August 7, 2026

Consolidated Financial Results for the Six Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Future Innovation Group, Inc.
Listing: Tokyo Stock Exchange, Fukuoka Stock Exchange
Securities code: 4392
URL: https://www.figinc.jp
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Scheduled date to file semi-annual securities report: August 7, 2026
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended June 30, 2026 (from January 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	7,516	13.7	582	48.5	577	50.8	365	10.6
June 30, 2025	6,608	12.7	392	45.0	383	42.6	330	11.9

Note: Comprehensive income
For the six months ended June 30, 2026: ¥ 527 million [51.2%]
For the six months ended June 30, 2025: ¥ 348 million [(17.7)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
June 30, 2026	11.53	11.41
June 30, 2025	10.91	10.76

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	17,096	11,412	66.1
December 31, 2025	15,640	8,863	55.8

Reference: Equity
As of June 30, 2026: ¥ 11,299 million
As of December 31, 2025: ¥ 8,731 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	10.00	10.00
Fiscal year ending December 31, 2026	-	0.00			
Fiscal year ending December 31, 2026 (Forecast)			-	10.00	10.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	14,000	5.1	1,000	19.9	1,000	21.0	680	(13.2)	20.34

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	35,167,729 shares
As of December 31, 2025	31,593,115 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	14,092 shares
As of December 31, 2025	1,218,783 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended June 30, 2026	31,685,991 shares
Six months ended June 30, 2025	30,285,859 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements herein are based on information currently available and certain assumptions that the Company regards as reasonable, and are not intended as a guarantee that the Company will achieve these targets. Actual results may therefore differ materially from these statements for various reasons.

Semi-annual Consolidated Financial Statements and Primary Notes

Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	1,889	3,518
Notes and accounts receivable - trade, and contract assets	4,336	4,014
Investments in leases	1,417	1,483
Inventories	2,118	2,115
Other	767	656
Allowance for doubtful accounts	(83)	(80)
Total current assets	10,447	11,708
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	991	963
Land	763	763
Other, net	506	495
Total property, plant and equipment	2,260	2,221
Intangible assets		
Goodwill	118	94
Other	890	925
Total intangible assets	1,009	1,019
Investments and other assets		
Investment securities	809	1,044
Deferred tax assets	67	62
Long-term accounts receivable - other	923	922
Other	131	125
Allowance for doubtful accounts	(8)	(8)
Total investments and other assets	1,922	2,147
Total non-current assets	5,192	5,388
Total assets	15,640	17,096
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,115	1,539
Short-term borrowings	423	12
Current portion of long-term borrowings	1,216	961
Income taxes payable	246	253
Accrued consumption taxes	90	95
Provision for bonuses	55	80
Provision for bonuses for directors (and other officers)	-	9
Provision for product warranties	26	25
Other	1,094	1,099
Total current liabilities	4,269	4,075
Non-current liabilities		
Convertible-bond-type bonds with share acquisition rights	500	-
Long-term borrowings	1,663	1,192
Provision for retirement benefits for directors (and other officers)	24	25
Retirement benefit liability	185	197
Deferred tax liabilities	133	192

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Total non-current liabilities	2,506	1,608
Total liabilities	6,776	5,683
Net assets		
Shareholders' equity		
Share capital	2,074	3,068
Capital surplus	2,452	3,494
Retained earnings	4,153	4,215
Treasury shares	(312)	(3)
Total shareholders' equity	8,367	10,775
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	352	512
Foreign currency translation adjustment	11	11
Total accumulated other comprehensive income	364	524
Share acquisition rights	125	105
Non-controlling interests	6	8
Total net assets	8,863	11,412
Total liabilities and net assets	15,640	17,096

Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Net sales	6,608	7,516
Cost of sales	4,595	5,352
Gross profit	2,013	2,164
Selling, general and administrative expenses	1,621	1,581
Operating profit	392	582
Non-operating income		
Interest income	0	1
Dividend income	9	11
Subsidy income	0	7
Other	4	11
Total non-operating income	14	31
Non-operating expenses		
Interest expenses	18	17
Share issuance costs	-	8
Other	5	9
Total non-operating expenses	23	35
Ordinary profit	383	577
Extraordinary income		
Gain on sale of shares of subsidiaries and associates	114	-
Total extraordinary income	114	-
Profit before income taxes	497	577
Income taxes - current	175	220
Income taxes - deferred	(7)	(10)
Total income taxes	167	209
Profit	329	367
Profit (loss) attributable to non-controlling interests	(0)	2
Profit attributable to owners of parent	330	365

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Profit	329	367
Other comprehensive income		
Valuation difference on available-for-sale securities	21	160
Foreign currency translation adjustment	(2)	(0)
Total other comprehensive income	19	159
Comprehensive income	348	527
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	349	525
Comprehensive income attributable to non-controlling interests	(0)	1

Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	497	577
Depreciation	235	244
Amortization of goodwill	24	24
Increase (decrease) in allowance for doubtful accounts	1	(2)
Increase (decrease) in provision for product warranties	(2)	(0)
Increase (decrease) in retirement benefit liability	6	12
Increase (decrease) in provision for bonuses	8	24
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(5)	1
Interest and dividend income	(10)	(12)
Interest expenses	18	17
Gain on sales of stocks of subsidiaries and affiliates	(114)	-
Decrease (increase) in accounts receivable - trade, and contract assets	(87)	321
Decrease (increase) in inventories	243	3
Increase (decrease) in trade payables	89	423
Decrease (increase) in investments in leases	32	(65)
Other, net	(320)	144
Subtotal	617	1,712
Interest and dividends received	10	12
Interest paid	(18)	(19)
Subsidies received	2	7
Income taxes refund	25	-
Income taxes paid	(145)	(214)
Net cash provided by (used in) operating activities	491	1,498
Cash flows from investing activities		
Payments into time deposits	(0)	-
Purchase of property, plant and equipment	(71)	(79)
Proceeds from sale of property, plant and equipment	-	1
Purchase of intangible assets	(224)	(157)
Purchase of investment securities	(0)	(0)
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	213	-
Other, net	0	2
Net cash provided by (used in) investing activities	(83)	(232)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(700)	(411)
Proceeds from long-term borrowings	500	-
Repayments of long-term borrowings	(633)	(727)
Purchase of treasury shares	(0)	(0)
Proceeds from issuance of shares resulting from exercise of share acquisition rights	-	1,807
Dividends paid	(151)	(303)
Repayments of lease liabilities	(0)	-
Other, net	-	(5)
Net cash provided by (used in) financing activities	(986)	359
Effect of exchange rate change on cash and cash equivalents	(4)	2
Net increase (decrease) in cash and cash equivalents	(583)	1,628
Cash and cash equivalents at beginning of period	2,612	1,889

(Millions of yen)

	For the six months ended June 30, 2025	For the six months ended June 30, 2026
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	(36)	-
Cash and cash equivalents at end of period	1,992	3,518