Six Months Ended June 30, 2026

Supplementary Materials for Financial Results

August 5, 2026

EBARA JITSUGYO CO., LTD.

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Summary

Market Condition

- Demand for renewal and development of water infrastructure facilities due to their aging, as well as for disaster prevention and mitigation, remains strong
- Demand remains strong in the private sector due to facility renewal of domestic plants
- Demand from the semiconductor industry continued to grow

Financial Highlights for Q2

- Both net sales (21.2 bn yen) and operating profit (3.7 bn yen) increased
- Orders received increased significantly in Manufacturing business due to an order received for a large project for land-based aquaculture facilities (worth 2.7 bn yen)
- Orders backlog at the end of Q2 increased by around 5.0 bn yen year-on-year

FY2026 Business Plan

- Business performance in the second quarter has progressed steadily, and there has been no change in the business plan
- Expect both net sales (44.0 bn yen) and operating profit (6.3 bn yen) to renew respective highs for the fourth consecutive year
- The impact of longer lead times and higher prices for certain materials due to the situation in the Middle East and other factors remains limited at present

Upward Revision to the Medium-Term Management Plan “EJ2027”

- The target for the final year of the plan was revised upward
- The net sales target was revised upward from 45.0 bn yen to 46.0 bn yen, and the operating profit target was revised upward from 5.5 bn yen to 6.5 bn yen

FY2026 Q2
Financial Results Overview

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Q2 Results Highlights

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Market Condition

- Demand for renewal and development of water infrastructure facilities due to their aging, as well as for disaster prevention and mitigation, remains strong
- Demand remains strong in the private sector due to facility renewal of domestic plants
- Demand related to semiconductors continued to grow

*All comparisons are year-on-year

Net Sales

21.22bn yen
(0.01bn yen↗ / 0.1%↗)

- Net sales in Trading and Manufacturing businesses increased
- It decreased in Engineering business

Orders Received

21.95bn yen
(2.58bn yen↗ / 13.4%↗)

- Orders received increased significantly due to an order received for a large project in Manufacturing business
- It decreased in Engineering business
- It increased in Trading business

Gross Profit

7.56bn yen
(0.38bn yen↗ / 5.3%↗)

- Gross profit increased in all segments
- It increased thanks to an increase in gross profit margin

Orders Backlog

36.86bn yen
(4.96bn yen↗ / 15.5%↗)

- Orders backlog increased significantly due to an order received for a large project in Manufacturing business
- It also increased in Engineering and Trading businesses

Operating Profit

3.76bn yen
(0.26bn yen↗/7.5%↗)

- An increase in gross profit exceeded an increase in SG&A expenses, mainly personnel expenses

Ordinary Profit

3.86bn yen
(0.26bn yen↗ / 7.4%↗)

Profit

2.67bn yen
(0.19bn yen↗ / 7.9%↗)

Q2 Performance

(Unit: mn yen)	FY2024 Q2	Ratio (%)	FY2025 Q2	Ratio (%)	FY2026 Q2	Ratio (%)	Year-on-Year Change (%)	Year-on-Year Change
Net Sales	19,100	100.0	21,213	100.0	**21,225**	100.0	+ 0.1	+ 12
Gross Profit	6,221	32.6	7,182	33.8	**7,566**	35.6	+5.3	+384
SG&A Expenses	3,611	18.9	3,677	17.3	**3,799**	17.9	+3.3	+122
Operating Profit	2,610	13.7	3,504	16.5	**3,767**	17.7	+7.5	+263
Ordinary Profit	2,712	14.2	3,600	16.9	**3,868**	18.2	+7.4	+268
Profit	1,848	9.7	2,478	11.6	**2,675**	12.6	+7.9	+197
Orders Received	19,316	-	19,365	-	**21,952**	-	+13.4	+2,587
Orders Backlog	31,637	-	31,902	-	**36,862**	-	+15.5	+4,960

Q2 Results Trends by Segment

(Unit: mn yen)		FY2024 Q2	FY2025 Q2	FY2026 Q2	Year-on-Year	
					Change (%)	Change
Manufacturing	Orders Received	4,018	3,262	**6,699**	+ 105.3	+ 3,437
	Net Sales	3,471	3,706	**4,038**	+ 9.0	+ 332
	Gross Profit	1,433	1,621	**1,770**	+ 9.2	+ 149
Engineering	Orders Received	9,271	9,067	**8,162**	- 10.0	- 905
	Net Sales	9,908	11,987	**11,210**	- 6.5	- 777
	Gross Profit	3,307	3,960	**3,965**	+ 0.1	+ 5
Trading	Orders Received	6,026	7,035	**7,089**	+ 0.8	+ 54
	Net Sales	5,719	5,518	**5,976**	+ 8.3	+ 458
	Gross Profit	1,480	1,600	**1,831**	+ 14.4	+ 231

Q2 Results by Segment (Year-on-Year)

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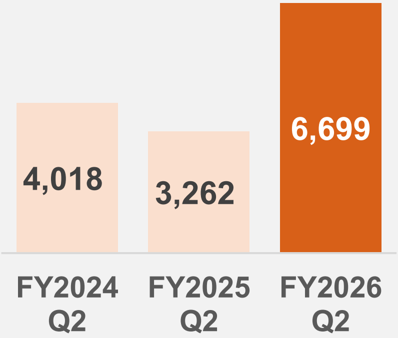
Manufacturing

(Unit: mn yen)

Orders Received

+ 3.43bn yen
(+ 105.3%)



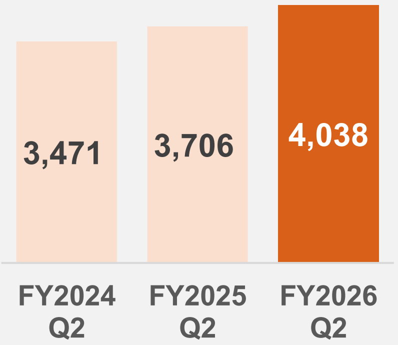
Field	FY2024 Q2	FY2025 Q2	FY2026 Q2	Change
Measuring	673	773	1,127	+ 354
Energy-saving/ creating	666	446	332	- 114
Deodorizing	877	587	470	- 117
Water treatment plants	1,679	1,293	4,319	+ 3,026
Medical	121	162	448	+ 286

Change factors

- Orders for ozone monitors for the semiconductor industry increased in the measuring field
- It increased due to a large-scale order for land-based aquaculture equipment (worth 2.7 bn yen) in the water treatment plants field
- Orders for sanitary equipment used by public agencies grew in the medical field

Net Sales

+ 0.33bn yen
(+ 9.0%)



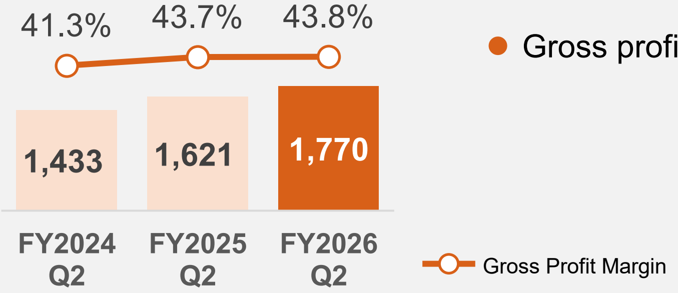
Field	FY2024 Q2	FY2025 Q2	FY2026 Q2	Change
Measuring	809	831	909	+ 78
Energy-saving/ creating	469	364	282	- 82
Deodorizing	790	970	1,115	+ 145
Water treatment plants	1,251	1,327	1,655	+ 328
Medical	150	212	76	- 136

Change factors

- Sales related to deodorizer and deodorizing filters increased in the deodorizing field
- Projects related to waterscape facilities increased in the water treatment plants field
- Sales of sanitary equipment used by public agencies declined in the medical field

Gross Profit

+ 0.14bn yen
(+ 9.2%)



- Gross profit increased in line with an increase in net sales

Q2 Results by Segment (Year-on-Year)

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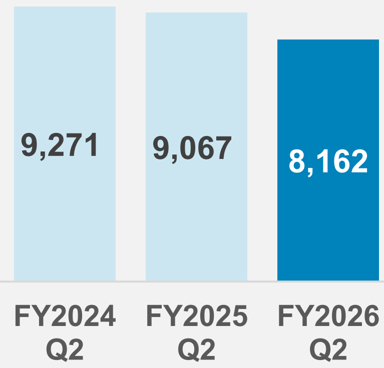
Engineering

(Unit: mn yen)

Orders Received

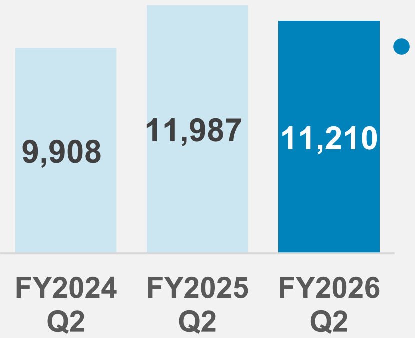
- 0.90bn yen
(- 10.0%)



- Despite continued market conditions, orders received decreased year-on-year due to differences in the timing of orders and selective order acceptance

Net Sales

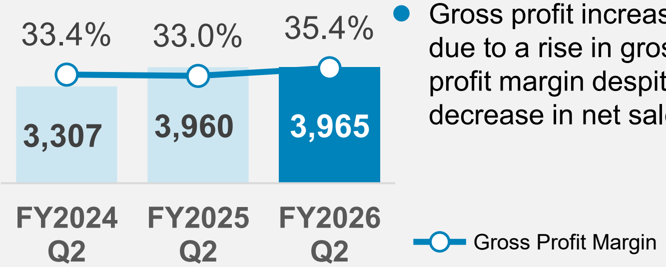
- 0.77bn yen
(- 6.5%)



- Sales were recorded as planned on the back of the orders backlog, but declined year-on-year

Gross Profit

+ 0.00bn yen
(+ 0.1%)



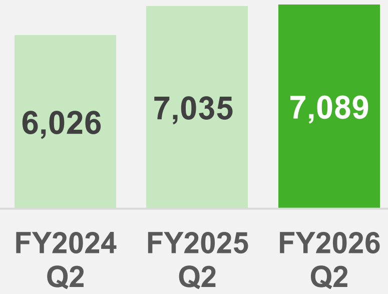
- Gross profit increased due to a rise in gross profit margin despite a decrease in net sales

Trading

(Unit: mn yen)

Orders Received

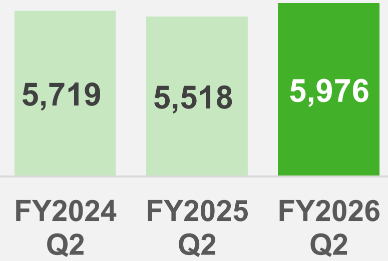
+ 0.05bn yen
(+ 0.8%)



- Orders received increased on the back of strong domestic demand for capital investment (in the manufacturing and other industries)

Net Sales

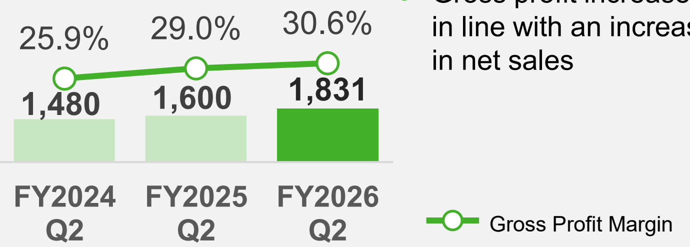
+ 0.45bn yen
(+ 8.3%)



- Net sales increased on the back of strong domestic demand for capital investment (in the manufacturing and other industries)

Gross Profit

+ 0.23bn yen
(+ 14.4%)



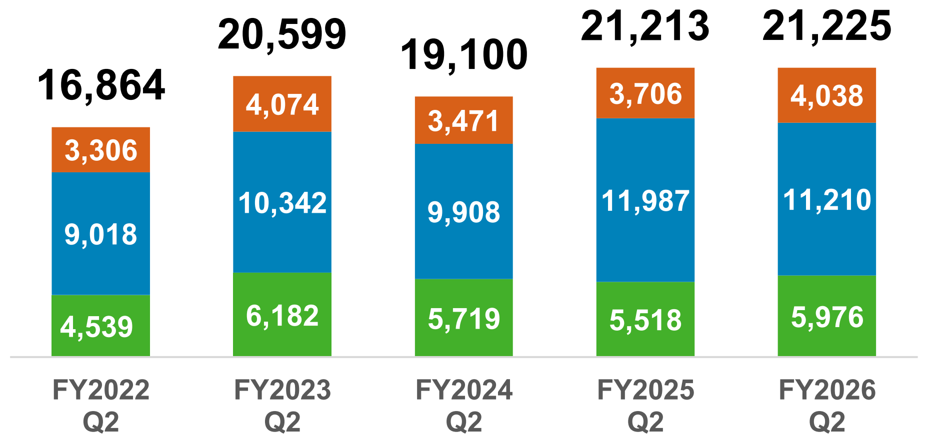
- Gross profit increased in line with an increase in net sales

Trends in Net Sales, Gross Profit, Orders Received, and Orders Backlog

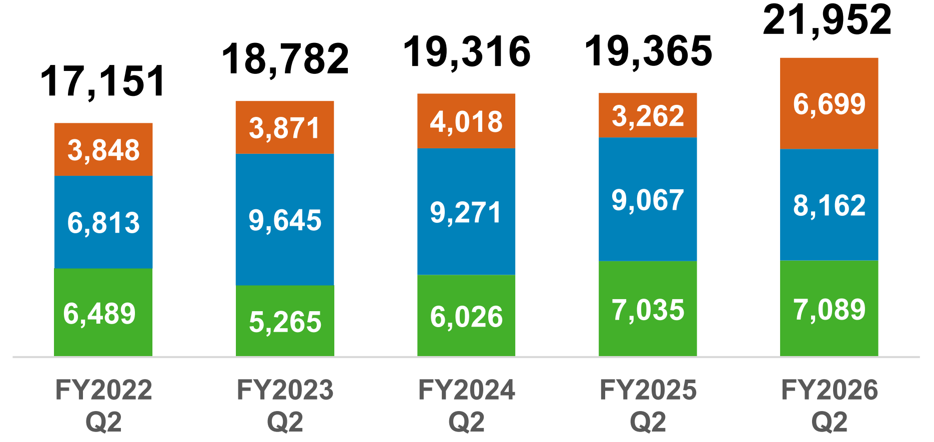
Manufacturing Engineering Trading

(Unit: mn yen)

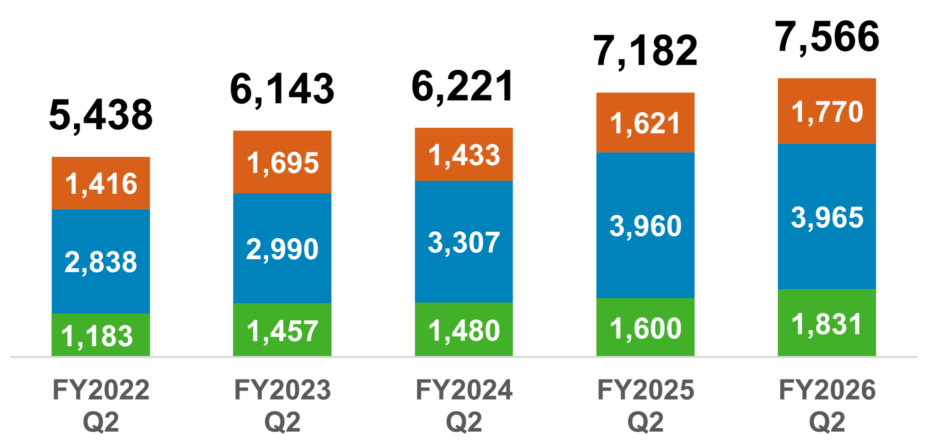
Trend in Net Sales



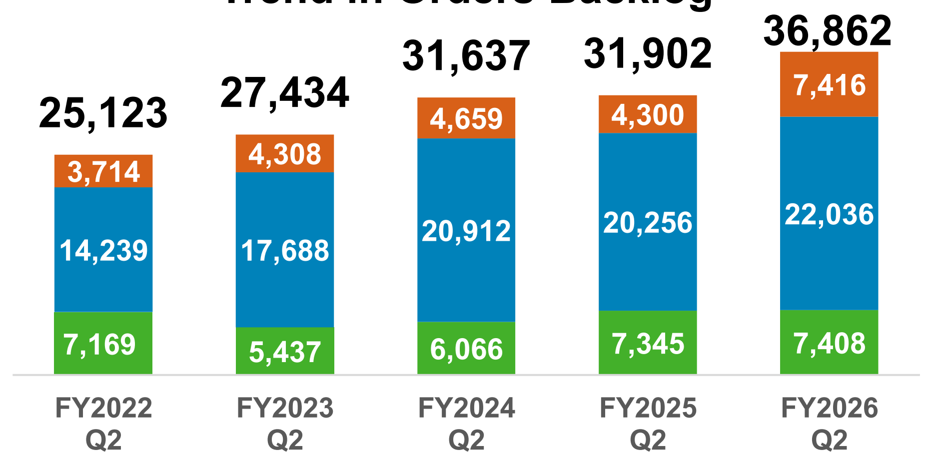
Trend in Orders Received



Trend in Gross Profit



Trend in Orders Backlog



FY2026 Business Plan

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FY2026 Business Plan

No change in business plan

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- Market conditions remain strong in both the public and private sectors, and we recognize that the favorable market conditions will continue in the future
- Net sales are expected to increase on the back of the high-level orders backlog (up 2.3 bn yen from the previous period)
- Plan to increase orders received and net sales, especially in disaster prevention and mitigation, storage batteries, and fisheries, which are focus areas that will drive business growth
- Plan to increase SG&A expenses in response to rising labor costs and higher R&D expenses stemming from active development investment
- The impact of longer lead times and higher prices for certain materials due to the situation in the Middle East and other factors remains limited at present

(Unit: mn yen)	FY2024 Results		FY2025 Results		FY2026 Plan		Year-on-Year	
		Ratio (%)		Ratio (%)		Ratio (%)	Change (%)	Change
Net Sales	37,503	100.0	41,211	100.0	**44,000**	100.0	+ 6.8	+ 2,789
Gross Profit	11,727	31.3	13,927	33.8	**14,200**	32.3	+ 2.0	+ 273
SG&A Expenses	7,475	19.9	7,806	18.9	**7,900**	18.0	+ 1.2	+ 94
Operating Profit	4,251	11.3	6,121	14.9	**6,300**	14.3	+ 2.9	+ 179
Ordinary Profit	4,443	11.8	6,316	15.3	**6,500**	14.8	+ 2.9	+ 184
Profit	3,157	8.4	4,384	10.6	**4,500**	10.2	+ 2.6	+ 116
Orders Received	39,833	-	43,598	-	**46,000**	-	+ 5.5	+ 2,402
Orders Backlog	33,750	-	36,136	-	**38,136**	-	+ 5.5	+ 2,000

Medium-Term Management Plan “EJ2027”

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Upward Revision to the Medium-Term Management Plan

Reasons for the Revision

- Operating profit reached 6,121 mn yen in FY2025, achieving the target of 5,500 mn yen set for the final year of the medium-term management plan ahead of schedule
- The medium-term management plan is progressing steadily, as demand for disaster prevention and mitigation, which drove business performance in FY2025, remains strong in the current fiscal year, and a large-scale order for land-based aquaculture facilities was received in Q1 of FY2026
- In light of the current strong business performance resulting from the alignment of our strategies with market conditions, we have revised upward the targets for the final year of the medium-term management plan

	FY2025 (1st year) Result	FY2026 (2nd year) Plan	FY2027 (Final year) Initial Plan	NEW FY2027 (Final year) Revised Plan	Difference from the Initial Plan
Net Sales	41,211 mn yen	44,000 mn yen	**45,000** mn yen	**46,000** mn yen	+1,000 mn yen
Gross Profit	13,927 mn yen	14,200 mn yen	**14,000** mn yen	**14,700** mn yen	+700 mn yen
Gross Profit Margin	33.8 %	32.3 %	**31.1** %	**32.0** %	-
SG&A Expenses	7,806 mn yen	7,900 mn yen	**8,500** mn yen	**8,200** mn yen	- 300 mn yen
Operating Profit	6,121 mn yen	6,300 mn yen	**5,500** mn yen	**6,500** mn yen	+1,000 mn yen
Operating Profit Margin	14.9 %	14.3 %	**12.2** %	**14.1** %	-
ROE	17.1 %	**15.0** % or more	**15.0** % or more	**15.0** % or more	-

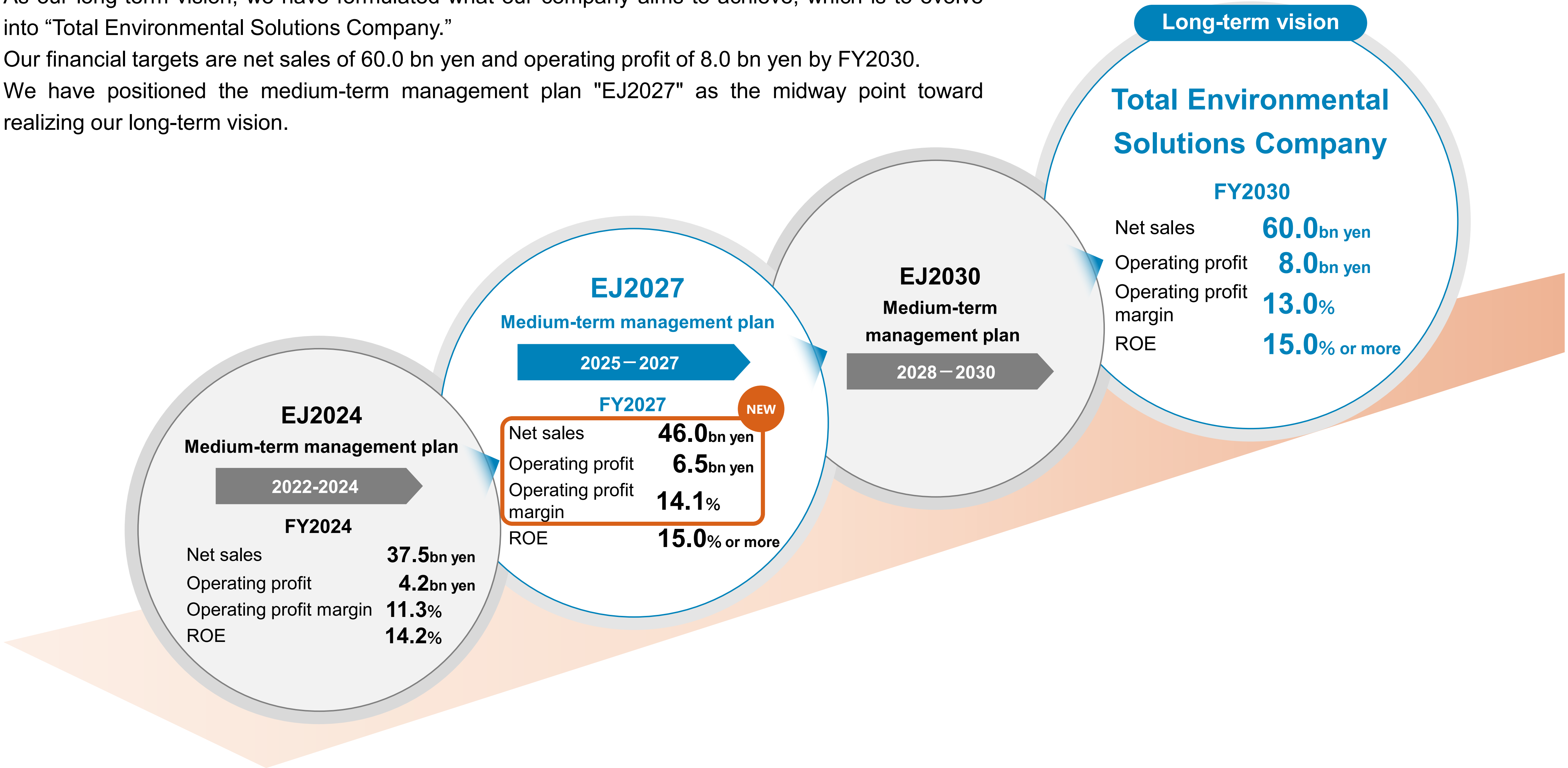
Long-Term Vision and Positioning of the Medium-Term Management Plan

Ebatens

As our long-term vision, we have formulated what our company aims to achieve, which is to evolve into “Total Environmental Solutions Company.”

Our financial targets are net sales of 60.0 bn yen and operating profit of 8.0 bn yen by FY2030.

We have positioned the medium-term management plan "EJ2027" as the midway point toward realizing our long-term vision.



Shareholder Returns

Change of Basic Dividend Policy

Ebatens

Change of Basic Dividend Policy

Before FY2025 Maintain stable and continuous profit distribution with a target payout ratio of **35** %

⬇

After FY2026 Maintain stable and continuous profit distribution with a target payout ratio of **40** %

FY2026 Dividend Forecast

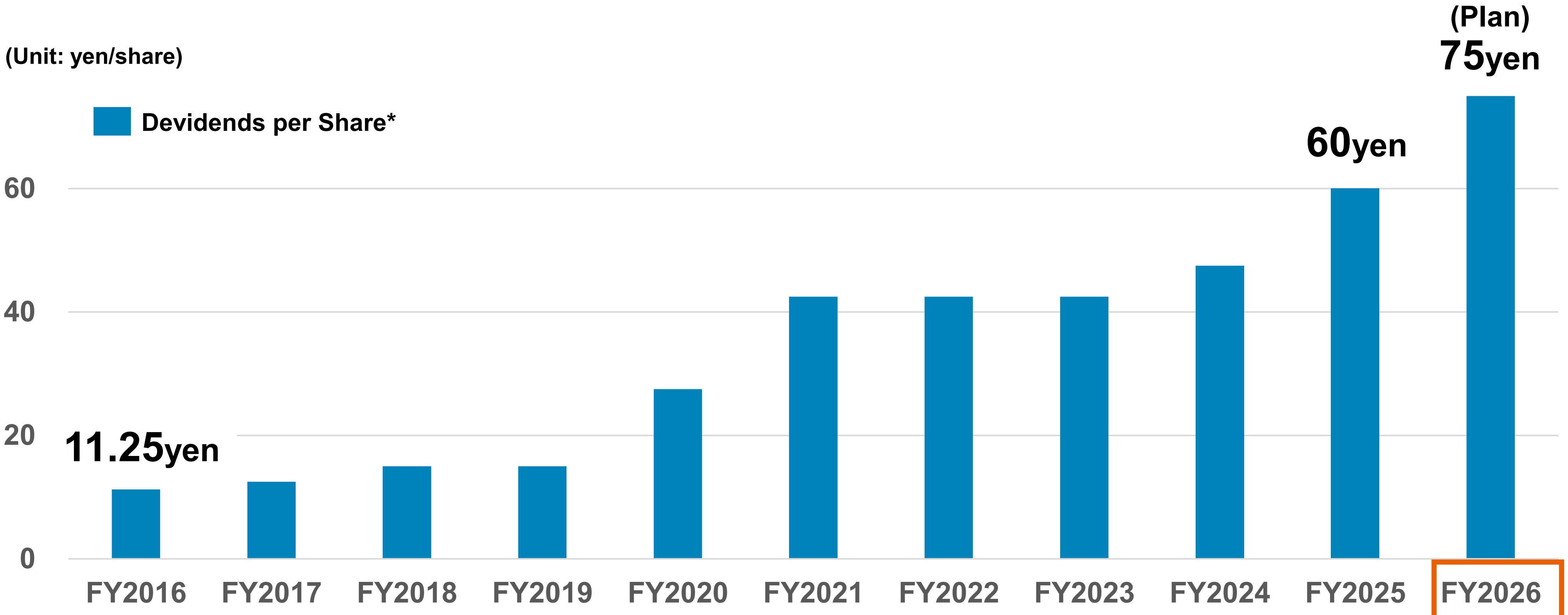
- **FY2026 dividend forecast: 75 yen per share (up 15 yen/share)**

Stock split was implemented on January 1, 2026. (2 for 1)

For comparison, **if we convert it to the amount as of December 31, 2025 before the stock split**,

FY2026 dividend forecast is ¥**150** per share, an **increase** of ¥**30** from the dividend of ¥**120** per share for the previous fiscal year.

Trends in Shareholder Returns



	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
Devidends per Share	11.25yen	12.5yen	15yen	15yen	27.5yen	42.5yen	42.5yen	42.5yen	47.5yen	60yen	75yen
Payout Ratio	29.3%	24.8%	24.9%	26.2%	29.8%	33.6%	48.0%	32.3%	36.0%	32.6%	39.7%
Acquisition of Treasury Shares	-	-	0.27bn yen	-	0.57bn yen	1.0bn yen	0.32bn yen	0.68bn yen	0.31bn yen	0.19bn yen	1.0bn yen
Total Payout Ratio	29.3%	24.8%	42.1%	26.2%	53.9%	65.3%	63.1%	53.8%	45.8%	37.0%	61.9%

* A two-for-one stock split of its common stock was conducted in January 2026. Dividends for the prior years are presented after giving effect to the stock split.

Share Buybacks

Ebatens

Basic Policy

As one way of returning profits to shareholders, flexibly implement share buybacks, taking into account capital needs and stock price levels

Share Buybacks

Total acquisition cost	999,861,567 yen
Total number of shares acquired	402,900 shares
Acquisition period	February 10, 2026 to July 9, 2026

Topics

Large-Scale Order for Land-Based Aquaculture (Seed Production) Facilities

Ebatens

This project at the Futtsu Production and Development Office in Futtsu City, Chiba Prefecture involves the comprehensive renovation of its facilities, as well as the renovation of mechanical equipment and other facilities to establish new seed production facilities for red sea bream and tiger pufferfish.

Project Name	Fisheries Research Center Reorganization and Improvement Project: Renovation Work for Mechanical Equipment and Other Facilities at the Seed Production Research Institute (Futtsu Production and Development Office)
Target Facilities	• Fish Rearing Building • Mechanical Equipment Building • Broodstock Spawning, Hatching, and Rearing Building • Feed Culture and Processing Building • Filtration Facility and Pump Building • Other Facilities
Construction Period	March 14, 2026 to March 8, 2028
Contract Amount	**2.7** bn yen (excluding consumption tax)

We entered the fisheries equipment field in the 1990s and now provide customers with comprehensive engineering services for land-based aquaculture facilities.
In recent years, land-based aquaculture has attracted growing attention against the backdrop of declining fishery resources and changes in the marine environment. We have designated land-based aquaculture facilities as one of our focus areas and are actively allocating management resources to this field.

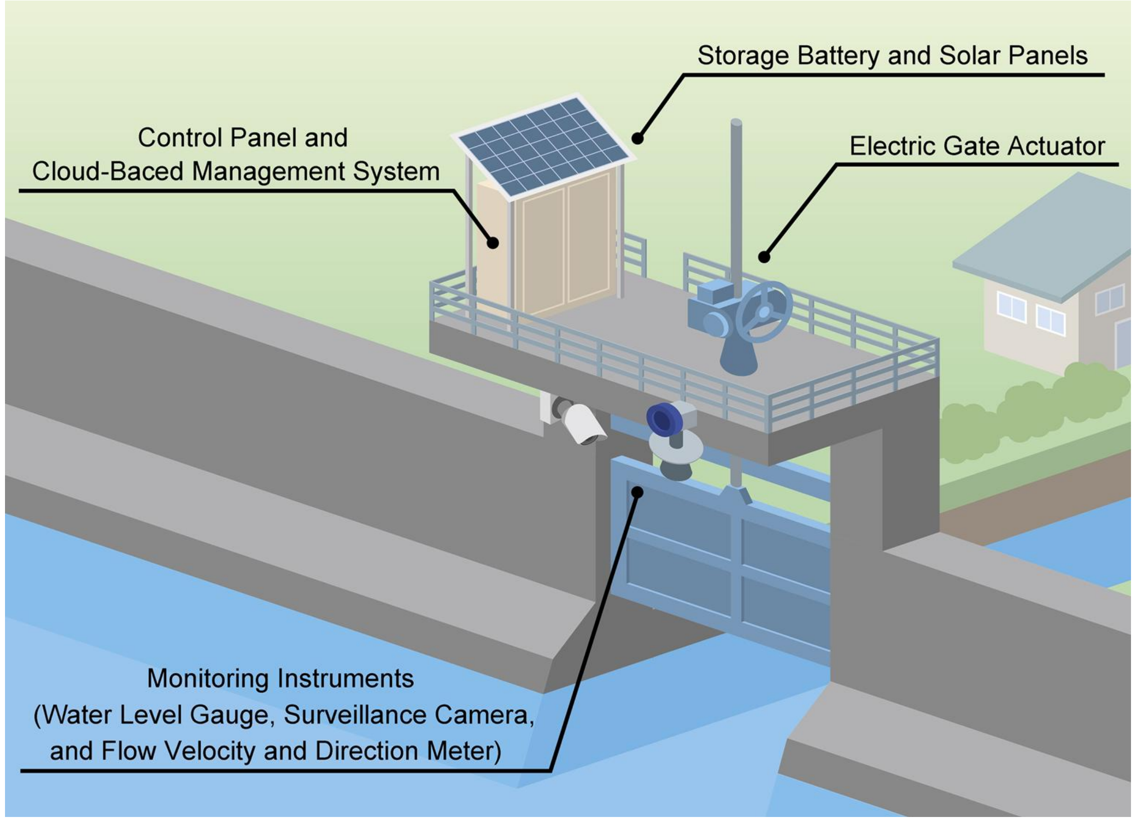
Illustration of Land-Based Aquaculture Facilities

Topics

Launch of "Eba-Gates™," a New Product Contributing to Disaster Prevention and Mitigation

Ebatens

"Eba-Gates™," a battery-powered sluice gate management system, uses storage batteries and IoT technology to remotely monitor and operate sluice gates. As the need to operate sluice gates increases amid the growing frequency of torrential rains, typhoons, and other severe weather events in recent years, the system provides an essential solution for strengthening disaster preparedness.



What is a sluice gate?

A sluice gate is a vital piece of social infrastructure that prevents backflow into waterways caused by rising river levels during heavy rain, flooding, and other events, thereby helping to mitigate flood damage in surrounding communities.

Frequent flooding and challenges in sluice gate management

In recent years, amid increasingly frequent flooding caused by localized torrential rains and the formation of linear precipitation bands, many sluice gates continue to be opened and closed manually. As a result, operators must travel to sluice gate sites when the water level rises, raising concerns about their safety and delays in gate operation.

What Eba-Gates™ can do

By using storage batteries as its power source and a cloud-based management system, Eba-Gates™ enables users to monitor water levels and flow direction in real time and appropriately operate gates from a PC, tablet, or other device without having to visit sluice gate sites.

Reference Materials

Our Business

Ebatens

The three business segments

Manufacturing

The development, manufacture, and sales of environment-rerated products and facilities

- Highest-focus business with our own products
- Employs fabless approach that focuses on R&D

Engineering

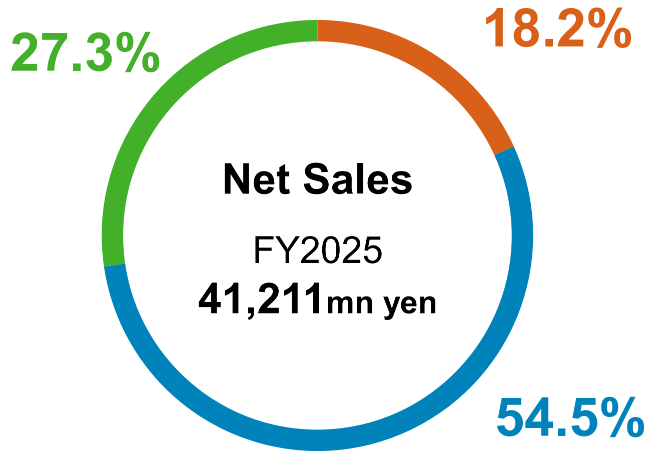
The design, construction, and maintenance of public water infrastructure facilities

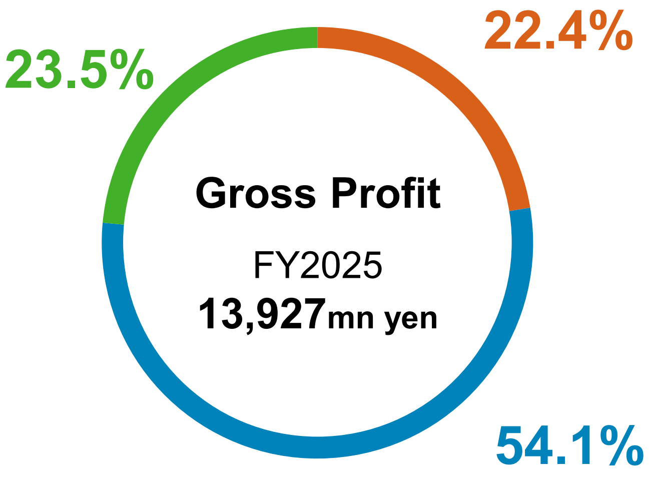
- Steady demand for renewal and development, as well as disaster prevention and mitigation
- Business domains are being explored and expanded

Trading

Sales of pumps, blowers, air conditioners etc., mostly Ebara products, as an agent

- Focuses on sales of new products, as well as pumps, a major product
- Expands business area nationwide





Note: "Ebara products" implies various products of Ebara Corporation (Ebara Group).
There is no capital relationship between Ebara Corporation (Ebara Group) and Ebara Jitsugyo.

History

Ebara Jitsugyo Group started out as an agent selling fluid machinery during Japan's post-war recovery. Since then, it has grown in tandem with Japan's economic development and the spread of public water infrastructure in society.

Founding 1945

1945～1955	1956～1979	1980～2005	2006～
Post-war / industrial recovery	Era of high economic growth / development of social infrastructure	Stable growth era – the bubble and its collapse / diversification of environmental needs	Era of climate change and population decline / infrastructure maintenance and decarbonization

Manufacturing business

1976 Start of Manufacturing business. Launch of "EG-101X" ozone monitor

1985 Launch of Voef humus deodorizer

1991 Entry into fisheries system field

1992 Products for medical institutions. Launch of "ASD-1000" ozone air sterilization and deodorization system

2005 Entry into energy saving/creation field

2013 Bio desulfurization equipment. Delivery of 1st large-scale product

2020 Start of storage battery business

Engineering business

1956 Start of Engineering business designing, constructing, and maintaining sewerage and waterworks and water treatment facilities

1966 First regional site. Shizuoka sales office opened (now the Shizuoka branch). Since then, opened sites in various regions of Japan

Business grew considerably with spread of sewerage and waterworks

1991 Founded Ginsuikai comprised of our affiliated companies

1998 Large-scale project. Completion of Shimokawahara Rainwater Pumping Station equipment and facility construction

2018 Disaster reconstruction project. Completion of Sueyama water purification plant and Kanomata water intake plant water treatment facility construction

Contributed to disaster recovery and reconstruction

Trading business

1945 Founded by Fukusaburo Iwaki. Start of fluid machinery sales business

1950 Opening of Minemachi Plant

1971 Opening of Osaka sales office (now the Osaka branch)

1975 Started handling particle crushers

Drop in demand due to oil crisis

1985 Ebajitsu founded

Drop in demand due to collapse of bubble

1998 Over-the-counter stock offering

2001 Listed on Tokyo Stock Exchange second section

2004 Listed on Tokyo Stock Exchange first section

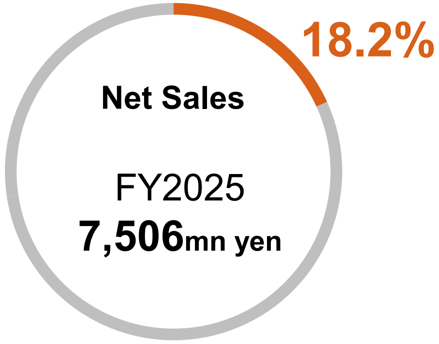
2010 Started handling compressors (Trinitas founded)

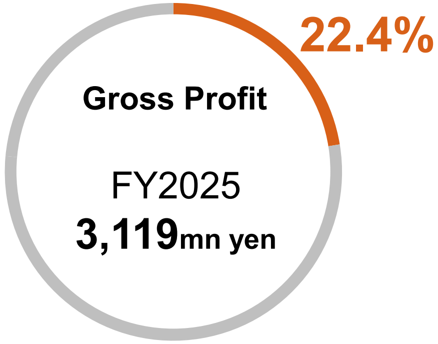
2022 Transitioned to Tokyo Stock Exchange Prime Market

(IPO-related)

Business Overview by Segment: Manufacturing

The development, manufacture, and sales of environment-related products and facilities





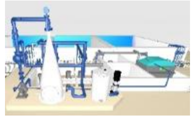
Social needs:
Needs for specialized water and air products

Ebatens

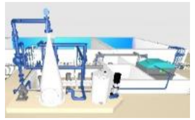
Concept

Supply niche and specialized water and air products to the market

We supply our original and competitive products that are highly profitable

Diverse customer attributes and products				
Measuring	**High-precision ozone gas analyzer**		**Ozone gas/ water analyzer for semiconductors**	
Energy-saving/ creating	**Home batteries**		**Desiccant dehumidifier**	
Deodorizing	**Humus deodorizers**		**Bio desulfurization equipment**	
Water treatment Plants	**Efficient sand filtration equipment**		**Land-based aquaculture system**	
Medical	**Simple negative pressure equipment**		**Indoor ozone sanitization equipment**	

Business Overview by Segment: Manufacturing

Field	Business	Main customers	Product examples
Measuring	● Manufacture and sales of measuring equipment used mainly for water treatment ● Manufacture and sales of measuring equipment for semiconductors	● Public facilities (advanced waterworks and sewerage facilities) ● Private sector plants (including semiconductors, LCD, and food)	**High-precision ozone gas analyzer**  **Ozone gas/ water analyzer for semiconductors** 
Energy-saving/ creating	● Development, design, construction and sales of energy-saving/ creating-related products ● Others	● Private companies (air conditioner manufacturers, office buildings, etc.) ● Private sector plants (including food, drinks, paper, and chemicals)	**Home batteries**  **Desiccant dehumidifier** 
Deodorizing	● Manufacture and sales of deodorizers and deodorizing equipment, especially industrial deodorizers ● Design, construction and sales of bio-deodorizing and desulfurization equipment	● Public facilities (sewerage, and sewerage for agricultural communities) ● Private sector plants (including for food and drinks) ● Shopping centers (grease and sludge trapping systems)	**Humus deodorizers**  **Bio desulfurization equipment** 
Water treatment plants	● Design and construction of industrial waterworks and wastewater facilities ● Engineering for aquacultures, fish farms and waterscape facilities	● Private sector plants (including food, drinks, paper, and chemicals) ● Public facilities (including fisheries research institutes)	**Efficient sand filtration equipment**  **Land-based aquaculture system** 
Medical	● Development and sales of medical equipment including for preventing infectious diseases and for emergency disaster measures ● Others	● Medical institutions, municipalities, central government, and others ● Private sector companies, plants, etc.	**Simple negative pressure equipment**  **Indoor ozone sanitization equipment** 

Business Overview by Segment: Engineering

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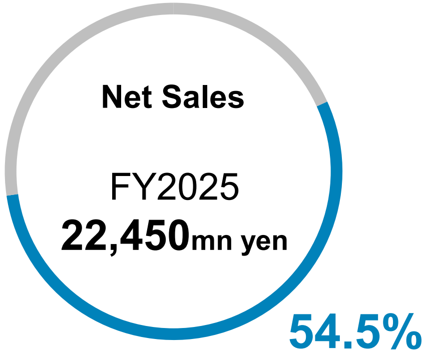
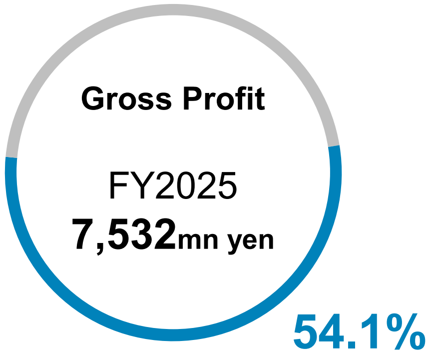
The design, construction, and maintenance of public water infrastructure facilities

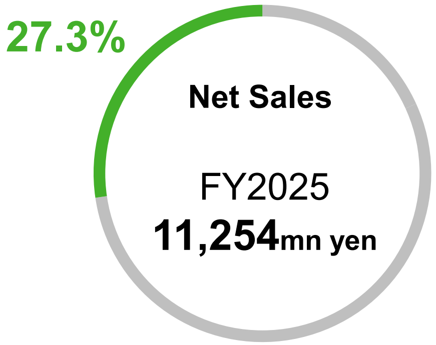


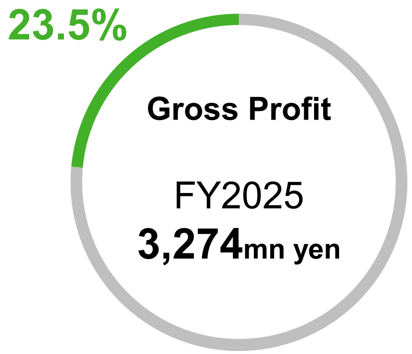


Waterworks		We handle design, construction and maintenance work for all equipment and devices to take in water from rivers, lakes and groundwater, from various water treatment equipment through to equipment to supply water to homes and business sites.
Sewerage		We handle design, construction, and maintenance work for all types of facilities, equipment and devices including for interim pumping stations that collect contaminated water and send it to sewerage stations, various sewerage stations, and water treatment stations that send clean, treated water back to rivers etc.
Rainwater draining facilities		These facilities are rolled out nationwide to protect the lives of people in areas prone to serious damages from river flooding due to torrential rain from typhoons. We handle the design, construction, and maintenance of rainwater draining pumps and electricity systems for target facilities.
Manhole pump facilities		These facilities are being used nationwide as a new armor for small-scale contaminated-water-transferring pumping stations, which are essential to spread the use of sewerage systems. The facilities are compact, with a tank to collect contaminated water (manhole) set with an underwater pump and employed in places with insufficient space for other facilities.
Cloud-based management system E-Qias Cloud	E-Qias Quick Information Acquisition System 迅速な情報入手システム	We offer a system to remotely monitor waterworks and sewerage stations.

Business Overview by Segment: Trading

Sales of pumps, blowers, air conditioners etc., mostly Ebara products, as an agent





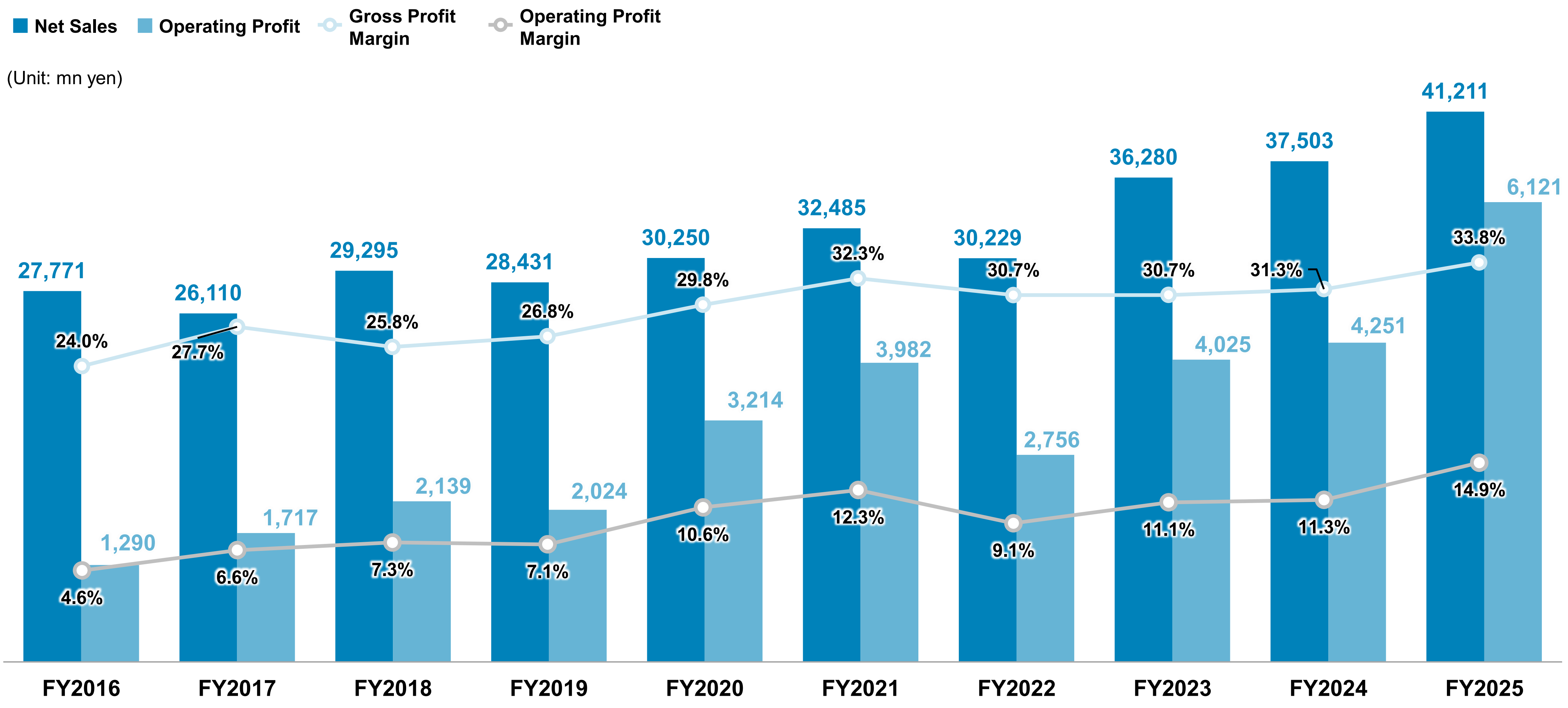
We sell industrial machines such as pumps, blowers, air conditioners, coolers and heaters, for buildings including shopping centers and factories

Pumps/ blowers/air conditioning, cooling and heating/energy/other

The manufacture and installation of steel scaffolding for construction sites and plant facility stands (steel structures)

Results Trends in the past 10 years

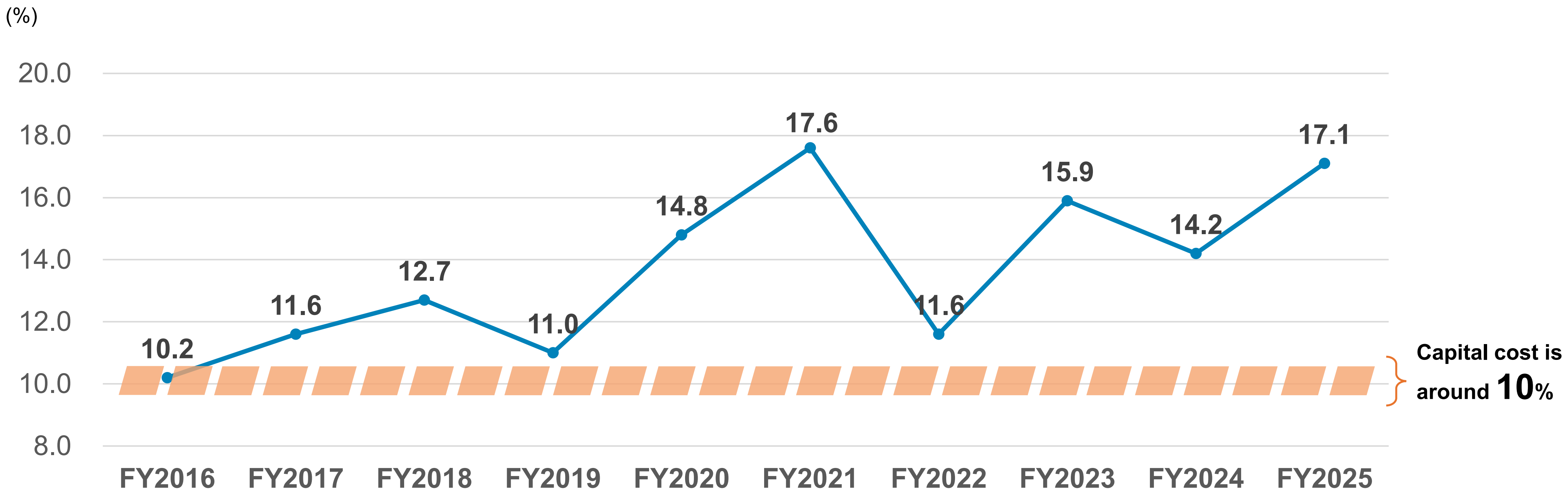
Trends in Net Sales and Operating Profit



Trends in Cost of Equity and ROE

We are maintaining ROE at a level that continuously exceeds capital costs.

Cost of Equity and ROE



***Cost of equity calculation method**

In addition to the reference for CAPM, conducted interviews with institutional investors to ascertain the level of the Company's cost of equity and as a result, estimated the required cost of equity at around 10%

Trends in stock price / market capitalization and PBR

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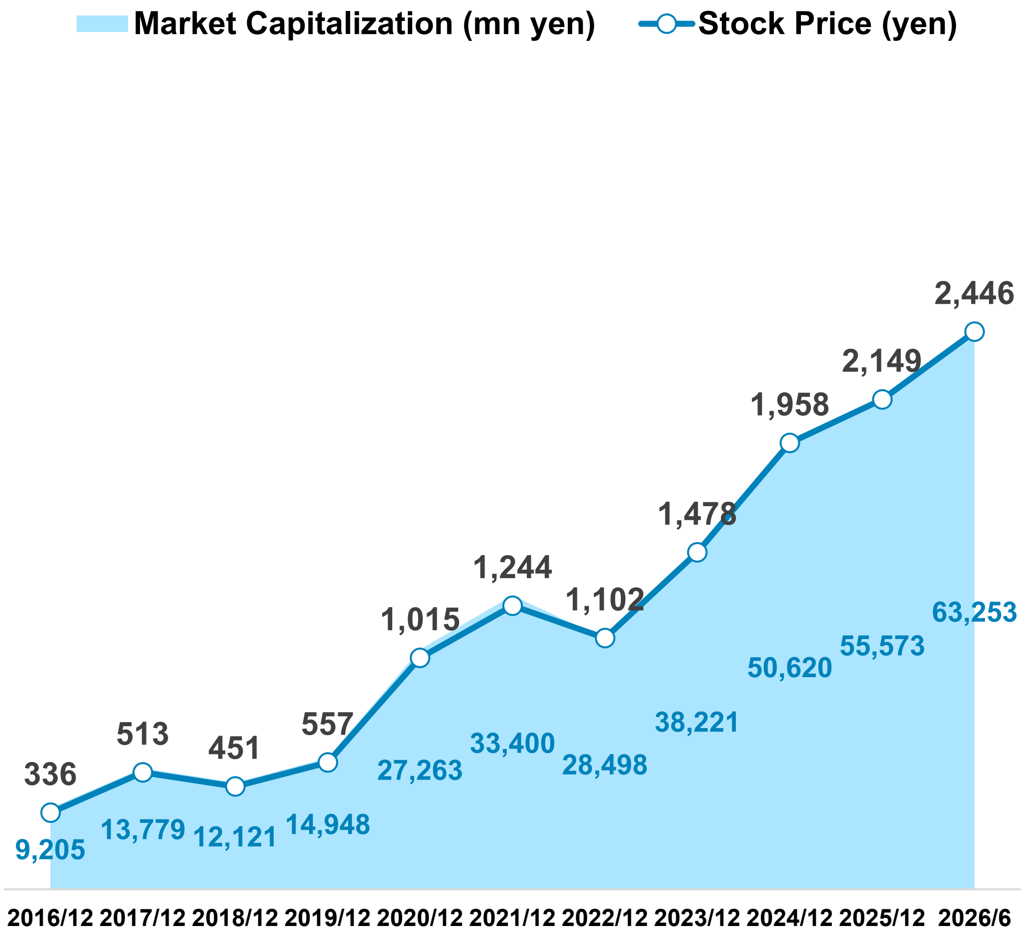
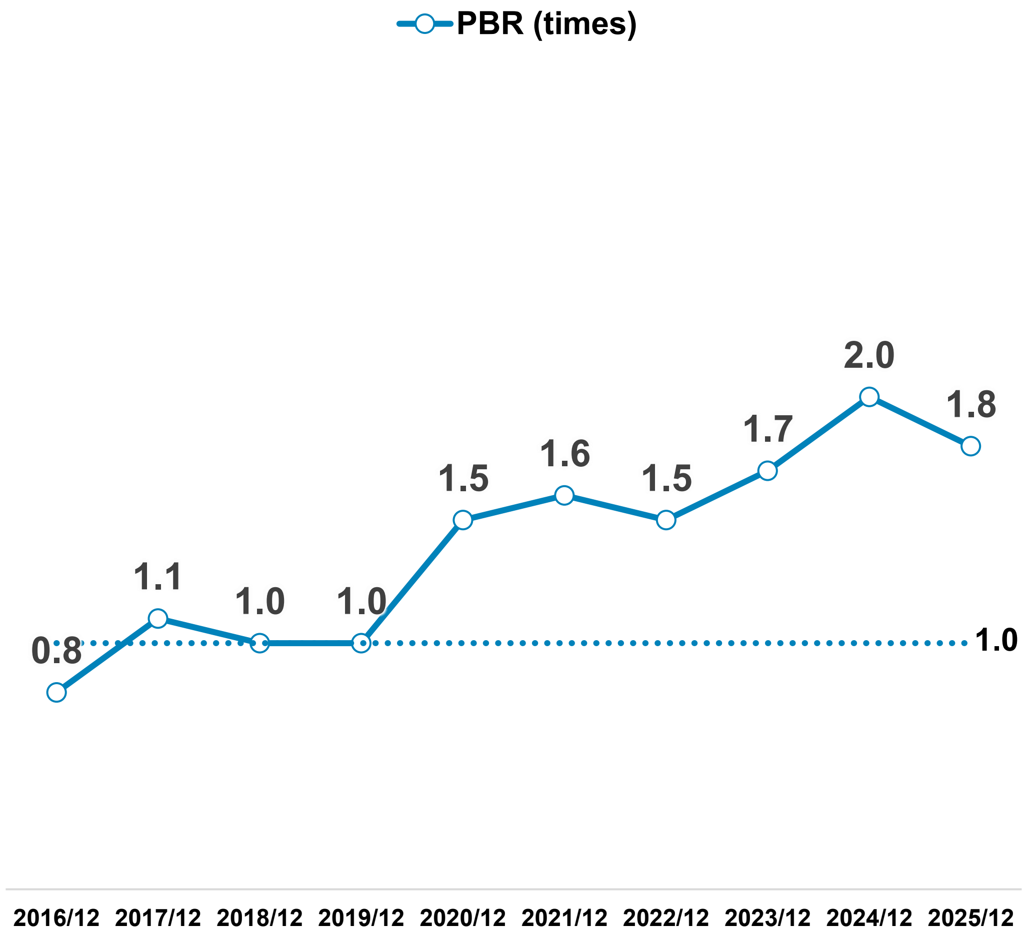
Stock Price/Market Capitalization



(*) A 2-for-1 stock split of common stock was implemented with an effective date of January 1, 2026. Stock prices are translated on a post-split basis.

PBR



Q2 Results Trends by Segment

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(Unit: mn yen)		FY2022 Q2 Result	FY2022 Q2 YoY	FY2023 Q2 Result	FY2023 Q2 YoY	FY2024 Q2 Result	FY2024 Q2 YoY	FY2025 Q2 Result	FY2025 Q2 YoY	FY2026 Q2 Result	FY2026 Q2 YoY
Orders received	Measuring	1,099	+41.4%	1,022	-7.0%	673	-34.1%	773	+14.8%	1,127	+45.8%
	Energy-saving/ creating	487	+28.8%	525	+7.8%	666	+26.9%	446	-32.9%	332	-25.6%
	Deodorizing	636	-28.1%	882	+38.7%	877	-0.6%	587	-33.0%	470	-19.9%
	Water treatment plants	1,053	+72.9%	1,136	+7.9%	1,679	+47.8%	1,293	-23.0%	4,319	+234.0%
	Medical	573	-33.4%	306	-46.6%	121	-60.5%	162	+33.8%	448	+176.5%
	Manufacturing	3,848	+9.6%	3,871	+0.6%	4,018	+3.8%	3,262	-18.8%	6,699	+105.3%
	Engineering	6,813	+4.7%	9,645	+41.6%	9,271	-3.9%	9,067	-2.2%	8,162	-10.0%
	Trading	6,489	+25.6%	5,265	-18.9%	6,026	+14.5%	7,035	+16.7%	7,089	+0.8%
	Total	**17,151**	**+13.0%**	**18,782**	**+9.5%**	**19,316**	**+2.8%**	**19,365**	**+0.3%**	**21,952**	**+13.4%**
Net sales	Measuring	768	+11.6%	750	-2.3%	809	+7.9%	831	+2.6%	909	+9.4%
	Energy-saving/ creating	322	+5.9%	944	+193.2%	469	-50.3%	364	-22.3%	282	-22.5%
	Deodorizing	730	+26.3%	750	+2.7%	790	+5.3%	970	+22.9%	1,115	+14.9%
	Water treatment plants	897	-32.5%	1,149	+28.1%	1,251	+8.9%	1,327	+6.1%	1,655	+24.7%
	Medical	589	-78.1%	481	-18.3%	150	-68.8%	212	+41.6%	76	-64.2%
	Manufacturing	3,306	-40.9%	4,074	+23.2%	3,471	-14.8%	3,706	+6.8%	4,038	+9.0%
	Engineering	9,018	+0.8%	10,342	+14.7%	9,908	-4.2%	11,987	+21.0%	11,210	-6.5%
	Trading	4,539	+1.5%	6,182	+36.2%	5,719	-7.5%	5,518	-3.5%	5,976	+8.3%
	Total	**16,864**	**-11.3%**	**20,599**	**+22.1%**	**19,100**	**-7.3%**	**21,213**	**+11.1%**	**21,225**	**+0.1%**
Gross profit	Manufacturing	1,416	-43.2%	1,695	+19.7%	1,433	-15.4%	1,621	+13.1%	1,770	+9.2%
	Engineering	2,838	+0.5%	2,990	+5.4%	3,307	+10.6%	3,960	+19.7%	3,965	+0.1%
	Trading	1,183	+3.4%	1,457	+23.2%	1,480	+1.5%	1,600	+8.1%	1,831	+14.4%
	Total	**5,438**	**-15.9%**	**6,143**	**+13.0%**	**6,221**	**+1.3%**	**7,182**	**+15.4%**	**7,566**	**+5.3%**
Selling, general and administrative expenses		3,215	+0.8%	3,453	+7.4%	3,611	+4.6%	3,677	+1.8%	3,799	+3.3%
Operating profit		**2,222**	**-32.1%**	**2,690**	**+21.1%**	**2,610**	**-3.0%**	**3,504**	**+34.3%**	**3,767**	**+7.5%**
Non-operating profit		122		126		132		134		162	
Non-operating expenses		35		62		29		38		61	
Ordinary profit		**2,309**	**-30.7%**	**2,754**	**+19.3%**	**2,712**	**-1.5%**	**3,600**	**+32.7%**	**3,868**	**+7.4%**
Extraordinary income		140		-		-		1		-	
Extraordinary losses		21		-		0		38		3	
Profit before income taxes		**2,428**	**-33.4%**	**2,754**	**+13.4%**	**2,712**	**-1.5%**	**3,562**	**+31.3%**	**3,865**	**+8.5%**
Profit		**1,703**	**-33.3%**	**1,908**	**+12.0%**	**1,848**	**-3.2%**	**2,478**	**+34.1%**	**2,675**	**+7.9%**

Results Trends by Segment

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(Unit: mn yen)		FY2022 Result	FY2022 YoY	FY2023 Result	FY2023 YoY	FY2024 Result	FY2024 YoY	FY2025 Result	FY2025 YoY	FY2026 Plan	FY2026 YoY
Orders received	Measuring	1,908	+11.1%	1,682	-11.8%	1,289	-23.4%	2,060	+59.8%	2,100	+1.9%
	Energy-saving/ creating	1,120	+51.6%	1,018	-9.1%	922	-9.4%	851	-7.7%	900	+5.8%
	Deodorizing	1,264	+5.6%	1,622	+28.3%	1,908	+17.6%	1,464	-23.3%	1,500	+2.5%
	Water treatment plants	2,228	+5.6%	2,328	+4.5%	3,281	+40.9%	2,797	-14.8%	5,500	+96.6%
	Medical	1,106	-25.1%	605	-45.3%	343	-43.3%	343	0.0%	500	+45.8%
	Manufacturing	7,626	+5.3%	7,255	-4.9%	7,743	+6.7%	7,517	-2.9%	10,500	+39.7%
	Engineering	16,349	-6.2%	20,835	+27.4%	20,500	-1.6%	24,358	+18.8%	23,000	-5.6%
	Trading	10,667	+3.2%	10,360	-2.9%	11,589	+11.9%	11,721	+1.1%	12,500	+6.6%
	Total	**34,643**	**-1.1%**	**38,452**	**+11.0%**	**39,833**	**+3.6%**	**43,598**	**+9.5%**	**46,000**	**+5.5%**
Net sales	Measuring	1,350	-10.8%	1,792	+32.7%	1,693	-5.5%	1,694	+0.1%	2,000	+18.1%
	Energy-saving/ creating	637	+8.0%	1,503	+135.9%	1,005	-33.1%	840	-16.4%	900	+7.1%
	Deodorizing	1,252	+22.4%	1,403	+12.1%	1,350	-3.7%	1,646	+21.9%	1,500	-8.9%
	Water treatment plants	2,060	+1.3%	2,251	+9.3%	2,676	+18.9%	2,904	+8.5%	3,200	+10.2%
	Medical	989	-70.9%	705	-28.7%	385	-45.4%	421	+9.4%	500	+18.8%
	Manufacturing	6,288	-26.6%	7,654	+21.7%	7,111	-7.1%	7,506	+5.6%	8,100	+7.9%
	Engineering	14,408	-1.9%	17,671	+22.6%	18,872	+6.8%	22,450	+19.0%	23,600	+5.1%
	Trading	9,532	+3.2%	10,954	+14.9%	11,520	+5.2%	11,254	-2.3%	12,300	+9.3%
	Total	**30,229**	**-6.9%**	**36,280**	**+20.0%**	**37,503**	**+3.4%**	**41,211**	**+9.9%**	**44,000**	**+6.8%**
Gross profit	Manufacturing	2,580	-32.2%	3,260	+26.4%	2,871	-11.9%	3,119	+8.7%	3,250	+4.2%
	Engineering	4,234	-3.8%	5,201	+22.8%	5,682	+9.3%	7,532	+32.6%	7,600	+0.9%
	Trading	2,467	+8.1%	2,680	+8.6%	3,173	+18.4%	3,274	+3.2%	3,350	+2.3%
	Total	**9,282**	**-11.5%**	**11,142**	**+20.0%**	**11,727**	**+5.2%**	**13,927**	**+18.8%**	**14,200**	**+2.0%**
Selling, general and administrative expenses		6,525	+0.3%	7,117	+9.1%	7,475	+5.0%	7,806	+4.4%	7,900	+1.2%
Operating profit		**2,756**	**-30.8%**	**4,025**	**+46.0%**	**4,251**	**+5.6%**	**6,121**	**+44.0%**	**6,300**	**+2.9%**
Non-operating profit		241		241		255		287		300	
Non-operating expenses		68		103		63		92		100	
Ordinary profit		**2,929**	**-28.7%**	**4,164**	**+42.1%**	**4,443**	**+6.7%**	**6,316**	**+42.2%**	**6,500**	**+2.9%**
Extraordinary income		140		201		116		103		-	
Extraordinary losses		21		0		20		258		-	
Profit before income taxes		**3,048**	**-30.6%**	**4,365**	**+43.2%**	**4,539**	**+4.0%**	**6,161**	**+35.7%**	**6,500**	**+5.5%**
Profit		**2,169**	**+31.3%**	**3,141**	**+44.8%**	**3,157**	**+0.5%**	**4,384**	**+38.8%**	**4,500**	**+2.6%**

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