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July 27, 2026

Consolidated Financial Results for the First Three Months of the Fiscal Year Ending March 31, 2027 (Under Japanese GAAP)

Company name: Konishi Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 4956
 URL: <https://www.bond.co.jp/>
 Representative: Hirofumi Matsubata, Representative Director and President
 Inquiries: Shinichi Okamoto, Director and Senior Managing Executive Officer
 Telephone: +81-6-6228-2877
 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: None
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the first three months of the fiscal year ending March 31, 2027 (from April 1, 2026, to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		EBITDA	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
First three months ended June 30, 2026	36,202	12.3	3,257	52.5	3,481	54.2	2,374	53.0	3,963	38.3
June 30, 2025	32,241	0.1	2,136	1.7	2,258	(4.3)	1,551	1.5	2,866	10.3

Notes: 1. Comprehensive income First three months ended June 30, 2026 4,215 Millions of yen [176.1%]
 June 30, 2025 1,526 Millions of yen [(17.5%)]

- Beginning with the first three months ended June 30, 2026, EBITDA has been included in the summary information as a key management indicator.
- EBITDA = Operating profit + Depreciation + Amortization of goodwill
- The year-on-year change in EBITDA for the first three months ended June 30, 2025 was calculated using the figures for the fiscal year two years earlier, adjusted to reflect the change in the method of recognizing profit and loss related to real estate leasing.

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
First three months ended June 30, 2026	38.04	-
June 30, 2025	23.38	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	144,063	91,881	63.5
As of March 31, 2026	139,610	88,860	63.4

Reference: Equity As of June 30, 2026 91,481 Millions of yen
 As of March 31, 2026 88,456 Millions of yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	19.00	-	19.00	38.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (forecast)		19.00	-	19.00	38.00

Note: Revisions to the forecasts of cash dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026, to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	72,000	9.9	5,350	15.7	5,600	15.1	3,350	1.5	53.67
Fiscal year ending March 31, 2027	150,000	9.8	11,500	9.9	11,900	7.2	8,190	2.0	131.21

Note: Revisions to the consolidated earnings forecasts most recently announced: None

* **Notes**

(1) Significant changes in scope of consolidation during the period: None
Newly included: 0 companies, excluded: 0 companies

(2) Application of special accounting for preparing quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies other than (i): None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	70,414,880 shares
As of March 31, 2026	70,414,880 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	7,995,736 shares
As of March 31, 2026	7,994,836 shares

(iii) Average number of shares outstanding during the period

First three months ended June 30, 2026	62,419,569 shares
First three months ended June 30, 2025	66,358,444 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Caution regarding forward-looking statements and others)

Forward-looking statements, including the earnings forecasts stated in these materials, are based on information currently available to the Company and certain assumptions deemed reasonable. Results may differ materially from the earnings forecasts due to various factors. For the assumptions used as the basis for the earnings forecasts and special remarks regarding the use of the earnings forecasts, please refer to “(3) Explanation of consolidated earnings forecasts and other forward-looking statements” in “1. Overview of operating results, etc.” on page 3 (Attached Material).

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1. Overview of operating results, etc.

(1) Overview of operating results for the first three months

During the three months ended June 30, 2026, the Japanese economy continued on a moderate recovery trend, supported by expanding capital investment in AI, semiconductors, data centers and related fields. On the other hand, concerns remain about downside risks to the economy, including energy price trends and persistently high prices, and the economic outlook remains uncertain.

In this business environment, the Group formulated the “Medium-Term Management Plan 2027 (Fiscal Year Ending March 2025 to Fiscal Year Ending March 2027)” during the fiscal year ended March 31, 2025. Based on this plan, the Group will strengthen new business development through the introduction of new products, further focus on growth areas, and make the largest-ever capital investments in production, logistics, and DX-related areas. The Group will expand its business further and improve management efficiency through these efforts.

As a result, the Group’s operating results for the first three months under review were as follows. Net sales increased 12.3% year on year to 36,202 million yen, operating profit was up 52.5% year on year to 3,257 million yen, ordinary profit increased 54.2% year on year to 3,481 million yen, and profit attributable to owners of parent grew 53.0% year on year to 2,374 million yen.

Results by segment are as follows.

(i) Bond

Sales increased in the general household, housing-related, industrial materials, construction, and civil engineering fields, mainly due to a surge in demand in April driven by concerns over supply disruptions resulting from the escalation of tensions in the Middle East. In addition, through price revisions in response to soaring raw material prices and shipment adjustments aimed at preventing product shortages caused by raw material supply constraints, the Group was able to continue supplying most products, maintaining its revenue growth trend.

As a result of the above, net sales increased 9.3% year on year to 19,702 million yen and operating profit was up 69.5% year on year to 2,458 million yen.

(ii) Chemicals

Sales increased in the chemical engineering, automotive, and electronics and electrical appliance fields, mainly due to a surge in demand driven by concerns over supply disruptions resulting from the escalation of tensions in the Middle East, as well as price revisions reflecting higher purchase prices. In the automotive field, sales of products for hybrid vehicles were strong. In the electronics and electrical appliance field, sales of heat dissipating materials, semiconductor-related products, and products for capacitors were strong.

As a result of the above, net sales increased 15.3% year on year to 10,748 million yen and operating profit was up 67.2% year on year to 499 million yen.

(iii) Construction

In the Construction Business, repair, improvement, and reinforcement works in the infrastructure and housing stock markets were steady, and sales increased. For some projects, however, delays in construction progress are expected to postpone profit recognition until the second quarter or later.

As a result of the above, net sales increased 17.5% year on year to 5,751 million yen and operating profit fell 24.7% year on year to 281 million yen.

(2) Overview of financial position for the first three months

Assets, liabilities and net assets

Total assets as of June 30, 2026, increased 4,452 million yen from the previous fiscal year-end to 144,063 million yen.

(i) Assets

Current assets grew 1,696 million yen from the previous fiscal year-end to 85,000 million yen, mainly due to an increase of 628 million yen in cash and deposits, and an increase of 483 million yen in merchandise and finished goods. Non-current assets grew 2,755 million yen from the previous fiscal year-end to 59,063 million yen, mainly due to an increase of 2,588 million yen in investment securities.

(ii) Liabilities

Current liabilities grew 361 million yen from the previous fiscal year-end to 43,091 million yen, mainly due to an increase of 2,425 million yen in notes and accounts payable - trade, despite a decrease of 1,349 million yen in income taxes payable. Non-current liabilities grew 1,070 million yen from the previous fiscal year-end to 9,090 million yen.

(iii) Net assets

Net assets were up 3,020 million yen from the previous fiscal year-end to 91,881 million yen, mainly due to an increase of 1,857 million yen in valuation difference on available-for-sale securities, and an increase of 1,188 million yen in retained earnings.

(3) Explanation of consolidated earnings forecasts and other forward-looking statements

There are currently no changes to the earnings forecast announced on April 24, 2026.

2. Quarterly consolidated financial statements and significant notes thereto

(1) Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	21,294	21,922
Notes and accounts receivable - trade, and contract assets	34,647	34,829
Electronically recorded monetary claims—operating	15,137	15,080
Merchandise and finished goods	9,110	9,594
Work in process	288	405
Raw materials and supplies	1,640	1,965
Other	1,220	1,239
Allowance for doubtful accounts	(34)	(36)
Total current assets	83,303	85,000
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	17,301	17,076
Other, net	15,212	15,312
Total property, plant and equipment	32,514	32,388
Intangible assets	4,741	5,089
Investments and other assets		
Investment securities	10,849	13,438
Other	8,216	8,160
Allowance for doubtful accounts	(14)	(14)
Total investments and other assets	19,051	21,584
Total non-current assets	56,307	59,063
Total assets	139,610	144,063

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable–trade	32,754	35,180
Electronically recorded obligations–operating	2,420	2,018
Short-term borrowings	25	25
Current portion of long-term borrowings	35	29
Income taxes payable	2,196	847
Provision for bonuses	1,444	726
Provision for bonuses for directors (and other officers)	136	23
Other	3,716	4,241
Total current liabilities	42,730	43,091
Non-current liabilities		
Long-term borrowings	3	-
Retirement benefit liability	863	868
Other	7,153	8,222
Total non-current liabilities	8,019	9,090
Total liabilities	50,750	52,182
Net assets		
Shareholders' equity		
Share capital	4,603	4,603
Capital surplus	6,079	6,079
Retained earnings	78,406	79,594
Treasury shares	(9,663)	(9,663)
Total shareholders' equity	79,425	80,614
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,142	5,999
Deferred gains or losses on hedges	(0)	(0)
Foreign currency translation adjustment	960	1,049
Remeasurements of defined benefit plans	3,927	3,817
Total accumulated other comprehensive income	9,030	10,867
Non-controlling interests	404	399
Total net assets	88,860	91,881
Total liabilities and net assets	139,610	144,063

(2) Quarterly consolidated statement of income (cumulative) and quarterly consolidated statement of comprehensive income (cumulative)

Quarterly consolidated statement of income (cumulative)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	32,241	36,202
Cost of sales	25,777	28,547
Gross profit	6,463	7,655
Selling, general and administrative expenses	4,327	4,398
Operating profit	2,136	3,257
Non-operating income		
Interest income	6	6
Dividend income	131	147
Real estate lease revenue	50	50
Share of profit of entities accounted for using equity method	8	4
Other	37	59
Total non-operating income	234	267
Non-operating expenses		
Interest expenses	5	6
Rental costs on real estate	19	20
Foreign exchange losses	68	-
Depreciation	11	9
Other	7	7
Total non-operating expenses	112	43
Ordinary profit	2,258	3,481
Extraordinary income		
Gain on sale of investment securities	0	50
Gain on sale of non-current assets	1	1
Total extraordinary income	2	51
Extraordinary losses		
Loss on sale of investment securities	-	3
Loss on disposal of non-current assets	1	2
Total extraordinary losses	1	5
Profit before income taxes	2,258	3,527
Income taxes—current	329	810
Income taxes—deferred	381	338
Total income taxes	710	1,149
Profit	1,547	2,378
Profit (loss) attributable to non-controlling interests	(3)	4
Profit attributable to owners of parent	1,551	2,374

Quarterly consolidated statement of comprehensive income (cumulative)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	1,547	2,378
Other comprehensive income		
Valuation difference on available-for-sale securities	239	1,857
Deferred gains or losses on hedges	-	(0)
Foreign currency translation adjustment	(184)	83
Remeasurements of defined benefit plans, net of tax	(61)	(109)
Share of other comprehensive income of entities accounted for using equity method	(14)	5
Total other comprehensive income	(21)	1,837
Comprehensive income	1,526	4,215
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,557	4,211
Comprehensive income attributable to non-controlling interests	(31)	4

(3) Notes to quarterly consolidated financial statements

(Notes on premise of going concern)

Not applicable.

(Notes on significant changes in the amount of shareholders' equity)

Not applicable.

(Notes on quarterly consolidated statement of cash flows)

Quarterly consolidated statement of cash flows has not been prepared for the first three months ended June 30, 2026. Depreciation expenses (including amortization expenses pertaining to intangible assets excluding goodwill) and amortization of goodwill pertaining to the first three months of the accounting period are as follows.

	Three months ended June 30, 2025	Three months ended June 30, 2026
Depreciation	¥698 million	¥667 million
Amortization of goodwill	¥32 million	¥39 million

(Notes on segment information, etc.)

[Segment information]

1. Disclosure of net sales and profit or loss by reportable segment

Three months ended June 30, 2025

(Millions of yen)

	Reportable segment			Total	Adjustments (Note) 1	Amount in consolidated statement of income (Note) 2
	Bond	Chemicals	Construction			
Net sales						
(1) Revenues from external customers	18,029	9,320	4,892	32,241	-	32,241
(2) Intersegment sales and transfers	68	77	106	252	(252)	-
Total	18,097	9,397	4,998	32,494	(252)	32,241
Segment profit	1,450	298	374	2,123	13	2,136

Notes: 1. Adjustments of segment profit represent eliminations for intersegment transactions.

2. Segment profit is adjusted with operating profit in the consolidated statement of income.

Three months ended June 30, 2026

(Millions of yen)

	Reportable segment			Total	Adjustments (Note) 1	Amount in consolidated statement of income (Note) 2
	Bond	Chemicals	Construction			
Net sales						
(1) Revenues from external customers	19,702	10,748	5,751	36,202	-	36,202
(2) Intersegment sales and transfers	50	67	0	118	(118)	-
Total	19,752	10,816	5,751	36,320	(118)	36,202
Segment profit	2,458	499	281	3,238	18	3,257

Notes: 1. Adjustments of segment profit represent eliminations for intersegment transactions.

2. Segment profit is adjusted with operating profit in the consolidated statement of income.

2. Disclosure of impairment loss on non-current assets or goodwill, etc. by reportable segment

Not applicable.