

Summary of Selected Financial Data  
First Quarter Ended June 30, 2026

ALSOK CO., LTD.

## 1. Consolidated Financial Results

### (1) Consolidated Statements of Income

|                                                             | 1Q Accounting Period |        |                              | 2Q Accounting Period |                      |                              | Annual Financial Results |                      |                              |
|-------------------------------------------------------------|----------------------|--------|------------------------------|----------------------|----------------------|------------------------------|--------------------------|----------------------|------------------------------|
|                                                             | FY2026               | FY2027 | Increase/<br>Decrease<br>(%) | FY2026               | FY2027<br>(Forecast) | Increase/<br>Decrease<br>(%) | FY2026                   | FY2027<br>(Forecast) | Increase/<br>Decrease<br>(%) |
| Net sales<br>(Billion yen)                                  | 141.1                | 145.8  | 3.4                          | 291.3                | 308.7                | 6.0                          | 597.0                    | 637.5                | 6.8                          |
| Operating income<br>(Billion yen)                           | 10.4                 | 12.0   | 15.4                         | 22.5                 | 24.8                 | 10.1                         | 46.9                     | 55.7                 | 18.7                         |
| Ordinary income<br>(Billion yen)                            | 10.9                 | 13.2   | 21.5                         | 23.8                 | 26.3                 | 10.1                         | 49.9                     | 58.5                 | 17.2                         |
| Profit attributable to owners<br>of parent<br>(Billion yen) | 6.4                  | 8.0    | 25.8                         | 14.6                 | 16.4                 | 12.3                         | 33.2                     | 37.3                 | 12.1                         |
| Net income per share<br>(Yen)                               | 13.27                | 16.66  | —                            | 30.10                | 33.75                | —                            | 68.49                    | 76.75                | —                            |

Note: The forward-looking statements such as operational forecasts contained in this summary of financial results are based on the information currently available to the Company and certain assumptions which are regarded as legitimate, and the Company does not promise the achievement of these results. Actual results may differ significantly from these forecasts due to various factors.

### (2) Consolidated Balance Sheets

|                               | FY2025 1Q | FY2026 1Q | FY2027 1Q |
|-------------------------------|-----------|-----------|-----------|
| Total assets<br>(Billion yen) | 566.4     | 576.6     | 653.0     |
| Net assets<br>(Billion yen)   | 367.7     | 377.3     | 428.5     |
| Equity ratio<br>(%)           | 59.0      | 58.7      | 59.1      |
| Net assets per share<br>(Yen) | 677.27    | 698.06    | 793.64    |

### (3) Consolidated Statements of Cash Flows

|                                                                         | FY2025 1Q | FY2026 1Q | FY2027 1Q |
|-------------------------------------------------------------------------|-----------|-----------|-----------|
| Net cash provided by (used<br>in) operating activities (Billion<br>yen) | 16.4      | 5.7       | 12.9      |
| Net cash provided by (used<br>in) investing activities (Billion<br>yen) | (4.2)     | (7.2)     | (9.6)     |
| Net cash provided by (used<br>in) financing activities (Billion<br>yen) | (9.2)     | 0.1       | (2.8)     |
| Cash and cash equivalents at<br>end of period<br>(Billion yen)          | 72.2      | 58.5      | 67.2      |

### (4) Dividend

|                  | Dividends Per Share |           |           |          |        |
|------------------|---------------------|-----------|-----------|----------|--------|
|                  | End of 1Q           | End of 2Q | End of 3Q | Year-end | Annual |
|                  | Yen                 | Yen       | Yen       | Yen      | Yen    |
| FY2026           | -                   | 14.60     | -         | 14.60    | 29.20  |
| FY2027(Forecast) | -                   | 16.50     | -         | 16.50    | 33.00  |

## 2. Major Items

### (1) Sales by Business Segment

(Billion yen)

|                                   | FY2026 1Q | Share(%) | Increase/<br>Decrease<br>(%) | FY2027 1Q | Share(%) | Increase/<br>Decrease<br>(%) |
|-----------------------------------|-----------|----------|------------------------------|-----------|----------|------------------------------|
| Security Services                 |           |          |                              |           |          |                              |
| Electronic Security Services      | 43.8      | 31.1     | 7.8                          | 44.1      | 30.3     | 0.7                          |
| HOME ALSOK Services               | 6.1       | 4.4      | 6.8                          | 6.4       | 4.4      | 4.3                          |
| Stationed Security Services       | 34.9      | 24.8     | 18.1                         | 33.9      | 23.2     | (3.1)                        |
| Transportation Security Services  | 17.8      | 12.7     | (0.7)                        | 18.8      | 12.9     | 5.6                          |
| Total                             | 102.9     | 72.9     | 9.4                          | 103.3     | 70.9     | 0.5                          |
| Facility Management Services etc. | 17.7      | 12.6     | 15.7                         | 20.6      | 14.2     | 16.4                         |
| Long-term Care Services           | 13.6      | 9.6      | 4.5                          | 14.1      | 9.7      | 4.3                          |
| Overseas Services                 | 6.8       | 4.9      | 5.2                          | 7.6       | 5.2      | 11.1                         |
| Total                             | 141.1     | 100.0    | 9.4                          | 145.8     | 100.0    | 3.4                          |

### (2) Contracts by Business Segment

(Contract: Thousands)

|                                   | FY2024 | FY2025 1Q | FY2025 | FY2026 1Q | FY2026 | FY2027 1Q |
|-----------------------------------|--------|-----------|--------|-----------|--------|-----------|
| Security Services                 |        |           |        |           |        |           |
| Electronic Security Services      | 579    | 581       | 591    | 592       | 600    | 603       |
| HOME ALSOK Services               | 505    | 506       | 521    | 526       | 536    | 540       |
| Stationed Security Services       | 4      | 4         | 4      | 4         | 4      | 4         |
| Transportation Security Services  | 86     | 87        | 90     | 91        | 94     | 95        |
| Total                             | 1,176  | 1,179     | 1,208  | 1,214     | 1,235  | 1,243     |
| Facility Management Services etc. | 127    | 128       | 130    | 133       | 138    | 134       |
| Long-term Care Services           | 27     | 28        | 28     | 28        | 29     | 31        |
| Overseas Services                 | 4      | 4         | 4      | 4         | 5      | 5         |
| Total                             | 1,336  | 1,340     | 1,371  | 1,380     | 1,408  | 1,414     |

| <Comparison to the previous period> | FY2025 1Q<br>Increase/<br>Decrease | Increase/<br>Decrease<br>(%) | FY2026 1Q<br>Increase/<br>Decrease | Increase/<br>Decrease<br>(%) | FY2027 1Q<br>Increase/<br>Decrease | Increase/<br>Decrease<br>(%) |
|-------------------------------------|------------------------------------|------------------------------|------------------------------------|------------------------------|------------------------------------|------------------------------|
| Security Services                   |                                    |                              |                                    |                              |                                    |                              |
| Electronic Security Services        | 1                                  | 0.3                          | 0                                  | 0.2                          | 2                                  | 0.4                          |
| HOME ALSOK Services                 | 1                                  | 0.3                          | 4                                  | 0.9                          | 3                                  | 0.7                          |
| Stationed Security Services         | 0                                  | 0.3                          | (0)                                | (0.1)                        | 0                                  | 0.8                          |
| Transportation Security Services    | 0                                  | 0.4                          | 0                                  | 0.4                          | 1                                  | 1.3                          |
| Total                               | 3                                  | 0.3                          | 5                                  | 0.5                          | 7                                  | 0.6                          |
| Facility Management Services etc.   | 1                                  | 0.9                          | 2                                  | 2.2                          | (3)                                | (2.2)                        |
| Long-term Care Services             | 0                                  | 0.7                          | 0                                  | 0.9                          | 1                                  | 3.9                          |
| Overseas Services                   | (0)                                | (0.4)                        | 0                                  | 1.5                          | (0)                                | (0.5)                        |
| Total                               | 4                                  | 0.4                          | 9                                  | 0.7                          | 5                                  | 0.4                          |

Note: The above figures represent the number of long-term contracts (contracts providing continuous service over a fixed period) agreed upon with customers, not the number of clients to whom our group provides services.

## (3) Consolidated / Non-consolidated Ratio (Ratio of when individual financial results counted as 1)

|                                         | (Times)   |           |           |
|-----------------------------------------|-----------|-----------|-----------|
|                                         | FY2025 1Q | FY2026 1Q | FY2027 1Q |
| Net sales                               | 2.09      | 2.11      | 2.31      |
| Operating income                        | 2.25      | 2.34      | 2.35      |
| Ordinary income                         | 0.48      | 0.57      | 0.61      |
| Profit attributable to owners of parent | 0.29      | 0.40      | 0.42      |
| Total assets                            | 1.52      | 1.50      | 1.57      |

## (4) Trends in Personnel

|                    | (Personnel) |           |        |           |        |           |
|--------------------|-------------|-----------|--------|-----------|--------|-----------|
|                    | FY2024      | FY2025 1Q | FY2025 | FY2026 1Q | FY2026 | FY2027 1Q |
| Domestic employees | 34,669      | 35,141    | 35,301 | 36,125    | 36,524 | 37,558    |
| Overseas employees | 30,313      | 30,445    | 29,432 | 28,928    | 30,425 | 31,007    |

| <Comparison to the previous period> | FY2025 1Q<br>Increase/Decrease | Increase/Decrease<br>(%) | FY2026 1Q<br>Increase/Decrease | Increase/Decrease<br>(%) | FY2027 1Q<br>Increase/Decrease | Increase/Decrease<br>(%) |
|-------------------------------------|--------------------------------|--------------------------|--------------------------------|--------------------------|--------------------------------|--------------------------|
| Domestic employees                  | 472                            | 1.4                      | 824                            | 2.3                      | 1,034                          | 2.8                      |
| Overseas employees                  | 132                            | 0.4                      | (504)                          | (1.7)                    | 582                            | 1.9                      |

## (5) Capital Expenditure / Depreciation / Research and Development Expenditure

|                                      | (Billion yen) |                          |           |                          |           |                          | FY2027<br>(Forecast) |
|--------------------------------------|---------------|--------------------------|-----------|--------------------------|-----------|--------------------------|----------------------|
|                                      | FY2025 1Q     | Increase/Decrease<br>(%) | FY2026 1Q | Increase/Decrease<br>(%) | FY2027 1Q | Increase/Decrease<br>(%) |                      |
| Capital expenditure                  | 3.8           | 41.3                     | 7.6       | 96.3                     | 6.2       | (18.0)                   | 20.0                 |
| Depreciation                         | 4.8           | 9.0                      | 5.0       | 3.4                      | 5.3       | 5.0                      | 23.0                 |
| Research and development expenditure | 0.1           | (21.0)                   | 0.1       | 31.7                     | 0.1       | 8.9                      | 0.6                  |

### 3. Consolidated Financial Statements

#### (1) Consolidated Statements of Income

(Billion yen)

|                                              | FY2026 1Q |          | FY2027 1Q |          | YoY    |                              |
|----------------------------------------------|-----------|----------|-----------|----------|--------|------------------------------|
|                                              | Amount    | Share(%) | Amount    | Share(%) | Amount | Increase/<br>Decrease<br>(%) |
| Net sales                                    | 141.1     | 100.0    | 145.8     | 100.0    | 4.7    | 3.4                          |
| Cost of sales                                | 107.2     | 76.0     | 109.1     | 74.8     | 1.8    | 1.7                          |
| Gross profit                                 | 33.9      | 24.0     | 36.7      | 25.2     | 2.8    | 8.5                          |
| Selling, general and administrative expenses | 23.4      | 16.6     | 24.7      | 17.0     | 1.2    | 5.4                          |
| Operating income                             | 10.4      | 7.4      | 12.0      | 8.3      | 1.6    | 15.4                         |
| Non-operating income                         | 1.2       | 0.9      | 2.1       | 1.4      | 0.8    | 74.0                         |
| Non-operating expenses                       | 0.7       | 0.5      | 0.9       | 0.6      | 0.1    | 21.5                         |
| Ordinary income                              | 10.9      | 7.7      | 13.2      | 9.1      | 2.3    | 21.5                         |
| Extraordinary income                         | 0.0       | 0.1      | 0.4       | 0.3      | 0.3    | 444.6                        |
| Extraordinary loss                           | 0.1       | 0.1      | -         | -        | (0.1)  | (100.0)                      |
| Profit attributable to owners of the parent  | 6.4       | 4.6      | 8.0       | 5.5      | 1.6    | 25.8                         |

#### (2) Consolidated Statements of Income (Main variable factors)

(Billion yen)

|                                              | YoY    |                              | Factors                                                                                                                                                                                                                                                            |
|----------------------------------------------|--------|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                              | Amount | Increase/<br>Decrease<br>(%) |                                                                                                                                                                                                                                                                    |
| Net sales                                    | 4.7    | 3.4                          | Security Services 0.4<br>Electronic Security Services 0.3<br>HOME ALSOK Services 0.2<br>Stationed Security Services (1.0)<br>Transportation Security Services 1.0<br>Facility Management Services etc. 2.9<br>Long-term Care Services 0.5<br>Overseas Services 0.7 |
| Cost of sales                                | 1.8    | 1.7                          |                                                                                                                                                                                                                                                                    |
| Gross profit                                 | 2.8    | 8.5                          |                                                                                                                                                                                                                                                                    |
| Selling, general and administrative expenses | 1.2    | 5.4                          |                                                                                                                                                                                                                                                                    |
| Operating income                             | 1.6    | 15.4                         |                                                                                                                                                                                                                                                                    |
| Non-operating income                         | 0.8    | 74.0                         |                                                                                                                                                                                                                                                                    |
| Non-operating expenses                       | 0.1    | 21.5                         |                                                                                                                                                                                                                                                                    |
| Ordinary income                              | 2.3    | 21.5                         |                                                                                                                                                                                                                                                                    |
| Extraordinary income                         | 0.3    | 444.6                        |                                                                                                                                                                                                                                                                    |
| Extraordinary loss                           | (0.1)  | (100.0)                      |                                                                                                                                                                                                                                                                    |
| Profit attributable to owners of the parent  | 1.6    | 25.8                         |                                                                                                                                                                                                                                                                    |

## (3) Consolidated Balance Sheets (YoY)

(Billion yen)

|                                           | FY2026       |              | FY2027 1Q    |              | Increase/Decrease |                              |
|-------------------------------------------|--------------|--------------|--------------|--------------|-------------------|------------------------------|
|                                           | Amount       | Share(%)     | Amount       | Share(%)     | Amount            | Increase/<br>Decrease<br>(%) |
| <b>Assets</b>                             | <b>675.0</b> | <b>100.0</b> | <b>653.0</b> | <b>100.0</b> | <b>(21.9)</b>     | <b>(3.3)</b>                 |
| Current assets                            | 297.8        | 44.1         | 262.2        | 40.2         | (35.6)            | (12.0)                       |
| Non-current assets                        | 377.1        | 55.9         | 390.8        | 59.8         | 13.6              | 3.6                          |
| Property, plant and equipment             | 145.9        | 21.6         | 153.4        | 23.5         | 7.4               | 5.1                          |
| Intangible assets                         | 36.7         | 5.4          | 37.9         | 5.8          | 1.2               | 3.5                          |
| Investments and other assets              | 194.4        | 28.8         | 199.4        | 30.5         | 4.9               | 2.6                          |
| <b>Liabilities</b>                        | <b>248.0</b> | <b>36.8</b>  | <b>224.4</b> | <b>34.4</b>  | <b>(23.6)</b>     | <b>(9.5)</b>                 |
| Current liabilities                       | 139.5        | 20.7         | 109.5        | 16.8         | (29.9)            | (21.5)                       |
| Non-current liabilities                   | 108.5        | 16.1         | 114.8        | 17.6         | 6.3               | 5.8                          |
| <b>Net assets</b>                         | <b>426.9</b> | <b>63.2</b>  | <b>428.5</b> | <b>65.6</b>  | <b>1.6</b>        | <b>0.4</b>                   |
| Shareholders' equity                      | 330.8        | 49.0         | 331.6        | 50.8         | 0.7               | 0.2                          |
| Accumulated other comprehensive<br>Income | 52.7         | 7.8          | 54.0         | 8.3          | 1.2               | 2.4                          |
| Non-controlling interests                 | 43.3         | 6.4          | 42.8         | 6.6          | (0.4)             | (1.0)                        |

## (4) Consolidated Balance Sheets (Main variable factors)

(Billion yen)

|                     | Account Title                                                 | YoY    | Remarks                                       |
|---------------------|---------------------------------------------------------------|--------|-----------------------------------------------|
| Non-current assets  | Property, plant and equipment                                 | 7.4    | Buildings, structures, and other fixed assets |
| Non-current assets  | Investment securities                                         | 3.2    |                                               |
| Current assets      | Cash for Transportation Security<br>Services                  | (16.0) |                                               |
| Current assets      | Notes and accounts receivable -<br>trade, and contract assets | (14.0) |                                               |
| Current liabilities | Short-term loans payable                                      | (23.2) |                                               |

End