

REPORT ON THE 3RD QUARTER
AND 1ST NINE MONTHS

20
25

PIONEERING
INNOVATIVE
TECHNOLOGIES
FOR A
SUSTAINABLE
FUTURE.

elringklinger

Summary of Q3 and 9M 2025

- » **Group revenue** at EUR 395.5 million in the third quarter of 2025 (Q3) and EUR 1,226.9 million in the first nine months (9M); revenue up by 2.2% in organic terms (adjusted for currency effects and the Swiss and US sites divested in the previous year) in 9M; marginal decline of 0.6% in Q3; E-Mobility business unit drives growth within the Original Equipment segment, with revenue up 45% to EUR 93.1 million in 9M; Original Equipment segment as a whole down on the previous year; Aftermarket and Engineered Plastics segments both grow by around 13%; revenue from sales in Europe expands in organic terms by 6.3% to EUR 427.7 million in 9M despite a slight decline in automotive production; revenue in Germany and North America down year on year, Asia-Pacific region records slight growth;
- » **Adjusted EBIT** in Q3 and 9M 2025 at EUR 21.2 million and EUR 65.9 million respectively, while the adjusted EBIT margin stands at 5.4% in each case and is fully on track; adjustment items mainly include restructuring expenses as part of the SHAPE30 Group strategy aimed at optimizing the staff cost structure and other non-operating effects;

- » **Financial position and cash flows** remain solid; equity ratio stands at around 35%, slight upturn in net financial liabilities of EUR 388.8 million and net debt-to-EBITDA ratio of 2.2 reflect upfront costs and investment activity for forthcoming large-scale E-Mobility series production; operating free cash flow at EUR -78.6 million after 9M but in positive territory at EUR 18.0 million in Q3;
- » **Outlook:** ElringKlinger confirms its guidance for 2025 on the basis of projected business trajectory in what remains a challenging market environment;
- » **Important events in the reporting period:** Isabelle Damen takes up her role as CFO on August 1, 2025, thus becoming a newly appointed Management Board member; anniversary year in honor of company founder Paul Lechler illustrates the sense of social responsibility also embraced by today's Group; ElringKlinger concludes a syndicated loan agreement covering EUR 450 million over a term of five years; Annual General Meeting approves unchanged dividend payment of EUR 0.15 per share;

» With its quarterly figures, ElringKlinger continues on its path of transformation. In the year to date, the Group has recorded organic sales growth in what remains a challenging market environment and, with an adjusted EBIT margin of 5.4%, we remain fully on track to achieve our margin target for the full year. As part of the SHAPE30 Group strategy and the measures drawn up on this basis, we have further sharpened the Group's profile and are preparing for the ramp-up of large series orders in the area of Battery Technology. «

Thomas Jessulat, CEO of ElringKlinger AG

Contents

04

ElringKlinger in Figures

- 4 Overview of Key Figures

05

Interim Group Management Report

- 5 Macroeconomic Conditions and Business Environment
- 6 Important Events
- 7 Sales and Earnings Performance
- 13 Financial Position and Cash Flows
- 17 Opportunities and Risks
- 18 Report on Expected Developments

21

ElringKlinger and the Capital Markets

- 21 ElringKlinger and the Capital Markets

23

Interim Consolidated Financial Statements

- 23 Group Income Statement
- 24 Group Statement of Comprehensive Income
- 25 Group Statement of Financial Position
- 26 Group Statement of Changes in Equity
- 27 Group Statement of Cash Flows
- 29 Group Sales Revenue
- 30 Segment Reporting
- 31 Notes
- 36 Responsibility Statement

As a specialist for high-performance plastics, ElringKlinger Kunststofftechnik represents the Engineered Plastics segment within the Group. With seals, tubing, structural elements, and much more besides, it provides solutions for complex applications in various industries and is a genuine shapeshifter.

► Take a look behind the scenes by exploring three products used in the field of medical technology, in the semiconductor industry, and in energy storage systems – prime examples of the Group's capabilities, presented in »[Shape-shifter](#)« in the 2025 issue of our »[pulse](#)« magazine.



Key Figures

ElringKlinger Group at a glance

			3 rd quarter 2025	2 nd quarter 2025	1 st quarter 2025	4 th quarter 2024	3 rd quarter 2024
Order Situation	Order intake	EUR million	467.2	295.6	416.9	457.5	481.3
	Order backlog	EUR million	1,111.5	1,039.8	1,152.4	1,158.6	1,289.7
Sales/Earnings	Sales revenue	EUR million	395.5	408.3	423.1	452.1	440.8
	Cost of sales	EUR million	296.5	312.8	319.1	380.1	333.8
	Gross profit margin		25.0%	23.4%	24.6%	15.9%	24.3%
	EBITDA	EUR million	25.1	35.8	41.9	-7.7	51.2
	EBIT	EUR million	4.5	6.3	20.0	-161.1	-35.2
	EBIT adjusted ¹	EUR million	21.2	24.2	20.5	18.0	23.0
	EBIT margin adjusted		5.4%	5.9%	4.9%	4.0%	5.2%
	Earnings before taxes	EUR million	-5.0	-5.9	7.7	-138.5	-45.3
	Net income	EUR million	-7.0	-10.3	1.6	-127.1	-56.2
	Net income attributable to shareholders of ElringKlinger AG	EUR million	-4.4	-9.2	3.5	-104.8	-56.2
	Earnings per share	EUR	-0.07	-0.15	0.06	-1.65	-0.89
Cash flow	Net cash from operating activities	EUR million	43.2	53.4	-72.5	118.3	9.8
	Net cash from investing activities	EUR million	-25.4	-29.9	-51.6	-26.9	-19.7
	Net cash from financing activities	EUR million	-0.4	-41.8	112.3	-59.2	7.2
	Operating free cash flow ²	EUR million	18.0	23.8	-120.3	82.9	-14.1
Balance Sheet	Balance sheet total	EUR million	1,873.4	1,792.6	1,794.1	1,759.3	1,947.2
	Equity	EUR million	652.5	658.7	687.6	685.3	856.3
	Equity ratio		34.8%	36.7%	38.3%	39.0%	44.0%
	Net financial debt ³	EUR million	388.8	374.9	370.4	245.9	349.6
	Net debt-to-EBITDA ratio ⁴		2.2	2.1	2.1	1.7	1.7
Additional Key Figures	R&D ratio ⁵		5.9%	5.4%	5.9%	3.7%	5.5%
	ROCE (Return on Capital Employed) adjusted ⁶		6.7%	6.7%	6.0%	6.7%	6.4%
Human Resources	Employees (as at end of quarter)		8,736	8,956	9,083	9,078	9,589

¹ For definition see Annual Report 2024, section internal control system

² Net cash from operating activities and net cash from investing activities (adjusted by cash flows from acquisitions/divestments and from financial assets)

³ Current and non-current financial liabilities less cash and cash equivalents and less short-term securities

⁴ Net financial debt/EBITDA (calculation of key figures 2025 includes adjustments)

⁵ Research and development cost (incl. capitalized development cost) in relation to group sales

⁶ Calculated on the basis of adjusted EBIT



Interim Group Management Report

Macroeconomic Conditions and Business Environment

Although the world economy was on a weaker growth trajectory, it nevertheless remained just within positive territory in the first nine months of 2025¹. Growth was driven largely by the United States, China, and India – three of the five largest economies in terms of gross domestic product (GDP). The protectionist stance on trade policy adopted by the United States following the change of administration in January and ongoing international tensions – particularly the conflicts in Ukraine and the Middle East – had a detrimental effect on economic activity in the period under review.

Since April 5, a US baseline tariff of 10% has been applied to almost all imports into the United States. While sector- and country-specific tariffs imposed by the US administration gave rise to uncertainty or escalating spirals relating to tariff policy in the first half of 2025, new bilateral agreements brought stability in certain areas as the year progressed. At the end of July 2025, the European Union (EU) and the United States agreed a new broad tariff of 15% for EU imports into the US. Although this deal represents a year-on-year deterioration for the automotive sector, it is more favorable than the previous rate of 25%. A rate of 50% continues to apply to steel and aluminum imports at the end of the period under review. The US tariff dispute initially prompted a surge in US imports, particularly of industrial goods, as companies sought to pre-empt tariff hikes. China also saw an expansion in its volume of trade. However, this momentum of growth slowed from mid-2025 onwards.

The global rate of inflation trended slightly downwards overall but differed greatly from region to region. The European Central Bank continued to pursue an expansionary course as the price index crept closer to its target value of 2.0%, a decision also prompted by the anemic state of the eurozone economy. It lowered the main refinancing operations rate in several steps from 3.15% at the beginning of the year to 2.15% as of June 2025. The US Federal Reserve cut interest rates for the first time in the third quarter of 2025 to an interest rate range of 4.00–4.25%. The interest rate cuts have so far had little effect on consumption and the economy. In terms of currencies, the US dollar depreciated by more than 10% against the euro in the reporting period.

The economy in the eurozone showed moderate growth, buoyed by fiscal stimulus measures and robust exports in the services sector, among other things. Consumption and investment remained subdued, despite real income growth and an easing of interest rate policy. The German economy was barely able to emerge from stagnation in the face of structural constraints (high energy prices, shortage of skilled workers, extensive bureaucracy, etc.). A major financial package covering infrastructure and defense – adopted in March 2025 – provided the first positive impetus.

Meanwhile, the United States had to contend with a slight dip in what had previously been a solid economy. Economic reports indicate that consumption by higher income groups, who ben-

GDP growth

Year-on-year change in %	1 st quarter 2025	2 nd quarter 2025	3 rd quarter 2025
Germany	0.2	0.2	0.4
Eurozone	1.6	1.5	1.1
USA	2.0	2.1	1.8
Brazil	2.9	2.2	2.0
China	5.4	5.2	4.7
India	7.4	7.8	7.0
Japan	1.7	0.9	0.4

Source: HSBC (Sep. 2025)

efited from tax measures, and investments in AI and software are providing some support. US industrial production remained subdued. In China, the economy slowed to less than 5% growth in the third quarter of 2025. This is attributable primarily to the ongoing weakness of the investment sector, particularly in the real estate market, as well as US tariffs on foreign trade with the United States. The government is responding with more far-reaching fiscal measures and targeted consumer subsidies.

¹ Economic and industry-related statements are based on the sources specified and on information from independent economic institutes and major banks



Production Light Vehicles

Region	Vehicles millions		
	Jan.–Sep. 2024	Jan.–Sep. 2025	Year-on-year change
Europe ¹	12.2	12.0	-1.5%
China	20.6	23.0	11.7%
Japan/Korea	8.8	9.0	2.6%
Middle East/Africa	1.7	1.7	-2.4%
North America	11.8	11.7	-1.4%
South America	2.2	2.3	4.2%
South Asia	7.3	7.4	2.6%
World	65.2	67.6	3.8%

¹ excl. Russia

Source: S&P Global Mobility, Oct. 2025

Global vehicle production up yet again in the third quarter of 2025

Following a slight downturn in vehicle production in 2024, the industry recorded modest growth of 3.8% between January and

September 2025, according to industry institute S&P Global Mobility. This corresponds to an increase of 2.5 million units, taking the total to 67.6 million light vehicles (passenger cars and light commercial vehicles). In the third quarter, growth stood at 4.4%, with total production reaching 22.6 million light vehicles.

Growth was driven – one-sidedly in regional terms – by the markets in China, Japan, India, and South America. In contrast, Europe and the United States recorded declines in the first nine months of 2025. In the third quarter of 2025, however, these regions also trended upwards, with growth of 1.2% in Europe and 4.7% in North America compared to a sluggish prior-year quarter.

International sales markets trend higher almost across the board

The majority of sales markets around the world recorded growth in new registrations in the first nine months of 2025. According to Germany's industry association VDA, the individual regions and countries developed along very different lines.

The European market for passenger cars recorded 9.9 million new vehicle registrations between January and September 2025,

which corresponds to an increase of 1.5%. The five largest national markets – Germany (down 0.3%), the United Kingdom (up 4.2%), France (down 6.3%), Italy (down 2.9%), and Spain (up 14.8%) – showed a very mixed picture compared to the first nine months of the previous year. Overall, the VDA concludes that the market had not yet caught up significantly with the pre-crisis level of 2019 – the gap remained substantial at around one-fifth.

Despite heightened macroeconomic uncertainty, the light vehicle market in the United States proved to be very robust, growing by around 6% in the third quarter of 2025 and by around 5% in the first nine months to 12.2 million newly registered vehicles. At 9%, taking the total to 16.9 million units, car sales were also up sharply year on year in China, the world's largest single market, where demand for electric vehicles in particular was buoyed by wide-ranging incentives. Japan and Brazil also posted gains, amounting to around 5% (2.9 million cars) and approx. 3% (1.8 million light vehicles) respectively. The Indian market lost momentum in the third quarter of 2025 and trended sideways in the nine-month period – with 3.2 million new registrations.

Important Events

The following section highlights key events of importance to the ElringKlinger Group over the course of the first nine months of business in 2025. Other significant events as defined by financial reporting standards are presented in the notes.

Anniversary year in honor of company founder Paul Lechler

To mark the 100th anniversary of the death of company founder Paul Lechler, ElringKlinger is commemorating the visionary entrepreneur and social reformer with various events over the course of

the current financial year. In 1879, Paul Lechler founded a trading company in Stuttgart – the origins of today's ElringKlinger Group. Alongside his entrepreneurship, the founder's commitment to social issues is also particularly noteworthy: Back in 1875, Paul Lechler pledged to donate a tenth of his company's profits to charitable causes – a practice that lives on to this very day, not least because the principal shareholder Lechler-Stiftung, a foundation that he established, continues to benefit from the company's commercial success.

Isabelle Damen joins the Group Management Board of ElringKlinger as CFO

On August 1, 2025, Isabelle Damen became a new member of ElringKlinger's Group Management Board and assumed the position of CFO, which had previously been held by Thomas Jessulat (CEO) alongside his duties as Chief Executive Officer. In addition to overseeing the Finance corporate unit, the new CFO is also responsible for IT and Legal & Compliance. Before joining ElringKlinger, Isabelle Damen had been CFO at Teijin



Aramid B.V., a company with registered offices in the Netherlands. Isabelle Damen holds degrees from Amsterdam Business School and ESADE Business School in Barcelona. A fourth member has thus been added to the Group Management Board. In the third quarter of 2025, Chief Operating Officer Reiner Drews announced that he would not be extending his contract as a member of the Management Board of ElringKlinger AG, which expires on March 31, 2026, citing personal reasons. The process of appointing a successor was initiated immediately.

New syndicated loan agreement covering EUR 450 million

In the first quarter of 2025, ElringKlinger AG concluded a syndicated loan agreement with seven banks covering an amount of EUR 450 million over a five-year term – at standard market terms and conditions and with an option to increase the loan by a further EUR 100 million. The new agreement replaced an existing loan and serves to reinforce the Group's financial footing in the context of its transformation strategy. Together with existing bilateral lines of credit, it provides the Group with the necessary room for maneuver in the medium to long term.

Sales and Earnings Performance

Organic revenue growth in first nine months

Operating against the backdrop of a persistently challenging environment, ElringKlinger generated Group revenue of EUR 395.5 million in the third quarter of 2025 (Q3 2024: EUR 440.8 million), which corresponds to a year-on-year decline of EUR 45.3 million or 10.3%. In this context, it should be noted that the two entities – one in Switzerland and the other in the United States – sold in 2024 had still contributed EUR 34.1 million to revenue in the third quarter of the previous year. Adjusted for this contribution to revenue, the comparative figure from the previous year was EUR 406.7 million.

Annual General Meeting approves dividend and elects Supervisory Board

On May 16, 2025, the Annual General Meeting of ElringKlinger AG approved a dividend of EUR 0.15 per share, unchanged from the previous year. In addition, elections were held for the shareholder representatives on the Supervisory Board. Dr. Sabine Lutz, an experienced expert in the automotive and supplier industry, became a new member of the Supervisory Board. She succeeds Andreas Wilhelm Kraut, who did not stand for re-election.

Thale site discontinued as planned

ElringKlinger AG's German site in Thale was shut down as planned as of June 30, 2025. Among other things, the site had formerly manufactured metal housings for exhaust gas purification systems. The decision was made in line with the company's SHAPE30 strategy and measures approved in 2024 with the aim of focusing on profitable business.

ElringKlinger presents innovative product solutions at IAA Mobility 2025

At the flagship international trade show IAA, which took place in Munich in September 2025, ElringKlinger showcased pioneering products centered around key technologies for the next generation of mobility – with a focus on electromobility. The spotlight was on products, components, and systems relating to battery and fuel cell technology, including cell contacting systems and innovative lightweight design concepts that can be applied throughout the vehicle regardless of the underlying drive technology. The portfolio is complemented by high-performance seals and gaskets for a wide range of applications. Group subsidiary EKPO Fuel Cell Technologies was also represented at the trade show, exhibiting bipolar plates and stack solutions covering all aspects of fuel cell technology – including its high-performance NM12-single stack for automotive applications. ElringKlinger also attends a wide range of trade fairs and specialist events in the Original Equipment and Aftermarket segments throughout the year.

From a regional perspective, revenue in Europe and North America was down on the prior-year level. In contrast, the Group saw revenue expand in the Asia-Pacific region. Turning to the business units, Aftermarket in particular showed strong revenue growth in the period under review.

In the first nine months of the year, Group revenue totaled EUR 1,226.9 million (9M 2024: EUR 1,351.1 million), down EUR 124.2 million or 9.2% on the prior-year figure. It should be noted that the divested Group entities in Switzerland and in Buford, GA, in the United States, had still been contributing

EUR 122.9 million to revenue in 2024. Adjusted for this proportion of revenue, total revenue for the first nine months of 2024 came to EUR 1,228.2 million. By comparison, revenue in the corresponding period in 2025 is only slightly below the adjusted prior-year level, with a decline of EUR 1.3 million or 0.1%. Revenue growth generated by the E-Mobility business unit contrasted with a change in the pattern of call-off orders placed by customers as part of their scheduling arrangements in the other business units, particularly in the regions covering Europe and North America.

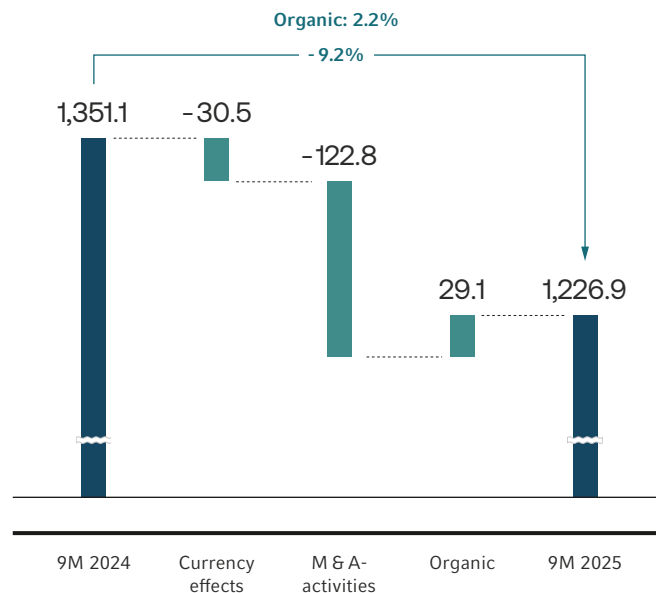
Adjusted for M&A and currency effects, the Group recorded year-on-year organic revenue growth of EUR 29.1 million or 2.2% in the first nine months of 2025.

Downward force from exchange rates and M&A effects

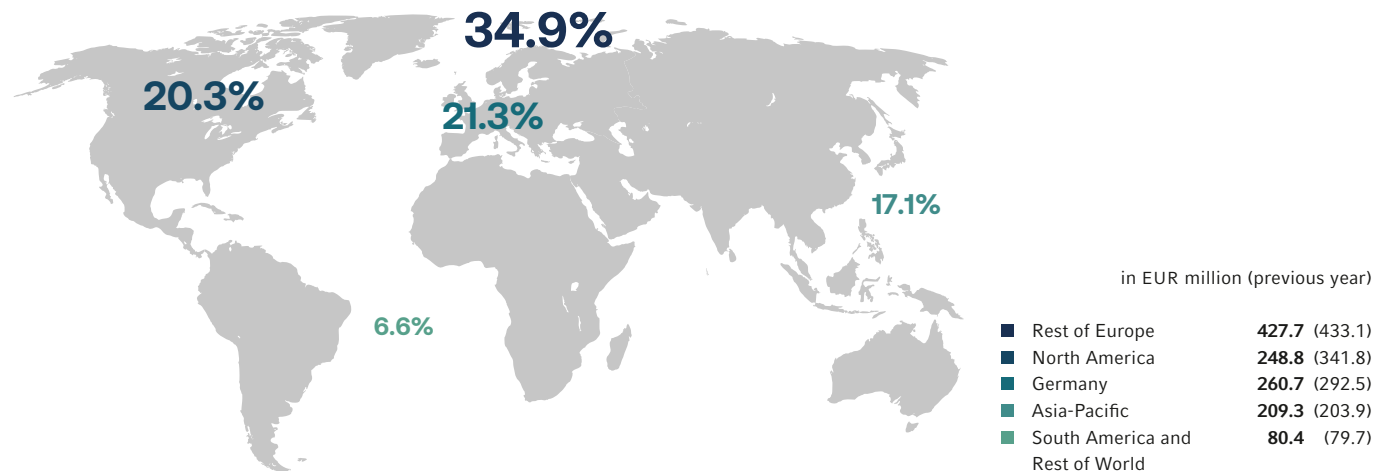
Movements in exchange rates also had a dampening effect on Group revenue. The direction taken by the Turkish lira, the Brazilian real, and the Mexican peso in particular acted as a counter-wind to revenue growth. Adjusted for M&A and currency effects, the Group recorded a slight organic downturn in revenue of EUR 2.8 million or 0.6% in the third quarter of 2025; in the first nine months of 2025, the Group generated organic revenue growth of EUR 29.1 million or 2.2% compared to the same period of the previous year.

Factors influencing Group revenue Jan.– Sep. 2025

in EUR million



Group revenue by region Jan.– Sep. 2025



Effects of sluggish automotive markets

In its strongest revenue-generating region, Rest of Europe, the ElringKlinger Group recorded revenue of EUR 134.8 million in the third quarter of 2025 (Q3 2024: EUR 140.1 million), which represents a decline of EUR 5.3 million or 3.8%. This corresponds to a 34.1% share of the Group's total revenue and represents a year-on-year increase of 2.3 percentage points in the regional share of revenue. As mentioned above, ElringKlinger was faced with negative currency effects in the third quarter of 2025. Adjusted for currency effects, the deficit attributable to the Rest of Europe region amounted to EUR -3.1 million or -2.2%. Adjusted for the previous year's revenue from the divested entity in Switzerland, Group revenue in this region increased by EUR 3.4 million or 2.6%. In the first nine months of 2025, the Group recorded a downturn in revenue of EUR 5.5 million or 1.3% in this region, taking the figure to EUR 427.7 million (9M 2024: EUR 433.1 million). This decline was attributable in particular to changes in exchange

rates. Currency-adjusted revenue from January to September 2025 changed by -0.1%, which was more favorable than the market trend of -1.7% in this region. Adjusted for revenue generated in 2024 by the entity divested in Switzerland, growth in the first nine months of 2025 amounted to EUR 25.3 million or 6.3% compared to the same period of the previous year.

In Germany, revenue decreased by EUR 16.5 million or 16.9% to EUR 81.4 million in the third quarter of 2025 (Q3 2024: EUR 97.9 million), while automotive production in Germany also trended lower in this period at -3.6%. At 79.4% (Q3 2024: 77.8%), the share of foreign revenue in Group revenue in the third quarter of 2025 was higher than in the same period of the previous year. In the first nine months of 2025, 78.7% (9M 2024: 78.3%) of revenue was generated abroad.

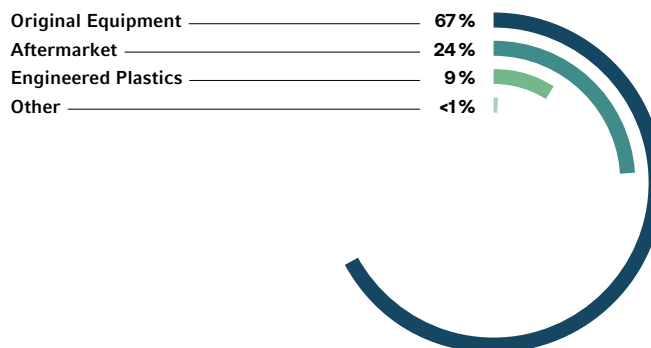
Growth in Asia-Pacific region

In the Asia-Pacific region, ElringKlinger generated revenue of EUR 69.6 million between July and September 2025 (Q3 2024: EUR 67.7 million), which corresponds to 17.6% of Group revenue (Q3 2024: 15.3%). Thus, the change in revenue mirrored the trend in the first half of 2025. In the first nine months of 2025, the Group generated revenue of EUR 209.3 million in this region (9M 2024: EUR 203.9 million), which corresponds to growth of EUR 5.5 million or 2.7%. Automotive production in the Asia-Pacific region remained on a positive trajectory, up 6.2% on the same quarter of the previous year. This growth was driven primarily by the Chinese market.

North America remains under pressure

The region encompassing North America accounted for around a fifth (20.4%) of Group revenue in the quarter under review, with a figure of EUR 80.7 million (Q3 2024: EUR 106.7 million), making it the Group's third-strongest region in terms of revenue. In the first nine months of 2025, revenue declined by EUR 93.1 million or 27.2% to EUR 248.8 million (9M 2024: EUR 341.8 million). Adjusted for exchange rate effects, revenue for the first nine months of 2025 amounted to EUR 263.3 million. As regards the previous year's figure, it should be noted that the divested entity in Buford was still contributing to revenue in 2024; the comparative prior-year figure adjusted for this entity's revenue thus stood at EUR 279.8 million. Accordingly, organic revenue fell by EUR 16.5 million or 5.9% in the first nine months. Overall, automotive production in the region has been on a downward trajectory so far this year. While production output rose by 4.7% in the third quarter of 2025 from a low base in the previous year, it fell by 1.4% in the first nine months.

Group revenue by segment and business unit Jan. – Sep. 2025



in EUR million (previous year)

Segment	2025	2024
Original Equipment	820.4	(990.6)
– Lightweighting/Elastomer Technology	284.9	(369.3)
– Metal Sealing Systems & Drivetrain Components	342.1	(356.8)
– Metal Forming & Assembly Technology	99.8	(200.1)
– E-Mobility	93.1	(64.3)
Aftermarket	293.5	(260.1)
Engineered Plastics	112.1	(99.1)
Other	0.9	(1.3)

South America on track

Revenue in the region encompassing South America and Rest of the World totaled EUR 29.0 million in the third quarter of 2025, constituting 7.3% of Group revenue (Q3 2024: EUR 28.5 million or 6.5% of Group revenue). Thus, the region recorded revenue growth of 1.8% in the quarter just ended. In the first nine months of 2025, revenue generated by ElringKlinger from sales in this region increased by 0.9% or EUR 0.7 million to EUR 80.4 million (9M 2024: EUR 79.7 million). The negative impact of exchange rates was significant: Adjusted for currency effects, revenue growth amounted to 8.3% in this period.

Market dynamics: OE segment sluggish, Aftermarket with brisk growth

In the third quarter of 2025, the Original Equipment segment recorded a decline in revenue of EUR 61.2 million compared to the same quarter of the previous year. From July to September 2025,

the sluggish momentum in automotive production in Germany, which S&P Global Mobility put at -3.6%, had a dampening effect on segment revenue. Revenue generated in the Original Equipment segment totaled EUR 261.7 million in the third quarter of 2025 (Q3 2024: EUR 322.9 million). In the first nine months, ElringKlinger recorded revenue of EUR 820.4 million (9M 2024: EUR 990.6 million) in this segment. Accounting for 66.9% of Group revenue in the first nine months of 2025, Original Equipment remains the Group's largest segment (9M 2024: 73.3%).

Revenue from E-Mobility sales decreased by EUR 9.0 million or 25.3% to EUR 26.3 million in the third quarter of 2025 (Q3 2024: EUR 35.3 million) after a particularly buoyant prior-year quarter. Amid challenging market conditions, revenues attributable to what were originally seen as the traditional business units Lightweighting/Elastomer Technology, Metal Forming & Assembly Technology, and Metal Sealing Systems & Drivetrain Components



proved inconsistent in a year-on-year comparison. While revenue was up in the Metal Sealing Systems & Drivetrain Components unit, the Group recorded a decline in revenue in the Lightweighting/Elastomer Technology and Metal Forming & Assembly Technology units. In the first nine months of 2025, ElringKlinger recorded revenue of EUR 820.4 million (9M 2024: EUR 990.6 million) in the Original Equipment segment. The previous year's figure included revenue contributed by the two divested entities. Adjusted for this factor, the comparative figure for the first nine months of the previous year was revenue of EUR 867.8 million.

Alongside the decline in segment revenue, higher procurement prices for several key raw materials had a negative impact on segment earnings. As a result of the decline in revenue, adjusted earnings before interest and taxes (adjusted EBIT) for the Original Equipment segment amounted to EUR -2.1 million in the third quarter of 2025 (Q3 2024: EUR -0.3 million), which corresponds to a margin of -0.8% (Q3 2024: -0.1%). In the first nine months of 2025, the segment recorded an adjusted EBIT margin of -1.0% (9M 2024: -0.4%).

Double-digit growth in the Aftermarket segment

The Aftermarket segment generated revenue of EUR 96.1 million (Q3 2024: EUR 84.9 million) in the period from July to September 2025. As in the previous quarters, revenue was up significantly in the quarter under review, climbing by EUR 11.2 million or 13.2%. Growth was driven by all key sales regions, with the Aftermarket business showing a particularly high rate of expansion in Germany and South America. In the first nine months of 2025, the Aftermarket segment accounted for 23.9% (9M 2024: 19.2%) of Group revenue and remains the second-largest segment in the Group.

Adjusted segment EBIT amounted to EUR 17.3 million in the quarter under review (Q3 2024: EUR 19.1 million), which corresponds to a margin of 18.0% (Q3 2024: 22.5%). In the first nine months of the year, the segment's adjusted EBIT totaled EUR 59.3 million (9M 2024: EUR 62.4 million), which corresponds to an adjusted EBIT margin of 20.2% (9M 2024: 24.0%).

Steady growth for Engineered Plastics

At EUR 37.4 million in the third quarter of 2025 (Q3 2024: EUR 32.8 million), revenue in the Engineered Plastics segment was up on the previous year thanks to a broad industry mix. With a share of 9.1% (9M 2024: 7.3%) of Group revenue in the first nine months of 2025, Engineered Plastics is the third-largest segment within the ElringKlinger Group. From January to September, the segment generated revenue of EUR 112.1 million (9M 2024: EUR 99.1 million).

In total, adjusted EBIT in the Engineered Plastics segment amounted to EUR 5.0 million in the third quarter of 2025 (Q3 2024: EUR 3.7 million), which corresponds to a margin of 13.4% (Q3 2024: 11.3%). In the period from January to September 2025, the segment's adjusted EBIT margin stood at 11.2% (9M 2024: 9.8%).

Other segment

The segment referred to as Other comprises logistics services and the catering subsidiary. Within the area of logistics, for example, services include those offered for the Aftermarket business. External revenue in the Other segment amounted to EUR 0.3 million in the quarter under review (Q3 2024: EUR 0.3 million) and EUR 0.9 million in the first nine months of 2025 (9M 2024: EUR 1.3 million). Adjusted EBIT attributable to this segment stood at EUR 1.0 million in the quarter under review (Q3 2024: EUR 0.5 million), which was an improvement on the figure posted for the period from July to September 2024. In the first nine months, adjusted segment EBIT of EUR 2.1 million (9M 2024: EUR 1.5 million) was also up on the previous year's figure.

Total headcount down year on year

The number of people employed by the ElringKlinger Group fell by 853 or 8.9% compared to September 30 of the previous year. At the end of the quarter under review, the Group employed 8,736 people (Sept. 30, 2024: 9,589 employees). The reduction in staffing levels is attributable primarily to the divestment of the entities in Buford and Sevelen last year as well as measures aimed at raising efficiency, particularly as part of the STREAMLINE program.

Overall, the proportion of people employed abroad fell to 52.0% in the quarter under review (Sept. 30, 2024: 56.5%) as a result of the sale of the two foreign Group entities. Accordingly, the domestic share rose marginally to 47.0% at the end of the quarter (Sept. 30, 2024: 43.5%).

Gross profit margin up on previous year

Gross profit declined from EUR 107.0 million in the same quarter of the previous year to EUR 98.9 million. The gross profit margin therefore stood at 25.0%, slightly above the prior-year figure of 24.3%. The gross profit margin for the first nine months of 2025 remained stable at 24.3% (9M 2024: 24.2%).

Procurement prices for several key raw materials required by the Group for production purposes have differed only slightly from the previous year's figures in the financial year to date. Prices for aluminum trended higher compared to the third quarter of the previous year due to an upturn in commodity exchange prices, while prices for elastomers and high-performance plastics were down year on year. Prices for certain elastomers were significantly higher than in the previous year. In the third quarter of 2025, the overall level of prices for key commodities was comparable to that seen in the same period of the previous year.

The cost of materials amounted to EUR 161.3 million in the third quarter of 2025 (Q3 2024: EUR 183.0 million). Calculated in relation to Group revenue, the cost-of-materials ratio was 40.8%, down marginally on the previous year's figure (Q3 2024: 41.5%). The ratio for the first nine months was also down at 41.0% (9M 2024: 41.9%).

Staff costs within the Group, which are accounted for in various functional categories of the income statement, totaled EUR 139.5 million in the third quarter of 2025 (Q3 2024: EUR 142.2 million). The slight decline is due to the discontinuation of the EKUS and EKCH sites. Overall, staff costs in relation to revenue amounted to 35.3% in the quarter under review (Q3 2024: 32.3%) and 35.1% in the first nine months of 2025 (9M 2024: 33.3%).



At EUR 38.3 million (Q3 2024: EUR 37.9 million), the ElringKlinger Group's selling expenses in the quarter under review were slightly higher than in the prior-year period. For the period from January to September 2025, selling expenses totaled EUR 113.5 million (9M 2024: EUR 115.4 million), down on the comparative prior-year figure.

General and administrative expenses rose by EUR 3.0 million to EUR 29.8 million (Q3 2024: EUR 26.8 million) in the third quarter of 2025. General and administrative expenses amounted to EUR 82.1 million in the first nine months of 2025 (9M 2024: EUR 78.5 million).

R&D ratio at 5.9% in the third quarter of 2025

In the quarter under review, expenses relating to research and development (R&D) activities totaled EUR 20.3 million (Q3 2024: EUR 18.7 million), the majority of which were staff costs. In addition, a total amount of EUR 3.2 million (Q3 2024: EUR 5.3 million) was capitalized in the third quarter of 2025. In the period from January to September 2025, R&D expenses totaled EUR 60.7 million (9M 2024: EUR 62.2 million). In addition, a sum of EUR 9.7 million (9M 2024: EUR 16.2 million) was capitalized. This translates into a capitalization ratio of 13.7% for the quarter under review (Q3 2024: 22.1%) and 13.7% for the first nine months (9M 2024: 20.7%).

The R&D ratio – i.e., R&D expenses including capitalization in relation to Group revenue – rose to 5.9% in the third quarter (Q3 2024: 5.5%) and decreased slightly to 5.7% in the first nine months (9M 2024: 5.8%).

Other operating income was up slightly at EUR 3.9 million in the quarter under review (Q3 2024: EUR 3.2 million). At the same

EBIT Jan.–Sep. 2025¹

in EUR million	3 rd quarter 2025	3 rd quarter 2024	Year-on-year change	Jan.–Sep. 2025	Jan.–Sep. 2024	Year-on-year change
EBIT	4.5	-35.2	39.7	30.8	11.0	19.8
Impairment losses	0.6	58.1	-57.5	4.6	58.1	-53.5
of which goodwill impairment losses	0.0	0.0		0.0	0.0	
Restructuring	10.9	0.1	10.8	15.2	0.2	15.0
Other non-operational effects	5.2	0.0	5.2	15.3	0.1	15.2
Adjusted EBIT	21.2	23.0	-1.8	65.9	69.5	-3.6
<i>Adjusted EBIT margin</i>	<i>5.4 %</i>	<i>5.2 %</i>	<i>+0.2 pp</i>	<i>5.4 %</i>	<i>5.1 %</i>	<i>+0.3 pp</i>

¹ A detailed definition of adjusted EBIT margin can be found in the "Internal Control System" section of the 2024 annual report

time, other operating expenses of EUR 10.0 million were significantly lower than the prior-year figure of EUR 62.0 million. The decline is to be seen in particular in the context of write-downs of EUR 58.1 million in connection with the Group entities EKUS and EKCH in the same quarter of the previous year. In the third quarter of 2025, expenses stabilized again at a normal level.

Other operating income in the first nine months of 2025 included government grants in the amount of EUR 4.3 million (Sept. 30, 2024: EUR 3.7 million). These grants were attributable primarily to development projects.

Adjusted EBITDA at EUR 133 million after first nine months

In the third quarter of 2025, the Group generated earnings before interest, taxes, depreciation, and amortization (EBITDA) of EUR 25.1 million (Q3 2024: EUR 51.2 million). In relation to Group revenue, this corresponds to an EBITDA margin of 6.3% (Q3 2024: 11.6%). At EUR 102.8 million, EBITDA for the first nine months

was down on the prior-year figure (9M 2024: EUR 151.7 million). Taking into account one-off items in the current financial year, adjusted EBITDA amounted to EUR 133.2 million (9M 2024: EUR 152.3 million).

Depreciation of property, plant, and equipment and amortization of intangible assets amounted to EUR 20.6 million (Q3 2024: EUR 86.4 million). Compared to the previous year, this figure has stabilized after it had reached an exceptionally high level in the third quarter of 2024 due to one-off items in connection with the divestment of Group entities. This decline is also reflected in the figure for the first nine months of the year.

From January to September 2025, depreciation and amortization totaled EUR 72.0 million (9M 2024: EUR 140.7 million).



Adjusted EBIT margin at 5.4%

After deducting depreciation and amortization, the Group's reported EBIT amounted to EUR 4.5 million in the quarter under review, a significant improvement of EUR 39.7 million compared to the same quarter of the previous year (Q3 2024: EUR -35.2 million). The Group's adjusted EBIT amounted to EUR 21.2 million for the period from July to September 2025 (Q3 2024: EUR 23.0 million), which corresponds to a slight improvement in the adjusted EBIT margin to 5.4% (Q3 2024: 5.2%). In the nine-month period, the Group generated adjusted EBIT of EUR 65.9 million, an essentially stable result at a high level compared to the previous year (9M 2024: EUR 69.5 million). Operating profitability developed favorably, as evidenced by the direction taken by the adjusted EBIT margin. The latter improved by 0.3 percentage points to 5.4% (9M 2024: 5.1%) and thus remains on track when it comes to achieving the full-year target of around 5% of Group revenue.

Earnings for the first nine months of 2025 included exceptional items. In the context of the Group-wide STREAMLINE efficiency program aimed at the structural optimization of staff costs, ElringKlinger recognized severance expenses of EUR 16.0 million up to September 30, 2025. The objective of this program is to reduce staff costs to a sustained degree by at least EUR 30 million across the Group. The Group also had to contend with additional charges in the upper single-digit million euro range in connection with a customer insolvency in the financial year to date. Additionally, impairment losses of EUR 4.6 million were recognized with regard to individual assets as part of the SHAPE30 measures.

Higher interest expense

In the third quarter of 2025, the net interest result deteriorated to EUR -8.1 million, down EUR 1.0 million on the same quarter of the previous year (Q3 2024: EUR -7.1 million). Interest expense amounted to EUR 8.5 million in the third quarter of 2025 (Q3 2024: EUR 8.4 million). Interest income amounted to EUR 0.4 million in the quarter under review (Q3 2024: EUR 1.2 million). The slight downturn in foreign exchange gains coincided with a substantial

Net finance cost/income Jan.–Sep. 2025

in EUR million	3 rd quarter 2025	3 rd quarter 2024	Year-on-year change	Jan.–Sep. 2025	Jan.–Sep. 2024	Year-on-year change
Net interest result	-8.1	-7.1	-1.0	-21.2	-17.5	-3.7
Net foreign exchange result and other net finance result	-1.4	-3.0	1.6	-12.9	-4.9	-8.0
Net finance cost	-9.5	-10.1	0.6	-34.1	-22.5	-11.6

decline in foreign exchange losses, which led to an improved net foreign exchange and other net finance result of EUR -1.4 million (Q3 2024: EUR -3.0 million). At EUR -9.5 million (Q3 2024: EUR -10.1 million), net finance cost was down on the prior-year figure in the third quarter of 2025.

In the first nine months of 2025, net finance cost amounted to EUR -34.1 million, up significantly on the previous year's figure (Q3 2024: EUR -22.5 million). This was attributable to a tangible increase in finance expenses, particularly with regard to the net result from currency translation and other financial items.

Income from associates, which forms part of net finance income/cost, stood at EUR -2.9 million in the third quarter of 2025 (Q3 2024: EUR 0.1 million); this was attributable to an impairment relating to an associated company.

In total, earnings before taxes (EBT) in the third quarter of 2025 thus amounted to EUR -5.0 million – after EUR -45.3 million in the period from July to September 2024. In the first nine months of 2025, EBT amounted to EUR -3.2 million (9M 2024: EUR -11.5 million), which was a noticeable improvement on the figure posted for the same period of the previous year.

Income tax expense down year on year

At EUR 2.0 million, income tax expenses in the third quarter of 2025 were down significantly on the prior-year figure (Q3 2024: EUR 10.9 million). As in the quarter under review, income tax

expenses in the nine-month period from January to September 2025 were down on the prior-year figure at EUR 12.5 million (9M 2024: EUR 25.4 million).

Year-on-year growth in earnings per share

After deducting income tax expenses, the ElringKlinger Group's net loss for the period amounted to EUR -7.0 million in the third quarter of 2025 (Q3 2024: EUR -56.2 million). Taking into account the share of net income attributable to non-controlling interests, the net loss attributable to the shareholders of ElringKlinger AG amounted to EUR -4.4 million (Q3 2024: EUR -56.2 million). The negative impact on earnings recorded in the previous year was attributable primarily to non-cash impairment losses of EUR 58.1 million, which were recognized in connection with the divestment of two Group entities in the reporting period. In the first nine months of 2025, the net loss for the period amounted to EUR -15.7 million and to EUR -10.2 million as regards ElringKlinger shareholders (9M 2024: EUR -36.9 million and EUR -33.0 million respectively).

At EUR -0.16 for the nine-month period from January to September 2025 and EUR -0.07 for the third quarter of 2025, earnings per share were therefore also up significantly on the prior-year figures of EUR -0.52 and EUR -0.89 respectively. As of September 30, 2025, the number of shares issued that were entitled to a dividend remained unchanged at 63,359,990.



Financial Position and Cash Flows

The financial position and cash flows of the ElringKlinger Group remained solid as of September 30, 2025. The foundation for this is an equity ratio of around 35% in conjunction with a well-balanced asset and capital structure and the company's targeted approach to financial management. Having recorded substantial negative operating free cash flow in the first quarter of 2025, partly due to follow-up charges relating to the previous year, ElringKlinger was once again able to cover all investment spending from operating cash flow as from the second quarter of 2025. At the same time, operating free cash flow was significantly stronger and in positive territory. One of the key objectives of financial management continues to be the ongoing optimization of the Group's financial situation.

In the period from January to September, ElringKlinger generated net cash from operating activities of EUR 24.0 million. The Group also has sufficient lines of credit available, which amounted to EUR 135.8 million at the end of the third quarter of 2025. In combination, these two factors provided the basis on which the company was able to direct upfront expenditure towards imminent ramp-ups of large-scale series production in the area of E-Mobility while continuing to respond flexibly to other developments.

Group balance sheet reflects upcoming E-Mobility growth

Due to the forthcoming ramp-ups of large-scale series production relating to cell contacting systems in the E-Mobility business unit, ElringKlinger is taking specific preparatory measures in the current financial year that are reflected in an upturn in both non-current assets and current assets. In the second and third quarters of 2025, this led in particular to an increase in property, plant, and equipment for facility-related investments and the addition of new production machinery at the plants concerned. Within the area of current assets, inventories were among the items affected, partly due to the expansion, in line with projections, of stock levels of raw materials and tools needed for the planned production

Key figures Financial Position and Cash Flows

in EUR million

	Sep. 30, 2025	Jun. 30, 2025	Dec. 31, 2024	Sep. 30, 2024
Total equity and liabilities	1,873.4	1,792.6	1,759.3	1,947.2
Equity ratio	34.8%	36.7%	39.0%	44.0%
Net working capital¹	389.1	417.4	346.9	459.6
in relation to Group revenue	23.7%	25.2%	19.2%	28.3%
Net financial debt²	388.8	374.9	245.9	349.6
Net debt-to-EBITDA ratio ³	2.2	2.1	1.7	1.7
ROCE adjusted ⁴	6.7%	6.7%	6.7%	6.4%
	3rd quarter 2025	3rd quarter 2024	Jan.–Sep. 2025	Jan.–Sep. 2024
Net cash from operating activities	43.2	9.8	24.0	49.7
Operating free cash flow⁵	18.0	-14.1	-78.6	-24.4
Investments in property, plant, and equipment (payments)	27.8	18.6	99.0	58.2
Investment ratio	7.0%	4.2%	8.1%	4.3%

¹ Inventories as well as trade receivables less trade payables and less liabilities from supplier finance arrangements

² Current and non-current financial liabilities less cash and short-term securities

³ Net financial liabilities/EBITDA; calculation of value 2025 includes adjustment items

⁴ Return on capital employed; calculation based on EBIT adjusted

⁵ Cash flow from operating activities and cash flow from investing activities, excluding cash flows for M&A activities and for financial assets

ramp-ups. It was primarily for this reason that total assets held by the ElringKlinger Group rose to EUR 1,873.4 million (Dec. 31, 2024: EUR 1,759.3 million), which represents an increase of EUR 114.1 million or 6.5% compared to the end of the 2024 financial year. An increase of EUR 80.7 million or 4.5% was attributable to the third quarter of 2025. Exchange rate differences from the translation of separate balance sheets into the Group currency – the euro – at the end of the reporting period had a slightly dilutive effect overall. Impairments and one-off items, including a customer insolvency in the high single-digit million euro range in the second quarter of 2025, also led to a slight reduction in the balance sheet total.

The decline in total assets compared to the previous year's reporting date of September 30, 2024, is attributable primarily to strategic measures in the 2024 financial year, including the deconsolidation of two entities in Switzerland and the United States (contraction in the balance sheet total: around EUR 125 million) and impairments of assets due to changes in demand expectations. Of the reclassifications to assets and liabilities held for sale conducted in the final quarter of 2024, a total of EUR 17.8 million continued to be reported on the assets side and EUR 11.3 million on the liabilities side as of the current reporting date of September 30, 2025. They are to be seen mainly in the context of the Group management's decision to discontinue systems business for electric drive units and to consolidate the global network of sites.



Non-current assets had a carrying amount of EUR 951.1 million at the end of the third quarter of 2025 (Dec. 31, 2024: EUR 907.7 million), corresponding to 50.8% of total assets (Dec. 31, 2024: 51.6%). In this context, property, plant, and equipment constituted the largest item at EUR 757.8 million (Dec. 31, 2024: EUR 715.1 million). This item was up EUR 42.7 million on the figure posted at the beginning of the year and EUR 40.0 million in the third quarter of 2025, which is related primarily to one of the E-Mobility orders described above; it is set to go into series production at several locations worldwide. In the first nine months of 2025, additions to property, plant, and equipment totaled EUR 135.8 million (including additions from leases), most of which were still categorized as assets under construction as of the reporting date. This contrasts with write-downs of EUR 67.0 million as well as dilutive exchange rate effects of around EUR 20 million and asset disposals recognized in this balance sheet item for the period from January to September 2025.

With a carrying amount of EUR 125.1 million (Dec. 31, 2024: EUR 122.6 million), intangible assets were up slightly by EUR 2.5 million on the figure posted at the end of the 2024 financial year. They primarily include R&D costs for assets generated as part of internal development activities as well as acquired goodwill. The most significant additions were capitalized development costs of EUR 9.7 million (9M 2024: EUR 16.2 million) in the first nine months of 2025 and EUR 3.2 million (Q3 2024: EUR 5.3 million) in the third quarter of 2025.

Net working capital down quarter on quarter

Among current assets, inventories and trade receivables are the two largest items, which together make up working capital. At the end of the reporting period, its carrying amount was EUR 682.3 million (Dec. 31, 2024: EUR 623.9 million). Inventories totaled EUR 461.4 million (Dec. 31, 2024: EUR 419.8 million)

and trade receivables EUR 220.9 million (Dec. 31, 2024: EUR 204.1 million).

Compared to the beginning of the year, working capital was up EUR 58.4 million, with inventories accounting for EUR 41.6 million of this increase. The direction taken by carrying amounts in this area is due in part to upfront expenditure for upcoming large-scale series production and, in particular, the aforementioned order attributable to E-Mobility business. More than half of the expansion in inventories is related to increases in stocks of customer-specific tools, which are included in this item until the start of production or invoicing to customers. At the end of the third quarter of 2025, trade receivables were up EUR 16.8 million on the figure posted at the end of 2024. In contrast, the level of trade receivables fell by EUR 6.1 million compared to the half-year reporting date, in line with the direction taken by revenue.

Net working capital, which is calculated on the basis of inventories, trade receivables less trade payables, and liabilities from supplier finance arrangements, amounted to EUR 389.1 million as of September 30, 2025 (Dec. 31, 2024: EUR 346.9 million). In the third quarter, it was down EUR 28.3 million on the previous quarter, although it still remained EUR 42.2 million above the very low level recorded at the end of 2024. The quarterly decline was driven mainly by higher trade payables and supplier finance arrangements with a total carrying amount of EUR 293.2 million (Dec. 31, 2024: EUR 277.0 million) as of September 30, 2025.

Expressed as a percentage of revenue, the net working capital ratio at the end of the third quarter of 2025 was 23.7% (Dec. 31, 2024: 19.2%). Compared to the end of the first half of 2025 (25.2%) and, in particular, compared to the figure of 28.3% recorded at the same reporting date in the previous year, this represents a significant improvement.

Other current assets increased to EUR 113.7 million as a result of various factors, up from EUR 61.5 million at the end of 2024. Of this expansion, EUR 20.2 million was attributable to the third quarter of 2025. A key factor here was that ElringKlinger incurs up-front expenses for new projects in the pipeline; this item primarily includes advance payments made. This item also comprises accruals and deferrals, other receivables from third parties, tax receivables, and current securities.

As of September 30, 2025, ElringKlinger had cash and cash equivalents totaling EUR 90.8 million (Dec. 31, 2024: EUR 111.7 million), which represents an increase of EUR 17.1 million compared to the end of the first half of the year.

As of September 30, 2025, total current assets held by the ElringKlinger Group had a carrying amount of EUR 904.4 million (Dec. 31, 2024: EUR 815.7 million) and accounted for 48.3% of total assets.

Group equity forms strong capital base

Equity held by the ElringKlinger Group amounted to EUR 652.5 million as of September 30, 2025, compared to EUR 685.3 million at the end of 2024. In addition to the net loss for the first nine months of 2025 of EUR -15.7 million, differences from foreign exchange translation in the amount of EUR 14.4 million had a diminishing effect on equity. The third quarter accounted for a net loss of EUR -7.0 million and currency effects of EUR -0.8 million. The dividend payment to shareholders and non-controlling interests of ElringKlinger AG in the amount of EUR 12.9 million also had a dilutive effect. This contrasted with a capital reserve of EUR 10.2 million from the co-shareholder in EKPO Fuel Cell Technologies GmbH, Dettingen/Erms, in the financial year to date – an item that was recognized in equity.



Despite the decline, equity held by the Group can be seen as a solid foundation for corporate financing, accounting for 34.8% of the balance sheet total (Dec. 31, 2024: 39.0%). In view of the projections relating to new business planned by ElringKlinger, particularly with regard to E-Mobility, the management anticipates a recovery in this metric and is maintaining its medium-term target range of 40–50%.

At EUR 94.8 million (Dec. 31, 2024: EUR 95.9 million), provisions for pensions were at a similar level to the comparative periods.

The ElringKlinger Group's non-current and current provisions amounted to EUR 88.6 million as of September 30, 2025 (Dec. 31, 2024: EUR 76.1 million). The increase of EUR 12.5 million compared to the beginning of the year reflects, among other things, additions of EUR 16.0 million to current staff provisions – including EUR 10.1 million in the third quarter – resulting from a voluntary program for employees. This is expected to result in cost savings with regard to personnel as from the coming financial year. Non-current provisions continued to include mainly personnel-related obligations, for example, for partial retirement, long-service awards, and similar future benefits.

The carrying amount of current contract liabilities was EUR 25.9 million as of September 30, 2025 (Dec. 31, 2024: EUR 17.4 million). In the third quarter, advance payments from a customer in connection with the planned start of series production in E-Mobility prompted an expansion in this item. Overall, the carrying amount was up EUR 10.4 million on the figure posted at the end of the previous quarter.

The collective item “Other current liabilities” amounted to EUR 164.1 million at the end of the reporting period (Dec. 31, 2024: EUR 177.8 million) and differed only slightly (EUR +2.7 million) from the figure posted at the end of the first half. Various commitments and accruals and deferrals, including for personnel, bonuses, debtors with credit balances, or with regard to factoring, are recorded under this item. One of the larger items is a liability of EUR 31.9 million from a put option towards non-controlling interests in the fully consolidated Japanese subgroup.

Net financial liabilities reflect projected growth

Non-current and current financial liabilities amounted to EUR 484.0 million as of September 30, 2025 (Dec. 31, 2024: EUR 365.4 million). They were up by EUR 118.6 million compared to the start of the year and by EUR 31.0 million compared to the end of the first half of the year. This expansion, in line with expectations, is also attributable to growth in the Group's future E-Mobility business, which requires pre-financing. This also includes long-term lease liabilities that were recognized in the second and third quarters of 2025 for new buildings at several sites.

The ElringKlinger Group's net financial liabilities¹ amounted to EUR 388.8 million as of September 30, 2025 (Dec. 31, 2024: EUR 245.9 million). The net debt-to-EBITDA ratio, i.e., the ratio of net financial liabilities to EBITDA², stood at 2.2 (Dec. 31, 2024: 1.7), compared to 2.1 at the end of the first half of the year.

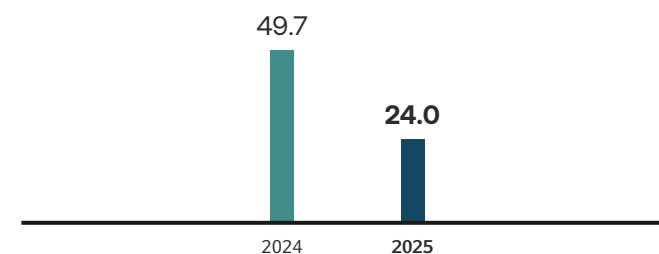
At the end of the first nine months of 2025, the ElringKlinger Group reported non-current liabilities totaling EUR 565.0 million (Dec. 31, 2024: EUR 471.5 million) and current liabilities of EUR 644.5 million (Dec. 31, 2024: EUR 587.8 million), with a share of 30.2% and 34.4% of the balance sheet total respectively.

Net cash from operating activities at EUR 43 million in the third quarter

Following a substantial outflow of cash in the first quarter, ElringKlinger was able to cover its cash requirements in the second and third quarters of 2025 entirely from net cash provided by operating activities. Accumulated net cash from operating activities in the period from January to September amounted to EUR 24.0 million (9M 2024: EUR 49.7 million), of which ElringKlinger generated EUR 43.2 million (Q3 2024: EUR 9.8 million) in the third quarter.

Operating cash flow was calculated using the indirect method, starting with earnings before taxes. Non-cash income and expense items were taken into account for the purpose of deriving cash flow. This relates to depreciation, amortization, and write-downs, which amounted to EUR 74.8 million from January to September 2025 (9M 2024: EUR 140.7 million) and EUR 23.4 million in the third quarter (Q3 2024: EUR 86.4 million). The non-cash effects on earnings from changes in provisions amounting to EUR 11.0 million (9M 2024: EUR -3.9 million) in the period from January to September 2025 and EUR 7.8 million (Q3 2024: EUR -6.3 million) in the quarter under review were also eliminated. The item “Other

Cash flow from operating activities Jan.– Sep. in EUR million



¹ Current and non-current financial liabilities less cash and cash equivalents and short-term securities

² Earnings before interest, taxes, depreciation, and amortization; net debt-to-EBITDA ratio takes adjustment items into account



non-cash expenses and income” primarily excludes currency adjustments and other non-recurring items.

Alongside cash flows for direct sales activities, the use of funds relating to changes in net working capital has a significant influence on cash flows from operating activities. This primarily relates to inventories as well as trade receivables and trade payables, including from supplier finance arrangements. Due to the often dynamic changes in these inventories and the opposing effects of inventories or receivables versus liabilities, carrying amounts are subject to more pronounced fluctuations at the respective reporting dates. Including other assets and liabilities not attributable to investing activities, the changes in net working capital led to a cash outflow of EUR 83.0 million in the first nine months of 2025 (9M 2024: outflow of EUR 74.3 million). In the third quarter, however, ElringKlinger recorded a net cash inflow of EUR 22.7 million from these changes (Q3 2024: outflow of EUR 35.0 million).

Investments in property, plant, and equipment up as expected

The ElringKlinger Group invested EUR 99.0 million in property, plant, and equipment in the first nine months of 2025 (9M 2024: EUR 58.2 million), which is reflected in a corresponding cash outflow. Of this total, the third quarter of 2025 accounted for an amount of EUR 27.8 million (Q3 2024: EUR 18.6 million). These outflows are in line with the implementation of specific customer projects spanning several years and substantial volumes in the field of electromobility. In particular, the ramp-up regarding a high-volume series production order for cell contacting systems will require extensive capital expenditure at the Neuffen site in Germany and at other international Group sites over the course of 2025. Overall, investments in the first three quarters of 2025 related to all Group segments and active sites. Alongside investments in new technologies, the Group is also implementing strategic measures and pursuing further automation in its long-standing business units.

From January to September 2025, the investment ratio (payments for investments in property, plant, and equipment in relation to Group revenue) stood at 8.1% (9M 2024: 4.3%), while the ratio was 7.0% in the third quarter (Q3 2024: 4.2%).

In the first nine months of the current financial year, the ElringKlinger Group spent EUR 9.8 million (9M 2024: EUR 17.0 million) on investments in intangible assets, which primarily comprise capitalized development costs, of which EUR 3.4 million (Q3 2024: EUR 5.8 million) related to the third quarter of 2025.

Overall, the ElringKlinger Group recorded a cash outflow of EUR 106.9 million for investing activities from January to September 2025 (9M 2024: EUR 82.7 million) and EUR 25.4 million in the quarter under review (Q3 2024: EUR 19.7 million).

Operating free cash flow at EUR 18 million in the third quarter

In the second and third quarters of 2025, ElringKlinger recorded operating free cash flow (cash flow from operating activities less cash flow from investing activities, excluding cash flows for M&A

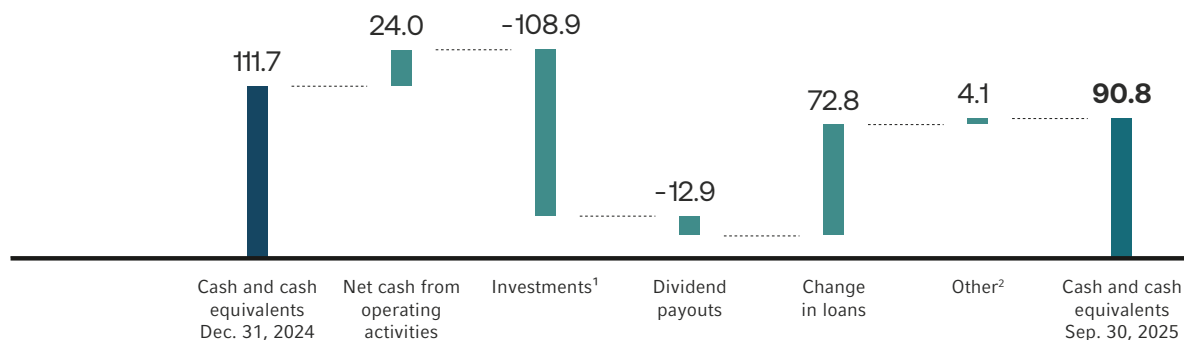
activities and for financial assets) that was well within positive territory, with the figures standing at EUR 23.8 million and EUR 18.0 million respectively (Q3 2024: EUR -14.1 million). This favorable trend was underpinned by targeted financial management measures. Due to the substantial outflow of cash in the first quarter of 2025, operating free cash flow for the first nine months of 2025 nevertheless amounted to EUR -78.6 million (9M 2024: EUR 24.4 million).

Further reduction in loan volume

In the third quarter of 2025, inflows and outflows for borrowings and repayments relating to current and non-current loans produced a slight net cash outflow of EUR 2.9 million (Q3 2024: cash outflow of EUR 6.8 million), which represents a general improvement in the context of planned debt reduction. In the nine-month period, the net result of loan-related borrowings and repayments was a cash inflow of EUR 72.8 million (9M 2024: outflow of EUR 17.1 million). The main source of financing continues to be a syndicated loan with several national and international banks, which has a total volume of EUR 450 million over a five-year term – with an option to

Changes in cash Jan.– Sep. 2025

in EUR million



¹ Payments for investments in property, plant, and equipment and intangible assets



increase by EUR 100 million – and was renewed ahead of schedule in the first quarter of 2025.

Financing activities generated cash inflows of EUR 70.1 million (9M 2024: EUR 0.0 million) for the ElringKlinger Group in the first nine months of 2025. In the third quarter, net cash used

in financing activities amounted to EUR -0.4 million (Q3 2024: EUR 7.2 million). This includes distributions to shareholders and non-controlling interests of EUR 12.9 million (9M 2024: EUR 10.9 million) and payments from non-controlling interests of EUR 10.2 million (9M 2024: EUR 28.0 million) in the first nine months of the year.

As of September 30, 2025, the ElringKlinger Group had cash and cash equivalents of EUR 90.8 million (Sept. 30, 2024: EUR 78.5 million) and open, unused credit lines of EUR 135.8 million (Sept. 30, 2024: EUR 210.0 million).

Opportunities and Risks

General risks emanating from the economic environment were more pronounced in the first nine months of 2025, particularly against the backdrop of volatile US trade policy following the change of administration in the United States. The bilateral trade agreement concluded between the European Union and the United States in July 2025 provided some degree of reassurance for the automotive industry too. Overall, the trend towards a more protectionist stance in the United States could, alongside inflationary risks, pose risks to growth for export-led economies.

Tensions surrounding global trading relations, but particularly between China and the United States, continue to be accompanied by a high level of uncertainty. They also harbor risks when it comes to the supply of raw materials and components to the manufacturing industry. As of the reporting date, it is impossible to rule out constraints on the availability of supplier parts for the automotive industry, which may have an impact on supply chains, production, and sales. Due to the high level of uncertainty, it is currently not possible to predict the financial impact on ElringKlinger of potential general supply chain disruptions.

As regards other opportunities and risks for the ElringKlinger Group, the first nine months of 2025 saw no significant changes compared to the disclosures made in the 2024 annual report of the ElringKlinger Group.

There are currently no discernible risks that might jeopardize the future existence of the Group as a going concern, either in isolation or in conjunction with other risk factors.

The opportunity and risk report of the 2024 annual report (pages 81 ff.) can be accessed via the ElringKlinger website https://elringklinger.de/fileadmin/data/pdf/05-investor-relations/01-finanzberichte/2025/en/elringklinger-ar-2024-en_Internet.pdf



Report on Expected Developments

Outlook – Market and Sector

Global economy with slight growth in 2025

The global economy remains subdued but, according to the International Monetary Fund (IMF), has so far proved surprisingly resilient in the face of volatile US tariff policy and a multitude of political challenges of international proportions. Overall, however, macroeconomic performance is likely to remain dependent on trade and geopolitical conditions that continue to be mired in uncertainty. In October 2025, the IMF revised its July outlook upwards slightly and now expects global GDP growth of 3.2% in 2025 (after 3.3% in 2024).

GDP growth projections

Year-on-year change in %	2024	2025 ¹	2026 ¹
World	3.3	3.2	3.1
Advanced economies	1.8	1.6	1.6
Emerging and developing countries	4.3	4.2	4.0
Eurozone	-0.5	0.2	0.9
Germany	0.9	1.2	1.1
USA	2.8	2.0	2.1
Brazil	3.4	2.4	1.9
China	5.0	4.8	4.2
India	6.5	6.6	6.2
Japan	0.1	1.1	0.6

¹ Projection
Source: IMF (Oct. 2025)

There are signs of a slight economic recovery in the eurozone, underpinned by a return to a more normal monetary framework with regard to European Central Bank policy and economic stimulus packages introduced by governments. The German economy is expected to bring up the rear in the ranking of major eurozone economies, with GDP growth only just within positive territory (0.2%). Contrary to the trend in Europe, the US economy is expected to weaken slightly. Nevertheless, the United States would remain at the economic forefront of the largest industrialized countries based on a forecast of 2% growth. In China, the target of five percent economic growth remains ambitious. Alongside ongoing structural deficiencies – particularly in private consumption, the real estate sector, and as a result of high levels of corporate debt – the tariff hikes imposed by the US are having a palpable negative impact on China's export sector.

Global vehicle production recovers slightly

Compared to a low prior-year base, vehicle production in many regions appears to be recovering slightly in 2025. In its October 2025 forecast, industry institute S&P Global Mobility predicts that 91.4 million light vehicles (passenger cars and light commercial vehicles) will roll off the production lines worldwide, an increase of 2.0% compared to the previous year. The final quarter of 2025 is likely to be the strongest period of the year in nominal terms. Having said that, it is expected to fall 2.8% short of the exceptional performance recorded in the fourth quarter of the previous year.

While vehicle production in North America is set to weaken more sharply in 2025, the downturn in Europe is expected to ease. In China, production figures continue to rise at a slower pace. Showing signs of further expansion to a projected production volume of 5.7 million vehicles, India is also assuming a more prominent role among the major automotive regions.

Light vehicle production

Region	Vehicles millions		
	2024	2025 ¹	Year-on-year change
Europe ²	16.3	16.1	-1.5 %
China	30.1	32.0	6.5 %
Japan/Korea	12.0	12.0	0.6 %
Middle East/Africa	2.3	2.3	-2.9 %
North America	15.4	15.1	-2.0 %
South America	3.0	3.2	6.6 %
South Asia	9.6	9.8	2.7 %
World	89.6	91.4	2.0 %

¹ Projection
² excl. Russia
Source: S&P Global Mobility, Oct. 2025

Sales markets with diverging regional trajectories

Measured on the basis of new car and light vehicle registrations, international sales markets are expected to see marginal growth in the principal core markets for 2025 as a whole. According to estimates by the German industry association VDA in October 2025, new car registrations in Europe (EU, EFTA, UK) could increase by around 2% to 13.2 million new vehicles in 2025 as a whole. The United States is likely to experience an upturn of around 5% to 16.7 million light vehicles (passenger cars and light commercial vehicles), while China is forecast to record growth of around 6% to 24.3 million passenger cars.



Outlook – Company

The world continues to be exposed to a high degree of uncertainty and volatility, in both geopolitical and macroeconomic terms. This has a particular impact on cyclical sectors such as the automotive industry. Challenges stemming from trade policy are also a distinct possibility at any time in the short term, as recently witnessed in the semiconductor sector. It remains to be seen whether supply chains will indeed experience difficulties and whether these will have an impact on the automotive industry – and if so, to what extent. Despite these underlying conditions, current estimates by industry service provider S&P Global Mobility suggest that production output within the sector as a whole will rise by 2.0% in the current financial year. However, industry growth is being driven primarily by the regions of China, South America, and the Rest of the World. In contrast, Europe and North America are expected to see a slight decline of 1.8% and 2.0% respectively.

Order intake just within positive territory in organic terms

ElringKlinger recognizes as orders received and included in the backlog all call-off orders entered by customers in the respective systems. These relate to the period directly subsequent and therefore do not generally constitute the nominated volume over the entire term of the contract.

As in the previous quarter, two factors in particular had an impact on the order-specific metrics alongside prevailing macroeconomic conditions: the sale of the two Group entities in Switzerland and the United States and the direction taken by exchange rates. In organic terms, i.e., assuming consistent exchange rates and adjusting the prior-year figure for the two divested entities, order intake improved by EUR 16.6 million or 3.6% to EUR 476.8 million in the third quarter of 2025 (Q3 2024: EUR 481.3 million or EUR 460.2 million when adjusted for the two divested entities). Taking currency effects into account, the reported figures show an increase of EUR 7.0 million or 1.5% to EUR 467.2 million. In this

context, the prior-year figure of EUR 481.3 million was adjusted by EUR 21.1 million in each case, which is attributable to the two divested Group entities.

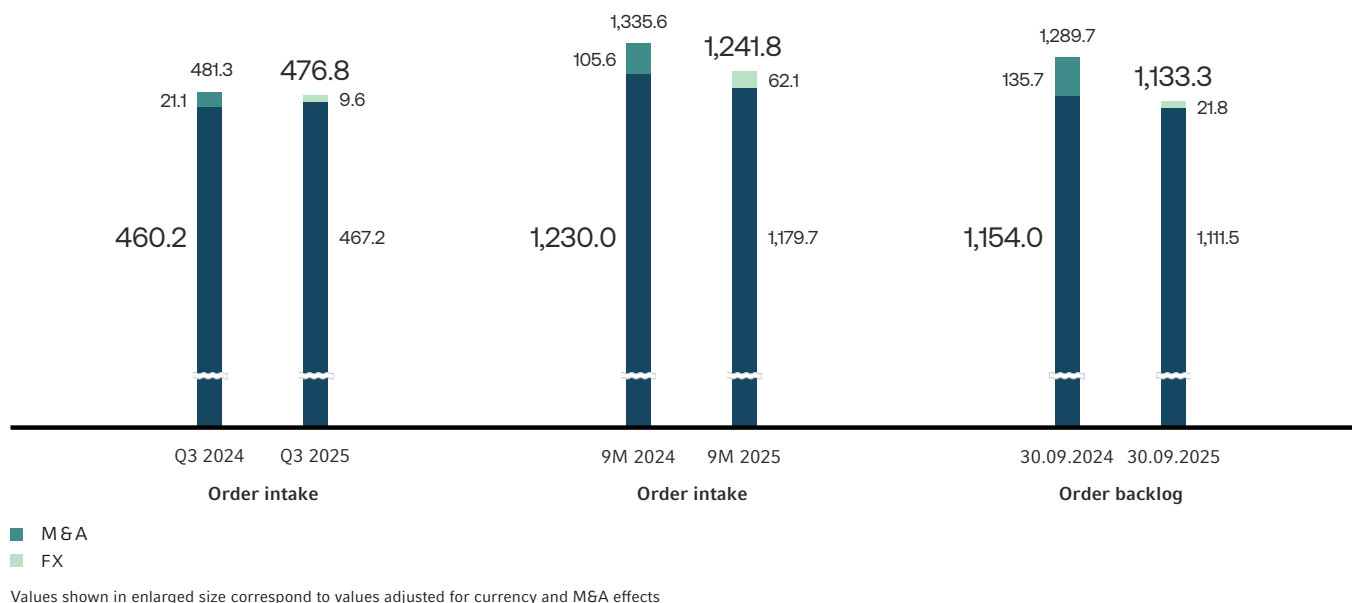
The situation is similar with regard to order intake after the first nine months. Assuming constant exchange rates, order intake in the financial year to date amounted to EUR 1,241.8 million (9M 2024: EUR 1,335.6 million or EUR 1,230.0 million when adjusted for the two divested entities), which represents an increase of EUR 11.8 million or 1.0%. However, the Group also faced headwinds over the course of the first nine months due to currency effects. Taking these into account, the total was diluted by EUR 50.3 million or 4.1 % to EUR 1,179.7 million based on reported figures. Here, too, the prior-year figure of

EUR 1,335.6 million was adjusted for the contribution of the two divested Group entities, which amounted to EUR 105.6 million.

Order backlog declined based on both reported and organic figures. Adjusted for the figure relating to the two divested entities and assuming constant exchange rates, it decreased by EUR 20.7 million or 1.8% to EUR 1,133.3 million (Sept, 30, 2024: EUR 1,289.7 million or EUR 1,154.0 million when adjusted for the two divested entities). If exchange rate changes are taken into account, the decline amounted to EUR 42.5 million or 3.7%. In this context, the prior-year figure of EUR 1,289.7 million was adjusted by EUR 135.7 million in each case, which is attributable to the two divested Group entities.

Order intake and order backlog

in EUR million



Guidance for 2025 confirmed

Against the backdrop of the persistently volatile and uncertain market environment outlined above, ElringKlinger can confirm its outlook for the 2025 financial year. On the basis of current market estimates, ElringKlinger continues to anticipate that revenue for the remainder of the year will be roughly on a par with the previous year in organic terms. As regards profitability, the Group's projections for its adjusted EBIT margin remain unchanged at around 5% based on the nine-month figures. The Group also anticipates operating free cash flow of around 1% to 3% of Group revenue and adjusted ROCE of around 6%. Expectations with regard to the other key financials in 2025 can also be confirmed in line with the guidance provided in the outlook section of the 2024 annual report.

Medium-term outlook unchanged

Despite the challenging factors still driving the business environment in which ElringKlinger operates, the company considers itself to be well positioned in the medium to long term. ElringKlinger

was quick off the mark in its efforts to embrace the transition toward e-mobility with products engineered specifically for battery and fuel cell systems as well as for electric drive units. The Lightweighting/Elastomer Technology, Metal Sealing Systems & Drivetrain Components, and Metal Forming & Assembly Technology business units, originally focused on the traditional fields of application, have an established market position in product solutions centered around the combustion engine and are also geared up for the transformation of the mobility market. This is underscored by sales revenue already generated or nominations received in previous years.

Against this backdrop, ElringKlinger anticipates further growth. In the medium term, i.e., over a period of 3 to 5 years, the Group expects a moderate organic expansion in revenue. With regard to the earnings situation, the Group has set itself the goal of achieving an adjusted EBIT margin of around 7 to 8% in the medium term. The Group has also confirmed its other medium-term targets.

Dettingen/Erms, November 12, 2025

Management Board



Thomas Jessulat
CEO



Isabelle Damen



Reiner Drews



Dirk Willers



ElringKlinger and the Capital Markets

Market volatility: spotlight on AI, politics, and monetary policy

Over the course of the first three quarters of 2025, capital market performance was shaped by a range of geopolitical and economic policy drivers. The inauguration of the new US President at the beginning of the year ushered in tangible changes on the international stage, particularly with regard to global trade relations and the strategic orientation of the United States towards China and Europe. At the same time, the dynamic momentum seen within the field of artificial intelligence remained intact, serving as a key growth driver for technology-led sectors – both in respect of capital expenditure and enterprise valuations.

The annual rate of inflation in the eurozone and the United States continued to trend downwards in the period from January to September 2025, primarily on the back of declining energy prices and less pronounced inflationary forces in the services sector. In the eurozone, inflation initially fell from 2.5% in January to 2.0% in June, before rising slightly to 2.2% in September. In the United States, the rate of inflation eased slightly from 3.0% at the beginning of the year to 2.7% in June, before climbing back to 2.9% in September. Against this backdrop, the European Central Bank (ECB) initially maintained its expansionary stance on monetary policy and cut the key interest rate in several steps to 2.15% in the period up to June. In the third quarter of 2025, however, it left interest rates unchanged as inflation stabilized close to the specified target. In September, the US Federal Reserve responded with its first interest rate cut in 2025, reducing the target range for the federal funds rate by 25 basis points to between 4.00%

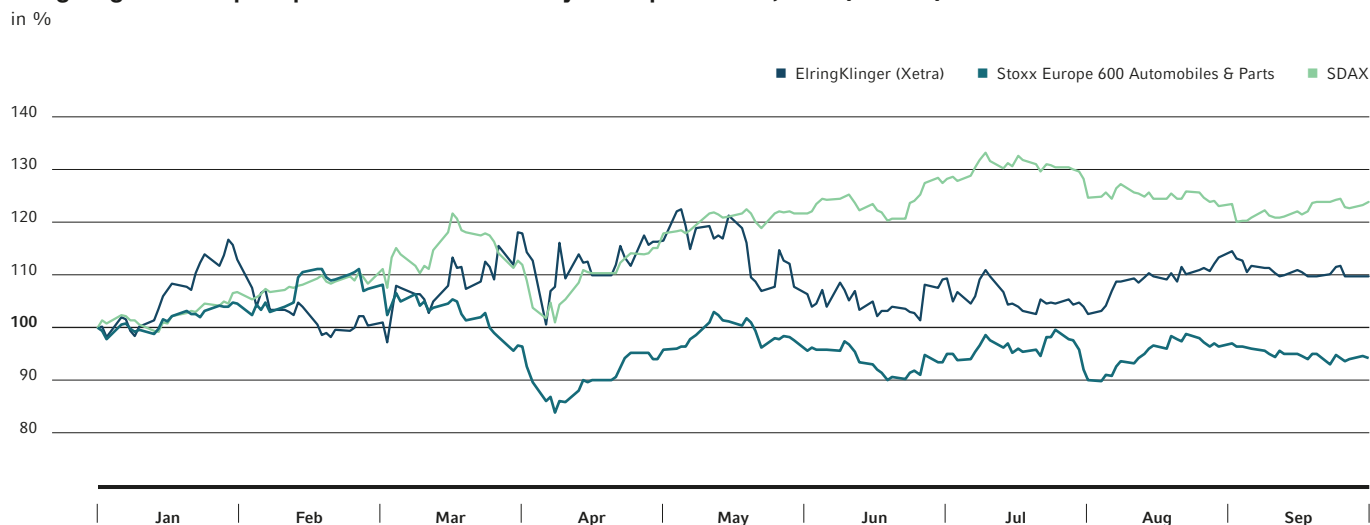
and 4.25%. The decision was based on a slackening labor market and persistently high inflation; the US Federal Reserve pointed to the possibility of further adjustments to interest rates at the end of the year.

Germany's blue-chip index, the DAX, and the MDAX gained 20.0% and 18.3% respectively in the first nine months of 2025, while the SDAX rose by 23.5% in the same period. This positive trend is a reflection of a robust sentiment within the market as a whole. The strong performance of the SDAX is particularly striking, indicating

a more pronounced risk appetite among investors and greater demand for high-growth small-caps.

Within the international arena, stock markets also developed favorably over the course of the year. The S&P 500 rose by 14.3% from January to September 2025, while the Nasdaq 100 increased by 17.1% in the same period. The Euro Stoxx 50 expanded by 16.8% in the first nine months of 2025, thus developing along similar lines to the US indices. Market indices in Asia also made steady gains in the first nine months of 2025. The Japanese Nikkei

ElringKlinger's share price performance from January 1 to September 30, 2025 (indexed)





225 rose by 14.6% in this period. The strong performance of China's stock markets in the year to date is attributable primarily to expansive monetary and fiscal policy measures: The propensity to invest was reinforced by interest rate cuts and liquidity programs such as the Securities, Funds, and Insurance Companies Swap Facility (SFISF) initiated by the People's Bank of China, while government-led economic stimuli – such as subsidies, infrastructure projects, and consumer incentives – helped to underpin the domestic economy. Against this backdrop, the Hang Seng Index in Hong Kong rose by 38.3%, while the SSE Composite Index of stocks traded at the Shanghai Stock Exchange recorded an increase of 16.6%.

ElringKlinger stock shows resilience

In the third quarter of 2025, ElringKlinger's shares performed solidly overall with a slight upturn in momentum. Having opened the quarter at EUR 4.46, the company's share price moved within a narrow range and closed the quarter at EUR 4.60, which corresponds to a gain of around 3.1%. This performance is a reflection of the capital market's cautiously confident outlook, which is based on two factors in particular: First, ElringKlinger managed to safeguard its financing scope for the coming years by taking out a syndicated loan of EUR 450 million in the early part of the year. Secondly, the Group made progress at an operational level in the context of the SHAPE30 transformation strategy, for example by closing loss-making plants and focusing on high-growth areas such as e-mobility.

Despite challenges surrounding the industry as a whole, with comparatively stagnant demand and geopolitical uncertainties, the company confirmed its earnings guidance for the full annual period. The majority of analysts provided a positive assessment of the stock. ElringKlinger's share price performance in the third quarter of 2025 was just within positive territory, which can be

seen as market acknowledgment for the company's strategic measures – regardless of the dampening effects of the high volatility and uncertainty surrounding the second half of the year. Recording a gain of 12.8% since the beginning of the year, ElringKlinger's shares clearly outperformed the Stoxx Europe 600 Automobiles & Parts sector index.

Lower trading volume

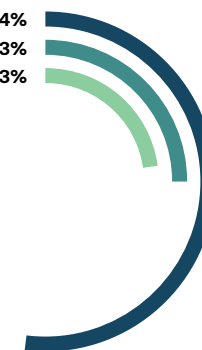
In the third quarter of 2025, the average trading volume of 19,368 shares per trading day was significantly lower than in the same period of the previous year (Q3 2024: 84,158 shares). The average daily value of ElringKlinger shares traded on German stock exchanges in the third quarter of 2025 was lower than in the prior-year period, at EUR 88 thousand per day in the period under review (Q3 2024: EUR 370 thousand). The downturn in trading volume is attributable primarily to sector-specific factors. At present, investor interest in the industry as a whole is being dampened by the ongoing difficulties facing the automotive manufacturing and supply industry, combined with sluggish demand. In addition, continuing uncertainty surrounding US tariffs and the general demand for small caps in recent years are exerting downward pressure. The stock's liquidity was sufficiently high during the quarter under review, thus also providing the basis for larger share transactions to be concluded during this period.

Communication with the capital market

ElringKlinger maintained its dialogue with international investors, analysts, and other capital market players in the third quarter of 2025 and took part in two investor conferences. ElringKlinger AG presented its financial results for the second quarter and the first half of 2025 on August 6, 2025. In an accompanying conference call, the Management Board informed analysts and media representatives about developments during the reporting period.

Shareholder structure as of September 30, 2025

Lechler Family	52.04%
Private Investors	25.13%
Institutional Investors	22.83%



Key indicators for ElringKlinger stock (WKN 785 602)

	3 rd Quarter 2025	3 rd Quarter 2024
Number of shares issued	63,359,990	63,359,990
Share price (daily price in EUR) ¹		
High (in EUR)	4.81	5.34
Low (in EUR)	4.31	3.94
Closing price ²	4.60	4.30
Average daily trading volume (German stock exchanges; volume of shares traded)	19,368	84,158
Average daily trading value (German stock exchanges; in EUR)	87,824	369,911
Market capitalization (EUR million) ^{1,2}	291.46	273.13

¹ Xetra trading

² As of September 30



Interim Consolidated Financial Statements

Group Income Statement

of ElringKlinger AG, January 1 to September 30, 2025

EUR k	3 rd quarter 2025	3 rd quarter 2024	9 months 2025	9 months 2024
Sales revenue	395,477	440,822	1,226,877	1,351,070
Cost of sales	-296,528	-333,782	-928,427	-1,023,913
Gross profit	98,949	107,040	298,450	327,157
Selling expenses	-38,319	-37,856	-113,533	-115,350
General and administrative expenses	-29,766	-26,775	-82,096	-78,547
Research and development costs	-20,253	-18,740	-60,705	-62,212
Other operating income	3,925	3,150	12,378	9,913
Other operating expenses	-10,042	-62,006	-23,659	-69,945
Earnings before interest and taxes (EBIT)	4,494	-35,187	30,835	11,016
Finance income	6,741	7,864	19,348	17,921
Finance costs	-13,377	-17,925	-50,442	-38,390
Share of result of associates	-2,857	-54	-2,958	-2,025
Net finance costs	-9,493	-10,115	-34,052	-22,494
Earnings before taxes	-4,999	-45,302	-3,217	-11,478
Income tax expense	-2,001	-10,854	-12,476	-25,374
Net income	-7,000	-56,156	-15,693	-36,852
of which: attributable to non-controlling interests	-2,561	20	-5,506	-3,836
of which: attributable to shareholders of ElringKlinger AG	-4,439	-56,176	-10,187	-33,016
Basic and diluted earnings per share in EUR	-0.07	-0.89	-0.16	-0.52



Group Statement of Comprehensive Income

of ElringKlinger AG, January 1 to September 30, 2025

EUR k	3 rd quarter 2025	3 rd quarter 2024	9 months 2025	9 months 2024
Net income	-7,000	-56,156	-15,693	-36,852
Currency translation difference	-826	-1,184	-14,366	-18,414
Share of other comprehensive income of associates	0	-68	0	-184
Gains and losses that can be reclassified to the income statement in future periods	-826	-1,252	-14,366	-18,598
Remeasurement of defined benefit plans, net	0	4,000	0	4,000
Gains and losses that cannot be reclassified to the income statement in future periods	0	4,000	0	4,000
Other comprehensive income after taxes	-826	2,748	-14,366	-14,598
Total comprehensive income	-7,826	-53,408	-30,059	-51,450
of which: attributable to non-controlling interests	-2,564	62	-6,180	-3,987
of which: attributable to shareholders of ElringKlinger AG	-5,262	-53,470	-23,879	-47,463



Group Statement of Financial Position

of ElringKlinger AG, as at September 30, 2025

ASSETS	Sep. 30, 2025	Dec. 31, 2024	Sep. 30, 2024
EUR k			
Intangible assets	125,125	122,552	177,800
Property, plant and equipment	757,812	715,129	752,118
Financial assets	11,564	11,774	11,909
Shares in associates	3,253	3,371	11,879
Non-current income tax assets	2,144	1,858	2,542
Other non-current assets	2,269	2,426	1,691
Deferred tax assets	33,079	33,090	24,107
Contract performance costs	6,766	9,341	6,455
Non-current contract assets	9,079	8,200	8,207
Non-current assets	951,091	907,741	996,708
Inventories	461,378	419,759	414,914
Current contract assets	3,598	4,161	4,604
Trade receivables	220,877	204,124	244,661
Current income tax assets	14,077	14,468	10,787
Other current assets	113,672	61,458	77,716
Cash and cash equivalents	90,819	111,699	78,531
Current assets	904,421	815,669	831,213
Assets held for sale	17,840	35,893	119,290
	1,873,352	1,759,303	1,947,211

LIABILITIES AND EQUITY	Sep. 30, 2025	Dec. 31, 2024	Sep. 30, 2024
EUR k			
Share capital	63,360	63,360	63,360
Capital reserves	118,238	118,238	118,238
Revenue reserves	504,425	524,116	628,729
Other reserves	-82,547	-68,855	-24,166
Equity attributable to the shareholders of ElringKlinger AG	603,476	636,859	786,161
Non-controlling interest in equity	49,047	48,473	70,181
Equity	652,523	685,332	856,342
Provisions for pensions	94,844	95,893	95,193
Non-current provisions	29,660	29,549	27,483
Non-current financial liabilities	409,715	320,667	298,755
Non-current contract liabilities	7,153	1,458	1,551
Deferred tax liabilities	18,485	18,270	28,581
Other non-current liabilities	5,191	5,650	6,116
Non-current liabilities	565,048	471,487	457,679
Current provisions	58,898	46,522	37,908
Trade payables	218,213	276,982	199,960
Liabilities from supplier finance arrangements	74,977	0	0
Current financial liabilities	74,249	44,687	100,226
Current contract liabilities	25,860	17,433	13,004
Tax payable	28,235	24,447	19,428
Other current liabilities	164,087	177,760	170,503
Current liabilities	644,519	587,831	541,029
Liabilities associated with assets held for sale	11,262	14,653	92,161
	1,873,352	1,759,303	1,947,211



Group Statement of Changes in Equity

of EiringKlinger AG, January 1 to September 30, 2025

EUR k	Share capital	Capital reserves	Revenue reserves	Other reserves			Equity attributable to the shareholders of EiringKlinger AG	Non-controlling interests in equity	Group equity
				Remeasurement of defined benefit plans, net	Equity impact of controlling interests	Currency translation differences			
Balance as of Dec. 31, 2023	63,360	118,238	671,249	-24,115	48,069	-33,673	843,128	67,552	910,680
Dividend distribution			-9,504				-9,504	-1,384	-10,888
Addition to capital reserves ¹							0	8,000	4,000
Total comprehensive income			-33,016	4,000		-18,447	-47,463	-3,987	-51,450
Net income			-33,016				-33,016	-3,836	-36,852
Other comprehensive income				4,000		-18,447	-14,447	-151	-14,598
Balance as of Sep. 30, 2024	63,360	118,238	628,729	-20,115	48,069	-52,120	786,161	70,181	856,342
Balance as of Dec. 31, 2024	63,360	118,238	524,116	-20,920	48,069	-96,004	636,859	48,473	685,332
Dividend distribution			-9,504				-9,504	-3,391	-12,895
Addition to capital reserves ¹							0	10,160	10,160
Change in scope of consolidation ²							0	-15	-15
Total comprehensive income			-10,187			-13,692	-23,879	-6,180	-30,059
Net income			-10,187				-10,187	-5,506	-15,693
Other comprehensive income						-13,692	-13,692	-674	-14,366
Balance as of Sep. 30, 2025	63,360	118,238	504,425	-20,920	48,069	-109,696	603,476	49,047	652,523

¹ Addition to capital reserves of EKPO Fuel Cell Technologies GmbH

² Increase of shares in Marusan Kogyo Co., Ltd. from 46.87% to 74.97%

Group Statement of Cash Flows

of EiringKlinger AG, January 1 to September 30, 2025

EUR k	3 rd quarter 2025	3 rd quarter 2024	9 months 2025	9 months 2024
Earnings before taxes	-4,999	-45,302	-3,217	-11,478
Depreciation/amortization (less write-ups) of non-current assets	23,442	86,385	74,801	140,729
Net interest	8,104	7,144	21,201	17,547
Change in provisions	7,812	-6,327	10,989	-3,931
Gains/losses on disposal of non-current assets	393	-19	344	-88
Share of result of associates	17	54	118	2,025
Change in inventories, trade receivables and other assets not resulting from financing and investing activities	-25,606	-43,984	-122,656	-75,576
Change in trade payables and other liabilities not resulting from financing and investing activities	48,284	8,980	39,672	1,290
Income taxes paid	-6,429	1,551	-11,577	-11,859
Interest paid	-7,651	-6,629	-19,809	-17,965
Interest received	371	1,219	1,341	2,683
Other non-cash expenses and income	-530	6,689	32,809	6,330
Net cash from operating activities	43,208	9,761	24,016	49,707
Proceeds from disposals of property, plant and equipment and intangible assets	5,869	491	6,272	1,083
Proceeds from disposals of financial assets	-1,273	7,307	16,238	22,846
Payments for investments in intangible assets	-3,362	-5,796	-9,835	-17,035
Payments for investments in property, plant and equipment	-27,760	-18,596	-99,020	-58,171
Payments for investments in financial assets	1,086	-3,142	-20,572	-31,400
Net cash from investing activities	-25,440	-19,736	-106,917	-82,677
Payments received from non-controlling interests	5,080	14,000	10,160	28,000
Payments to non-controlling interests for the acquisition of shares	-15	0	-15	0
Dividends paid to shareholders and to non-controlling interests	-3,375	-2	-12,895	-10,888
Proceeds from the addition of long-term loans	152,567	65,303	459,010	65,558
Payments for the repayment of long-term loans	-116,783	-103,795	-419,636	-114,204
Change in current loans	-37,878	31,672	33,449	31,502
Net cash from financing activities	-404	7,178	70,073	-32

Table continued overleaf



Continuation of Group Statement of Cash Flows

EUR k	3 rd quarter 2025	3 rd quarter 2024	9 months 2025	9 months 2024
Changes in cash	17.364	-2,797	-12,828	-33,002
Effects of currency exchange rates on cash	- 117	486	- 7,423	- 2,107
Less cash attributed to assets held for sale	- 145	- 72	- 629	- 72
Cash at beginning of period	73,717	80,914	111,699	113,712
Cash at end of period	90,819	78,531	90,819	78,531

Group Sales Revenue

of EiringKlinger AG, January 1 to September 30, 2025

Sales revenue by regions

EUR k	3 rd quarter 2025	3 rd quarter 2024	9 months 2025	9 months 2024
Germany	81,385	97,883	260,728	292,524
Rest of Europe	134,768	140,087	427,675	433,136
North America	80,690	106,707	248,765	341,839
Asia-Pacific	69,648	67,664	209,343	203,893
South America and Rest of World	28,986	28,481	80,366	79,678
Group	395,477	440,822	1,226,877	1,351,070

Sales revenue by segments

EUR k	3 rd quarter 2025	3 rd quarter 2024	9 months 2025	9 months 2024
Metal Sealing Systems & Drivetrain Components	112,754	109,275	342,120	356,815
Lightweighting/Elastomer Technology	91,549	115,804	284,873	369,306
Metal Forming & Assembly Technology	30,731	62,387	99,811	200,137
E-Mobility	26,292	35,300	93,097	64,274
Exhaust Gas Purification	3	11	23	21
Other	364	81	434	82
Segment Original Equipment	261,693	322,858	820,358	990,635
Segment Original Equipment	261,693	322,858	820,358	990,635
Segment Aftermarket	96,104	84,879	293,515	260,079
Segment Engineered Plastics	37,360	32,776	112,085	99,078
Sale of goods an licensing	395,157	440,513	1,225,958	1,349,792
Sale of goods	395,157	440,513	1,225,958	1,349,792
Proceeds from the rendering of services	319	309	918	1,278
Revenue from contracts with customers	395,477	440,822	1,226,877	1,351,070
Income from rental and leasehold	0	0	0	0
Group	395,477	440,822	1,226,877	1,351,070



Segment Reporting

of EiringKlinger AG, July 1 to September 30, 2025

Segment	Original Equipment		Aftermarket		Engineered Plastics		Other		Consolidation		Group	
	3 rd quarter 2025	3 rd quarter 2024	3 rd quarter 2025	3 rd quarter 2024	3 rd quarter 2025	3 rd quarter 2024	3 rd quarter 2025	3 rd quarter 2024	3 rd quarter 2025	3 rd quarter 2024	3 rd quarter 2025	3 rd quarter 2024
EUR k												
External revenue	261,694	322,858	96,104	84,879	37,360	32,776	319	309	0	0	395,477	440,822
Intersegment revenue	11,703	11,712	0	0	98	64	4,691	4,105	-16,492	-15,881	0	0
Segment revenue	273,397	334,570	96,104	84,879	37,458	32,840	5,010	4,414	-16,492	-15,881	395,477	440,822
EBIT¹	-16,305	-58,510	16,121	19,140	3,719	3,714	960	469			4,495	-35,187
Adjustments	14,159	58,230	1,223	0	1,287	0	0	0			16,669	58,230
EBIT adjusted²	-2,146	-280	17,344	19,140	5,006	3,714	960	469			21,164	23,043
Adjusted EBIT margin	-0.8 %	-0.1 %	18.0 %	22.5 %	13.4 %	11.3 %	300.9 %	151.8 %			5.4 %	5.2 %
Depreciation and amortization ³	-16,735	-24,870	-1,358	-1,665	-1,672	-1,608	-250	-261			-20,015	-28,404
Capital expenditures ⁴	57,738	41,509	1,408	1,480	4,599	1,555	65	201			63,810	44,745

January 1 to September 30, 2025

Segment	Original Equipment		Aftermarket		Engineered Plastics		Other		Consolidation		Group	
	9 months 2025	9 months 2024	9 months 2025	9 months 2024	9 months 2025	9 months 2024	9 months 2025	9 months 2024	9 months 2025	9 months 2024	9 months 2025	9 months 2024
EUR k												
External revenue	820,359	990,635	293,515	260,079	112,085	99,078	918	1,278	0	0	1,226,877	1,351,070
Intersegment revenue	36,038	31,823	0	0	156	173	13,179	11,596	-49,373	-43,592	0	0
Segment revenue	856,397	1,022,458	293,515	260,079	112,241	99,251	14,097	12,874	-49,373	-43,592	1,226,877	1,351,070
EBIT¹	-39,096	-62,493	56,767	62,366	11,106	9,701	2,058	1,442			30,835	11,016
Adjustments	31,093	58,497	2,552	0	1,448	0	0	19			35,093	58,516
EBIT adjusted²	-8,003	-3,996	59,319	62,366	12,554	9,701	2,058	1,461			65,928	69,532
Adjusted EBIT margin	-1.0 %	-0.4 %	20.2 %	24.0 %	11.2 %	9.8 %	224.2 %	114.3 %			5.4 %	5.1 %
Depreciation and amortization ³	-53,008	-71,968	-5,332	-4,953	-5,011	-4,843	-732	-757			-64,083	-82,521
Capital expenditures ⁴	132,765	101,828	3,777	3,456	8,849	3,595	271	357			145,662	109,236

¹ Earnings before interest and taxes

² Adjusted for impairments on non-current assets, restructuring and restructuring-related charges and other non-operating effects

³ Scheduled depreciation and amortization

⁴ Investments in intangible assets and property, plant and equipment



Notes to the Third Quarter and First Nine Months of 2025

General disclosures

ElringKlinger AG is an exchange-listed stock corporation headquartered in Dettingen/Erms, Germany.

The accompanying condensed consolidated interim financial statements of ElringKlinger AG and its subsidiaries as of September 30, 2025, have been prepared on the basis of IAS 34 (Interim Financial Reporting). The interim financial statements comply with the IFRS® Accounting Standards (hereinafter IFRS Accounting Standards) issued by the International Accounting Standards Board (IASB), as adopted by the European Union (EU), and the interpretations of the IFRS Interpretations Committee (IFRS IC).

As the consolidated interim financial statements are presented in a condensed format, the financial statements as of September 30, 2025, do not include all information and disclosures required under IFRS for annual consolidated financial statements.

The consolidated interim financial statements as of September 30, 2025, have been neither audited nor reviewed in any way by an independent auditor.

They were authorized for issue based on a resolution passed by the Management Board on November 12, 2025.

Accounting policies

The accounting policies applied in this interim report are fundamentally based on the same as those applied in the preparation of the 2024 consolidated financial statements, where they are also explained in detail.

The interim report incorporates estimates and judgments. These may have a direct impact on the amount of assets and liabilities recognized. Due to external factors, such as further unforeseeable consequences regarding the impact of the Russo-Ukrainian conflict, the conflict in the Middle East, the tense situation within the commodity markets, the general macroeconomic trajectory, and developments within the automotive sector, these are subject to heightened uncertainty. When updating the estimates and judgments, information available in respect of expected economic trends and country-specific measures were taken into account.

Scope of consolidated financial statements

Alongside the financial statements of ElringKlinger AG, the interim financial statements as of September 30, 2025, include the financial statements of six domestic and 34 foreign entities in which ElringKlinger AG holds more than 50% of the interests, either directly or indirectly, or over which, for other reasons, it has the power to govern the financial and operating policies. Inclusion in the consolidated group commences on the date on which control is obtained; it ceases as soon as control no longer exists.

There were no changes in the scope of consolidation compared with the consolidated financial statements as of December 31, 2024.



Exchange rates

Exchange rates developed as follows:

Currency	Abbr.	Closing rate		Average rate	
		Sept. 30, 2025	Dec. 31, 2024	Jan. – Sept. 2025	Jan. – Dec. 2024
US dollar (USA)	USD	1.17410	1.03890	1.12107	1.08078
Pound (United Kingdom)	GBP	0.87340	0.82918	0.85012	0.84500
Swiss franc (Switzerland)	CHF	0.93640	0.94120	0.93862	0.95340
Canadian dollar (Canada)	CAD	1.63460	1.49480	1.56903	1.48353
Real (Brazil)	BRL	6.24320	6.42530	6.29009	5.89065
Mexican peso (Mexico)	MXN	21.53140	21.55040	21.75529	20.01335
RMB (China)	CNY	8.35910	7.58330	8.07627	7.77332
WON (South Korea)	KRW	1,648.05000	1,532.15000	1,584.17111	1,479.02917
Rand (South Africa)	ZAR	20.28200	19.61880	20.26333	19.83250
Yen (Japan)	JPY	173.76000	163.06000	165.70667	164.05583
Forint (Hungary)	HUF	390.26000	411.35000	400.49333	397.06833
Turkish lira (Turkey)	TRY	48.82270	36.73720	43.82063	35.75844
Leu (Romania)	RON	5.08060	4.97430	5.03084	4.97528
Indian rupee (India)	INR	104.25480	88.93350	97.15951	90.51761
Indonesian rupiah (Indonesia)	IDR	19,578.94000	16,820.88000	18,474.94111	17,191.18833
Bath (Thailand)	THB	38.08800	35.67600	37.09033	38.05683
Swedish krona (Sweden)	SEK	11.05650	11.45900	11.08572	11.44979

Significant events and business transactions

The Group introduced a supplier finance program in the first half of the financial year. As a result, the original trade payables are derecognized, as a payment that extinguishes the liability is made by the finance partner to settle the corresponding trade payables. Due to the involvement of the finance partner, the terms and conditions of the liabilities under this program are modified to an extent that is customary within the industry as regards suppliers and, in respect of their economic substance, these contractual terms and conditions are to be seen in the context of the normal operating cycle. The Group therefore continues to consider liabilities associated with this supplier finance program to be part of working capital. The existing program can be utilized up to a maximum volume of EUR 75,000k. As of September 30, 2025, liabilities from supplier finance arrangements in the amount of EUR 74,977k had been utilized.

As part of STREAMLINE, the Group-wide cost reduction program to review and reduce the structure of staff costs, expenses for severance payments of EUR 16,018k were incurred as of September 30, 2025. The program aims to streamline the Group's staff costs by at least EUR 30 million per annum as from 2026.

There were no other significant events or business transactions in the third quarter and the first nine months.

For information relating to factors influencing business performance and our estimates in the context of our guidance, please refer to our comments in the interim management report.



Disclosures relating to financial instruments

This section provides a comprehensive overview of the significance of financial instruments and offers additional information on line items of the statement of financial position containing financial instruments. There was no off-setting of financial instruments recognized by the company.

The following table shows the carrying amounts (CA) and fair values (FV) of financial assets:

	Cash	Trade receivables	Other current assets	Derivatives	Non-current securities		Other financial investments		Total
in EUR k	CA	CA	CA	CA	CA	FV	CA	FV	CA
as of Sept. 30, 2025									
Financial assets measured at amortized cost	90,819	220,877	9,874	1,595	911	929	8	8	324,084
Financial assets measured at fair value through profit or loss	0	0	0	0	0	0	10,577	10,577	10,577
Financial assets measured at fair value through other comprehensive income	0	0	0	0	60	60	8	8	68
Held for sale	1,193	1,519	0	0	58	58	0	0	2,770
Total	92,012	222,396	9,874	1,595	1,029	1,047	10,593	10,593	337,499
as of Dec. 31, 2024									
Financial assets measured at amortized cost	111,699	204,124	12,700	0	1,385	1,385	8	8	329,916
Financial assets measured at fair value through profit or loss	0	0	0	0	0	0	10,309	10,309	10,309
Financial assets measured at fair value through other comprehensive income	0	0	0	0	64	64	8	8	72
Held for sale	564	8,388	0	0	62	62	0	0	9,014
Total	112,263	212,512	12,700	0	1,511	1,511	10,325	10,325	349,311



The following table shows the carrying amounts (CA) and fair values (FV) of financial liabilities:

	Other current liabilities	Current financial liabilities	Current lease liabilities IFRS 16*	Trade payables	Liabilities from supplier finance arrangements	Derivatives		Non-current financial liabilities		Non-current lease liabilities IFRS 16*	Total
in EUR k	CA	CA	CA	CA	CA	CA	FV	CA	FV	CA	CA
as of Sept. 30, 2025											
Financial liabilities measured at amortized cost	49,741	59,912	14,337	218,213	74,977	0	0	332,513	279,699	77,202	826,895
Financial liabilities measured at fair value through profit or loss	0	0	n.a.	0	0	4,506	4,506	0	0	n.a.	4,506
Held for sale	0	2,885	672	2,177	0	0	0	0	0	3,192	8,926
as of Dec. 31, 2024											
Financial liabilities measured at amortized cost	69,385	27,380	17,307	276,982	0	0	0	297,019	270,876	23,648	711,721
Financial liabilities measured at fair value through profit or loss	0	0	n.a.	0	0	11,014	11,014	0	0	n.a.	11,014
Held for sale	0	3,858	628	3,256	0	0	0	0	0	3,697	11,439

* In accordance with IFRS 7.29 (d), no disclosure of fair value is made. The subsequent measurement of lease liabilities is based on IFRS 16.

The management has ascertained that the carrying amounts of cash, trade receivables, other current assets, trade payables, liabilities from supplier finance arrangements, other current financial liabilities, and other current liabilities largely correspond to their fair values, primarily as a result of the short maturities of these instruments.

Other current assets also include time deposits and securities amounting to EUR 4,307k (Dec. 31, 2024: EUR 7,713k).

ElringKlinger determines the market value of non-current fixed-interest liabilities to banks and derivatives by discounting expected future cash flows with the current prevailing interest rates for similar financial liabilities with comparable residual terms and the company-specific interest rate.

Other current liabilities include a liability of EUR 31,861k (Dec. 31, 2024: EUR 31,861k) that is attributable to a written put option with the non-controlling shareholders of ElringKlinger Marusan Corporation, a company with its registered office in Tokyo, Japan. The obligation arising from this agreement is measured at fair value through profit or loss. The fair value is determined on the basis of internal estimates relating to the forecast of the company's performance and the choice of the country-specific interest rate used with regard to the liability recognized. A change in the enterprise value by 10% would result in an increase/decrease in the put option by approx. EUR 3,186k (Dec. 31, 2024: EUR 3,186k).



Financial assets and liabilities measured at fair value are classified into the following three-level fair value hierarchy as of the end of the reporting period of September 30, 2025:

in EUR k	Level 1	Level 2	Level 3
Sept. 30, 2025			
Financial assets			
Non-current securities	60	0	0
Other financial investments	8	0	10,577
Derivatives*	0	0	0
Total	68	0	10,577
Financial liabilities			
Derivatives*	0	4,506	0
Total	0	4,506	0
Dec. 31, 2024			
Financial assets			
Non-current securities	64	0	0
Other financial investments	8	0	10,309
Derivatives*	0	0	0
Total	72	0	10,309
Financial liabilities			
Derivatives*	0	11,014	0
Total	0	11,014	0

* These are derivatives that do not qualify for hedge accounting.

The following table provides details of the classification of financial assets and liabilities that are not measured at fair value but for which a fair value has been presented, according to the three-level fair value hierarchy as of the end of the reporting period of September 30, 2025:

in EUR k	Level 1	Level 2	Level 3
Sept. 30, 2025			
Financial assets			
Non-current securities	929	0	0
Other financial investments	0	0	8
Total	929	0	8
Financial liabilities			
Non-current financial liabilities	0	279,699	0
Purchase price liability from written put option	0	0	31,861
Total	0	279,699	31,861
Dec. 31, 2024			
Financial assets			
Non-current securities	1,385	0	0
Other financial investments	0	0	8
Total	1,385	0	8
Financial liabilities			
Non-current financial liabilities	0	270,876	0
Purchase price liability from written put option	0	0	31,861
Total	0	270,876	31,861

The levels of the fair value hierarchy are defined as follows:

Level 1: Measurement based on quoted prices

Level 2: Measurement based on inputs for the asset or liability that are observable in active markets either directly or indirectly

Level 3: Measurement based on inputs for assets and liabilities not representing observable market data

The assessment as to whether a transfer has occurred between the levels of the fair-value hierarchy with regard to the assets and liabilities carried at fair value is conducted in each case at the end of the reporting period. No transfers occurred in the reporting period under review.

Contingencies and related-party disclosures

The contingencies and related-party relationships disclosed in the consolidated financial statements for 2024 were not subject to significant changes in the first nine months of 2025.

Responsibility Statement

To the best of our knowledge, and in accordance with the applicable reporting principles for interim financial reporting, the interim consolidated financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of the Group, and the interim management report of the Group includes a fair review of the development and

Government grants

Other operating income in the first nine months of 2025 includes government grants totaling EUR 4,257k (Sept. 30, 2024: EUR 3,652k). These grants were attributable primarily to development projects. In addition, grants under the European funding initiative IPCEI ("Important Project of Common European Interest") were deducted from the carrying amount of capitalized development costs in the amount of EUR 4,766k (Sept. 30, 2024: EUR 3,190k) (net method).

Events after the reporting period

There were no significant events after the end of the interim reporting period that would necessitate additional explanatory disclosure.

performance of the business and the position of the Group, together with a description of the principal opportunities and risks associated with the expected development of the Group for the remaining months of the financial year.

Dettingen/Erms, November 12, 2025

Management Board



Thomas Jessulat
CEO



Isabelle Damen



Reiner Drews



Dirk Willers



Financial Calendar

March 2026

26

Annual Results 2025,
Annual Press Conference,
Analysts' Meeting

May 2026

12

121st Annual General
Shareholders' Meeting,
Virtual event

Changes to the above dates cannot be ruled out.

We therefore recommend visiting our website to check specific financial dates at www.elringklinger.de/en/investor-relations/financial-calendar.

For trade fairs please visit our websites:

<https://elringklinger.de/en/newsroom/trade-fair-dates-events>

<https://www.elringklinger-engineered-plastics.com/media/trade-fair-dates>

<https://www.elring.com/dates-events>



Imprint

ElringKlinger AG

Max-Eyth-Straße 2
72581 Dettingen/Erms
Germany
Phone +49 (0) 71 23/724-0
www.elringklinger.de

IR Contact

Dr. Jens Winter
Phone +49 (0) 71 23/724-88 335
Fax +49 (0) 71 23/724-85 8335
jens.winter@elringklinger.com

Conception & Design

3st kommunikation GmbH, Mainz, Germany

Picture Credits

ElringKlinger, Midjourney/3st

Disclaimer – Forward-looking Statements and Forecasts

This report contains forward-looking statements. These statements are based on expectations, market evaluations and forecasts by the Management Board and on information currently available to them. In particular, the forward-looking statements shall not be interpreted as a guarantee that the future events and results to which they refer will actually materialize. Whilst the Management Board is confident that the statements as well as the opinions and expectations on which they are based are realistic, the aforementioned statements rely on assumptions that may conceivably prove to be incorrect. Future results and circumstances depend on a multitude of factors, risks and imponderables that can alter the expectations and judgments that have been expressed. These factors include, for example, changes to the general economic and business situation, variations of exchange rates and interest rates, poor acceptance of new products and services, and changes to business strategy.

Supplementary Notes

Due to rounding, some of the numbers and percentage figures specified in this document may differ from the actual values, particularly in the case of summation and percentage calculations. For the purpose of readability, we have not used gender specific forms of grammar when referring to general designations of people. Specific terms relate to all people irrespective of gender.

This report was published on November 12, 2025, and is available in German and English. Only the German version shall be legally binding.



ElringKlinger AG
Max-Eyth-Straße 2
D-72581 Dettingen/Erms
(Germany)