July 31, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: YELLOW HAT LTD.
Listing: Tokyo Stock Exchange
Securities code: 9882
URL: https://www.yellowhat.jp/
Representative: Akio Kimura, Representative Director and President
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	41,248	2.4	2,907	(16.9)	3,360	(13.0)	2,846	6.3
June 30, 2025	40,288	16.2	3,498	12.2	3,863	11.6	2,677	18.7

Note: Comprehensive income
For the three months ended June 30, 2026: ¥ 4,321 million [68.3%]
For the three months ended June 30, 2025: ¥ 2,568 million [3.6%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	33.39	33.27
June 30, 2025	30.34	30.23

(Note) In the previous consolidated fiscal year, the provisional accounting treatment related to the business combination was finalized, and each figure for the first quarter of the fiscal year ending March 2026 reflects the details of the finalization of the provisional accounting treatment.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	205,972	124,251	60.3	1,462.40
March 31, 2026	206,818	123,897	59.8	1,446.59

Reference: Equity
As of June 30, 2026: ¥ 124,107 million
As of March 31, 2026: ¥ 123,753 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	29.00	-	33.00	62.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		34.00	-	34.00	68.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	80,000	0.9	5,600	1.7	6,200	1.2	4,900	13.4	57.28
Full year	176,000	2.8	16,000	6.0	17,400	4.9	12,200	1.9	142.61

(Note)1. Revisions to the financial result forecast most recently announced: None

2. At the Board of Directors meeting held on May 8, 2026, the Company resolved to acquire treasury shares, but the impact of the acquisition of treasury shares has not been taken into account in "Basic earnings per share" in the consolidated Forecasts.

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	86,021,392 shares
As of March 31, 2026	86,021,392 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,156,040 shares
As of March 31, 2026	473,112 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	85,250,410 shares
Three months ended June 30, 2025	88,275,013 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes(voluntary)

* Proper use of earnings forecasts, and other special matters

(Cautionary Statement Regarding Forward-Looking Statements)

The forward-looking statements, including earnings forecasts, contained in this document are based on information currently available to the Company and certain assumptions deemed reasonable by the Company, and are not intended as a promise by the Company that they will be achieved. Actual results, etc. may differ materially due to various factors. For the assumptions underlying Forecasts and notes on the use of Forecasts, please refer to "1. Overview of operating results, etc. (3) Explanation regarding forward-looking information such as consolidated forecasts " on page 3 of the attached materials.

(How to Obtain Supplementary Materials for the Financial Results)
The supplementary materials for the financial results are scheduled to be posted on the Company's website promptly after the announcement of the financial results.

○Table of Contents of Attached Materials

1. Overview of operating results, etc.

(1) Overview of Operating results for the current quarter

(i) Overview of the current period

In Japan, during the current first-quarter consolidated cumulative period, the economy showed signs of a moderate recovery, with personal consumption picking up due to improvements in employment and income conditions. However, at the same time, there are concerns that could dampen consumer sentiment, such as trends in resource prices and impacts on the supply side associated with heightened tensions in the Middle East, as well as the continued moderate rise in prices, and the outlook remains uncertain.

In the current car supplies industry, concerns over the supply of Raw materials and Merchandise against the backdrop of the situation in the Middle East, as well as concerns over future price increases, became factors prompting customers' purchasing behavior, and sales of consumables such as tires, engine oil, and batteries remained strong. In addition, while there was demand for summer seasonal products due to rising temperatures from April, the number of store visits struggled to grow in June due to the effects of typhoons and prolonged rainfall.

Under these circumstances, the Group has worked to maintain inventories of key merchandise, including engine oil, and continued stable supply, while reexamining product assortments and proposal methods, which are the basics of retail stores, and promoting the provision of appropriate merchandise and services. In addition, in order to encourage more customers to use the Yellow Hat official app, which has been offered conventionally, and experience its convenience, we proactively promoted it through in-store customer outreach.

As a result, the Financial positions and Operating results for the Current first-quarter consolidated cumulative period were as follows, and Net sales and gross profit reached record highs for the first-quarter consolidated cumulative period.

During the Current first-quarter consolidated cumulative period, due to strong sales of consumables such as tires, engine oil, and batteries, as well as the impact of increased labor charge income, Net sales were 41,248 million yen (102.4% YoY, up 959 million yen), and gross profit was 18,530 million yen (101.3% YoY, up 236 million yen).

Selling, general and administrative expenses amounted to 15,623 million yen (105.6% YoY, an increase of 827 million yen from the same period of the previous year), due to higher store operating costs, including Personnel expenses resulting from increased store staff, as well as increases in Training expenses as an investment in human capital, the promotion of DX aimed at strengthening the customer base, and Commission expenses associated with the renewal of the sales data analysis system.

As a result, Operating profit was 2,907 million yen (83.1% YoY, down 591 million yen from the same period of the previous year), and Ordinary profit was 3,360 million yen (87.0% YoY, down 503 million yen from the same period of the previous year). Meanwhile, gain on sale of real estate whose profitability did not match its cost of capital was recorded as Extraordinary income, and Profit attributable to owners of parent was 2,846 million yen (106.3% YoY, up 168 million yen from the same period of the previous year).

Regarding the main breakdown of Net sales by segment, the retail segment amounted to 28,966 million yen (103.6% YoY, an increase of 999 million yen), and the wholesale segment amounted to 9,674 million yen (99.7% YoY, a decrease of 24 million yen).

(ii) Overview by segment for the current period

An overview of business segments by type of business for the Current first-quarter consolidated cumulative period is as follows.

<Automotive and Motorcycle Parts Sales Business>

This is the status of openings and closures of Yellow Hat stores during the current first-quarter consolidated cumulative period.

In June 2026, we opened the Hachinohe Shiroshita Store (Aomori Prefecture), and in May 2026, we closed the Hachinohe Store (Aomori Prefecture).

Other than Yellow Hat stores, we opened Bike Kan Kanazawa Nonoichi Store (Ishikawa Prefecture) and Y's Road Kanazawa Nonoichi Store (Ishikawa Prefecture) in April 2026, Vehicle Inspection and Tire 2Rinkan Minami Machida Store (Tokyo) in May, and Self-Service Car Wash Kitagata Store (Gifu Prefecture) in June; we closed Bike Kan 246 Tsukushino Store (Tokyo) in April 2026 and Self-Service Car Wash Sapporo Satozuka Store (Hokkaido) in May; and we shut down 2Rinkan Yellow Hat automobile inspection centers Zama Factory (Kanagawa Prefecture) in June.

As a result of the above, the number of stores at the end of the Current first-quarter consolidated accounting period totaled 938 stores, consisting of 765 Yellow Hat stores, 66 2Rinkan stores, 78 Bike Kan (including Kawasaki PLAZA) stores, and 29 Y's Road stores; in addition, there were 9 automobile inspection centers, 12 self-service car wash facilities, and 101 Niconico Rent-A-Car locations.

Net sales of the Automotive and Motorcycle Parts Sales Business for the Current first-quarter consolidated cumulative period were 39,797 million yen (102.5% YoY, an increase of 957 million yen), and segment profit was 2,560 million yen (81.9% YoY, a decrease of 567 million yen).

<Real Estate Lease Business>

Net sales of the Real Estate Lease Business for the Current first-quarter consolidated cumulative period were 1,451 million yen (100.1% YoY, increase of 1 million yen), and segment profit was 346 million yen (93.6% YoY, decrease of 23 million yen).

(2) Overview of Financial positions for the current quarter

(i) Assets

At the end of the Current first-quarter consolidated accounting period, the balance of Current assets was 90,290 million yen (Previous consolidated fiscal year-end 91,556 million yen), a decrease of 1,265 million yen. This was mainly due to a decrease of 2,311 million yen in Notes and accounts receivable - trade and 1,192 million yen in Other (accounts receivable - other, etc.), while Cash and deposits increased by 1,742 million yen.

In addition, the balance of Non-current assets was 115,682 million yen (115,262 million yen at the end of the Previous consolidated fiscal year), an increase of 419 million yen. This was mainly due to an increase of 2,357 million yen in Investment securities, while Land decreased by 959 million yen and Buildings and structures (net) decreased by 539 million yen.

As a result, total Assets amounted to 205,972 million yen (Previous consolidated fiscal year-end 206,818 million yen).

(ii) Liabilities

At the end of the Current first-quarter consolidated accounting period, the balance of Current liabilities was 56,201 million yen (Previous consolidated fiscal year-end: 58,055 million yen), a decrease of 1,853 million yen. This was mainly due to decreases of 1,486 million yen in Notes and accounts payable - trade and 1,417 million yen in Income taxes payable, while Other (refund Liabilities, etc.) increased by 731 million yen.

In addition, the balance of Non-current liabilities was 25,519 million yen (24,865 million yen at the end of the Previous consolidated fiscal year), an increase of 654 million yen.

As a result, Liabilities balance was 81,721 million yen (Previous consolidated fiscal year-end 82,920 million yen).

(iii) Net assets

At the end of the current first-quarter consolidated accounting period, the balance of Net assets was 124,251 million yen (123,897 million yen at the end of the previous consolidated fiscal year), an increase of 353 million yen. This was mainly due to an increase of 1,616 million yen in Valuation difference on available-for-sale securities, while Treasury shares increased by 1,144 million yen due to Purchase of treasury shares.

(3) Explanation regarding forward-looking information such as consolidated forecasts

Regarding the consolidated Forecasts, there are no changes to the consolidated Forecasts for the second-quarter consolidated cumulative period and the full year announced in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2026" dated May 8, 2026.

2. Quarterly consolidated financial statements and main notes

(1) Quarterly consolidated Balance sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	39,729	41,471
Notes and accounts receivable - trade	9,954	7,642
Inventories	34,137	34,632
Other	7,743	6,550
Allowance for doubtful accounts	(8)	(6)
Total current assets	91,556	90,290
Non-current assets		
Property, plant and equipment		
Buildings and structures	67,000	66,209
Accumulated depreciation	(30,456)	(30,205)
Buildings and structures, net	36,543	36,003
Land	43,083	42,124
Other	14,191	14,835
Accumulated depreciation	(8,904)	(9,123)
Other, net	5,286	5,712
Total property, plant and equipment	84,914	83,840
Intangible assets		
Goodwill	1,435	1,412
Software	1,175	1,141
Other	1,700	1,210
Total intangible assets	4,311	3,764
Investments and other assets		
Investment securities	13,449	15,806
Leasehold deposits	7,362	7,439
Other	5,481	5,100
Allowance for doubtful accounts	(257)	(269)
Total investments and other assets	26,036	28,077
Total non-current assets	115,262	115,682
Total assets	206,818	205,972

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	9,772	8,286
Short-term borrowings	35,000	35,000
Income taxes payable	3,052	1,634
Contract liabilities	2,170	1,949
Provision for bonuses	1,547	2,087
Other	6,512	7,244
Total current liabilities	58,055	56,201
Non-current liabilities		
Long-term borrowings	18,000	18,000
Retirement benefit liability	113	113
Lease liabilities	22	17
Asset retirement obligations	3,611	3,621
Other	3,117	3,766
Total non-current liabilities	24,865	25,519
Total liabilities	82,920	81,721
Net assets		
Shareholders' equity		
Share capital	15,072	15,072
Capital surplus	9,085	9,085
Retained earnings	95,392	95,415
Treasury shares	(655)	(1,800)
Total shareholders' equity	118,894	117,773
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,553	8,169
Revaluation reserve for land	(1,871)	(1,871)
Foreign currency translation adjustment	138	-
Remeasurements of defined benefit plans	38	35
Total accumulated other comprehensive income	4,858	6,333
Share acquisition rights	142	142
Non-controlling interests	1	1
Total net assets	123,897	124,251
Total liabilities and net assets	206,818	205,972

(2) Quarterly consolidated Statement of income and quarterly consolidated Statement of comprehensive income

Quarterly Consolidated Statement of Income

For the Three-Month Period

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	40,288	41,248
Cost of sales	21,994	22,717
Gross profit	18,293	18,530
Selling, general and administrative expenses	14,795	15,623
Operating profit	3,498	2,907
Non-operating income		
Interest income	7	7
Dividend income	108	148
Commission income	115	115
Share of profit of entities accounted for using equity method	31	40
Reversal of allowance for doubtful accounts	1	-
Other	151	222
Total non-operating income	416	533
Non-operating expenses		
Interest expenses	20	67
Other	30	12
Total non-operating expenses	51	80
Ordinary profit	3,863	3,360
Extraordinary income		
Gain on sale of non-current assets	51	876
Gain on liquidation of subsidiaries and associates	-	138
Total extraordinary income	51	1,014
Extraordinary losses		
Loss on sale of non-current assets	0	1
Loss on retirement of non-current assets	0	1
Information security cost	-	212
Total extraordinary losses	1	214
Profit before income taxes	3,914	4,161
Income taxes - current	1,255	1,424
Income taxes - deferred	(18)	(109)
Total income taxes	1,236	1,314
Profit	2,677	2,846
Loss attributable to non-controlling interests	(0)	(0)
Profit attributable to owners of parent	2,677	2,846

Quarterly Consolidated Statement of Comprehensive Income

For the Three-Month Period

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	2,677	2,846
Other comprehensive income		
Valuation difference on available-for-sale securities	(125)	1,614
Remeasurements of defined benefit plans, net of tax	(0)	(0)
Share of other comprehensive income of entities accounted for using equity method	16	(138)
Total other comprehensive income	(109)	1,475
Comprehensive income	2,568	4,321
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,568	4,321
Comprehensive income attributable to non-controlling interests	(0)	(0)

(3) Notes on quarterly consolidated financial statements

(Notes on the going concern assumption)

Not applicable.

(Notes when there have been significant changes in the amount of shareholders' equity)

(Purchase of treasury shares)

Based on a resolution of the Board of Directors held on May 8, 2026, the Company acquired 681,800 shares of Treasury shares. As a result, Treasury shares increased by 1,142 million yen during the Current first-quarter consolidated cumulative period.

As a result of these factors, treasury shares amounted to 1,800 million yen at the end of the current first-quarter consolidated accounting period.

(Notes on statement of cash flows)

A quarterly consolidated Statement of cash flows for the Current first-quarter consolidated cumulative period has not been prepared. In addition, Depreciation (including amortization of Intangible assets excluding Goodwill) and amortization of Goodwill for the Current first-quarter consolidated cumulative period are as follows.

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Depreciation	825 Million yen	945 Million yen
Amortization of goodwill	28	22

(Note) In the previous consolidated fiscal year, the provisional accounting treatment related to the business combination was finalized, and each figure for the previous first-quarter consolidated cumulative period is disclosed based on the amounts after reflecting a material revision to the initially allocated acquisition cost resulting from the finalization of the provisional accounting treatment.

(Notes on segment information, etc.)

I For the three months ended June 30, 2025

1. Information on amounts of Net sales and profit or loss by reportable segment

(Unit: Million yen)

	Reportable segments			Other	Total
	Automotive and Motorcycle Parts Sales Business	Real Estate Lease Business	Total		
Net sales					
Net sales to external customers	38,839	1,449	40,288	-	40,288
Intersegment internal Net sales or transfers	-	-	-	-	-
Total	38,839	1,449	40,288	-	40,288
Segment profit	3,127	370	3,498	-	3,498

(Note) 1. Segment profit is consistent with Operating profit in the quarterly consolidated Statement of income.

2. In the Previous consolidated fiscal year, the provisional accounting treatment related to the business combination was finalized, and the segment information for the Previous first-quarter consolidated cumulative period is disclosed based on the amounts after reflecting a material revision to the initial allocation of acquisition cost resulting from the finalization of the provisional accounting treatment.

2. Information on Impairment losses of Non-current assets or Goodwill, etc. by reportable segment

(Material Impairment losses related to Non-current assets)

Not applicable.

(Significant changes in the amount of goodwill)

Not applicable.

(Important Gain on bargain purchase)

Not applicable.

II For the three months ended June 30, 2026

1.Information on amounts of Net sales and profit or loss by reportable segment

(Unit: Million yen)

	Reportable segments			Other	Total
	Automotive and Motorcycle Parts Sales Business	Real Estate Lease Business	Total		
Net sales					
Net sales to external customers	39,797	1,451	41,248	-	41,248
Intersegment internal Net sales or transfers	-	-	-	-	-
Total	39,797	1,451	41,248	-	41,248
Segment profit	2,560	346	2,907	-	2,907

(Note) Segment profit is consistent with operating profit in the quarterly consolidated Statement of income.

2.Information on Impairment losses on Non-current assets or Goodwill, etc. by reportable segment

(Significant impairment losses related to non-current assets)

Not applicable.

(Significant changes in the amount of goodwill)

Not applicable.

(Important Gain on bargain purchase)

Not applicable.