

Regulated Information SEPTEMBER 4, 2025

Disclosure of Share Capital and Voting Rights

(Pursuant to Article L.233-8 II of the French Commercial Code)

Registered name of the issuer: Accor

Date	Shares outstanding	Total potential voting rights	Exercisable voting rights
August 31, 2025	244,966,893	285,348,237	277,279,049

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For further information about Accor, visit https://group.accor.com/en