











**9M 2024** 

**21 NOVEMBER 2024** 

KOFOLA GROUP INVESTOR Presentation





# **KOFOLA GROUP**

Is today one of the most important beverage producers in Central and Eastern Europe.



**CZK 8.63 bn** (EUR 342.83 m) Revenue 9M 2024



**CZK 1.60 bn** (EUR 63.73 m) EBITDA 9M 2024



**14** Production plants 



# **OUR ROOTS ARE IN CZECHOSLOVAKIA**





# **OUR BEVERAGE PORTFOLIO COVERS ALL CATEGORIES**



# **LONG-TERM DEVELOPMENT**

#### Revenue\* (CZKm)



EBITDA\* (CZKm)



Grey chart represents an acquisition effect between two subsequent periods. \* Adjusted for one-offs.

# HIGHLIGHTS



We have partnered with the Horní Dolní association to launch the project #zlasky, the aim of which is to provide quick and effective help to those who need it the most in the localities affected by floods. Kofola has donated CZK 10 million to this fundraiser to help people who have lost their homes and everything they built their lives on as soon as possible.

What will Christmas smell like this year? Honey and spice and a little bit of beautiful local collaboration. This time, we have joined forces with local company Marlenka and the result is two new products: Kofola Marlenka and "Medové kofo kuličky Marlenka".

Radenska has started with preparation for this year's big reforestation campaign called "Good things fall from the sky". The aim of this initiative is to reforest as much land as possible, while engaging the public and spreading awareness of the importance of forests.











# OUR SUSTAINABILITY EFFORTS

HOW WE THINK ABOUT OUR Activities

Our non-financial report is available at our <u>website</u>.



# WE STRIVE TO PRESERVE WATER RESOURCES FOR FUTURE GENERATIONS

In Rajecká Lesná and around Ondrášov, together with local authorities and farmers, we are creating BIO certified sites. We take care of nature wherever we are at home.



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In Slovakia, we established an organisation to support landscape revitalisation and water conservation measures.

# WE LOOK FOR DIRECT SOURCES OF QUALITY INGREDIENTS, WHICH WE LEARN TO GROW OURSELVES



We grow our own herbs and use them in our drinks. We prefer local ingredients from proven sources. We're breaking into apple growing. We planted a special variety for F. H. Prager ciders.



In 2023, we acquired a share in the coffee plantations in Colombia, gaining experience in coffee cultivation.



# **BEVERAGES ARE PRODUCED USING Modern technologies that Ensure quality and healthiness**

The filling of beverages on the aseptic line takes place in a sterile environment. As a result, no preservatives are needed for production.





Also, the hot filling technology at temperatures of approximately 90 °C enables the production of preservative-free children's drinks and syrups. Thanks to High Pressure Pascalization, UGO juices do not lose their colour, taste or vitamins and last fresh for up to six weeks.







# WASTE IS NOT THE END FOR US, But often the beginning



The best waste is the waste that does not happen. We use reusable transport packaging as well as pallets made from recycled mixed plastic.



Together with Biopekárna Zemanka, we can bake healthy biscuits from the residue after production of fruit and vegetable juices.



We give new life to old parasols. We can make practical bags out of them..





# KOFOLA GROUP KEY 3Q 2024 FINANCIAL INDICATORS\*



EBITDA (CZKm)

**EBITDA per main business segments\*\*** (CZKm)

### **Profit/(loss) for the period (CZKm)**





\*Adjusted for one-offs.

\*\* Śegment Other reported in 1Q 2024 included MIXA VENDING, FILIP REAL a.s. (currently in CzechoSlovakia segment), PRAGEROVY SADY LIBINA s.r.o. (currently in Fresh & Herbs segment), PIVOVARY TRIANGL s.r.o., Pivovary CZ Group a.s. and FONTÁNA PCZG s.r.o. (currently in Beers & Ciders segment).

# **KOFOLA GROUP KEY 9M 2024 FINANCIAL INDICATORS\***









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\*Adjusted for one-offs.

\*\* Segment Other reported in 1Q 2024 included MIXA VENDING, FILIP REAL a.s. (currently in CzechoSlovakia segment), PRAGEROVY SADY LIBINA s.r.o. (currently in Fresh & Herbs segment), PIVOVARY TRIANGL s.r.o., Pivovary CZ Group a.s. and FONTÁNA PCZG s.r.o. (currently in Beers & Ciders segment)

# **REVENUE BY PRODUCT LINE**

### **Revenue QTD by product lines (CZKm)**



### **Revenue YTD by product lines (CZKm)**



# **REVENUE BY COUNTRIES**

### **Revenue QTD by countries (CZKm)**



# **KEY MESSAGES\***

### **QTD RESULTS**

- Group's revenue increased by 846 CZKm (33%).
- Group's EBITDA higher by 181.5 CZKm (33%).
- Favorable results connected also with acquisition of breweries.
- Volumes higher by 9.7% (CS and Adriatic segment) in 3Q24.

### **YTD RESULTS**

- Group's revenue increased by 2.01 CZKbn (30.4%), out of which organic business growth 675.6 CZKm (10.2%).
- Group's EBITDA higher by 467.7 CZKm (41.1%), out of which organic business growth 201.5 CZKm (17.7%).
- Volumes higher by 7.3% (CS and Adriatic segment).

### INNOVATIONS

• UGO supershots/Leros & Premium Rosa Immunity shots.

### **COSTS DEVELOPMENT**

- Decreased costs of sweeteners (price effect of 197.9 CZKm), savings in PET (price effect of 77.4 CZKm).
- Energy costs increased by 30.3 CZKm (mainly due to Pivovary CZ Group).

### MACROECONOMICS

- No direct effect of Ukraine crisis on the Group.
- Stabilization of energy prices and material inputs.

### M&A

- In Jan 24, acquisition of Libina apple orchards.
- In Jan 24, 49% share in MIXA VENDING acquired.
- In Mar 24, Acquisition of Pivovary CZ Group and FONTÁNA PCZG.





# **BUSINESS SEGMENTS**

### OUR BUSINESS IS HEALTHY Diversified

# OUR BUSINESS CONSISTS of four main segments



16%

29%

20%

# **REVENUE QTD | CZECHOSLOVAKIA**



### Revenue by packaging formats\* (CZKm)



### Sales in litres ('000)

CZECHIA	_	3Q24	3Q23	Change
On premise	~	9,999	9,750	2.6 %
On the go	7	19,071	18,761	1.7 %
At home	7	101,942	93,553	9.0%
Total	7	131,012	122,064	7.3%

SLOVAKIA		3Q24	3Q23	Change
On premise	~	10,813	10,113	6.9%
On the go	~	8,079	7,144	13.1%
At home	>	47,835	40,307	18.7%
Total	>	66,727	57,564	15.9%

\* Excludes revenue from sales of services and material.

At home – Syrups and drinks in 1.51+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 11- packaging.

15%

25

25%

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# **REVENUE YTD | CZECHOSLOVAKIA**



### **Revenue by packaging formats\*** (CZKm) At home On the go On premise 5,170 4,693 936 60% 848 1,210 1,116 3,024 2,729

Sales in litres ('000)

CZECHIA	_	9M24	9M23	Change
On premise	$\rightarrow$	23,871	23,920	(0.2%)
On the go	7	50,658	48,802	3.8%
At home	7	267,063	245,041	9.0%
Total	~	341,592	317,763	7.5%

SLOVAKIA		9M24	9M23	Change
On premise	~	23,207	22,410	3.6%
On the go	~	20,881	18,285	14.2%
At home	7	123,163	112,498	9.5%
Total	>	167,251	153,193	9.2%

\* Excludes revenue from sales of services and material.

9M24

At home – Syrups and drinks in 1.51+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 11- packaging.

9M23

# **REVENUE AND EBITDA | CZECHOSLOVAKIA**







# **REVENUE QTD | ADRIATIC**

### **Revenue by packaging formats\* (CZKm)**







### Sales in litres ('000)

SLOVENIA	_	3Q24	3Q23	Change
On premise	~	5,823	5,301	9.8%
On the go	~	6,255	5,168	21.0%
At home	<b>→</b>	21,648	21,826	(0.8%)
Total	7	33,726	32,295	4.4%

CROATIA	3Q24	3Q23	Change
On premise	↗ 5,056	4,478	12.9%
On the go	↗ 2,746	2,161	27.1%
At home	12,810	11,270	13.7%
Total	× 20,612	17,909	15.1%

\* Excludes revenue from sales of services and material.

At home – Syrups and drinks in 1.51+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 11- packaging.



### **Revenue by packaging formats\*** (CZKm)

**REVENUE YTD | ADRIATIC** 





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### Sales in litres ('000)

SLOVENIA	9M24	9M23	Change
On premise	14,896	14,004	6.4%
On the go	14,572	13,155	10.8%
At home	↗ 53,635	52,675	1.8%
Total	≯ 83,103	79,834	4.1%

CROATIA	9M24	9M23	Change
On premise	↗ 8,763	8,531	2.7%
On the go	↗ 5,800	4,877	18.9%
At home	> 31,416	30,095	4.4%
Total	∕ 45,979	43,503	5.7%

\* Excludes revenue from sales of services and material.

At home – Syrups and drinks in 1.51+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 11- packaging.

# **REVENUE AND EBITDA ADRIATIC**





**Stores split** 

Franchise

50% Current 50%

Target

33%

Own

# FRESH & HERBS\* | UGO









\* Fresh & Herbs segment further includes PRAGEROVY SADY LIBINA (not disclosed separately in the presentation due to immateriality).

## FRESH & HERBS\* | LEROS AND PREMIUM ROSA













Producer of premium natural products such as syrups, juices and jams.



Certified producer of medical-grade herbal teas with history dating back to 1954. Owner of the Trepallini and Café Reserva brands. Distributor of Dilmah teas.

# **REVENUE AND EBITDA | FRESH & HERBS**





Sales in litres ('000)

# **PERFORMANCE YTD\* | BEERS & CIDERS**



### **Revenue by packaging formats (CZKm)**



\* Data presented from 1 January 2024 to 30 September 2024 (not from acquisition date – 8 March 2024) due to comparability of total volumes with the same period in the prior year.

# CONSOLIDATED FINANCIAL PERFORMANCE INDICATORS

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# **SELECTED FINANCIAL PERFORMANCE INDICATORS**

Net debt / LTM adjusted EBITDA

3,705			<ul> <li>Net debt / LTM adjusted EBITDA</li> <li>Cap</li> <li>Long-term goal</li> </ul>
	2,860	2,710	3.5×
			2.28ו 2.15× • 1.98×
30-09-24	31-12-23	30-09-23	30-09-24 31-12-23 30-09-23

Net debt (CZKm)

#### Gross and net debt calculation (CZKm)

	30-09-24	31-12-23	30-09-23
L/T bank loans	4,102.0	3,153.9	2,995.4
L/T lease liabilities	269.2	215.9	215.9
S/T bank loans	771.0	447.3	442.6
S/T lease liabilities	116.5	113.7	120.8
Gross debt	5,258.7	3,930.8	3,774.7
Cash	(1,553.9)	(1,071.1)	(1,064.8)
Net debt	3,704,8	2,859.7	2,709.9

### Change of Net debt / adjusted LTM EBITDA

Decrease of Net debt / adjusted LTM EBITDA ratio is attributable mainly to increasing EBITDA of the Kofola group.


## **M&A STRATEGY | WHERE WE INVEST?**

Mineral water Extension of our portfolio Authentic healthy raw materials SELEROS CAN KLÁŠTORNÁ ALCIN Synergies with current business Geographic expansion Strong love brands European countries up to 10 million inhabitants No. 1 or 2



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		2024
EBITDA (current Kofola Group*)		CZK 1.5 b <mark>n</mark>
EBITDA (incl. new acquisitions**)		CZK 1.8 bn
Revenue growth (current Kofola Group*)		7%
Revenue growth (incl. new acquisitions**)		25%
Max CAPEX		40% of EBITDA
Dividend per share		≥ 13.5 CZK***
Net debt / EBITDA		< 2.5



 \* Kofola Group entities as of 31-12-23, respectively.
\*\* Balance includes estimated post-acquisition results of MIXA VENDING (acquired in Jan 24) and Pivovary CZ Group (acquired in Mar 24). Full consolidation is expected despite the ownership percentages being around 50% due to management control over both companies. Other shareholder's share on post-acquisition results will affect row Non-controlling interest in the Consolidated statement of profit or loss. Revenue growth (incl. new acquisitions) is calculated as expected revenue in 2024 (incl. acquisitions) vs. revenue of current Kofola Group in 2023. \*\*\* Advance dividend payment of CZK 7.50 per share before tax already paid in October.



### **REVENUE DEVELOPMENT**

Period	Change
October 2024 vs October 2023 – Value	c. +13%
October 2024 vs October 2023 – Volume	c. +3%





### FLOODS



- The Czech Republic was hit by severe floods in September 2024.
- Production plant in Krnov was the one hit the most by the floods together with new brewery locations Hanušovice and Litovel. Currently, all the operations at all locations are fully running.
- There is an ongoing process of precising the calculation of claims and its documentation supported by the communication with the insurance company. The amount of total damage at all locations is currently estimated at roughly CZK 250-300 million. The overall impact of these damages to the group profit for the year 2024 is now estimated at roughly CZK 25-35 million as the most of the damages is covered by the insurance.





# OUR WORK IS ALSO APPRECIATED By our surroundings

### Forbes

**TOP CEO 2024** 

Daniel Buryš was selected as a TOP CEO 2024 by Forbes magazine.



#### **PIVEX Golden Cup competition**

The Zubr and Litovel breweries confirmed their exceptional quality at the 32nd edition of the PIVEX Golden Cup competition. The four-times-hopped ZUBR Grand became the absolute winner of the competition, also winning in the lager category. The breweries won several additional medals.



#### Kofola is the most trusted brand among carbonated soft drinks

Once again Kofola was named the most trusted brand in the carbonated soft drinks category. Czech consumers rated nearly 900 brands in an independent survey. Brands are nominated on the basis of sales. This ensures that the awarded brands are truly strong and trustworthy.



#### Zlatý klínec competition

In the Zlatý klínec competition, which evaluates the best marketing achievements, we won three awards:

- 1st place for the Integrated Campaign Podme sa viac dotykať
- 2nd place for the implementation of festival weddings in the Promo & Activation category
- 3rd place for Loving Tattoos in the New Media category.

### WE MAINTAIN A FAMILY SPIRIT Even though we have activities in 6 countries on 2 continents



Czechia 1993 Slovakia Poland 2008 Slovenia 20 Croatia 20 Colombia 2023

### WE ARE NOT AFRAID TO ENTER NEW SEGMENTS AND LEARN NEW THINGS

1993 Soft drinks	
2003 HoReCa	
2012 Fresh bars	
2014 Salad bars	
2018 Tea and h	erbs
2019 Coffe	e
	Ciders
2022	Herbal cosmetics
	Marketplace Supplo
	24 Vending machines
	24 Beer

# WE SEEK AND UTILIZE OPPORTUNITIES AROUND US

Overview of key acquisitions



# WHAT WE HAVE ACHIEVED IN THE LAST THREE YEARS



We introduced the Cirkulka returnable bottle system.





After herbs, we also learn to grow apples and coffee.



We started developing startup projects in our business incubator.



We have launched Kombucha – a healthy drink full of probiotic cultures.



Through acquisitions, we entered two new segments – brewing and beverage vending machines.





### **STABLE OWNERSHIP STRUCTURE** ALLOWS US TO FOCUS ON THE **DEVELOPMENT OF THE GROUP**



**Free float** (others)

Currently 6.1 million shares at Prague Stock Exchange.



#### Radenska d.o.o.

RADENSKA is considering the sale of its whole shares (1,025,239 shares as of 30 September 2024). A decision of exact timing of such sale has not been taken yet, however, might occur shortly, subject to market conditions. Proceeds from the sale will be used to finance Group's growth opportunities.

#### **Free float** 0.91% (key management persons - excl. Lykos alfa owners)

Currently 0.2 million shares at Prague Stock Exchange.



### Lykos alfa a.s.\*



#### **Majority share Jannis Samaras** with his family

#### **Minority shares**



**René Musila** COO



#### Tomáš Jendřejek

Member of the Supervisory Board



#### **René Sommer** Chairman of the Supervisory Board

\* Previously AETOS a.s. In August 2024, AETOS a.s. and its shareholders have initiated steps to restructure the ownership structure of the Group, which includes Kofola ČeskoSlovensko a.s. For this purpose, a company Lykos alfa a.s. was created. Regarding Kofola ČeskoSlovensko a.s., this restructuring does not represent a change, as the majority of voting rights in Kofola ČeskoSlovensko a.s. will remain under the control of the former shareholders of AETOS a.s. This means that there will be no change in the ownership or control of Kofola ČeskoSlovensko a.s., nor any other changes that could affect Kofola ČeskoSlovensko a.s.

## SHARES OWNED BY KEY MANAGEMENT PERSONS

#### **Development in years by type of transaction**

■ Increase ■ Decrease





# RESULTS OF KOFOLA GROUP | 9M 2024

Reconciliation of reported and adjusted results (CZKm)	Reported	One-offs	Adjusted
Revenue	8,632.4	-	8,632.4
Cost of sales	(4,593.9)	-	(4,593.9)
Gross profit	4,038.5	-	4,038.5
Selling, marketing and distribution costs	(2,389.8)	-	(2,389.8)
Administrative costs	(543.3)	-	(543.3)
Other operating income/(costs), net	6.9	18.9	25.8
Operating profit/(loss)	1,112.3	18.9	1,131.2
Depreciation and amortisation	473.5	-	473.5
EBITDA	1,585.8	18.9	1,604.7
Finance income/(costs), net	(243.7)	-	(243.7)
Income tax	(220.1)	(3.9)	(224.0)
Profit/(loss) for the period	648.5	15.0	663.5
– attributable to shareholders of Kofola ČeskoSlovensko a.s.	583.4	15.0	598.4

#### One-offs

- Advisory costs of CZK 17.0 million (CzechoSlovakia and Beers & Ciders segments) related mainly to acquisition of Pivovary CZ Group.
- Net gain on sold items of Property, plant and equipment of CZK 25.5 million recognized in all business segments.
- Restructuring costs of CZK 3 millions (Fresh & Herbs and Beers & Ciders segments).
- Software licence fee costs of CZK 2.2 million (Beers & Ciders segment).
- Litigation costs of CZK 6.7 million and costs of CZK 1 million caused by damages due to storm and floods (Adriatic segment).
- Gain on bargain purchase of PRAGEROVY SADY LIBINA s.r.o. of CZK 4.2 million (CzechoSlovakia segment).
- Gain on one off leasing of CZK 1 million (Adriatic segment).
- Costs in the amount of CZK 19.7 million caused by floods (CzechoSlovakia, Fresh & Herbs and Beers & Ciders segments).

# **GROUP RESULTS COMPARISON 9M\***

(CZKm)	9M24	9M23	Change	Change (%)
Revenue	8,632.4	6,620.0	2,012.4	30.4%
Cost of sales	(4,593.9)	(3,616.5)	(977.4)	27.0%
Gross profit	4,038.5	3,003.5	1,035.0	34.5%
Selling, marketing and distribution costs	(2,389.8)	(1,847.0)	(542.8)	29.4%
Administrative costs	(543.3)	(446.5)	(96.8)	21.7%
Other operating income/(costs), net	25.8	24.6	1.2	4.9%
Operating profit/(loss)	1,131.2	734.6	396.6	54.0%
Depreciation and amortisation	473.5	402.4	71.1	17.7%
EBITDA	1,604.7	1,137.0	467.7	41.1%
Finance income/(costs), net	(243.7)	(191.1)	(52.6)	27.5%
Income tax	(224.0)	(142.6)	(81.4)	57.1%
Profit/(loss) for the period	663.5	400.9	262.6	65.5%
- attributable to shareholders of Kofola ČeskoSlovensko a.s.	598.5	400.6	197.9	49.4%

#### Comments

- Organic business growth is driven mainly by volume increase (in liters). Impact of newly acquired companies on revenue is 1,337 CZKm.
- Costs on sweeteners were lower (price effect of 197.9 CZKm). Energy costs increased by 30.0 CZKm, savings in PET (price effect of 77.4 CZKm).
- Gross margin increased from 45.4% to 46.8% as a result of decreasing input prices and increasing volumes.
- Higher Selling, marketing and distribution costs related to newly acquired companies, higher transportation and marketing costs.
- Administrative costs increase as a result of newly acquired companies (particularly in the Beers & Ciders segment).
- EBITDA margin at 18.6% vs 17.2% in 9M23.
- Finance costs increase resulting from higher balance of loans and from revaluation of the bank credits and loans.
- Higher Income tax is a result of higher taxable profits in Group companies.

# **GROUP RESULTS COMPARISON 3Q\***

(CZKm)	3Q24	3Q23	Change	Change (%)
Revenue	3,413.2	2,567.2	846.0	33.0%
Cost of sales	(1,757.3)	(1,346.0)	(411.3)	30.6%
Gross profit	1,655.9	1,221.2	434.7	35.6%
Selling, marketing and distribution costs	(899.6)	(669.9)	(229.7)	34.3%
Administrative costs	(189.4)	(133.2)	(56.2)	42.2%
Other operating income/(costs), net	3.0	3.2	(0.2)	(6.3%)
Operating profit/(loss)	569.9	421.3	148.6	35.3%
Depreciation and amortisation	167.5	132.9	34.6	26.0%
EBITDA	737.4	554.2	183.2	33.1%
Finance income/(costs), net	(83.2)	(100.8)	17.6	(17.5%)
Income tax	(107.1)	(76.2)	(30.9)	40.6%
Profit/(loss) for the period	379.6	244.3	135.3	55.4%
- attributable to shareholders of Kofola ČeskoSlovensko a.s.	348.2	243.6	104.6	42.9%

#### Comments

- New business segment Beers & Ciders revenue in 3Q24 478.8 CZKm.
- Sold volume increase in all formats.
- Favourable weather conditions (CzechoSlovakia business segment).
- Selling, marketing and distribution costs, Administrative costs and Income tax described in 9M period comparison.

### **CONSOLIDATED INCOME STATEMENT\***

(CZKm)	9M24	9M23	2023**	2022**	2021**	2020**
Revenue	8,632.4	6,620.0	8,690.1	7,875.3	6,636.2	6,171.5
Cost of sales	(4,593.9)	(3,616.5)	(4,802.7)	(4,564.0)	(3,710.2)	(3,349.5)
Gross profit	4,038.5	3,003.5	3,887.4	3,311.3	2,926.0	2,822.0
Selling, marketing and distribution costs	(2,389.8)	(1,847.0)	(2,487.8)	(2,330.0)	(2,033.6)	(2,041.7)
Administrative costs	(543.3)	(446.5)	(707.1)	(466.5)	(466.4)	(425.7)
Other operating income/(costs), net	25.8	24.6	26.5	17.8	93.0	55.6
Operating profit/(loss)	1,131.2	734.6	719.0	532.6	519.0	410.2
EBITDA	1,604.7	1,137.0	1,253.4	1,110.4	1,128.1	1,030.3

### CONTACT

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### Kofola ČeskoSlovensko a.s.

Nad Porubkou 2278/31a 708 00 Ostrava – Poruba Czech RepubliC



### AUTHORIZATION

This presentation has been authorized by the Board of Directors of Kofola ČeskoSlovensko a.s. on 21 November 2024.

This presentation ("the Presentation") has been prepared by Kofola ČeskoSlovensko a.s. ("the Company").

The Company has prepared the Presentation with due care, however certain inconsistencies or omissions might have appeared in it. Information related to quarterly results is subject to limited procedures, balances as of 31 March and 30 September are provided for Net debt only. Therefore it is recommended that any person who intends to undertake any investment decision regarding any security issued by the Company or its subsidiaries shall only rely on information released as an official communication by the Company in accordance with the legal and regulatory provisions that are binding for the Company.

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