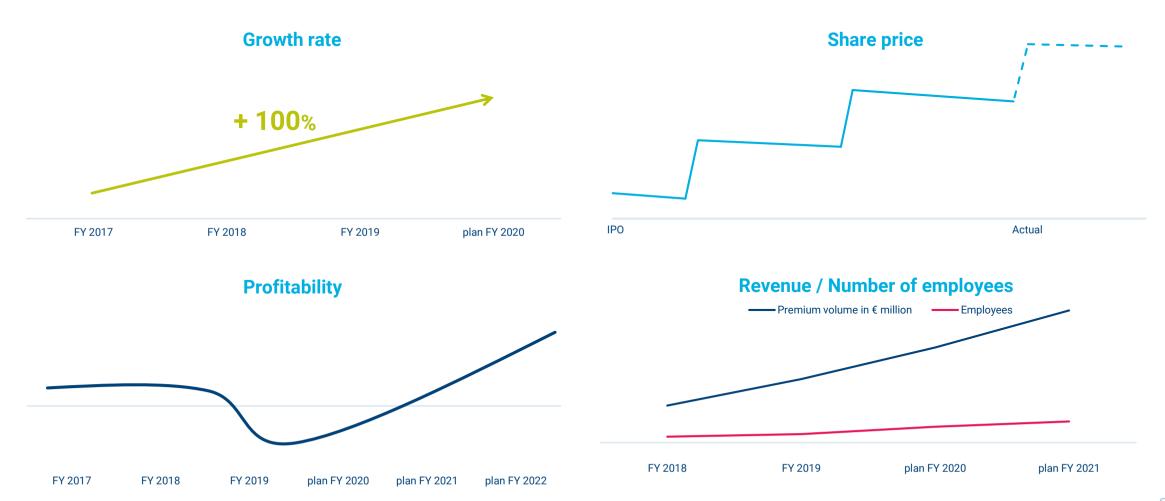


### Financial results 9M 2020

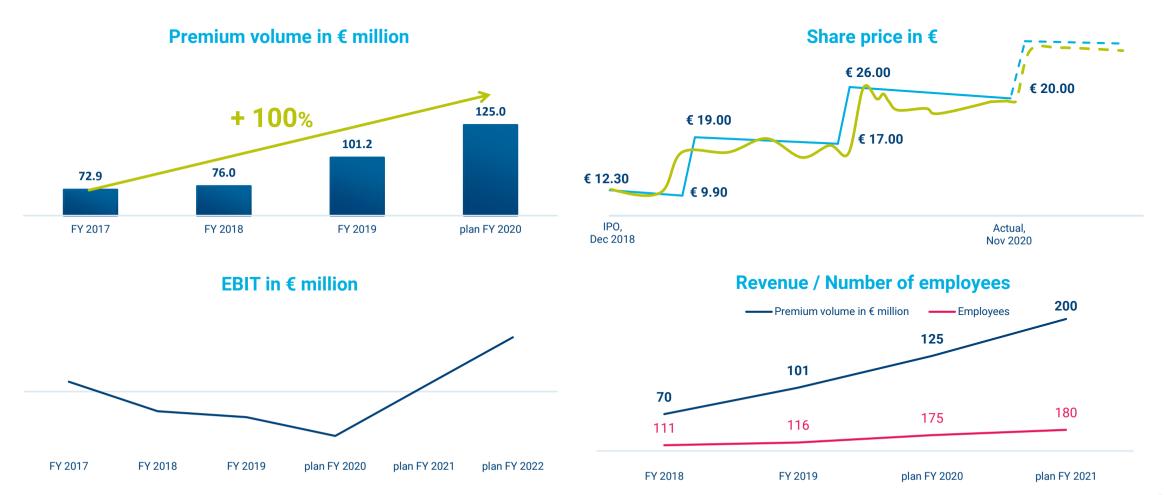
DFV Deutsche Familienversicherung AG FRANKFURT/MAIN | 12 November 2020

The leading InsurTech in Europe

### What do you think about a company with this track record?



## If you consider investing in such a company, then Deutsche Familienversicherung is a good option!



### What we have achieved in the first 9 months 2020

Our highlights at a glance

+ 67,285 new contracts

+ 227% increase in P&C business line

+ 27.1% increase in gross premiums written

+ €22.3m
new premium
volume

**€120.3**m premium volume

61.2% claims ratio

€134.6m financial investments

402% Solvency II ratio

### And ...

Realisation of CareFlex

- Realisation of IT outsourcing
- Recruitment of 60 new employees

- New structure of financial department & capital investment
- Successful capital increase

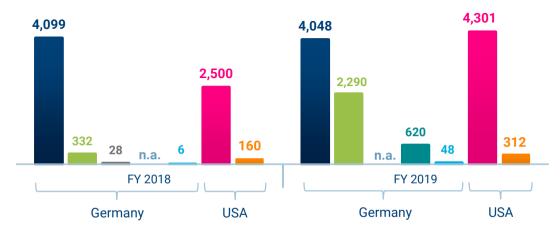
### Insurtech peer group strong in comparison

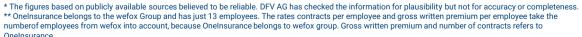
### **Leading by existing business**

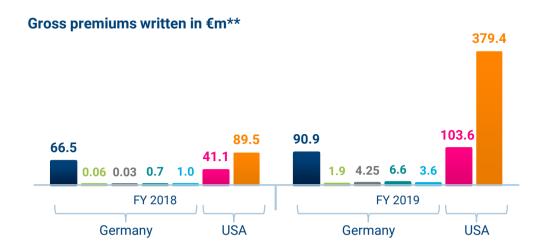
### Almost always one step ahead



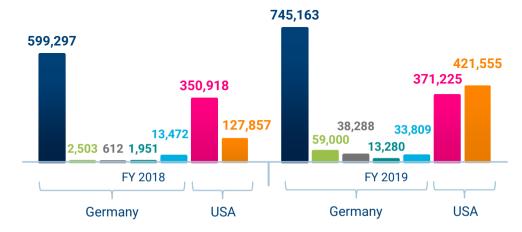
#### Contracts per employee\*\*







#### Gross premiums written per employee in €\*\*



### The first real comparison with a listed InsurTech peer

9M 2020

		L	S Z
Premium volume in €m	120.3	<b>161.4</b> *	x 1.3
Customer/contract base first 9 months 2020	548.284	941.313	x 1.7
Net income in €m	-4.7	-75.5	x 16
Market cap in €m	~300	~3,160	x 10

<sup>\*</sup> The "In-force premium" of Lemonade is used to compare the premium volume of DFV.

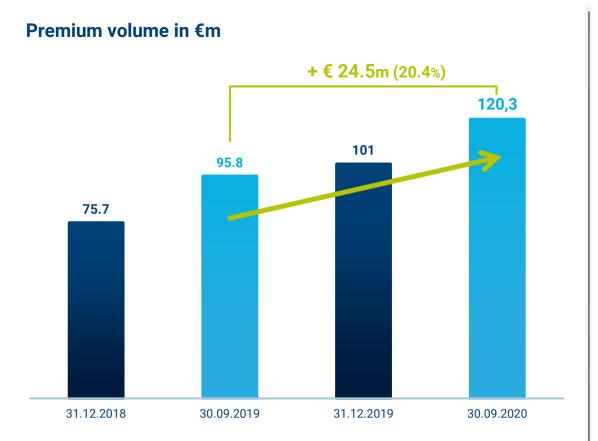
# Highlights 9M 2020 Strong performance in a challenging environment

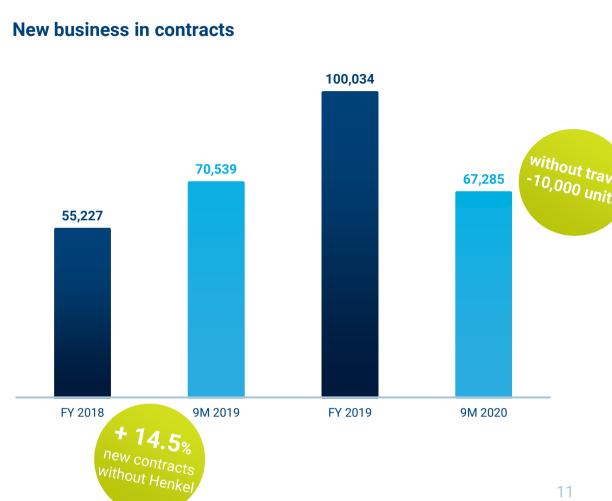
### **Growth between 19 and 27 percent**

- Hardly any COVID-19 impacts thanks to strong online sales and substantially more business in the property insurance segment
- New business achieves premium volume of € 22.3m in the first nine months of 2020 as planned
- Gross premiums written increased significantly by 27.1%,
   to reach € 83.5m
- Premium volume up by 18.9%, to € 120.3m

### Premium volume increased by € 24.5m since 9M 2019

**Excellent new business despite COVID-19** 





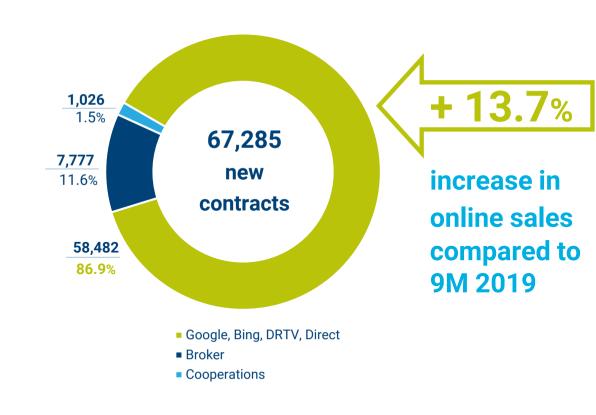
### **Despite COVID-19 strong online sales**

Outstanding performance because of our proven scalable sales channels

**New business (contracts) by product category 9M 2020** 

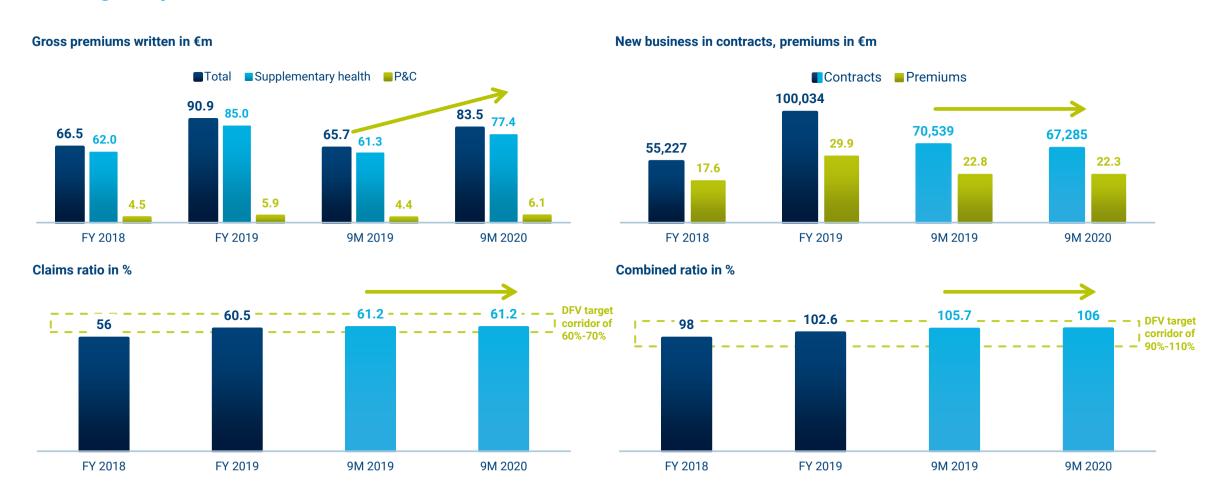


New business (contracts) by sales channel 9M 2020



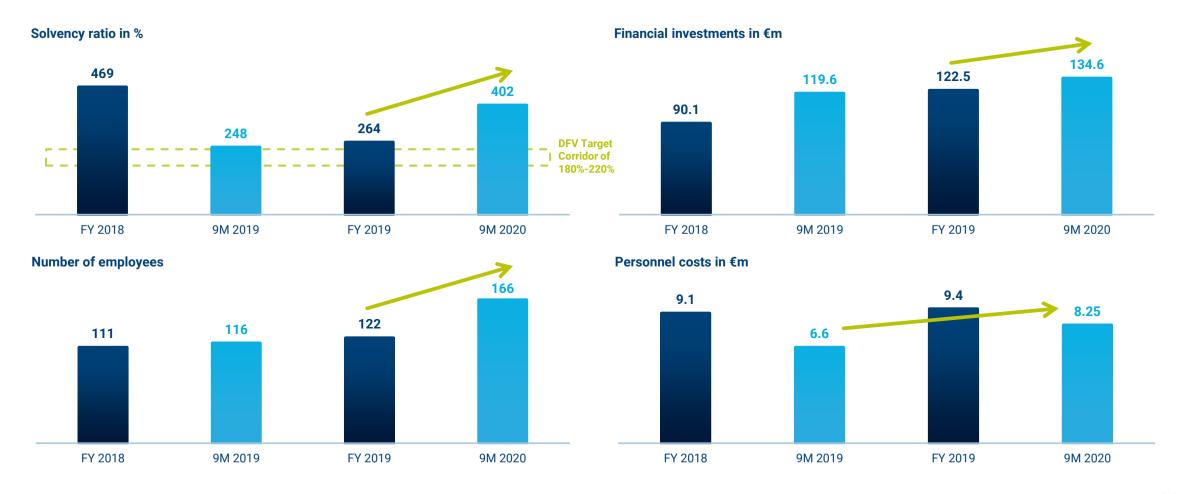
### **Gross premiums written increased by 27.1 percent in 9M 2020**

### **Fullfilling our promises**



### **Further key financial figures**

### **Fullfilling our promises**



### Investing in our growth, profitable in our core business

### **Underwriting result according to HGB**

Premiums	9M 2020
Gross premiums written	€ 83,280,517
Claim payments to customers (inlcs. claims settlement costs)	€ -45,995,132
Underwriting result I	€ 37,285,384
Costs (without claims settlement, without sales costs)	€ -17,299,457
Underwriting result II	€ 19,985,928
Sales expenditures	€ -26,827,030
Underwriting result III	€ -6,841,102
Financial investments (costs)	€ -49,036 <sup>*</sup>
Underwriting result IV	€ -6,890,138

### Premium volume to sales costs (planning)



### We are reaching the profit zone

With a ratio of 4:1 or higher an insurance company should be profitable.

# Financial investments in a challenging environment

### A word about financial investments

- Deutsche Familienversicherung manages assets of around € 140m. These are divided into free assets and guarantee assets.
- While the free assets are fed by the equity capital of the company and its economic surpluses, the guarantee assets are formed by provisions from health insurance premiums, which are calculated like for type of life insurance.



### Guarantee assets are more strongly geared to generating returns

• All products alike of life insurance include a calculated actuarial interest rate. For Deutsche Familienversicherung, this averages 1.85%. Overall, Deutsche Familienversicherung must generate an actuarial corporate interest rate (ACR) of 2% in its guarantee assets.



Various investment options are available for this purpose, which the company is basically free to choose, but must back the investment-specific risk with solvency capital.

Asset class	Solvency II-stress
Government bonds	0%
Equities	39%
Real estate	31%
Corporate bonds	
A	11%
BBB	15%
BB	12%
В	16%
CCC	20%
NR	32%

Due to the required earning of an ACR of 2 %, the guarantee
 assets are more aggressively geared to generating returns.



18

### New structure of the finance department

As of January 1, 2020, Dr Knoll additionally became CFO of the company

- Implementation of **new reporting system**
- **Restructuring** of the financial investments
- **Recruitment of open key positions:** 
  - CFO
  - **IRCF**
  - Head of Financial Investments
  - Head of Financial Technology
- **Realisation of capital increase**



**CFO** 



**IRCF** 



**Financial** planning



**Financial** investments



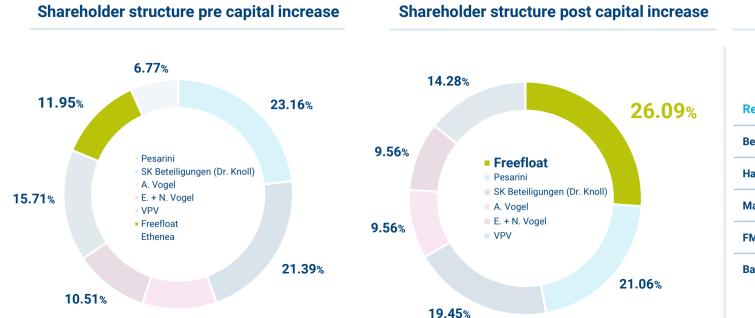
**Accounting** 



**Financial Technology** 

### Successful capital increase and IR-activities

### **Despite COVID-19 crisis**



### **Current Research**

Research	Analyst	Date	Recommendation	Target
Berenberg	Gerhard Orgonas	6 Nov 2020	Buy	€ 30,00
Hauck & Aufhäuser	Christian Salis	2 Nov 2020	Buy	€ 30,00
MainFirst	René Locher	15 Oct 2020	Buy	€ 30,00
FMR	Enid Omerovic	13 Aug 2020	Buy	€ 30,00
Bankhaus Metzler	Jochen Schmitt	12 Oct 2020	Buy	€ 24,20



10.51%



**Gross proceeds of around € 32m** 



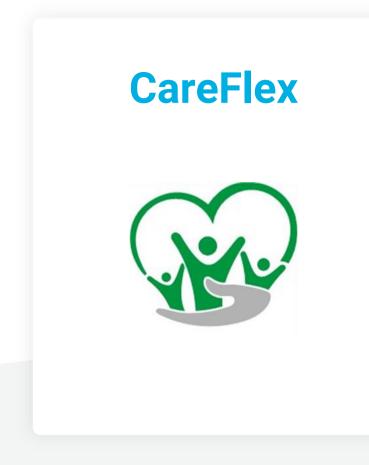
No correction of guidance despite COVID-19 crisis

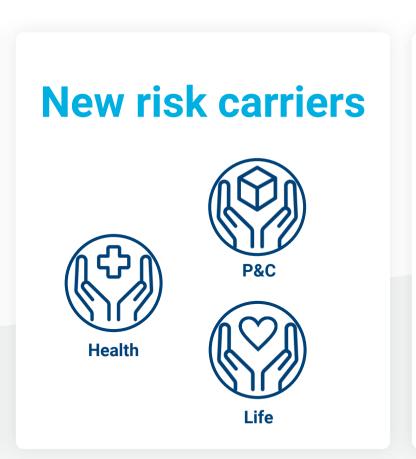


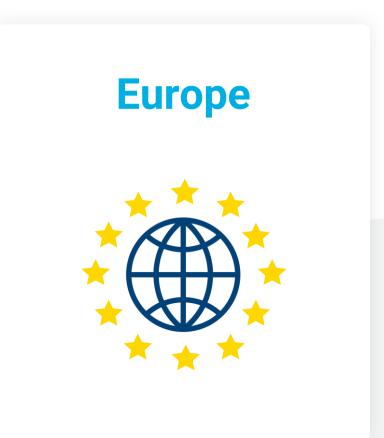
**Increasing of Freefloat to 26.09%** 

# Outlook Entering a new dimension

### Growth, growth, growth







### **DFV and CareFlex**

**Unique in Germany and Europe** 

approx. 1,900

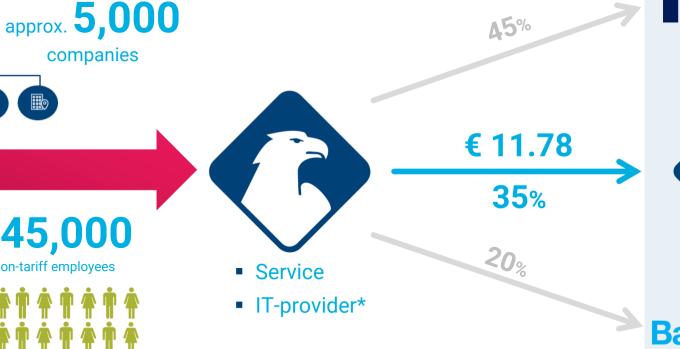
holdings

435,000

tariff-payed employees







We expect 500,000 contracts

€ 33.65

companies

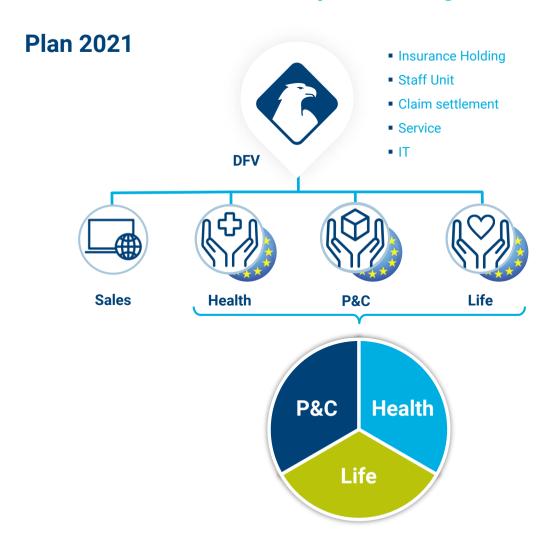
145,000

non-tariff employees

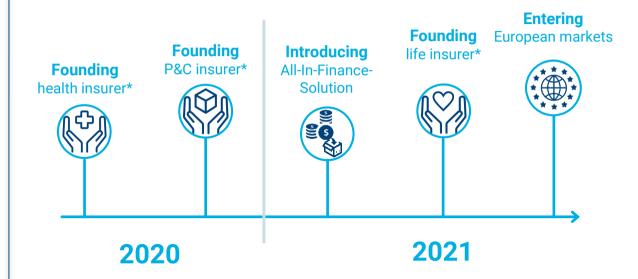
<sup>\*</sup> For the services & IT service provider role in the consortium, DFV AG receives additional fees.

### Founding new risk carriers

Our milestones to broaden product range and to enter European markets



### **Our timeline**



<sup>\*</sup>Application to be submitted in 2020.

### **Outlook – Continuing profitable growth**

	2019	Guidance 2020	Targets 2021	Mid-Term Targets
Customers/ Contracts	514,104	570,000	1,100,000	2,000,000
Premium volume	€ 101m	>€ 125m	>€ 200m	€ 500m
EBIT	€ -5.2m	€ -9m to € -11m	profitable	EBIT margin > 10%

### Summary

## We promise and we deliver - Fully on track

- Annual operating targets for 2020 affirmed
- CareFlex implementation on track
- Founding new risk carriers on track
- European market entry on track



### **Looking forward to your questions!**



**Dr Stefan M. Knoll** CEO & CFO

### **Your contact:**

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### Our next IR dates:

**16/11** Deutsches Eigenkapitalforum

**24/11** Virtual Roadshow with

Berenberg

2021

21/01 "One more step" – Capital

markets day

# DEUTSCHE (Familienversicherung