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August 7, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: HIRATA Corporation
 Listing: Tokyo Stock Exchange, Prime Market
 Securities code: 6258
 URL: <https://www.hirata.co.jp/en/>
 Representative: Shigeru Maeda, Representative Director, President
 Inquiries: Hideki Ninomiya, Director, Managing Executive Officer
 Division Director, Administration Division
 Telephone: +81-96-272-5558
 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for securities analysts, institutional investors, and the press)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	25,883	17.0	3,868	125.7	3,822	133.2	2,636	125.9
June 30, 2025	22,128	8.6	1,713	41.1	1,638	28.1	1,166	61.5

Note: Comprehensive income For the three months ended June 30, 2026: ¥3,813 million [631.7%]
 For the three months ended June 30, 2025: ¥521 million [(48.9)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	86.10	—
June 30, 2025	38.15	—

Note: The amount of diluted earnings per share is not provided because there are no potential shares.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	130,726	78,289	59.9
March 31, 2026	131,276	76,905	58.4

Reference: Equity
 As of June 30, 2026: ¥78,289 million
 As of March 31, 2026: ¥76,669 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	0.00	—	70.00	70.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		0.00	—	75.00	75.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	100,000	5.4	9,000	8.2	8,900	6.3	6,500	7.0	212.34

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: Yes
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	32,268,270 shares
As of March 31, 2026	32,268,270 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,642,597 shares
As of March 31, 2026	1,642,597 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	30,625,673 shares
Three months ended June 30, 2025	30,590,381 shares

Note: Number of treasury shares at the end of period includes the number of the Company's shares held by the Board Benefit Trust (287,500 shares as of March 31, 2026 and June 30, 2026).

- * Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: Yes (voluntary)
- * Proper use of earnings forecasts, and other special matters

(Notes on forward-looking statements)

Forward-looking statements in this material, including earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed reasonable. Actual results may differ significantly due to various factors. For the assumptions underlying the forecast, please refer to "(3) Explanation of future forecast information such as consolidated financial results forecasts" in "1. Overview of the operating results" on page 3 of the Attached Materials.

(Access to presentation materials and contents of the financial results briefing)

The Company will hold a financial results briefing for securities analysts, institutional investors, and the press on Wednesday, August 12, 2026.

The presentation materials of the financial results briefing will be posted on the Company's website.

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1. Overview of the operating results enhancement of profitability in the made-to-order business

(1) Overview of the operating results for the period under review

During the three-month period, the economic situation surrounding the Group included geopolitical risks such as the intensification of the situation in the Middle East, as well as fluctuations in energy prices and logistics costs, and the reorganization of supply chains centered on economic security, creating a continued uncertain business environment. However, the rapid spread of generative AI led to a global expansion of capital investment, particularly in semiconductors, data centers, and power and communication infrastructure sectors, which supported the economies of various countries, resulting in an overall moderate economic recovery trend.

In this business environment, the Group has entered the second year of its Mid-Term Management Plan (FY2025-FY2027), which sets forth five strategic pillars: “Expand business scale in semiconductor businesses,” “Strengthen profitability in the made-to-order business,” “Further strengthen earning base,” “Enlarge mass-production business scale,” and “Transformation of new business into business divisions.” Through this plan, we strived to realize a highly profitable business structure and expand our business areas to generate sustainable and stable profits.

During the three-month period, net sales increased from the same period of the previous fiscal year due to an increase in sales of wafer handling equipment in the semiconductor-related business, despite a decrease in sales of production equipment in the automotive-related business. Profits increased from the same period of the previous fiscal year due to improved profitability in the automotive-related business and the semiconductor-related business. As a result, net sales for the three-month period were ¥25,883 million (up 17.0% year on year), operating profit was ¥3,868 million (up 125.7% year on year), ordinary profit was ¥3,822 million (up 133.2% year on year), and profit attributable to owners of parent was ¥2,636 million (up 125.9% year on year).

Segment information is as follows.

(i) Automotive-related business

Regarding net sales, although sales of production equipment for internal combustion engines increased, sales of production equipment for electric vehicles (EVs) decreased. On the profit side, cost reductions due to enhanced proficiency contributed to an increase in profit from the same period of the previous year. As a result, net sales were ¥9,721 million (down 9.1% year on year), and operating profit was ¥2,021 million (up 64.9% year on year).

(ii) Semiconductor-related business

Regarding net sales, sales significantly increased especially for wafer handling equipment due to continued orders related to generative AI. On the profit side, in addition to the increase in net sales, the successful pass-through of product costs contributed to an increase in profit from the same period of the previous fiscal year. As a result, net sales were ¥13,510 million (up 69.7% year on year), and operating profit was ¥1,742 million (up 498.5% year on year).

(iii) Other automatic labor-saving equipment

Regarding net sales, sales of flat panel displays (FPD)-related equipment decreased. On the profit side, due to the decrease in net sales, operating profit was slightly below the same period of the previous fiscal year. As a result, net sales were ¥2,095 million (down 25.2% year on year), and operating profit was ¥160 million (down 6.9% year on year).

(2) Overview of the financial position for the period under review

(Assets)

Total assets at the end of the first quarter of the current fiscal year decreased ¥549 million from the end of the previous fiscal year to ¥130,726 million. The main breakdown was an increase of ¥3,242 million in cash and deposits, a decrease of ¥6,085 million in trade receivable (notes and accounts receivable - trade, and contract assets, and electronically recorded monetary claims - operating) due to payments from customers, an increase of ¥2,344 million in buildings and structures due to the operation of the Shichijo Plant No.2, etc., a decrease of ¥1,930 million in construction in progress, and an increase of ¥1,450 million due to revaluation of investment securities, etc.

(Liabilities)

Liabilities decreased ¥1,933 million from the end of the previous fiscal year to ¥52,437 million. The main breakdown was a decrease of ¥1,557 million due to the repayment of debt with interest (short-term borrowings and long-term borrowings), a decrease of ¥1,192 million in accrued expenses, and an increase of ¥1,059 million in deferred tax liabilities.

(Net assets)

Net assets increased ¥1,383 million from the end of the previous fiscal year to ¥78,289 million. The main breakdown was an increase of ¥472 million in retained earnings due to the recording of ¥2,636 million in profit attributable to owners of parent and ¥2,164 million in dividends paid, and an increase of ¥988 million in valuation difference on available-for-sale securities. As a result, the equity-to-asset ratio rose to 59.9% from 58.4% at the end of the previous fiscal year.

(3) Explanation of future forecast information such as consolidated financial results forecasts

There is no change to the earnings forecasts for the fiscal year ending March 31, 2027, disclosed on May 14, 2026.

2. Quarterly consolidated financial statements and major notes

(1) Quarterly consolidated balance sheet

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	13,003,135	16,245,560
Notes and accounts receivable - trade, and contract assets	32,887,682	30,781,736
Electronically recorded monetary claims - operating	15,591,239	11,611,759
Inventories	17,447,332	16,622,015
Other	2,811,035	3,961,232
Allowance for doubtful accounts	(8,095)	(167)
Total current assets	81,732,329	79,222,137
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	12,057,587	14,402,022
Machinery, equipment and vehicles, net	2,015,987	1,913,691
Tools, furniture and fixtures, net	1,088,579	1,089,716
Land	10,382,380	10,386,747
Construction in progress	2,619,980	689,257
Total property, plant and equipment	28,164,515	28,481,435
Intangible assets		
Leasehold interests in land	25,781	25,781
Software	402,678	1,187,762
Other	882,410	15,280
Total intangible assets	1,310,870	1,228,824
Investments and other assets		
Investment securities	4,030,482	5,480,969
Distressed receivables	140	140
Retirement benefit asset	14,907,119	15,205,857
Deferred tax assets	326,026	334,022
Other	1,394,583	1,366,361
Allowance for doubtful accounts	(589,404)	(592,931)
Total investments and other assets	20,068,948	21,794,421
Total non-current assets	49,544,334	51,504,680
Total assets	131,276,663	130,726,818

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	6,705,996	6,876,662
Electronically recorded obligations - operating	3,709,156	4,394,341
Short-term borrowings	1,400,000	500,000
Current portion of long-term borrowings	12,553,307	11,947,167
Accounts payable - other	1,040,345	1,163,645
Accrued expenses	4,123,868	2,931,215
Income taxes payable	1,695,528	901,503
Contract liabilities	4,449,204	3,509,324
Provision for bonuses	368,599	102,262
Provision for bonuses for directors (and other officers)	137,545	35,965
Provision for product warranties	1,483,250	1,677,520
Provision for loss on construction contracts	54,659	28,220
Other	890,745	1,701,171
Total current liabilities	38,612,209	35,768,999
Non-current liabilities		
Long-term borrowings	8,940,467	8,889,292
Provision for share awards for directors (and other officers)	250,496	266,394
Deferred tax liabilities	3,281,007	4,340,605
Deferred tax liabilities for land revaluation	2,082,781	2,082,781
Other	1,203,739	1,089,329
Total non-current liabilities	15,758,492	16,668,402
Total liabilities	54,370,701	52,437,402
Net assets		
Shareholders' equity		
Share capital	2,633,962	2,633,962
Capital surplus	14,333,762	14,304,633
Retained earnings	49,365,435	49,838,068
Treasury shares	(3,351,259)	(3,351,259)
Total shareholders' equity	62,981,902	63,425,405
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,084,489	3,073,239
Deferred gains or losses on hedges	(10,233)	(31,728)
Revaluation reserve for land	4,440,747	4,440,747
Foreign currency translation adjustment	3,481,580	3,767,009
Remeasurements of defined benefit plans	3,690,720	3,614,741
Total accumulated other comprehensive income	13,687,303	14,864,010
Non-controlling interests	236,756	—
Total net assets	76,905,962	78,289,415
Total liabilities and net assets	131,276,663	130,726,818

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

(Quarterly consolidated statement of income)

(Thousands of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	22,128,999	25,883,786
Cost of sales	17,520,285	18,938,666
Gross profit	4,608,714	6,945,119
Selling, general and administrative expenses	2,894,861	3,076,945
Operating profit	1,713,852	3,868,173
Non-operating income		
Interest income	4,017	995
Dividend income	2,925	13,315
Rental income	36,468	20,327
Gain on sale of scrap metal	8,104	12,789
Other	32,097	12,426
Total non-operating income	83,614	59,854
Non-operating expenses		
Interest expenses	70,370	55,049
Foreign exchange losses	83,408	40,032
Other	4,850	10,919
Total non-operating expenses	158,629	106,001
Ordinary profit	1,638,837	3,822,027
Extraordinary income		
Gain on sale of non-current assets	9,657	7,057
Total extraordinary income	9,657	7,057
Extraordinary losses		
Loss on retirement of non-current assets	3,315	51,446
Loss on sale of non-current assets	—	1,124
Total extraordinary losses	3,315	52,571
Profit before income taxes	1,645,178	3,776,513
Income taxes	486,504	1,139,793
Profit	1,158,674	2,636,720
Loss attributable to non-controlling interests	(8,316)	—
Profit attributable to owners of parent	1,166,991	2,636,720

(Quarterly consolidated statement of comprehensive income)

(Thousands of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	1,158,674	2,636,720
Other comprehensive income		
Valuation difference on available-for-sale securities	81,031	988,750
Deferred gains or losses on hedges	13,924	(21,495)
Revaluation reserve for land	(59,773)	—
Foreign currency translation adjustment	(633,815)	285,429
Remeasurements of defined benefit plans, net of tax	(38,834)	(75,978)
Total other comprehensive income	(637,467)	1,176,706
Comprehensive income	521,207	3,813,426
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	532,429	3,813,426
Comprehensive income attributable to non-controlling interests	(11,222)	—

(3) Notes on quarterly consolidated financial statements

(Notes on changes in accounting policies)

(Changes in valuation method of inventories)

The Company and some of its consolidated subsidiaries primarily employed the moving average cost method (calculated by writing down the book value based on a decline in profitability) for the valuation of main raw materials. However, from the beginning of the first quarter of the current fiscal year, this has been changed to the weighted average cost method (calculated by writing down the book value based on a decline in profitability).

This change in valuation method is intended to improve the accuracy of period profit and loss calculations in conjunction with the renewal of core systems.

It is practically impossible to calculate using the weighted average method for past fiscal years, and it is difficult to determine the cumulative effect amount even if retrospective application were to be made. Therefore, we have adopted the weighted average method from the beginning of the current fiscal year to the future, using the book value at the end of the previous fiscal year as the beginning balance of the current fiscal year.

The impact of this change is minor.

(Notes on segment information, etc.)

I Three months ended June 30, 2025

1. Information on the amount of net sales and profit or loss by reportable segment and information on the decomposition of revenue

(Thousands of yen)

	Reportable segments				Other (Note)	Total
	Automotive- related business	Semiconductor- related business	Other automatic labor-saving equipment	Total		
Net sales						
Goods or services transferred at a point in time	379,769	7,354,653	1,088,001	8,822,424	588,499	9,410,924
Goods or services transferred over time	10,310,949	604,992	1,714,763	12,630,705	82,790	12,713,495
Revenue from contracts with customers	10,690,718	7,959,646	2,802,765	21,453,130	671,289	22,124,419
Other revenue	—	—	—	—	4,580	4,580
Sales to external customers	10,690,718	7,959,646	2,802,765	21,453,130	675,869	22,128,999
Intersegment sales and transfers	—	—	—	—	146	146
Total	10,690,718	7,959,646	2,802,765	21,453,130	676,015	22,129,145
Segment profit (loss)	1,226,204	291,145	172,303	1,689,654	23,058	1,712,712

Note: The “Other” classification is a segment that is not included in reportable segments and includes the solar power generation related operations and the point and customer management system related operations of the Company’s subsidiary.

2. Difference between the total amount of profit or loss of reportable segments and the amount recorded in the quarterly consolidated statement of income, and the main details of the difference (matters concerning variance adjustment)

(Thousands of yen)

Profit	Amount
Reportable segment total	1,689,654
Profit of the “Other” classification	23,058
Elimination of intersegment transactions	1,140
Operating profit in the quarterly consolidated statement of income	1,713,852

II Three months ended June 30, 2026

1. Information on the amount of net sales and profit or loss by reportable segment and information on the decomposition of revenue

(Thousands of yen)

	Reportable segments				Other (Note)	Total
	Automotive- related business	Semiconductor- related business	Other automatic labor-saving equipment	Total		
Net sales						
Goods or services transferred at a point in time	128,000	12,278,183	1,002,443	13,408,627	330,255	13,738,883
Goods or services transferred over time	9,593,893	1,232,614	1,092,715	11,919,223	221,823	12,141,046
Revenue from contracts with customers	9,721,894	13,510,797	2,095,158	25,327,850	552,078	25,879,929
Other revenue	—	—	—	—	3,856	3,856
Sales to external customers	9,721,894	13,510,797	2,095,158	25,327,850	555,935	25,883,786
Intersegment sales and transfers	—	—	—	—	111	111
Total	9,721,894	13,510,797	2,095,158	25,327,850	556,046	25,883,897
Segment profit (loss)	2,021,770	1,742,488	160,473	3,924,731	(57,697)	3,867,033

Note: The “Other” classification is a segment that is not included in reportable segments and includes the solar power generation related operations and the point and customer management system related operations of the Company’s subsidiary.

2. Difference between the total amount of profit or loss of reportable segments and the amount recorded in the quarterly consolidated statement of income, and the main details of the difference (matters concerning variance adjustment)

(Thousands of yen)

Profit	Amount
Reportable segment total	3,924,731
Profit of the “Other” classification	(57,697)
Elimination of intersegment transactions	1,140
Operating profit in the quarterly consolidated statement of income	3,868,173

(Notes when there is a significant change in the amount of shareholders' equity)

Not applicable.

(Notes on going concern assumption)

Not applicable.

(Notes on quarterly consolidated statement of cash flows)

Quarterly consolidated statement of cash flows has not been prepared for the three months ended June 30, 2026. Depreciation for the three months ended June 30, 2025 and 2026 is as follows.

	(Thousands of yen)	
	Three months ended June 30, 2025	Three months ended June 30, 2026
Depreciation	468,289	507,456

3. Supplementary Information

Status of production, orders received, and sales

(1) Production results

The table below shows production results by segment in the three-month period.

Name of segment	Three months ended June 30, 2026 (Thousands of yen)	Year-on-year (%)
Automotive-related business	9,903,261	89.8
Semiconductor-related business	13,518,668	157.2
Other automatic labor-saving equipment	2,192,715	75.9
Others	521,435	89.2
Total	26,136,080	113.1

Note: Amounts are based on selling prices and manufacturing costs before intersegment transfers.

(2) Orders received

The table below shows orders received by segment in the three-month period.

Name of segment	Orders received (Thousands of yen)	Year-on-year (%)	Order backlog (Thousands of yen)	Year-on-year (%)
Automotive-related business	8,488,470	52.6	27,832,174	78.1
Semiconductor-related business	20,025,395	311.1	24,184,905	138.3
Other automatic labor-saving equipment	2,109,875	127.5	4,124,039	76.3
Others	394,965	82.7	790,547	168.7
Total	31,018,706	125.6	56,931,666	96.5

Note: Amounts are based on selling prices.

(3) Sales results

The table below shows sales results by segment in the three-month period.

Name of segment	Three months ended June 30, 2026 (Thousands of yen)	Year-on-year (%)
Automotive-related business	9,721,894	90.9
Semiconductor-related business	13,510,797	169.7
Other automatic labor-saving equipment	2,095,158	74.8
Others	555,935	82.3
Total	25,883,786	117.0

Note: Intersegment transactions are offset and eliminated.