

# Perpetual Limited (Perpetual)

Wilson HTM Lunch Discussion

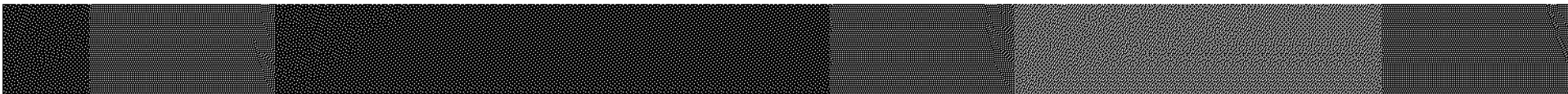
19 June 2006

Sydney

David Deverall

John Nesbitt

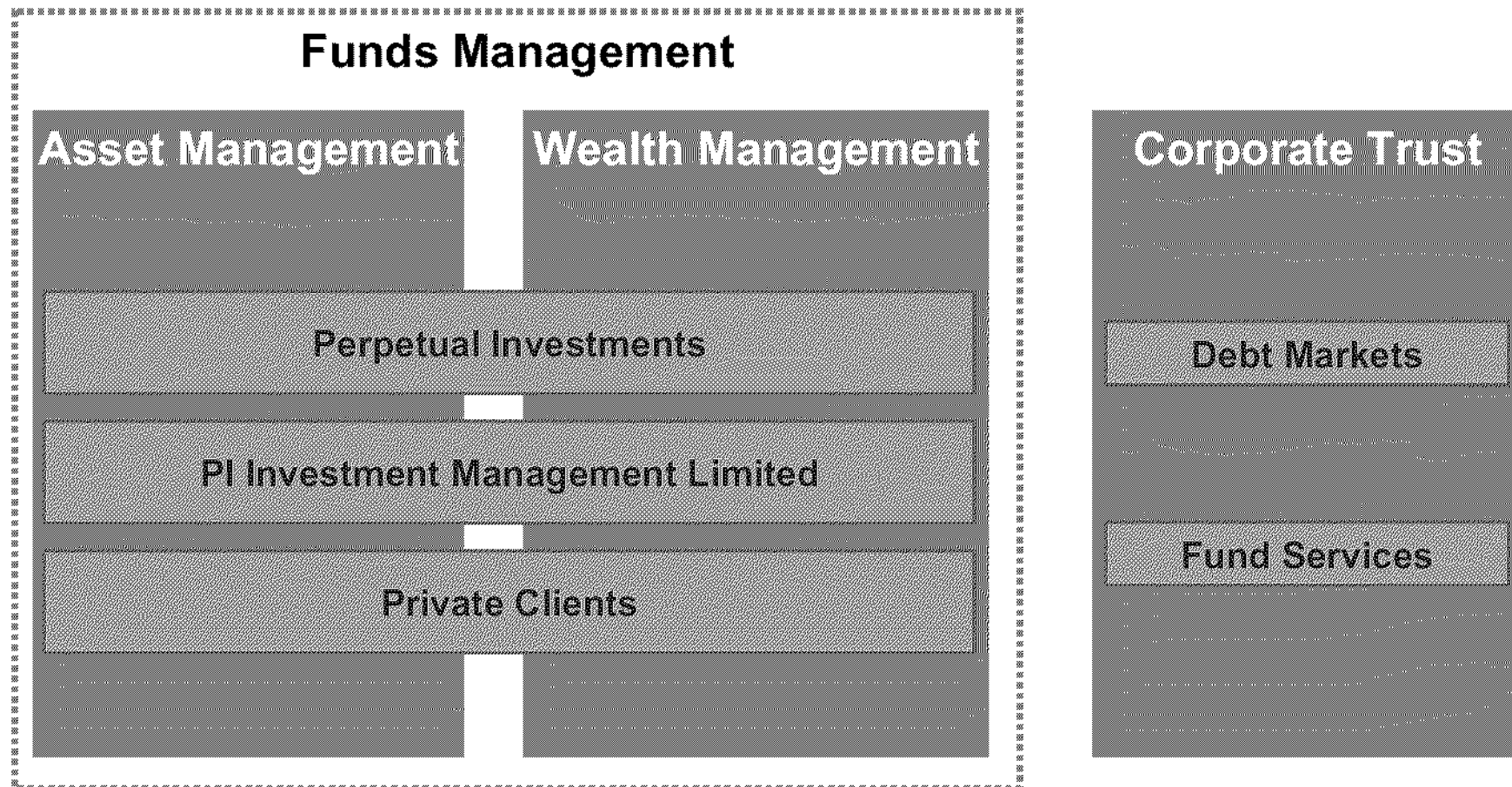
Perpetual 



# Perpetual is an ASX 100 company and the largest independent wealth manager in Australia

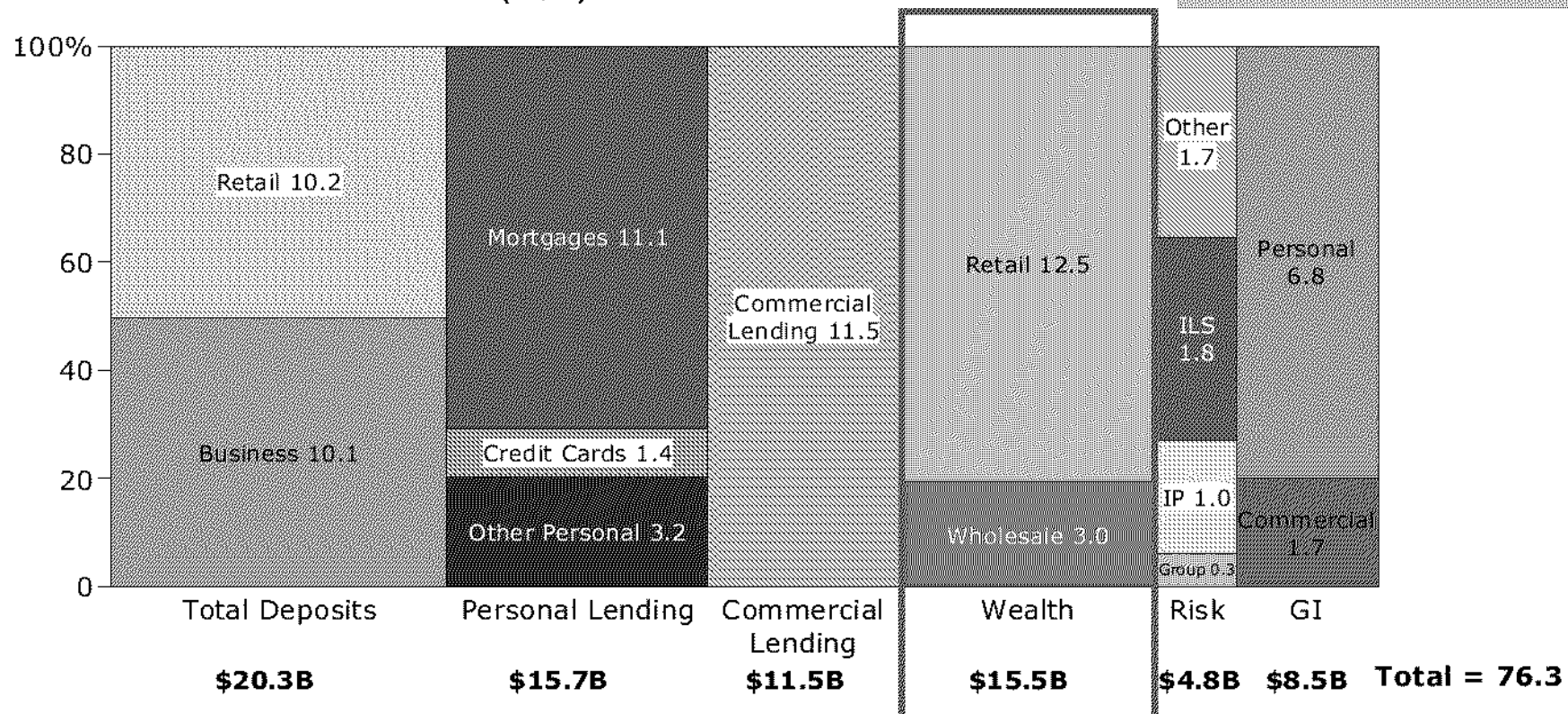
- 120 years of history built on trust
- Top performing manager in Australian equities
- \$33 billion FUM as at May 2006
- \$166 billion FUA as at April 2006
- Trading revenues of around \$400 million for 2006
- Market capitalisation ~\$2.7 billion and approximately 900 employees

# Perpetual actively participates in two industries



# The Australian financial services industry is large and diverse

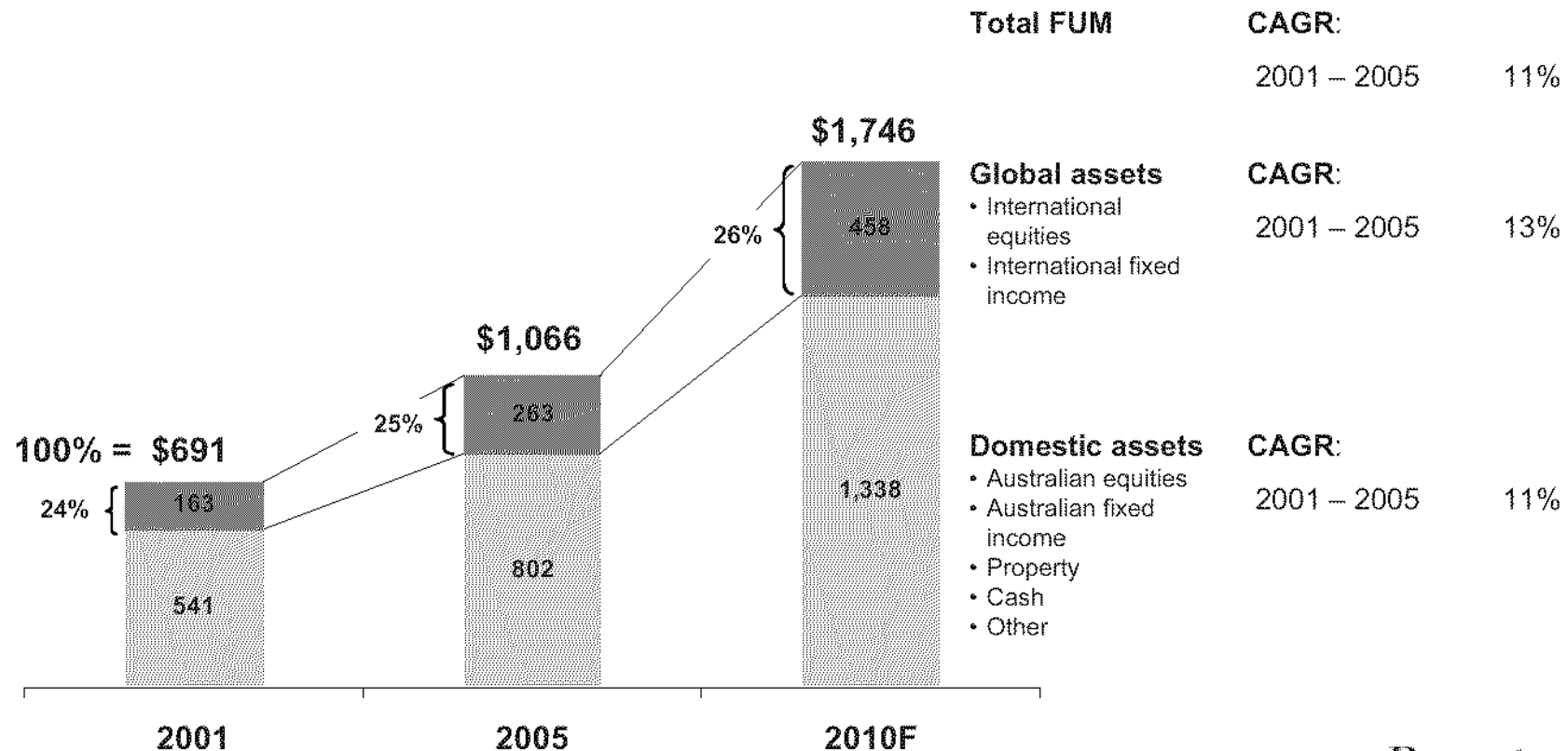
Estimated 2005 revenue (A\$B)



Perpetual : 2005  
A\$352 million in revenue  
• 0.5% of total market  
• 2.5% of Wealth Management market

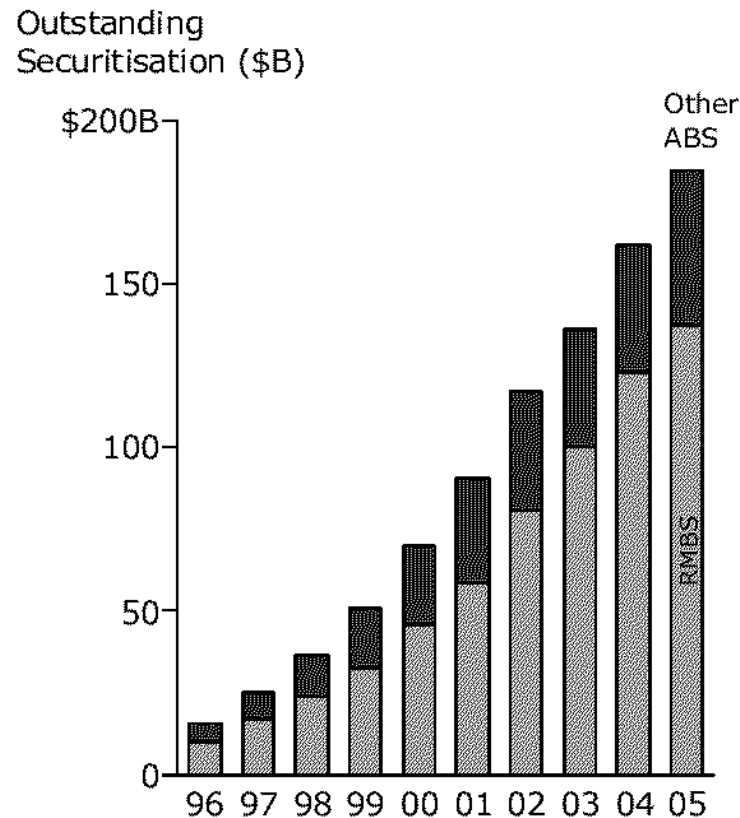
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# The Australian Wealth Management industry is attractive with a high rate of underlying asset growth



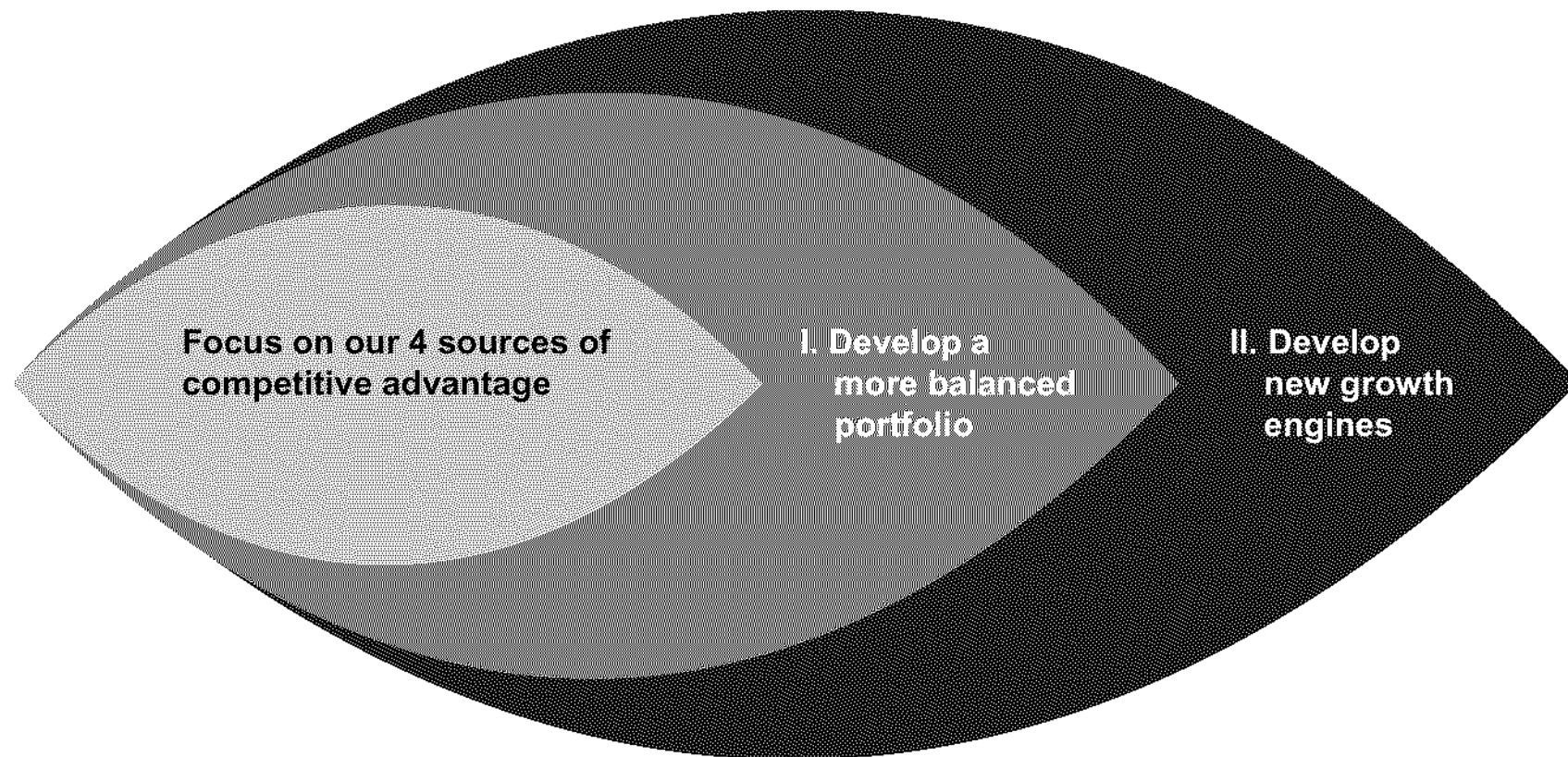


# The Australian securitisation market has good underlying fundamentals



- **Supply is increasing**
- Non-bank financial institutions, the largest users of securitised funding (~60% of bonds issued), are gaining market share in residential lending
- **To meet the increasing demand**
- Offshore demand for Australian backed residential mortgages

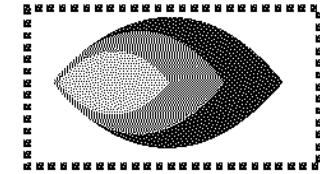
# Our corporate strategy



**III. Fully engage our people to deliver our strategy**

Perpetual *P*

# Implementation progress: Develop a more balanced portfolio & new growth engines



- Expanded and enhanced our asset management footprint
  - Global equities
  - Australian credit
  - Quantitative investments
  - Direct Property
  - Property securities
- Significantly enhanced Wholesale Sales, Product, Marketing and Risk teams
- Perpetual Private Clients – adopted single brand & operations for advice
- Completed supplier cost management program
- Sold non-core businesses and assets
  - Symetry business
  - ASX Perpetual Registrars business
  - 39 Hunter Street office building
- Changed name to Perpetual Limited

Perpetual *P*



# Expanding our asset management footprint

| Domestic Stock Picking    | Broad  | Styles    | Small Caps | Hedge Funds     | Private Equity   |               |
|---------------------------|--------|-----------|------------|-----------------|------------------|---------------|
| Mortgage Lending          |        | Mortgages | Mezz Debt  |                 |                  |               |
| LPT Stock Picking         |        | Global    |            |                 | Domestic         |               |
| Infrastructure Investing  |        |           |            | Infra-structure |                  |               |
| Quantitative Investing    | Global | Domestic  |            | Hedge Funds     |                  | Currency/TAA  |
| Credit Investing          |        | Global    | Domestic   | Hybrids         |                  |               |
| Global Stock Picking      | Broad  | Styles    |            | Hedge Funds     | Emerging Markets |               |
| Global Thematic           |        |           |            | Hedge Funds     | Broad            |               |
| Direct Property Investing |        |           |            | Direct Property |                  |               |
| Duration Management       |        |           |            |                 |                  | Vanilla Bonds |



Skills we currently possess

Direct Property Team commenced

Remaining 50% share in Perpetual James Fielding purchased

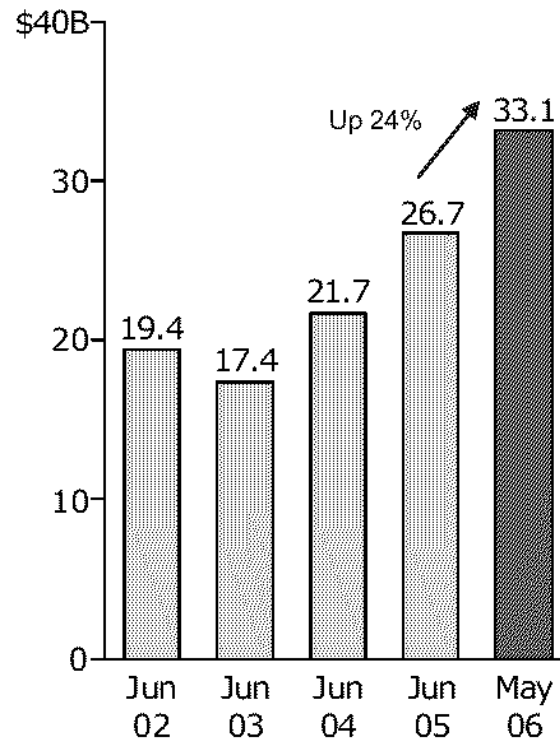
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# Implementation Progress: Fully engage our people to deliver our strategy

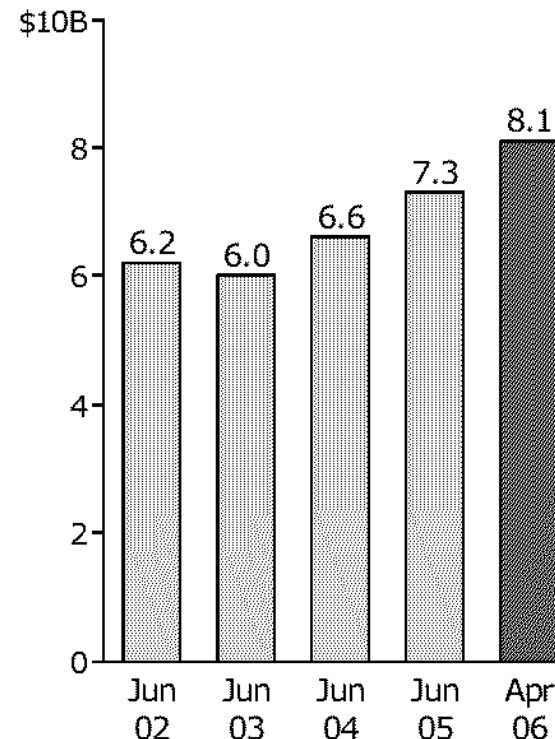
- Completed implementation of new remuneration system
- Long term incentives in place to retain key members of our asset management team
- Move to single premises for Sydney in January 2006 - Angel Place
- .....key focus going forward (war for talent!)

Perpetual has experienced strong increases in asset volume in all 3 key drivers of revenue and growth

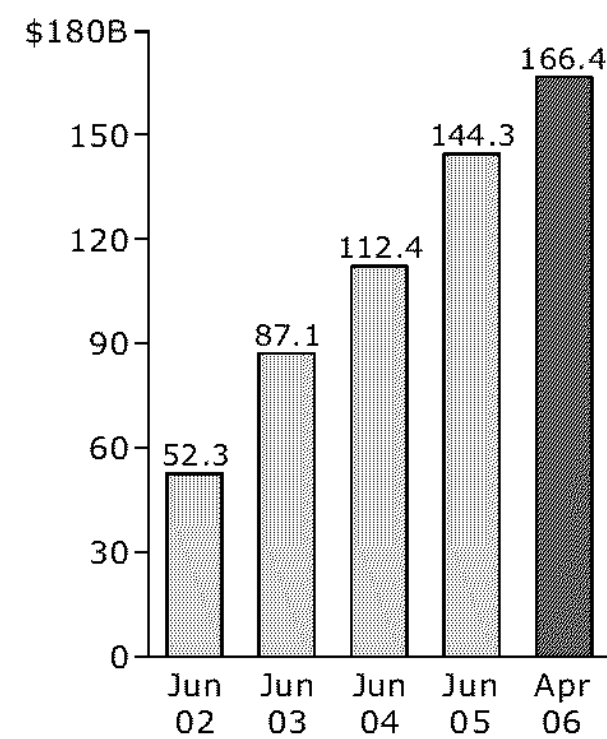
**FUM**  
**Perpetual Investments**  
**Up 24% to May**



**FUAA**  
**Perpetual Private**  
**Clients Up 11% to April**

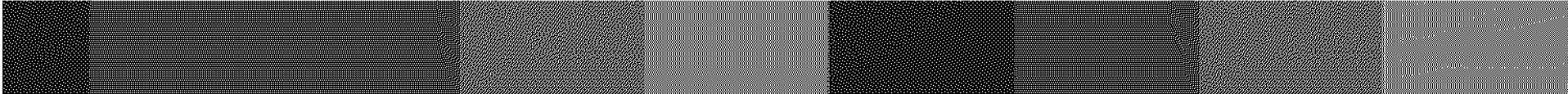


**FUA**  
**Perpetual Corporate**  
**Trust Up 15% to April**



# Going forward

- Markets with **strong fundamentals**
- **Outstanding track record** of delivering value for shareholders
- **Continued investment** in growth capabilities
- **Forecast 13 per cent increase in profit for 2006** over 2005 financial year – subject to market conditions



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