidated interim financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE NINE MONTHS ENDED 30 SEPTEMBER

CZK '000	Share capital	Share premium	Capital funds	Cash flow hedge reserve	Foreign exchange translation reserve	Accumulated profits	Equity attributable to the owner of the parent company	Non-controlling interests	Total equity
Balance at 31 December 2023	3,516	1,942,818	1,641,512	599,816	-142,688	5,229,872	9,274,846	-	9,274,846
Profit for the period	-	-	-	-	-	1,044,575	1,044,575	-	1,044,575
Other comprehensive income	-	-	-	-803,310	74,551	-	-728,759	-	-728,759
Total comprehensive income for the period	-	-	-	-803,310	74,551	1,044,575	315,816	-	315,816
Dividends	-	-	-	-	-	-1,511,069	-1,511,069	-	-1,511,069
Issue of shares	1,957	11,534,977	-	-	-	-	11,536,934	-	11,536,934
Share-based payments	173	-	-	-	-	411,729	411,902	-	411,902
Balance at 31 December 2024	5,646	13,477,795	1,641,512	-203,494	-68,137	5,175,107	20,028,429	-	20,028,429
Profit for the period	-	-	-	-	-	1,327,141	1,327,141	-	1,327,141
Other comprehensive income	-	-	-	540,192	-393,085	-	147,107	-	147,107
Total comprehensive income for the period	-	-	-	540,192	-393,085	1,327,141	1,474,248	-	1,474,248
Dividends	-	-	-	-	-	-846,945	-846,945	-	-846,945
Issue of shares	-	-	-	-	-	-	-	-	-
Share-based payments	-	-	-	-	-	40,831	40,831	-	40,831
Balance at 30 September 2025	5,646	13,477,795	1,641,512	336,698	-461,222	5,696,134	20,696,563	-	20,696,563

Notes are an integral part of these consolidated interim financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE NINE MONTHS ENDED 30 SEPTEMBER

CZK '000	Share capital	Share premium	Capital funds	Cash flow hedge reserve	Foreign exchange translation reserve	Accumulated profits	Equity attributable to the owner of the parent company	Non-controlling interests	Total equity
Balance at 31 December 2023	3,516	1,942,818	1,641,512	599,816	-142,688	5,229,872	9,274,846	-	9,274,846
Profit for the period	-	-	-	-	-	708,657	708,657	-	708,657
Other comprehensive income	-	-	-	-503,809	36,444	-	-467,365	-	-467,365
Total comprehensive income for the period	-	-	-	-503,809	36,444	708,657	241,292	-	241,292
Dividends	-	-	-	-	-	-1,511,069	-1,511,069	-	-1,511,069
Issue of shares	1,567	9,278,248	-	-	-	-	9,279,815	-	9,279,815
Share-based payments	173	-	-	-	-	373,935	374,108	-	374,108
Balance at 30 September 2024	5,256	11,221,066	1,641,512	96,007	-106,244	4,801,395	17,658,992	-	17,658,992

Notes are an integral part of these consolidated interim financial statements.

CONSOLIDATED CASH FLOW STATEMENT FOR THE NINE MONTHS ENDED 30 SEPTEMBER 2025

	Note	30 Sep 2025 CZK '000	30 Sep 2024 CZK '000
<i>Cash flows from principal economic activity (operating activity)</i>			
Profit from ordinary activity before tax		1,705,248	920,864
Depreciation/amortization of non-current assets	11, 12	1,153,762	1,003,325
Change in allowances and provisions	13, 14	76,298	56,847
Profit from the sale of non-current assets		-1,316	-1,922
Interest expense and interest income		402,283	359,963
Share in the profit of associates	18	-4,559	-525
Unrealized foreign exchange gain and losses		1,235,064	192,871
Remeasurement of Other financial assets	10.1	-	-113,402
Cash flow hedging – remeasurement of the effective portion of hedging instruments		540,192	-503,809
Share-based payments	15	40,831	374,107
Adjustments for other non-cash transactions	10.1	71,408	-11,464
Net operating cash flows before changes in working capital		5,219,211	2,276,855
Change in working capital			
Change in receivables and deferrals		-775,011	768,379
Change in liabilities and accruals		2,370,866	-320,169
Change in inventories	13	-2,376,752	-299,902
Cash flow from operating activities		4,438,314	2,425,163
Paid interest	10.1	-1,028,244	-1,124,160
Interest received	10.1	553,509	732,813
Income tax paid for ordinary activity	10.2	-775,376	-618,852
Net cash flow from operating activities		3,188,203	1,414,964
Cash flows from investing activities			
Acquisition of non-current assets	11, 12	-586,375	-655,634
Proceeds from the sale of non-current assets		1,316	1,922
Acquisition of subsidiaries – opening balance	8	-1,343,857	-5,231,350
Acquisition of subsidiaries – cash and cash equivalents	8	8,460	443,521
Acquisition of equity-accounted securities and investments		-	-3,776
Proceeds from sale of Other financial assets		-	1,021,982
Provided loans		-	-18,979
Net cash flow from investing activities		-1,920,456	-4,442,314
Cash flows from financing activities			
Proceeds from issue of bonds		-	468,000
Dividend paid to owners		-846,945	-260,445
Proceeds from drawing of loans	17	60,462	10,799,270
Repayment of loans	17	-2,037,622	-6,021,995
Repayment of leases		-19,639	-21,869
Net cash flow from financing activities		-2,843,744	4,962,961
Net change in cash and cash equivalents		-1,575,997	1,935,611
Opening balance of cash and cash equivalents		5,917,768	3,328,684
Effect of exchange rate on cash and cash equivalents		-351,335	16,461
Closing balance of cash and cash equivalents		3,990,436	5,280,756

Notes are an integral part of these consolidated interim financial statements.

COLT CZ GROUP SE

Condensed consolidated interim financial statements for the nine-month period from 1 January to 30 September 2025 prepared in accordance with IFRS Accounting Standards as adopted by the European Union
(unaudited)

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1. PARENT COMPANY

Colt CZ Group SE (the “Consolidating Entity” or the “Company”) is a European company registered in the Commercial Register kept by the Municipal Court in Prague on 10 January 2013, with its registered office at náměstí Republiky 2090/3a Nové Město, 110 00 Prague 1, Czech Republic, corporate ID No. 291 51 961. The Company together with its subsidiaries, is one of the world’s leading manufacturers of firearms, tactical accessories and ammunition for military and law enforcement, personal defense, hunting, sport shooting and other commercial use. Its products are marketed and sold mainly under the Colt, CZ (Česká zbrojovka), Sellier & Bellot, Colt Canada, CZ-USA, Dan Wesson, Spuhr, swissAA and 4M Systems brands.

The following table shows individuals and legal entities with an equity interest greater than 10 percent:

Shareholder	Ownership percentage as at	
	30 Sep 2025	31 Dec 2024
Česká zbrojovka Partners SE	51.80 %	51.80 %
CBC Europe S.á r.l.	22.00 %	24.37 %

Since 2017, the majority owner of the Company has been Česká zbrojovka Partners, SE, based at Opletalova 1284/37, Nové Město, 110 00 Prague 1, Czech Republic.

The Consolidating Entity and consolidated entities are part of a larger consolidation group of the ultimate parent company European Holding Company, SE, based at Opletalova 1284/37, Nové Město, 110 00 Prague 1, Czech Republic. The ultimate owner of the Company is Mr René Holeček.

Members of the Board of Directors and Supervisory Board as at the balance sheet date:

Board of Directors	
Chair:	Jan Drahota (until 30 September 2025)
Vice-chair:	Josef Adam
Member:	Jan Holeček
Member:	Radek Musil
Member:	Jan Zajíc
Supervisory Board	
Chair:	Jan Drahota (from 1 October 2025)
Vice-chair:	David Aguilar (from 1 October 2025)
Vice-chair:	Lubomír Kovařík
Member:	René Holeček (from 1 October 2025)
Member:	Daniel Birmann
Member:	Jana Růžičková

The consolidation group (the “Group”) comprises the Company and the consolidated entities of the Group (subsidiaries). The consolidation group includes the Company and entities controlled by the Company. All amounts in these financial statements and the related notes are reported in thousands of Czech crowns (CZK ‘000), which is also the functional currency.

2. GROUP DESCRIPTION

Company name	Principal activity	Place of foundation and business operation	Consolidation method	Share in voting rights held by the Group		
				30 Sep 2025	31 Dec 2024	30 Sep 2024
Česká zbrojovka a.s.	Production, purchase and sale of firearms and ammunition	Uherský Brod, Czech Republic	Full	100%	100%	100%
Česká zbrojovka a.s. Niederlassung Deutschland Latin America Holding, a.s.	Production, purchase and sale of firearms and ammunition	Regensburg, Germany	Full	100%	100%	100%
ZBROJOVKA BRNO, s.r.o.	Holding company	Uherský Brod, Czech Republic	Full	100%	100%	100%
Sellier & Bellot Int. a.s. (earlier Vocatus investment a.s.)	Purchase and sale of firearms and ammunition	Brno, Czech Republic	Full	100%	100%	100%
Sellier & Bellot a.s.	Production, and sale of ammunition	Vlašim, Czech Republic	Full	100%	100%	100%
Sellier & Bellot Trade a.s.	Production, and sale of ammunition	Vlašim, Czech Republic	Full	100%	100%	100%
CZ – Slovensko s.r.o.	Sale of ammunition	Vlašim, Czech Republic	Full	100%	100%	100%
Colt CZ Group North America, Inc.	Production, purchase and sale of firearms and ammunition	Bratislava, Slovakia	Full	100%	100%	100%
CZ-USA	Holding company	Kansas City, USA	Full	100%	100%	100%
Colt's Manufacturing Company LLC	Purchase and sale of firearms and ammunition	Kansas City, USA	Full	100%	100%	100%
Four Horses Apparel, Inc.	Production, purchase and sale of firearms and ammunition	West Hartford, Connecticut, USA	Full	100%	100%	100%
Colt Electro Optics, LLC*	Purchase and sale of clothing and fashion accessories	West Hartford, Connecticut, USA	Full	100%	100%	100%
Colt Admin, LLC*	Research and development	West Hartford, Connecticut, USA	Full	100%	100%	-
Valley Precision Parts Corp. (formerly New England Expert Technologies Corp.**)	Holding company	West Hartford, Connecticut, USA	Full	100%	100%	-
Valley Steel Stamp Inc.**	Holding company	West Hartford, Connecticut, USA	Full	100%	-	-
Colt Canada Corporation	Holding company	Greenfield, Massachusetts, USA	Full	100%	-	-
Colt CZ Defence Solutions, s.r.o.	Production, purchase and sale of firearms and ammunition	Kitchener, Ontario, Canada	Full	100%	100%	100%
EHC-4M, SE	Purchase and sale of firearms and ammunition	Uherský Brod, Czech Republic	Full	100%	100%	100%
4M SYSTEMS a.s.	Holding company	Prague, Czech Republic	Full	100%	100%	100%
	Trade with military material	Prague, Czech Republic	Full	100%	100%	100%

Colt CZ Group International s.r.o.	Holding company	Prague, Czech Republic	Full	100%	100%	100%
Spuhr i Dalby AB	Manufacture and assembly of optics	Löddeköpinge, Sweden	Full	100%	100%	100%
CZG VIB s.r.o.	Holding company	Prague, Czech Republic	Full	100%	100%	100%
Colt CZ Insurance Limited	Captive reinsurance company	Saint Peter Port, Guernsey	Full	100%	100%	100%
swissAA Holding AG	Holding company	Däniken, Switzerland	Full	100%	100%	100%
aaltech GmbH	Purchase and sale of ammunition	Sollenau, Austria	Full	100%	100%	100%
laltech s.r.l.	Purchase and sale of ammunition	Bad Krozingen, Germany	Full	100%	100%	100%
galtech AG	Purchase and sale of ammunition	Bad Krozingen, Germany	Full	100%	100%	100%
saltech AG	Production and sale of ammunition	Däniken, Switzerland	Full	100%	100%	100%
haltech kft.	Production and sale of ammunition	Balatonfüzfő, Hungary	Full	100%	100%	100%
CZ BRASIL LTDA	Production, purchase and sale of firearms and ammunition	Brazil	Equity	49%	49%	49%
CARDAM s.r.o.	Research and development	Dolní Břežany, Czech Republic	Equity	33%	33%	33%
EG-CZ Academy	Academy	Quimper, France	Equity	20%	20%	20%
VIBROM spol.	Production	Třebechovice pod Orebem, Czech Republic	Equity	25%	25%	25%
Colt CZ Hungary Zrt.***	Production of firearms	Hungary	Equity	51%	51%	51%

* Colt Admin, LLC and Colt Electro Optics, LLC were established on 18 November 2024.

** On 16 June 2025, Valley Precision Parts Corp. (formerly New England Expert Technologies Corp.) and Valley Steel Stamp Inc. were acquired.

** The Group holds 51% equity interest and 50% non-controlling interest in Colt CZ Hungary Zrt.

Česká zbrojovka a.s., Sellier & Bellot a.s., and Colt's Manufacturing Company LLC are the most significant entities in the Group. In the text below, the term 'Group' refers to the consolidation group.

3. SIGNIFICANT EVENTS IN THE CURRENT REPORTING PERIOD

The financial situation and financial performance of the Group were affected by the following events and transactions on a one-off basis:

As of 1 January 2025, Mr Radek Musil was elected Vice-Chairman of the Board of Directors of the Company.

As of 31 March 2025, Mr Dennis Veilleux resigned from the position of member of the Board of Directors of the Company.

During the first quarter of 2025, the Company sold part of the COLTCZ VAR/30 bonds maturing in 2030 with a nominal value of CZK 483 million. The Company purchased from the market COLTCZ VAR/27 bonds maturing in 2027 in the same nominal amount. This step reduced the volume of bonds maturing in 2027 and at the same time extended the average maturity of the total debt financing.

On 16 June 2025, the Group completed the acquisition of all shares in New England Expert Technologies Corp., which owns Valley Steel Stamp Inc. ("VSS"). More detailed information about this transaction is provided in Chapter 8.

On 30 June 2025, the Company's General Meeting decided on the distribution of profit for the year 2024 and the dividend payment. The dividend payout for 2024 is CZK 15 per share before tax.

On 30 June 2025, the Company's General Meeting adopted a resolution approving the acquisition of its own shares. According to this resolution, the Company may acquire up to 3,373,660 of its own shares at a price ranging from CZK 0.10 to CZK 1,500 per share for a period not exceeding five years. The maximum amount allocated to the share buyback program on the regulated market is set at CZK 847 million.

On 30 June 2025, Mr Vladimír Dlouhý resigned from his position as a member of the Company's Supervisory Board. His position as a member of the Company's Supervisory Board will remain temporarily vacant.

Effective as of 1 July 2025, Colt CZ decided to amend the terms and conditions in connection with notes CZG VAR/27, ISIN CZ0003530776, CZG VAR/29, ISIN CZ0003537029 and COLTCZ VAR/30, ISIN CZ0003550295 in order to reflect:

- (a) Amendments to Condition 6.3.1 (Early Redemption upon Change of Control) reflecting a new definition of the term „Change of Control“, as well as addition of the defined term „Control“ and
- (b) A new business name and registered office of the Company

The amendments were previously approved by the meetings of the noteholders, which were held on 27 June 2025. The amended and restated wording of the terms and conditions, effective as of 1 July 2025, is available on the Company's website.

The share buy-back commenced on the regulated market organized by the Prague Stock Exchange, a.s. on 7 July 2025.

On 27 July 2025, President of the European Commission Ursula von der Leyen and President of the United States Donald J. Trump reached an agreement on tariffs and trade. Under the terms of this agreement, a 15% tariff was imposed on the majority of European imports into the United States. This measure directly affects imports by the Group's subsidiaries in both the firearms and ammunition segments, namely Česká zbrojovka and Sellier & Bellot.

On 30 July 2025, the Company distributed a dividend in cash to shareholders.

On 28 August 2025, the Group entered into a share purchase and sale agreement with Synthesia, a.s. 100% owned by Kaprain Chemical Limited, for the purchase of Synthesia Nitrocellulose, a.s. Colt CZ will acquire a 51% stake now, with the remaining 49% to follow under already agreed terms in the medium term.

4. BASIC PRINCIPLES FOR PREPARATION OF THE INTERIM REPORT

These condensed consolidated interim financial statements for the nine-month period ended 30 September 2025 have been prepared in accordance with IAS 34 Interim Financial Reporting.

The condensed interim consolidated financial statements do not include all notes that are normally included in the annual financial statements. Accordingly, the condensed interim consolidated financial statements must be read together with the consolidated financial statements for the year ended 31 December 2024, which were prepared in accordance with the International Financial Reporting Standards as adopted by the European Union ("IFRS").

The condensed interim consolidated financial statements have not been reviewed by an auditor in accordance with applicable regulations.

5. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies that were utilized are consistent with those of the most recent annual financial statements. A number of new or amended standards became applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these standards.

6. ESTIMATES AND SOURCES OF UNCERTAINTY

During the preparation of the condensed interim consolidated financial statements, the Group's management makes judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, revenues and expenses. The actual results may differ from these estimates. Apart from this, the Group's future business may be adversely impacted by factors beyond the Group's control. In the preparation of these condensed interim consolidated financial statements, the significant judgements made by management and the key sources of uncertainty in making estimates were the same as those used in the consolidated financial statements for the year ended 31 December 2024.

7. FINANCIAL RISK MANAGEMENT

The Group's activities give rise to many financial risks: market risk, credit risk and liquidity risk. The condensed interim consolidated financial statements do not include all financial information on risk management and other information required in annual consolidated financial statements. They should be assessed together with the annual consolidated financial statements of the Group as at 31 December 2024. No changes in the rules and policies of managing these risks have been made since the end of 2024.

The Group uses financial derivatives to manage financial risks. The method of measurement of financial derivatives and information on the fair value of financial assets and liabilities as at 30 September 2025 and 31 December 2024 are disclosed in note 19 Financial assets and liabilities at fair value.

8. ACQUISITION OF VALLEY STEEL STAMP INC.

On 16 June 2025, the Group completed the acquisition of all shares in Valley Precision Parts Corp. (formerly New England Expert Technologies Corp.), which owns Valley Steel Stamp Inc. ("VSS").

VSS is a well-established manufacturer of firearm components and has been a long-term supplier to Colt CZ Group in the United States. Headquartered in Greenfield, Massachusetts, the company employs approximately 150 people. In 2024, VSS generated USD 44.3 million in revenue from its firearms operations. Following the acquisition, Valley Steel Stamp will continue to operate under its existing trade name. VSS will be consolidated into Group's financials as of 16 June 2025. The transaction was financed entirely with Company's existing cash resources.

Revenues from the sale of VSS's own products, goods, and services from the date of acquisition to 30 September 2025, amount to CZK 212,087 thousand. Pro-forma revenues from the sale of VSS's own products, goods, and services from 1 January 2025 to 30 September 2025, amount to CZK 590,760 thousand. Most of these revenues represent intercompany sales, which are eliminated on consolidation level.

The operating result from the date of acquisition to 30 September 2025 represents a profit of CZK 21,115 thousand. The pro-forma operating result from 1 January 2025 to 30 September 2025 represents a loss of CZK 60,075 thousand.

8.1. Consideration transferred

	16 June 2025
	CZK '000
Monetary settlement	1,343,857
Total consideration transferred	1,343,857

8.2. Assets acquired and liabilities assumed at the acquisition date

	16 June 2025
	CZK '000
Intangible assets	3,769
Property, plant and equipment	413,537
Long-term receivables	1,114
Inventories	170,683
Trade and other receivables	58,468
Other assets current	7,025
Tax receivables	1,071
Cash and cash equivalents	8,460
Deferred tax liabilities	-82,836
Trade and other payables	-37,073
Other liabilities current	-7,097
Fair value of acquired identifiable net assets	537,121

8.2. Goodwill

	16 June 2025
	CZK '000
Consideration transferred	1,343,857
Fair value of acquired identifiable net assets	537,121
Goodwill	806,736

Goodwill primarily includes expected synergies arising from the integration of VSS into the existing activities of the Group. It is not expected that reported goodwill will be tax effective.

As of the date of preparation of these financial statements, the acquisition accounting had not been finalized. The presented fair value of acquired identifiable net assets are preliminary and may differ from the final value.

9. INFORMATION ABOUT SEGMENTS AND REVENUES

The Group's operations are organized into two operating segments as at 30 September 2025 and 30 September 2024 – the Firearms and Accessories segment and the Ammunition segment. The structure of the segment information corresponds to the structure of the Group's principal business activities and the structure of financial ratios and information that are regularly monitored and evaluated by the Group's management.

Firearms and accessories segment

The firearms and accessories segment includes the design, production, assembly and sale of firearms, tactical accessories and optical mounting solutions for the military and law enforcement, personal defense, hunting, sport shooting, and other commercial uses.

Ammunition segment

The ammunition segment consists of the design, production and sale of small-caliber ammunition, including pistol and rifle ammunition, together with shotgun shells for hunting, sport shooting, and military and law enforcement, as well as the production and sale of grenades and other military material. It also includes development and production of ammunition manufacturing machinery and tools.

The Group Financing includes issued bonds, syndicated loan, fair values of related derivative instruments, related interest expense or income and gains/ losses from derivative transactions. As these items cannot be reliably attributed to individual reportable operating segments, they are presented separately.

The tables below provide information on operating segments for the nine-month period ended 30 September 2025 and as at 30 September 2025 (in CZK '000).

2025	Firearms and accessories segment	Ammunition segment	Group financing	Elimination of inter-segment transactions	Total
External revenues	8,370,121	7,700,435	-	-	16,070,556
Inter-segment revenues	46,628	281,493	-	-328,121	-
Revenues from the sale of own products, goods and services	8,416,749	7,981,928	-	-328,121	16,070,556
Other operating income	48,587	27,329	-	-3,736	72,180
Change in inventories developed internally	1,113,428	222,107	-	-	1,335,535
Own work capitalized	119,946	94,593	-	-	214,539
Raw materials and consumables used	-4,202,744	-4,273,371	-	281,958	-8,194,157
Services	-1,455,335	-598,764	-	46,609	-2,007,490
Personnel costs	-2,387,640	-1,271,473	-	-	-3,659,113
Depreciation and amortization	-477,135	-676,627	-	-	-1,153,762
Other operating expenses	-228,554	-129,672	-	3,290	-354,936
Allowances	-60,016	6,559	-	-	-53,457
Operating profit	887,286	1,382,609	-	-	2,269,895
Interest income	180,747	33,673	303,278	-87 608	430,090
Interest expense	-12,542	-96,602	-810,837	87 608	-832,373
Other financial income	-	3,814	-	-	3,814
Other financial expenses	-446,642	-121,777	-	-	-568,419
Gains or losses from derivative transactions	275,153	-6,166	128,695	-	397,682
Share in the profit of associates after tax	4,559	-	-	-	4,559
Profit before tax	888,561	1,195,551	-378,864	-	1,705,248
Income tax	-180,945	-276,724	79,562	-	-378,107
Profit for the period	707,616	918,827	-299,302	-	1,327,141

30 Sep 2025	Firearms and accessories segment	Ammunition segment	Group financing	Elimination of inter-segment transactions	Total
Total assets per segment	29,177,992	20,276,701	475,741	-3,255,933	46,674,501
Acquisition of tangible and intangible fixed assets	341,784	281,959	-	-	623,743
Equity-accounted investees	4,560	-	-	-	4,560
Total liabilities per segment	-2,180,624	-11,502,904	-15,550,343	3,255,933	-25,977,938

The tables below provide information on operating segments for the nine-month period ended 30 September 2024 and as at 30 September 2024 (in CZK '000).

2024	Firearms and accessories segment	Ammunition segment	Group financing	Elimination of inter-segment transactions	Total
External revenues	11,047,294	3,924,601	-	-	14,971,895
Inter-segment revenues	27,962	22,761	-	-50,723	-
Revenues from the sale of own products, goods and services	11,075,256	3,947,362	-	-50,723	14,971,895
Other operating income	7,985	64,532	-	-226	72,291
Change in inventories developed internally	439,573	-372,075	-	-	67,498
Own work capitalized	79,197	82,092	-	-	161,289
Raw materials and consumables used	-5,596,650	-2,195,014	-	22,920	-7,768,744
Services	-1,437,541	-298,804	-	27,803	-1,708,542
Personnel costs	-2,715,857	-629,918	-	-	-3,345,775
Depreciation and amortization	-482,154	-521,171	-	-	-1,003,325
Other operating expenses	-184,800	-18,307	-	226	-202,881
Allowances	1,718	-4,403	-	-	-2,685
Operating profit	1,186,726	54,295	-	-	1,241,021
Interest income	152,408	55,732	481 278	-58,904	630,514
Interest expense	-40,847	-13,538	-994 996	58,904	-990,477
Other financial income	83,362	966	-	-	84,328
Other financial expenses	-189,989	-12,420	-	-	-202,409
Gains or losses from derivative transactions	145,270	32,910	-20,818	-	157,362
Share in the profit of associates after tax	525	-	-	-	525
Profit before tax	1,337,456	117,944	-534,536	-	920,864
Income tax	-299,980	-24,479	112,253	-	-212,207
Profit for the period	1,037,476	93,465	-422,283	-	708,657

30 Sep 2024	Firearms and accessories segment	Ammunition segment	Group financing	Elimination of inter-segment transactions	Total
Total assets per segment	26,974,324	20,864,417	243,178	-2,333,460	45,748,459
Acquisition of tangible and intangible fixed assets	398,821	314,401	-	-	713,222
Equity-accounted investees	3,301	-	-	-	3,301
Total liabilities per segment	-6,005,525	-4,320,533	-20,096,869	2,333,460	-28,089,467

9.1. Geographical breakdowns

The table below specifies revenues from the sale of own products, goods and services by the most significant regions (in CZK '000).

Sales to external customers		
	30 Sep 2025	30 Sep 2024
Czech Republic (home country)	2,127,626	2,990,177
United States	5,336,137	6,347,105
Canada	1,106,879	759,673
Europe (excluding the Czech Republic)	5,762,487	3,642,076
Africa	177,033	118,517
Asia	1,039,190	590,900
Latin America	422,474	472,133
Other	98,730	51,314
Total	16,070,556	14,971,895

The Group has production facilities in the Czech Republic, USA, Canada, Sweden, Switzerland and Hungary.

Carrying amount of property, plant and equipment		
	30 Sep 2025	31 Dec 2024
Czech Republic (home country)	7,374,270	7,416,390
United States	1,061,842	757,717
Canada	192,950	208,297
Sweden	27,293	31,048
Switzerland	1,038,978	1,082,687
Hungary	88,746	86,406
Total	9,784,079	9,582,545

Carrying amount of intangible assets		
	30 Sep 2025	31 Dec 2024
Czech Republic (home country)	7,179,459	7,546,199
United States	1,669,249	2,016,674
Canada	419,805	497,793
Sweden	275,606	296,388
Switzerland	25,896	46,362
Total	9,570,015	10,403,416

Goodwill		
	30 Sep 2025	31 Dec 2024
Czech Republic (home country)	6,110,998	6,110,998
United States	2,698,079	2,111,577
Canada	182,898	201,427
Sweden	65,824	65,705
Total	9,057,800	8,489,707

Goodwill represents the expected synergies arising from the integration of the companies' activities within the existing Group.

10. PROFIT AND LOSS INFORMATION

10.1. Financial result

- ▶ An interest expense of CZK 832,373 thousand (CZK 990,477 thousand in the nine-month period ended 30 September 2024) is mainly represented by interest incurred on issued bonds and bank loans of CZK 687,830 thousand (CZK 855,401 thousand in the nine-month period ended 30 September 2024). Information on the issued bonds and bank loans is disclosed in Note 17. An interest expense of CZK 144,543 thousand (CZK 135,076 thousand in the nine-month period ended 30 September 2024) mainly represents interest from cross-currency interest rate swaps.

These swaps also generate interest income in the amount of CZK 303,278 thousand (CZK 481,278 thousand in the nine-month period ended 30 September 2024) presented under Interest income position. The remaining interest income in the amount of CZK 126,812 thousand (CZK 148,426 thousand in the nine-month period ended 30 September 2024) mainly represents interest from deposits.

- ▶ Other financial income in the amount of CZK 3,814 thousand (CZK 84,328 thousand in the nine-month period ended 30 September 2024) mainly represent gains on settlements of commodity swaps. In the nine-month period ended 30 September 2024 other financial income mainly represented revaluation of Other financial assets as at the date of sale of CZK 82,422 thousand and related net foreign exchange gain of CZK 30,980 thousand.
- ▶ Other financial expenses of CZK 568,419 thousand (CZK 202,409 thousand for the period from 1 January to 30 September 2024) mainly represent net foreign exchange loss in total amount of CZK 375,797 thousand, loss on settlements of commodity swaps in amount CZK 88,247 thousand and bank fees in total amount of CZK 74,172 thousand. Other financial expenses in the nine-month period ended 30 September 2024 represented foreign exchange loss of CZK 135,761 thousand and bank fees in total amount CZK 44,641 thousand.

- Gains or losses from derivative transactions – The Group manages its exposure to currency, commodity and interest rate risk by using derivative instruments. As not all the derivatives are accounted for as hedging instruments, the amount of the financial result was impacted by a change in fair value of open financial derivatives held for trading. In the nine-month period ended 30 September 2025, the Group recognized gain from derivative instruments of CZK 397,682 thousand (gain CZK 157,362 thousand in the nine-month period ended 30 September 2024).

In other comprehensive income for the nine-month period ended 30 September 2025, the Group recognized gain of CZK 540,192 thousand from the remeasurement of financial derivatives classified as hedging instruments (loss of CZK 503,809 thousand in the nine-month period ended 30 September 2024).

10.2. Income tax

Reported Income tax expense is based on an estimate of the weighted average effective annual income tax rate expected for the full financial year. The estimated average annual tax rate for the period from 1 January to 30 September 2025 is 22.2% (23.0% for the period from 1 January to 30 September 2024).

The amount of the effective tax rate is affected by the level of tax rates in individual countries, where the Group operates (Czech Republic – 21%, USA – 26-28%, Canada – 25%, Sweden – 20.6%, Switzerland – 16%, Hungary – 9%).

11. INTANGIBLE ASSETS

The following tables summarize changes in intangible assets from 1 January to 30 September 2025 (in CZK '000):

Acquisition costs

GROUP	Opening balance	Business combination – balance at the date of entry into consolidation	Additions	Disposals	Transfers	Impact of FX rate fluctuations	Closing balance
Software	238,279	3,769	3,544	-9,222	2,229	-4,549	234,050
Intangible assets under construction or being acquired	187,542	-	58,182	-22,946	-9,769	-2,099	210,910
Other intangible assets	1,138,669	-	15,397	-	-	-153,570	1,000,496
Trademarks and logos	3,899,650	-	-	-	-	-229,572	3,670,078
Capitalized development	585,523	-	5,337	-340	7,540	-	598,060
Concessions, license rights and other intellectual property rights	356,962	-	1,462	-15,299	-	-30,392	312,733
Contractual customer relations	6,179,619	-	-	-	-	-84,773	6,094,846
Total	12,586,244	3,769	83,922	-47,807	-	-504,955	12,121,173

Accumulated amortization and carrying value

GROUP	Opening balance	Amortization	Disposals	Changes in allowances	Impact of FX rate fluctuations	Closing balance	Carrying amount
Software	-165,172	-13,775	9,222	-	1,358	-168,367	65,683
Intangible assets under construction or being acquired	-25	-	-	-	25	-	210,910
Other intangible assets	-523,398	-55,973	-	-	76,308	-503,063	497,433
Trademarks and logos	-	-	-	-	-	-	3,670,078
Capitalized development	-274,825	-19,143	339	-	2,800	-290,829	307,231
Concessions, license rights and other intellectual property rights	-271,808	-18,206	15,086	-	30,702	-244,226	68,507
Contractual customer relations	-947,600	-446,298	-	-	49,225	-1,344,673	4,750,173
Total	-2,182,828	-553,395	24,647	-	160,418	-2,551,158	9,570,015

The Group's management has considered and assessed all assumptions used in determining the value-in-use calculations of the recoverable amount of the cash generating unit to which goodwill and intangible assets with indefinite useful lives belong. The Group's management has concluded its assumptions as disclosed in the most recent annual financial statements are still appropriate and that there is no indication of impairment.

12. PROPERTY, PLANT AND EQUIPMENT

The following tables summarize the changes in property, plant, and equipment from 1 January to 30 September 2025 (in CZK '000):

Acquisition costs

GROUP	Opening balance	Business combination – balance at the date of entry into consolidation	Additions	Disposals	Transfers	Impact of FX fluctuations	Closing balance
Buildings	3,018,147	109,291	93,381	-33,409	24,337	-58,888	3,152,859
Machinery, instruments and equipment	7,631,856	285,484	156,898	-110,997	207,697	-102,503	8,068,435
Other non-current tangible assets	106,470	6,147	18,544	-	4,607	-13,080	122,688
Other non-current tangible assets under construction	339,907	2,078	188,291	-2,464	-135,953	-18,427	373,432
Prepayments made for non-current tangible assets	396,753	-	111,633	-2,943	-100,688	-10,353	394,402
Lands	1,833,442	10,537	687	-	-	-41,085	1,803,581
Total	13,326,575	413,537	569,434	-149,813	-	-244,336	13,915,397

Accumulated depreciation and carrying value

GROUP	Opening balance	Depreciation	Disposals	Changes in allowances	Impact of FX rate fluctuations	Closing balance	Carrying amount
Buildings	-876,621	-110,650	33,373	-	24,355	-929,543	2,223,316
Machinery, instruments, and equipment	-2,783,126	-471,714	109,084	-	48,627	-3,097,129	4,971,306
Other non-current tangible assets	-52,196	-18,003	-	-	-2,360	-72,559	50,129
Other non-current tangible assets under construction	-9,166	-	-	-	-	-9,166	364,266
Prepayments made for non-current tangible assets	-22,921	-	-	-	-	-22,921	371,481
Lands	-	-	-	-	-	-	1,803,581
Total	-3,744,030	-600,367	142,457	-	70,622	-4,131,318	9,784,079

Machinery, instruments and equipment and Buildings as at 30 September 2025 include right of use assets arising from lease contracts of CZK 84,154 thousand (CZK 77,864 thousand as at 31 December 2024).

Additions to the rights of use arising from lease contracts amounted to CZK 29,613 thousand in 2025 (CZK 13,823 thousand in the nine-month period ended 30 September 2024). These primarily include lease contracts for warehouses and office space, as well as cars and technical office equipment.

Depreciation for the nine-month period ended 30 September 2025 includes depreciation of right of use assets of CZK 19,700 thousand (CZK 21,413 thousand in the nine-month period ended 30 September 2024).

13. INVENTORIES

The structure of inventories as at 30 September 2025 and 31 December 2024 is as follows (in CZK '000):

	30 Sep 2025	31 Dec 2024
Material	3,316,107	3,031,141
Work-in-progress and semi-finished products	2,227,822	1,754,466
Finished products	3,236,749	2,209,967
Goods	361,470	342,508
Prepayments made for inventories	139,607	118,430
Total	9,281,755	7,456,512

The valuation of redundant, obsolete, and slow-moving inventories is decreased to the selling price net of the costs of sale. As at 30 September 2025, allowances for inventories of CZK 604,288 thousand (CZK 611,904 thousand as at 31 December 2024) were included in the statement of financial position. In the nine-month period ended 30 September 2025, loss from impairment of inventories of CZK 44,151 thousand was recorded in the profit and loss (gain of CZK 14,388 thousand in the nine-month period ended 30 September 2024).

14. CURRENT AND NON-CURRENT PROVISIONS

The table below shows current and non-current provisions as at 30 September 2025 and 31 December 2024 (CZK '000):

	30 Sep 2025	31 Dec 2024
Warranty repairs	29,782	25,131
Other current provisions	43,826	32,739
Total current provisions	73,608	57,870
Warranty repairs	39,795	40,718
Share-based payments	59,315	57,105
Other non-current provisions	2,798	3,272
Total non-current provisions	101,908	101,095
Total provisions	175,516	158,965

15. SHARE-BASED PAYMENT ARRANGEMENTS

The Group provides a stock option plan (the "Share Program") to its employees. The Share Program entitles the Group's key executives and employees (option holders) to purchase the Company's shares. The plan is currently only available to executives and senior employees.

Shares designated for the Share Program will be newly issued. The maximum number of shares issued will be 3,373 thousand.

The following table below shows the number and weighted average realisable price of share options under the Share Program.

Total options	Number of options	Weighted average exercise price (in CZK)
Not settled at 1 January 2025	946,355	0.10
Change in allocation during the period	-152,500	0.10
Not settled at 30 September 2025	793,855	0.10

15.1. Expenses recognized in the statement of profit and loss

In connection with the Share Program, the Group recognized expenses of CZK 40,831 thousand in Personal expenses (CZK 373,935 thousand for the period from 1 January to 30 September 2024). Of this amount, CZK 9,140 thousand represents personnel expenses related to key management personnel (CZK 260,435 thousand for the period from 1 January to 30 September 2024).

In addition, the Group has created a provision for social and health insurance recognized under Other operating expenses in the amount of CZK 2,677 thousand (CZK 28,522 thousand for the period from 1 January to 30 September 2024). In connection with this provision, the Group recognized deferred tax in the amount of CZK 570 thousand (CZK 6,030 thousand for the period from 1 January to 30 September 2024).

15.2. Items recognized in the statement of financial position

The fair value of 793,855 stock options (946,355 stock option as at 31 December 2024) allocated to own employees of CZK 154,959 thousand is recognised in Accumulated profits (CZK 135,804 thousand as at 31 December 2024).

The fair value of employee stock options was determined using the Black Scholes measurement model. The options are subject to the employment term/function term and non-market performance condition which were not considered in the fair value determination.

The related social security and health insurance liabilities as at 30 September 2025 of CZK 59,315 thousand are recognised in non-current provisions (CZK 59,976 thousand as at 31 December 2024). The Group also recognised deferred tax in respect of these liabilities in the amount of CZK 13,182 thousand (CZK 12,612 thousand as at 31 December 2024).

16. EMPLOYEE BENEFIT LIABILITIES

Employee benefit liabilities (CZK '000):

	30 Sep 2025	31 Dec 2024
Net employee benefit liability	98,494	118,280
Liability for medical (healthcare) benefits	116,320	133,552
Total net employee benefit liability	214,814	251,832
Non-current net employee benefit liabilities	197,250	234,725
Current net employee benefit liabilities	17,564	17,107
Total net employee benefit liability	214,814	251,832

17. BONDS, BANK LOANS AND BORROWINGS

			30 Sep 2025	31 Dec 2024
	Maturity date	Interest rate	CZK '000	CZK '000
Issued bonds	23 Mar 2027	6M Pribor + margin % p. a.	4,517,000	5,000,000
Issued bonds – unpaid interest			3,343	79,144
Issued bonds – issue cost			-7,717	-11,633
Issued bonds	27 Jan 2029	6M Pribor + margin % p. a.	1,998,000	1,998,000
Issued bonds – unpaid interest			17,839	50,948
Issued bonds – issue cost			-6,417	-7,860
Issued bonds	18 May 2030	6M Pribor + margin % p. a.	3,000,000	2,517,000
Issued bonds – unpaid interest			59,500	17,580
Issued bonds – issue cost			-7,432	-8,632
Syndicated loan	7 May 2029	3M Euribor + margin % p. a.	5,904,191	8,044,030
Syndicated loan – unpaid interest			443	760
Syndicated loan – drawing cost			-56,225	-97,768
Other			271,743	229,568
Total			15,694,268	17,811,137
Repayments in the following year			1,472,644	1,474,910
Repayments in future years			14,221,624	16,336,227

18. EQUITY-ACCOUNTED SECURITIES AND INVESTMENTS

The carrying amount of equity-accounted investments changed as follows in the nine-month period ended 30 September 2025 (in CZK '000):

	30 Sep 2025
Beginning of the period	44,102
Share in the profit of associates after tax	4,559
Rounding	1
End of the period	48,662

19. FINANCIAL ASSETS AND LIABILITIES AT FAIR VALUE

This note provides an update on the judgements and estimates made by the Group in determining the fair value of financial instruments since the last annual financial statements.

As at 30 September 2025, assets and liabilities represent financial derivatives and share-based payment arrangements.

19.1. Financial derivatives

The fair value of interest rate swaps, commodity swaps, currency forwards and swaps is based on the present value of future cash flows based on market data as yield curves of referential interest rate and commodity swaps, spot foreign exchange rates and forward points. For currency and interest rate options, the respective option model is used (primarily the Black-Scholes model or its modifications), with the specific input data including the volatility of currency exchange rates and interest rates reflecting specific realization rates of individual transactions ("volatility smile"). The fair value of cross-currency interest rate swaps is determined as the present value of future cash flows. The estimate of future variable cash flows is based on quoted swap rates and interbank deposit rates. The estimated future cash flows are discounted using a revenue curve constructed from the above sources.

The fair values of derivative transactions are classified as level 2, whereby the market data used in models originate from active markets.

The following table provides an overview of nominal values and positive or negative fair values of open trading derivatives as at 30 September 2025 and 31 December 2024 (CZK '000):

CZK '000	30 Sep 2025			31 Dec 2024		
	Fair value			Fair value		
	Nominal	Positive	Negative	Nominal	Positive	Negative
Currency put options	41,454	3,280	-	-	-	-
Currency call options	41,454	-	13	-	-	-
Interest rate put options	1,170,316	-	468	1,324,642	-	4,344
Interest rate call options	2,163,607	14,518	-	2,523,001	32,207	-
Currency forwards	1,493,100	222,412	-	1,745,064	19,680	22,742
Currency swap	2,403,254	55,164	16	1,238,034	29,459	1,054
Interest rate swaps	1,167,590	-	9 711	1,129,169	-	12,162
Total	8,480,775	295,374	10 208	7,959,910	81,346	40,302

The following table provides an overview of nominal values and positive or negative fair values of open hedging derivatives as at 30 September 2025 and 31 December 2024 (CZK '000):

	30 Sep 2025			31 Dec 2024		
	Fair value			Fair value		
CZK '000	Nominal	Positive	Negative	Nominal	Positive	Negative
Interest rate swap	4,887,340	20,943	107,997	6,437,571	36,925	159,840
Currency put options	455,994	38,897	-	581,688	9,701	-
Currency call options	455,994	-	995	581,688	-	20,609
Currency swap	2,961,166	314,182	414	4,232,242	257,251	57,243
Currency forwards	4,715,001	350,336	642	5,363,204	46,476	157,179
Cross currency interest rate swap – USD	3,212,700	211,767	-	3,212,700	-	187,825
Cross currency interest rate swap – EUR	1,500,000	106,465	-	1,500,000	98,331	-
Cross currency interest rate swap – CHF	724,200	-	105,348	724,200	-	171,056
Commodity swaps - Zinc	177,293	3,573	1,913	134,458	10,516	-
Commodity swaps - Copper	1,431,108	32,348	18,961	1,943,387	-	110,065
Commodity swaps - Lead	401,702	-	57,150	309,201	-	22,616
Total	20,922,498	1,078,511	293,420	25,020,339	459,200	886,433

The remaining financial assets and liabilities are measured at amortized cost. The fair value of all these instruments does not significantly differ from their carrying amount, as the interest rate is close to current market rates, or they are short-term.

20. PROFIT DISTRIBUTION

On 30 June 2025, the General Meeting of the Company decided to pay a dividend of CZK 846,945 thousand (CZK 15 per share) from 2024 profit. The outstanding liability to shareholders, including withholding tax, in the amount of CZK 402 thousand is presented under Trade and other payables. The remaining part of dividend in the amount of CZK 846,543 thousand was paid to the shareholders.

21. TRANSACTIONS WITH RELATED PARTIES

The Group's related parties include subsidiaries and associated companies as well as key management personnel and their family members. Transactions that the Group ensures for related parties primarily include trade receivables and loans provided, and the costs of transactions with related parties include remuneration to members of the Supervisory Board and Board of Directors, together with trade payables. Transactions with related parties are part of regular activity and are implemented at arm's length.

The following table provides an overview of transactions with related parties as at 30 September 2025 and for the nine-month period ended 30 September 2025 (in CZK '000):

Entity	Relationship	Liabilities as at 30 Sep 2025	Purchases from 1 Jan to 30 Sep 2025	Receivables as at 30 Sep 2025	Sales from 1 Jan to 30 Sep 2025
Keriani, a.s.	Company in the ultimate owner's group	568	4,284	2,029	-
CZ-SKD Solutions a.s.	Company in the ultimate owner's group	376	12,725	656	562
CZ-AUTO SYSTEMS a.s.	Company in the ultimate owner's group	-	461	12,246	38,521
ITeuro, a.s.	Company in the ultimate owner's group	278	6,090	-	-
M&H Management a.s.	Company in the ultimate owner's group	-	66	-	-
Sinterfire Inc.	Company in the ultimate owner's group	1,836	6,929	-	-
Fritz Werner Industrie- Ausrüstungen GmbH	Company in the ultimate owner's group	-	44,207	-	-
Magtech Ammunition Company, Inc. - USA	Company in the ultimate owner's group	-	102	51,518	852,880
Metallwerk Eisenhütte GmbH	Company in the ultimate owner's group	-	2,060	13,125	147,773
VIBROM spol. s r.o.	associated company	34,684	120,084	5,608	1,471
CARDAM s.r.o.	associated company	211	3,302	-	267
CZ BRAZIL, LTDA	associated company	-	-	966	-
Colt CZ Hungary zrt.	associated company	38,524	135,589	114,344	98,427
EG-CZ Academy	associated company	62	679	-	-
Total		76,539	336,578	200,492	1,139,901

The following table provides an overview of transactions with related parties as at 31 December 2025 and for the nine-month period ended 30 September 2024 (in CZK '000):

Entity	Relationship	Liabilities as at 31 Dec 2024	Purchases from 1 Jan to 30 Sep 2024	Receivables as at 31 Dec 2024	Sales from 1 Jan to 30 Sep 2024
Keriani, a.s.	Company in the ultimate owner's group	592	3,815	2,029	-
CZ-SKD Solutions a.s.	Company in the ultimate owner's group	-	7,722	118	424
CZ-AUTO SYSTEMS a.s.	Company in the ultimate owner's group	-	709	14,306	36,809
ITeuro, a.s.	Company in the ultimate owner's group	655	6,270	2,626	-
New Lachaussée	Company in the ultimate owner's group	-	864	-	-
Magtech Ammunition Company, Inc.	Company in the ultimate owner's group	153	182	208,655	507,856
Companhia Brasileira de Cartuchos S.A.	Company in the ultimate owner's group	-	371	31,651	2,759
Fritz Werner Industrie-Ausrüstungen GmbH	Company in the ultimate owner's group	1,541	759	-	-
Metallwerk Elisenhütte GmbH	Company in the ultimate owner's group	-	294	1,835	66,503
VIBROM spol. s r.o.	associated company	21,524	108,522	6,749	2,305
CARDAM s.r.o.	associated company	766	2,992	118	287
CZ BRAZIL, LTDA	associated company	-	-	970	-
Colt CZ Hungary Zrt.	associated company	40,844	21,595	80,398	35,589
EG-CZ Academy	associated company	126	564	-	-
Total		66,201	154,659	349,455	652,533

Key management personnel

During the nine-month period ended 30 September 2025, key management personnel included all members of the Board of Directors and Supervisory Board. Short-term benefits provided to key management personnel (including gross remuneration, annual bonuses, health and social insurance and additional pension insurance) amounted to CZK 44,753 thousand (CZK 32,881 thousand for the period from 1 January to 30 September 2024).

The Company also provided its key management personnel with the Share Program described in Note 15. The Company provided no other benefits (e.g. monetary or non-monetary benefits related to a member's termination of office from a body) to its key management personnel.

22. NET EARNINGS PER SHARE

Basic and diluted earnings from continued operations per share were determined as follows:

	30 Sep 2025	30 Sep 2024
Numerator (CZK '000)		
Profit after tax attributable to the owner of the parent company	1 327 141	708 657
Denominator (average number of shares in CZK '000)		
Basic	56 463	44 655
Diluted	56 463	45 089
Net earnings per share (CZK/share) attributable to the owner of the parent company		
Basic	24	16
Diluted	24	16

23. CONTINGENT LIABILITIES

As at 30 September 2025, the Group has issued no guarantees in respect to third-party liabilities.

As at 30 September 2025 and 31 December 2024, the Group records no significant legal disputes where the Group acts as a defendant or investments, environmental or other off-balance sheet commitments.

The Group's management regularly monitors and evaluates the development of individual legal claims and litigations. The Group's management is currently not aware of the existence of potential losses that may have a significant unfavorable impact on the Group's results of operation and its cash flow.

24. SUBSEQUENT EVENTS

On 30 September, Mr Jan Drahota, the current Chairman of the Board of Directors of Colt CZ, stepped down from his roles as both Member and Chairman of the Board of Directors. Effective 1 October 2025, Mr Drahota was co-opted to the Supervisory Board, which subsequently elected him as its Chairman. In connection with the appointment of Mr Jan Drahota to the Supervisory Board, the current Chairman, Mr David Aguilar, has been appointed Vice-Chairman of the Supervisory Board. Mr René Holeček, who previously held the position of Vice-Chairman, will continue to serve as an ordinary member of the Supervisory Board.

On 25 October 2025, the Group established its representative office in Ukraine. The representative office will serve mainly to develop business relations, support marketing and sales activities, and coordinate the Group's activities in Ukraine more effectively.

On 7 November 2025, Company issued a total of 600,000 Notes with a nominal value of CZK 10,000 each and with the total nominal value of CZK 6,000,000,000. The Notes bear a 6.10% p.a. fixed rate interest paid semi-annually in arrears. The Notes were admitted to trading on the Regulated Market of the Prague Stock Exchange. The proceeds will be used for capital expenditures (CAPEX), working capital, financing of M&A transactions, and other general corporate purposes.

On 18 November 2025, Mr Jan Zajíc, CEO of Česká zbrojovka a.s., was re-elected as member of the Board of Directors of Colt CZ effective 24 November 2025, following the end of the previous five-year office term. Mr Vladimír Rada, CEO of Sellier & Bellot a.s., has been newly appointed as a member of the Board of Directors, effective 1 December 2025.

On 19 November 2025, the General Meeting of the Company authorized the Board of Directors of the Company under the conditions set out in the Companies Act and the Company's Articles of Association to increase the share capital by up to CZK 800,000 by issuing up to 8,000,000 registered book-entry shares with a nominal value of CZK 0.10. The shares to be subscribed for as part of the share capital increase pursuant to this authorisation of the Company's Board of Directors may be offered for subscription only to a pre-determined bidder, i.e. without the use of pre-emptive rights, namely to KAPRAIN CHEMICAL LIMITED.

No other subsequent events have occurred since the balance sheet date that would have any material impact on the condensed consolidated interim financial statements as at 30 September 2025.