



May 19, 2026

Company name: J-LEASE CO., LTD.  
Name of representative: Tsuchi Nakashima, Representative Director, President & COO  
(Securities code: 7187, Tokyo Stock Exchange Prime Market)  
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### **Notice Concerning Partial Amendments to the Articles of Incorporation**

J-LEASE CO., LTD. (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held today, to submit a proposal regarding partial amendments to the Articles of Incorporation, as described below, at the 23rd Ordinary General Meeting of Shareholders scheduled to be held on June 26, 2026.

#### 1. Partial amendments to the Articles of Incorporation

- (1) Purpose of amendments to the Articles of Incorporation  
Due to the acquisition of 100% ownership of AFB Co., Ltd., whose business objectives include general advertising agency, the Company proposes to add business objectives.
- (2) Details of amendments to the Articles of Incorporation  
The amendments to the Articles of Incorporation are as detailed in the attachment.
- (3) Timetable for amendments to the Articles of Incorporation  
Ordinary General Meeting of Shareholders regarding the amendments to the Articles of Incorporation:  
June 26, 2026 (scheduled)  
Effective date of amendments to the Articles of Incorporation: June 2, 6 2026 (scheduled)

| Current Articles of Incorporation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Proposed amendments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| <p>(Objectives of the Company)<br/>Article 2<br/>The objectives of the Company shall be to engage in the following businesses:</p> <ol style="list-style-type: none"> <li>(1) Debt guarantee services.</li> <li>(2) Credit guarantee services.</li> <li>(3) Credit research services and market research services.</li> <li>(4) Money collection agency services.</li> <li>(5) Buying, selling, exchanging, leasing, brokering, appraising, managing, holding, and operating real estate.</li> <li>(6) Planning, research, and design for effective use of land and buildings.</li> <li>(7) Non-life insurance agency business.</li> <li>(8) Guarantee of payment of rent, common service charges, management fees, electricity, gas, and water charges, parking lot fees, storage rents, usage fees, repair fees, etc. for leased buildings.</li> <li>(9) Loan services, credit services, and purchase and sale of various types of receivables.</li> <li>(10) Development, sales, and maintenance, of services, software, and hardware related to information processing, telecommunications, and information provision.</li> <li>(11) Housing support services for people who need help securing housing.</li> <li>(12) Management of soccer team and planning, operation and management of sports competitions and various events.</li> <li>(13) Travel agency business.</li> <li>(14) Agriculture, livestock, forestry and fisheries.</li> <li>(15) Worker dispatch services.</li> <li>(16) Selling and leasing of office automation computer equipment.</li> </ol> <p><u>(17) All other undertakings incidental and related to those lines of business mentioned in the preceding items.</u></p> | <p>(Objectives of the Company)<br/>Article 2<br/>The objectives of the Company shall be to engage in the following businesses:</p> <ol style="list-style-type: none"> <li>(1) Debt guarantee services.</li> <li>(2) Credit guarantee services.</li> <li>(3) Credit research services and market research services.</li> <li>(4) Money collection agency services.</li> <li>(5) Buying, selling, exchanging, leasing, brokering, appraising, managing, holding, and operating real estate.</li> <li>(6) Planning, research, and design for effective use of land and buildings.</li> <li>(7) Non-life insurance agency business.</li> <li>(8) Guarantee of payment of rent, common service charges, management fees, electricity, gas, and water charges, parking lot fees, storage rents, usage fees, repair fees, etc. for leased buildings.</li> <li>(9) Loan services, credit services, and purchase and sale of various types of receivables.</li> <li>(10) Development, sales, maintenance and <u>distributors</u>, of services, software, and hardware related to information processing, telecommunications, and information provision.</li> <li>(11) Housing support services for people who need help securing housing.</li> <li>(12) Management of soccer team and planning, operation and management of sports competitions and various events.</li> <li>(13) Travel agency business.</li> <li>(14) Agriculture, livestock, forestry and fisheries.</li> <li>(15) Worker dispatch services.</li> <li>(16) Selling and leasing of office automation computer equipment.</li> <li><u>(17) Advertising agency business.</u></li> <li><u>(18) Leasing agency business.</u></li> <li><u>(19) Management, maintenance and promote usage of official facilities as designated management based on local autonomy act, and planning and execution of various businesses.</u></li> <li><u>(20) All other undertakings incidental and related to those lines of business mentioned in the preceding items.</u></li> </ol> |

(Note) Articles that have not been amended in the current Articles of Incorporation are omitted.