Consolidated Financial Results for the First Quarter Ended June 30, 2026
Prepared in Conformity with Accounting Principles Generally Accepted in Japan
(Japanese GAAP)

August 4, 2026

Listed Company Name ALSOK CO., LTD. TSE Stock Market

Code No.: 2331 URL https://www.alsok.co.jp/

Representative (Title) Representative Director, Group CEO (Name) Tsuyoshi Murai

Financial and accounting (Title) Senior Executive Officer (Name) Kazuhide Shigemi Tel +81-3-3470-6811

Cash dividend payment start date —

Preparation of supplementary briefing materials on financial results: Yes

Holding of results briefing: No

(Millions of yen, rounded down to the nearest million)

1. Consolidated financial results for the first quarter ended June 30, 2026 (April 1, 2026 -June 30, 2026)

(1) Consolidated operating results (Percentages indicate increase or decrease from the same quarter of the preceding fiscal year)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended June 30, 2026	145,898	3.4	12,049	15.4	13,251	21.5	8,094	25.8
June 30, 2025	141,154	9.4	10,437	47.1	10,902	41.1	6,435	54.4

Note: Comprehensive income Three months ended June 30, 2026 ¥10,165 millions 45.0%
Three months ended June 30, 2025 ¥7,012 millions 48.1%

	Net income per share	Diluted net income per share
	Yen	Yen
Three months ended June 30, 2026	16.66	—
June 30, 2025	13.27	—

(2) Consolidated financial conditions

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Three months ended June 30, 2026	653,029	428,564	59.1	793.64
Fiscal year ended March 31, 2026	675,024	426,941	56.8	789.42

Reference: Equity capital As of June 30, 2026 ¥385,673 millions
As of March 31, 2026 ¥383,634 millions

2. Dividends

	Dividends per share				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	14.60	—	14.60	29.20
March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		16.50	—	16.50	33.00

Correction of most recently published forecasted dividends: No

3. Forecast for consolidated financial results for the fiscal year ending March 31, 2027 (April 1, 2026 - March 31, 2027)

(Figures rounded down to the nearest million)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
The second quarter (cumulative)	308,700	6.0	24,800	10.1	26,300	10.1	16,400	12.3	33.75
Annual	637,500	6.8	55,700	18.7	58,500	17.2	37,300	12.1	76.75

Correction of most recently published forecasted financial results: No

* Notes

(1) Changes in consolidated subsidiaries (changes in scope of consolidation): Yes

Newly included: 2 (company name) ALSOK CARE LIFE SUPPORT CO.,LTD. and
ALSOK Care Co., Ltd.

Excluded: 3 (company name) ALSOK AsahiHarima Co.,Ltd.,
ALSOK Aichi Co.,Ltd. and
PT. ALSOK BASS Indonesia Security Services.

(Note1) During the three-month period ended June 30, 2026, ALSOK Aichi Co., Ltd. was excluded from the scope of consolidation due to its dissolution as a result of an absorption-type merger with The Chukyo Sohgo Security Services Co., Ltd. as the surviving company. Following the merger, the surviving company changed its name to ALSOK Aichi Co., Ltd.

(Note2) During the three-month period ended June 30, 2026, PT. ALSOK BASS Indonesia Security Services was excluded from the scope of consolidation due to its dissolution as a result of an absorption-type merger with PT. Shield-On Service TBK as the surviving company. The first-quarter closing date of both PT. Shield-On Service TBK and PT. ALSOK BASS Indonesia Security Services was March 31. As the consolidated quarterly financial statements were prepared using the financial statements as of such date, the operating results of both companies prior to the merger are included in the consolidated quarterly financial statements.

(2) Application of specific accounting processing for creation of the quarterly consolidated financial results: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

① Changes in accounting policies arising from revision of accounting standards: No
② Changes arising from other factors: No
③ Changes arising from accounting estimate: No
④ Restatement: No

(4) Number of issued shares (ordinary shares)

① Number of shares issued (including treasury stock)	As of June 30, 2026	510,200,210 shares	As of March 31, 2026	510,200,210 shares
② Number of shares of treasury stock	As of June 30, 2026	24,246,267 shares	As of March 31, 2026	24,228,887 shares
③ Average number of shares throughout the fiscal year (quarterly total)	Three months ended June 30, 2026	485,958,206 shares	Three months ended June 30, 2025	484,886,152 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm：None

1. Quarterly Consolidated Financial Statements and Significant Notes

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	77,759	78,043
Cash for Transportation Security Services	88,376	72,307
Notes and accounts receivable - trade, and contract assets	73,169	59,095
Short-term investment securities	1,248	1,543
Raw materials and supplies	15,572	16,115
Costs on uncompleted construction contracts	101	259
Advances paid	10,610	5,789
Other	31,179	29,200
Allowance for doubtful accounts	(147)	(129)
Total current assets	297,870	262,226
Non-current assets		
Property, plant and equipment	145,992	153,406
Intangible assets		
Goodwill	27,456	27,827
Other	9,258	10,160
Total intangible assets	36,715	37,987
Investments and other assets		
Investment securities	73,443	76,713
Net defined benefit asset	90,325	90,938
Other	31,568	32,643
Allowance for doubtful accounts	(890)	(887)
Total investments and other assets	194,446	199,408
Total non-current assets	377,154	390,802
Total assets	675,024	653,029
Liabilities		
Current liabilities		
Notes and accounts payable - trade	28,991	19,348
Short-term loans payable	40,578	17,326
Income taxes payable	8,785	5,143
Provisions	3,372	2,043
Other	57,782	65,717
Total current liabilities	139,510	109,579
Non-current liabilities		
Bonds payable	100	100
Long-term loans payable	12,406	12,352
Retirement benefit liability	35,805	36,542
Provisions	2,169	1,920
Asset retirement obligations	854	954
Other	57,236	63,015
Total non-current liabilities	108,572	114,884
Total liabilities	248,082	224,464

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Net assets		
Shareholders' equity		
Capital stock	18,675	18,675
Capital surplus	34,396	34,192
Retained earnings	297,949	298,947
Treasury stock	(20,154)	(20,154)
Total shareholders' equity	330,866	331,660
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	15,995	18,476
Revaluation reserve for land	(3,435)	(3,435)
Foreign currency translation adjustment	695	775
Remeasurements of defined benefit plans, net of tax	39,512	38,196
Total accumulated other comprehensive income	52,768	54,012
Non-controlling interests	43,307	42,890
Total net assets	426,941	428,564
Total liabilities and net assets	675,024	653,029

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income

(Quarterly Consolidated Statements of Income)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	141,154	145,898
Cost of sales	107,234	109,100
Gross profit	33,920	36,798
Selling, general and administrative expenses	23,482	24,748
Operating income	10,437	12,049
Non-operating income		
Interest income	47	69
Dividend income	283	413
Share of profit of entities accounted for using equity method	40	605
Gain on sale of investment securities	0	—
Dividend income of life insurance	261	296
Penalty income	162	181
Other	417	545
Total non-operating income	1,213	2,111
Non-operating expenses		
Interest expenses	456	544
Financing expenses	106	149
Other	185	215
Total non-operating expenses	748	909
Ordinary income	10,902	13,251
Extraordinary income		
Gain on sales of investment securities	27	—
Gain on sales of shares of subsidiaries and associates	45	—
Gain on step acquisitions	0	—
Insurance claim income	—	400
Total extraordinary income	73	400
Extraordinary loss		
Loss on valuation of investment securities	2	—
Loss on sale of shares of subsidiaries and associates	10	—
Loss on termination of retirement benefit plan	116	—
Total extraordinary loss	129	—
Quarterly net income before income taxes	10,846	13,651
Income taxes	3,961	4,952
Quarterly net income	6,884	8,699
Quarterly net income attributable to non-controlling interests	449	604
Quarterly net income attributable to owners of the parent	6,435	8,094

Quarterly Consolidated Statements of Comprehensive Income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Quarterly net income	6,884	8,699
Other comprehensive income		
Valuation difference on available-for-sale securities	892	2,505
Foreign currency translation adjustment	(497)	54
Remeasurements of defined benefit plans, net of tax	(318)	(1,173)
Share of other comprehensive income of entities accounted for using equity method	50	79
Total other comprehensive income	127	1,466
Quarterly comprehensive income	7,012	10,165
(Contents)		
Quarterly comprehensive income attributable to owners of the parent	6,553	9,339
Quarterly comprehensive income attributable to non-controlling interests	458	825

(3) Quarterly Consolidated Statements of Cash Flow

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from operating activities		
Income before income taxes	10,846	13,651
Depreciation	5,063	5,317
Amortization of goodwill	823	874
Loss (gain) on step acquisitions	(0)	—
Increase (decrease) in allowance for doubtful accounts	(3)	(22)
Increase (decrease) in net defined benefit liability	462	354
Increase (decrease) in provision for bonuses	(1,175)	(1,358)
Increase (decrease) in provision for director's bonuses	(84)	(83)
Interest and dividend income	(330)	(483)
Interest expenses	456	544
Share of loss (profit) of entities accounted for using equity method	(40)	(605)
Loss (gain) on sale of non-current assets	(1)	(10)
Loss on retirement of non-current assets	62	103
Loss (gain) on sales of investment securities	(27)	—
Loss (gain) on valuation of investment securities	2	—
Loss (gain) on sale of shares of subsidiaries and associates	(35)	—
Decrease (increase) in notes and accounts receivable -trade	8,299	14,722
Decrease (increase) in inventories	(1,253)	(687)
Increase (decrease) in notes and accounts payable -trade	(6,948)	(9,510)
Decrease (increase) in net defined benefit asset	(1,107)	(2,205)
Net increase/decrease in assets and liabilities for Transportation Security Services	(1,179)	2,220
Other	(1,063)	(2,410)
Subtotal	12,765	20,412
Interest and dividends received	886	1,137
Interest paid	(470)	(511)
Income taxes paid	(7,464)	(8,078)
Income taxes refund	—	6
Net cash provided by (used in) operating activities	5,717	12,967
Cash flows from investing activities		
Decrease (increase) in time deposits	(1,385)	(64)
Proceeds from withdrawal of long-term deposits	3	7
Purchase of property, plant and equipment	(6,780)	(5,517)
Proceeds from sale of property, plant and equipment	8	48
Purchase of intangible assets	(208)	(1,576)
Purchase of investment securities	(329)	(319)
Proceeds from sale of investment securities	219	—
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(3,273)
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	1,492	—
Proceeds from sales of shares of subsidiaries and associates	130	—
Decrease (increase) in short-term loans receivable	1	3
Payment of long-term loans receivable	(10)	(10)
Collection of long-term loans receivable	23	17
Proceeds from refund of leasehold and guarantee deposits	22	21
Other	(430)	1,007
Net cash provided by (used in) investing activities	(7,243)	(9,656)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	8,921	7,371
Proceeds from long-term loans payable	110	90
Repayments of long-term loans payable	(173)	(152)
Proceeds from new bonds issued	100	—
Redemption of bonds	(100)	—
Repayments of lease obligations	(1,522)	(1,627)
Dividends paid	(6,499)	(7,096)
Dividends paid to non-controlling interests	(647)	(740)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(22)	(708)
Net cash provided by (used in) financing activities	166	(2,864)
Effect of exchange rate change on cash and cash equivalents	(90)	22
Net increase (decrease) in cash and cash equivalents	(1,449)	468
Cash and cash equivalents at beginning of period	60,018	66,814
Cash and cash equivalents at end of period	58,569	67,282

(Segment Information and Other Related Information)

[Segment Information]

Ⅰ Consolidated Cumulative Period of 1Q of Preceding Fiscal Year (From April 1, 2025 to June 30, 2025)

1 Information on Sales and Income (Loss) and Other Items by Reportable Segment, with Disaggregated Income Information

(Millions of yen)

	Reportable segments					Elimination and corporate (Note 1)	Amount on Consolidated Statements of Income (Note 2)
	Security Services	Facility Management Services etc.	Long-Term Care Services	Overseas Services	Total		
Net sales							
Contract proceeds	92,575	10,755	13,589	6,504	123,424	—	123,424
Construction proceeds	1,750	4,788	4	8	6,552	—	6,552
Proceeds from sales	8,588	2,231	21	336	11,177	—	11,177
Revenue generated from contracts with customers	102,914	17,776	13,614	6,849	141,154	—	141,154
Outside sales	102,914	17,776	13,614	6,849	141,154	—	141,154
Intersegment sales	119	88	1	—	210	(210)	—
Total	103,034	17,864	13,616	6,849	141,364	(210)	141,154
Income by reportable segment	10,953	1,637	638	(177)	13,052	(2,614)	10,437
Depreciation and amortization	4,067	384	557	49	5,059	3	5,063
Amortization of goodwill	187	57	509	68	823	—	823

Note 1: The ¥ 2,614 million deductions to income by reportable segment under eliminations and corporate represents Company-wide expenses that cannot be attributed to any specific reportable segment. These expenses are primarily administrative costs not associated with specific reportable segments.

Note 2: Income by reportable segment has been adjusted for the operating income figure on the Quarterly Consolidated Statements of Income.

2 Information on Impairment Loss and Goodwill in Non-current Assets by Reportable Segment

(Significant Impairment Losses Pertaining to Non-current Assets)

Not applicable

(Significant Changes in Goodwill Amount)

Not applicable

(Significant Negative Goodwill)

Not applicable

Ⅱ Consolidated Cumulative Period of 1Q (From April 1, 2026 to June 30, 2026)

1 Information on Sales and Income (Loss) and Other Items by Reportable Segment, with Disaggregated Income Information

(Millions of yen)

	Reportable segments					Elimination and corporate (Note 1)	Amount on Consolidated Statements of Income (Note 2)
	Security Services	Facility Management Services etc.	Long-term Care Services	Overseas Services	Total		
Net sales							
Contract proceeds	93,413	13,960	14,173	7,277	128,824	—	128,824
Construction proceeds	1,809	4,751	6	5	6,573	—	6,573
Proceeds from sales	8,172	1,982	19	324	10,500	—	10,500
Revenue generated from contracts with customers	103,395	20,695	14,199	7,607	145,898	—	145,898
Outside sales	103,395	20,695	14,199	7,607	145,898	—	145,898
Intersegment sales	17	92	2	—	111	(111)	—
Total	103,412	20,787	14,202	7,607	146,010	(111)	145,898
Income by reportable segment	12,180	2,394	432	(142)	14,865	(2,815)	12,049
Depreciation and amortization	4,295	399	562	54	5,312	5	5,317
Amortization of goodwill	219	111	509	33	874	—	874

Note 1: The ¥2,815 million deductions to income by reportable segment under eliminations and corporate represents Company-wide expenses that cannot be attributed to any specific reportable segment. These expenses are primarily administrative costs not associated with specific reportable segments.

Note 2: Income by reportable segment has been adjusted for the operating income figure on the Quarterly Consolidated Statements of Income.

2 Information on Impairment Loss and Goodwill in Non-current Assets by Reportable Segment

(Significant Impairment Losses Pertaining to Non-current Assets)

Not applicable

(Significant Changes in Goodwill Amount)

During the three-month period ended June 30, 2026, there has been significant changes in the amount of goodwill as a result of the inclusion of ALSOK CARE LIFE SUPPORT CO.,LTD. and ALSOK Care Co., Ltd. in the scope of consolidation. The resulting increase in goodwill amount is ¥1,211 million. This gain in goodwill is not allocated to specific reportable segments.

As the purchase price allocation related to this business combination has not yet been completed, the amount of goodwill has been determined provisionally.

(Significant Negative Goodwill)

Not applicable