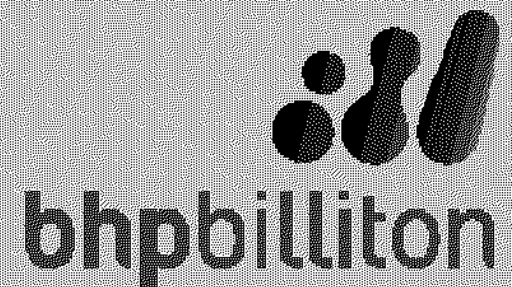


# Petroleum Business Briefing

December 2004



## Disclaimer

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Nothing in this release should be construed as either an offer to sell or a solicitation of an offer to buy or sell shares in any jurisdiction.

# Overview of Today's Briefing

- **Introduction, Overview, Growth and Project Updates**

Philip Aiken, Group President, Energy

- **Production and Financial Performance**

Greg Robinson, Chief Financial Officer & Chief Development Officer, Energy

- **Exploration**

Steven Bell, President Exploration & Business Development, Petroleum

- **Gas Developments & Opportunities**

Philip Aiken

- **Conclusion & Questions**

Philip Aiken

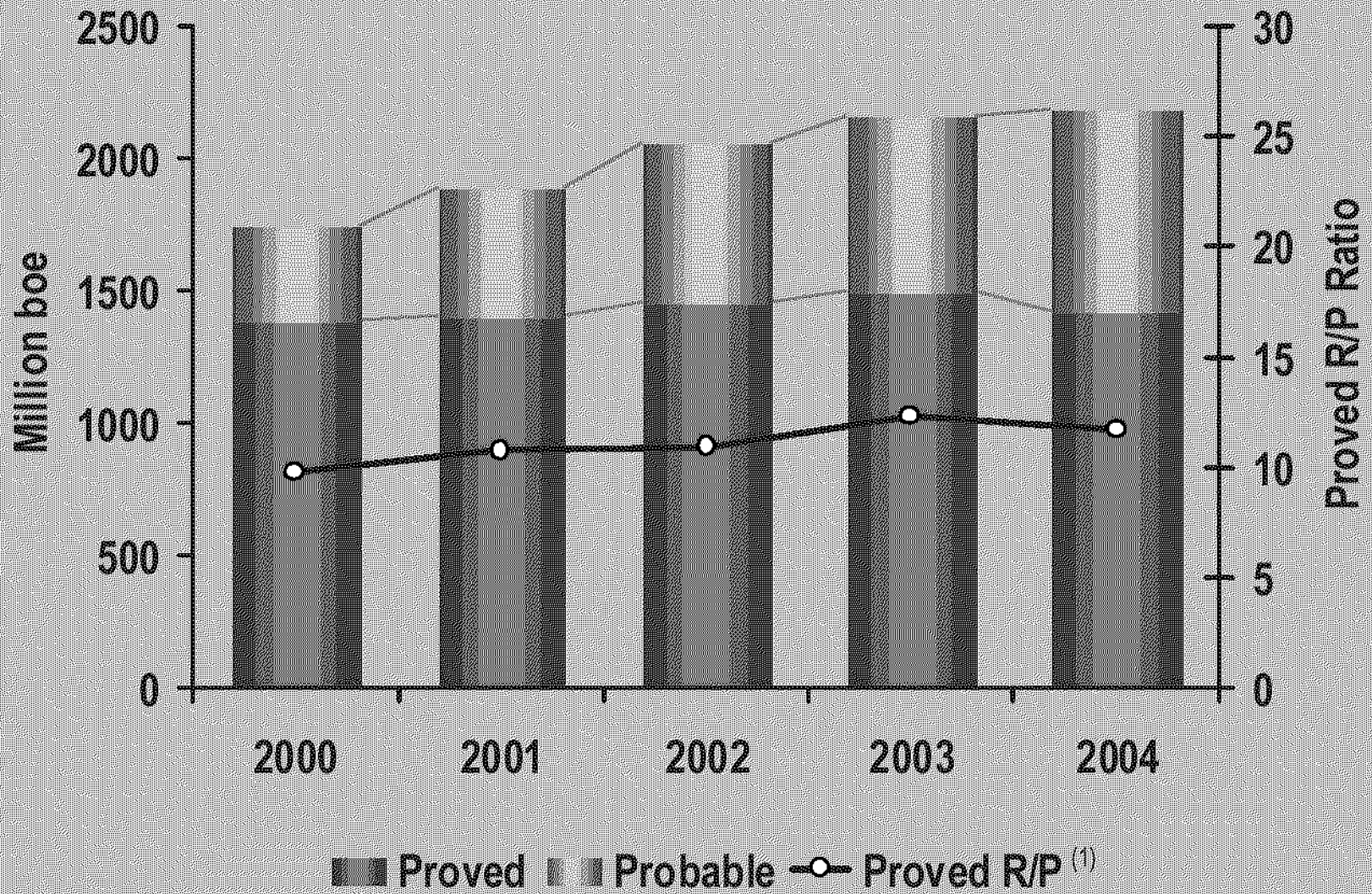
# BHP Billiton Energy

- Energy Group – Petroleum and Energy Coal Businesses
- Different businesses – overseen by Energy Executive Committee but operationally managed separately
- Advantages in bringing together:
  - Flexible response to changes in energy industry
  - Customers benefit from 'one stop shop'
  - Some common processes and management practices

# Petroleum – Overview

|                                         | FY 2004                           | FY 2003             |
|-----------------------------------------|-----------------------------------|---------------------|
| <b>Turnover</b> (Excluding third party) | \$3.2 billion                     | \$3.0 billion       |
| <b>EBIT</b>                             | \$1.4 billion                     | \$1.2 billion       |
| <b>Operating capital employed</b>       | \$4.1 billion                     | \$3.3 billion       |
| <b>Total production</b>                 | 122.5 million boe                 | 121.8 million boe   |
| <b>Average daily production</b>         | 335,000 boe per day               | 334,000 boe per day |
| <b>Total proved reserves</b>            | 1.421 billion boe                 | 1.504 billion boe   |
| <b>Staff and direct contractors</b>     | 1,784                             | 1,700               |
| <b>Main centres</b>                     | Melbourne, Houston, London, Perth |                     |

# Reserves Trends

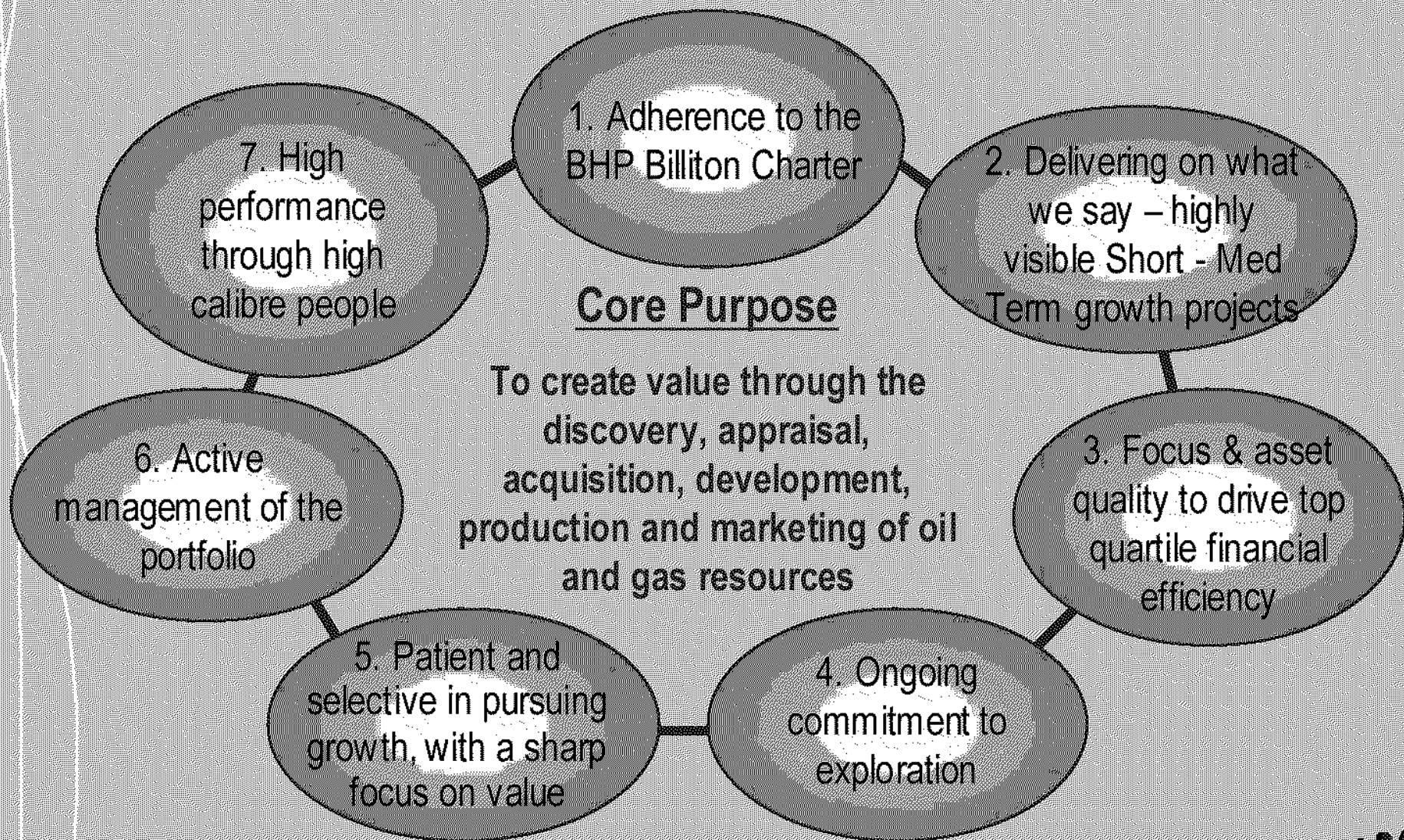


1. Proved R/P ratio refers to Reserves over Production

# Petroleum FY 2004 Health, Safety & Environment Performance

- BHP Billiton's goal is **zero harm** to people and the environment
- We are committed to continuous improvement in our HSEC performance. Over the year:
  - We outperformed our HSEC target
  - We had no major oil spills or environmental incidents
- Our HSEC highlights for the year include:
  - Pakistan and Global Drilling Teams achieved ISO and OSHAS certification
  - The company's Fatal Risk Control Protocols are being implemented
  - Favourable audits received against the HSEC Management Standards
  - Protocols in health and marine operations developed
  - HSEC leadership & information sharing initiatives progressed
  - Victorian Geosequestration pilot program progressed

# BHP Billiton Petroleum – Core Purpose / Core Values



# BHP Billiton Petroleum – Core Business

**A Core Business is a coherent area of business that is material to BHP Billiton, meets financial objectives, and offers a long-term span of activity and many options for reinvestment**

- Material for BHP Billiton
- Delivers against financial objectives
- Involves critical mass - multiple investment opportunities through multiple vehicles
- Plays to our capabilities and strategic aspirations - value is added by our participation
- Involves control & asset liquidity - we can control critical activities and decisions, and have reasonable freedom to optimally manage the asset portfolio

# BHP Billiton Petroleum's Goals & Aspirations

1. Fully exploit existing core businesses
  - Bass Strait/ Eastern Australia gas
  - Pacific Basin LNG/ W Australia oil & gas
2. Ensure the emergence of the Gulf of Mexico as a third core business
3. Develop a fourth core business over the coming decade
  - Exploration
  - Major resource holder opportunities
  - Gas
4. Proactively manage other high-quality assets

# Petroleum – core business and current operations



# Petroleum – Growth Highlights

## Projects delivered

- Ohanet
- Zamzama Phase I
- Boris-North
- NWS 4<sup>th</sup> Train
- ROD first oil

## Continued Gulf of Mexico success

- Mad Dog, Atlantis (and infrastructure) developments on track
- Appraisal success at Shenzi and Neptune
- Puma, Starlifter discoveries
- Strengthened acreage position

## Western Australia drilling success

- Exmouth Sub-Basin (Stybarrow, Ravensworth, Crosby, Stickle)

## Other projects progressed

- Minerva, Angostura

# Petroleum – Gulf of Mexico Projects

## Mad Dog

- On schedule for start-up in December 2004
- Production capacity\* 100,000 bbl of oil;  
60 MMcf of gas per day
- Reserves estimate: 200-450 MMboe (gross)



Mad Dog Spar

## Atlantis

- On schedule for 2006 first oil
- Production capacity\* 200,000 bbl of oil;  
180 MMcf of gas per day
- Reserves estimate: 635 MMboe (gross)



Atlantis Hull

## Caesar & Cleopatra Transportation System

- On schedule to begin operating in December 2004
- Caesar oil and Cleopatra gas pipelines will transport oil from Mad Dog and Atlantis into the Southern Green Canyon grid

\* Production capacity on 100% basis.

# Petroleum – Other Projects

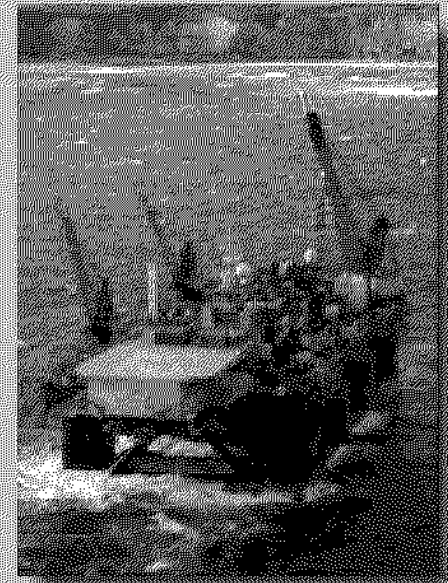
## Angostura

- On schedule for start-up December 2004
- Production capacity (nameplate) 100,000 bbl/day
- Gross reserves estimate 90 – 300 MMbbl;  
1 to 2.3 Tcf gas
- Gas commercialisation next phase



## Minerva

- On schedule for start-up December 2004
- 2P gas (gross) 300 Bcf, 1.2 MMbbl condensate
- Gas supply to South Australia



# Petroleum /Sanctioned Delivered Projects

|                           | Start-up  | BHP Billiton<br>Capex | Nameplate<br>Capacity*<br>(BHP Billiton boe/day) |
|---------------------------|-----------|-----------------------|--------------------------------------------------|
| Zamzama Phase 1 (Pak)     | July 2003 | \$40 M                | 21,000                                           |
| Boris (GoM)               | Sep 2003  | \$70 M                | 11,000                                           |
| Ohanet (Alg)              | Oct 2003  | \$464 M               | N/A – Risk Sharing Contract                      |
| North West Shelf T4 (Aus) | Aug 2004  | \$247 M               | 14,500                                           |
| ROD (Alg)                 | Oct 2004  | \$192 M               | 29,000                                           |
| Mad Dog (GoM)             | Dec 2004  | \$368 M               | 23,600                                           |
| Caesar/Cleopatra (GoM)    | Dec 2004  | \$132 M               | Infrastructure                                   |
| Angostura (T&T)           | Dec 2004  | \$327 M               | 45,000                                           |
| Minerva (Aus)             | Dec 2004  | \$150 M               | 22,000                                           |
| Atlantis (GoM)            | Q3 2006   | \$1.2 B               | 101,200                                          |

\* Nameplate capacity does not reflect actual production

# New Growth Opportunities

## Gulf of Mexico

- Shenzi, Neptune
- Other Appraisal at Puma, Cascade and Chinook

## Australia

- Stybarrow, Pyrenees
- Scarborough/Cabrillo Port (US)
- NWS Train 5

# New Growth Opportunities

## **Exploration (existing)**

- Algeria
- Australia – Gippsland & Western Australia
- Trinidad & Tobago
- US – Gulf of Mexico
- Pakistan

## **Exploration (new test areas)**

- Borneo, Canadian Maritime, Brazil, South Africa

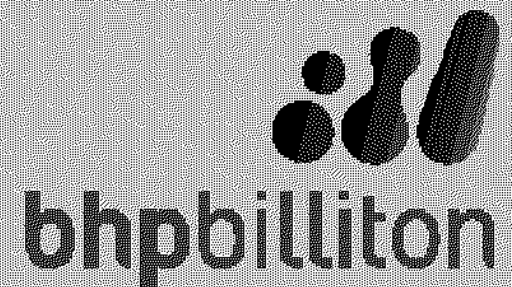
## **New Business Development**

- Existing Assets
- North Africa/Middle East

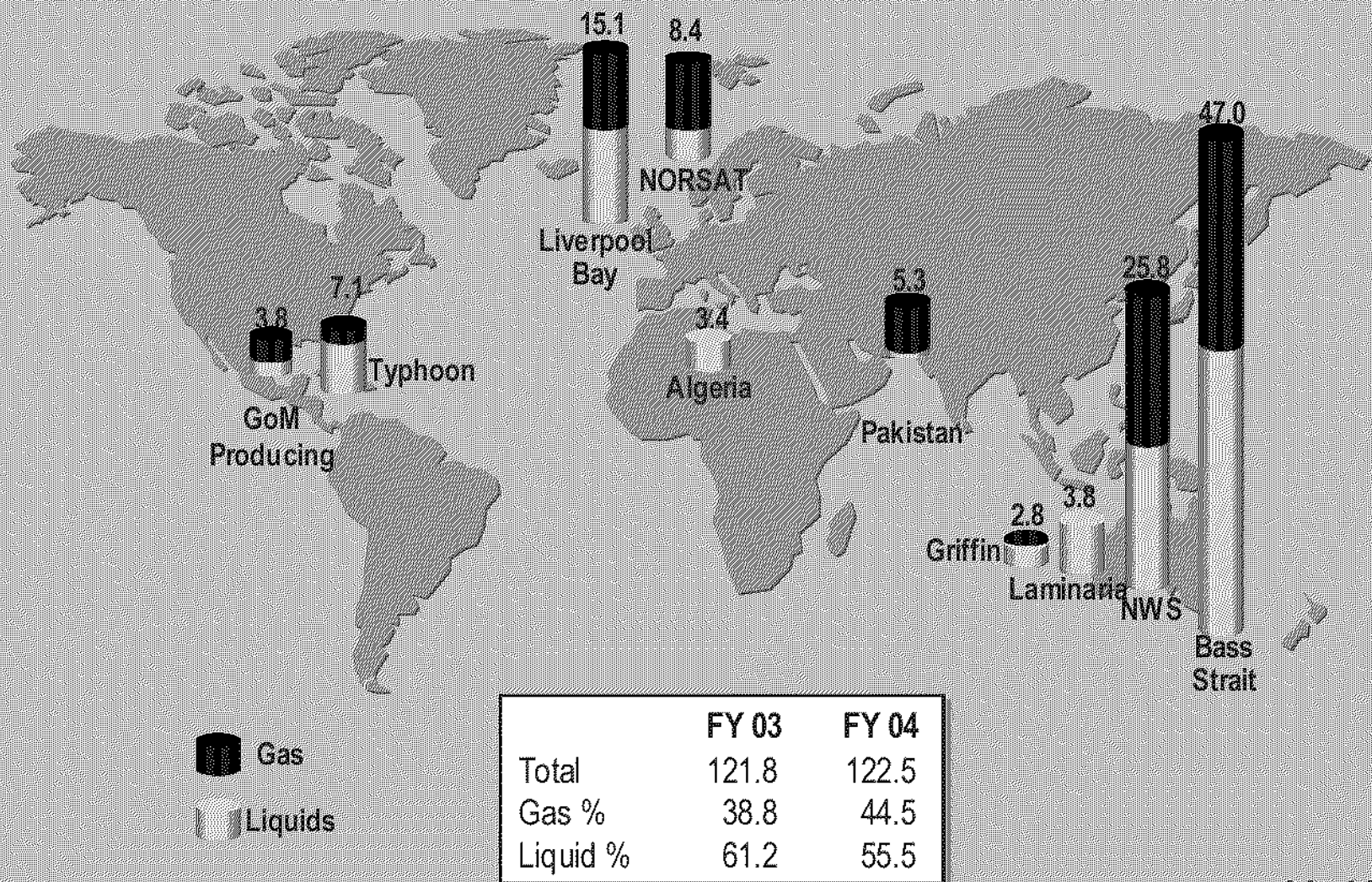
# Petroleum Business Briefing

## Financial and Production Performance

December 2004

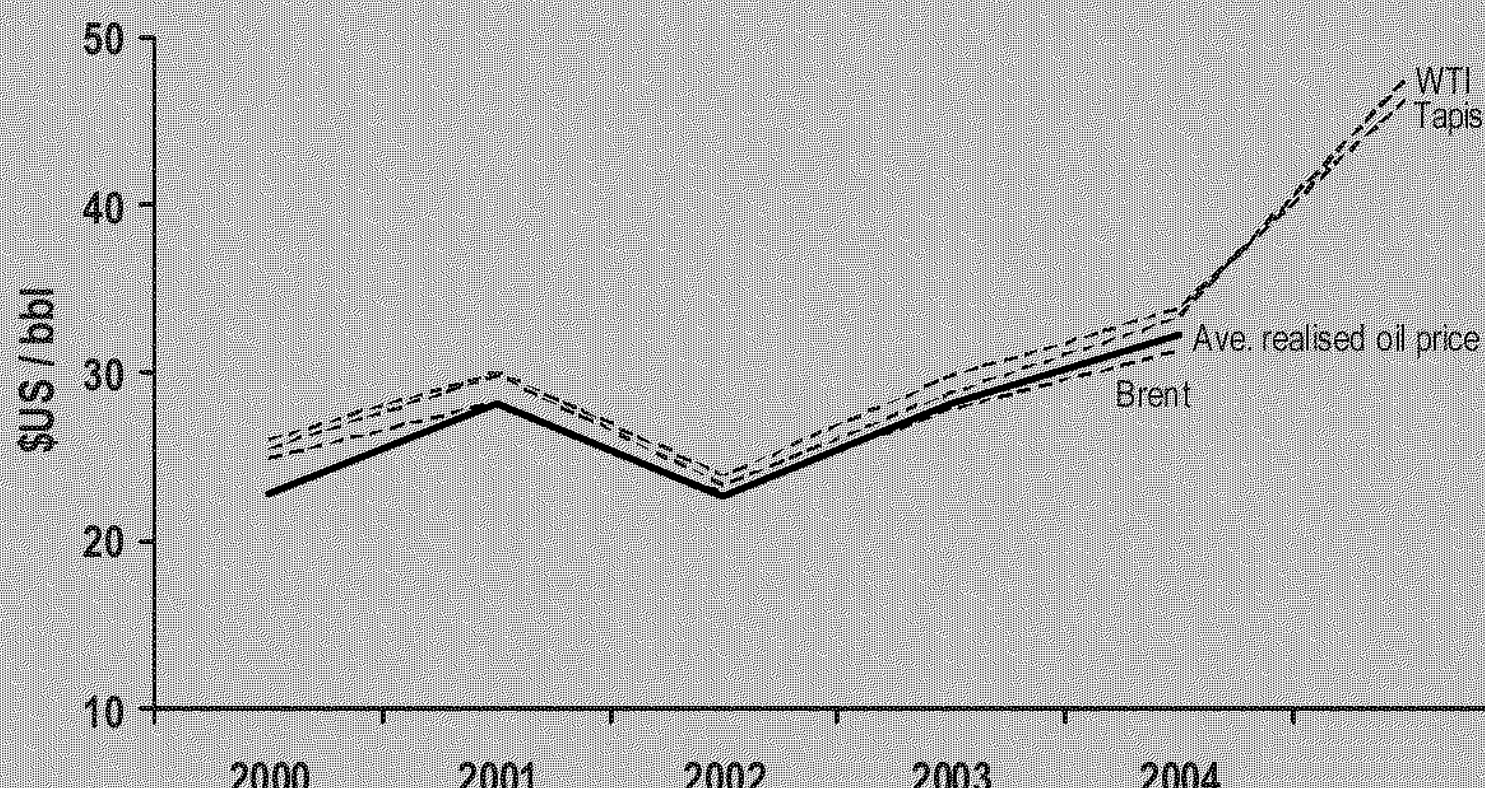


# FY 2004 Production by Asset



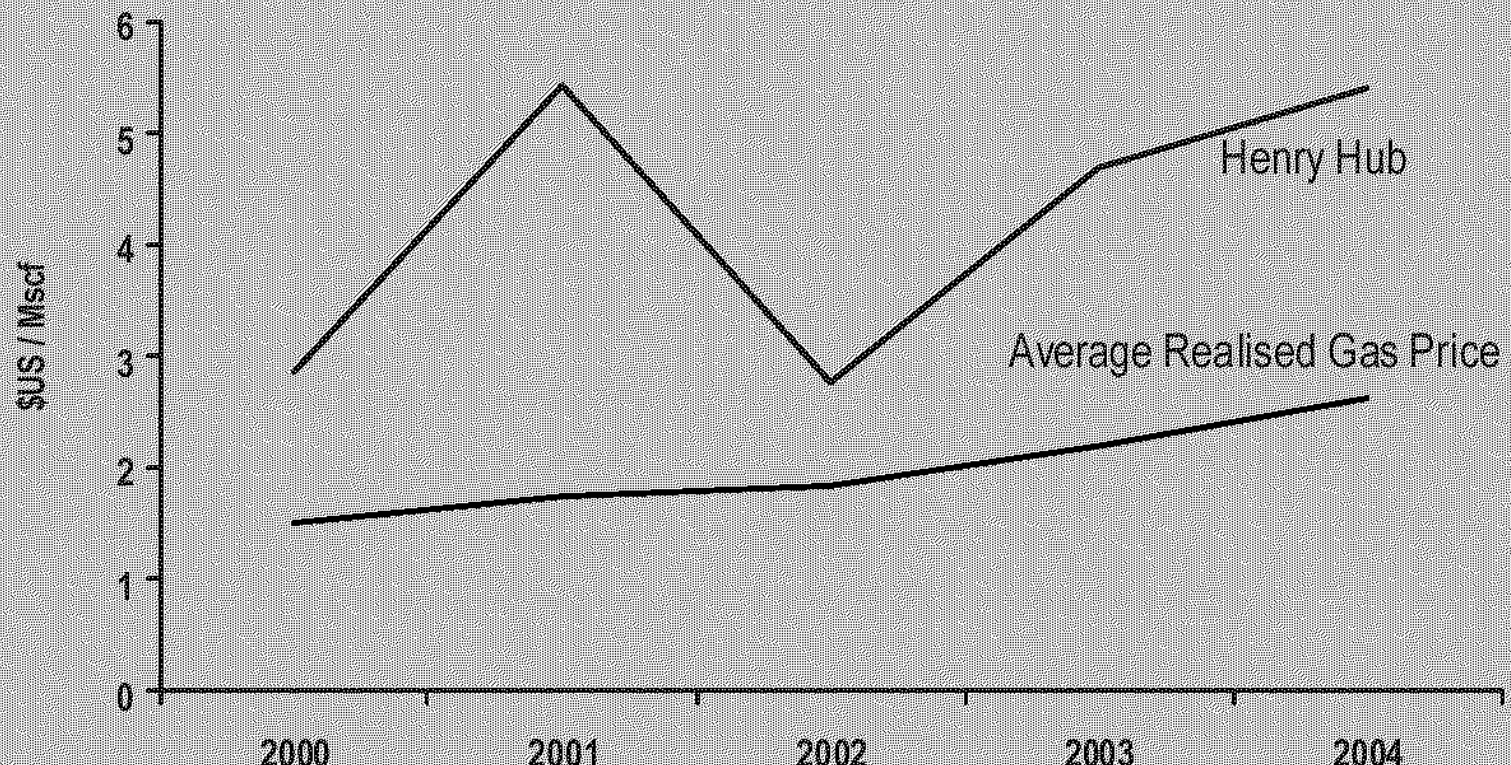
# WTI vs Average Realised Oil Price – US\$/bbl

|                            | FY 00 | FY 01 | FY 02 | FY 03 | FY 04 |
|----------------------------|-------|-------|-------|-------|-------|
| WTI                        | 25.93 | 30.03 | 23.78 | 29.77 | 33.69 |
| Average realised oil price | 22.86 | 28.04 | 22.58 | 28.14 | 32.24 |

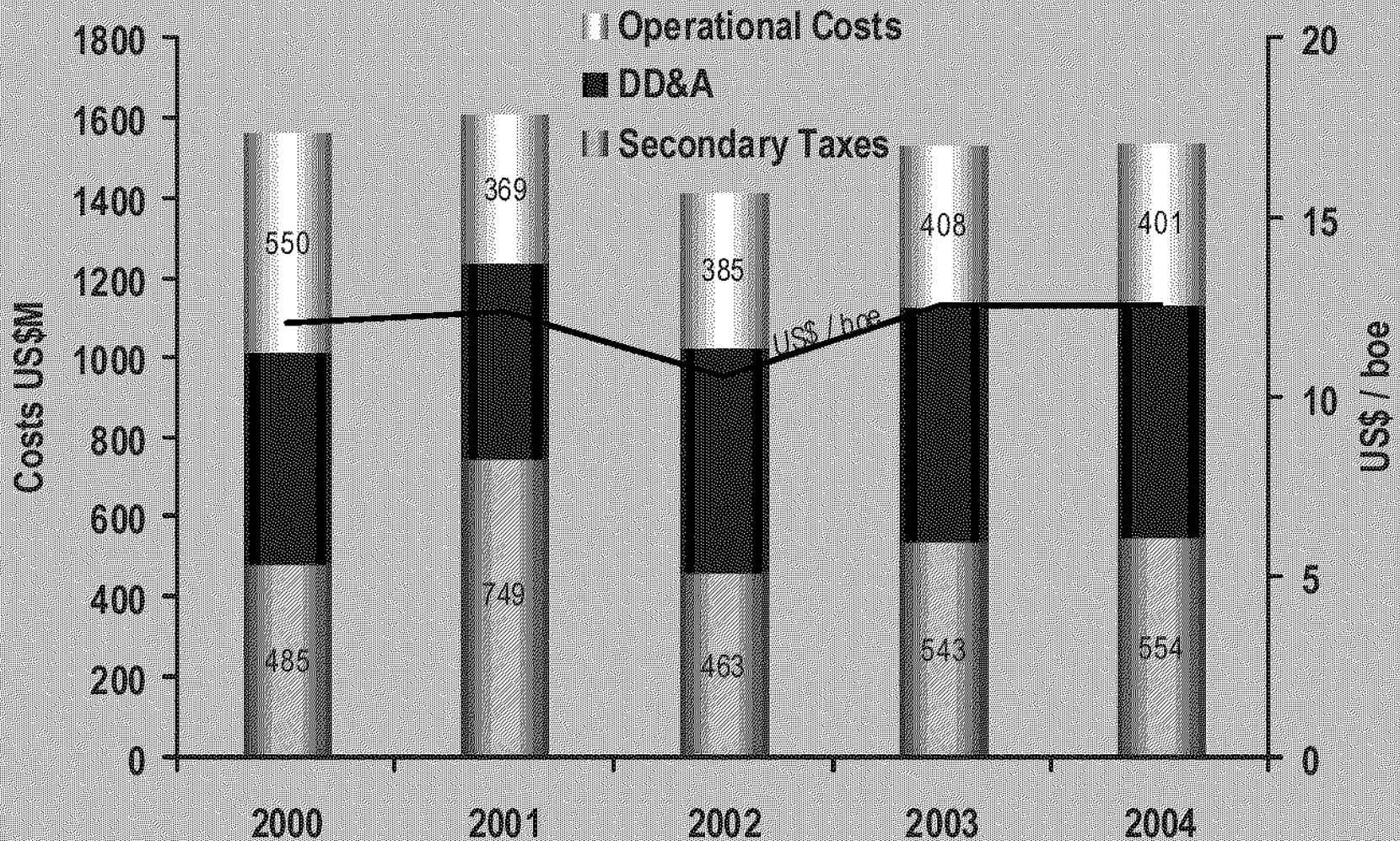


# Henry Hub vs Average Realised Gas Price – US\$/Mcf

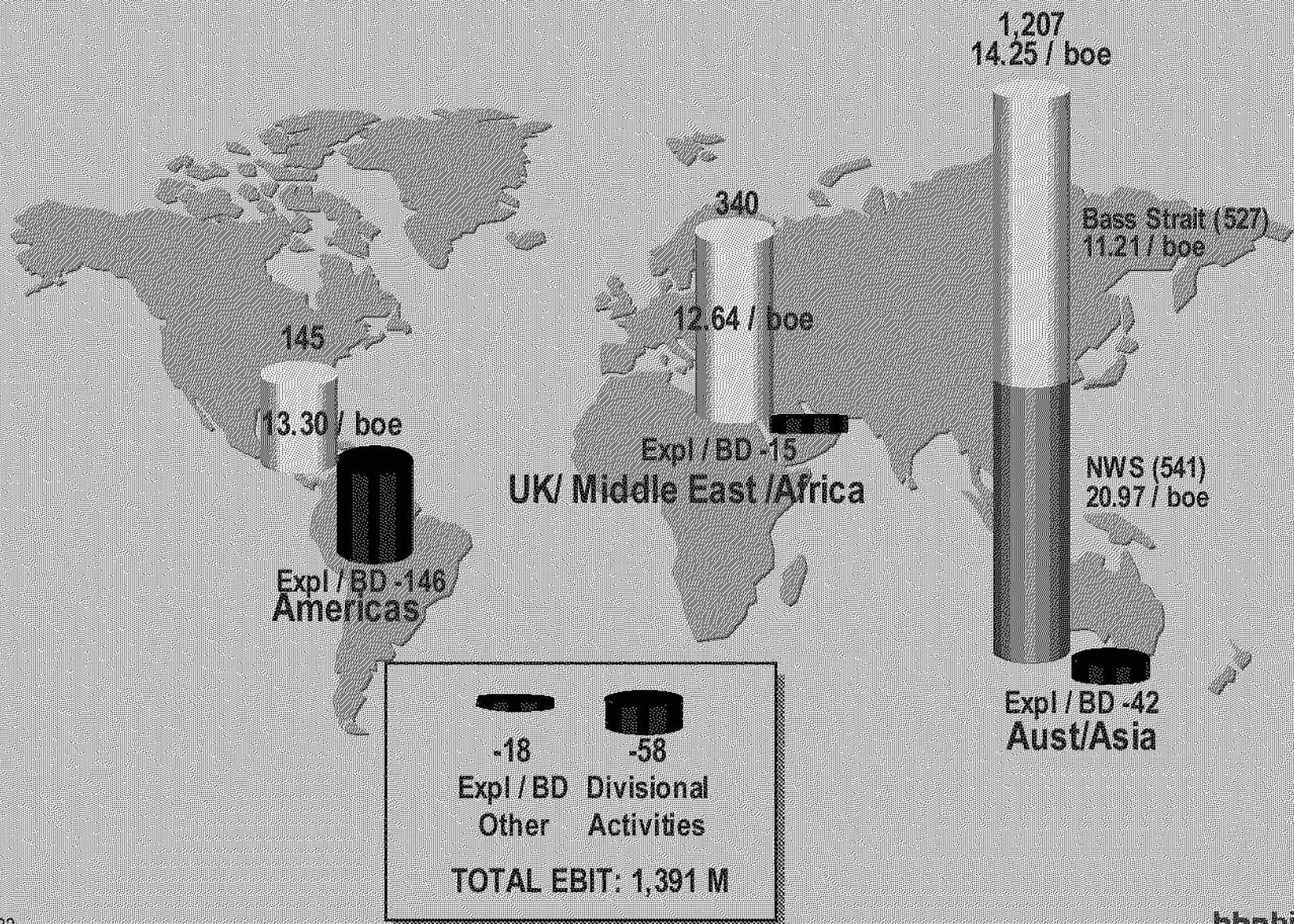
|                            | FY 00 | FY 01 | FY 02 | FY 03 | FY 04 |
|----------------------------|-------|-------|-------|-------|-------|
| Henry Hub (Nominal Price)  | 2.86  | 5.42  | 2.77  | 4.68  | 5.41  |
| Average realised gas price | 1.50  | 1.73  | 1.84  | 2.21  | 2.62  |



# FY 2000 – FY 2004 Total Costs (Producing Assets)



# FY 2004 EBIT (US\$M)



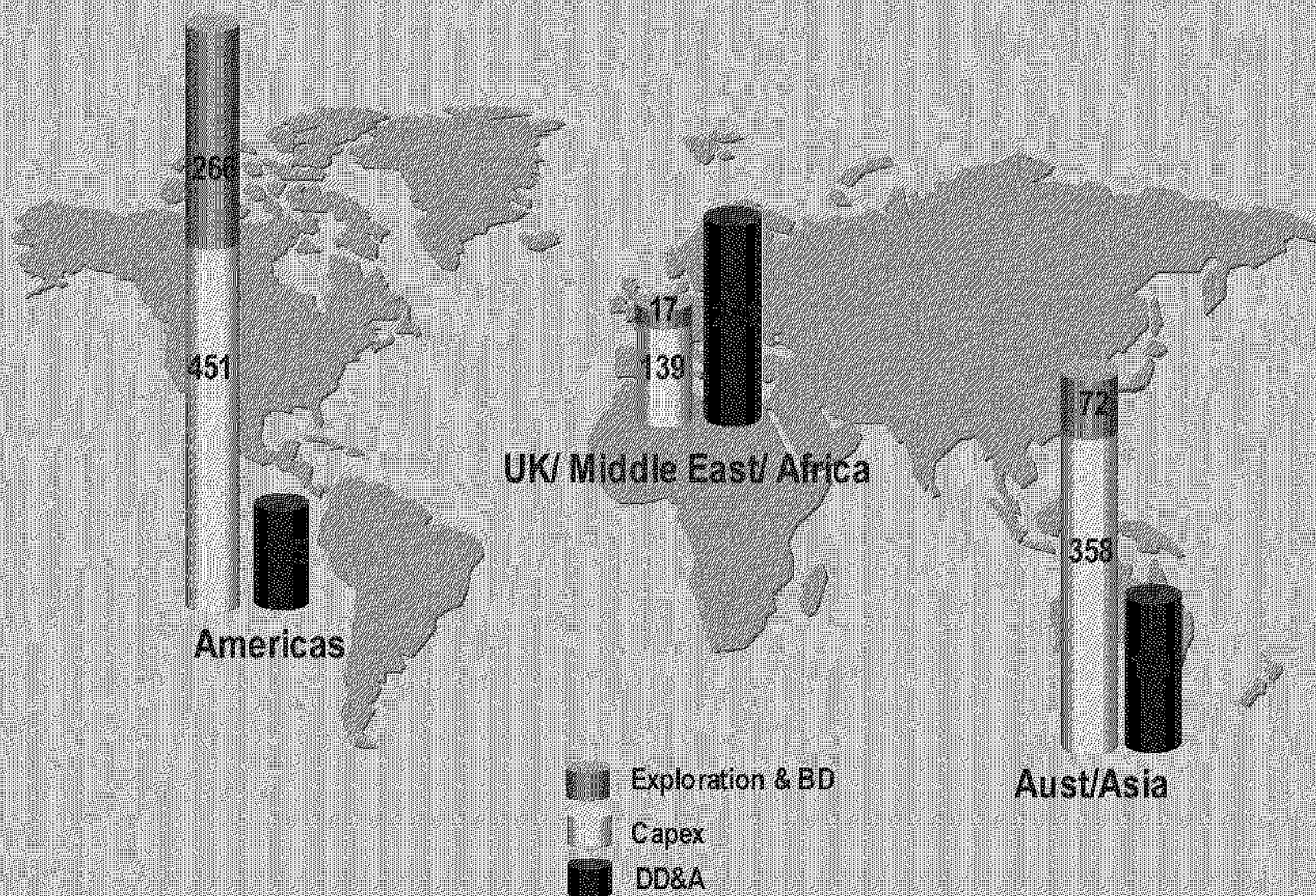
# EBIT Sensitivities FY 2005

- **Price \$1/bbl (WTI)**  
+/- US\$55M
- **Price US10¢/Mcf (GoM Existing) \***  
+/- US\$1.5M
- **Price 10 pence/Mcf (NORSAT) \***  
+/- US\$2.4M
- **Exchange Rate**  
**US¢1/A\$**  
+/- US\$6M Net Monetary Liabilities  
+/- US\$1M Operations
- **No hedging**

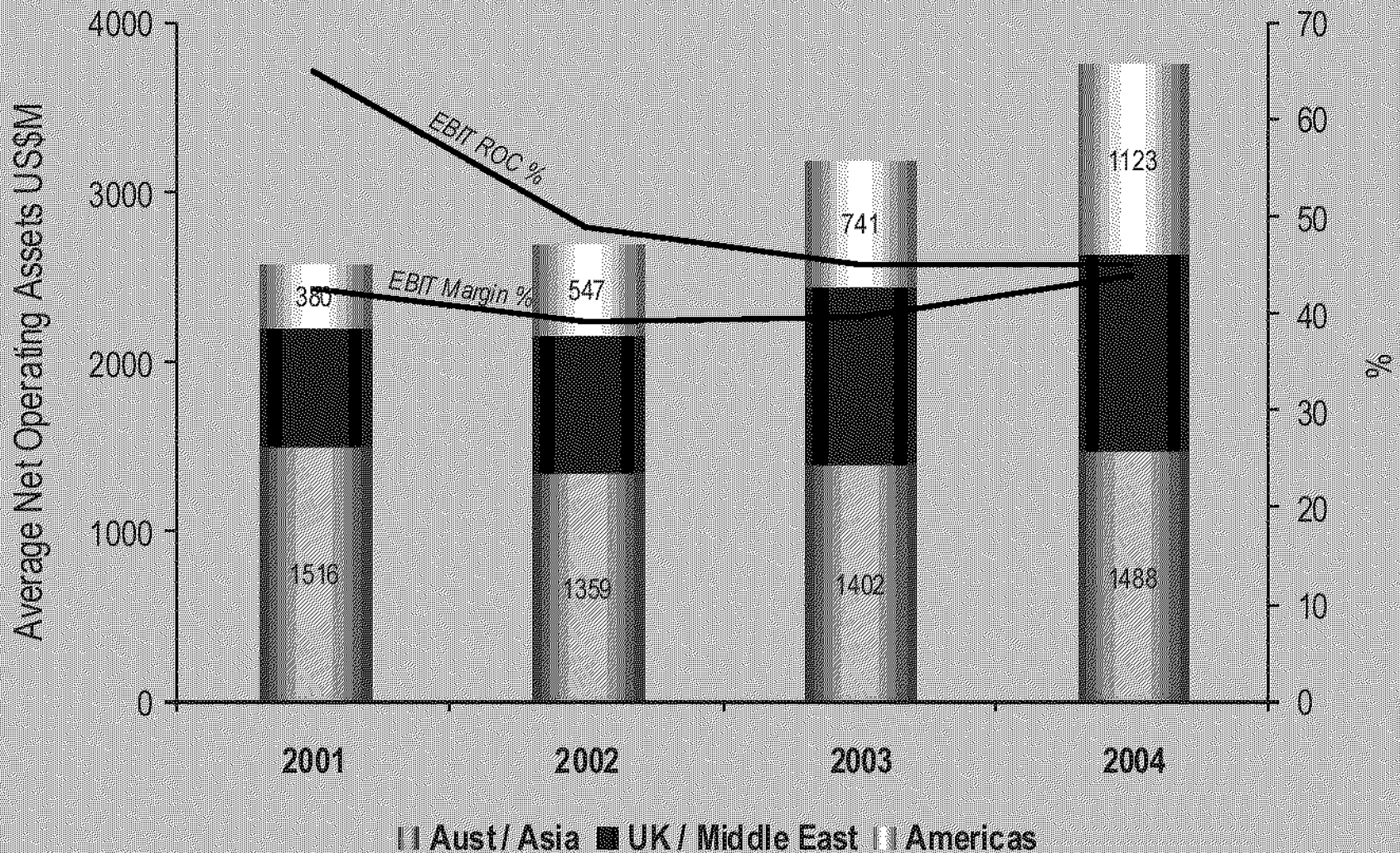
*\* Variability only occurs for North Sea and GoM. All other gas is contracted.  
Note: Mcf = 1,000 cubic feet.*

FY2004

# Capex, Exploration & Business Development vs DD&A (US\$M)

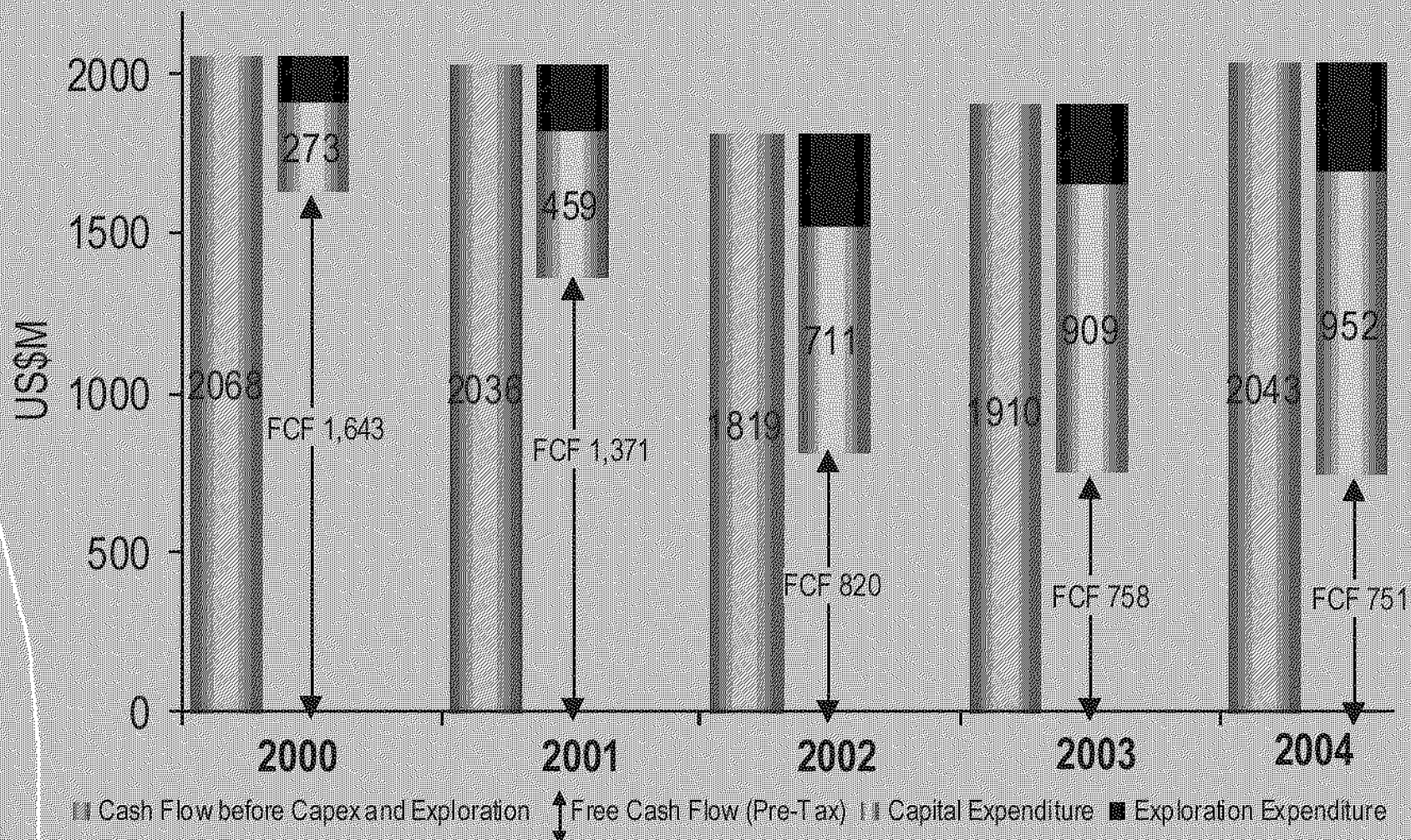


# FY 2001 – FY 2004 Total Capital vs % Returns



\*EBIT Margin % excludes third party products

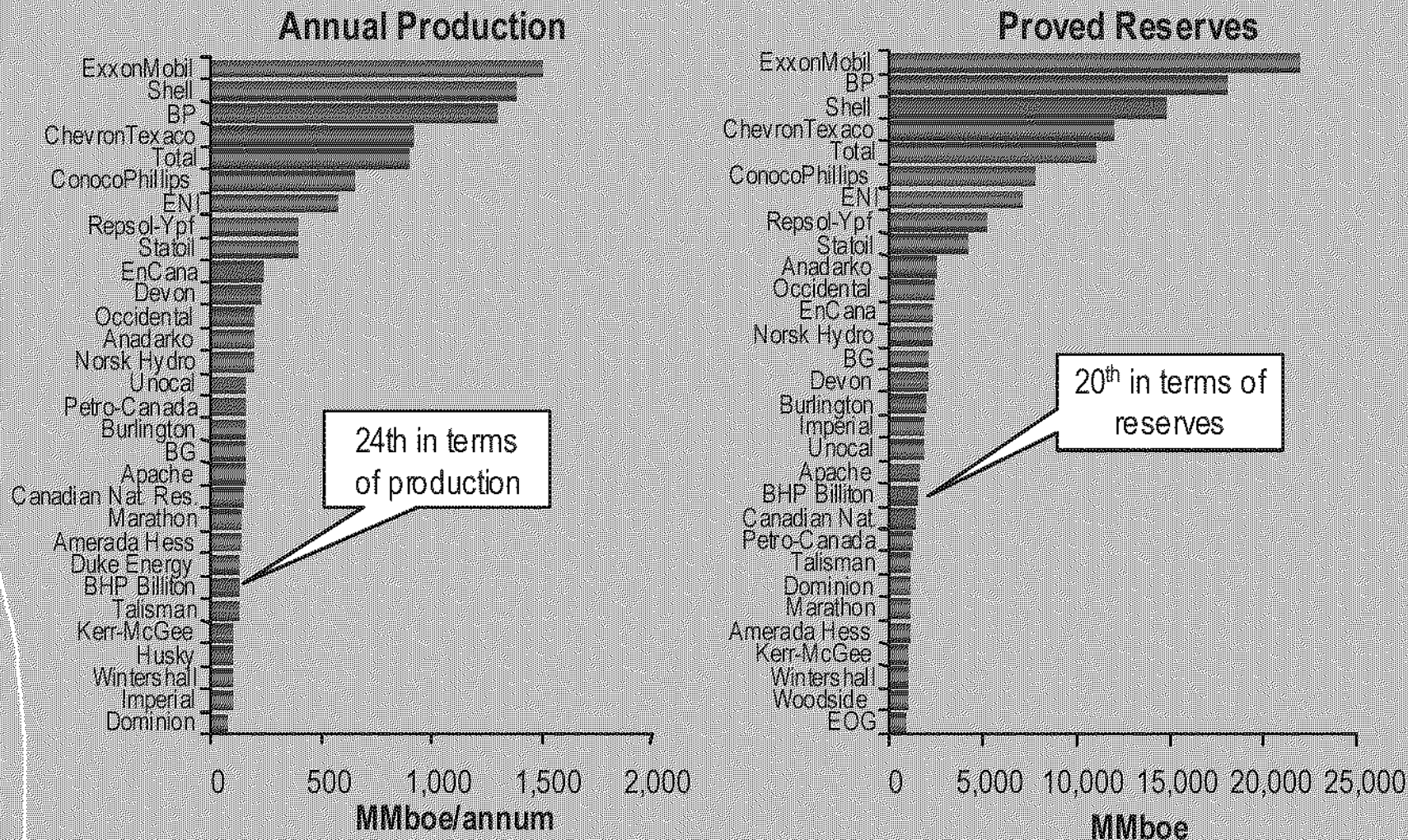
# Petroleum FY 2000 – FY 2004 Free Cash Flow



# PSC – General Principles

- Contractor pays for / bears risk of all exploration, development and production
- Contractor reimbursed for share of 'agreed' costs from production over a fixed term (consisting of capital and operating cost contributions)
- Remaining 'profit oil' is divided between Contractor and local government at an agreed rate
- Income tax remains the liability of the Contractor under domestic law but under the PSC this liability is assumed by local government
- 'Tax Barrel' concept:
  - Taxes paid on our behalf are grossed up through revenue with the offsetting entry recorded as tax expense
  - 'Tax barrels' are also reflected in production and booked reserves
  - Effect of methodology makes results more comparable to non-PSC regimes

# Petroleum Relative to the Industry Players

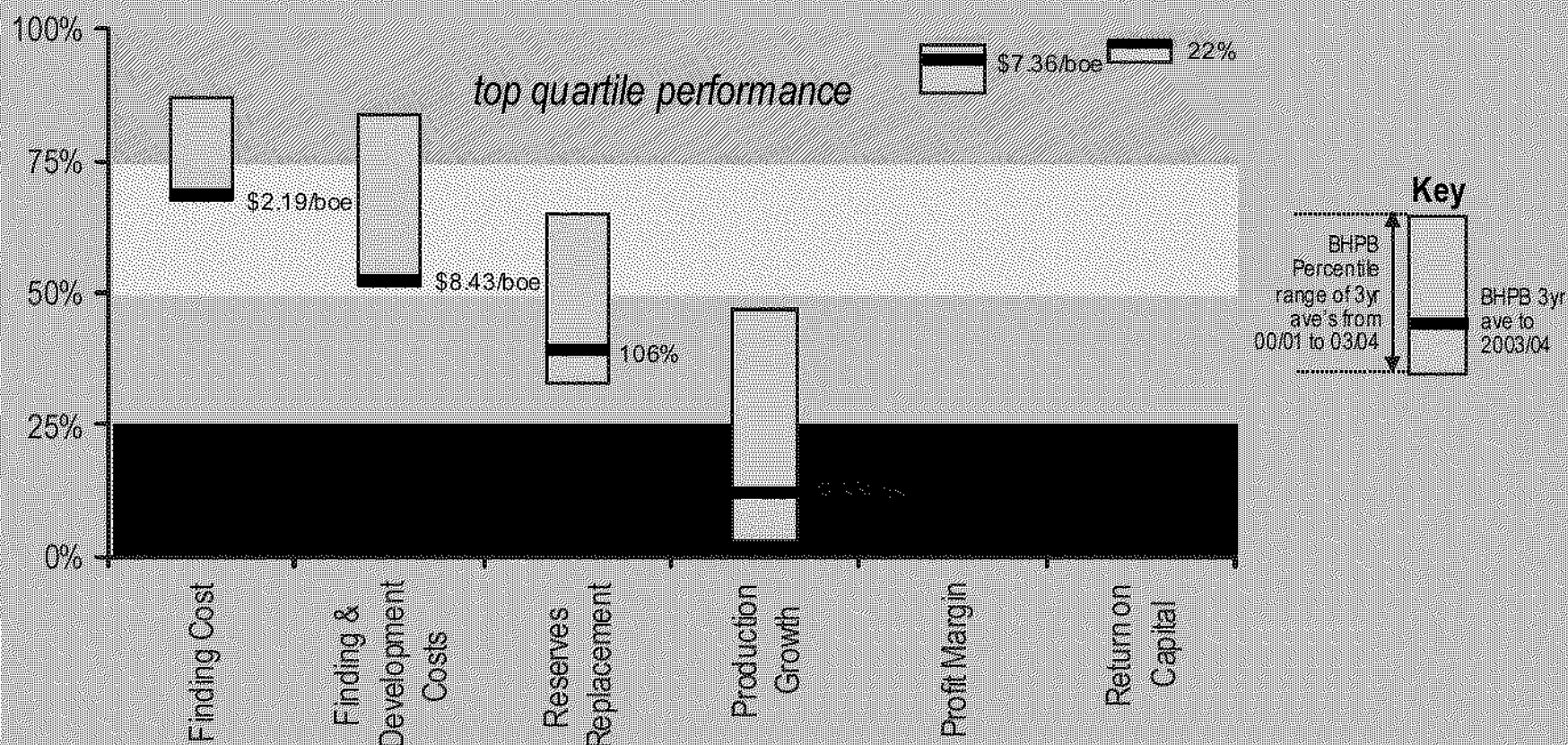


Excludes companies with significant state ownership or if uncertainty in reserves or production

BHPB shown with FY04 data & Other companies are CY03 data  
Source: Evaluate Energy

# Peer Group Benchmarking

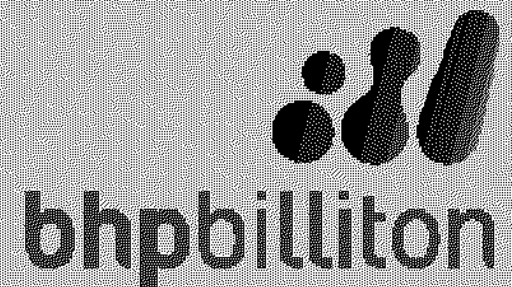
## BHP Billiton Petroleum's Peer Group Ranking Range of 3 year averages from 2000/01 to 2003/04



# Petroleum Business Briefing

## Exploration

December 2004



# Overview

- BHP Billiton Exploration Overview
- BHP Billiton Exploration Activity update

# BHP Billiton Petroleum Exploration Aspirations and Goal

Creation of Value through the discovery & appraisal of hydrocarbon resources with the aim of establishing reserves to support commercially viable development projects, sustaining existing core areas and building new core businesses

On track to meet 5 Year Targets (to FY 06) based on discoveries made at top quartile resource based finding cost

## Exploration Discoveries FY 02 to Present

### GoM

- Cascade
- Boris North
- Shenzi
- Vortex
- Chinook
- Starlifter
- Puma

### AUSTRALIA

- Pyrenees (Ravensworth / Crosby / Stickle)
- Vincent
- Stybarrow

### TRINIDAD & TOBAGO

- Howler
- Delaware

Total E&A spend FY 02 – FY 04: ~ \$870 M

Total BHP Billiton share P50 risked resource added: ~ 550 MMboes

Finding Cost: ~\$1.60 / boe

# So how does Resource *convert* to Reserve-based FC?

A useful guide based on our past 3-5 years performance

***Discovered***

**P50 Resource**

@

<\$1.00 - 1.25 / boe

***Appraised***

**P50 Resource**

@

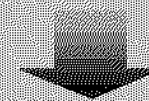
\$1.60 – 2.00 / boe

***Developed / Producing***

**P1 + P2 Reserves**

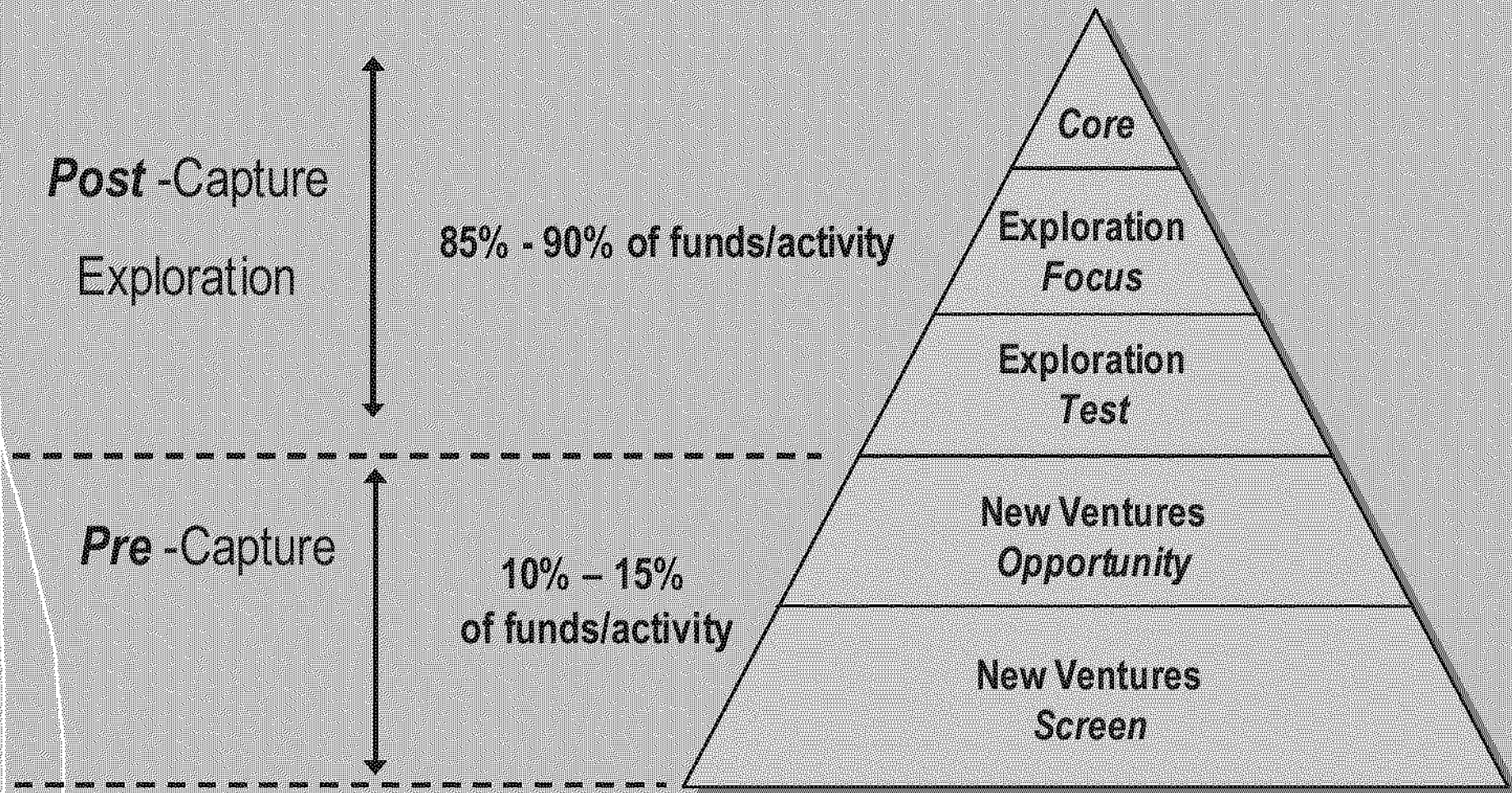
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Assuming 80% resource to  
reserve conversion  
across our global portfolio

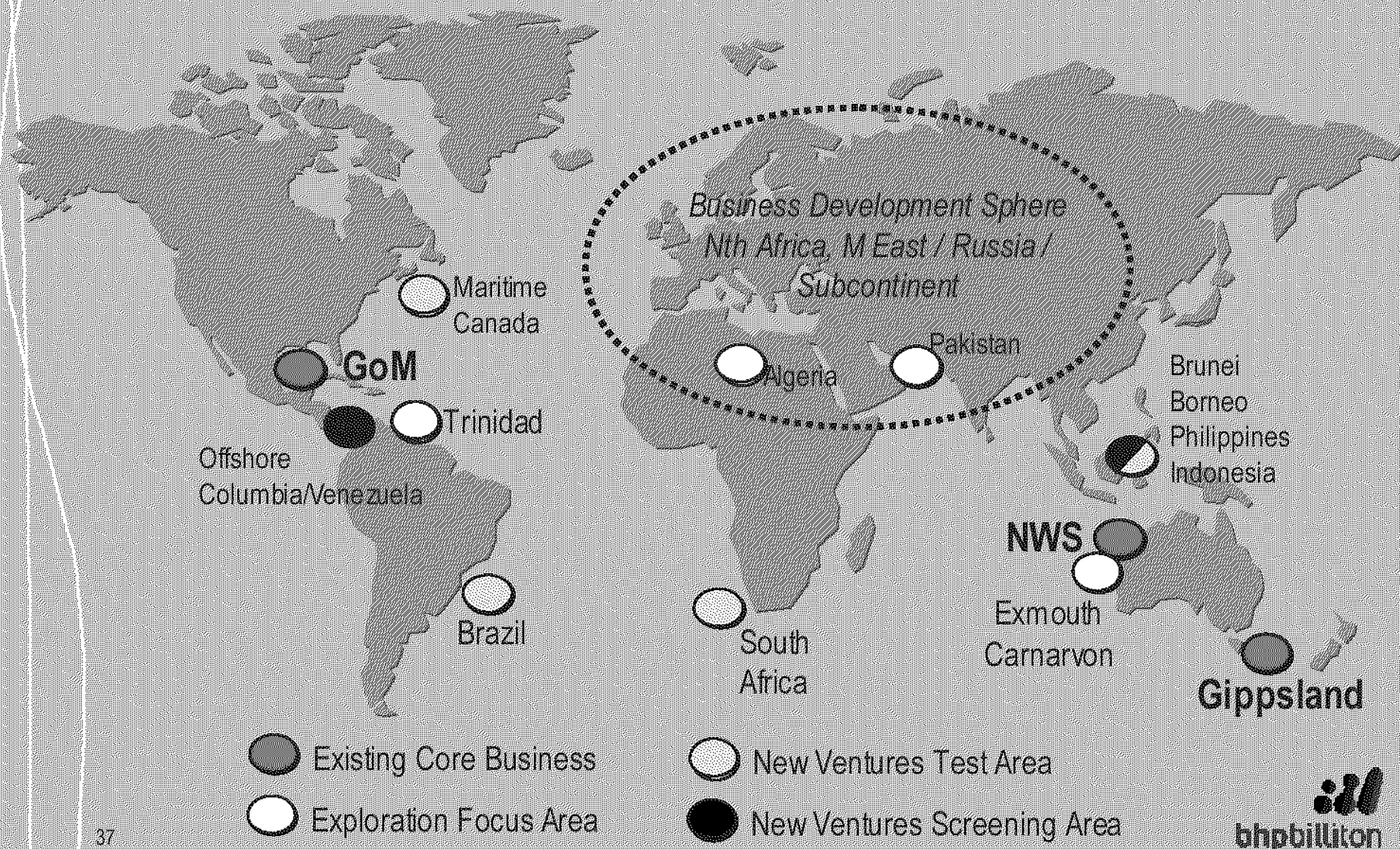


Reserve-based External Finding Cost: **\$2.00 – 2.50 / boe**

Exploration involves screening of many opportunities but 85% to 90% of funds & effort are allocated to a few select areas

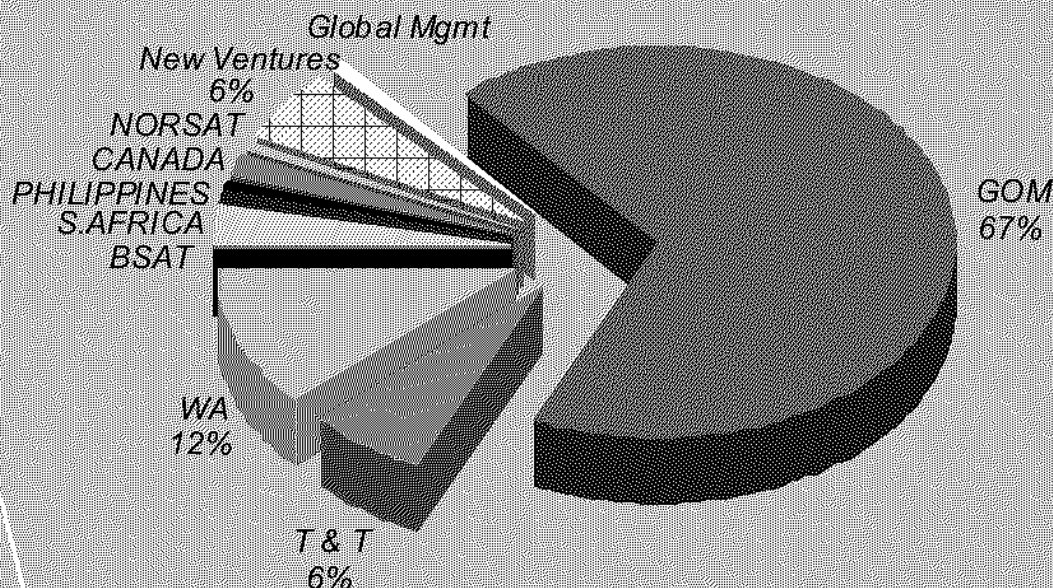


# Location of our current exploration screening, testing and executing activities



# Exploration and Appraisal Budget Breakdown for FY 05 demonstrates focus of expenditure

## ALLOCATED - BY GEOGRAPHY



- Total gross exploration budget ~ US\$300 M
- 85% of spend in existing 3 core exploration areas
- 2/3rds within the GoM
- Anticipate increased spend in South Africa & Maritime Canada during CY 2005 / 2006

## Drilling Budget by Play Type

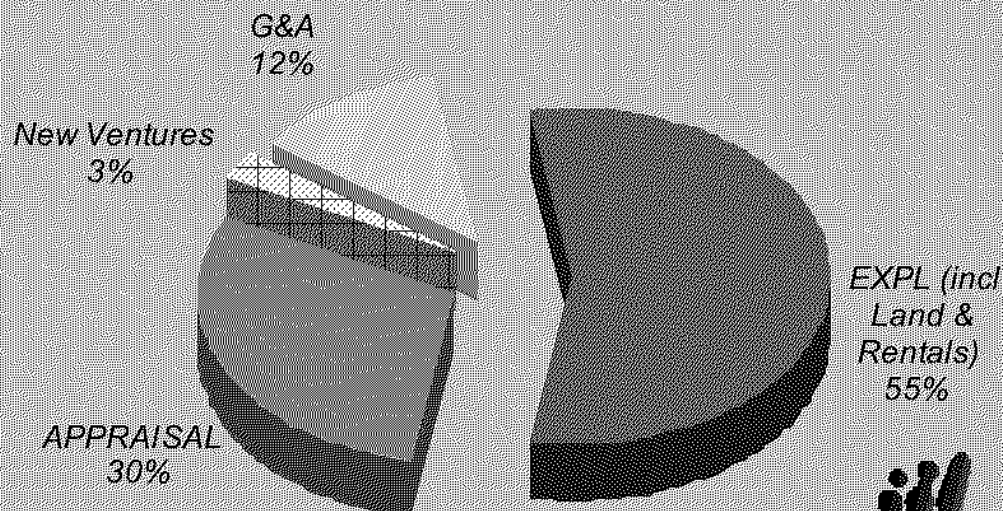
New Plays: 10%

Growth of Existing Plays: 30%

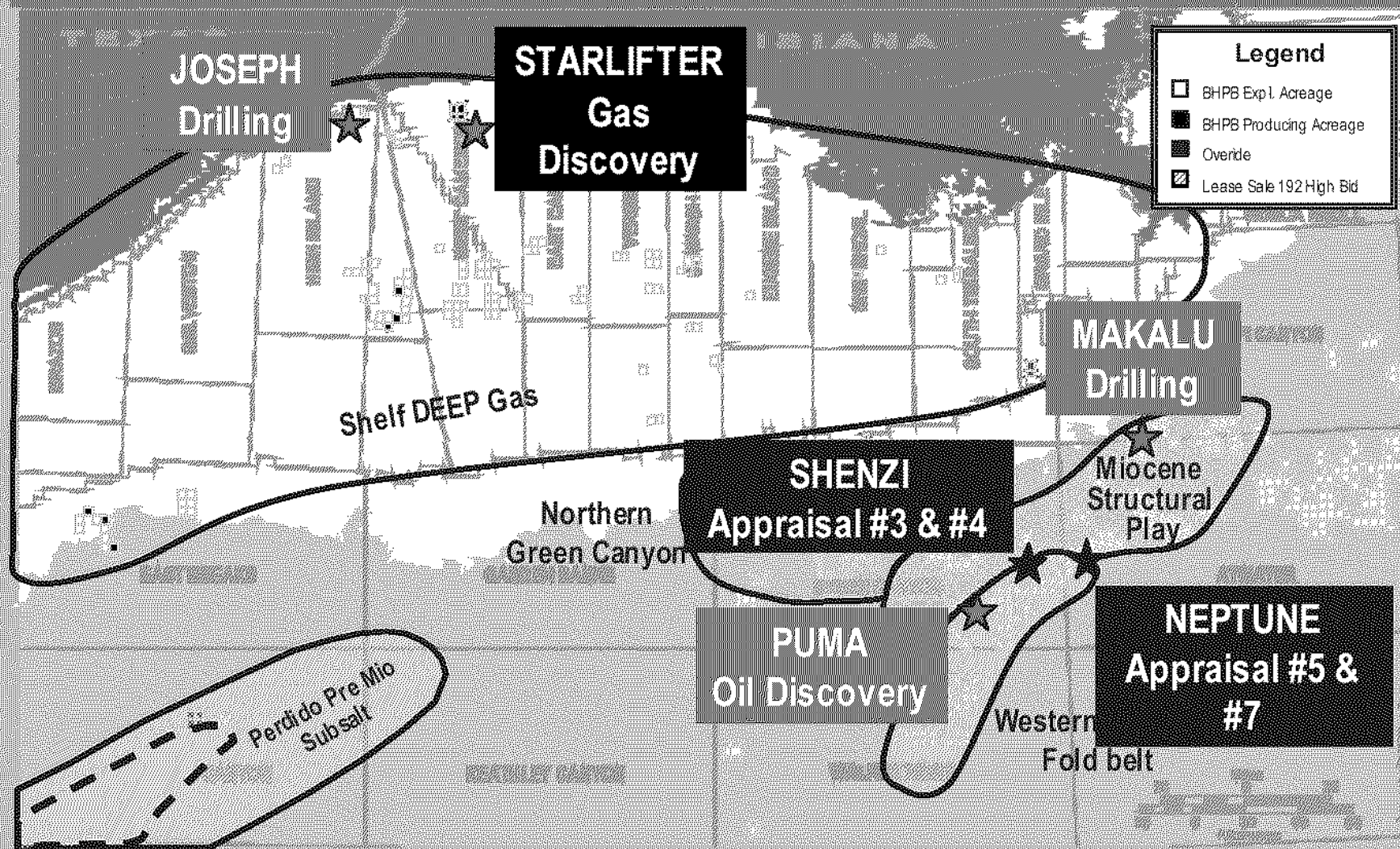
Nearfield Exploration: 20%

Appraisal: 40%

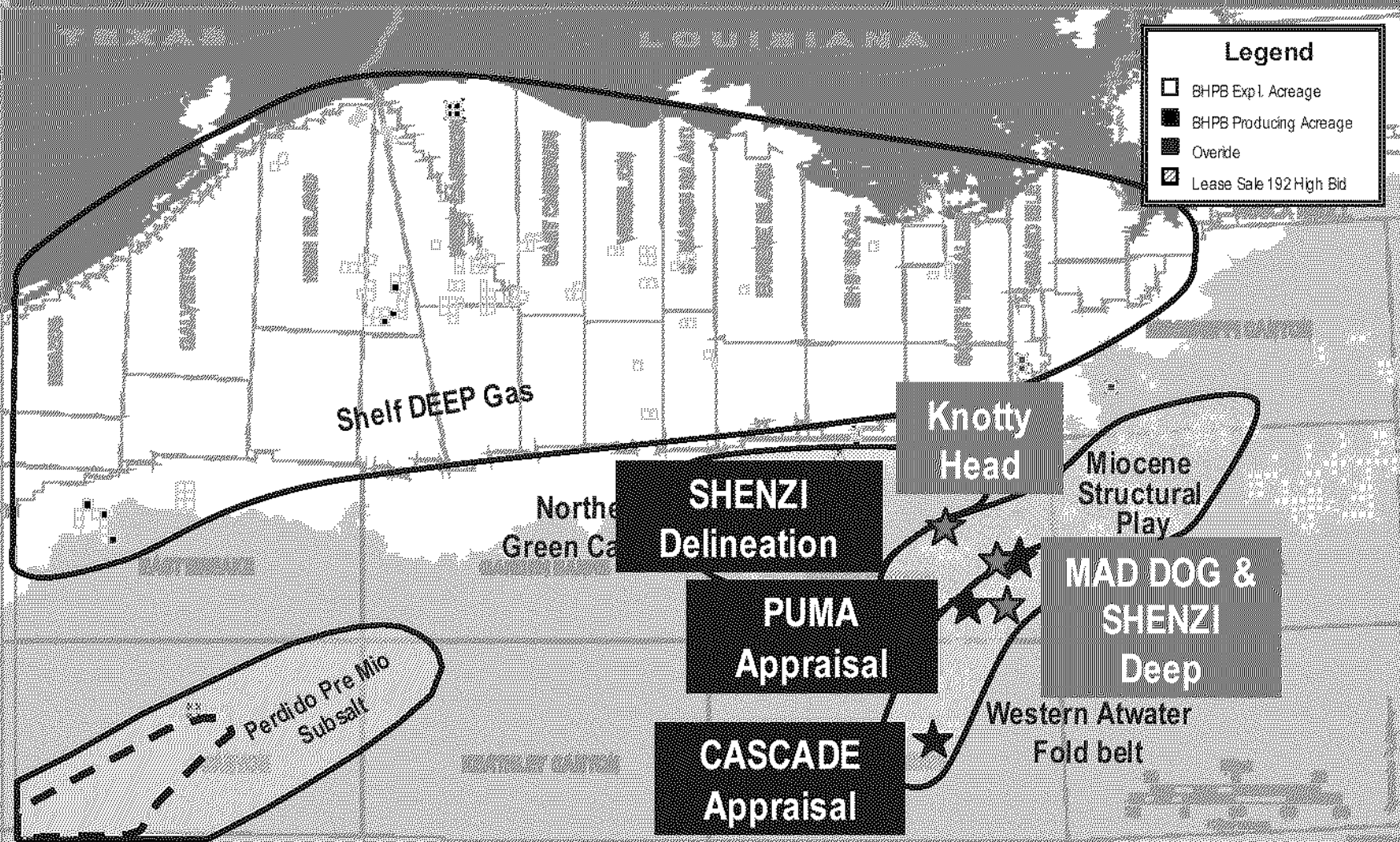
## ALLOCATED - BY CATEGORY



**GoM:** Drilling activity in past 12 months included appraisal wells at Neptune & Shenzi + 2 discoveries. 2 expl wells currently drilling



**GoM:** Over the next 12 months drilling at least 3 exploration wells along with 3 appraisal wells



|  |                          |
|--|--------------------------|
|  | BHP Billiton blocks      |
|  | Subject to 'discussions' |

Subject to 'discussions'

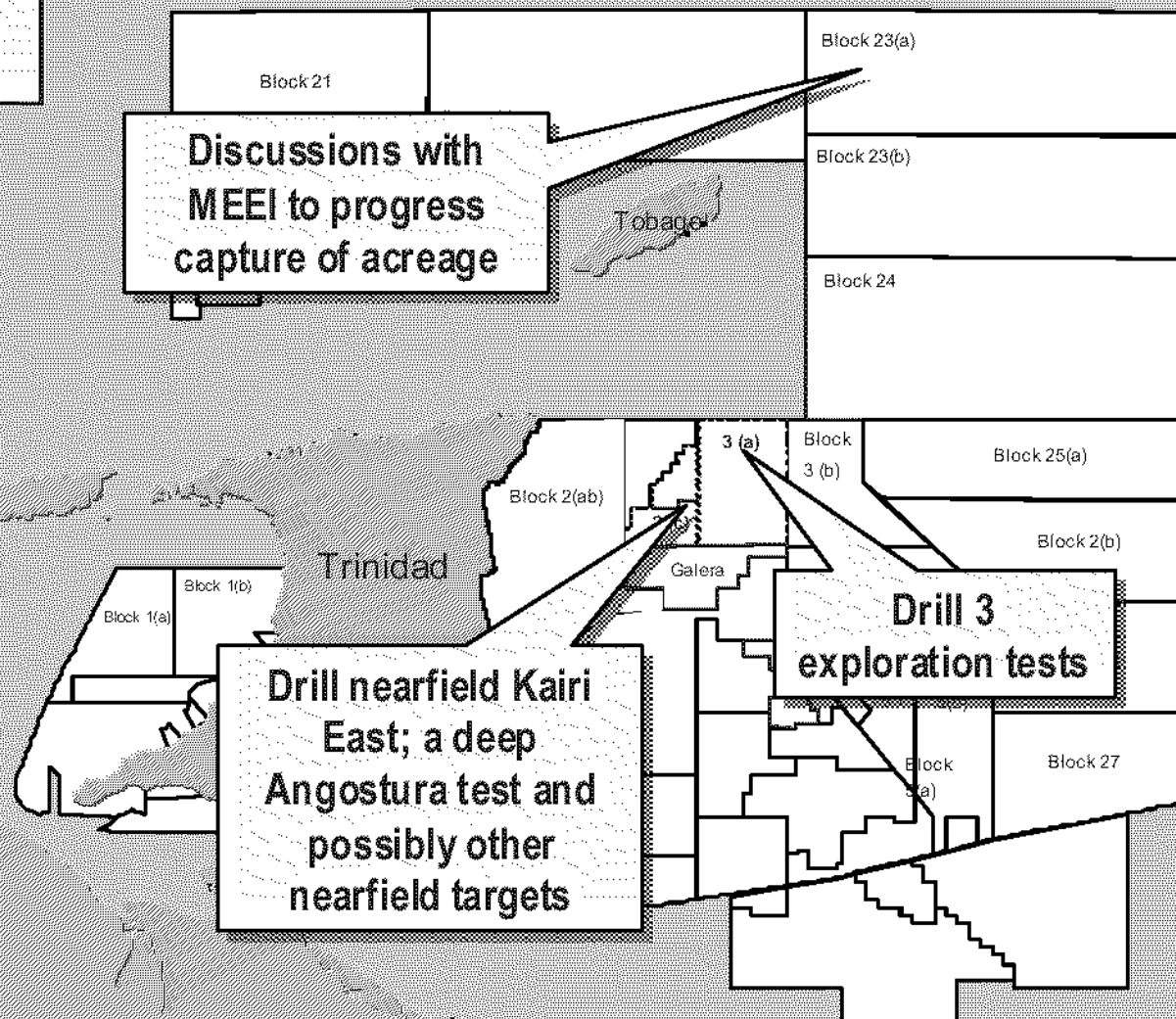
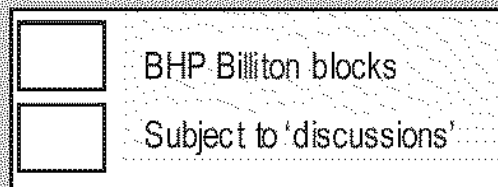
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## Discoveries at Bimurraburra & Delaware

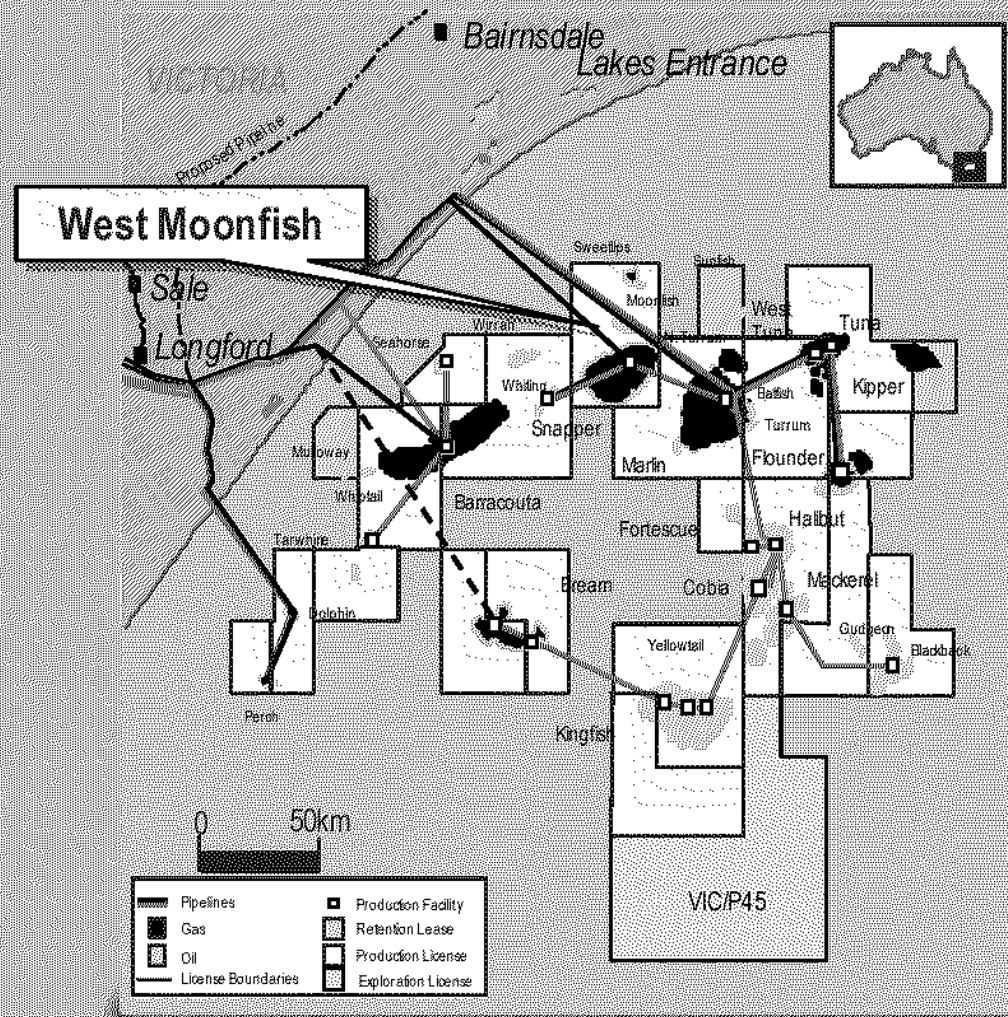
## Discovery at Howler

Block 27

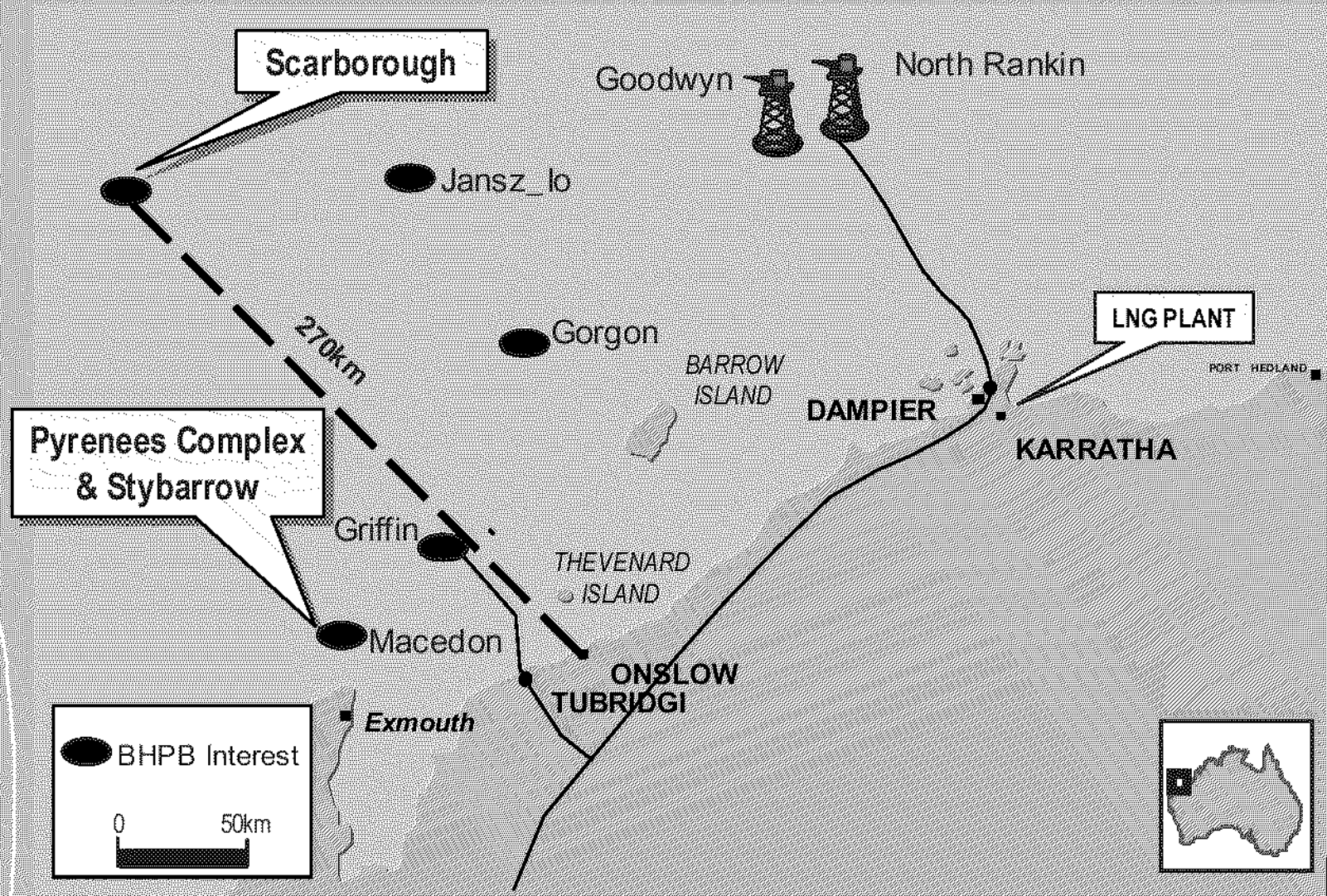
**Trinidad & Tobago:** In the next 12 months a significant number of both nearfield and other targets will be drilled



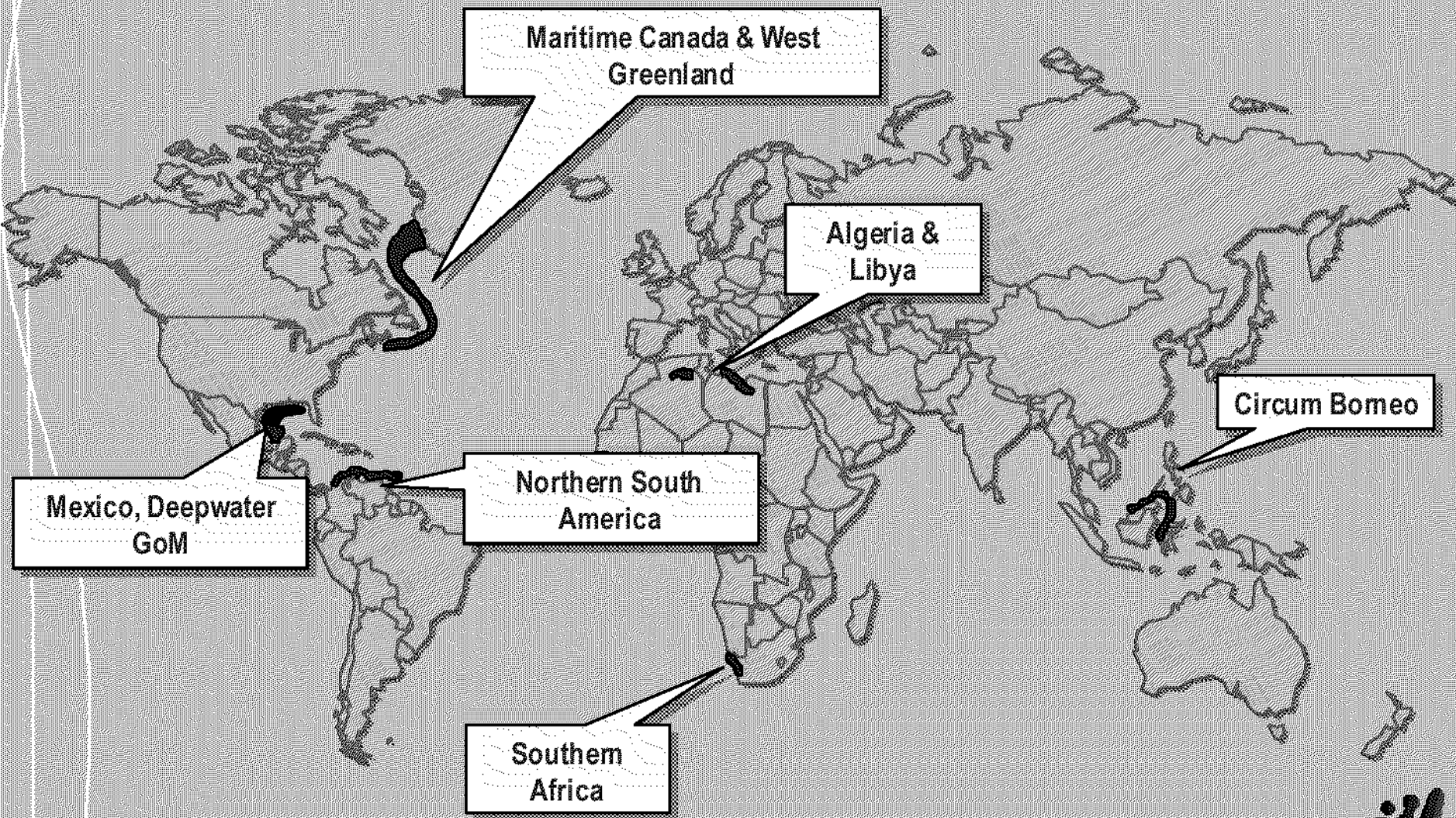
**Bass Strait:** The Northern Margin of the basin will be tested with the West Moonfish and other wells



**W. Australia:** An appraisal well will be drilled at Scarborough. Stybarrow & Pyrenees will be progressed towards sanction.



# New Ventures: Strategic Study, Capture and Execute Areas



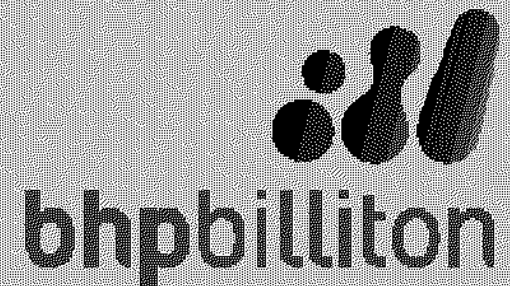
# Summary

- Petroleum Exploration has delivered a consistent stream of sanctioned projects which contribute material cash flow and value and has organically built Petroleum's 3rd core area in the Gulf of Mexico
- Attractive exploration opportunities exist and BHP Billiton has the people, systems, processes and discipline so that Exploration will continue to deliver sanctioned projects and new core areas.

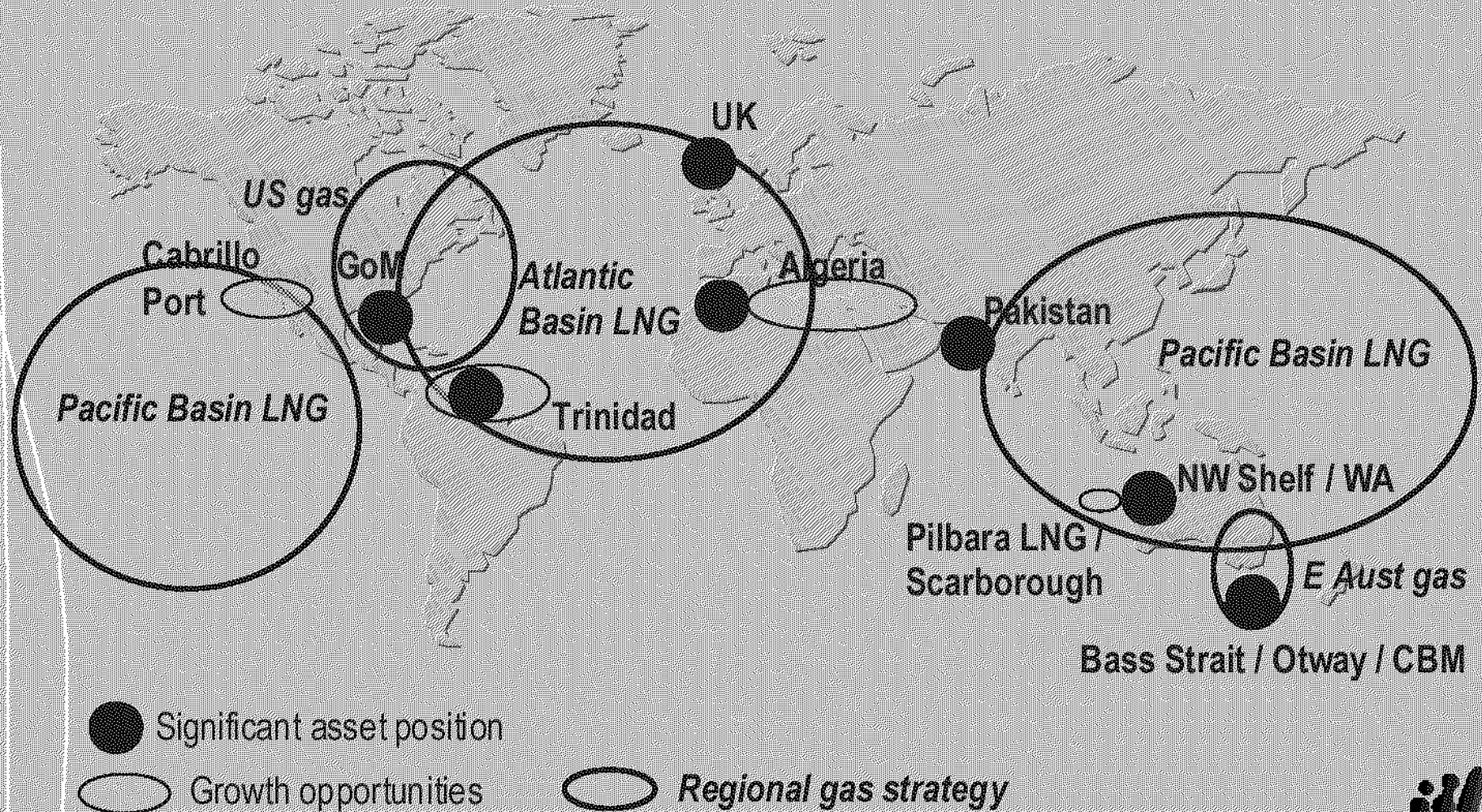
# Petroleum Business Briefing

## Gas Developments and Opportunities

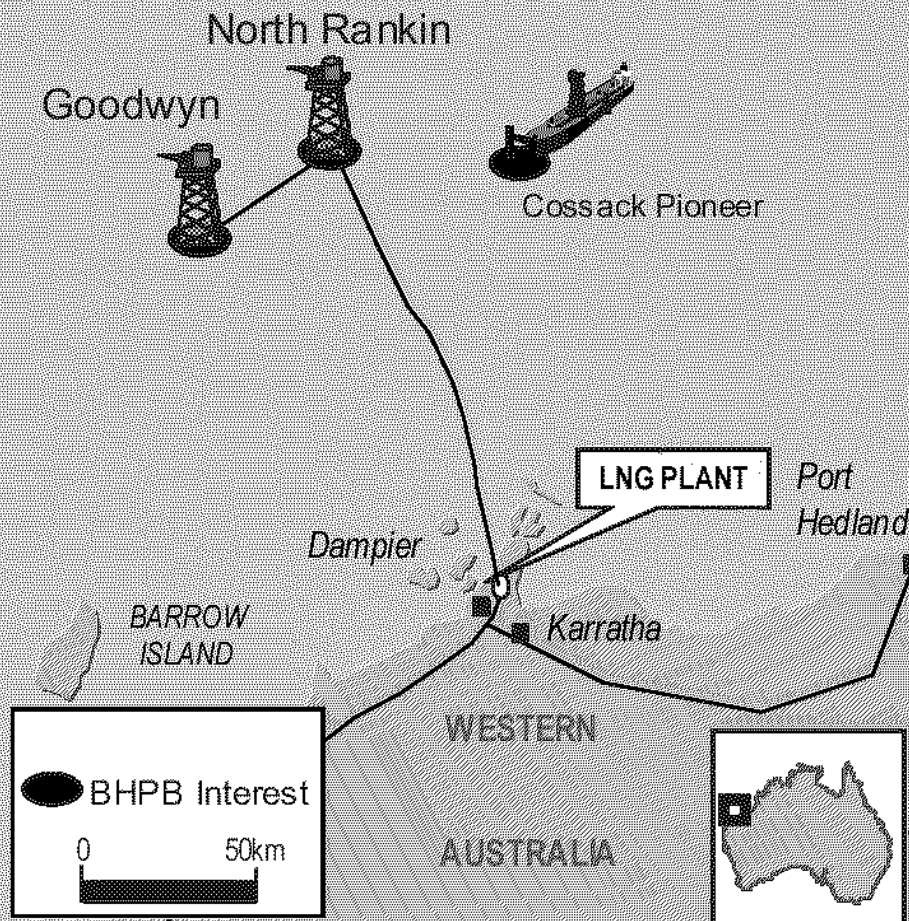
December 2004



# Gas Assets and Regional Gas Strategies



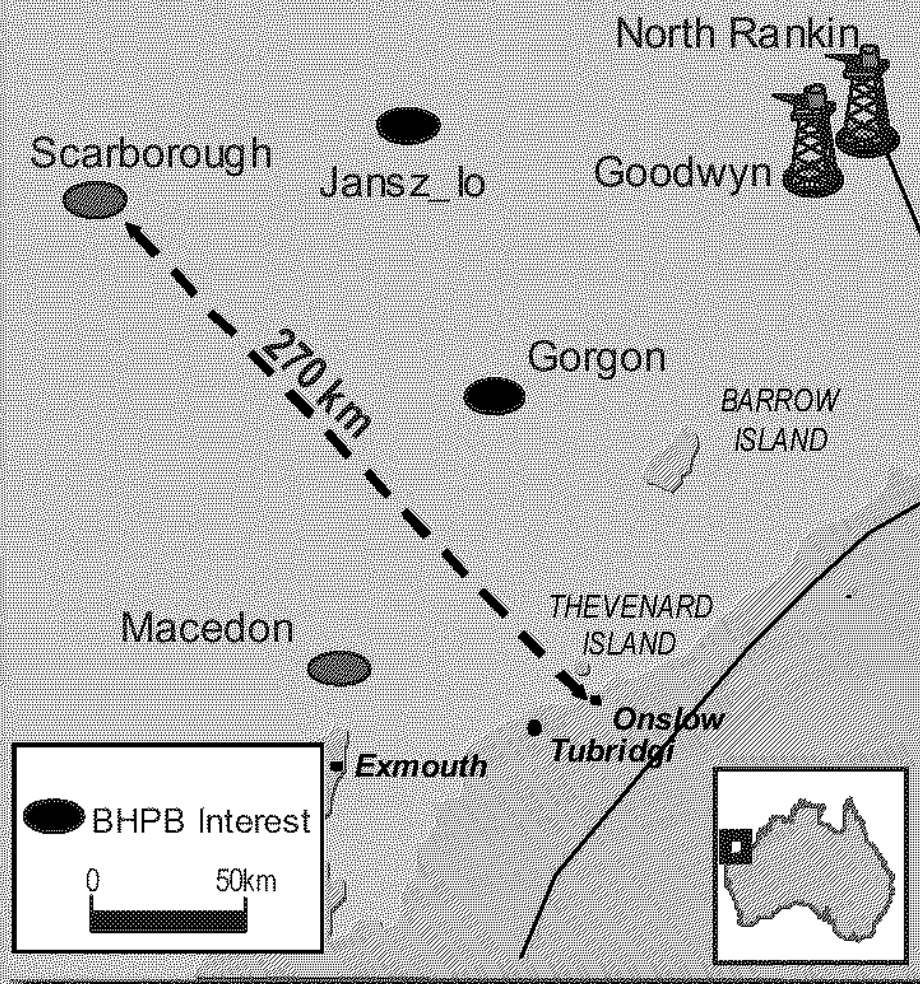
# Pacific Basin: Serving markets in Asia and West Coast Americas



## North West Shelf LNG

- Train 4 start up
- Korea supply tender – NWS short listed
- Japanese contracts renegotiations
- Spot cargoes
- Train 5 evaluation

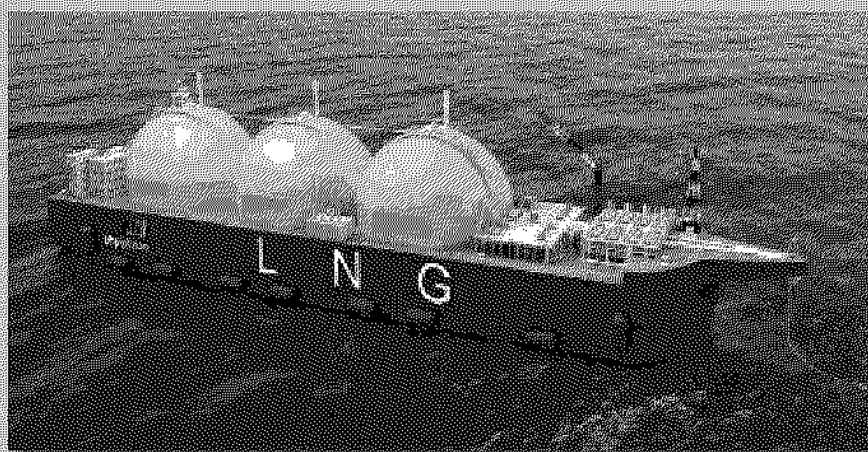
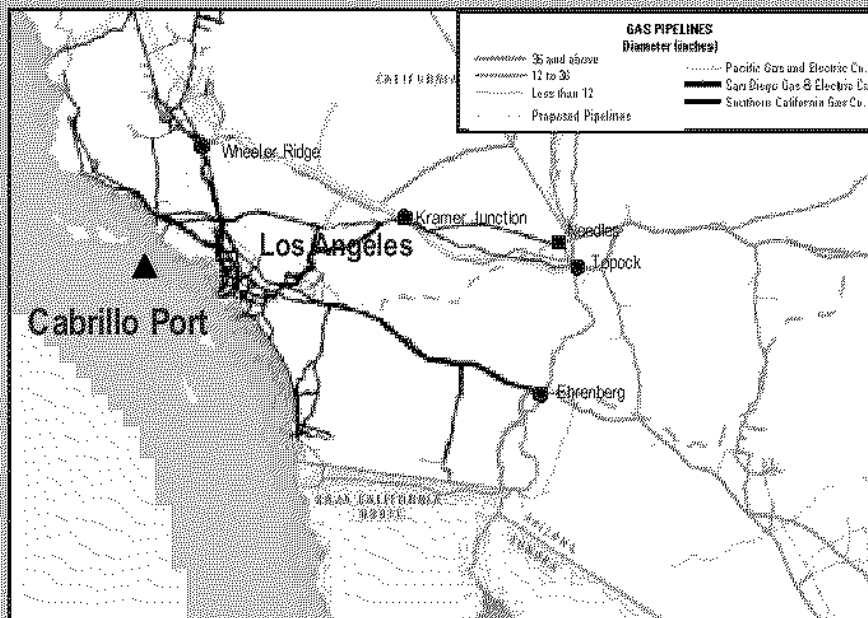
# Pacific Basin: Serving markets in Asia and West Coast Americas



## Pilbara LNG

- 'Pilbara LNG' site selected
- BHP Billiton operator 6 Mtpa plant
- Initial supply from Scarborough
  - 3D Seismic complete
  - Appraisal Well Dec 04
- Strong Government /State Support
- Multiple Market opportunities

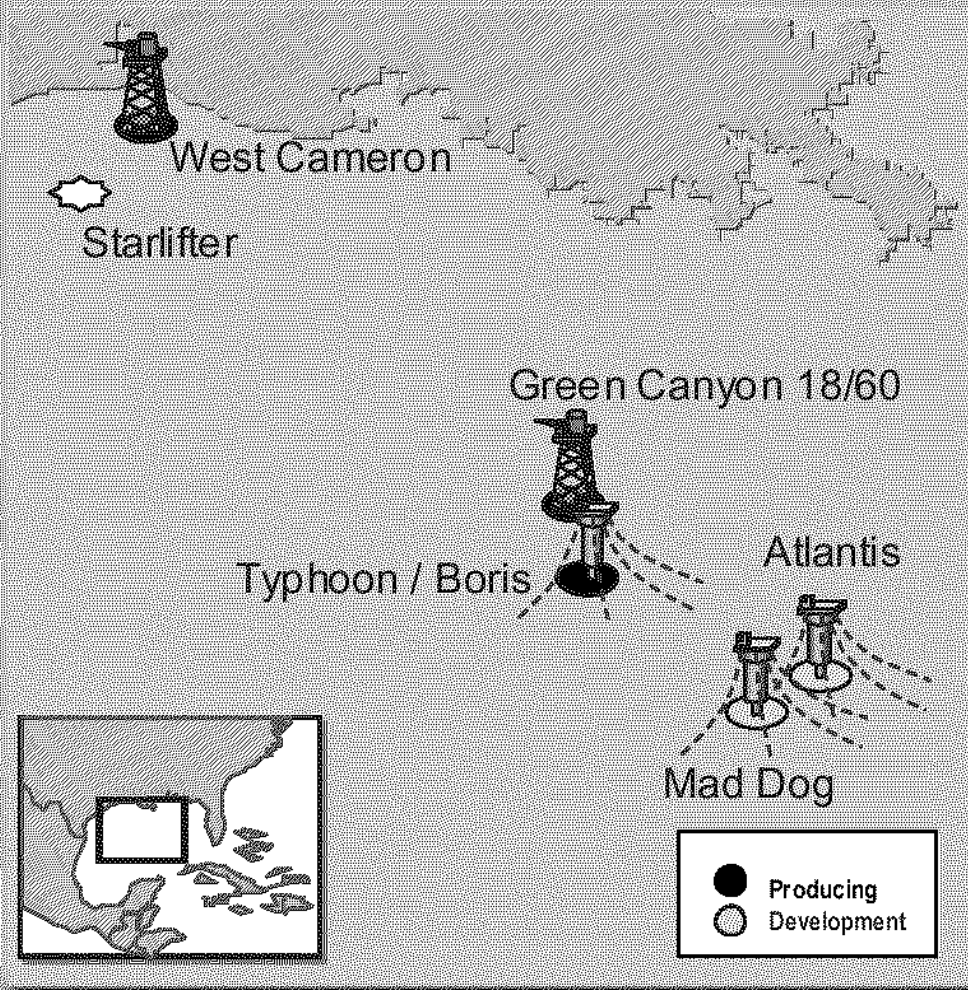
# Pacific Basin: Serving markets in Asia and West Coast Americas



## Cabrillo Port

- Serves California market
- LNG Floating Storage and Regas Facility
- Regas capacity - 1.5 Bcf/day
- 800 MMcf/d average send out
- Connects to SoCal distribution infrastructure
- Draft Environment Impact Report released by US Coastguard and California State Lands Commission

# Atlantic Basin: Serving markets in North American East Coast and Europe



## Gulf of Mexico Gas

- Gas Production ramping up
  - West Cameron/other - 52 MMcf/d
  - Mad Dog Dec 04 ~ 25 MMcf/d
  - Atlantis 06 ~ 65 MMcf/d
  - Starlifter - potential development
- Pipeline and Customer Knowledge
- Shallow water shelf deep gas play potential
- Cleopatra infrastructure

# Atlantic Basin: Serving markets in North American East Coast and Europe



## Trinidad & Tobago

- Angostura – gas field with oil rim
- Current T&T gas P50 gas -1.5 Tcf
- Exploration ongoing
- Multiple market opportunities

# Atlantic Basin: Serving markets in North American East Coast and Europe

- **UK**

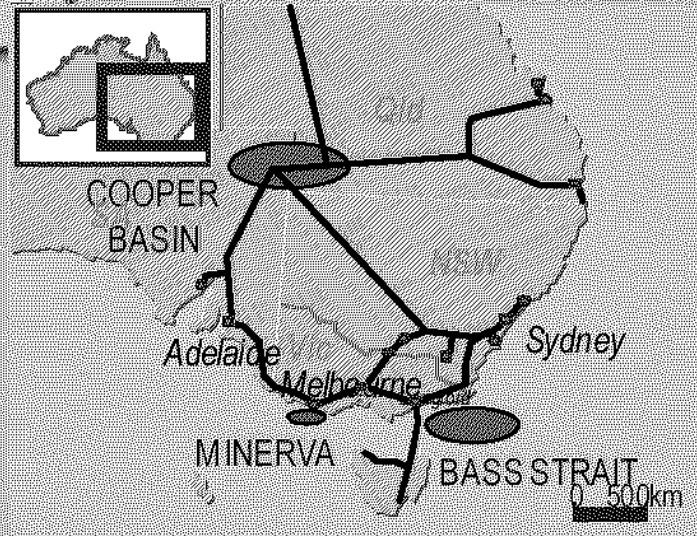
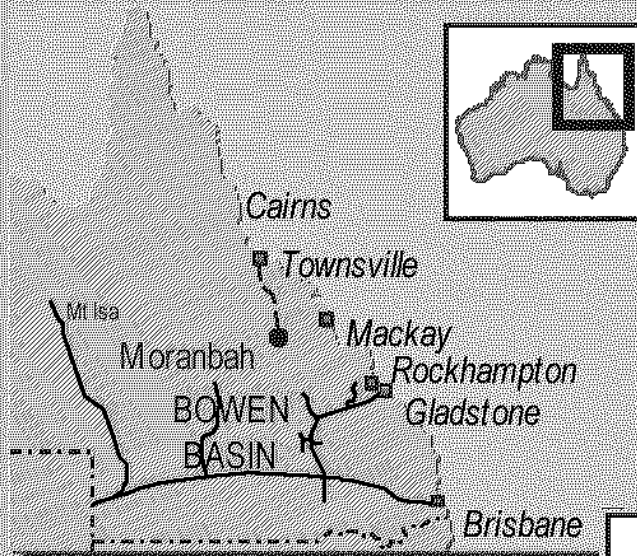
- Liverpool Bay
  - BHP Billiton operated
  - 250 MMcf/d
- North Sea
  - Bruce & Keith
  - 30 MMcf/d
- Gas & Power Marketing in the Hague

- **Algeria**

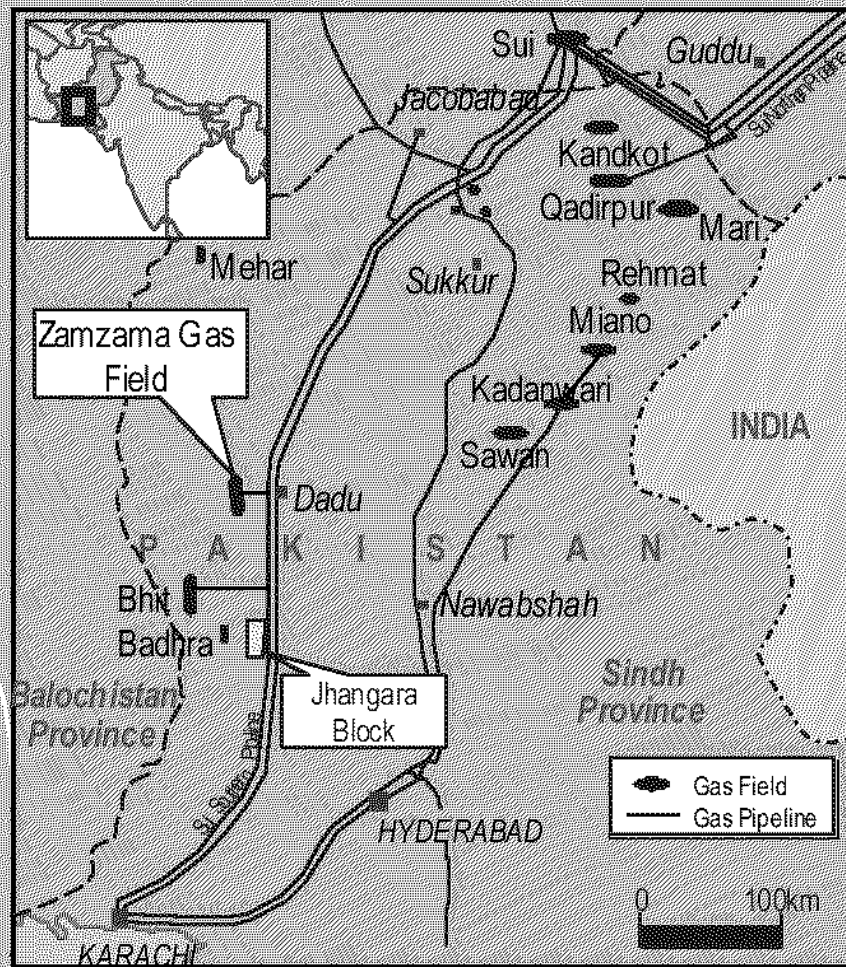
- Ohanet
  - BHP Billiton - led \$1B wet gas development
  - Sonatrach co-Operator
  - 700 MMcf/d gas; 56,000 bbl/d liquids
- Blocks 408a/409
  - awarded July 2004
  - adjacent to Hassi R' Mel gas hub
  - seismic 2005; drilling 2006

# Eastern Australia Gas: Discrete domestic markets

- Bass Strait gas supplies >90% of Victoria market; 100% of Tasmania market; ~20% NSW
- TXU and AGL contracts to 2017
- Minerva start-up Dec 2004
- Gas from Victoria to supply four Australian states
- Further production options from Kipper, Turrum
- Coal Bed Methane – Queensland market



# Pakistan: Discrete domestic markets



## Zamzama

- Zamzama supplies 15% Pakistan gas demand
- Gas production – 2001: 80 MMcf/d  
2003: 300 MMcf/d  
2007: 450 MMcf/d
- Preferred operator in Pakistan
- Jhangara Block awarded August 2004

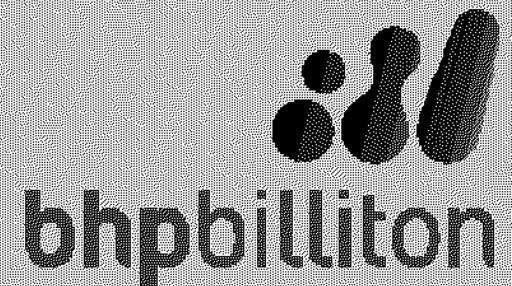
# Gas Developments and Opportunities – Conclusion

- **1997 – 2020 world energy demand 60% expected increase**
- **Gas – one third of that increase in demand**
- **Worldwide LNG market changing**
  - Greater market acceptance
  - Increased flexibility
  - Increased liquidity, BUT
  - More players
- **BHP Billiton has experience and ability to be successful in Gas**

# Petroleum Business Briefing

## Conclusion and Questions

December 2004



# Summary

## Efficiency

- Top quartile net income per boe and return on capital
- Second quartile finding and finding and development costs

## Delivery

- 5 projects in 2003/2004 to date
- 3 projects to start before end CY 2004

## Growth

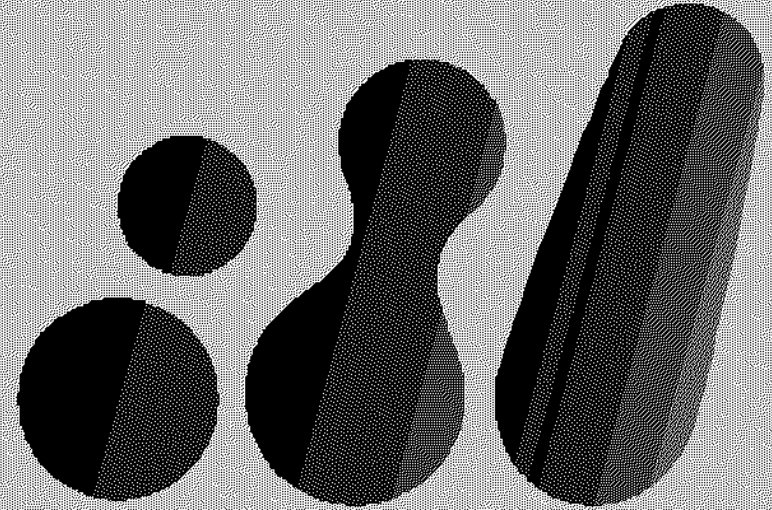
- Several opportunities maturing to project status
- Strong exploration portfolio and business development activities

## Strategy

- Core businesses will be a continuing feature

# Conclusion

- The Petroleum business is a value driver for BHP Billiton
- Petroleum is a differentiating factor for BHP Billiton
- We are a well established oil and gas business with:
  - solid performance
  - strong producing assets
  - value adding growth opportunities
  - consistent strategic direction



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