

# Q3 2025

Quarterly Statement  
July 1 to September 30, 2025



## Accelerated growth in order intake and revenue; profitability increased again

**Order intake** up by a strong 5.5 percent to EUR 1,372.4 million (organic growth: 8.4 percent)

**Revenue** increased by 1.2 percent (organic growth: 4.5 percent)

**Book-to-bill ratio** at 1.00 (Q3 2024: 0.96)

**Share of service revenue** rose to 40.1 percent (Q3 2024: 39.2 percent)

**EBITDA before restructuring expenses** raised further to EUR 231.7 million (Q3 2024: EUR 217.1 million)

**EBITDA margin** before restructuring expenses once again significantly increased to 17.0 percent (Q3 2024: 16.1 percent)

**ROCE** expanded considerably to 35.4 percent (Q3 2024: 32.3 percent)

**Free cash flow** decreased to EUR 52.2 million (Q3 2024: EUR 126.0 million), mostly due to changes in net working capital and increased capex

**Net working capital** improved to 8.6 percent of revenue (September 30, 2024: 9.3 percent)

Minor **net debt** of EUR 36.3 million (September 30, 2024: net liquidity of EUR 65.9 million); decline in liquidity primarily influenced by share buyback

## Guidance for 2025 confirmed

- Organic revenue growth: +2.0 to +4.0 percent
- EBITDA margin before restructuring expenses: 16.2 to 16.4 percent
- ROCE: 34.0 to 38.0 percent

## Key Figures of GEA

| (EUR million)                                                    | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|------------------------------------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| <b>Results of operations</b>                                     |            |            |                |               |               |                |
| Order intake                                                     | 1,372.4    | 1,300.6    | 5.5            | 4,096.4       | 3,955.0       | 3.6            |
| Book-to-bill ratio                                               | 1.00       | 0.96       | –              | 1.04          | 1.01          | –              |
| Order backlog                                                    | 3,102.3    | 3,014.2    | 2.9            | 3,102.3       | 3,014.2       | 2.9            |
| Revenue                                                          | 1,365.9    | 1,349.8    | 1.2            | 3,936.2       | 3,914.4       | 0.6            |
| Organic revenue growth <sup>1</sup>                              | 4.5        | 1.4        | 314 bp         | 2.3           | 1.9           | 43 bp          |
| Share of service revenue in %                                    | 40.1       | 39.2       | 95 bp          | 40.6          | 38.7          | 190 bp         |
| EBITDA before restructuring expenses                             | 231.7      | 217.1      | 6.7            | 646.7         | 598.2         | 8.1            |
| as % of revenue                                                  | 17.0       | 16.1       | 88 bp          | 16.4          | 15.3          | 115 bp         |
| EBITDA                                                           | 226.9      | 209.2      | 8.4            | 625.7         | 567.4         | 10.3           |
| EBITA before restructuring expenses                              | 193.4      | 181.1      | 6.8            | 536.0         | 491.3         | 9.1            |
| EBITA                                                            | 188.6      | 173.2      | 8.9            | 515.0         | 458.1         | 12.4           |
| EBIT before restructuring expenses                               | 179.7      | 168.3      | 6.8            | 492.3         | 452.3         | 8.9            |
| EBIT                                                             | 174.2      | 157.6      | 10.5           | 468.6         | 415.6         | 12.8           |
| Profit for the period                                            | 120.8      | 112.0      | 7.8            | 322.2         | 301.3         | 6.9            |
| ROCE in %                                                        | 35.4       | 32.3       | 307 bp         | 35.4          | 32.3          | 307 bp         |
| <b>Financial position</b>                                        |            |            |                |               |               |                |
| Cash flow from operating activities                              | 119.6      | 180.3      | -33.6          | 184.3         | 255.4         | -27.8          |
| Cash flow from investing activities                              | -67.5      | -54.2      | -24.4          | -142.9        | -103.6        | -38.0          |
| Free cash flow                                                   | 52.2       | 126.0      | -58.6          | 41.4          | 151.8         | -72.7          |
| <b>Net assets</b>                                                |            |            |                |               |               |                |
| Net working capital (reporting date)                             | 466.1      | 493.5      | -5.6           | 466.1         | 493.5         | -5.6           |
| as % of revenue (LTM)                                            | 8.6        | 9.3        | -71 bp         | 8.6           | 9.3           | -71 bp         |
| Capital employed (reporting date)                                | 2,033.7    | 1,909.3    | 6.5            | 2,033.7       | 1,909.3       | 6.5            |
| Equity                                                           | 2,347.1    | 2,336.2    | 0.5            | 2,347.1       | 2,336.2       | 0.5            |
| Equity ratio in %                                                | 41.1       | 41.0       | 11 bp          | 41.1          | 41.0          | 11 bp          |
| Net liquidity (+)/Net debt (-) <sup>2</sup>                      | -36.3      | 65.9       | –              | -36.3         | 65.9          | –              |
| <b>GEA Shares</b>                                                |            |            |                |               |               |                |
| Earnings per share (EUR)                                         | 0.74       | 0.67       | 10.3           | 1.97          | 1.79          | 10.2           |
| Earnings per share before restructuring expenses (EUR)           | 0.76       | 0.72       | 5.9            | 2.08          | 1.97          | 5.6            |
| Market capitalization (EUR billion; reporting date) <sup>3</sup> | 10.2       | 7.6        | 35.1           | 10.2          | 7.6           | 35.1           |
| Employees (FTE; reporting date)                                  | 18,426     | 18,484     | -0.3           | 18,426        | 18,484        | -0.3           |
| Total workforce (FTE; reporting date)                            | 19,318     | 19,303     | 0.1            | 19,318        | 19,303        | 0.1            |

<sup>1</sup>) Adjusted for portfolio and currency translation effects.

<sup>2</sup>) Including lease liabilities of EUR 217.4 million as of September 30, 2025 (September 30, 2024: EUR 187.6 million).

<sup>3</sup>) XETRA closing price as of September 30, 2025: EUR 62.85; XETRA closing price as of September 30, 2024: EUR 43.96; In previous year the market capitalization still included treasury shares.

## GEA in the third quarter of 2025

Following a positive first half of 2025, GEA's profitable development continued in the third quarter. Further improved operating performance underscores the Group's strategic strength. Based on robust demand, GEA recorded accelerated growth in order intake and revenue compared to the prior-year quarter. Also, profitability saw another marked increase. The guidance for 2025 for organic sales growth (+2.0 percent to +4.0 percent), the EBITDA margin before restructuring expenses (16.2 percent to 16.4 percent) and ROCE (34 percent to 38 percent) was confirmed accordingly.

**Order intake** went up by a significant 5.5 percent to EUR 1,372.4 million (Q3 2024: EUR 1,300.6 million), with increased demand for all order sizes. **On the customer side**, growth came mainly from Dairy Farming, Food and Pharma. **Organic** growth – i.e. excluding portfolio and currency translation effects – amounted to 8.4 percent. It was driven by the Separation & Flow Technologies (SFT), Food & Healthcare Technologies (FHT), and Farm Technologies (FT) divisions. Between July and September 2025, three **large orders** (> EUR 15 million) with a total volume of EUR 64.4 million were achieved. Of these, two orders totaling EUR 48.1 million were attributable to the Liquid & Powder Technologies (LPT) division and one order worth EUR 16.3 million was attributable to the SFT division.

In the third quarter, **revenue** rose by 1.2 percent to EUR 1,365.9 million (Q3 2024: EUR 1,349.8 million). Excluding portfolio and currency translation effects, **organic** growth came to 4.5 percent, with all divisions contributing. From a **customer industry** perspective, Dairy Processing as well as Dairy Farming and Food performed particularly well. The above-average profitable **service business** continued its positive trend and resulted in a revenue share of 40.1 percent (Q3 2024: 39.2 percent).

**EBITDA before restructuring expenses** increased by 6.7 percent to EUR 231.7 million as a result of the higher gross profit levels recorded across all divisions. The improved gross profits were driven by positive volume and margin effects in the service business, as well as better margin quality in the new machine business. The **EBITDA margin** before restructuring expenses maintained its strong performance accordingly, rising by additional 0.9 percentage points to 17.0 percent.

Despite an increase in income tax expenses, **profit for the period** increased by 7.8 percent to EUR 120.8 million (Q3 2024: EUR 112.0 million). Based on a lower average number of shares **earnings per share before restructuring expenses** improved to EUR 0.76 (Q3 2024: EUR 0.72), while earnings per share climbed from EUR 0.67 to EUR 0.74.

As of the reporting date of September 30, 2025 a minor **net debt** position was reported at EUR 36.3 million (September 30, 2024: net liquidity of EUR 65.9 million). The decline in liquidity in the last twelve months was mainly driven by the share buyback program, which was completed in April this year.

**Net working capital (NWC)** declined to EUR 466.1 million (September 30, 2024: EUR 493.5 million), largely due to decrease in contract assets and increase in trade payables. This was partly offset by higher trade receivables as well as decreased contract liabilities. NWC as a percentage of revenue fell to 8.6 percent (September 30, 2024: 9.3 percent), which was within the target range of 7.0 to 9.0 percent.

The **return on capital employed (ROCE)** rose to 35.4 percent in the third quarter (Q3 2024: 32.3 percent), primarily driven by an 11.8 percent increase in EBIT before restructuring expenses over the last twelve months. Capital employed as an average of the last four quarters rose by just 2.1 percent, mainly due to a rise in non-current assets.

Order intake went up in the **first nine months of 2025** by 3.6 percent to EUR 4,096.4 million (9M 2024: EUR 3,955.0 million). Organically, this corresponded to an increase of 5.6 percent. Revenue rose slightly by 0.6 percent (organic growth of 2.3 percent) to EUR 3,936.2 million (9M 2024: EUR 3,914.4 million). EBITDA before restructuring expenses increased by 8.1 percent to EUR 646.7 million (9M 2024: EUR 598.2 million). The corresponding EBITDA margin went up by a further 1.1 percentage points to 16.4 percent (9M 2024: 15.3 percent). At EUR 322.2 million at the end of the first three quarters of 2025, profit for the period was 6.9 percent higher than the prior-year period (9M 2024: EUR 301.3 million). Earnings per share before restructuring expenses improved from EUR 1.97 to EUR 2.08, while earnings per share climbed from EUR 1.79 to EUR 1.97.

Inclusion in DAX 40

Effective September 22, 2025, GEA Group Aktiengesellschaft was included in the **DAX 40** index as part of the “Fast Entry” procedure. This was primarily driven by GEA’s strong relative share price performance in recent months, which led to a corresponding increase in the free float’s market capitalization.

Material changes after the end of the reporting date

At its meeting on October 7, 2025, the Supervisory Board of GEA Group Aktiengesellschaft unanimously reappointed **Stefan Klebert** as CEO of the Executive Board for an additional two years, extending his contract ahead of schedule until December 31, 2028. His original term was set to expire on December 31, 2026.

**Alexander Kocherscheidt**, previously CFO of the LPT division, has been appointed as the new CFO of GEA for a three-year term, effective November 1, 2025, until October 31, 2028. He succeeds **Bernd Brinker**, who left GEA by mutual consent on October 31, 2025.

The Supervisory Board also resolved to **expand the Executive Board**, which will take effect on January 1, 2026. Successful executives from GEA’s existing divisional and functional leadership team will be appointed. In addition to the CEO and CFO, there will be new board positions for People & Sustainability as well as for each of the three new divisions: Pure Flow Processing, Nutrition Plant Engineering and Pharma & Food Applications.

**Dr. Nadine Sterley** will assume responsibility for the newly established People & Sustainability Board area, as well as the role of Director of Labor. She currently serves as GEA’s Chief Sustainability Officer and Chief Human Rights Officer.

**Kai Becker** – currently the CEO of the Heating & Refrigeration Technologies (HRT) division – will join the Executive Board as the member responsible for the newly formed Pure Flow Processing division. This division will be created by the SFT division and will integrate the components business of the HRT division.

**Klaus Stojentin** – currently the CEO of the SFT division – will assume the Executive Board mandate for the newly defined Nutrition Plant Engineering division. This division will combine the business of the LPT division with the Solutions unit of the HRT division.

**Peter Lauwers** – currently the CEO of the FHT division – will join the Executive Board as the member responsible for the new Pharma & Food Applications division, which reflects the FHT division and will continue with an unchanged portfolio.

The creation of the three divisions is intended to enable more focused and agile management of the GEA Group, concentrating on the Food, Beverage, and Pharmaceutical industries. The four new members of the Executive Board have been appointed for three-year terms, ending on December 31, 2028.

The FT division will continue to be led by **Dr. Andreas Seeringer**, who will further report directly to the CEO of GEA.

As part of the restructuring process, the Supervisory Board also resolved to **streamline the organizational structure** effective January 1, 2026. The previous 14-member “Global Executive Committee” and the existing country organizations will be dissolved. Furthermore, the Executive Board area of the Chief Operating Officer, held by **Johannes Gilo**, will be discontinued after a transitional period ending June 30, 2026.

Upon the recommendation of the Nomination Committee, the GEA Supervisory Board will propose to the Annual General Meeting 2026 that **Prof. Dieter Kempf** be re-elected as Chairman of the Supervisory Board for another year until the end of the ordinary Annual General Meeting 2027.

Further information can be found in the [Press Release from October 7, 2025](#).

# REPORT ON ECONOMIC POSITION

## Business developments

### Order intake

| Order intake<br>(EUR million)              | Q3<br>2025     | Q3<br>2024     | Change<br>in % | Q1-Q3<br>2025  | Q1-Q3<br>2024  | Change<br>in % |
|--------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Separation & Flow Technologies (SFT)       | 421.1          | 377.9          | 11.4           | 1,243.6        | 1,169.2        | 6.4            |
| Liquid & Powder Technologies (LPT)         | 388.6          | 426.7          | -8.9           | 1,141.3        | 1,215.3        | -6.1           |
| Food & Healthcare Technologies (FHT)       | 270.0          | 238.0          | 13.4           | 800.7          | 750.8          | 6.6            |
| Farm Technologies (FT)                     | 205.1          | 161.3          | 27.2           | 626.3          | 518.2          | 20.9           |
| Heating & Refrigeration Technologies (HRT) | 137.4          | 151.3          | -9.2           | 437.3          | 456.3          | -4.2           |
| Consolidation                              | -49.8          | -54.5          | 8.8            | -152.9         | -154.9         | 1.3            |
| <b>GEA</b>                                 | <b>1,372.4</b> | <b>1,300.6</b> | <b>5.5</b>     | <b>4,096.4</b> | <b>3,955.0</b> | <b>3.6</b>     |

| Change<br>in order intake in %       | Q3<br>2025 | Q3<br>2024 | Q1-Q3<br>2025 | Q1-Q3<br>2024 |
|--------------------------------------|------------|------------|---------------|---------------|
| <b>Change compared to prior year</b> | <b>5.5</b> | <b>4.3</b> | <b>3.6</b>    | <b>-6.0</b>   |
| FX effects                           | -2.7       | -2.3       | -1.5          | -3.2          |
| Acquisitions/divestments             | -0.1       | -          | -0.5          | -0.0          |
| <b>Organic</b>                       | <b>8.4</b> | <b>6.6</b> | <b>5.6</b>    | <b>-2.8</b>   |

- Order intake in the third quarter up by a significant 5.5 percent – organic growth of 8.4 percent – to EUR 1,372.4 million (Q3 2024: EUR 1,300.6 million); negative currency translation effects of EUR 35.6 million (Q3 2024: EUR -28.7 million)
- Organic growth in the SFT, FHT and FT divisions more than compensates for decline in the LPT and HRT divisions
- Positive order developments strongly driven by North America, DACH & Eastern Europe as well as North and Central Europe; decline in other regions accordingly more than offset
- High double-digit growth rates in some areas of the Dairy Farming, Pharma and Food customer industries; decline mainly in Beverage, Dairy Processing and Chemical
- All order size categories saw increases compared to previous year's quarter; base orders (orders < EUR 1 million) and orders between EUR 5 and 15 million posted particularly noticeable growth
- Between July and September three large orders (> EUR 15 million) with a total volume of EUR 64.4 million in the SFT and LPT divisions (Q3 2024: one large order for EUR 58.6 million in the LPT division)
- Order backlog as of September 30, 2025, slightly above previous year's level to EUR 3,102.3 million (September 30, 2024: EUR 3,014.2 million)

### 9M 2025:

- Order intake increased by 3.6 percent to EUR 4,096.4 million (9M 2024: EUR 3,955.0 million), thereof six large orders with a total volume of EUR 147.0 million (9M 2024: seven large orders with a total volume of EUR 207.2 million)
- Organic growth of 5.6 percent, driven by SFT, FHT and FT

## Revenue

| Revenue<br>(EUR million)                   | Q3<br>2025     | Q3<br>2024     | Change<br>in % | Q1-Q3<br>2025  | Q1-Q3<br>2024  | Change<br>in % |
|--------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Separation & Flow Technologies (SFT)       | 395.0          | 404.5          | -2.3           | 1,158.1        | 1,143.9        | 1.2            |
| Liquid & Powder Technologies (LPT)         | 416.7          | 401.7          | 3.7            | 1,161.2        | 1,192.1        | -2.6           |
| Food & Healthcare Technologies (FHT)       | 252.0          | 252.8          | -0.3           | 765.4          | 730.5          | 4.8            |
| Farm Technologies (FT)                     | 200.7          | 195.1          | 2.9            | 549.7          | 572.3          | -4.0           |
| Heating & Refrigeration Technologies (HRT) | 153.1          | 151.4          | 1.1            | 453.1          | 434.0          | 4.4            |
| Consolidation                              | -51.7          | -55.6          | 7.1            | -151.3         | -158.4         | 4.5            |
| <b>GEA</b>                                 | <b>1,365.9</b> | <b>1,349.8</b> | <b>1.2</b>     | <b>3,936.2</b> | <b>3,914.4</b> | <b>0.6</b>     |

| Change<br>in revenue in %            | Q3<br>2025 | Q3<br>2024  | Q1-Q3<br>2025 | Q1-Q3<br>2024 |
|--------------------------------------|------------|-------------|---------------|---------------|
| <b>Change compared to prior-year</b> | <b>1.2</b> | <b>-0.1</b> | <b>0.6</b>    | <b>-1.3</b>   |
| FX effects                           | -2.8       | -1.4        | -1.4          | -3.1          |
| Acquisitions/divestments             | -0.5       | –           | -0.3          | -0.0          |
| <b>Organic</b>                       | <b>4.5</b> | <b>1.4</b>  | <b>2.3</b>    | <b>1.9</b>    |

- Slight increase in revenue in the third quarter by 1.2 percent to EUR 1,365.9 million (Q3 2024: EUR 1,349.8 million); negative currency translation effects of EUR 37.1 million (Q3 2024: EUR - 19.5 million)
- Organic growth of 4.5 percent driven by all divisions
- Book-to-bill ratio raised to 1.00 (Q3 2024: 0.96)
- Service business driving revenue growth: expansion in SFT, LPT and FHT; FT and HRT stable; share of service revenue increased accordingly to 40.1 percent compared to previous year's quarter (Q3 2024: 39.2 percent); new machine business at previous year's level
- Regional revenue growth particularly in Latin America as well as DACH & Eastern Europe; compared to previous year's quarter declines in North America, North and Central Europe, and Asia Pacific
- Mainly Dairy Processing, Dairy Farming and Food performed well; other customer industries decreased, especially Beverage and Chemical

### 9M 2025:

- Revenue in the first nine months up by 0.6 percent to EUR 3,936.2 million (9M 2024: EUR 3,914.4 million)
- Organic growth of 2.3 percent, driven mainly by SFT, FHT and HRT

## Results of operations

| Development of selected key figures<br>(EUR million)                                                              | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|-------------------------------------------------------------------------------------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| Revenue                                                                                                           | 1,365.9    | 1,349.8    | 1.2            | 3,936.2       | 3,914.4       | 0.6            |
| Gross profit                                                                                                      | 509.9      | 490.1      | 4.0            | 1,484.7       | 1,401.6       | 5.9            |
| Gross margin (in %)                                                                                               | 37.3       | 36.3       | 102 bp         | 37.7          | 35.8          | 191 bp         |
| EBITDA before restructuring expenses                                                                              | 231.7      | 217.1      | 6.7            | 646.7         | 598.2         | 8.1            |
| as % of revenue                                                                                                   | 17.0       | 16.1       | 88 bp          | 16.4          | 15.3          | 115 bp         |
| Restructuring expenses (EBITDA)                                                                                   | -4.8       | -7.9       | –              | -21.0         | -30.8         | –              |
| EBITDA                                                                                                            | 226.9      | 209.2      | 8.4            | 625.7         | 567.4         | 10.3           |
| Depreciation on property, plant and equipment,<br>and financial assets                                            | -36.7      | -34.9      | -5.4           | -108.5        | -103.8        | -4.5           |
| Impairment losses and reversals of impairment<br>losses on property, plant and equipment, and<br>financial assets | -1.5       | -1.2       | -27.8          | -2.2          | -5.4          | 59.9           |
| EBITA                                                                                                             | 188.6      | 173.2      | 8.9            | 515.0         | 458.1         | 12.4           |
| Depreciation on intangible assets                                                                                 | -14.0      | -15.5      | 9.8            | -43.1         | -41.7         | -3.3           |
| Impairment losses and reversals of impairment<br>losses on intangible assets                                      | -0.4       | –          | –              | -3.3          | -0.8          | < -100         |
| EBIT                                                                                                              | 174.2      | 157.6      | 10.5           | 468.6         | 415.6         | 12.8           |
| Restructuring expenses (EBIT)                                                                                     | 5.5        | 10.6       | –              | 23.8          | 36.7          | –              |
| EBIT before restructuring expenses                                                                                | 179.7      | 168.3      | 6.8            | 492.3         | 452.3         | 8.9            |
| Profit for the period                                                                                             | 120.8      | 112.0      | 7.8            | 322.2         | 301.3         | 6.9            |
| Earnings per share (EUR)                                                                                          | 0.74       | 0.67       | 10.3           | 1.97          | 1.79          | 10.2           |
| Earnings per share before restructuring<br>expenses (EUR)                                                         | 0.76       | 0.72       | 5.9            | 2.08          | 1.97          | 5.6            |

- Gross profit up 4.0 percent on previous year's quarter, mainly due to better margin quality in the new machine business as well as volume and margin effects in the service business; increase in all divisions, with FHT and FT contributed the most
- Gross margin improved by 1.0 percentage points to 37.3 percent (Q3 2024: 36.3 percent); gross margin before restructuring expenses increased to 37.5 percent compared to prior-year quarter (Q3 2024: 36.7 percent)
- EBITDA before restructuring expenses rose by 6.7 percent to EUR 231.7 million as a result of higher gross profit; effect slightly dampened due to increased research and development and administrative costs; EBITDA margin before restructuring expenses increased further by 0.9 percentage points to 17.0 percent
- Depreciation and amortization before restructuring expenses slightly above the level of the prior-year quarter; EBIT before restructuring expenses improved by 6.8 percent to EUR 179.7 million, reflecting the overall positive business performance
- Despite higher tax rate of 26.6 percent (Q3 2024: 22.8 percent), profit after tax from continued operations came to EUR 122.3 million correspondingly 6.1 percent above the previous year's quarter
- Profit for the period improved by 7.8 percent to EUR 120.8 million (Q3 2024: EUR 112.0 million); includes a loss from discontinued operations of EUR 1.6 million (Q3 2024: EUR -3.3 million)
- Based on a lower average number of shares earnings per share before restructuring expenses improved to 0.76 EUR (Q3 2024: 0.72 EUR); earnings per share climbed to 0.74 EUR (Q3 2024: 0.67 EUR)

## Financial position

| Net financial position incl. discontinued operations<br>(EUR million) | 09/30/2025   | 09/30/2024  |
|-----------------------------------------------------------------------|--------------|-------------|
| Cash and cash equivalents                                             | 287.7        | 354.7       |
| Current securities                                                    | –            | –           |
| Liabilities to banks                                                  | 106.7        | 101.2       |
| Leasing liabilities                                                   | 217.4        | 187.6       |
| <b>Net liquidity (+)/Net debt (-)</b>                                 | <b>-36.3</b> | <b>65.9</b> |

| Net Working Capital (continued operations)<br>(in Mio. EUR) | 30.09.2025   | 30.09.2024   |
|-------------------------------------------------------------|--------------|--------------|
| Inventory                                                   | 838.3        | 843.6        |
| Trade Receivables                                           | 765.9        | 727.7        |
| Contract Assets                                             | 315.0        | 377.8        |
| Trade Payables                                              | -722.8       | -697.0       |
| Contract Liabilities                                        | -728.0       | -756.4       |
| Anticipated Contract Losses                                 | -2.3         | -2.0         |
| <b>Net Working Capital</b>                                  | <b>466.1</b> | <b>493.5</b> |

| Overview of cash flow statement<br>(EUR million) | Q3<br>2025  | Q3<br>2024   | Change<br>absolute | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>absolute |
|--------------------------------------------------|-------------|--------------|--------------------|---------------|---------------|--------------------|
| Cash flow from operating activities              | 119.6       | 180.3        | -60.6              | 184.3         | 255.4         | -71.1              |
| Cash flow from investing activities              | -67.5       | -54.2        | -13.2              | -142.9        | -103.6        | -39.3              |
| <b>Free cash flow</b>                            | <b>52.2</b> | <b>126.0</b> | <b>-73.8</b>       | <b>41.4</b>   | <b>151.8</b>  | <b>-110.4</b>      |
| Cash flow from financing activities              | -60.2       | -78.8        | 18.6               | -373.5        | -410.9        | 37.4               |
| Cash flow of other discontinued operations       | 2.5         | -0.2         | 2.8                | 6.0           | -1.5          | 7.5                |
| Change in unrestricted cash and cash equivalents | -10.3       | 41.6         | -51.9              | -350.6        | -269.2        | -81.4              |

- As of the reporting date of September 30, 2025 minor net debt amounted to EUR 36.3 million (September 30, 2024: net liquidity of EUR 65.9 million);
- Decline in liquidity over the last twelve months mainly driven by the share buyback program, which was completed in April 2025

- NWC decreased slightly by EUR 27.4 million to EUR 466.1 million as of September 30, 2025 (September 30, 2024: EUR 493.5 million), largely as a result of the decrease in contract assets and the increase in trade payables; partly offset by higher trade receivables and lower contract liabilities
- At 8.6 percent, NWC as a percentage of revenue remained within the target range of 7.0 to 9.0 percent (September 30, 2024: 9.3 percent)

- Cash flow from operating activities of continued operations in the third quarter of 2025 with a cash inflow of EUR 119.6 million (Q3 2024: cash inflow of EUR 180.3 million); cash inflow from profit for the period was primarily offset by the effect of the change in NWC (cash outflow of EUR 43.1 million)
- Cash flow from investing activities in the third quarter with a cash outflow of EUR 67.5 million (Q3 2024: cash outflow of EUR 54.2 million); thereof, EUR 68.5 million for payments to acquire property, plant and equipment, and intangible assets
- Free cash flow correspondingly lower at EUR 52.2 million (Q3 2024: EUR 126.0 million)
- Cash outflow from financing activities in the third quarter of EUR 60.2 million (Q3 2024: cash outflow of EUR 78.8 million); thereof, EUR 37.9 million for repayment of short-term financial loans; prior-year quarter still included payments for acquisition of treasury shares (EUR 56.0 million)

Return on Capital Employed (ROCE)

| Return on capital employed (ROCE)                                      | 09/30/2025  | 09/30/2024  |
|------------------------------------------------------------------------|-------------|-------------|
| EBIT before restructuring expenses of the last 12 months (EUR million) | 665.8       | 595.6       |
| Capital employed (EUR million)*                                        | 1,882.2     | 1,844.0     |
| <b>Return on capital employed (in %)</b>                               | <b>35.4</b> | <b>32.3</b> |

\*) Capital employed as average of the last four quarters; this also applies for the ROCE of the divisions.

- ROCE up sharply to 35.4 percent (September 30, 2024: 32.3 percent), mainly due to the 11.8 percent increase in EBIT before restructuring expenses over the last twelve months
- Capital employed (calculated as the average of the last four quarters) as of September 30, 2025, up slightly by 2.1 percent to EUR 1,882.2 million (September 30, 2024: EUR 1,844.0 million); driven largely by an increase in non-current assets, partially offset by a decline in NWC in the last four quarters

| Calculation capital employed*<br>(EUR million) | 09/30/2025     | 09/30/2024     |
|------------------------------------------------|----------------|----------------|
| <b>Total assets</b>                            | <b>5,769.1</b> | <b>5,796.0</b> |
| minus current liabilities                      | 2,427.7        | 2,401.1        |
| minus goodwill mg/GEA                          | 780.6          | 780.3          |
| minus deferred tax assets                      | 339.6          | 355.6          |
| minus cash and cash equivalents                | 398.7          | 443.4          |
| minus other adjustments                        | -59.6          | -28.5          |
| <b>Capital employed</b>                        | <b>1,882.2</b> | <b>1,844.0</b> |

\*) Average of the last four quarters.

## GEA Divisions

### Separation & Flow Technologies

| Separation & Flow Technologies<br>(EUR million) | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|-------------------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| Order intake                                    | 421.1      | 377.9      | 11.4           | 1,243.6       | 1,169.2       | 6.4            |
| Revenue                                         | 395.0      | 404.5      | -2.3           | 1,158.1       | 1,143.9       | 1.2            |
| Share service revenue in %                      | 50.4       | 48.7       | 164 bp         | 50.0          | 48.3          | 180 bp         |
| Cost of materials                               | -125.2     | -128.9     | 2.9            | -356.5        | -354.0        | -0.7           |
| Personnel expenses                              | -120.1     | -117.9     | -1.9           | -361.8        | -351.1        | -3.0           |
| EBITDA before restructuring expenses            | 109.9      | 109.7      | 0.2            | 331.4         | 310.3         | 6.8            |
| as % of revenue                                 | 27.8       | 27.1       | 71 bp          | 28.6          | 27.1          | 148 bp         |
| EBITDA                                          | 108.9      | 107.3      | 1.5            | 327.8         | 303.8         | 7.9            |
| EBITA before restructuring expenses             | 97.5       | 97.5       | -0.1           | 294.8         | 276.1         | 6.8            |
| EBITA                                           | 96.4       | 95.1       | 1.3            | 291.2         | 269.5         | 8.0            |
| EBIT before restructuring expenses              | 96.0       | 96.1       | -0.1           | 289.7         | 271.9         | 6.6            |
| EBIT                                            | 95.0       | 93.7       | 1.4            | 286.1         | 265.3         | 7.9            |
| ROCE in % (3rd Party)*                          | 39.9       | 36.7       | 318 bp         | 39.9          | 36.7          | 318 bp         |

\*) ROCE, as one of the relevant performance indicators, has now been considered as „ROCE 3rd Party“ (excluding interdivisional effects in the capital employed) at the divisional level.

| Change<br>in revenue in %            | Q3<br>2025  | Q3<br>2024 | Q1-Q3<br>2025 | Q1-Q3<br>2024 |
|--------------------------------------|-------------|------------|---------------|---------------|
| <b>Change compared to prior year</b> | <b>-2.3</b> | <b>3.6</b> | <b>1.2</b>    | <b>0.1</b>    |
| FX effects                           | -3.1        | -2.8       | -1.7          | -6.2          |
| Acquisitions/divestments             | –           | –          | –             | –             |
| <b>Organic</b>                       | <b>0.8</b>  | <b>6.5</b> | <b>3.0</b>    | <b>6.3</b>    |

- Order intake up by a significant 11.4 percent – organically by 14.9 percent – to EUR 421.1 million in the third quarter (Q3 2024: EUR 377.9 million); one large order worth EUR 16.3 million in the Pharma customer industry as key driver of the positive development
- Beside Pharma growth also in almost all other customer industries, particularly Dairy Processing, Beverage, and Food; high regional growth rates in North America as well as in DACH & Eastern Europe
- Book-to-bill ratio improved to 1.07 (Q3 2024: 0.93)
- Revenue slightly down 2.3 percent to EUR 395.0 million (Q3 2024: EUR 404.5 million), but organic growth of 0.8 percent; share of service revenue increased further at an already high level to 50.4 percent (Q3 2024: 48.7 percent)
- North America with a positive contribution to revenue and stable development from North and Central Europe; all other regions declined; on the customer side, particularly Dairy Processing with increased revenue
- EBITDA before restructuring expenses on previous year's level at EUR 109.9 million despite decline in revenue (Q3 2024: EUR 109.7 million); the corresponding EBITDA margin went up by 0.7 percentage points to 27.8 percent, largely due to the high share of service revenue
- Improvement of ROCE to 39.9 percent (Q3 2024: 36.7 percent) driven by an increase in EBIT before restructuring expenses in the last twelve months

## Liquid &amp; Powder Technologies

| Liquid & Powder Technologies<br>(EUR million) | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|-----------------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| Order intake                                  | 388.6      | 426.7      | -8.9           | 1,141.3       | 1,215.3       | -6.1           |
| Revenue                                       | 416.7      | 401.7      | 3.7            | 1,161.2       | 1,192.1       | -2.6           |
| Share service revenue in %                    | 28.4       | 27.1       | 135 bp         | 28.5          | 26.7          | 183 bp         |
| Cost of materials                             | -223.0     | -201.8     | -10.5          | -590.1        | -613.0        | 3.7            |
| Personnel expenses                            | -115.8     | -120.2     | 3.7            | -360.9        | -380.7        | 5.2            |
| EBITDA before restructuring expenses          | 51.9       | 50.3       | 3.2            | 128.4         | 118.4         | 8.4            |
| as % of revenue                               | 12.4       | 12.5       | -7 bp          | 11.1          | 9.9           | 112 bp         |
| EBITDA                                        | 50.1       | 47.3       | 5.8            | 124.9         | 102.9         | 21.4           |
| EBITA before restructuring expenses           | 45.0       | 43.7       | 2.9            | 108.5         | 99.2          | 9.3            |
| EBITA                                         | 43.2       | 40.8       | 5.9            | 105.0         | 81.4          | 29.1           |
| EBIT before restructuring expenses            | 43.0       | 41.9       | 2.4            | 102.0         | 93.4          | 9.1            |
| EBIT                                          | 41.2       | 39.0       | 5.5            | 98.5          | 74.8          | 31.8           |
| ROCE in % (3rd Party)*                        | –          | –          | –              | –             | –             | –              |

\*) ROCE, as one of the relevant performance indicators, has now been considered as „ROCE 3rd Party“ (excluding interdivisional effects in the capital employed) at the divisional level. Due to negative capital employed, ROCE is not meaningful for the years 2025 and 2024.

| Change<br>in revenue in %            | Q3<br>2025 | Q3<br>2024  | Q1-Q3<br>2025 | Q1-Q3<br>2024 |
|--------------------------------------|------------|-------------|---------------|---------------|
| <b>Change compared to prior year</b> | <b>3.7</b> | <b>-8.2</b> | <b>-2.6</b>   | <b>-5.3</b>   |
| FX effects                           | -2.9       | -0.7        | -1.7          | -1.6          |
| Acquisitions/divestments             | –          | –           | –             | –             |
| <b>Organic</b>                       | <b>6.6</b> | <b>-7.6</b> | <b>-0.9</b>   | <b>-3.7</b>   |

- Order intake down 8.9 percent – organically by 6.8 percent – to EUR 388.6 million compared to previous year's quarter (Q3 2024: EUR 426.7 million); growth in Food and Pharma unable to compensate for decline in other customer industries; regional decline in Latin America, North and Central Europe as well as in DACH & Eastern Europe; growth in all other regions
- Two large orders (> EUR 15 million) totaling EUR 48.1 million in Dairy Processing (Q3 2024: one large order totaling EUR 58.6 million in Dairy Processing)
- Book-to-bill ratio fell to 0.93 (Q3 2024: 1.06)
- Revenue up 3.7 percent to EUR 416.7 million; organic growth of 6.6 percent; service business continued to perform well; share of service revenue increased to 28.4 percent accordingly (Q3 2024: 27.1 percent)
- Growth in Dairy Processing, Food and Pharma more than offset lower revenue figures in all other customer industries; revenue growth in almost all regions except North America and Asia Pacific
- EBITDA before restructuring expenses improved slightly by 3.2 percent to EUR 51.9 million (Q3 2024: EUR 50.3 million), mainly due to volume effects; EBITDA margin largely stable at 12.4 percent (Q3 2024: 12.5 percent)

## Food &amp; Healthcare Technologies

| Food & Healthcare Technologies<br>(EUR million) | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|-------------------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| Order intake                                    | 270.0      | 238.0      | 13.4           | 800.7         | 750.8         | 6.6            |
| Revenue                                         | 252.0      | 252.8      | -0.3           | 765.4         | 730.5         | 4.8            |
| Share service revenue in %                      | 37.0       | 35.4       | 153 bp         | 35.8          | 35.7          | 8 bp           |
| Cost of materials                               | -92.0      | -100.7     | 8.6            | -301.7        | -299.1        | -0.9           |
| Personnel expenses                              | -74.6      | -76.1      | 2.0            | -234.0        | -230.7        | -1.4           |
| EBITDA before restructuring expenses            | 33.4       | 25.6       | 30.3           | 99.4          | 71.7          | 38.6           |
| as % of revenue                                 | 13.3       | 10.1       | 311 bp         | 13.0          | 9.8           | 317 bp         |
| EBITDA                                          | 33.4       | 25.5       | 30.7           | 96.6          | 70.0          | 38.1           |
| EBITA before restructuring expenses             | 27.3       | 19.7       | 38.8           | 81.1          | 53.7          | 51.2           |
| EBITA                                           | 27.3       | 19.6       | 39.5           | 78.3          | 51.9          | 50.9           |
| EBIT before restructuring expenses              | 21.9       | 14.5       | 50.8           | 65.2          | 38.2          | 70.5           |
| EBIT                                            | 21.8       | 11.6       | 87.5           | 62.3          | 33.7          | 85.0           |
| ROCE in % (3rd Party)*                          | 16.5       | 9.7        | 678 bp         | 16.5          | 9.7           | 678 bp         |

\*) ROCE, as one of the relevant performance indicators, has now been considered as „ROCE 3rd Party“ (excluding interdivisional effects in the capital employed) at the divisional level.

| Change<br>in revenue in %            | Q3<br>2025  | Q3<br>2024 | Q1-Q3<br>2025 | Q1-Q3<br>2024 |
|--------------------------------------|-------------|------------|---------------|---------------|
| <b>Change compared to prior year</b> | <b>-0.3</b> | <b>3.5</b> | <b>4.8</b>    | <b>-1.2</b>   |
| FX effects                           | -1.6        | 0.1        | -0.6          | -0.1          |
| Acquisitions/divestments             | -2.8        | –          | -1.7          | –             |
| <b>Organic</b>                       | <b>4.1</b>  | <b>3.4</b> | <b>7.2</b>    | <b>-1.0</b>   |

- Order intake in third quarter up by a significant 13.4 percent – organically by 16.0 percent – to EUR 270.0 million (Q3 2024: EUR 238.0 million); positive development mainly driven by the Pharma customer industry and the North America region
- Book-to-bill ratio went up to 1.07 (Q3 2024: 0.94)
- Revenue stable at previous year's level at EUR 252.0 million (Q3 2024: EUR 252.8 million), organic growth of 4.1 percent; share of revenue from service business increased compared to prior-year quarter to 37.0 percent (Q3 2024: 35.4 percent)
- Significant revenue growth in North and Latin America almost offset declines in other regions; growth in New Food and Pharma compensated for slight decline in customer industry Food
- EBITDA before restructuring expenses up significantly by 30.3 percent to EUR 33.4 million (Q3 2024: EUR 25.6 million), in particular due to an improved gross margin; previous year's quarter still impacted by adverse effects from the execution of orders with lower margins; EBITDA margin rose accordingly by 3.1 percentage points to 13.3 percent
- ROCE up significantly to 16.5 percent (Q3 2024: 9.7 percent) driven primarily by the strong increase in EBIT before restructuring expenses compared to the prior-year period

## Farm Technologies

| Farm Technologies<br>(EUR million)   | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|--------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| Order intake                         | 205.1      | 161.3      | 27.2           | 626.3         | 518.2         | 20.9           |
| Revenue                              | 200.7      | 195.1      | 2.9            | 549.7         | 572.3         | -4.0           |
| Share service revenue in %           | 48.3       | 49.0       | -61 bp         | 52.4          | 48.2          | 424 bp         |
| Cost of materials                    | -85.8      | -84.2      | -1.9           | -243.9        | -259.0        | 5.8            |
| Personnel expenses                   | -49.0      | -51.2      | 4.3            | -149.4        | -151.8        | 1.6            |
| EBITDA before restructuring expenses | 36.1       | 31.5       | 14.4           | 83.7          | 86.9          | -3.7           |
| as % of revenue                      | 18.0       | 16.2       | 181 bp         | 15.2          | 15.2          | 4 bp           |
| EBITDA                               | 36.2       | 30.8       | 17.4           | 78.9          | 84.4          | -6.5           |
| EBITA before restructuring expenses  | 30.8       | 26.9       | 14.5           | 68.0          | 73.0          | -6.8           |
| EBITA                                | 30.9       | 26.2       | 18.1           | 63.2          | 70.5          | -10.3          |
| EBIT before restructuring expenses   | 29.3       | 25.2       | 16.3           | 62.1          | 67.8          | -8.5           |
| EBIT                                 | 28.8       | 24.5       | 17.6           | 54.5          | 65.3          | -16.5          |
| ROCE in % (3rd Party)*               | 30.9       | 27.8       | 315 bp         | 30.9          | 27.8          | 315 bp         |

\*) ROCE, as one of the relevant performance indicators, has now been considered as „ROCE 3rd Party“ (excluding interdivisional effects in the capital employed) at the divisional level.

| Change<br>in revenue in %            | Q3<br>2025 | Q3<br>2024  | Q1-Q3<br>2025 | Q1-Q3<br>2024 |
|--------------------------------------|------------|-------------|---------------|---------------|
| <b>Change compared to prior year</b> | <b>2.9</b> | <b>-7.0</b> | <b>-4.0</b>   | <b>-3.3</b>   |
| FX effects                           | -3.2       | -2.9        | -1.7          | -5.6          |
| Acquisitions/divestments             | –          | –           | –             | –             |
| <b>Organic</b>                       | <b>6.0</b> | <b>-4.0</b> | <b>-2.2</b>   | <b>2.3</b>    |

- Order intake of EUR 205.1 million up 27.2 percent – organically by 31.2 percent – significantly above previous year's quarter (Q3 2024: EUR 161.3 million); growth in the service and new machine business driven by strong demand for conventional and automated milking systems; positive trend in almost all regions, with only a slight decline in Latin America
- Book-to-bill ratio improved to 1.02 (Q3 2024: 0.83)
- Revenue up 2.9 percent – organically 6.0 percent – to EUR 200.7 million (Q3 2024: EUR 195.1 million); share of service revenue slightly down to 48.3 percent (Q3 2024: 49.0 percent) due to strong new machine business
- Revenue growth in new machine business particularly in the areas of automated milking and manure management solutions; growth in all regions except Asia Pacific
- EBITDA before restructuring expenses rose by 14.4 percent to EUR 36.1 million (Q3 2024: EUR 31.5 million), driven by increased revenues and improved gross margin; EBITDA margin increased to 18.0 percent (Q3 2024: 16.2 percent)
- ROCE up to 30.9 percent (Q3 2024: 27.8 percent) largely driven by higher EBIT before restructuring expenses in the last twelve months and reduction in capital employed at the same time

## Heating & Refrigeration Technologies

| Heating & Refrigeration Technologies<br>(EUR million) | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|-------------------------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| Order intake                                          | 137.4      | 151.3      | -9.2           | 437.3         | 456.3         | -4.2           |
| Revenue                                               | 153.1      | 151.4      | 1.1            | 453.1         | 434.0         | 4.4            |
| Share service revenue in %                            | 37.1       | 37.8       | -67 bp         | 39.0          | 38.4          | 66 bp          |
| Cost of materials                                     | -68.7      | -73.8      | 6.9            | -214.0        | -215.8        | 0.8            |
| Personnel expenses                                    | -43.3      | -41.6      | -4.1           | -128.4        | -120.6        | -6.5           |
| EBITDA before restructuring expenses                  | 21.0       | 19.6       | 7.1            | 62.4          | 56.2          | 11.2           |
| as % of revenue                                       | 13.7       | 13.0       | 77 bp          | 13.8          | 12.9          | 84 bp          |
| EBITDA                                                | 21.0       | 19.6       | 6.9            | 62.4          | 57.3          | 8.8            |
| EBITA before restructuring expenses                   | 17.6       | 16.3       | 8.0            | 52.0          | 46.4          | 12.1           |
| EBITA                                                 | 17.6       | 16.3       | 7.8            | 51.9          | 47.6          | 9.1            |
| EBIT before restructuring expenses                    | 17.3       | 16.1       | 7.3            | 50.9          | 45.6          | 11.6           |
| EBIT                                                  | 17.2       | 16.1       | 7.0            | 50.9          | 46.8          | 8.6            |
| ROCE in % (3rd Party)*                                | 55.9       | 49.0       | 697 bp         | 55.9          | 49.0          | 697 bp         |

\*) ROCE, as one of the relevant performance indicators, has now been considered as „ROCE 3rd Party“ (excluding interdivisional effects in the capital employed) at the divisional level.

| Change<br>in revenue in %            | Q3<br>2025 | Q3<br>2024  | Q1-Q3<br>2025 | Q1-Q3<br>2024 |
|--------------------------------------|------------|-------------|---------------|---------------|
| <b>Change compared to prior year</b> | <b>1.1</b> | <b>13.2</b> | <b>4.4</b>    | <b>5.9</b>    |
| FX effects                           | -2.1       | 0.3         | -0.6          | 0.2           |
| Acquisitions/divestments             | –          | –           | –             | -0.2          |
| <b>Organic*</b>                      | <b>3.2</b> | <b>12.9</b> | <b>5.0</b>    | <b>5.9</b>    |

\*) Organic sales growth is calculated on the basis of the revenue reported in the previous year less disposed businesses.

- Order intake down by 9.2 percent – organically by 7.1 percent - to EUR 137.4 million in the third quarter (Q3 2024: EUR 151.3 million); development mainly driven by a lower volume of larger orders compared to the prior-year quarter; particular declines in Western Europe, Middle East & Africa, slight increase in Asia Pacific
- Book-to-bill ratio reduced to 0.90 (Q3 2024: 1.00)
- Revenue slightly up by 1.1 percent to EUR 153.1 million (Q3 2024: EUR 151.4 million); organic growth of 3.2 percent; share of service revenue down slightly from 37.8 percent to 37.1 percent
- Revenue growth in DACH & Eastern Europe as well as in Western Europe, Middle East & Africa more than offset decline in all other regions
- EBITDA before restructuring expenses improved by 7.1 percent to EUR 21.0 million (Q3 2024: EUR 19.6 million), driven by higher gross profit resulting from positive volume and margin effects; EBITDA margin before restructuring expenses increased to 13.7 percent accordingly (Q3 2024: 13.0 percent)
- ROCE climbed to 55.9 percent (Q3 2024: 49.0 percent) largely driven by an increase in EBIT before restructuring expenses compared to the prior-year period

## Others/Consolidation

| Others/Consolidation (EUR million)   | Q3<br>2025 | Q3<br>2024 | Change<br>in % | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|--------------------------------------|------------|------------|----------------|---------------|---------------|----------------|
| Order intake                         | -49.8      | -54.5      | 8.8            | -152.9        | -154.9        | 1.3            |
| Revenue                              | -51.7      | -55.6      | 7.1            | -151.3        | -158.4        | 4.5            |
| EBITDA before restructuring expenses | -20.6      | -19.6      | -4.9           | -58.6         | -45.3         | -29.5          |
| EBITDA                               | -22.6      | -21.3      | -5.9           | -64.9         | -50.9         | -27.4          |
| EBITA before restructuring expenses  | -24.7      | -23.0      | -7.1           | -68.4         | -57.0         | -19.8          |
| EBITA                                | -26.7      | -24.8      | -7.9           | -74.6         | -62.7         | -19.0          |
| EBIT before restructuring expenses   | -27.7      | -25.6      | -8.4           | -77.5         | -64.7         | -19.9          |
| EBIT                                 | -29.7      | -27.3      | -9.0           | -83.8         | -70.3         | -19.1          |

- Others/Consolidation primarily comprises the support functions bundled in the Global Corporate Center (GCC) (e.g. finance, legal, communication, etc.) for management of the group and the divisions as well as consolidation effects between the segments; intra-group order intake and revenue streams are correspondingly eliminated, with costs allocated according to their source
- EBITDA before restructuring expenses slightly below previous year's level

# REPORT ON EXPECTED DEVELOPMENTS

This forecast is based on the market projections and other assumptions described in the 2024 Annual Report’s “Economic environment in 2025” section as well as other assumptions and further expectations for the fourth quarter of 2025. It is assumed that there will be no significant deterioration or improvement in the parameters previously described beyond the statements made above that could have a positive or negative impact on global economic developments or the business performance of GEA.

## Economic Environment in 2025

Due to the robust performance of the global economy in the first half of 2025, the International Monetary Fund (IMF) revised its global economic growth forecast for the year slightly upward in its October projection. It now expects global production to increase by 3.2 percent (July projection: 3.0 percent). The IMF expects advanced economies to grow by 1.6 percent, slightly higher than in its July forecast of 1.5 percent. For the eurozone an increase of 1.2 percent is expected and 0.2 percent for Germany. The outlook for emerging markets and developing economies of 4.2 percent in 2025 is slightly higher than the forecast in July.

The IMF still expects global rates of inflation to continue to decline. Inflation is expected to fall to 4.2 percent by the end of 2025, which is 1.6 percentage points below the figure for 2024. Differences between individual economies will remain. The IMF is forecasting an inflation rate of 2.5 percent for advanced economies (2024: 2.6 percent), with the US being exposed to a risk of rising inflation. Inflation in emerging markets and developing economies is expected to drop to 5.3 percent (2024: 7.9 percent).

## Business Outlook

The forecast published in the Half-yearly Financial Report on August 7, 2025, is confirmed. GEA continues to expect the following for the Group:

| Outlook financial year 2025                 | Forecast for 2025 according to Half-yearly Financial Report 2025 | 2024              |
|---------------------------------------------|------------------------------------------------------------------|-------------------|
| Revenue development (organic <sup>1</sup> ) | +2.0% to +4.0%                                                   | EUR 5,422 million |
| EBITDA margin before restructuring expenses | 16.2% to 16.4%                                                   | 15.4%             |
| ROCE <sup>2</sup>                           | 34.0% to 38.0%                                                   | 33.8%             |

1) Adjusted for portfolio and currency translation effects.

2) Capital Employed as average of the last four quarters.

GEA does not expect any changes for the individual divisions compared to the Half-yearly Financial Report 2025. Further information on the outlook for 2025 can be found in the 2024 Annual Report (p. 253 ff.).

Düsseldorf, November 6, 2025

## Consolidated Balance Sheet

as of September 30, 2025

| Assets<br>(EUR thousand)           | 09/30/2025       | 12/31/2024       | Change<br>in % |
|------------------------------------|------------------|------------------|----------------|
| Property, plant, and equipment     | 937,335          | 925,441          | 1.3            |
| Goodwill                           | 1,480,557        | 1,497,351        | -1.1           |
| Other intangible assets            | 439,905          | 391,100          | 12.5           |
| Other non-current financial assets | 40,007           | 32,285           | 23.9           |
| Other non-current assets           | 5,680            | 7,264            | -21.8          |
| Deferred taxes                     | 276,156          | 402,672          | -31.4          |
| <b>Non-current assets</b>          | <b>3,179,640</b> | <b>3,256,113</b> | <b>-2.3</b>    |
| Inventories                        | 838,341          | 775,678          | 8.1            |
| Contract assets                    | 314,986          | 314,325          | 0.2            |
| Trade receivables                  | 765,933          | 800,796          | -4.4           |
| Income tax receivables             | 79,588           | 50,646           | 57.1           |
| Other current financial assets     | 53,410           | 53,100           | 0.6            |
| Other current assets               | 181,845          | 131,627          | 38.2           |
| Cash and cash equivalents          | 287,729          | 638,313          | -54.9          |
| Assets held for sale               | 11,558           | 11,567           | -0.1           |
| <b>Current assets</b>              | <b>2,533,390</b> | <b>2,776,052</b> | <b>-8.7</b>    |
| <b>Total assets</b>                | <b>5,713,030</b> | <b>6,032,165</b> | <b>-5.3</b>    |

| Equity and liabilities<br>(EUR thousand)                   | 09/30/2025       | 12/31/2024       | Change<br>in % |
|------------------------------------------------------------|------------------|------------------|----------------|
| Issued capital                                             | 520,375          | 498,194          | 4.5            |
| Capital reserve                                            | 1,217,861        | 1,217,861        | –              |
| Retained earnings                                          | 667,013          | 631,424          | 5.6            |
| Accumulated other comprehensive income                     | -58,583          | 76,270           | –              |
| <b>Equity attributable to shareholders of GEA Group AG</b> | <b>2,346,666</b> | <b>2,423,749</b> | <b>-3.2</b>    |
| Non-controlling interests                                  | 395              | 395              | –              |
| <b>Equity</b>                                              | <b>2,347,061</b> | <b>2,424,144</b> | <b>-3.2</b>    |
| Non-current provisions                                     | 143,750          | 143,563          | 0.1            |
| Non-current employee benefit obligations                   | 588,125          | 615,823          | -4.5           |
| Non-current financial liabilities                          | 159,787          | 132,764          | 20.4           |
| Non-current contract liabilities                           | 191              | 2,456            | -92.2          |
| Other non-current liabilities                              | 2,577            | 1,744            | 47.8           |
| Deferred taxes                                             | 95,561           | 91,626           | 4.3            |
| <b>Non-current liabilities</b>                             | <b>989,991</b>   | <b>987,976</b>   | <b>0.2</b>     |
| Current provisions                                         | 262,959          | 270,360          | -2.7           |
| Current employee benefit obligations                       | 251,303          | 318,030          | -21.0          |
| Current financial liabilities                              | 247,057          | 296,204          | -16.6          |
| Trade payables                                             | 723,267          | 807,632          | -10.4          |
| Current contract liabilities                               | 727,788          | 749,632          | -2.9           |
| Income tax liabilities                                     | 46,598           | 86,725           | -46.3          |
| Other current liabilities                                  | 117,006          | 91,462           | 27.9           |
| <b>Current liabilities</b>                                 | <b>2,375,978</b> | <b>2,620,045</b> | <b>-9.3</b>    |
| <b>Total equity and liabilities</b>                        | <b>5,713,030</b> | <b>6,032,165</b> | <b>-5.3</b>    |

## Consolidated Income Statement

for the period July 1 – September 30, 2025

| (EUR thousand)                                                                                 | Q3<br>2025     | Q3<br>2024     | Change<br>in % |
|------------------------------------------------------------------------------------------------|----------------|----------------|----------------|
| Revenue                                                                                        | 1,365,937      | 1,349,849      | 1.2            |
| Cost of sales                                                                                  | 856,077        | 859,770        | -0.4           |
| <b>Gross profit</b>                                                                            | <b>509,860</b> | <b>490,079</b> | <b>4.0</b>     |
| Selling expenses                                                                               | 151,052        | 151,737        | -0.5           |
| Research and development expenses                                                              | 26,612         | 24,780         | 7.4            |
| General and administrative expenses                                                            | 161,222        | 158,254        | 1.9            |
| Other income                                                                                   | 48,481         | 80,436         | -39.7          |
| Other expenses                                                                                 | 45,808         | 80,402         | -43.0          |
| Net result from impairment and reversal of impairment on trade receivables and contract assets | -934           | -123           | < -100         |
| Other financial income                                                                         | 2,796          | 3,486          | -19.8          |
| Other financial expenses                                                                       | 1,269          | 1,065          | 19.2           |
| <b>Earnings before interest and tax (EBIT)</b>                                                 | <b>174,240</b> | <b>157,640</b> | <b>10.5</b>    |
| Interest income                                                                                | 3,394          | 1,432          | > 100          |
| Interest expense                                                                               | 10,927         | 9,641          | 13.3           |
| <b>Profit before tax from continued operations</b>                                             | <b>166,707</b> | <b>149,431</b> | <b>11.6</b>    |
| Income taxes                                                                                   | 44,362         | 34,082         | 30.2           |
| <b>Profit after tax from continued operations</b>                                              | <b>122,345</b> | <b>115,349</b> | <b>6.1</b>     |
| <b>Profit or loss after tax from discontinued operations</b>                                   | <b>-1,559</b>  | <b>-3,331</b>  | <b>53.2</b>    |
| <b>Profit for the period</b>                                                                   | <b>120,786</b> | <b>112,018</b> | <b>7.8</b>     |
| thereof attributable to shareholders of GEA Group AG                                           | 120,786        | 112,018        | 7.8            |
| thereof attributable to non-controlling interests                                              | –              | –              | –              |

| (EUR)                                                                                                              | Q3<br>2025   | Q3<br>2024   | Change<br>in % |
|--------------------------------------------------------------------------------------------------------------------|--------------|--------------|----------------|
| Basic and diluted earnings per share from continued operations                                                     | 0.75         | 0.69         | 8.5            |
| Basic and diluted earnings per share from discontinued operations                                                  | -0.01        | -0.02        | 52.1           |
| <b>Basic and diluted earnings per share</b>                                                                        | <b>0.74</b>  | <b>0.67</b>  | <b>10.3</b>    |
| <b>Weighted average number of ordinary shares used to calculate basic and diluted earnings per share (million)</b> | <b>162.8</b> | <b>166.5</b> | <b>-2.2</b>    |

## Consolidated Income Statement

for the period January 1 – September 30, 2025

| (EUR thousand)                                                                                 | Q1-Q3<br>2025    | Q1-Q3<br>2024    | Change<br>in % |
|------------------------------------------------------------------------------------------------|------------------|------------------|----------------|
| Revenue                                                                                        | 3,936,167        | 3,914,357        | 0.6            |
| Cost of sales                                                                                  | 2,451,469        | 2,512,722        | -2.4           |
| <b>Gross profit</b>                                                                            | <b>1,484,698</b> | <b>1,401,635</b> | <b>5.9</b>     |
| Selling expenses                                                                               | 463,709          | 460,075          | 0.8            |
| Research and development expenses                                                              | 84,081           | 79,372           | 5.9            |
| General and administrative expenses                                                            | 480,827          | 464,389          | 3.5            |
| Other income                                                                                   | 248,821          | 190,182          | 30.8           |
| Other expenses                                                                                 | 233,658          | 175,255          | 33.3           |
| Net result from impairment and reversal of impairment on trade receivables and contract assets | -6,877           | -3,002           | < -100         |
| Other financial income                                                                         | 9,542            | 8,567            | 11.4           |
| Other financial expenses                                                                       | 5,342            | 2,729            | 95.7           |
| <b>Earnings before interest and tax (EBIT)</b>                                                 | <b>468,567</b>   | <b>415,562</b>   | <b>12.8</b>    |
| Interest income                                                                                | 10,234           | 12,200           | -16.1          |
| Interest expense                                                                               | 36,924           | 32,615           | 13.2           |
| <b>Profit before tax from continued operations</b>                                             | <b>441,877</b>   | <b>395,147</b>   | <b>11.8</b>    |
| Income taxes                                                                                   | 123,697          | 93,526           | 32.3           |
| <b>Profit after tax from continued operations</b>                                              | <b>318,180</b>   | <b>301,621</b>   | <b>5.5</b>     |
| <b>Profit or loss after tax from discontinued operations</b>                                   | <b>3,975</b>     | <b>-284</b>      | <b>-</b>       |
| <b>Profit for the period</b>                                                                   | <b>322,155</b>   | <b>301,337</b>   | <b>6.9</b>     |
| thereof attributable to shareholders of GEA Group AG                                           | 322,155          | 301,337          | 6.9            |
| thereof attributable to non-controlling interests                                              | -                | -                | -              |

| (EUR)                                                                                                              | Q1-Q3<br>2025 | Q1-Q3<br>2024 | Change<br>in % |
|--------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------------|
| Basic and diluted earnings per share from continued operations                                                     | 1.95          | 1.79          | 8.7            |
| Basic and diluted earnings per share from discontinued operations                                                  | 0.02          | -0.00         | -              |
| <b>Basic and diluted earnings per share</b>                                                                        | <b>1.97</b>   | <b>1.79</b>   | <b>10.2</b>    |
| <b>Weighted average number of ordinary shares used to calculate basic and diluted earnings per share (million)</b> | <b>163.2</b>  | <b>168.3</b>  | <b>-3.0</b>    |

## Consolidated Cash Flow Statement

for the period July 1 – September 30, 2025

| (EUR thousand)                                                                                         | Q3<br>2025     | Q3<br>2024     |
|--------------------------------------------------------------------------------------------------------|----------------|----------------|
| Profit for the period                                                                                  | 120,786        | 112,018        |
| plus income taxes                                                                                      | 44,362         | 34,082         |
| plus-/minus profit or loss after tax from discontinued operations                                      | 1,559          | 3,331          |
| Profit before tax from continued operations                                                            | 166,707        | 149,431        |
| Net interest income                                                                                    | 7,533          | 8,209          |
| <b>Earnings before interest and tax (EBIT)</b>                                                         | <b>174,240</b> | <b>157,640</b> |
| Depreciation, amortization, impairment losses, and reversal of impairment losses on non-current assets | 52,635         | 51,580         |
| Other non-cash income and expenses                                                                     | 4,221          | 5,812          |
| Employee benefit obligations from defined benefit pension plans                                        | -14,943        | -10,896        |
| Change in provisions and other employee benefit obligations                                            | 27,481         | 46,652         |
| Losses and disposal of non-current assets                                                              | -4             | -195           |
| Change in inventories including unbilled construction contracts*                                       | -6,497         | -39,280        |
| Change in trade receivables                                                                            | -50,924        | 11,082         |
| Change in trade payables                                                                               | 14,365         | 13,289         |
| Change in other operating assets and liabilities/Other non-cash transactions                           | -37,814        | -20,352        |
| Tax payments                                                                                           | -43,137        | -35,076        |
| <b>Cash flow from operating activities of continued operations</b>                                     | <b>119,623</b> | <b>180,256</b> |
| Cash flow from operating activities of discontinued operations                                         | 2,749          | -555           |
| <b>Cash flow from operating activities</b>                                                             | <b>122,372</b> | <b>179,701</b> |
| Proceeds from disposal of non-current assets                                                           | 2,825          | 600            |
| Payments to acquire property, plant and equipment, and intangible assets                               | -68,458        | -53,377        |
| Payments from non-current financial assets                                                             | -6,977         | -2,548         |
| Interest income                                                                                        | 3,378          | 1,078          |
| Dividend income                                                                                        | 1,773          | –              |
| <b>Cash flow from investing activities of continued operations</b>                                     | <b>-67,459</b> | <b>-54,247</b> |
| Cash flow from investing activities of discontinued operations                                         | -205           | 323            |
| <b>Cash flow from investing activities</b>                                                             | <b>-67,664</b> | <b>-53,924</b> |

| (EUR thousand)                                                     | Q3<br>2025     | Q3<br>2024     |
|--------------------------------------------------------------------|----------------|----------------|
| Payments for acquisition of treasury shares                        | -10            | -56,000        |
| Payments from lease liabilities                                    | -16,754        | -16,089        |
| Repayments of finance loans                                        | -41            | -3,661         |
| Proceeds from the taking up of financial loans                     | -37,582        | –              |
| Interest payments                                                  | -5,862         | -3,095         |
| <b>Cash flow from financing activities of continued operations</b> | <b>-60,249</b> | <b>-78,845</b> |
| Cash flow from financing activities of discontinued operations     | –              | –              |
| <b>Cash flow from financing activities</b>                         | <b>-60,249</b> | <b>-78,845</b> |
| Effect of exchange rate changes on cash and cash equivalents       | -4,709         | -5,314         |
| <b>Change in cash and cash equivalents</b>                         | <b>-10,250</b> | <b>41,618</b>  |
| Cash and cash equivalents at beginning of period                   | 297,979        | 313,117        |
| <b>Cash and cash equivalents total</b>                             | <b>287,729</b> | <b>354,735</b> |
| thereof restricted cash and cash equivalents                       | 24,992         | 17,703         |
| <b>Cash and cash equivalents reported in the balance sheet</b>     | <b>287,729</b> | <b>354,735</b> |

\*) Including advanced payments received.

## Consolidated Cash Flow Statement

for the period January 1 – September 30, 2025

| (EUR thousand)                                                                                         | Q1-Q3<br>2025   | Q1-Q3<br>2024   |
|--------------------------------------------------------------------------------------------------------|-----------------|-----------------|
| Profit for the period                                                                                  | 322,155         | 301,337         |
| plus income taxes                                                                                      | 123,697         | 93,526          |
| plus-/minus profit or loss after tax from discontinued operations                                      | -3,975          | 284             |
| Profit before tax from continued operations                                                            | 441,877         | 395,147         |
| Net interest income                                                                                    | 26,690          | 20,415          |
| <b>Earnings before interest and tax (EBIT)</b>                                                         | <b>468,567</b>  | <b>415,562</b>  |
| Depreciation, amortization, impairment losses, and reversal of impairment losses on non-current assets | 157,110         | 151,830         |
| Other non-cash income and expenses                                                                     | 11,110          | 16,369          |
| Employee benefit obligations from defined benefit pension plans                                        | -37,231         | -32,687         |
| Change in provisions and other employee benefit obligations                                            | -58,090         | -22,901         |
| Losses and disposal of non-current assets                                                              | -1,740          | -6,299          |
| Change in inventories including unbilled construction contracts*                                       | -94,270         | -128,144        |
| Change in trade receivables                                                                            | -9,300          | 34,330          |
| Change in trade payables                                                                               | -42,481         | -64,195         |
| Change in other operating assets and liabilities/Other non-cash transactions                           | -111,492        | -25,035         |
| Tax payments                                                                                           | -97,928         | -83,478         |
| <b>Cash flow from operating activities of continued operations</b>                                     | <b>184,255</b>  | <b>255,352</b>  |
| Cash flow from operating activities of discontinued operations                                         | 3,323           | -1,729          |
| <b>Cash flow from operating activities</b>                                                             | <b>187,578</b>  | <b>253,623</b>  |
| Proceeds from disposal of non-current assets                                                           | 8,876           | 16,181          |
| Payments to acquire property, plant and equipment, and intangible assets                               | -160,088        | -121,844        |
| Payments from/to non-current financial assets                                                          | 1,027           | -3,403          |
| Interest income                                                                                        | 10,129          | 7,489           |
| Dividend income                                                                                        | 3,686           | 1,973           |
| Payments from acquisitions                                                                             | -6,493          | -5,970          |
| Proceeds from divestments                                                                              | –               | 2,022           |
| <b>Cash flow from investing activities of continued operations</b>                                     | <b>-142,863</b> | <b>-103,552</b> |
| Cash flow from investing activities of discontinued operations                                         | 2,685           | 226             |
| <b>Cash flow from investing activities</b>                                                             | <b>-140,178</b> | <b>-103,326</b> |

| (EUR thousand)                                                     | Q1-Q3<br>2025   | Q1-Q3<br>2024   |
|--------------------------------------------------------------------|-----------------|-----------------|
| Dividend payments                                                  | -187,222        | -168,566        |
| Payments for acquisition of treasury shares                        | -120,058        | -178,137        |
| Payments from lease liabilities                                    | -52,541         | -50,139         |
| Repayments of borrower's note loans                                | -100,000        | –               |
| Repayments of finance loans                                        | -2,698          | -5,054          |
| Proceeds from the taking up of financial loans                     | 106,469         | –               |
| Interest payments                                                  | -17,436         | -9,030          |
| <b>Cash flow from financing activities of continued operations</b> | <b>-373,486</b> | <b>-410,926</b> |
| Cash flow from financing activities of discontinued operations     | –               | –               |
| <b>Cash flow from financing activities</b>                         | <b>-373,486</b> | <b>-410,926</b> |
| Effect of exchange rate changes on cash and cash equivalents       | -24,498         | -8,522          |
| <b>Change in cash and cash equivalents</b>                         | <b>-350,584</b> | <b>-269,151</b> |
| Cash and cash equivalents at beginning of period                   | 638,313         | 623,886         |
| <b>Cash and cash equivalents total</b>                             | <b>287,729</b>  | <b>354,735</b>  |
| thereof restricted cash and cash equivalents                       | 24,992          | 17,703          |
| <b>Cash and cash equivalents reported in the balance sheet</b>     | <b>287,729</b>  | <b>354,735</b>  |

\*) Including advanced payments received.

## Consolidated Statement of Changes in Equity

as of September 30, 2025

| (EUR thousand)                                                          | Issued capital | Capital reserves | Retained earnings | Accumulated other comprehensive income |                                                             |                            | Equity attributable to shareholders of GEA Group AG | Non-controlling interests | Total            |
|-------------------------------------------------------------------------|----------------|------------------|-------------------|----------------------------------------|-------------------------------------------------------------|----------------------------|-----------------------------------------------------|---------------------------|------------------|
|                                                                         |                |                  |                   | Translation of foreign operations      | Result from fair value measurement of financial instruments | Result of cash flow hedges |                                                     |                           |                  |
| <b>Balance at 01/01/2024</b><br><b>(170,879,493 shares)<sup>1</sup></b> | <b>515,992</b> | <b>1,217,861</b> | <b>628,487</b>    | <b>39,109</b>                          | <b>-4,119</b>                                               | <b>-21</b>                 | <b>2,397,309</b>                                    | <b>412</b>                | <b>2,397,721</b> |
| Profit for the period                                                   | –              | –                | 301,337           | –                                      | –                                                           | –                          | 301,337                                             | –                         | 301,337          |
| Other comprehensive income                                              | –              | –                | 9,733             | -18,485                                | -316                                                        | 22                         | -9,046                                              | –                         | -9,046           |
| Total comprehensive income                                              | –              | –                | 311,070           | -18,485                                | -316                                                        | 22                         | 292,291                                             | –                         | 292,291          |
| Purchase of treasury shares                                             | -14,214        | –                | -175,350          | –                                      | –                                                           | –                          | -189,564                                            | –                         | -189,564         |
| Dividend payment by GEA Group AG                                        | –              | –                | -168,566          | –                                      | –                                                           | –                          | -168,566                                            | –                         | -168,566         |
| Adjustment hyperinflation <sup>2</sup>                                  | –              | –                | 3,069             | 146                                    | –                                                           | –                          | 3,215                                               | –                         | 3,215            |
| Changes in combined Group                                               | –              | –                | 1,147             | –                                      | –                                                           | –                          | 1,147                                               | –                         | 1,147            |
| Change in other non-controlling interests                               | –              | –                | –                 | –                                      | –                                                           | –                          | –                                                   | -1                        | -1               |
| <b>Balance at 09/30/2024</b><br><b>(166,172,235 shares)<sup>1</sup></b> | <b>501,778</b> | <b>1,217,861</b> | <b>599,857</b>    | <b>20,770</b>                          | <b>-4,435</b>                                               | <b>1</b>                   | <b>2,335,832</b>                                    | <b>411</b>                | <b>2,336,243</b> |
| <b>Balance at 01/01/2025</b><br><b>(164,985,228 shares)<sup>1</sup></b> | <b>498,194</b> | <b>1,217,861</b> | <b>631,424</b>    | <b>80,765</b>                          | <b>-4,495</b>                                               | <b>–</b>                   | <b>2,423,749</b>                                    | <b>395</b>                | <b>2,424,144</b> |
| Profit for the period                                                   | –              | –                | 322,155           | –                                      | –                                                           | –                          | 322,155                                             | –                         | 322,155          |
| Other comprehensive income                                              | –              | –                | 13,249            | -135,516                               | -82                                                         | –                          | -122,349                                            | –                         | -122,349         |
| Total comprehensive income                                              | –              | –                | 335,404           | -135,516                               | -82                                                         | –                          | 199,806                                             | –                         | 199,806          |
| Purchase/cancellation of treasury shares                                | 22,181         | –                | -117,887          | –                                      | –                                                           | –                          | -95,706                                             | –                         | -95,706          |
| Dividend payment by GEA Group AG                                        | –              | –                | -187,222          | –                                      | –                                                           | –                          | -187,222                                            | –                         | -187,222         |
| Adjustment hyperinflation <sup>2</sup>                                  | –              | –                | 5,294             | 745                                    | –                                                           | –                          | 6,039                                               | –                         | 6,039            |
| Changes in combined Group                                               | –              | –                | –                 | –                                      | –                                                           | –                          | –                                                   | –                         | –                |
| Change in other non-controlling interests                               | –              | –                | –                 | –                                      | –                                                           | –                          | –                                                   | –                         | –                |
| <b>Balance at 09/30/2025</b><br><b>(162,801,664 shares)<sup>1</sup></b> | <b>520,375</b> | <b>1,217,861</b> | <b>667,013</b>    | <b>-54,006</b>                         | <b>-4,577</b>                                               | <b>–</b>                   | <b>2,346,666</b>                                    | <b>395</b>                | <b>2,347,061</b> |

1) Outstanding shares.

2) Effect of accounting for hyperinflation in Argentina and Turkey.

# FINANCIAL CALENDAR

## March 9, 2026

Annual Report 2025

## April 29, 2026

Annual General Meeting

## May 11, 2026

Quarterly Statement for the period to March 31, 2026

## August 10, 2026

Half-yearly Financial Report for the period to June 30, 2026

## November 9, 2026

Quarterly Statement for the period to September 30, 2026

### GEA Stock: Key data

|                |              |
|----------------|--------------|
| WKN            | 660 200      |
| ISIN           | DE0006602006 |
| Reuters code   | G1AG.DE      |
| Bloomberg code | G1A.GR       |
| Xetra          | G1A.DE       |

#### Investor Relations

Phone +49 211 9136-1081

E-mail [ir@gea.com](mailto:ir@gea.com)

#### Media Relations

Phone +49 211 9136-1492

E-mail [pr@gea.com](mailto:pr@gea.com)

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#### **Edited by:**

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#### **Coordination:**

Katja Redweik

This report includes forward-looking statements of GEA Group Aktiengesellschaft, its subsidiaries and associates, and on the economic and political conditions that may influence the business performance of GEA. All these statements are based on assumptions made by the Executive Board using information available to it at the time. Should these assumptions prove to be wholly or partly incorrect, or should further risks arise, actual business performance may differ from that expected. The Executive Board therefore can not assume any liability for the statements made.

#### **Note regarding the rounding of figures**

Due to the commercial rounding of figures and percentages, small deviations may occur.

#### **Note to translation**

The Quarterly Statement the English translation of the original German version. In case of deviations between these two, the German version prevails.