



ANNUAL REPORT 2016

Part 1	MANAGEMENT REPORT	3
Part 2	CORPORATE GOVERNANCE REPORT	52
Part 3	CONSOLIDATED FINANCIAL STATEMENTS	120
Part 4	STATUTORY AUDITOR CERTIFICATE AND REPORT O AUDIT BOARD ON THE CONSOLIDATED ACCOUNTS	
Part 5	SEPARATE FINANCIAL STATEMENTS	243
Part 6	STATUTORY AUDITOR CERTIFICATE AND REPORT O AUDIT BOARD ON THE SEPARATE ACCOUNTS	г тне 284

Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. Public Company Av. Fontes Pereira de Melo, № 14, 10º, 1050-121 Lisboa Companies Registry and Corporate Person no.: 502 593 130 Share Capital: € 81,270,000



ANNUAL REPORT 2016

PART 1

MANAGEMENT REPORT



TABLE OF CONTENTS

Semapa

S

1. ECONOMIC BACKGROUND	5
2. OVERVIEW OF SEMAPA GROUP OPERATIONS	6
3. PAPER AND PAPER PULP BUSINESS AREA	10
3.1. Leading Business Indicators	
3.2. Overview of Operations of the Paper and Paper Pulp Area	
3.3. Business Review	
3.4. Industrial Operations	15
3.5. Development	16
3.6. Resources and Supporting Functions	
4. CEMENT AND DERIVATIVES BUSINESS AREA	22
4.1. Leading Business Indicators	22
4.2. Leading Operating Indicators	23
4.3. Overview of the Cement and Derivatives Business Area	23
4.4. Business Review	24
4.5. Resources and Supporting Functions	35
4.6. ORGANISATION	
5. Environment Business Area	
5.1. Leading Business Indicators	
5.2. Leading Operating Indicators	
5.3. Overview of the Environment Business Area	
6. SEMAPA GROUP HUMAN RESOURCES	
7. SOCIAL RESPONSIBILITY IN THE SEMAPA GROUP	40
8. SEMAPA GROUP – FINANCIAL AREA	41
8.1. INDEBTEDNESS	
8.2. FINANCIAL RESULTS	
8.3. RISK MANAGEMENT	
8.4. Listed Share Price	
8.5. Dividends	
8.6. Net Earnings	
9. HIGHLIGHTS IN 2016	45
10. Оитьоок	46
11. ACKNOWLEDGEMENTS	49
12. PROPOSED ALLOCATION OF PROFITS	50



1. ECONOMIC BACKGROUND

Almost 10 years after the collapse of Lehman Brothers in 2008 and after the 2011 sovereign debt crisis, the global economy seems to be on a track of ongoing low growth. Consequently, the IMF estimates that in 2016 the world economy grew 3.1% vs. 3.2% in 2015, (*World Economic Outlook*, IMF, January 2017), performing differently according to the geographic areas.

In Europe, the economy experienced moderate growth, with positive signs, though facing challenges posed by political events, in particular the United Kingdom's decision to exit the European Union after the referendum. After increase of 2% in GDP in 2015 in the Euro Zone, growth slowed down in 2016 (1.7% according to the latest IMF estimates), followed by a drop in the unemployment rate.

According to the same source, Germany, the engine of the European economy, grew slightly more compared to the previous year, estimated at 1.7%. Positive economic data for the fourth quarter point to economic growth in the Euro Zone at the quickest pace since 2011. However, the progress of the European economy will continue to depend greatly on the political events in 2017, including the elections that will be held in several countries. The ECB has continued its policy of quantitative easing, having lowered its policy rates again in March 2016.

In 2016, the rate of economic growth in North America slowed down (2.6% in 2015 vs. 1.6% estimated for 2016, *World Economic Outlook*, IMF, January 2017). On the other hand, the Federal Reserve raised its reference rate, albeit only slightly compared with what was expected, taking into account the economic performance in the year and the management of future expectations of the market. A better performance was recorded in the second half of the year; the markets reacted positively to the election of Donald Trump, whose office raises uncertainties for both the American and global economies, e.g. possible implementation of strong protectionist measures.

China's growth rate continued to slow down, with less exports and imports, partly based on less investment and industrial activity, nonetheless at significantly high level and playing a proportionally decisive part in overall growth. The performance of the Chinese economy is reflected particularly in the commodities market (except for oil), with China as one of the core players, whose prices fell significantly across the board.

In particular, the price of oil doubled in 2016, standing at USD 56 year end. The meetings held between OPEP and the non-member countries resulted in output limitation, and at the end of the year it was agreed that production in OPEP countries and Russia would be reduced.

Regarding the exchange market, in 2016 the dollar appreciated against the euro and other main market currencies, and continued to function as a safe currency. The North American currency is not expected to depreciate, whereas the currencies of countries that depend on US policies and economy may encounter difficulties.

After a 1.5% growth in GDP in 2015, the Portuguese economy is expected to grow 1.2% in 2016 (Bank of Portugal – Projections for the Portuguese economy: 2016-2019). So the Portuguese economy has followed a path of moderate recovery since 2013 sustained by dynamic exports; it recovered access to markets in the aftermath of the sovereign debt crisis, and the level of unemployment, while high, has been decreasing sustainably. However, economic growth still faces several constraints, namely the high level of debt, high long-term unemployment rate, low volume of investment and vulnerable banking and financial sectors.



2. OVERVIEW OF SEMAPA GROUP OPERATIONS

LEADING BUSINESS INDICATORS

IFRS - accrued amounts (million euros)	2016	2015	Var.
Turnover	2,074.6	2,132.3	-2.7%
Total EBITDA	489.1	478.2	2.3%
EBITDA margin (%)	23.6%	22.4%	1.2 p.p.
Depreciation and impairment losses	(247.0)	(199.3)	-23.9%
Provisions (increases and reversals)	2.4	9.0	-73.4%
EBIT	244.5	287.9	-15.1%
EBIT margin (%)	11.8%	13.5%	-1 .7 p.p.
Net financial profit	(74.3)	(122.3)	39.2%
Profit before tax	170.2	165.6	2.8%
Income tax	19.1	(34.8)	>100%
Retained profits for the year	189.3	130.8	44.7%
Attributable to Semapa shareholders	114.9	81.5	40.9%
Attributable to non-controlling interests (NCI)	74.4	49.3	51.1%
Cash-flow	433.9	321.1	35.1%
	31-12-2016	31-12-2015	Dec16vs. Dec15
Equity (before NCI)	817.3	716.3	14.1%
Netdebt	1,779.7	1,803.0	-1.3%

Notes:

- Total EBITDA = operating profit + depreciation and impairment losses + provisions (increase and reversal)
- Cash flow = retained earnings for the period + depreciation and impairment losses + provisions (increase and reversal)
- Net debt = non-current interest bearing debt (net of loan issue charges) + current interest-bearing debt (including debts to shareholders) cash and cash equivalents
- In comparison with the same period of the previous year, it was impacted by the full consolidation of the Supremo Group on 1 July 2015, the change in The Navigator Company stake from 81.19% to 69.4% in July 2015; the latter only impacts the retained profits for the period attributable to Semapa shareholders



TURNOVER

In 2016 the consolidated turnover of the Semapa Group stood at 2,074.6 million euros, a decrease of 2.7% on 2015. Exports and foreign sales amounted to 1,606.0 million euros: 77.4% of turnover.



PAPER AND PULP: 1,577.4 MILLION EUROS **V** 3.1%

Turnover in the paper and pulp business area in 2016 stood at 1,577.4 million euros, approximately 3.1% below the previous year's figure. The decrease arises mainly from less energy sales, after the sales price to the grid from the natural gas co-generation plant in Figueira da Foz were reviewed and overall paper and pulp prices fell in 2016.

CEMENT¹: 470.5 MILLION EUROS **V** 1.3%

In 2016, the cement unit recorded turnover of 470.5 million euros, 1.3% below that recorded in the previous financial year. The drop was mostly due to fall in turnover of all operations conducted in Portugal and Tunisia, while turnover in Brazil grew.

ENVIRONMENT: 26.7 MILLION EUROS **V** 3.3%

The environmental area recorded turnover of approximately 26.7 million euros in 2016, down by around 3.3% against 2015.

EBITDA

EBITDA for 2016 <u>increased by approximately 2.3%</u> in relation to the previous year, standing at 489.1 million euros. The consolidated EBITDA margin stood at 23.6%, <u>1.2 p.p. higher</u> than that in the previous year.



¹ The integration of the Supremo Group in the Semapa consolidated financial statements for 2015, taking into account that the acquisition of the remaining 50% of the Group that forced the full consolidation occurred at the end of the month of June, had the following impact: 50% of the results of the first half were integrated using the equity method, the balance sheet position was fully consolidated (100%) with reference to 30 June 2015 and the results in the second half (July to December) were also fully consolidated (100%).



PAPER AND PULP: 397.4 MILLION EUROS **↑** 1.9%

EBITDA in the Paper and Pulp business area in 2016 stood at 397.4 million euros, which represents an increase of 1.9% in relation to the previous year. The EBITDA margin stood at 25.2% in 2016, 1.2 p.p. up from the previous year. The progress reflects the effect of the effort of cost reduction.

CEMENT: 85.1 MILLION EUROS **V** 0.3%

EBITDA in the cement business area stood at 85.1 million euros, which translated into a decrease of 0.3% in relation to 2015. EBITDA decreased essentially as a result of operations in Portugal, where this indicator decreased 2.6 million euros, and in Lebanon, where it also dropped 2.6 million euros. In 2016, the EBITDA margin stood at 18.1%, 0.2 p.p. up from that recorded in the previous year.

ENVIRONMENT: 6.9 MILLION EUROS **V** 14.7%

The EBITDA of the environmental area recorded in 2016 approximately 6.9 million euros, which represented a drop of around 14.7% against 2015, but an increase of 78.9% compared to 2014. The EBITDA margin stood at 25.8%, down by around 3.4 p.p. over the margin in 2015.

HOLDINGS (SEMAPA SGPS AND INSTRUMENTAL SUB-HOLDINGS) **†** 93.2%

In 2016, EBITDA of the holdings amounted to -0.4 million euros, comparing favourably with the negative amount of 5.3 million euros in the previous year. Note that in the same period in 2015, EBITDA had been negatively impacted by the reclassification of balance sheet gratuities referred to 2014, paid after the decision adopted at the Annual General Meeting in 2015, for personnel costs by virtue of the accounting standards in force.

NET INCOME

Net income totalled 114.9 million euros, up by 40.9% over the previous year. The increase in the EBITDA, improved financial results and income tax comparing favourably, more than offset the effects of increase of depreciation, impairment losses and provisions and the decrease in Navigator's stake after July 2015.





BREAKDOWN BY BUSINESS SEGMENTS

IFRS - accrued amounts (million euros)	Paper ar	nd Pulp	Cem	ent	Enviro	Environment Holdings		ings	Consolidated	
	2016	16/15	2016	16/15	2016	16/15	2016	16/15	2016	
Sales	1,577.4	-3.1%	470.5	-1.3%	26.7	-3.3%	-	-	2,074.6	
Total EBITDA	397.4	1.9%	85.1	-0.3%	6.9	-14.7%	(0.4)	93.2%	489.1	
EBITDA margin (% Sales)	25.2%	1.2 p.p.	18.1%	0.2 p.p.	25.8%	-3.4 p.p.			23.6%	
Depreciation and impairment losses	(181.9)	-32.8%	(61.9)	-4.7%	(2.9)	0.6%	(0.2)	12.7%	(247.0)	
Provisions (increases and reversals)	(0.4)	-102.9%	2.8	197.8%	-	100.0%	-	100.0%	2.4	
EBIT	215.1	-19.6%	26.1	11.2%	4.0	-21.1%	(0.6)	93.1%	244.5	
EBIT margin (% Sales)	13.6%	-2.8 p.p.	5.5%	0.6 p.p.	14.8%	-3.3 p.p.			11.8%	
Net financial profit	(20.8)	58.6%	(37.2)	10.8%	(0.6)	26.8%	(15.7)	46.8%	(74.3)	
Pre-tax profits	194.3	-10.6%	(11.2)	38.9%	3.3	-19.9%	(16.2)	56.8%	170.2	
Tax on profits	11.5	136.3%	5.1	237.7%	(0.4)	7.0%	2.9	232.2%	19.1	
Retained profits for the year	205.8	10.8%	(6.1)	72.3%	3.0	-21.3%	(13.3)	63.7%	189.3	
Attributable to Semapa equity holders	143.3	2.5%	(18.0)	28.8%	3.0	-21.3%	(13.3)	63.7%	114.9	
Attributable to minority interests	62.5	36.2%	11.9	253.8%	0.0	-21.4%	-	-	74.4	
Cash-flow	388.1	26.0%	53.0	32.4%	5.9	-13.6%	(13.1)	61.3%	433.9	
Net debt	640.7	-2.1%	422.9	-7.5%	15.7	-13.4%	700.4	4.1%	1,779.7	

Notes:

• Figures for business segment indicators may differ from those presented individually by each Group, as a result of consolidation adjustments

The Navigator Company ("Navigator") is listed and publishes its Annual Report. The following are the highlights of that disclosure.

The Secil and ETSA Groups, which are not listed, will not publish their results. Therefore, their operations are described in more detail.



3. PAPER AND PAPER PULP BUSINESS AREA

3.1. LEADING BUSINESS INDICATORS

IFRS - accrued amounts (million euros)	2016	2015	Var.
Turnover	1,577.4	1,628.0	-3.1%
EBITDA	397.4	390.0	1.9%
EBITDA margin (%)	25.2%	24.0%	1.2 p.p.
Depreciation and impairment losses	(181.9)	(137.0)	-32.8%
Provisions (increases and reversals)	(0.4)	14.6	-102.9%
EBIT	215.1	267.6	-19.6%
EBT margin (%)	13.6%	16.4%	-2.8 p.p.
Net financial profit	(20.8)	(50.3)	58.6%
Profit before tax	194.3	217.3	-10.6%
Tax on profts	11.5	(31.6)	136.3%
Retained profits for the year	205.8	185.7	10.8%
Attributable to Navigator shareholders	206.4	185.3	11.4%
Attributable to non-controlling interests (NCI)	(0.7)	0.4	-285.9%
Cash-Flow	388.1	308.1	26.0%
	31-12-2016	31-12-2015	Dec16vs. Dec15
Equity (before NCI)	1,056.0	1,041.7	1.4%
Net debt	640.7	654.5	-2.1%

Note:

Figures for business segment indicators may differ from those presented individually by each Group, as a result of consolidation adjustments.

3.2. OVERVIEW OF OPERATIONS OF THE PAPER AND PAPER PULP AREA

In 2016, the turnover of Navigator stood at 1,577.4 million euros, compared to 1,628.0 million euros in the previous year. The drop in total sales arises mainly from less energy sales, after the sales price to the grid from the natural gas co-generation plant in Figueira da Foz were reviewed and overall paper and pulp prices fell in 2016. Navigator mitigated the downward trend in paper and pulp prices by increasing its sales volumes, and also through an effort to reduce costs.

In Europe, conditions in the **paper** business (UWF) deteriorated during 2016, and estimates point to a reduction in apparent consumption of 3.8% (-0.3% in 2015) and growth in total imports of more than 18%. Paper imports from Asia grew significantly, particularly in office paper, having driven global prices down. In this adverse context, Navigator sales of UWF paper stood at 1,586.8 thousand tons, a 2.0% increase compared to 2015, thus reaching a new peak in terms of volume. The Group succeeded in placing additional volumes of paper in this context by increasing its sales both in Europe and in International markets. In European sales, the average price was 1.2% lower than recorded in the previous year, which compares with an increase in the price index for Europe (PIX A4 Copy-B) of 0.3%; this was due to a negative change in the product group and geography sales mix. Navigator's average sales price for all markets was down by 2.4% in relation to the previous year, also due to the change in product and market mix.

Falling **pulp** prices were a key feature of the previous year, in a descent which started in late 2015 and continued throughout 2016. The benchmark index for hardwood pulp (PIX – BHKP) dropped by around 16% in USD and 13% in Euros in relation to the start of 2016. However, Navigator had a sound operating performance, with volume of pulp placed on the market amounting to 290.6 thousand tons, raising sales by 15.1% due to the capacity expansion at the



Cacia mill in 2015, which has resulted in increased availability of pulp for the market. The increase in the sales volume fell short of wholly offsetting the reduction in prices, and the value of pulp sales ended the year at around 1.6% below the figure recorded in 2015.

In the **energy** business, Navigator suffered the impact of a series of negative factors over the course of the year, most significantly the fact that, as anticipated, natural gas cogeneration at Figueira da Foz switched to an own-consumption only basis, reducing the volume of power sales to the national grid, while reducing purchases of electricity and natural gas for one of the paper mills. Operations were also constrained by repairs on the turbogenerators at the Cacia and Setúbal pulp mills, as well as other planned maintenance, in particular at the natural gas co-generation plant at the Setúbal industrial complex and at the Setúbal biomass power station.

As a result, total gross power output for the period as a whole was down by 8% on 2015 and the sales volume (quantity of power sold in MWh) fell by 16.3%. The total value of power sales to the national grid stood at around 50 million euros below the figure recorded in 2015. However, the reduction in the volume of electricity and gas purchases and lower purchase prices for fuel, essentially natural gas, significantly softened the impact of the drop in power sales, resulting in a net negative impact of around 6.0 million euros in EBITDA in relation to 2015.

In the **tissue** business unit, sales volume of goods and merchandise from the Vila Velha de Ródão plant grew approximately 30% in 2016 (in tons sold), driven by the rise in output capacity of reels and product finishing in 2015. The increase in amounts sold, together with the slight decrease in average sales price due to changes in the product mix (greater sales of reels), resulted in tissue sales close to 67.5 million euros, rising by 21% over the previous year.

The EBITDA of Navigator for 2016 totalled 397.4 million euros, up from the figure of 390.0 million in the previous year, reflecting a margin of 25.2%, compared to 24.0% recorded in 2015.

On the cost side, Navigator recorded an increase in the volume of wood supplied to mills, sourced essentially from the Spanish and import market. Despite an improvement in specific consumption, increased use of imported wood pushed up the overall acquisition cost. Imports from Spain and beyond continue to be necessary to make up for shortfalls in supply on the Portuguese market.

As observed in the first nine months of 2016, logistical costs for paper and pulp were brought down due to falling oil prices, different destination market mix, increased use of ports closer to the mills (Setúbal and Figueira) and improvements in cross-cutting procedures and greater efficiency in the Group's trade operations. These factors made it possible to bring down logistical costs by 8.2 million euros in relation to the previous year.

In the case of chemicals used in paper manufacture, Navigator achieved a reduction in overall costs estimated at about 2 million euros. In addition, Navigator has been working hard to cut maintenance costs at all its industrial sites, resulting in an overall reduction in 2016 of around 5%, corresponding to 3.6 million euros.

Personnel costs show a reduction of approximately 10.2 million euros against the previous year. On the one hand, in 2015 this item included non-recurrent costs, namely consisting of allocations to the pension fund, additional costs relating to the rejuvenation programme under way and the estimated cost of the performance bonus. On the other hand, expenses in 2016 were hit by growth in the workforce due to the recruitment by new businesses (in Mozambique and the USA) and integration of services which were outsourced before, in particular at the Figueira da Foz mill. Consequently, personnel costs in 2016 stayed in line with those in 2015, excluding the impact of the workforce in new business areas and of insourcing, as well as other non-recurrent impacts which inflated costs in the previous year.

In addition to the operating performance described above, EBITDA in the period is also the result of several non-recurrent elements, with an overall positive value of 7.5 million euros, namely:

• Revaluation of biological assets in Portugal, reflecting essentially the review of the assumptions underlying the discount rate and a number of adjustments to the valuation model: net increase of 7.3 million euros;



- Reversal of anti-dumping amount on the 2015 EBITDA: positive impact of 3.8 million euros;
- Receipt of compensation for breakdowns in TG3 and TG4 in Cacia in 2015 and 2016, less the estimated overall impact of the breakdowns: positive impact of approximately 1 million euros;
- Impairment of biological assets in Mozambique: negative impact of 3.5 million euros;
- The impact of the fire at the tissue mill in Vila Velha de Ródão in May less the partial insurance receipt: negative effect on EBITDA of 1.1 million euros;

Without these non-recurrent items, the figure for EBITDA in 2016 would have been broadly equivalent to that recorded in 2015.

Operating income in 2015 amounted to 215.1 million euros, which compares with 267.6 million euros in 2015. This item was hit by an increase of 45 million euros in Depreciation and impairments, reflecting essentially increased impairment on tangible fixed assets in Mozambique associated with field works (45.5 million euros, on top of the 3.5 million euros of biological assets in Manica), which reflect a conservative approach to the project, considering the country's current economic and political context. This item also includes the write-off of tangible fixed assets, following the fire in Vila Velha de Ródão (1.9 million euros).

The financial results in 2015 amounted to negative 20.8 million euros, which compares favourably with a negative value of 50.3 million euros in 2015. The Group recorded a reduction of 16.6 million euros in interest expense due to the significant restructuring of its debt over the past twelve months and also positive trends in interest income and net foreign exchange gains. The results also reflect the impact of non-recurrent items, in particular (i) a cost of 6 million euros relating to the premium on the option exercised in May 2016 to repay 150 million euros for Portucel Senior Notes 5.375%, a cost nonetheless 8.6 million euros lower than the repayment premium recorded in September 2015 for repayment of 200 million euros; (ii) a reversal of provisions for compensatory interest with a value of 3.2 million euros.

The account for taxes reflects a series of reversals of tax provisions in the final quarter of 2016, as a result of closure of the tax inspection of Navigator in relation to the financial year of 2013 and favourable court decisions adding up to 23 million euros, and also the positive impact of adoption of the revaluation rules published in Decree-Law 66/2016, of 3 November, with a net effect of 16 million euros. In 2015 the account for taxes was impacted negatively by the tax gain generated on disposal inside the group of assets allocated to pulp manufacture in Setúbal (16 million euros).

The consolidated net income for the year stood at 206.4 million euros, representing growth of +11.4% in relation to the same period in 2015.

3.3. BUSINESS REVIEW

3.3.1. PAPER

3.3.1.1. MARKET BACKGROUND

In 2016 the framework was adverse, as a result of the 3.8% decrease in apparent consumption of UWF in Europe and an increase of around 18% of the volume of European low cost imports, particularly from countries affected by the antidumping taxes imposed by the USA, like Indonesia and China. The negative effect of these two factors was offset by the closing of total production capacity in Europe of 300.000 tons, which meant that the operating rate dropped only 1.4 p.p. against 2015, standing at 91%.

Paper market price, pressured by the drop in the price of pulp, remained at 2015 levels, on average, in spite of the variation of 29.6 euro/t between the beginning and the end of the year. The main UWF benchmark price index (PIX A4-



Copy B) increased 0.3% year on year.

In the USA, the drop in apparent consumption of UWF paper of 3.7% was in line with the European market. The imposition of anti-dumping measures and the appreciation of the dollar brought the international flows down significantly, imports decreasing by 12% and exports by 10.5%. The capacity utilization rate stood at 92% (-0.6 p.p. vis a vis 2015). The leading price index for the sector (Risi 20lb A4) fell by 1.9% in relation to the same period in the previous year, in line with the trend since 2010.

3.3.1.2. OPERATIONAL PERFORMANCE

(000 tons)	2016	2015	Var.
UWF Output	1,587	1,571	1.0%
UWF Sales	1,587	1,555	2.0%
FOEX – A4- BCopy Euros/ton	824	822	0.3%

Despite this environment, Navigator recorded in 2016 its highest ever figure for the volume of paper sales, up by more than 2% on 2015. In addition to the 2.4% increase in sales in Europe, this growth was sustained by ongoing expansion into new geographical regions, especially in the Middle East and Africa, and sales in markets outside Europe stood at their highest ever level. This growth in countries outside Europe consisted largely of an increase in the volume of sales of standard products, altering the share represented by these products in the total volume of paper sales and impacting average sales price negatively. However, it is important to note that, because of the Group's positioning and foreign exchange rate trends, these sales are more profitable than selling equivalent products in Europe. Despite the less advantageous mix of products sold, the Group has maintained its position as leader in the premium segment, with a market share of more than 50% in Europe.

As a result, the Group continued to operate, as usual, at 100% of its capacity, with order books at record levels.

3.3.1.3. BRANDING

In 2016 the Navigator Company Group continued to focus on its own brands, in particular the following:

The Navigator brand continued to lead the market in the premium office paper segment in 2016, especially sales in Eastern Europe, the Nordic and Baltic countries and England, as well as Africa, thus expanding its geographical presence in over 110 countries worldwide.

For the first time, Navigator brand was number one on the *Brand Equity Index*, an initiative of Opticom. The 2016 survey highlighted Navigator as the most popular, top selling brand, with the highest loyalty rate and quality perception index. The annual EMGE – Paper Industry Consultants study conducted among wholesale professionals rated Navigator again as the leading brand in Europe.

Discovery, European leader brand in low grammage office paper, continues to prove that it is possible to strike a balance between environmental results and grammage reduction, thus ensuring high performance levels, by combining top raw materials, innovation, state-of-the-art technology and a strong position at the level of eco-efficiency.

Discovery is today a world reference in its segment; it can be found in more than 60 countries, and in 2016 it continued to grow in important markets, like the Italian, where sales increased by more than 5%.

In 2016, Pioneer, the premium office paper brand with the female universe as its target, consolidated its position in terms of sales and market share, both in Europe and in other international markets, the performance in North Africa standing out in particular.



The Pioneer brand also managed to be in the top-20 brands with more spontaneous knowledge in the annual study conducted by EMGE– Paper Industry Consultants with merchants, besides the fact that it came in fourth as far as Brand Performance is concerned.

3.3.2. PULP

3.3.2.1. MARKET BACKGROUND

After a start to the year when Chinese buyers significantly scaled down their purchases of BEKP, demand for pulp picked up, with gains of 5.7% (accrued) in 2016. The Chinese market has accounted for 98% of this increase. The global capacity utilization rate for BEKP stood at 93% in 2016.

However, fears persist as to the impact of new production capacity expected to come on line in late 2016 and in the next few years, and the industry's benchmark price, which started the year at a high level, followed a sharp downward course, dropping around 16% in USD and 13% in EUR since the start of the year.



MONTHLY VARIATION OF THE PIX PRICE EUROPE - BHKP

3.3.2.2. OPERATIONAL PERFORMANCE

(000 tons)	2016	2015	Var.
BEKP Output	1,470	1,424	3.3%
BEKP Sales	291	253	15.1%
Foex – BHKP Euros /ton	628	705	-10.9%

In spite of this trend and, due to the expansion of capacity in 2015, the Group 's sales increased to 291 thousand tons, approximately 15.1% up on the previous year.



3.3.3. TISSUE

3.3.3.1. MARKET BACKGROUND

The Tissue market, one of Navigator's focus under the expansion plan, has evolved favourably in terms of apparent consumption in Western Europe. In 2016 it is believed to have grown 2.2% compared to the previous year.

3.3.3.2. OPERATIONAL PERFORMANCE

(000 tons)	2016	2015	Var.
Output of reels	47	33	44.2%
Output of finished products	42	35	18.1%
Sale of finished products	9	2	315.7%
Sale of reels and other goods	42	37	13.0%
Sale of tissue total	51	39	29.7%

In this context, considering the increase in capacity completed in 2015, Navigator presented accumulated growth of 29.7% in the volume of tissue sales (tons). This growth occurred in particular in the away-from-home segment, in Portugal and Spain. Sales on the Portuguese market stood at around 43.5 million euros, accounting for 65% of total volume. Practically all the Group's other tissue sales were to Spain, totalling approximately 23.2 million euros. Total tissue sales in 2016 stood at 67.5 million euros, representing growth of approximately 21%.

3.4. INDUSTRIAL OPERATIONS

In 2016 1.5 million tons of air dry Paper Pulp and 1.6 million tons of UWF paper were produced, representing growth of 3.2% and 1.0% respectively, compared to the previous year. The production plants of Navigator were 100% occupied in the year.

The Figueira da Foz plant achieved a new record in pulp production, 6,000 tAD more than the previous peak in 2015.

The expansion project implemented in 2015 at the Cacia plant resulted in more Pulp production at the unit in 2016, of more than 45,000 tAD (13.2%).

Paper output at the two plants in Setúbal increased again, 14,000 t more finished product than in the previous year, with particular focus on the new industrial unit About the Future.

	2016	2015	2014
Pulp ('000 tAD)			
Cacia	341	296	302
Figueira da Foz	586	580	565
Setúbal	543	548	551
— • • •			
Total	1,470	1,424	1,418
l otal Paper ('000 t	1,470	1,424	1,418
	1,470 767	1,424 765	1,418 765
Paper ('000 t			



The unit costs for wood, the main input cost of pulp, behaved favourably on 2015, down by 1.0 %.

In paper production, the variable unit costs dropped significantly on the previous year: 15.6% less in Fibres and Calcium Carbonate overall, 2.3% less in Chemicals and 14.3% less in Electricity.

The maintenance costs of Navigator's industrial assets decreased 5.1% vis-à-vis 2015. The unit costs of maintaining the Paper Plants remained at the same level, while these costs in the Pulp Plants dropped significantly by 11.4%, as a result of less spending and a greater volume of pulp production.

Under the expansion policy for the production capacities of the Navigator plants, 2016 involved the preparatory engineering work and negotiations with the suppliers of the industrial equipment for the project PO3 (Optimisation Project 3), which is intended for enhancing the capacity of the Pulp Plant in Figueira da Foz to 650,000 tAD/year.

In Figueira da Foz, building started on the infrastructure designed to house a new pile of wood chips with a 170.000 m³ capacity and due to come into use in May 2017.

To improve the operational efficiency of the Navigator Pulp and UWF Paper plants, two pilot projects of Lean Manufacturing will be implemented, one at the Figueira da Foz Pulp Plant and another at the About the Future Paper Plant in Setúbal. These experiments are intended to help draw the necessary lessons for expanding the Lean methodology to all of the Navigator Plants. Also in this regard, the 5S+Safety methodology was consolidated throughout the industrial area, having visibly impacted a cultural change oriented towards the Safety of People, greater operational efficiency and, consequently, waste reduction.

Regarding tissue production in 2016, Vila Velha de Ródão reached 46,940 tons of paper and 41,700 tons of finished goods in total, which translate an increase of 44% and 18%, respectively, against 2015.

2016 was a good year in terms of asset use: 86% of paper machines (figure affected negatively by the fire in May, otherwise offset by an excellent internal response plan) and 77% of processing.

Furthermore, unit costs performed well, due to a nominal reduction on 2015 in all of the main items, mostly arising from the scaling up of operations and the cost reduction activities.

The core equipment set up at Colombo Energy was concluded in 2016.

In the second half of 2016, the facilities, startup and entry into service tests were commissioned.

The production of industrial grade Pellets began in Q4, alongside product quality testing, and the first shipment left the Port of Willmington, NC to the end customer.

Colombo Energy, with annual production capacity of 500 thousand tons of industrial and domestic grade Pellets, is located in Greenwood, in the state of South Carolina, in the centre of one of the greatest forests on the East Coast of the USA, guaranteeing a supply of wood in exceptional conditions.

3.5. DEVELOPMENT

Over the course of 2016, the Navigator Group pressed ahead with developing the various growth opportunities set out in its strategic plan. Investment totalled 138.6 million euros, including 38 million euros in pulp, paper and tissue business, 8.9 million euros in the project in Mozambique, and 81.6 million euros in the pellets mill in the United States.

PELLETS

Colombo Energy Inc., in South Carolina, USA, commenced operations in the last quarter of the year and has begun to export to Europe. The output points to premium quality, high calorific value, low ash content and good durability.



The company has obtained certification by SFI, PEFC (CoC), FSC (CoC) and SBP, for the industrial segment, and certification by PFI as needed to sell to the residential market in the USA.

Colombo Energy Inc. has secured sales to the industrial segment in Europe, representing 40% of the mill's capacity over the next ten years. In addition, the market research into the residential segment in the US is pressing ahead, aimed at channelling 10 to 20% of the output into the American domestic market.

MOZAMBIQUE

As referred previously, the Group has been monitoring carefully the economic and political developments occurring in Mozambique, permanently reassessing the situation, and has decided to scale down the rhythm of investment in its operations.

Indeed, 2016 was a year marked by political and economic instability, resulting in restrictions on travel and safety for employees and service providers involved in the venture.

Nonetheless, the resulting operations point to the planting of around 5.3 thousand ha, bringing the total planted area to date up to approximately 10 thousand ha in Zambezia and 1.7 thousand ha in Manica. In terms of plant supply, the vast majority of the area planted was supplied from the nurseries in Luá, and a total of 7.1 million plants produced in the year were used.

The year was also marked by the completion of important activities under the environmental and social actions plan that was part of the commitment to the IFC - International Finance Corporation, which acquired a stake in the capital in July.

A pilot project involving the export of 2 thousand tons of eucalyptus wood from the Port of Nacala was conducted, aiming at acquiring insight into the legal and administrative procedures, logistics and operational channels of institutions.

TISSUE

In late 2015, the Group announced its intention of implementing a development project in the tissue segment in Cacia, consisting of the construction of a production line for tissue paper and the respective converting facilities. The project would create nominal annual capacity of 70 thousand tons and involve total investment of 121 million euros. The decision to go ahead with construction of the new line was conditional on a series of factors, in particular on the company securing a package of fiscal and financial incentives, which has now been finalized.

Navigator estimates that the necessary conditions have been met for implementing this investment plan and, once the incentives were contracted, the Board of Directors pressed ahead with the project. The new production and converting lines for tissue are expected to be completed in the second half of 2018, and the capital disbursements are planned to be split between 2017 (approximately 40%) and 2018.

EXPANSION OF PULP CAPACITY

Navigator also intends to develop a project to improve competitiveness at the Figueira da Foz Industrial Complex, involving a total investment estimated at 85 million euros. The Group has submitted applications for a series of financial and tax incentives, still pending decision from AICEP and expecting additional visibility at the end of the first quarter. This project aims to improve production efficiency and to increase the annual capacity by 70 thousand tons, to a total of 650 thousand tons of BEKP pulp.

However, Navigator is concerned at the Government's intention to approve new legislation for the forestry sector which prohibits the planting of new areas with eucalyptus, permitting plantations in new areas only on the basis of swaps with existing plantations in marginal and low-yield areas. This proposal, which lacks any technical or environmental rationale, fails to take into account the importance of eucalyptus to the Portuguese economy and will add to the difficulties



experienced in a sector where supply and demand are already mismatched, and which already has to rely on imports of wood costing approximately 200 million euros each year.

It is important to enhance, that the Group has been working in a constructive manner, both individually and through the pulp and paper industry association, in order to deliver the necessary inputs to reduce the impact of the more negative aspects of this legislation.

3.6. Resources and Supporting Functions

3.6.1. SUSTAINABILITY

In 2016, Navigator consolidated, in a structured and lasting fashion, its Sustainable practices. In economic terms, it fostered employment and the development of the country and the regions; environmentally, through the fine-tuning of policies and practices for the preservation of the environment and minimisation of the impacts of its activities; at the social level, by creating opportunities for the development and well-being of its employees and the Community.

The Company delivered two sessions at the Sustainability Forum, providing a platform for dialogue and cooperation with the main stakeholders. The event had more than 200 participants and addressed topics like the contribution of the Navigator Group to the economic and social development of the country and the regions around its production units, and forest certification as the pillar of an industry based on forest products coming from sustainably managed plantations.

The investment project in Mozambique completed successfully the first year of the Social Development Plan, which included several family and community-support initiatives.

In the context of its external activities, in 2016 Navigator was co-Chairman of the Forest Solutions Group, a global platform of strategic cooperation for promoting sustainable forest management, under the WBCSD - World Business Council for Sustainable Development.

Domestically, the Navigator Group remained actively present in the BCSD Portugal, lending support to the project MEET 2030 for the development of corporate scenarios and solutions for 2030 against the backdrop of climate change and carbon neutrality.

Internally Navigator conducted a training module on sustainability for more than 800 of the company's operational staff. The activity aimed at raising awareness to the importance of social and environmental challenges that the World faces, while highlighting Navigator's sustainable management.

It published the 2014-2015 Sustainability Report based on the G4 version of the GRI - Global Reporting Initiative. Stakeholders were also heard for their opinions on the relevant issues for the business, and the core challenges and actions to be implemented for sustainability.

It is also worth highlighting that Navigator is among the top 3 companies with the Best Sustainability Performance in 2016 as assessed by Lyreco, a key customer of Navigator for the office paper business.

Navigator's core sustainability challenges include aligning its priorities with the UN's objectives on sustainable development, involving business partners in the effort of integrating sustainable practice along the value chain, reinforcing social responsibility and citizenship practices in the community, promoting staff participation, and sustaining investment in circular economy and low carbon technologies.



3.6.2. FORESTRY AND TIMBER SUPPLY

SUSTAINABLE MANAGEMENT

Sustainable forest management is one of the fundamental pillars of Navigator's business model. In 2016, the company developed its active policy of renewing Portugal's woodlands and increasing the returns obtained from own forest land and rented properties, over a total area of 118 thousand hectares, in 168 municipalities and 603 parishes in the country; 55% of the forest is on property owned by the company.

In 2016 Navigator also produced cork (14 th. arrobas), wine (109 th. litres), resinous wood (28 th. tons), pinecones, eucalyptus branch, game and pasture, among others, as a result of its diversified activity.

Forestation activity levels in 2016 were lower than in 2015, due to issues with the approval of the forestation projects by the ICNF (Forest and Nature Conservation Institute) on time to authorise planting in the right weather conditions. Therefore, a total of 1,8 thousand hectares were forested or reforested and 2 million selected eucalyptus saplings were planted out.

With a focus on its responsible management of forest holdings, over 12.6 thousand hectares were controlled for spontaneous vegetation and around 7 thousand hectares of stem cuttings selected. Fertilisation measures were also conducted on approximately 8 thousand hectares and around 4,900 km of tracks and paths were maintained or improved.

In 2016, approximately 607 thousand m³ of eucalyptus timber was extracted from forests belonging to Navigator and shipped (99% of which was certified wood).

The regular production of nursery plants in three nurseries of Viveiros Aliança, S.A. yielded production and sales of 8.9 million plants, of which 408 thousand were native or protected species and 84 thousand were ornamental plants or shrubs.

In 2016, investment in fire prevention amounted to around 3 million euros, with emphasis being placed on prevention, mitigation measures and Research & Development.

Assuming forest certification as a means to enhance its presence in the increasingly demanding international market regarding the origin of the raw materials of its products and to respond to society's legitimate worries, in 2016 Navigator managed to secure its certificates under two internationally acknowledged programmes, the FSC[®] and the PEFCTM. These certificates cover products like eucalyptus wood for paper and pulp production (Navigator's main output) and cork. Navigator's certified area includes all holdings on mainland Portugal and corresponds to a significant share of all certified Portuguese forests (32% FSC and 46% PEFC).

TIMBER SUPPLY

Wood supply in 2016 grew 156 thousand m³ compared with 2015, arising from higher levels of consumption by plants. Since the supply of eucalyptus wood on the Portuguese market fell short of the consumption needs, wood was imported, especially from the Spanish market that contributed the most to the rise in supply (+33%), reflecting an increase in the cost of production when compared to 2015.

Therefore, supply amounted to 4.5 million m³, 72% of which from Portugal, including self-supply, 14% from Spain and 14% from outside the Iberian market: Uruguay and Brazil. Navigator has maintained its position as a strong player in the Atlantic woodchip market.

Of all timber supplied to the plants, 45% was certified and 55% was of protected origin. In Spain, where the supply of certified wood is strong, 88% of the timber supplied was certified. Navigator enhanced its focus on promoting forest certification measures and of the Custody Chain with suppliers and owners' associations, aiming at achieving 20% of all national purchase of certified timber in 2017.



3.6.3. Energy

The electricity generated by Navigator accounts for approximately 4% of annual gross production on mainland Portugal. In 2016 Navigator produced 2,114 GWh in total, 7.7% less than in the previous year.



Gross Power Output NVG (GWh)

Electric power production was impacted mostly by two factors: On the one hand, malfunction of the turbogenerators at the Cacia and Setúbal mills; on the other hand, the fact that from November 2015, the combined-cycle natural gas power station in Figueira da Foz switched to an own-consumption only basis using one turbogroup only.

In 2016, Electricity generated by biomass power plants totalled 1.235 GWh, amounting to approximately 59% of Navigator's total production and around 50% of the estimated total national production from this renewable resource. Four renewable cogeneration plants fuelled by biomass and the two thermoelectrical stations fuelled by biomass in Cacia and Setúbal contributed to the output.





Compared to 2015, Electricity generated by biomass power plants increased 1.5%, benefiting from a more favourable production framework for renewable cogeneration. It is important to highlight the role of cogeneration technology that, by optimising simultaneous production of electric and thermal power, helps save significant amounts of primary energy, compared to producing the same amount of power using separate equipment.

On the other hand, the electric power produced by the two combined-cycle natural gas power stations in Setúbal and Figueira da Foz accounted for approximately 41% of Navigator's total production in 2016. The production of electric power by natural gas power stations decreased around 18% compared to 2015, in virtue of the combined-cycle natural gas power station in Figueira da Foz being switched to an own-consumption basis using one turbogroup only.

In 2016, the solar power facility of Navigator began operating, signalling the Group's focus on one of the world's emerging sources of renewable energy. With 2,288 kWp of installed power, the solar power facility will support the production of around 3,100 MWh/year of renewable electric power supplied to paper machine 4 on own-consumption only basis.

The increase in power generation from renewable sources, reducing where possible the exposure to fossil fuels remains an important goal of Navigator's activity in the field of energy.

FOREST BIOMASS FOR ENERGY PURPOSES

The year 2016 maintained high biomass supply, particularly leftovers from the forest activities. The biomass power stations of Cacia and Setúbal were supplied with approximately 314 thousand tons of biomass, not including bark of eucalyptus from the plants.

3.6.4. Environment

The environmental performance of Navigator is still very much guided by ongoing improvement, taking into account technological development and the implementation of best practices. It is in this context that in 2016 the activities under the Environmental Strategic Plan of Navigator were first implemented, and will continue until 2026.

Following a year of intense environmental investment in the Cacia Industrial Complex, in 2016 a new Optimisation Project (PO3) with a strong environmental focus was started at the Figueira da Foz unit. The project seeks to address the implementation of the Best Available Techniques (BAT) and the Emission Levels Associated to the BAT (ELA-BAT), laid down in Commission Decision 2014/687/EU of 26 September.

The environmental indicators for 2016 illustrate the good performance that all industrial units have kept up with in all areas: air, water, waste, power and materials. Compared to 2015, atmospheric emissions of particles and NOx improved, while SO2 emissions increased. The latter will be significantly reduced after the implementation of the PO3 project.

Improvements in procedures and the minimisation of loss helped to reduce total waste per ton of product by 47% compared to 2010. The waste recovery rate in the last decade remained above 80%.

The odour emission study conducted on all of Navigator's Industrial units, in partnership with accredited external entities, will help to minimise this important environmental feature by outlining improvement/mitigation measures.

3.6.5. INNOVATION, RESEARCH AND DEVELOPMENT

The Group is known for focusing on the development of innovative products, not only in terms of intrinsic quality, but also of consumer segmentation, which continued to receive particular attention in 2016.

In 2016, the Group continued to invest in research in forestry, pulp and paper, through the work of its forestry and paper research institute, RAIZ, conducted in close cooperation with the Group's respective business sectors and a range of bodies in the national and international science and technology sector.



4. CEMENT AND DERIVATIVES BUSINESS AREA

4.1. LEADING BUSINESS INDICATORS

IFRS - accrued amounts (million euros)	2016	2015	Var.
Sales	470.5	476.7	-1.3%
EBITDA	85.1	85.4	-0.3%
EBITDA Margin (%)	18.1%	17.9%	0.2 p.p.
Depreciation and impairment losses	(61.9)	(59.1)	-4.7%
Provisions (increases and reversals)	2.8	(2.9)	197.8%
EBIT	26.1	23.4	11.2%
ЕВП Margin (%)	5.5%	4.9%	0.6 p.p.
Net financial profit	(37.2)	(41.7)	10.8%
Pre-tax profit	(11.2)	(18.3)	38.9%
Tax on profits	5.1	(3.7)	237.7%
Retained profits for the year	(6.1)	(21.9)	72.3%
Attributable to Secil equity holders	(18.0)	(25.3)	28.8%
Attributable to non-controlling interests (NCI)	11.9	3.4	253.8%
Cash-flow	53.0	40.0	32.4%
	31-12-2016	31-12-2015	Dec16vs. Dec15
Equity (before NCI)	444.9	426.1	4.4%
Net debt	422.9	457.4	-7.5%

TURNOVER





* includes Angola and Cape Verde

Notes:

- Figures for business segment indicators may differ from those presented individually by each Group, as a result of consolidation adjustments.
- The integration of the Supremo Group in the Semapa consolidated financial statements for 2015, taking into account that the acquisition of the remaining 50% of the Group that forced the full consolidation occurred at the end of the month of June, had the following impact: 50% of the results of the first half were integrated using the equity method, the balance sheet position was fully consolidated (100%) with reference to 30 June 2015 and the results in the second half (July to December) were also fully consolidated (100%).



4.2. LEADING OPERATING INDICATORS

in 1 000 t	2016	2015	Var.
Annual cement production capacity	9,750	9,750	0.0%
Sales			
Grey cement	4,988	4,731	5.4%
White cement	84	80	5.1%
Clinker	418	482	-13.1%
Aggregates	2,547	2,179	16.9%
Precast concrete	200	29	581.8%
Mortars	102	100	2.3%
Hydraulic lime	24	26	-6.8%
Mortar fixative	16	15	5.4%
in 1 000 m3			
Ready-mixed	1,214	1,389	-12.6%

4.3. OVERVIEW OF THE CEMENT AND DERIVATIVES BUSINESS AREA

In 2016, the cement unit recorded turnover of 470.5 million euros, 1.3% below that recorded in the previous year. The drop was mostly due to fall in turnover of all operations conducted in Portugal and Tunisia, while turnover in Brazil grew.

EBITDA stood at 85.1 million euros, which translated into a decrease of around 0.3 million euros in relation to 2015. EBITDA decreased essentially as a result of operations in Portugal, where this indicator decreased 2.6 million euros, and in Lebanon, where it also dropped 2.6 million euros. In 2016, the EBITDA margin stood at 18.1%, 0.2 p.p. up from that recorded in the previous year.

Operating income stood at 26.1 million euros, up from 23.4 million euros in the previous year as a result of the improved provisions.

The financial results experienced a positive a development, having increased from a negative figure of 41.7 million euros in 2015 to minus 37.2 million euros in 2016. In spite of the integration of the Supremo Group with high financing costs (due to the investment made in the new Adrianópolis plant and the high interest rates charged in Brazil), these results were less negative, especially as a result of exchange rate appreciation of around 4 million euros.



Consolidated net income in 2016 totalled a loss of 18.0 million euros.

Turnover in the Cement and Clinker segment grew by 1.1% in relation to 2015. The Ready-Mixed concrete segment dropped by 15.8%, especially due to the completion of the construction of the Marão Tunnel in Portugal. The Other Segments together (Aggregates, Mortar and Pre-cast) increased against the previous year's figure, which stood at 12.0%.

EBITDA in the Cement and Clinker segment grew by 4.1% in 2016 in relation to 2015 and the Other Segments were up by 51.6%. The EBITDA of the Ready-Mixed Concrete was negative as a result of the drop in turnover and the rise in transportation cost.

4.4. BUSINESS REVIEW

4.4.1. PORTUGAL

4.4.1.1. MARKET BACKGROUND

The projections for Portugal in 2016-2019 suggest continued moderate growth of the economic activity, slightly below projections for the Euro Zone. After a 1.5% growth in GDP in 2015, a 1.2% rise is seen for 2016 (Bank of Portugal – Projections for the Portuguese economy: 2016-2019). The Construction Production Index (INE – Indices of Production, Employment and Remuneration in Construction – November 2016) was down by 2% in November 2016, on a year on year basis.

According to the latest figures available, cement consumption in mainland Portugal was down by 3.6% year on year. It is estimated that the market reached approximately 2.7 million tons.



Portugal		Turnover			EBITDA			Quantiti	es Sold	
(million euros)	2016	2015	Var.	2016	2015	Var.	Unit	2016	2015	Var.
Cement and clinker	142.2	154.9	-8.2%	28.3	28.5	-0.5%	1,000 t	2,085	2,346	-11.1%
Ready-mixed	46.0	64.4	-28.5%	-0.6	3.3	-119.0%	1,000 m3	737	1,027	-28.3%
Aggregates	12.8	12.0	7.3%	2.3	1.4	61.9%	1,000 t	2,437	2,096	16.3%
Mortars	11.6	10.8	7.1%	2.5	1.9	33.0%	1,000 t	143	141	1.0%
Precast	4.2	2.5	68.7%	-0.1	0.1	-205.9%	1,000 t	188	20	832.6%
Others	0.6	1.0	-35.6%	-0.4	-0.5	23.8%				
Total	217.5	245.5	-11.4%	32.0	34.6	-7.6%				

In this environment, the Secil Group presented the following overall indicators for its operations in Portugal in 2016 and 2015.

4.4.1.2. CEMENT AND CLINKER

According to the latest figures available, cement consumption in mainland Portugal was down by 3.6% year on year. It is estimated that the market reached approximately 2.7 million tons. Although the performance picked up in the second half of the year, the improvement was not enough to make up for the low consumption at the beginning of the year. The figures were brought down mostly by the public works sector.





In the Cement business in Portugal, including sales in Portugal and exports, although the amounts sold in the domestic market increased 4.4% in relation to figures in 2015, the quantities sold for export dropped around 21.6% year on year. Consequently, the turnover of the whole unit dropped 8.2%, resulting in 142.2 million euros in 2016. This was mostly the result of the negative developments of cement and clinker exports, due to excess supply in the Mediterranean and less demand in countries dependent on revenues from fossil fuels, namely Algeria.

The Cement business unit in Portugal recorded EBITDA of 28.3 million euros, slightly down on the figure recorded in 2015. The drop in activity was partially offset by CO₂ sales licenses (2016 recorded 3.6 million euros of gains, whereas in the previous year sales amounted to 1.6 million euros) and the decrease in production costs, as thermal energy costs dropped significantly, influenced positively by overall reduction in fuel prices. The optimization of the alternative fuel mix helped improve the fossil fuel replacement rate.



INDUSTRIAL OPERATIONS

Cement output from the Secil Group mills in Portugal stood at 1,804 thousand tons in 2016, representing a reduction of 9.6% in relation to 2015 and lower demand in export markets.

	2016	2015	Var.
1,000 t	1,716	1,913	-10.3%
1,000 t	88	82	7.3%
1,000 t	1,804	1,995	-9.6%
	1,000 t	1,000 t 1,716 1,000 t 88	1,000 t 1,716 1,913 1,000 t 88 82

CEMENT OUTPUT

CAPITAL EXPENDITURE

Investment in fixed tangible assets in Portugal totalled 30,4 million euros. Most of the investments were made in the Cement business. They include the replacement of the coolers in the kilns in the Outão plant, refurbishment of the CDR facilities in Outão and of the raw feed mill in Maceira and Outão.

4.4.1.3. READY-MIXED CONCRETE



The turnover of the Ready-mix concrete business unit totalled 46.0 million euros in 2016, which dropped 28.5% in comparison with 2015, resulting from less amounts sold once the Marão Tunnel project was completed. The Marão tunnel aside, although sales in the first quarter of 2016 decreased year on year (due to weather conditions), in the following quarters they picked up, which brought sales in 2016 up by approximately 4% against 2015.

EBITDA of this business unit stood at a loss of around 0.6 million euros, against 3.3 million euros in the previous year. The EBITDA was brought down by the decrease in turnover and the increase in transportation costs.





4.4.1.4. AGGREGATES



The aggregates business grew; sales volume was up by 16.3%, arising from greater dynamics in all of the regions where it operates, especially in Lisbon and the Algarve that recorded a significant rise in road maintenance works. The northern region had the lowest dynamics due to the completion of the Marão tunnel project. Turnover in this business unit stood at around 12.8 million euros, up by about 7.3% compared with the previous year.

More amounts sold and lower operation costs helped this unit to achieve an EBITDA of 2.3 million euros, 61.9% above that in the same period of the previous year.



4.4.1.5. MORTARS

The Mortar business unit was impacted by the rise in sales volumes in the domestic market (+2.7%) and a drop in the external market (-12.7%). This was a challenging year at the international level, especially concerning the main market (UK). However, turnover grew by 7.1% to 11.6 million euros, due to a more favourable product mix.

As a result of the increase in turnover driven by the sale of more valuable products, EBITDA grew 33%, standing at 2.5 million euros.



4.4.1.6. PRE-CAST CONCRETE



In July 2016 Secil Prebetão became fully consolidated, with an impact of 2.3 million euros on turnover and a loss of 140 thousand euros on EBITDA.

The Pre-cast unit, which has been most affected by the ongoing downturn in the market and the deteriorating commercial performance over the past years, showed a negative development in terms of tile and block sales, compared to 2015. Tile sales dropped in the external market (-2%) and in the domestic market (-15%), and the sale of blocks decreased 12%.

EBITDA recorded a loss of 13 thousand euros in 2016, below the 77 thousand euros positive in 2015.

4.4.2. LEBANON

4.4.2.1. MARKET BACKGROUND

Lebanon is still feeling the impact of the global slowdown and regional instability, especially with the situation in Syria. The political environment remained relatively unstable in 2016, notwithstanding the new elected president and a new government in place at the end of the year. Nonetheless, there are expectations of modest economic growth. According to the latest figures published by the IMF, the Lebanese economy is expected to grow by 1% in 2016, as was the case in 2015 (*World Economic Outlook*, IMF October 2016).

Regarding cement consumption in 2016, the market grew 4.3% against 2015, standing at 5.3 million tons. This happened because weather conditions were more favourable than in 2015 (weather conditions in the first quarter of 2015 were rather adverse) and the completion of some projects that continued from 2015. However, consumption dropped in the fourth quarter of 2016.

The following table presents overall indicators for the Secil Group's business operations in Lebanon in 2016 and 2015:

Lebanon	Turnover			EBITDA				Quantities Sold			
(million euros)	2016	2015	Var.	2016	2015	Var.	Unit	2016	2015	Var.	
Cement and clinker	87.8	87.5	0.3%	32.6	34.8	-6.2%	1,000 t	1,116	1,134	-1.6%	
Ready-mixed	6.6	7.6	-12.2%	0.1	0.5	-87.5%	1,000 m3	107	113	-5.2%	
Total	94.4	95.1	-0.7%	32.7	35.3	-7.4%					



4.4.2.2. CEMENT AND CLINKER



The sales of Cement and Clinker totalled 1,116 thousand tons, down by 1.6% year on year. The competitive nature of the market has been challenging, reflecting a 2.6% fall of average prices in local currency. Turnover dropped by approximately 0.3%, totalling 87.8 million euros.

The Cement unit recorded EBITDA of 32.6 million euros, down by 6.2% over the figure recorded in 2015. The drop resulted from a decrease in the amounts sold, enhanced competitiveness, the pressure on sales prices and the need to purchase cement from third parties for sale, partly offset by lower input costs.

INDUSTRIAL OPERATIONS

Clinker production was below production in 2015, with 871 thousand tons produced (vs. 1,007 thousand tons in 2015). Production was down due to the programmed shut down of line 2 in Q1 to fit in the bag filter. Due to some constraints in cement production (shut downs of the main cement mill), less cement was produced compared to 2015, having produced 1,103 thousand tons (vs. 1,162 thousand tons of cement in 2015).

CAPITAL EXPENDITURE

Investments in 2016 amounted to 3.4 million euros; the installation of the bag filter on line 2 (initiated at the end of 2015 and involving investment of 1.3 million euros in 2016) was completed and the raw material silo was modified (420 thousand euros).

4.4.2.3. READY-MIXED CONCRETE



The turnover of the Concrete business unit in 2016 dropped 12.2% to 6.6 million euros, with a performance below that of the same period in the previous year, as a result of the decrease in the amounts sold by around 5.2% and the drop in sales price. The concrete market remained competitive, with special focus on this unit's practice areas, and reflecting on the sales prices that dropped around 8% in the local currency.



Therefore, EBITDA of this unit stood at 65 thousand euros, representing a drop of 87.5% in relation to 2015. The figure was brought down by the decrease in turnover, which was partly offset by lower maintenance and fuel expenses, and the recording of impairments on customers.

4.4.3. **TUNISIA**

4.4.3.1. MARKET BACKGROUND

In Tunisia, after the end of the process of political transition, the economic transformation required to ensure sustained growth remains to be concluded. According to the latest figures published by the IMF, the Tunisian economy is expected to have grown by 1.5% in 2016, above the 0.8% figure recorded in 2015 (*World Economic Outlook*, IMF October 2016).

The climate of uncertainty impacted cement consumption, which dropped about 4% in 2016, compared to 2015. Competition in the Tunisian market has grown, with many competitors and strong pressure on sales prices, which dropped. The competition was also felt in exports, aggravated by the occasional shut down of the Libyan borders and the constraints of cement exports from Tunisia to Algeria.

The following table presents overall indicators for the Secil Group's business operations in Tunisia in 2016 and 2015:

Tunisia	Turnover				EBITDA			Quantities Sold			
(million euros)	2016	2015	Var.	2016	2015	Var.	Unit	2016	2015	Var.	
Cement and clinker	48.6	62.4	-22.1%	10.5	11.2	-6.3%	1,000 t	962	1,139	-15.5%	
Ready-mixed	7.1	7.4	-3.9%	0.0	0.3	-90.0%	1,000 m3	154	147	4.7%	
Precast	0.3	0.2	24.5%	0.0	0.0	-86.8%	1,000 t	11	8	40.2%	
Total	56.0	70.0	-20.0%	10.5	11.5	-8.4%					

4.4.3.2. CEMENT AND CLINKER

Sales performance of the Cement and Clinker segment dropped in comparison with 2015, and sales volume decreased 15.5%. Domestic market sales were down by 6.2%, as a result of a reduction in the market and pressure on the sales price. In spite of strong competition, unit prices grew approximately 1.7% in the domestic market against 2015, partly due to the product mix.

Sales for export were also down by 43.2% on 2015. The reduction is due to some limitations to imports in Algeria and the closure of the Libyan border several times. Export sales prices are down due to the aforementioned constraints and greater competition (as a result of the situation in the domestic market), which also hindered the sales of this unit.

INDICATORS



The turnover dropped approximately 22.1%, and stood at 48.6 million euros, due to the decrease in turnover in the domestic market, and in the external market in particular.



EBITDA in 2016 stood at around 10.5 million euros, down by about 6.3% compared to the previous year.

Production performed better in 2016 than in 2015. The variable costs of clinker and cement production decreased in relation to the same period of the previous year. Decrease in thermal energy costs, as a result of overall drop in fuel prices impacted the reduction in production costs significantly. Electricity costs also decreased, as a result of less specific consumptions and energy price. The price of electric power in Tunisia reduced significantly in June, which also impacted quite positively input costs in the third and fourth quarter.

INDUSTRIAL OPERATIONS

Less clinker was produced in 2016 than in 2015, due to the reduction in cement output, arising from the drop in cement sales.

CAPITAL EXPENDITURE

Investment amounted to 2.2 million euros, the equivalent to 2015, mainly intended for investments in replacement, health and safety.

4.4.3.3. READY-MIXED AND PRE-CAST CONCRETE



The Ready-mixed and Pre-cast concrete unit performed less strongly than in 2015. As far as sales volume is concerned, concrete sales grew by 4.7%. However, enhanced competition brought sales prices slightly down. Turnover was lower than in 2015, but it is under the negative effect of the depreciation of the Tunisian dinar against the euro by approximately 500 thousand euros.

EBITDA of this business unit stood at 29 thousand euros, lower than the figure for the same period of the previous year, as a result of the drop in the EBITDA margin due to the rise in the purchase price of some raw materials, transportation costs and the recording of some impairments on customers.



4.4.4. BRAZIL²

For a more suitable comparative analysis, the main economic and financial indicators of the Supremo Group are provided separately.

IFRS - accrued amounts (million euros)	2016	2015	Var.
Sales	77.6	60.0	29.3%
EBITDA	6.4	(1.4)	>100%
EBITDA Margin (%)	8.2%	-2.3%	10.5 p.p.
Depreciation and impairment losses	(11.6)	(7.0)	-66.4%
Provisions (increases and reversals)	(0.2)	(0.2)	17.4%
EBIT	(5.4)	(8.6)	37.0%
EBIT Margin (%)	-7.0%	-14.3%	7.3 p.p.
Net financial profit	(16.2)	(25.5)	36.5%
Profit before tax	(21.6)	(34.1)	36.6%
Tax on profits	3.4	9.6	-64.4%
Retained profits for the year	(18.2)	(24.4)	25.7%
Attributable to Supremo equity holders	(18.2)	(24.4)	25.7%
Attributable to minority interests (MI)	-	-	
Cash-flow	-6.4	-17.2	63.0%
	31-12-2016	31-12-2015	Dec16vs. Dec15
Equity (before MI)	176.2	151.1	16.6%
Net debt	146.7	121.0	21.2%

4.4.4.1. MARKET BACKGROUND

In Brazil, recent IMF projections point to a contraction of the economy of 3.5% in 2016 (*World Economic Outlook*, IMF, October 2016).

The economy of Brazil is still significantly affected by the political instability, tax adjustments and a number of proceedings/inquiries which received plenty of media coverage. The combination of these events produced a great deal of uncertainty about which way the economy would go, making expectations difficult to manage.

In this context, the construction industry was naturally affected: less works and projects, with an impact on cement consumption. Recent information (SNIC – January 2017) about the cement market in Brazil suggest a drop in the market in the first half of 2016 of around 11.7% year on year. In the south of Brazil, the core market of the Supremo Group, the decrease amounted to 5.8%.

 $^{^2}$ The integration of the Supremo Group in the Semapa consolidated financial statements for 2015, taking into account that the acquisition of the remaining 50% of the Group, which forced the full consolidation, occurred at the end of the month of June, and had the following impact: 50% of the results of the first half were integrated using the equity method, the balance sheet position was fully consolidated (100%) with reference to 30 June 2015 and the results in the second half (July to December) were also fully consolidated (100%).





4.4.4.2. CEMENT, CLINKER AND READY-MIXED CONCRETE

INDICATORS

Brazil	Turnover			EBITDA			Quantities Sold			
(million euros)	2016	2015	Var.	2016	2015	Var.	Unit	2016	2015	Var
Cement and clinker	64.9	46.0	41.0%	6.6	-1.7	483.2%	1,000 t	1,132	716	58.0%
Ready-mixed	12.7	14.0	-9.1%	-0.3	0.4	-171.5%	1,000 m3	216	215	0.6%
Total	77.6	60.0	29.3%	6.4	-1.4	566.9%				

In 2016, total operations by the Supremo Group generated turnover of 77.6 million euros, of which 64.9 million euros from cement and clinker and 12.7 million euros from ready-mixed concrete. It should be noted that the Adrianópolis plant began production only in late April 2015 and, consequently, the average daily sales volume increased. In 2016, while the market slowed down, the unit managed to raise sales significantly, having sold 1,132 thousand tons of cement and clinker and 216.3 thousand m³ fready-mixed concrete.

Although the start-up of the new plant was successful, sales prices behaved rather negatively in 2016, under the strong impact of competition. The market contraction, combined with the increase in the capacity of one of the competitors, lead to increased competition, causing prices to drop. Average sales price dropped about 8% on 2015, which naturally affected EBITDA margin.

In 2016, EBITDA stood at 6.4 million euros, compared to a negative figure of 1.4 million euros in the previous year. When the Adrianópolis plant went into operation, variable input costs decreased significantly, due to less thermal and electric consumption by the new equipment. The variable costs of cement production were down (although they are not directly comparable with the previous year, as there are a new range of products), as a result of the reduction in the cost of fuel purchased and the cost control activities. The fixed costs increased compared with costs in 2015, due to growing operations in Brazil, arising from reinforcement of the sales team, the opening of new distribution centres and fixed costs concerning a new industrial unit.

INDUSTRIAL OPERATIONS

The levels of clinker and cement production in Brazil were significantly higher in 2016 than in 2015. The new plant began operating in April 2015, which is why the figures cannot be compared, as 2016 was the first complete year of activity of the new plant. The Adrianópolis plant showed good industrial performance, energy consumption (thermal and electric) was less than in the previous year, which also helped to maintain variable costs down.

CAPITAL EXPENDITURE

Investments in 2016 stood at 4.9 million euros, and included the completion of the plant construction, the purchase of two concrete plants (intended to expand the cement sales channels), the opening of eight cement distribution centres and the strategic centre in Curitiba.



4.4.5. ANGOLA

4.4.5.1. MARKET BACKGROUND

According to the IMF, the Angolan economy is not expected to grow in 2016 (*World Economic Outlook*, IMF October 2016). Given the heavy dependence of the economy on the revenues from the oil sector, this situation is limiting its economic performance and making its presence felt in the major economic and financial variables. In 2016 the value of the Kwanza continued to deteriorate, inflation was up (to around 33.7% according to the IMF) and the country faced difficulties in foreign payments.

The following table presents overall indicators for the Secil Group's business operations in Angola in 2016 and 2015:

Angola	Turnover		EBITDA				Quantities Sold			
(million euros)	2016	2015	Var.	2016	2015	Var.	Unit	2016	2015	Var.
Cement and clinker	19.1	24.2	-20.8%	2.4	1.4	72.1%	1,000 t	155	200	-22.6%
Total	19.1	24.2	-20.8%	2.4	1.4	72.1%				

4.4.5.2. CEMENT AND CLINKER

The cement market in Angola was not immune to these difficulties and in 2016 it dropped around 25.5%, standing at approximately 3.9 million tons. The decrease was justified by the halt in a great many public works, and by the private building sector that was adversely affected by the overall rise in the prices of goods intended for current consumption.

This situation disturbed national cement manufacturers, who were impacted by the cost of clinker imports and all incoming materials and services that was raised by currency depreciation. The availability of foreign exchange reduced, creating difficulties in foreign payments and exposing companies to exchange losses.

INDICATORS



The amount of cement sold decreased 22.6% in relation to the same period of the previous year, amounting to 154.7 thousand tons of cement sold. This decrease was due to market contraction, considering the aforementioned conditions of the Angolan economy. Turnover amounted to 19.1 million euros in total, down by 20.8% compared to 2015. The decrease was negatively affected by the depreciation of the Kwanza against the Euro by 6.9 million euros. The exchange rate effect aside, the turnover would have been 5.7% more than in 2015, as the sales price increased significantly (+44.8%), thus offsetting the drop in quantities.



The Group has done its best to reduce total costs through adjustments to its manufacturing structure. The fixed costs dropped, due to staff costs that decreased as a result of workforce cuts. Such improvement helped to offset the rise in variable unit costs due to: i) higher clinker import cost (arising from the devaluation of the Kwanza); and ii) significantly higher energy and fuel costs.

The combined effect of the factors previously mentioned resulted in the EBITDA improvement, which reached 2.4 million euros in 2016, compared to 1.4 million euros in the previous year.

CAPITAL EXPENDITURE

Investments in 2016 totalled 120 thousand euros (down by 82% against 2015), due to no relevant investments having been made.

4.5. RESOURCES AND SUPPORTING FUNCTIONS

4.5.1. SUSTAINABILITY

Sustainability is a strategic issue for the management of the Secil Group, which is why it is committed to participate in the CSI – Cement Sustainability Initiative, under the WBCSD – World Business Council for Sustainable Development, namely through the measures for redesigning the priority goals and establishing the most suitable structure for their fulfilment, in the context of the rejuvenation of the CSI.

Furthermore, Secil's CEO participated in the drafting of and outspokenly supported the Low Carbon Partnership Initiative for the cement industry, the WBCSD's input to the Paris Agreements.

The following steps have been taken in the cement business unit in Portugal:

- The alternative fuel substitution rate rose to 47%, allowing further substitution of fossil fuels;
- The rate of clinker incorporation in cement was 74.9%, slightly below 75.5% in 2015;
- Carbon emissions went down from 620 kg of CO₂ released per ton of cement products in 2015, to 601 kg of CO₂ per ton of cement products in 2015, lower than the set target (629 kg of CO₂ per ton of cement products), reflecting the lower proportion of clinker incorporated in cement and the reduced specific emission factor at the Secil-Outão plant;
- Carbon emissions of all 3 plants remained below the licences granted by the Portuguese Government under the NIMs National Implementing Measures for Allocations 2013-2020.

4.5.2. Environment

The cement industry has proven its commitment by reducing carbon emissions. It was the first industry to deliver a roadmap of progress towards the targets for a low carbon economy (Cement Technology Roadmap – Carbon emissions reductions up to 2050), jointly published by the Cement Sustainability Initiative (CSI) and the International Energy Agency (IEA) in 2009.

In 2013, the European Cement Association (CEMBUREAU) published a roadmap of the European cement industry, titled "The role of Cement in the 2050 Low Carbon Economy".

Secil participated actively in the drafting of these two documents as member of the CSI and the CEMBUREAU.



In the latter of the two documents mentioned above, the CEMBUREAU proposed to reduce CO₂ emissions by 32% compared to a 1990 baseline, using proven conventional technologies. Such reduction may increase to 80%, as soon as ground breaking technologies, such as the Carbon Capture and Storage/Use (CCS/U), become technically and economically viable.

In July 2015 the European Commission (CE) tabled a proposal to revise the Directive on the European Carbon Dioxide Emissions Market (EU-ETS), which will have to be adopted in co-decision with the European Parliament and the European Council.

The EU-ETS should be an incentive for investment, growth and the creation of jobs, allowing the cement industry and the equivalent to foster innovative solutions in shaping the Europe of tomorrow. Therefore, the proposal submitted should protect the more efficient facilities in the European market from competition by non-European manufacturers, which are not subject to proportionate restrictions for reducing CO₂ emissions, and foster competition between European producers for exporting outside Europe. Consequently, it should ensure technically viable emission reduction rates, while guaranteeing affordable energy prices.

However, the proposal of the EC does not provide for these two situations and, if it is not changed, it will burden the more efficient facilities with undue costs, up to 30% of the Gross Value Added.

The EP and the European Council assessed the proposal in 2016; the EP adopted the changes on 15 February 2017 and the Council adopted its changes at the European Council of Environment Ministers held on 28 February 2017. This will be followed by a discussion between the three entities: the European Council, the European Parliament and the European Commission. It is believed that EC is also available to discuss its details. Either individually or as a member of the ATIC and CEMBUREAU, Secil undertakes to ensure that it is reviewed fairly and realistically by the relevant entities.

Nevertheless, we recall that under the Paris Agreements the negotiating conditions are expected to deteriorate further for the sectors covered by the EU-ETS. We believe that a greater effort is needed to support those areas that are not included, namely the carbon efficiency of buildings and infrastructures, to which the cement industry can contribute significantly, by providing concrete construction solutions of proven sustainability.

4.6. ORGANISATION

Work continued in 2016 on prioritising procedure optimization and improvement. As in previous years, improved efficiency remains one of the Group's main priorities and focal points in all geographical regions. The units continued to implement several of previous years' initiatives, and in 2016 a set of structural projects were laid out (some of which cut across several regions), with the aim at all times to improve profitability and to streamline procedures.


5. Environment Business Area

5.1. LEADING BUSINESS INDICATORS

IFRS - accrued amounts (million euros)	2016	2015	Var.
Turnover	26.7	27.6	-3.3%
EBITDA	6.9	8.1	-14.7%
EBITDA margin (%)	25.8%	29.2%	-3.4 p.p.
Depreciation and impairment losses	(2.9)	(3.0)	0.6%
Provisions (increases and reversals)	-	(0.1)	100.0%
EBIT	4.0	5.0	-21.1%
EBIT margin (%)	14.8%	18.1%	-3.3 p.p.
Net financial profit	(0.6)	(0.9)	26.8%
Profit before tax	3.3	4.2	-19.9%
Tax on profits	(0.4)	(0.4)	7.0%
Retained profits for the year	3.0	3.8	-21.3%
Attributable to ETSA shareholders	3.0	3.8	-21.3%
Attributable to non-controlling interests (NCI)	-	-	-
Cash-Flow	5.9	6.8	-13.6%
	31-12-2016	31-12-2015	Dec16vs. Dec15
Equity (before NCI)	65.5	62.5	4.7%
Net debt	15.7	18.1	-13.4%

Note:

Figures for business segment indicators may differ from those presented individually by each Group, as a result of consolidation adjustments.

5.2. LEADING OPERATING INDICATORS

The following table sets out the main operating indicators for the ETSA Group in the financial years of 2016 and 2015:

	Unit	2016	2015	Var.
Collection of raw materials - Animal waste (categories 1 and 2)	1 000 t	42.6	43.3	-1.7%
Collection of raw materials - Animal waste (category 3)	1 000 t	76.2	73.0	4.3%
Collection of used food oil	1 000 t	1.6	1.7	-4.5%
Sales - animal fats	1 000 t	15.1	12.7	18.8%
Sales - meal	1 000 t	21.7	21.3	1.7%
Sales - used food oil	1 000 t	1.4	1.9	-24.2%



5.3. OVERVIEW OF THE ENVIRONMENT BUSINESS AREA

The ETSA Group recorded turnover of 26.7 million euros in 2016, down by around 3.3% in comparison with the previous year.

The reduction is the result of less 4.5% of consolidated services delivered, mostly due to the Government's decision to cancel temporarily and exceptionally the official SIRCA collection from 26 August to 4 October, but also to the drop in sales by around 2.4%, fundamentally arising from the price reduction.

This activity is cyclical. Therefore, EBITDA of the ETSA Group, which amounted to around 6.9 million euros in 2016, was down by 14.7% against 2015, but up by 78.9% compared with 2014.

Such variation is explained cumulatively through: i) the suspension of the SIRCA service, and ii) narrower commercial margins of sales, caused by lower meal prices and the rise in the cost of raw materials year on year.

The EBITDA margin stood at 25.8%, down by around 3.4 p.p. over the margin for the same period of 2015.

Financial results were up around 26.8% on the same period in the previous year, resulting from the average net debt in the year, and the repricing of the applicable debt remuneration terms.

The combined impact of these factors resulted in Net Income attributable to equity holders of the ETSA Group for 2016 of approximately 3.0 million euros.



6. SEMAPA GROUP HUMAN RESOURCES

The Semapa Group's human resource policy is geared to continuous improvement in productivity by developing Workforce skills and expertise, in conjunction with streamlining and rationalization.

A commitment to a highly skilled workforce, with specialized professional careers, continues to be one of the key features of the Group's human resources policy, reflected in professional development and training activities and programmes.

The Workforce of the Semapa Group went from 5,621 at the end of December 2015 to 6,028 at the end of December 2016, as shown in the following table:

	31-12-2016	31-12-2015	Var.
Pulp and Paper	3,111	2,662	449
Cement	2,615	2,647	-32
Environment	275	287	-12
Holdings	27	25	2
Total	6,028	5,621	407

The increase in the Paper and Paper Pulp areas is essentially the product of staff hired for the new businesses and the incorporation of activities that were previously outsourced, particularly at the plant in Figueira da Foz.



7. SOCIAL RESPONSIBILITY IN THE SEMAPA GROUP

Helping to sustainably develop its local communities is one of the strategic principles guiding the Semapa Group. The Group has been aware at all times that sustainable growth depends on the well-being of its Workforce, and on the support and ties it builds with the communities around its production units and commercial premises.

The Group is accordingly involved in a wide array of projects designed in the last instance to improve the quality of life of the communities around its plants and facilities, and to preserve the environment.

Taken together, donations by the Semapa Group to welfare charities totalled approximately 2.2 million euros in 2016.

The following were some of the numerous initiatives and projects supported by the Group:

- "Dá a Mão à Floresta": The 6th edition of this initiative, which is already an ex-libris of the annual agenda of the CSR of Navigator, mobilised a total of 2,400 primary and pre-primary school children from north to south of the country. This activity, that includes the celebrations of the World Forest Day and World Environment Day, is conducted in partnership with the town halls and the local communities welcome it with open arms. It is intended to raise the awareness of people to the need to protect and cherish the national forest. More than 5,000 plants were distributed in 2016 under this initiative;
- Support to the school meal reinforcement programme (PERA): In 2015/2016 Navigator granted daily breakfasts to more than 252 pupils with food shortage, which totalled 24,933 meals. The aid is delivered under a partnership programme with the Ministry of Education and covers schools in the catchment areas of the plants;
- Cooperation agreements with institutions working in the fields of social inclusion, sport and the arts, with programmes in the local communities around the Group's facilities.
- Paper grants: in 2016 grants were given out to schools and charities in the plants' catchment areas; social, educational and cultural projects were donated up to 24 tons of paper. Furthermore, ongoing aid is provided to the boards of schools of the communities around the Group's plants and facilities, which is translated into fundamental support for the educational communities;
- Aid to the Fundação Nossa Senhora do Bom Sucesso foundation: Founded in 1951, the Foundation has worked towards health and human development, in particular child and women's health, by delivering top quality services irrespective of the social and economic background of users;
- Support to the Salvador Association: An Association that works to defend the interests and rights of persons with reduced mobility, especially individuals with physical disability;
- Support to the Quinta Essência Association: A charity that helps people with intellectual disabilities to achieve independence through the integrated development of their personal, social and vocational skills.
- Support to MDV Projecto Família: A pioneering project in Portugal, seeking to work with families with children at risk. The aim is to keep the family together through intensive, immediate and individualised support;
- Support to Cáritas Portuguesa;
- Support to the Ronald McDonald Foundation in Lisbon and Porto.



8. SEMAPA GROUP - FINANCIAL AREA

8.1. INDEBTEDNESS

(million euros)	31-12-2016	31-12-2015	Var.
Pulp and Paper	640.7	654.5	-13.8
Cement	422.9	457.4	-34.5
Environment	15.7	18.1	-2.4
Holdings	700.4	673.0	27.4
Total	1,779.7	1,803.0	-23.3

EVOLUTION

CONSOLIDATED NET DEBT



On 31 December 2016, consolidated net debt stood at 1,779.7 million euros, representing a decrease of 23.3 million euros over the figure recorded at year-end 2015, positively influenced by the creation of operating cash flow and:

- Pulp and paper: -13.8 million euros, resulting from the payment of dividends of 170 million euros (118 million euros paid to Semapa) and investments of about 138.6 million euros, including 38 million euros in pulp, paper and tissue business, 8.9 million euros in the project in Mozambique, and 81.6 million euros in the pellets mill in the United States;
- Cement: -34.5 million euros, reflecting the supplementary capital payment of 140 million euros made by Semapa in December 2016. These developments also include investments of 23 million euros, the settlement of 30.25 million euros payable to Semapa, contribution paid to the sellers of Supremo (35 million euros), and the effect of the foreign currency denominated debt by approximately +23.9 million euros;
- Environment: -2.4 million euros; and
- Holdings: +27.4 million euros, resulting namely from the withdrawal of funds for the supplementary capital payments to be made in Secil, dividends received from Navigator, the purchase of own shares, advance corporate income tax (IRC) payments and dividend payments (26.7 million euros).



8.2. FINANCIAL RESULTS

In 2016 financial results amounted to a negative figure of 74.3 million euros, improving 39.2% in relation to the figure recorded in the previous year. The positive variation of 48.0 million euros was primarily the result of:

- Positive effect arising from a decrease in interest rates, debt repayment and debt renegotiation in more favourable conditions;
- Interest accrued as a result of the integration of the Supremo Group;
- The recording of the non-recurrent cost of around 7.9 million euros concerning the early repayment of the final tranche of Portucel Senior Notes 5.375%, amounting to 150 million euros. In September 2015, Navigator had already repaid 200 million euros of the bonds issued, of which 16.2 million euros in costs were recorded in the third quarter of 2015.

8.3. RISK MANAGEMENT

Details of risk management may be consulted in the relevant section of the Notes to the Consolidated Financial Statements (Semapa Group).

8.4. LISTED SHARE PRICE



Note: Closing market prices





Evolution of average price of SEMAPA shares in 2016

In 2016 the capital markets behaved in an extremely risk-averse way and were highly volatile. The PSI20 was down by 11.9%. Prices were hit by fears of slower growth in the Portuguese economy and doubts concerning budgetary execution. London was the best performing stock market exchange: despite the instability generated by Brexit, it once again confounded expectation with a 14% gain for the year in the FTSE. On the other side of the Atlantic, performance was positive, for both the US DJI and the Brazilian Bovespa indexes.

In this context, the value of Semapa shares had a positive out turn in the period, as it increased by 5.6%, above PSI20 average (-11.9%). The Semapa share value reached a high of 13.40 euros on 30 December and a low of 9.661 euros on 27 June.

8.5. DIVIDENDS

In May 2016 Semapa distributed dividends with a total value of 26.7 million euros, corresponding to 0.329 euros per share.

In May 2016, Navigator paid dividends and distributed reserves totalling 170 million euros, corresponding to 0.159 euros per share and 0.0781021 euros per share, respectively.



8.6. NET INCOME

Consolidated net income in 2016 attributable to shareholders of Semapa was 114.9 million euros, which represents an improvement of 40.9% compared to the same period in the previous year. Net income per share stood at 1.42 euros/share.

This improvement is explained essentially by the combined effect of the following factors:

- An increase in total EBITDA of approximately 10.9 million euros;
- An increase in depreciation and impairment losses of 47.7 million euros, arising namely from:
 - The depreciation, for the first time, of the new capital projects in Cacia, Vila Velha de Ródão and Colombo (Pellets), and the full consolidation of Supremo;
 - Non-recurrent adjustments resulting from the write-off of fixed assets after the fire in Vila Velha de Ródão (1.9 million euros), the revaluation of fixed assets in Mozambique which resulted in impairment losses associated with field works (45.5 million euros), which reflects a conservative approach to the ongoing project, considering the country's current context. Additionally, Secil recorded impairments, net of deferred taxes in the total amount of 6.8 million euros.
- Change in provisions amounting to 6.6 million euros, due essentially to the release of provisions in the previous year, which proved to be unnecessary;
- An improvement of net financial results by about 48.0 million euros, in relation to the previous year;
- The improvement of income taxes by about 53.9 million euros, reflecting a series of reversals of tax provisions in the final quarter of 2016, as a result of closure of the tax inspection of the Navigator Company in relation to the financial year of 2013, favourable court decisions adding up to 23 million euros and also the positive impact of adoption of the revaluation rules published in Decree-Law 66/2016, of 3 November, with a net effect totalling 16 million euros. In 2015, income taxes were negatively affected by the reversal of deferred taxes on the tax losses incurred by Semapa;
- The appropriation of lower results from Navigator in the first half of 2016 vs. the previous year (69.40% versus 81.19%, respectively), following the Public Exchange Offer completed in July 2015.



9. HIGHLIGHTS IN 2016

- At the Annual Meeting of Semapa Shareholders held on 20 April 2016, the following was implemented as adopted by the Shareholders:
 - The decrease of the share capital from 81,645,523.00 euros to 81,270,000.00 euros, in the amount of 375,523.00 euros, by the cancellation of 375,523 own shares, according to Article 463 of the Companies Code, with the resulting amendment to the Articles of Association, namely to no. 1 of Article 4, regarding the composition of the share capital;
 - The increase of the share capital from 81,270,000.00 euros to 117,028,800.00 euros, in the amount of 35,758,800.00 euros, by incorporation of reserves, with the proportional increase of the nominal value of all Company shares of 0.44 euro per share to 1.44 euro per share, with the resulting amendment to the Articles of Association, namely to no. 1 of Article 4, regarding the composition of the share capital;
 - The decrease of the share capital from 117,028,800.00 euros to 81,270,000.00 euros, in the amount of 35,758,800.00 euros, aimed at releasing the excess capital, transferring to free reserves the released amount of share capital and by proportionally reducing the nominal value of all Company shares from 0.44 euro per share, to the nominal value of 1.00 euro per share, with the resulting amendment to the Articles of Association, namely to no. 1 of Article 4, regarding the composition of the share capital, and no. 4 of Article 9, regarding the number of shares that shall correspond to one vote;
 - The payment of dividends arising from 2015 income of approximately 26.7 million euros (32.9 cents per outstanding share).
- At the end of July the International Financial Corporation IFC acquired a stake in Portucel Moçambique, by subscribing the initial amount of 5 million USD.
- ETSA, through the ITS/LLF consortium, concluded in August with the Food and Veterinary Directorate General (DGAV), for the duration of 3 years, the service acquisition contract for the collection of dead animals on the farm, transport to the slaughterhouse and stables, and processing and elimination, amounting to 35.993 million euros.
- In December, Semapa made supplementary capital payments of 140 million euros to its subsidiary Secil, 30.25 million euros of which was used to repay Semapa's debt.
- In 2016 Semapa Sociedade de Investimento e Gestão, SGPS, S.A. purchased 956,322 own shares, an investment of approximately 10 million euros. Semapa completed the year with 586,329 own shares in the portfolio, representing 0.721% of its share capital.

SUBSEQUENT EVENTS

• Last 27 January, Secil signed a purchase contract of assets in Spain, currently belonging to the LafargeHolcim group. The assets include a cement terminal, two quarries and thirteen ready-mix concrete plants in the Spanish regions of Astúrias, Galiza and Castilla and León. This acquisition will enable Secil to expand its activity to a new geography and increase its cement sales from Portugal. This transaction is dependent on several preliminary conditions that need to be met, as is usual in similar operations.



10. OUTLOOK

This was another difficult year for the world economy: the key features of 2016 were the stagnation of global trade, the low level of investment and growing political uncertainty. In Europe, the economy experienced moderate growth over the year, with positive signs undermined by political events, in particular the United Kingdom's decision to exit the European Union. After growth of 2% in GDP in 2015 in the Euro Zone, growth is expected to slow down in 2016-2018, with estimates pointing to figures between 1.5% and 1.7%. However, fiscal stimulus and growth-oriented policies in place in some of the major economies, in particular the US, have the potential to unlock new dynamics in the economy.

PAPER AND PULP

After an especially poor third quarter for the paper market, demand showed signs of improving at the end of the year, and Navigator recorded an increase in sales to Europe and other markets (excluding the United States). In December, Navigator announced a price increase for UWF paper in the North Africa, Middle East and Turkish markets, implemented in early 2017. Since then Navigator has continued to observe improving market conditions, visible in a robust level of orders, encouraging it to announce a price rise for its UWF products in Europe of approximately 4%, with effect from 24 February 2017.

In the short fibre pulp market, the end of the year saw a recovery in sales, as demand picked up from Chinese buyers. New capacity has come onto the market, albeit at lower levels than originally anticipated, and the Chinese authorities have continued to close down obsolete capacity; the combination of these two factors was largely responsible for the recovery in demand. Sales price rose in Asia in the final quarter of 2016, and greater upward pressure could also be observed on pulp prices in Europe at the start of 2017. Nonetheless, despite these positive signs, there are still concerns about the rapid growth in pulp supply anticipated for 2017 and 2018, and fears that the growth in demand will fail to keep pace with the increase in new capacity expected on the market. At the same time, foreign exchange trends will be a fundamental factor in determining the competitiveness of pulp manufacturers.

Tissue remains one of the main driving forces in global demand for pulp, with annual growth in output estimated at around 1 million tons. In Europe, estimates point to growth in tissue of around 2.2% in 2016, with the away-from-home segment expansion sustained by improvements in employment and disposable income. The prospects for 2017 appear to be in line with the previous year, constrained by the general state of the economy and in particular by the level of employment and growth in earnings.

Concerning the Colombo Energy Inc. project in the pellet business unit, expectations for 2017 point to a difficult year, whilst prospects appear more positive as from 2018 in Europe, and as from 2020-2021 in Japan, due to large-scale investment plans for this period: Colombo Energy is already turning the focus of its sales efforts in this direction. In addition, the company is pressing ahead with market research into the residential segment in the US, and aspires in the future to channelling 10 to 20 % of its output into the American domestic market.

The Group has been monitoring carefully the economic and political developments in Mozambique, permanently reassessing the situation, and has decided to scale down the pace of its operations locally. The country's political and economic environment remains unstable, translating into movement restrictions and safety concerns for staff and the service providers involved in the project.



CEMENT

For Portugal, GDP growth outlooks for 2017 are still moderate; according to the latest projections of the Bank of Portugal, it is expected to increase 1.4%. The increase in some of the building sector's indicators in 2016, like employment, the sale of dwellings, the number of new licensed dwellings and the amount of public works contracts awarded create moderately positive expectations in the national market. Regarding exports, the outlook is moderately negative.

In Lebanon 2017 should not be very different to 2016. The changes which have occurred in the Middle East have not helped to preserve macroeconomic stability. Despite the slowdown that is expected in residential construction and lower investor confidence, caused by the lingering uncertain political situation in the country and region, the cement market should be flat or drop slightly in 2017. The competitive environment is expected to remain challenging. Block sales should rise in the coming months, since orders increased.

A 2.8% growth of the economy is the forecast for Tunisia (World Economic Outlook, IMF October 2016) 1.5% above 2016. However, economic growth prospects remain uncertain due to recent events and the unstable environment. Competition should continue to be intense and increased pressure on sales prices is expected (in the domestic and foreign markets).

The IMF is forecasting 1.5% economic growth in Angola for 2017. Government programmes to diversify the economy in 2016, the upward trend of oil prices on the international markets and the elections in 2017 are expected to foster growth of the economy and cement consumption.

Brazil is expected to grow modestly by 0.5% in 2017 (*World Economic Outlook*, IMF October 2016), which foretells the continuation of the difficulties in economic activity and especially in the activities tied to the construction sector, due to the difficulty in investments coming to fruition. The political framework is still the greatest threat to economic growth, which is largely dependent on the government's capacity to pass the necessary reforms to improve the expectations of public and private economic agents. In line with falling inflation, interest rates are expected to go down sending out a positive sign, thus driving the expenses of companies and households down, possibly driving consumption and investment. The government has announced a public-private partnership program for infra-structure development, but that will only produce effect in the beginning of the second half of the year, hereby improving the context of the civil construction sector.

In this unstable macroeconomic framework and in spite of some improvement signs, the cement market is expected to drop again. Notwithstanding, the performance of Brazilian companies is expected to improve and sales should grow, driven by product quality, technology used, low production costs and marketing dynamic. The opening of new distribution centres and the purchase of concrete units will help to mitigate the market slowdown and complement the trade dynamics.



ENVIRONMENT

Considering the current macroeconomic, financial and sector environment, current conditions are envisaged to remain unchanged in the medium term in the sector operated by the ETSA group, insofar as consumption of foodstuffs are maintained (due to actual increase or simply to changes in the average shopping basket), the animal slaughter rate remains stable, after a period of reinvestment in the main collection centres and especially after the implementation of gradual import replacement mechanisms which, consequently, will allow the volume of by-products generated to be maintained. However, the competition between operators in arranging raw material, which is scanty, will remain intense, because of the pronounced overcapacity of industrial processing.

The ETSA group's prime objectives in the short term include (i) concentrating on the horizontal expansion of its production and destination markets (exports accounted for around 52.5% of total sales in 2016), (ii) identifying fresh opportunities for vertical growth, channelling its investments to improving operational efficiency, extracting maximum value from the channels operated and retaining the loyalty of the main conventional and alternative collection centres, (iii) the gradual and progressive recovery of balanced sales margins in the market, and (iv) focus on sustained innovation and research and development addressed at ensuring new profit thresholds for the business.





11. ACKNOWLEDGEMENTS

We wish to express our thanks to the following, for their important contribution to our success:

- our Shareholders, who have accompanied our progress and whose trust we believe we continue to deserve;
- our Employees, whose efforts and dedication have made possible the company's dynamism and development;
- for the support and understanding of our Customers and Suppliers, who have acted as partners in our endeavours;
- for the cooperation of the Financial Institutions, and the Regulatory and Supervisory Authorities, and;
- for the cooperation of the Audit Board and the officers of the General Meeting.



12. PROPOSED ALLOCATION OF PROFITS

Considering that the Company needs to maintain a financial structure compatible with the sustained growth of the Group it manages in the various Business Areas in which it operates, and

Considering that the Company's independence from the financial sector involves preserving consolidated levels of short, medium and long-term debt, which allow it to maintain sound solvency indicators, and

Since the Remuneration Committee and the company's Executive Board have taken a stance on the amounts which, in their view, may be paid to the members of the Board of Directors and the Company's Employees, respectively, for the financial year 2016, the total approximate amount of which is known,

It is proposed to:

1. That the Net Profits for the individual period, determined under the SNC rules, in the amount of 89,520,902.81 euros (eighty-nine million, five hundred and twenty thousand nine hundred and two euros and eighty-one cents) be allocated as follows:

Dividends on shares in circulation	36,307,651.95 euros*
	(45 cents per share)
Free reserves	48,813,250.86 euros
Share of the Employees and Directors	
in the profits of the financial year up to	4,400,000.00 euros

* excluding own shares held; 586,329 own shares were considered; on the payment date, if this amount is changed, the total dividends payable may be adjusted, while the amount payable per share will remain unchanged.

- 2. That the individual distribution of the share in profits be made by the Executive Board in that which relates to the Employees and by the Remuneration Committee in that which relates to the directors and, since this amount was already reflected in the financial statements, it shall be transferred to item Free Reserves.
- 3. That the amount regarding the participation of Employees and Directors in the annual profits which in accordance with applicable accounting standards has been specialized in personnel costs, is reversed by the respective amount of credit in free reserves.

Lisbon, 07 March 2017



THE BOARD OF DIRECTORS

CHAIRMAN

Pedro Mendonça de Queiroz Pereira

MEMBERS

João Nuno de Sottomayor Pinto de Castello Branco

José Miguel Pereira Gens Paredes

Paulo Miguel Garcês Ventura

Ricardo Miguel dos Santos Pacheco Pires

António Pedro de Carvalho Viana-Baptista

Carlos Eduardo Coelho Alves

Francisco José Melo e Castro Guedes

Manuel Custódio de Oliveira

Vítor Manuel Galvão Rocha Novais Gonçalves

Vítor Paulo Paranhos Pereira



ANNUAL REPORT 2016

PART 2

CORPORATE GOVERNANCE REPORT



CONTENT

PART I - INFORMATION ON SHAREHOLDER STRUCTURE, ORGANISATION AND CORPORATE GOVERNANCE	54
A. CAPITAL STRUCTURE	54
I. CAPITAL STRUCTURE	54
II. HOLDINGS OF SHARES AND BONDS	55
B. CORPORATE BOARDS AND COMMITTEES	57
I. GENERAL MEETING	57
II. MANAGEMENT AND SUPERVISION	58
III. Auditing	76
IV. STATUTORY AUDITOR	82
v. External auditor	83
C. INTERNAL ORGANIZATION	85
I. ARTICLES OF ASSOCIATION	
II. NOTIFICATION OF IRREGULARITIES (WHISTLEBLOWING)	85
III. INTERNAL CONTROL AND RISK MANAGEMENT	
IV. INVESTOR SUPPORT	
V. Website (59 то 65)	
D. REMUNERATION	<i>89</i>
I. POWERS TO DETERMINE REMUNERATION	
II. THE REMUNERATION COMMITTEE	90
III. REMUNERATION STRUCTURE	
IV. DISCLOSURE OF REMUNERATION	
V. AGREEMENTS WITH REMUNERATION IMPLICATIONS	
VI. STOCK OR STOCK OPTION PLANS	95
E. RELATED PARTY TRANSACTIONS	95
I. CONTROL MECHANISMS AND PROCEDURES	95
II. DETAILS OF TRANSACTIONS	96
PART II — ASSESSMENT OF CORPORATE GOVERNANCE	97
1. IDENTIFICATION OF THE CORPORATE GOVERNANCE CODE ADOPTED	97
2. ANALYSIS OF COMPLIANCE WITH THE ADOPTED CORPORATE GOVERNANCE CODE	97
3. Additional information	106
ANNEX I - DISCLOSURES REQUIRED BY ARTICLES 447 AND 448 OF THE COMPANIES CODE AND PARAGRAPHS 6 AND 7 OF	
ARTICLE 14 OF SECURITIES MARKET COMMISSION REGULATION 5/2008	107
ANNEX II – REMUNERATION POLICY STATEMENT	111
ANNEX III – DECLARATION REQUIRED UNDER ARTICLE 245.1 c) OF THE SECURITIES CODE	119



Part I - Information on Shareholder Structure, Organisation and Corporate Governance

A. CAPITAL STRUCTURE

I. CAPITAL STRUCTURE

1. CAPITAL STRUCTURE (SHARE CAPITAL, NUMBER OF SHARES, DISTRIBUTION OF CAPITAL BETWEEN SHAREHOLDERS, ETC.), INCLUDING INDICATION OF SHARES NOT ADMITTED TO TRADING, DIFFERENT CLASSES OF SHARES, THE RIGHTS AND OBLIGATIONS ATTACHING TO THESE AND THE PERCENTAGE OF SHARE CAPITAL THAT THEY REPRESENT (ARTICLE 245-A.1 AL. A)).

Semapa has a share capital of 81,270,000 Euros, represented by a total of 81,270,000 shares, with a nominal value of one euro each. All shares are ordinary shares and have the same rights and obligations attached to them, and are admitted for trading.

A breakdown of the capital structure, indicating shareholders with qualifying holdings, is provided in the table in item 7 below.

2. ANY RESTRICTIONS ON THE TRANSFER OF SHARES, SUCH AS CLAUSES ON CONSENT FOR DISPOSAL, OR LIMITS ON THE OWNERSHIP OF SHARES (ARTICLE 245-A.1 B)).

Semapa has no restrictions of any kind on the transferability or ownership of its shares.

3. NUMBER OF OWN SHARES, CORRESPONDING PERCENTAGE OF SHARE CAPITAL AND PERCENTAGE OF VOTING RIGHTS WHICH WOULD CORRESPOND TO OWN SHARES (ARTICLE 245-A.1 A)).

On 31 December 2016, Semapa held 586,329 own shares, corresponding to 0.721% of its share capital. If the voting rights were not suspended, the percentage of voting rights would be the same as the percentage of the total capital.

4. SIGNIFICANT AGREEMENTS TO WHICH THE COMPANY IS PARTY AND WHICH TAKE EFFECT, ARE AMENDED OR TERMINATE IN THE EVENT OF A CHANGE IN THE CONTROL OF THE COMPANY AS A RESULT OF A TAKEOVER BID, TOGETHER WITH THE RESPECTIVE EFFECTS, UNLESS, DUE TO ITS NATURE, DISCLOSURE OF SUCH AGREEMENTS WOULD BE SERIOUSLY DETRIMENTAL TO THE COMPANY, EXCEPT IF THE COMPANY IS SPECIFICALLY REQUIRED TO DISCLOSE SUCH INFORMATION BY OTHER MANDATORY PROVISION OF LAW (ARTICLE 245-A.1 J).

Semapa is not a party to any loan agreement, other debt instruments or any significant agreements to which the company is a party and which take effect, alter or terminate upon a change of control of the company following a Public Offer.





5. Rules applicable to the renewal or revocation of defensive measures, in particular those providing for limits on the number of votes which can be held or cast by a single shareholder individually or in a concerted manner with other shareholders.

There are no defensive measures in place in the company, namely any limiting shareholder's exercisable voting rights.

6. SHAREHOLDERS' AGREEMENTS KNOWN TO THE COMPANY OR WHICH MIGHT LEAD TO RESTRICTIONS ON THE TRANSFER OF SECURITIES OR VOTING RIGHTS (ARTICLE 245-A.1 G)).

The company is only aware of the ongoing and open coordination of the exercise of voting rights mentioned in item 7 below, resulting in the allocation to Sodim, SGPS, S.A. on 31 December 2016 of 71.935% of non suspended voting rights, above the 70.475% arising from the direct and indirect holdings.

II. HOLDINGS OF SHARES AND BONDS

7. Identification of persons and organisations who, directly or indirectly, own qualifying holdings (Article 245-A.1 c) and d) and Article 16), detailing the percentage of the share capital and votes imputable and the respective grounds.

The owners of qualifying holdings in Semapa on 31 December 2016 are identified in the following table:

Entity	No. shares	% capital and voting rights	% non- suspended voting rights
Α			
- Sodim, SGPS, S.A.	15,252,726	18.768%	18.904%
Directors of Sodim			
Filipa Mendes de Almeida de Queiroz Pereira Rocha Páris	5,488	0.007%	0.007%
Mafalda Mendes de Almeida de Queiroz Pereira Sacadura Botte	5,888	0.007%	0.007%
Lua Mendes de Almeida de Queiroz Pereira	5,888	0.007%	0.007%
Cimigest, SGPS, S.A.	3,185,019	3.919%	3.948%
Cimo - Gestão de Participações, SGPS, S.A.	16,199,031	19.932%	20.077%
Longapar, SGPS, S.A.	22,225,400	27.348%	27.546%
OEM - Organização de Empresas, SGPS, S.A.	535,000	0.658%	0.663%
Sociedade Agrícola da Quinta da Vialonga, S.A.	625,199	0.769%	0.775%
Total:	58,039,639	71.416%	71.935%
В			
- Bestinver Gestión, S.A., S.G.I.I.C.	-	-	-
Bestinver Empleo, F.P.	13,930	0.017%	0.017%
Bestinver Bolsa, F.I.M.	2,319,127	2.854%	2.874%
Bestinver Ahorro Fondo de Pensiones	198,347	0.244%	0.246%



Entity		No. shares	% capital and voting rights	% non- suspended voting rights
Bestinver Empleo III Fondo de Pensiones		2,221	0.003%	0.003%
Bestinver Hedge Value Fund, FIL		1,503,046	1.849%	1.863%
Bestinver Global F.P.		405,052	0.498%	0.502%
Bestinver Mixto, F.I.M.		195,019	0.240%	0.242%
Bestvalue, F.I.		519,214	0.639%	0.644%
Bestinver Prevision, F.P.		38,849	0.048%	0.048%
Divalsa de Inversiones, SICAV		13,543	0.017%	0.017%
Bestinver SICAV – Bestinfund		79,928	0.098%	0.099%
Bestinver Empleo II, F.P.		3,571	0.004%	0.004%
Bestinver Futuro EPSV		6,607	0.008%	0.008%
Bestinver SICAV – Iberian		229,426	0.282%	0.284%
Bestinver Renta F.I.M.		177,186	0.218%	0.220%
Bestinver Consolidacion EPSV		1,975	0.002%	0.002%
Bestinfond, F.I.M.		1,459,715	1.796%	1.809%
	Total:	7,166,756	8.818%	8.883%

С

e				
- Santander Asset Management España, S.A., S.G.I.I.C.				
Laredo Fondo, F.I.		3,000	0.004%	0.004%
Santander Acciones Españolas, F.I.		2,072,457	2.550%	2.569%
Santander Small Caps España, F.I.		192,889	0.237%	0.239%
	Total:	2,268,346	2.791%	2.811%

The voting rights relating to the companies in group A are allocated on the basis of (i) direct ownership of the shares; (ii) the open coordination of the exercise of voting rights, which means that the voting rights held by these companies taken together in Semapa are allocated to each of them, as explained next, and (iii) the existence of, direct and indirect, controlling relationships of Sodim, SGPS, S.A. also described ahead.

The allocation to Sodim by virtue of the open coordination of the exercise of voting rights, under the terms in which they have been announced according to Article 20.1 c) and h) of the Securities Code, matches the part identified by the letter "A" in the table above.

The allocation to Sodim by virtue of the controlling relationship, in accordance with Article 20.1 b) of the Securities Code, was on 31 December 2016 as follows:

Entity	Allocation	No. shares	% capital and voting rights	% non- suspended voting rights
Sodim, SGPS, S.A.		15,252,726	18.768%	18.904%
Cimigest, SGPS, SA	100% owned by Sodim	3,185,019	3.919%	3.948%
Cimo - Gestão de Participações, SGPS, S.A.	100% owned by Cimigest	16,199,031	19.932%	20.077%
Longapar, SGPS, S.A.	100% owned by Cimigest	22,225,400	27.348%	27.546%
	Total:	56,862,176	69.967%	70.475%



In relation to the companies in groups B and C, voting rights are allocated on the basis of direct and indirect ownership of shares, by virtue of domain relations.

8. INDICATION OF THE NUMBER OF SHARES AND BONDS HELD BY MEMBERS OF THE MANAGEMENT AND SUPERVISORY BODIES.

This information is provided in Annex I to this Report.

9. Special powers of the management board, in particular concerning resolutions to increase capital (Article 245-A.1 i)), indicating, with regard to these, the date on which they were granted, the period during which such powers may be exercised, the upper limit for the increase in share capital, shares already issued under the powers granted and the form taken by these powers.

Under the Articles of Association, the Board of Directors has no powers to resolve on increases to the share capital.

10. Information on the existence of significant dealings of a commercial nature between qualifying shareholders and the company.

In 2016 there were no significant dealings of a commercial nature between qualifying shareholders and the company, on the basis of the criteria set out in item 91 below.

B. CORPORATE BOARDS AND COMMITTEES

- I. GENERAL MEETING
- A) COMPOSITION OF THE GENERAL MEETING
- 11. OFFICERS OF THE GENERAL MEETING AND THEIR TERM OF OFFICE (STARTING AND ENDING DATES).

The officers of the General Meeting are:

CHAIRMAN:Francisco Xavier Zea Mantero (term of office from 23/05/2014 to 31/12/2017)SECRETARY:Rita Maria Pinheiro Ferreira Soares de Oliveira (term of office from 23/05/2014 to 31/12/2017)

B) EXERCISE OF VOTING RIGHTS

12. ANY RESTRICTIONS ON VOTING RIGHTS, SUCH AS LIMITATIONS ON THE EXERCISE OF VOTING RIGHTS BASED ON THE OWNERSHIP OF A GIVEN NUMBER OR PERCENTAGE OF SHARES, TIME LIMITS FOR EXERCISING VOTING RIGHTS, OR SYSTEMS FOR DETACHING VOTING RIGHTS FROM OWNERSHIP RIGHTS (ARTICLE 245-A.1 F));

In 2016 the statutory provision laying down the exercise of voting rights based on the ownership of 83 shares was



eliminated, and now the articles of association of Semapa establish that each share in the company carries one vote.

Despite the existence of time limits established in Semapa's Articles of Association for attendance of the General Meeting, the mandatory legal rules on this matter apply, such as Article 23-C of the Securities Code. The time limit established by the Articles of Association for exercise of postal voting rights is the day prior to the general meeting.

The Articles of Association make no provision for electronic voting. Nevertheless, the Board of Directors might regulate on alternative ways to vote besides paper format, as long as authenticity and confidentiality of the votes are also guaranteed until the moment of the voting. Although the Board of Directors has never used this capacity, the Chairman of the General Meeting accepts electronic votes which are received under comparable conditions as the vote by mail, in what regards the deadline, comprehensibility, the guarantee of authenticity, confidentiality, and other formal issues. Signature acknowledgement shall be replaced by the digital signature and closed and separate envelopes for each item in the agenda by separate annexes to the email.

There are no systems for detaching voting rights from ownership rights.

Lastly, Semapa has no procedures in place which result in mismatching between the right to receive dividends or to subscribe new securities and the voting right attached to each ordinary share.

13. Indication of the maximum percentage of the voting rights which can be exercised by a single shareholder or by shareholders connected in any of the forms envisaged in Article 20.1

There are no rules in the Articles of Association which lay down that voting rights are not counted if in excess of a given number, when cast by a single shareholder or shareholders related to him.

14. IDENTIFICATION OF SHAREHOLDER RESOLUTIONS WHICH, UNDER THE ARTICLES OF ASSOCIATION, CAN ONLY BE ADOPTED WITH A QUALIFIED MAJORITY, IN ADDITION TO THOSE PROVIDED FOR IN LAW, AND DETAILS OF THE MAJORITIES REQUIRED.

The company has established no quorums for constituting meetings or adopting resolutions different from those provided for on a supplementary basis in law.

II. MANAGEMENT AND SUPERVISION

A) COMPOSITION

15. Identification of the governance model adopted

The company has adopted the governance model provided for in article 278.1 a) of the Companies Code (Board of Directors and Audit Board) and in article 413.1 b) (Audit Board and Statutory Auditor), of the same code.





16. RULES IN THE ARTICLES OF ASSOCIATION ON PROCEDURAL AND MATERIAL REQUIREMENTS APPLICABLE TO THE APPOINTMENT AND SUBSTITUTION OF MEMBERS, AS THE CASE MAY BE, OF THE BOARD OF DIRECTORS, THE EXECUTIVE BOARD OF DIRECTORS AND THE GENERAL AND SUPERVISORY BOARD (ARTICLE 245-A.1 H).

Semapa's Articles of Association set no special rules on the appointment and replacement of directors, and the general supplementary rules contained in the Companies Code therefore apply here.

17. Composition, as the case may be, of the Board of Directors, the Executive Board of Directors and the General and Supervisory Board, detailing the provisions of the Articles of Association concerning the minimum and maximum number of directors, duration of term of office, number of full members, date of first appointment and the end of their terms of office for each member.

The company's Articles of Association (Article 11.1) stipulate that the Board of Directors comprises three to fifteen directors appointed each for a four-year term.

We indicate below the date of first appointment of each member, together with the date on which their term of office expires:

Members of the Board of Directors:	Date of first appointment and end date of term of office
Pedro Mendonça de Queiroz Pereira	1991-2017
João Nuno de Sottomayor Pinto de Castello Branco	2015-2017
José Miguel Pereira Gens Paredes	2006-2017
Paulo Miguel Garcês Ventura	2006-2017
Ricardo Miguel dos Santos Pacheco Pires	2014-2017
António Pedro de Carvalho Viana-Baptista	2010-2017
Carlos Eduardo Coelho Alves	2015-2017
Francisco José Melo e Castro Guedes	2001-2017
Manuel Custódio de Oliveira	2014-2017
Vítor Manuel Galvão Rocha Novais Gonçalves	2010-2017
Vítor Paulo Paranhos Pereira	2014-2017

18. DISTINCTION BETWEEN EXECUTIVE AND NON-EXECUTIVE MEMBERS OF THE BOARD OF DIRECTORS AND, IN RELATION TO NON-EXECUTIVE DIRECTORS, IDENTIFICATION OF THOSE WHO CAN BE REGARDED AS INDEPENDENT OR, IF APPLICABLE, IDENTIFICATION OF THE INDEPENDENT MEMBERS OF THE GENERAL AND SUPERVISORY BOARD.

The executive members of the Board of Directors are those who belong to the Executive Board, as per paragraph 28 below, the other members being non-executive.



However, Pedro Mendonça de Queiroz Pereira, Chairman of the Board of Directors, remains very close to the relevant decisions of daily corporate management.

Given that, on 31 December 2016, the company's Board of Directors comprised eleven members, only four of which sat on the Executive Board, it is considered that Semapa has a sufficient number of non-executive directors, which assures they are effectively able to oversee, assess and monitor the work of the other directors.

On the basis of the criteria laid down by the Securities Market Commission, the following non-executive directors may be classified as independent: António Pedro de Carvalho Viana-Baptista, Carlos Eduardo Coelho Alves and Vítor Manuel Galvão Rocha Novais Gonçalves, as they are not associated with any specific group of interests in the company nor are under any circumstance likely to affect an exempt analysis or decision. On the other hand, the Directors Pedro Mendonça de Queiroz Pereira, Francisco José Melo e Castro Guedes, Manuel Custódio de Oliveira and Vítor Paulo Paranhos Pereira may not be classified as independent in the light of the criteria referred, since they are all members of the Board of Directors of companies owning qualified holdings in Semapa.

Consequently, about 1/4 of the directors are independent, which the company considers to be appropriate and in line with the independent work of the Board of Directors.

19. PROFESSIONAL QUALIFICATIONS AND OTHER RELEVANT BIOGRAPHICAL DETAILS OF EACH OF THE MEMBERS, AS THE CASE MAY BE, OF THE BOARD OF DIRECTORS, THE GENERAL AND SUPERVISORY BOARD AND THE EXECUTIVE BOARD OF DIRECTORS.

PEDRO MENDONÇA DE QUEIROZ PEREIRA

Pedro Queiroz Pereira attended General High School studies in Lisbon and Instituto Superior de Administração. He lived in Brazil from 1975 to 1987, where he held directorship positions in several companies in the industry, trade, tourism and agriculture areas. After returning to Portugal, he continued to work as director for several companies belonging to the Queiroz Pereira family. In 1995, when the scope of activities of the Queiroz Pereira family expanded to the concrete industry, he was elected Chairman of the Board of Directors of Secil and Semapa, and also CEO of the latter, and resigned as Chairman of the Executive Board of Semapa in July 2015. Since 2004, Pedro Queiroz Pereira has also held the office of Chairman of the Board of Directors of The Navigator Company.

JOÃO NUNO DE SOTTOMAYOR PINTO DE CASTELLO BRANCO

João Castello Branco is a graduate in mechanical engineering by *Instituto Superior Técnico* and holds a master degree in management by INSEAD. He has served, since July 2015, as Chairman of the Executive Board of Semapa, and up to that date was Partner-Director of McKinsey & Company - at the Iberian Office. He had joined McKinsey in 1991, where he practised in several fields, at the service of some of the leading institutions in Portugal and Spain. He has also worked in this sector in Europe, Latin America and the USA. He was a member of the McKinsey leadership team of Banking Practices in Europe, also having led the Corporate Finance, Banking and Insurance Practices. He also led teams at McKinsey working in competitiveness, productivity and innovation, in Portugal and Spain. Before joining McKinsey, he worked at the engine development centre of Renault, in France. He has been, since 2015, Director of The Navigator Company and Secil.





JOSÉ MIGUEL PEREIRA GENS PAREDES

José Miguel Paredes holds a degree in Economics and initiated his professional activity in 1985, at the *Direcção Geral de Concorrência e Preços*. The following years, he worked at the Rodoviária Nacional, Interbiz, Cosec, Direcção de Crédito Externo, General Bank, Tesouraria / Sala de Câmbios and United Distillers. In 1994, he became Financial Director of Semapa and some of the other related companies in the group. Since 2004 he is the market relations officer for Semapa and was elected Executive Director of Semapa in 2006. In 2008 José Paredes was appointed Director of ETSA. He also became Director of The Navigator Company and Secil in 2011 and 2012, respectively.

PAULO MIGUEL GARCÊS VENTURA

Miguel Ventura has a degree in Law and graduated from INSEAD IEP '08Jul and COL '15Dec. He began practising Law in 1995. In 1997 he became an officer of the General Assemblies in several subsidiaries of Cimigest, Sodim and Semapa and was appointed Company Secretary of Semapa. From 2005 to 2007 he was a member of the Lisbon District Council of the Bar Association. He has held office as Executive Director of Semapa and other related companies since 2006. In 2007 Miguel Ventura was appointed Vice-President of the General Meeting of REN and Infraestruturas de Portugal. He also became Director of The Navigator Company and Secil in 2011 and 2012, respectively. In 2014 he was elected member of the General Board of AEM – Associação de Empresas Emitentes de Valores Cotados em Mercado.

RICARDO MIGUEL DOS SANTOS PACHECO PIRES

Ricardo Pires holds a degree in Business Administration and Management from Universidade Católica Portuguesa, and he is specialised in Corporate Finance from ISCTE. He also has an MBA in Corporate Management from Universidade Nova de Lisboa. He began his career in the field of management consulting, from 1999 to 2002 for BDO Binder and later for GTE Consultores. From 2002 to 2008 he held several positions in the Corporate Finance Board at ES Investment, where he developed different M&A and capital market projects in the Energy, Paper and Pulp and Food & Beverages sectors. He has worked for Semapa since 2008, first as Director of Strategic Planning and New Business and afterwards, from 2011, as Chief of Staff of the Chairman of the Board of Directors. In 2014 he was appointed Executive Director of Semapa, and he also holds positions in other related companies. Since 2015, he has held positions in the board of The Navigator Company and Secil.

ANTÓNIO PEDRO DE CARVALHO VIANA-BAPTISTA

António Viana Baptista holds a degree in Economics, a post-graduate degree in European Economy and an MBA (INSEAD). From 1984 to 1991, he was Principal Partner of Mckinsey & Co. Between 1991 and 1998, he was Director of Banco Português de Investimento. Between 1998 and 2008, he held positions at Telefonica S.A. as Chairman of Telefónica Internacional from 1998 to 2002, Chairman of Telefónica Móviles S.A. from 2002 to 2006, and Chairman of Telefonica España from 2006 to 2008, and was also Director of Telefonica S.A. and Portugal Telecom representing Telefonica. From 2011 to 2016 he was CEO of Crédit Suisse AG for Spain and Portugal, and he is currently consultant of the institution. At present, António Viana-Baptista is non-executive Director of Jerónimo Martins, S.A. (where he also acted as member of the Audit Committee from 2010 to 2015) and of Jasper Inc, California. He has been non-executive Director of Semapa since 2010.



CARLOS EDUARDO COELHO ALVES

Carlos Alves has a degree in mechanical engineering by *Instituto Superior Técnico* and is an expert Industrial Manager by the Portuguese Association of Engineers. He began working as a Lecturer of the subjects of Machine Components I and II at *Instituto Superior Técnico* and he was a Trainee Expert of the Works Monitoring Division at*Laboratório Nacional de Engenharia Civil* in Lisbon. He was engineer of the technical services of Cometna - Companhia Metalúrgica Nacional, SARL and later director in charge of manufacturing and managing director of Cobrascom S.A. (Rio de Janeiro, Brazil). From 1989 to 2009 he was director of Semapa, Secil, where he held office as CEO from 1994 to 2008, of Portucel (currently The Navigator Company) and Enersis. He has been non-executive Director of Semapa since 2015.

FRANCISCO JOSÉ MELO E CASTRO GUEDES

Francisco Guedes holds a degree in Economic and Financial Sciences and holds an MBA from INSEAD. He initiated his professional career in 1971 at Companhia União Fabril. He performed military service from 1972 to 1975. In the following years, in 1976 he was Financial Director of Companhia Rio Moju and from 1977 to 1987 of the Anglo American Corporation (in Brazil). He held office as Director-General, Executive Director, the Holding's Financial Director, Director in charge of all (non-gold) mining and industrial companies in Brazil and Financial Director of Mineração Morro Velho. Between 1988 and 1989 Francisco Guedes was in charge of the Ricardo Schedel Brokerage. In 1990, he was manager of the Aroeira project at Formentur, and in the following years he was director and manager at Anglo American Corporation Portugal, Nacional – C.I.T.C., Nutrinveste and Sociedade Ponto Verde. Between 2009 and 2015 he was director of The Navigator Company. He has occupied since 2001 management positions at Secil and other group companies.

MANUEL CUSTÓDIO DE OLIVEIRA

Manuel Oliveira holds a degree in Economics. In 1977 he began working as Director of the Lagoalva Group, and still holds this position today. In 1978 he worked for Thomson Maclinctock and in 1979 for Glaxo Farmacêutica. In 1980 he took office as Director of Sodim and became Financial Director of Cimianto. In the 90s still, he was Chairman of AIPA (Associação das Indústrias de Produtos de Amianto) and negotiator in Brussels for the Asbestos dossier. In the following years, he was Chairman of the Board of Directors of Antasobral S.A., Director of Sousa Campilho S.A. and manager of Zona de Caça e Pesca da Herdade Sobral e Mergulhos, Lda. Since 2013 he has held office as Chairman of the Board of Directors of Cimilonga, Longavia, Refundos and Sonagi Imobiliária, and as Director of Cimigest, Sodim and Sonagi, and he was appointed Chairman of the Board of Directors of the latter in 2014. In 2014 he was appointed non-executive Director of Semapa, company for which he had previously worked as a consultant.



VÍTOR MANUEL GALVÃO ROCHA NOVAIS GONÇALVES

Vítor Novais Gonçalves holds a degree in Business Management by ISC-HEC, in Brussels. He began his professional activity in 1984 at Unilever as Management Trainee and later as Product Manager and Market Manager. Between 1989 and 1992, he held office as Business Manager in the Venture Capital Area at Citibank Portugal and later he was responsible for the area of Corporate Finance and member of the Management Committee. Between 1992 and 2000, he carried out duties in the financial area of Grupo José de Mello, having held directorships in several companies and having been, among other things, Strategic Marketing and Development Director of Banco Mello and General Manager of Companhia de Seguros Império. Between 2001 and 2009 he carried out duties in the telecommunications area at SGC Group as Director of SGC Comunicações, being responsible for the Strategic Marketing and Business International Development. He is Director of Zoom Investment since 2009, of Semapa since 2010 and of The Navigator Company since 2015.

VÍTOR PAULO PARANHOS PEREIRA

Vítor Paranhos Pereira holds a degree in Economics by *Universidade Católica Portuguesa* and attended AESE (Universidade de Navarra). He began working in 1982 at the company Gaspar Marques Campos Correia & C^a. Lda. as Financial Director until 1987. From 1987 to 1989 he was Deputy Financial Director of *Instituto do Comércio Externo de Portugal* (ICEP). He joined the group in 1989 as Financial Director of Sodim, and in 2009 became member of the Board of Directors of that company. He also holds directorships in several companies related to Sodim, namely Hotel Ritz since 1998. From 2001 to 2016, he was Director of the Hotel Villa Magna. He has held office as Director of Sonagi since 1995. In 2006 he was appointed Chairman of the Audit Board of *Associação de Hotelaria de Portugal* (AHP). Since 2007 he has been Chairman of the General Meeting of *Associação Portuguesa de Fundos de Investimento, Pensões e Patrimónios* (APPFIPP). He has served as member of the Audit Board of Eurovida – Companhia de Seguros, S.A. and Popular Seguros – Companhia de Seguros, S.A. since 2009. In 2014 he was appointed member of the Board of Directors of Semapa and Cimigest.

20. HABITUAL AND SIGNIFICANT FAMILY, PROFESSIONAL OR BUSINESS TIES BETWEEN MEMBERS, AS THE CASE MAY BE, OF THE BOARD OF DIRECTORS, THE GENERAL AND SUPERVISORY BOARD AND THE EXECUTIVE BOARD OF DIRECTORS WITH SHAREHOLDERS TO WHOM A QUALIFYING HOLDING GREATER THAN 2% OF THE VOTING RIGHTS MAY BE ALLOCATED.

Besides the directorships held by several Directors in companies which own qualifying holdings in Semapa, namely Sodim and subsidiaries, as described in paragraph 26 below, and Pedro Mendonça Queiroz Pereira's shareholdings in Sodim, OEM and Vialonga, there are no habitual or significant family, professional or business ties between members of the Board of Directors and shareholders in Semapa which own qualifying holdings.



21. Organizational or functional charts showing the division of powers between the different corporate boards, committees and/or company departments, including information on delegated powers, in particular with regard to delegation of the day-to-day management of the company.

The following simplified chart shows the organization of Semapa's different bodies, committees and departments:



The management of the company is centred on the relationship between the Board of Directors and the Executive Board.

The two bodies are coordinated and kept in contact through the close cooperation between the Chairman of the Board and the executive team and, in particular with the CEO, through the availability of the members of the Executive Board to convey all relevant or urgent or requested information on the day-to-day management of the company to the nonexecutive directors, in order to keep them abreast of the company's life at all times. In addition, meetings of the Board of Directors are called for all decisions regarded as especially important, even if they fall within the scope of the powers delegated to the Executive Board, and the Chairman of the Board and the non-executive members often attend the meetings of the company's Executive Board.

Information requested by the other members of corporate boards is also provided in good time and in an appropriate form by the members of the Executive Board.



In order to assure that information is communicated on a regular basis, the Chief Executive Officer also sends the notices and minutes of meetings of the Executive Board to the Chairman of the Audit Board.

Although duties and responsibilities are not rigidly compartmentalised within the Board of Directors, four main areas may be distinguished in the way responsibilities are shared:

- 1st Strategic planning and investment policy, which are the responsibility of the CEO, João Nuno de Sottomayor Pinto de Castello Branco
- 2nd Financial, accounting and audit, which are the responsibility of the director José Miguel Pereira Gens Paredes
- 3rd Legal, corporate governance and IT issues, which are the responsibility of the director Paulo Miguel Garcês Ventura
- 4th New business areas, which are the responsibility of the director Ricardo Miguel dos Santos Pacheco Pires

Regarding strategic planning and Investments Policy, and without prejudice to the mentioned office, this is an area that naturally entails more intervention on behalf of the non-executive members and that counts on the substantial involvement of the Chairman of the Board.

The Executive Board has been granted broad management powers, largely detailed in the respective act of delegation, and only limited with regard to the matters indicated in article 407.4 of the Companies Code. Powers are specifically delegated for the following:

- a) To negotiate and resolve to enter into any commercial or civil contract, by public or private act, on the terms and conditions it deems most appropriate, and to take all decisions it sees fit in the performance of these contracts;
- b) To resolve to issue, sign, draw, accept, endorse, guarantee, protest or carry out any other act in connection with the use of bills or credit instruments;
- c) To resolve on all routine banking operations, with Portuguese or foreign financial institutions, namely opening, consulting and establishing the form of effecting movements in bank accounts, in all the legally admissible forms;
- To negotiate and resolve, to contract and amend loan agreements, with financial institutions or other entities, including the provision of the respective guarantees in cases where the law permits such delegation as it sees fit;
- e) To resolve to acquire, dispose of and encumber assets of all kinds, on the terms and conditions it sees fit, negotiating and resolving on the conclusion for such purposes, by public or private document, of any contractual instrument, and carrying out any accessory or complementary acts which may be necessary for the performance of these contracts;
- f) To take all decisions and carry out all acts in connection with the exercise by the company of its position as shareholder, namely by appointing its representatives at the General Meetings of companies in which it has holdings and adopting unanimous resolutions in writing;
- g) To draft the company reports, balance sheets, financial statements and proposals for allocation of profits;



- h) To take all steps necessary or appropriate in connection with the company's industrial relations with its employees, namely contracting, dismissing, transferring, defining terms of employment and pay, and revising and amending the same;
- To resolve on representation of the company before any court or mediation or arbitration body, taking all decisions as may be necessary or appropriate in connection with any proceedings pending before the same or to bring the same, and namely to withdraw, confess or settle;
- j) To appoint attorneys for the company within the powers delegated to it;
- k) To take all steps necessary or appropriate in connection with existing or planned issues of bonds and commercial paper, including the actual decision to issue; and
- I) In general, to carry out all acts of day-to-day management in the company, except for those which cannot be delegated under article 407.4 of the Companies Code.

The Executive Board is barred from resolving on the following:

- i) Selection of the Chairman of the Board of Directors;
- ii) Co-opting of directors;
- iii) Call a General Meeting;
- iv) Annual reports and financial statements;
- v) Provision of bonds and personal or real guarantees by the company;
- vi) Change in registered office and increases in share capital; and
- vii) Plans to merge, break-up or change the company.

At the end of 2015 financial year, some of the company's regular practices were standardised, in order to guarantee intervention by the Board of Directors in strategic decisions involving large amounts of money, high risk or special characteristics.

In the case of the Audit Board, which has the powers established in law, there are no delegated powers or special areas of responsibility for individual members.

The main purpose of the Internal Control Committee (ICC) is to detect and control all relevant risks in the company's affairs, in particular financial risks, and the Committee enjoys full powers to pursue this aim, as set out in item 29 of this report.

The Corporate Governance Supervisory Committee (CGSC) exists to monitor, on a permanent basis, compliance by the company with corporate governance requirements established in law, regulation and the Articles of Association, and to exercise the other powers detailed in item 29 of this report.

The functions of the Investor Support Office are detailed in item 56 of this report.

The Company Secretary is appointed by the Board of Directors and has the powers defined in law.

The Remuneration Committee draws up an annual statement on remuneration policy for members of the board of directors and audit board, and conducts analyses and sets the remuneration of directors.



The Legal Department provides the company with legal advice and is in charge of legal compliance in order to assure that procedures and proceedings comply with the relevant legislation. The Financial Division is primarily engaged in financial management and planning. The Accounts and Tax Department is mainly responsible for rendering the company's accounts and complying with its tax obligations. As for the New Business directorate, it is in charge of identifying and researching new business opportunities towards their implementation. The Tax directorate, on the other hand, provides tax advice, ensuring compliance with the applicable legislation and preventing unlawful fiscal planning.

B) FUNCTIONING

22. EXISTENCE OF THE RULES OF PROCEDURE OF THE BOARD OF DIRECTORS, THE GENERAL AND SUPERVISORY BOARD AND THE EXECUTIVE BOARD OF DIRECTORS, AS THE CASE MAY BE, AND PLACE WHERE THESE MAY BE CONSULTED.

The Board of Directors has rules of procedure which are published on the company website (http://www.semapa.pt/en/rules-corporate-members), where they may be consulted.

23. NUMBER OF MEETINGS HELD AND ATTENDANCE RECORD OF EACH MEMBER OF THE BOARD OF DIRECTORS, THE GENERAL AND SUPERVISORY BOARD AND THE EXECUTIVE BOARD OF DIRECTORS, AS THE CASE MAY BE.

The Board of Directors met 9 times in 2016, and attendance by each member was as follows:

Members of the Board of Directors:	Members present (%)	Members present and represented (%)
Pedro Mendonça de Queiroz Pereira	100	100
João Nuno de Sottomayor Pinto de Castello Branco	100	100
José Miguel Pereira Gens Paredes	100	100
Paulo Miguel Garcês Ventura	100	100
Ricardo Miguel dos Santos Pacheco Pires	100	100
António Pedro de Carvalho Viana-Baptista	89	89
Carlos Eduardo Coelho Alves	100	100
Francisco José Melo e Castro Guedes	100	100
Manuel Custódio de Oliveira	100	100
Vítor Manuel Galvão Rocha Novais Gonçalves	100	100
Vítor Paulo Paranhos Pereira	100	100



24. Indication of the company bodies empowered to assess the performance of executive DIRECTORS.

The Remuneration Committee determines how the system will work and prepares the framework for the assessment of the executive directors. It is also responsible for the final check to the performance factors and their impact in terms of remuneration, as well as guaranteeing overall coherence. However, assessment in the strict sense, as the specific appraisal of individual performance, is the responsibility of the team supervisor, as is the case of the members of the Executive Board, and of the Chairman of the Board of Directors, as for the Chief Executive Officer, and in both cases with the participation of other non-executive directors whom the supervisor deems appropriate to involve.

25. PREDETERMINED CRITERIA FOR ASSESSING THE PERFORMANCE OF EXECUTIVE DIRECTORS.

Basic criteria for assessing the performance of executive directors are as defined in item 2 of chapter VI of the Remuneration Policy Statement for setting the variable remuneration component. Such criteria are met through a system of KPIs, which include quantitative and qualitative, individual and collective, components. EBITDA, earnings before tax and TSR are the quantitative elements jointly considered.

26. AVAILABILITY OF EACH OF THE MEMBERS OF THE BOARD OF DIRECTORS, THE GENERAL AND SUPERVISORY BOARD AND THE EXECUTIVE BOARD OF DIRECTORS, AS THE CASE MAY BE, INDICATING OFFICE HELD SIMULTANEOUSLY IN OTHER COMPANIES, INSIDE AND OUTSIDE THE GROUP, AND OTHER RELEVANT ACTIVITIES CARRIED ON BY THE MEMBERS OF THESE BODIES DURING THE PERIOD.

The members of the Board of Directors have the appropriate time available to perform the duties entrusted to them, and the other activities carried on by the executive members during the period, outside the business group to which Semapa belongs, are negligible when compared to performance of their duties in the companies and other companies in the same business group.

Besides the activities mentioned under item 19, the members of the Board of Directors occupy the positions detailed below:

PEDRO MENDONÇA DE QUEIROZ PEREIRA

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

CELCIMO, S.L.	Chairman of the Board of Directors
INSPIREDPLACE, S.A.	Chairman of the Board of Directors
SEINPART - Participações, SGPS, S.A.	Chairman of the Board of Directors
SEMINV - Investimentos, SGPS, S.A.	Chairman of the Board of Directors

OFFICE HELD IN OTHER COMPANIES:

CIMIGEST, SGPS, S.A. CIMINPART - Investimentos e Participações, SGPS, S.A.

Chairman of the Board of Directors Chairman of the Board of Directors



CMP - Cimentos Maceira e Pataias, S.A. COSTA DAS PALMEIRAS – Turismo e Imobiliário, S.A. ECOVALUE – Investimentos Imobiliários, Lda. HOTEL RITZ, S.A. Portucel Soporcel Switzerland Ltd. SECIL - Companhia Geral de Cal e Cimento, S.A. SODIM, SGPS, S.A. TERRAÇOS D'AREIA – SGPS, S.A. THE NAVIGATOR COMPANY, S.A. VILLA MAGNA SL Chairman of the Board of Directors³
Chairman of the Board of Directors⁴
Manager
Chairman of the Board of Directors
Chairman of the Board of Directors⁵
Chairman of the Board of Directors
Chairman of the Board of Directors

JOÃO NUNO DE SOTTOMAYOR PINTO DE CASTELLO BRANCO

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

CIMIGEST, SGPS, S.A. THE NAVIGATOR COMPANY, S.A. SECIL - Companhia Geral de Cal e Cimento, S.A. SODIM, SGPS, S.A.

Director

Vice-Chairman of the Board of Directors Vice-Chairman of the Board of Directors Director

JOSÉ MIGUEL PEREIRA GENS PAREDES

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

ABAPOR - Comércio e Indústria de Carnes, S.A.	Chairman of the Board of Directors
Aprovechamiento Integral de Subprodutos Ibéricos, S.A.	Director
BIOLOGICAL - Gestão de Resíduos Industriais, Lda.	Manager
CELCIMO, S.L.	Director
ETSA - Investimentos, SGPS, S.A.	Chairman of the Board of Directors
ETSA LOG, S.A.	Chairman of the Board of Directors
INSPIREDPLACE, S.A.	Director
I.T.S Indústria Transformadora de Subprodutos, S.A.	Chairman of the Board of Directors
SEBOL - Comércio e Indústria de Sebo, S.A.	Chairman of the Board of Directors
SEINPART - Participações, SGPS, S.A.	Director
SEMINV - Investimentos, SGPS, S.A.	Director

3 In office until 29 June 2016.

- 4 In office until 14 February 2017.
- 5 In office until 13 February 2017.
- 6 In office until 01 March 2016



OFFICE HELD IN OTHER COMPANIES:

CIMIGEST, SGPS, S.A.	Director
CIMINPART - Investimentos e Participações, SGPS, S.A.	Director ⁷
CIMIPAR – Sociedade Gestora de Participações Sociais, S.A.	Director
CIMO – Gestão de Participações, SGPS S.A.	Chairman of the Board of Directors
CMP - Cimentos Maceira e Pataias, S.A.	Director ⁸
HOTEL RITZ, S.A.	Director
LONGAPAR, SGPS, S.A.	Chairman of the Board of Directors
MOR ON-LINE – Gestão de Plataformas de Negociação	
de Resíduos On-Line, S.A.	Director
OEM - Organização de Empresas, SGPS, S.A.	Director
SECIL - Companhia Geral de Cal e Cimento, S.A.	Director
SODIM, SGPS, S.A.	Director
THE NAVIGATOR COMPANY, S.A.	Director
VILLA MAGNA SL	Director ⁹

PAULO MIGUEL GARCÊS VENTURA

$OFFICE \ {\rm Held} \ in \ other \ {\rm companies} \ {\rm belonging} \ {\rm to} \ {\rm the} \ {\rm same} \ {\rm group} \ {\rm as} \ {\rm Semapa:}$

ABAPOR - Comércio e Indústria de Carnes, S.A.	Director
Aprovechamiento Integral de Subprodutos Ibéricos, S.A.	Director
BIOLOGICAL - Gestão de Resíduos Industriais, Lda.	Manager
CELCIMO, S.L.	Director
ETSA - Investimentos, SGPS, S.A.	Director
ETSA LOG, S.A.	Director
INSPIREDPLACE, S.A.	Director
I.T.S Indústria Transformadora de Subprodutos, S.A.	Director
SEBOL - Comércio e Indústria de Sebo, S.A.	Director
SEINPART - Participações, SGPS, S.A.	Director
SEMAPA Inversiones, S.L.	Director
SEMINV - Investimentos, SGPS, S.A.	Director

OFFICE HELD IN OTHER COMPANIES:

AEM - Ass. de Emp. Emitentes de Valores Cotados em Mercado	Member of the General Board
CIMIGEST, SGPS, S.A.	Director
CIMINPART - Investimentos e Participações, SGPS, S.A.	Director ¹⁰
CIMIPAR – Sociedade Gestora de Participações Sociais, S.A	Chairman of the Board of Directors
CIMO – Gestão de Participações, SGPS S.A.	Director

7 In office until 28 December 2016

8 In office until 29 June 2016

9 In office until 01 March 2016

10 In office until 28 December 2016



CMP - Cimentos Maceira e Pataias, S.A. HOTEL RITZ, S.A. LONGAPAR, SGPS, S.A. OEM - Organização de Empresas, SGPS, S.A. SECIL - Companhia Geral de Cal e Cimento, S.A. SODIM, SGPS, S.A. THE NAVIGATOR COMPANY, S.A. VILLA MAGNA SL ANTASOBRAL - Sociedade Agropecuária, S.A. BEIRA-RIO – Sociedade Construtora de Armazéns, S.A. CIMILONGA - Imobiliária, S.A. GALERIAS RITZ – Imobiliária, S.A. INFRAESTRUTURAS DE PORTUGAL, S.A.¹³ LONGAVIA – Imobiliária, S.A. PARQUE RITZ – Imobiliária, S.A. REFUNDOS - Sociedade Gestora de Fundos de Investimento Imobiliário, S.A. SONAGI – Imobiliária, S.A. SONAGI, SGPS, S.A. VALUELEGEND - SGPS, S.A. VÉRTICE – Gestão de Participações, SGPS, S.A. Sociedade Agrícola da Quinta da Vialonga, S.A.

Director¹¹ Director Director Chairman of the Board of Directors Director Director Director Director¹² Chairman of the General Meeting Vice-Chairman of the General Meeting Chairman of the General Meeting Chairman of the General Meeting Chairman of the General Meeting

Chairman of the General Meeting Chairman of the General Meeting Chairman of the General Meeting¹⁴ Chairman of the General Meeting Chairman of the General Meeting

RICARDO MIGUEL DOS SANTOS PACHECO PIRES

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

INSPIREDPLACE, S.A.	Director
SEINPART - Participações, SGPS, S.A.	Director
SEMINV - Investimentos, SGPS, S.A.	Director

OFFICE HELD IN OTHER COMPANIES:

CIMIGEST, SGPS, S.A.	Director
CIMIPAR – Sociedade Gestora de Participações Sociais, S.A.	Director
CIMO – Gestão de Participações, SGPS S.A.	Director
HOTEL RITZ, S.A.	Director
LONGAPAR, SGPS, S.A.	Director
OEM - Organização de Empresas, SGPS, S.A.	Director
PYRUS AGRICULTURAL LLC	Director

11 In office until 29 June 2016

12 In office until 01 March 2016

13 Previously called Estradas de Portugal, S.A.

14 In office until 30 November 2016



PYRUS INVESTMENTS LLC Director PYRUS REAL ESTATE LLC Director SECIL - Companhia Geral de Cal e Cimento, S.A. Director SODIM, SGPS, S.A. Director THE NAVIGATOR COMPANY, S.A. Director UPSIS S.A. Director Director¹⁵ VIEZNADA S.L. Director¹⁶ VILLA MAGNA SL WOM INTERNATIONAL, S.A. Director

ANTÓNIO PEDRO DE CARVALHO VIANA-BAPTISTA

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

Arica B.V.	Director
CREDIT SUISSE AG (for Spain and Portugal)	CEO ¹⁷
JASPER WIRELESS Inc.	Director
JERÓNIMO MARTINS SGPS, S.A.	Director
LARGO Ltd	Chairman of the Board of Directors

CARLOS EDUARDO COELHO ALVES

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

No office held in other companies.

FRANCISCO JOSÉ MELO E CASTRO GUEDES

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

CELCIMO, S.L. SEMAPA Inversiones, S.L. Director Chairman of the Board of Directors

15 In office until 01 March 2016

¹⁶ In office until 01 March 2016

¹⁷ In office until 31 May 2016.


OFFICE HELD IN OTHER COMPANIES:

CIMENT DE SIBLINE S.A.L.	Director
CIMIGEST, SGPS, S.A.	Director
CMP- Cimentos Maceira e Pataias, S.A.	Director ¹⁸
SECIL - Companhia Geral de Cal e Cimento, S.A.	Director
SODIM, SGPS, S.A.	Director

MANUEL CUSTÓDIO DE OLIVEIRA

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

ANTASOBRAL - Sociedade Agropecuária, S.A.	Chairman of the Board of Directors
CIMIGEST, SGPS, S.A.	Director
CIMILONGA – Imobiliária, S.A.	Chairman of the Board of Directors
ESFORÇO - Investimentos Imobiliários, S.A.	Director
HOTEL RITZ, S.A.	Director
LONGAVIA – Imobiliária, S.A.	Chairman of the Board of Directors
REFUNDOS – Sociedade Gestora de Fundos de	
Investimento Imobiliário, S.A.	Chairman of the Board of Directors
SODIM, SGPS, S.A.	Director
SONAGI, SGPS, S.A.	Chairman of the Board of Directors
SONAGI – Imobiliária, S.A.	Chairman of the Board of Directors
SOUSA CAMPILHO - Investimentos, SGPS, S.A.	Director
VIEZNADA S.L.	Director ¹⁹
VILLA MAGNA SL	Director ²⁰
Zona de Caça e Pesca da Herdade Sobral e Mergulhos, Lda.	Manager

VÍTOR MANUEL GALVÃO ROCHA NOVAIS GONÇALVES

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

BELDEVELOPMENT, S.A.	
EXTRASEARCH SGPS S.A.	

18 In office until 29 June 2016

19 In office until 01 March 2016

20 In office until 01 March 2016

Director Director



MAGALHÃES e GONÇALVES - Consultoria e Gestão, Lda.	Manager
QUALQUER PRUMO – Sociedade Imobiliária, Lda.	Manager
TCARE - Conhecimento e Saúde, S.A.	Director ²¹
THE NAVIGATOR COMPANY, S.A.	Director
VRES – Vision Real Estate Solutions, S.A.	Director
ZOOM INVESTMENT, SGPS, S.A.	Director
ZOOM INVESTMENT TURISMO, S.A.	Director

VÍTOR PAULO PARANHOS PEREIRA

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

ANTASOBRAL - Sociedade Agropecuária, S.A.	Director
CAPITAL HOTELS BV	Director
CIMIGEST, SGPS, S.A.	Director
CIMILONGA – Imobiliária, S.A.	Director
GALERIAS RITZ, S.A.	Chairman of the Board of Directors
HOTEL RITZ, S.A.	Director
LONGAVIA – Imobiliária, S.A.	Director
PARQUE RITZ, S.A.	Chairman of the Board of Directors
REFUNDOS – Sociedade Gestora de Fundos de	
Investimento Imobiliário, S.A.	Director
SOC. AGRÍCOLA da HERDADE dos FIDALGOS, Unip., Lda	Manager
SODIM, SGPS, S.A.	Director
SODIMPARQUE – Parqueamento e Garagens, Lda.	Manager
SONAGI, SGPS, S.A.	Director
SONAGI – Imobiliária, S.A.	Director
VALUELEGEND – SGPS, S.A.	Director ²²
VIEZNADA S.L.	Director ²³
VILLA MAGNA SL	Director ²⁴

C) COMMITTEES BELONGING TO THE MANAGEMENT OR SUPERVISORY BODIES AND MANAGING DIRECTORS

27. Identification of committees set up by the Board of Directors, the General and Supervisory Board and the Executive Board of Directors, as the case may be, and place where the rules of

²¹ In office until 25 May 2016

²² In office until 30 November 2016

²³ In office until 01 March 2016

²⁴ In office until 01 March 2016



PROCEDURE MAY BE CONSULTED.

The following committees exist in the company within the Board of Directors: Executive Board, Internal Control Committee and Corporate Governance Supervisory Committee.

All committees have rules of procedure, which are published on the company website (http://www.semapa.pt/en/rules-corporate-members), where they may be looked up.

The following are the Executive Board's operating rules:

- a) The Executive Board shall meet when convened by its Chairman or any other two members;
- b) The members of the Executive Board may be represented by another member, and each person may not represent more than one member;
- c) The CEO has a casting vote;
- d) Absent members may cast written votes, and
- e) The CEO is particularly responsible for reporting and communicating with the Board of Directors.

28. COMPOSITION, IF APPLICABLE, OF THE EXECUTIVE BOARD AND/OR IDENTIFICATION OF THE MANAGING DIRECTOR(S).

The following are the members of the Executive Board, who, excluding the CEO who assumed office on 1 July 2015, were appointed by resolution of the Board of Directors on 19 June 2014:

- João Nuno de Sottomayor Pinto de Castello Branco, who chairs the board;
- José Miguel Pereira Gens Paredes;
- Paulo Miguel Garcês Ventura, and
- Ricardo Miguel dos Santos Pacheco Pires.

29. Indication of the powers of each of the committees created and summary of the activities carried out on the exercise of these responsibilities.

The powers of the Executive Board are described in item 21 of this report.

The Executive Board is the company's executive body, which has performed its duties in the scope of the powers entrusted to it by the Board of Directors. The Board meets on a regular basis and whenever necessary in the light of ongoing business and monitoring of the company's activity. In 2016 it held eighty four meetings. These meetings are attended by the members of the Board, and regularly by the non-executive directors, as well as the company secretary, Rui Gouveia. When the matters to be discussed so require, the directors of the group's companies and some of the company's managers may also take part in the meetings.



In view of implementing its purpose to detect and control all relevant risks in the company's affairs, in particular financial risks, the ICC has the following responsibilities and powers:

- a) To ensure compliance by the company with the regulatory framework applicable to it, deriving both from law and regulations;
- b) To monitor the company's business affairs, with integrated and permanent analysis of the risks associated with these affairs;
- c) To propose and follow through the implementation of specific measures and procedures relating to the control and reduction of the company's business risks, with a view to perfecting the internal risk control and management system;
- d) To check implementation of the adjustments to the internal control and risk management system proposed by the Audit Board; and
- e) To monitor the quality control of financial and accounting information, taking steps to ensure that it is reliable.

The ICC met twice in the financial year 2016 and is composed of Joaquim Martins Ferreira do Amaral, Jaime Alberto Marques Sennfelt Fernandes Falcão and Margarida Isabel Feijão Antunes Rebocho. This committee conducted the activities, ensured the monitoring and implemented all the verifications which correspond to its duties, and held joint meetings with the Executive Director, José Miguel Paredes and the members of the Audit Board. The fact that Margarida Rebocho is the Tax and Accounting Director of Semapa has made reporting and access to the company's everyday activities easier, without jeopardising the required impartiality, which is guaranteed by a majority of members who do not take part in the daily activities.

The CGSC monitors on a continuous basis the company's compliance with the provisions of the law, regulations and articles of association applicable to corporate governance, and is responsible for critical analysis of the company's practices and procedures in the field of corporate governance and for proposing for debate, altering and introducing new procedures designed to improve the structure and governance of the company. The CGSC is also required to assess annually corporate governance and submit to the Board of Directors any proposals as it sees fit.

The CGSC met three times in the financial year 2016 and is composed of Jorge Manuel de Mira Amaral, Gonçalo Allen Serras Pereira and Francisco José Melo e Castro Guedes, who was appointed member of this Committee after he resigned from office as Executive Director. The CGSC conducted its oversight and corporate governance assessment activities throughout the financial year. It also participated actively in the drafting of the Annual Report on Corporate Governance, for which it obtained the necessary information, particularly by keeping in touch and attending the meetings with the Executive Director, Miguel Ventura, and a member of the Legal Department.

III. AUDITING

A) COMPOSITION

$30. \ Identification \ of the supervisory \ body \ corresponding \ to \ the \ model \ adopted.$

The company's affairs are supervised by the Audit Board and the Statutory Auditor, in accordance with Article 413.1 b) of the Companies Code.



31. Composition, as applicable, of the Audit Board, the Audit Committee, the General and Supervisory Board or the Committee for Financial Affairs, indicating the minimum and maximum numbers of members and duration of their term of office, as established in the Articles of Association, number of full members, date of first appointment and end date of the term of office of each member; reference may be made to the item in the report where this information is contained in accordance with paragraph 17.

As established in the Articles of Association, the Audit Board consists of three to five full members, one of whom serves as Chairman with a casting vote, and of one or two alternate members, depending on whether there are three or more full members, all holding office for four year terms.

Members of the Audit Board	Date of first appointment and end date of term of office
Miguel Camargo de Sousa Eiró	2006-2017
(Chairman)	
Gonçalo Nuno Palha Gaio Picão Caldeira	2006-2017
(Full member)	
José Manuel Oliveira Vitorino	2015-2017
(Full member)	
Ana Isabel Moraes Nobre de Amaral Marques	2016-2017
(Alternate member)	

José Manuel Oliveira Vitorino was appointed full member by the General Meeting on 20 April 2016 (since 2 July 2015 he had acted as alternate member).

32. Identification, as applicable, of the members of the Audit Board, the Audit Committee, the General and Supervisory Board or the Committee for Financial Affairs who are deemed independent, in accordance with Article 414.5 of the Companies Code; reference may be made to the item in the report where this information is contained in accordance with paragraph 18.

Semapa has always considered that all members of the Audit Board were independent, pursuant to Article 414.5 of the Companies Code.

The members of the Audit Board, Miguel Camargo de Sousa Eiró (Chairman), Gonçalo Nuno Palha Gaio Picão Caldeira and José Manuel Oliveira Vitorino are deemed independent by Semapa, in accordance with Article 414.5 of the Companies Code. The former two are currently in their third term and the latter in his first term in office.

The understanding that fulfilling a third term does not compromise the status of independence was reinforced by the opinion of the Securities Market Commission of 12 November 2011, which concluded that only the third "re-election" of members of the audit board, for a fourth term of office, causes them not to meet the independence criterion.



However, in the request for prior registration of the General and Voluntary Public Tender Offer in 2015, as an exchange offer proposed, the Portuguese Securities Market Commission reported that it did not considered Gonçalo Picão Caldeira as an independent member of the Audit Board of Semapa. The Securities Market Commission founded its qualification of non-independence of the aforementioned member on the fact that he took up office as advisor to the Board of Directors of Semapa, from April 2002 and February 2004. The Securities Market Commission views of non-independence of the Audit Board are not shared by Semapa, nor by the member himself.

33. PROFESSIONAL QUALIFICATIONS, AS APPLICABLE, OF EACH OF THE MEMBERS OF THE AUDIT BOARD, THE AUDIT COMMITTEE, THE GENERAL AND SUPERVISORY BOARD OR THE COMMITTEE FOR FINANCIAL AFFAIRS AND OTHER RELEVANT BIOGRAPHICAL DETAILS; REFERENCE MAY BE MADE TO THE ITEM IN THE REPORT WHERE THIS INFORMATION IS CONTAINED IN ACCORDANCE WITH PARAGRAPH 21.

MIGUEL CAMARGO DE SOUSA EIRÓ

Miguel Eiró graduated in Law by *Universidade de Lisboa* in 1971. He joined the Portuguese Bar Association on 28 June 1973, and was a member of its Lisbon District Committee between 1982/1984 and member of the General Committee between 1999/2002 and 2002/2004. He is an Intellectual Property Agent and attended a course in Mediation. He has been practising Law since his graduation in 1971, and is currently partner and director at "Correia Moniz & Associados – Sociedade de Advogados, R.L." law firm. Between 1972 and 1975 Miguel Eiró performed military service in the Portuguese navy as a Law Expert. He was member of the Board of the Centre for Arbitrage of the Portuguese Bar Association between 1997/1999. In 2004 he was arbitrator at the Centre for Automobile Conflict Resolution and served as arbitrator in several more arbitration cases. Between 1975 and 1980 he was Director of Brisa – Auto Estradas de Portugal, S.A., and of other companies during his working life. He became member of the Audit Board of Semapa in 2006, of The Navigator Company in 2007, and of Secil in 2013, and is currently Chairman of these supervisory bodies.

GONÇALO NUNO PALHA GAIO PICÃO CALDEIRA

Gonçalo Picão Caldeira holds a degree in Law and joined the Portuguese Bar Association in 1991, after completing a legal internship. He holds an MBA from *Universidade Nova de Lisboa* and attended a course in real estate management and evaluation from ISEG. Gonçalo Picão Caldeira has performed management and property development functions in family-owned companies since 2004. He collaborated previously with BCP Group (1992-1998) and Sorel Group (October 1998 to March 2002). He also worked for Semapa from April 2002 to February 2004. He has been a member of the Audit Board of Semapa, The Navigator Company and Secil since 2006, 2007 and 2013, respectively.

JOSÉ MANUEL OLIVEIRA VITORINO

José Manuel Vitorino holds a degree in Corporate Organisation and Management by *Instituto Superior de Economia* of Lisbon University. He is a qualified Statutory Auditor and by the executive training programme of the *Universidade Nova de Lisboa*. He was an Assistant Professor at the School of Economics of Coimbra University until 1980, after which he joined PricewaterhouseCoopers and performed functions in auditing and financial consultancy, in national and foreign companies and groups, and in projects by taking part in international teams. He had performed Partner duties for several years when he left PricewaterhouseCoopers in 2013, after reaching the default retirement age. He is currently the Chairman of the Audit Board of Novo Banco, S.A., member of the Audit Boards of ANA - Aeroportos de Portugal, S.A., Semapa, SGPS, S.A., The Navigator Company and Secil.



B) FUNCTIONING

34. EXISTENCE AND PLACE WHERE THE RULES OF PROCEDURE MAY BE CONSULTED FOR THE AUDIT BOARD, THE AUDIT COMMITTEE, THE GENERAL AND SUPERVISORY BOARD OR THE COMMITTEE FOR FINANCIAL AFFAIRS, AS THE CASE MAY BE; REFERENCE MAY BE MADE TO THE ITEM IN THE REPORT WHERE THIS INFORMATION IS CONTAINED IN ACCORDANCE WITH PARAGRAPH 22.

The audit board has rules of procedure which are published on the company website (http://www.semapa.pt/en/rules-corporate-members), where they may be consulted.

35. NUMBER OF MEETINGS HELD AND RATE OF ATTENDANCE AT MEETINGS OF THE AUDIT BOARD, THE AUDIT COMMITTEE, THE GENERAL AND SUPERVISORY BOARD OR THE COMMITTEE FOR FINANCIAL AFFAIRS, AS THE CASE MAY BE; REFERENCE MAY BE MADE TO THE ITEM IN THE REPORT WHERE THIS INFORMATION IS CONTAINED IN ACCORDANCE WITH PARAGRAPH 23.

In the financial year 2016, the Audit Board met twelve times, all members having attended all of the meetings (physical presence).

36. Availability of each of the members of the Audit Board, the Audit Committee, the General and Supervisory Board or the Committee for Financial Affairs, as the case may be, indicating office held simultaneously in other companies, inside and outside the group, and other relevant activities carried on by the members of these bodies during the period; reference may be made to the item in the report where this information is contained in accordance with paragraph 26.

The members of the Audit Board have the appropriate time available to perform the duties entrusted to them.

Besides the activities mentioned under item 33, the members of the Audit Board perform the duties detailed below:

MIGUEL CAMARGO DE SOUSA EIRÓ

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

SECIL - Companhia Geral de Cal e Cimento, S.A. THE NAVIGATOR COMPANY, S.A. Chairman of the Audit Board Chairman of the Audit Board



GONÇALO NUNO PALHA GAIO PICÃO CALDEIRA

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

LINHA DO HORIZONTE – Investimentos Imobiliários, Lda.	Manager
LOFTMANIA – Gestão Imobiliária, Lda.	Manager
SECIL - Companhia Geral de Cal e Cimento, S.A.	Member of the Audit Board
THE NAVIGATOR COMPANY, S.A.	Member of the Audit Board

JOSÉ MANUEL OLIVEIRA VITORINO

OFFICE HELD IN OTHER COMPANIES BELONGING TO THE SAME GROUP AS SEMAPA:

No office held in other companies belonging to the same group as Semapa.

OFFICE HELD IN OTHER COMPANIES:

ANA Aeroportos de Portugal, S.A. NOVO BANCO, S.A. SECIL - Companhia Geral de Cal e Cimento, S.A. THE NAVIGATOR COMPANY, S.A. Member of the Audit Board Chairman of the Audit Board Member of the Audit Board Member of the Audit Board

C) POWERS AND RESPONSIBILITIES

37. Description of the procedures and criteria applicable to the work of the supervisory body for the purposes of contracting additional services from the external auditor.

The Audit Board analyses the additional services and proposals submitted by the external auditor for provision of the same as transmitted to them by the directors, seeking to safeguard, essentially, that the independence and impartiality of the external auditor needed for the provision of audit services is not undermined and that the additional services are provided to a high standard of quality and independence.

Note that such analysis by the Audit Board is conducted following the rules laid down in the new Regulation of the Register of Auditors, as adopted by Law no. 140/2015 of 7 September, which entered into force on 1 January 2016, and the internal procedures established to guarantee that the new legal provisions are fulfilled.



38. Other duties of the supervisory bodies and, if applicable, of the Committee for Financial Affairs.

As stated above, the Audit Board has the duties established in law, in particular those stated in Article 420 of the Companies Code, as well as those indicated in the Rules of Procedure of the Audit Board, which are:

- To oversee the management of the company;
- To ensure compliance with the law and the articles of association;
- To check that books, accounting records and the respective supporting documents are in order;
- To check, as and when it sees fit, the state of cash and inventories of any type of goods or valuables belonging to the company or received by the same as security, deposit or on another basis;
- To check the accuracy of financial reporting;
- To check that the accounting policies and valuation criteria adopted by the company lead to a correct valuation of the company's assets and profits or losses;
- To draw up an annual report on its audit activities and to issue its opinion on the report, accounts and motions submitted by the directors;
- To call the General Meeting, when the respective Chairman fails to do so;
- To monitor the effectiveness of the risk management system, the internal quality control and internal audit systems, if applicable, with regard to the financial information preparation and disclosure procedure, without violating its independence;
- To receive reports of irregularities (whistle-blowing) submitted by shareholders, company employees or others;
- To contract the provision of services by experts who assist one or more of its members in the exercise of their duties, which experts shall be contracted and remunerated in line with the importance of the matters entrusted to them and the economic situation of the company;
- To perform any other duties established in law or the articles of association;
- To inform the management board of the statutory audit results and explain how this has contributed to the integrity of the process of financial information disclosure, as well as the role that the supervisory body played in this process;
- To audit and oversee the process of drafting and disclosure of financial information and make recommendations or proposals to ensure the soundness of the accounts;
- To choose the statutory auditor to be submitted to the approval and election by the General Meeting and to present the grounds for such choice;
- To oversee the legal auditing of the, individual and consolidated, annual accounts, namely the implementation thereof, based on possible remarks and conclusions of the Securities Market Commission;
- To oversee the auditing of the company's financial statements and reports;
- To check, monitor and oversee the Auditor's independence, namely with regard to the provision of additional services and, in particular, look into its appropriateness and approve the provision of other services, in addition to the audit services;



Nonetheless, although the powers of the Audit Board do not expressly include the possibility of proposing the dismissal of the auditor to the general meeting, it is fully accepted that these powers derive from its general duties and responsibilities – oversight and notification of irregularities detected to the first General Meeting held after such discovery. If the irregularities constitute due cause for dismissal, the Audit Board must inevitably submit a proposal to the shareholders to this effect.

The Audit Board is also the prime point of contact with the External Auditor, with direct access to and knowledge of his work. The company believes that this direct supervision by the Audit Board is possible, without interference from the Board of Directors, in relation to the work carried out by the External Auditor, provided that it does not undermine a prompt and adequate information of the management body, which has ultimate responsibility for the company's affairs and financial statements. Complying with this principle, the External Auditor's reports are addressed to the Audit Board and discussed at joint meetings of this board with a member of the Board of Directors, whom the Audit Board informs about the findings of the accounts audit, and the Audit Board ensures that the necessary conditions are in place in the company for the provision of audit services. The Audit Board is further in charge of suggesting and monitoring, with the support of the company's internal services, the External Auditor's pay.

IV. STATUTORY AUDITOR

39. Identification of the statutory audit firm and the partner and statutory auditor representing the same.

STATUTORY AUDITOR

 FULL:
 PricewaterhouseCoopers & Associados – SROC, Lda, represented by Jorge Manuel Santos

 Costa (ROC) or by António Alberto Henriques Assis (ROC)

 ALTERNATE:
 (Vacant)

40. Indication of the consecutive number of years for which the statutory audit firm has held office in the company and/or group.

PricewaterhouseCoopers has held office with the company for 14 consecutive years.

41. Description of other services provided by the statutory auditor to the company.

In addition to legal auditing services, PricewaterhouseCoopers provides the company with the authorised tax consultancy and reliability assurance services.



V. EXTERNAL AUDITOR

42. Identification of the external auditor appointed for the purposes of Article 8 and the partner and statutory auditor representing such firm in the discharge of these duties, together with their respective registration number with the Securities Market Commission.

The company's external auditor and its representative are indicated in item 39, and PricewaterhouseCoopers is registered with the Securities Market Commission under number 20161485.

43. INDICATION OF THE CONSECUTIVE NUMBER OF YEARS FOR WHICH THE EXTERNAL AUDITOR AND THE RESPECTIVE PARTNER AND STATUTORY AUDITOR REPRESENTING THE SAME IN THE DISCHARGE OF THESE DUTIES HAS HELD OFFICE IN THE COMPANY AND/OR GROUP.

The external auditor is the statutory auditor which has held office in the company for 14 years, as stated in item 40. The actual representative of the external auditor, Jorge Manuel Santos Costa (ROC), has held office in the company since 05 December 2016.

44. POLICY ON ROTATION OF THE EXTERNAL AUDITOR AND THE RESPECTIVE PARTNER AND STATUTORY AUDITOR REPRESENTING THE SAME IN THE CARRYING OUT OF THESE DUTIES, AND THE RESPECTIVE FREQUENCY OF ROTATION.

The new Regulation of the Register of Auditors, as adopted by Law no. 140/2015 of 7 September, entered into force on 1 January 2016, and governs the new applicable laws that require the rotation of the auditors in companies of interest for society, like Semapa, which the Company will comply with.

Previously, the company had no policy that required the rotation of the external auditor or its representative. However, if the Audit Board decided to retain the external auditor for more than two terms of office it should issue a recommendation in favour of such continued appointment.

This was the case in 2013 when the Statutory Auditor of Semapa terminated his term. The Audit Board heard the Board of Directors and asked the internal services to prepare a restricted tender by invitation, addressed to four Audit Firms, for the selection of the external auditor and the Statutory Auditor of Semapa and its subsidiaries for the period of four years starting in 2014. The bids were analysed by a Selection Committee, the process was overseen by the Audit Board.

Finally, the Audit Board submitted to the shareholders a proposal for retaining the External Auditor, issuing its opinion in a report in which it argued the pros and cons of maintaining the same Audit Firm for a new term, it underscored that the quality of the work performed by PricewaterhouseCoopers and the firm's accrued experienced in the sectors in which Semapa invests outweighed the drawbacks of retaining it. Nonetheless, in line with best international practices and in view of enhancing PricewaterhouseCoopers's independence, rotation of the partner representing the firm was proposed. The proposal submitted by the Audit Board was adopted by the shareholders at the General Meeting of 23 May 2014.



45. INDICATION OF THE BODY RESPONSIBLE FOR ASSESSING THE EXTERNAL AUDITOR AND THE INTERVALS AT WHICH THIS ASSESSMENT IS CONDUCTED.

As part of its supervisory work and auditing of the company's accounts, the Audit Board assesses the external auditor on an ongoing basis, particularly under the preparation of its Report and Opinion on the annual accounts.

46. IDENTIFICATION OF WORK, OTHER THAN AUDIT WORK, CARRIED OUT BY THE EXTERNAL AUDITOR FOR THE COMPANY AND/OR COMPANIES IN A CONTROLLING RELATIONSHIP WITH IT, AND INDICATION OF THE INTERNAL PROCEDURES FOR APPROVAL OF THE CONTRACTING OF THESE SERVICES AND INDICATION OF THE REASONS FOR CONTRACTING THEM.

The services delivered by the external auditor other than audit work include permitted tax consultancy and reliability assurance services. All additional work has been approved by the Audit Board, in compliance with the applicable laws and internal procedures set up for this purpose.

These services consist essentially of support services to safeguard compliance with tax obligations laid down in the new legal framework provided by the new Regulation of the Register of Auditors in force in Portugal and abroad, and are approved by the Audit Board. The Board of Directors and the Audit Board consider that the occasional contracting of these services is justified by the External Auditor's accrued experience in the sectors in which the company operates and by the quality of its work, in addition to the careful definition of the services required at the contracting stage.

In the framework of the provision of tax consultancy services and services other than auditing, our auditors have set strict internal rules to guarantee their independence, and these rules have been adopted in the provision of these services and monitored by the company, in particular by the Audit Board and the Internal Control Committee.

47. INDICATION OF THE ANNUAL REMUNERATION PAID BY THE COMPANY AND/OR CONTROLLED, CONTROLLING OR GROUP ENTITIES TO THE AUDITOR AND OTHER INDIVIDUALS OR ORGANIZATIONS BELONGING TO THE SAME NETWORK, SPECIFYING THE PERCENTAGE RELATING TO THE FOLLOWING SERVICES:

Services	Company			entities company itself)
	Amount	Percentage	Amount	Percentage
Value of auditing services	43,765.00	94.62%	767,919.00	76.86%
Value of reliability assurance services	690.00-	1.49%-	119,741.00	11.99%
Value of tax consultancy services	1,800.00-	3.89%-	111,412.00	11.15%
Value of other services other than auditing services	-	-	-	-
Total:	46,255.00	100.00%	999,072.00	100.00%

NOTE: Figures in Euros



In 2016, services other than audit services contracted by the company or controlling entities from the External Auditor, including by entities belonging to the same corporate group or service network, represented 23% of the total services provided, which percentage is below the recommended 30%.

C. INTERNAL ORGANIZATION

I. ARTICLES OF ASSOCIATION

48. RULES APPLICABLE TO AMENDMENT OF THE ARTICLES OF ASSOCIATION (ARTICLE 245-A.1 H)).

There are no specific rules at Semapa on the amendment of the Articles of Association, and the general supplementary rules contained in the Companies Code therefore apply here.

II. NOTIFICATION OF IRREGULARITIES (WHISTLE-BLOWING)

49. WHISTLE-BLOWING - PROCEDURES AND POLICY

The company has a set of "Regulations on Notification of Irregularities", which govern the company's procedures that employees can use to report irregularities allegedly taking place within the company.

These regulations lay down the general duty to report alleged irregularities, requiring that such reports are made to the Audit Board, and also provide for an alternative solution in the event of conflicts of interests on the part of the Audit Board regarding to the report in question.

The Audit Board, which may be assisted for these purposes by the Internal Control Committee, shall investigate all facts necessary for assessment of the alleged irregularity. We further note that, in the event of conflict of interest regarding an irregularity committed by a member of the Audit Board, a copy of the report must also be sent to the Chairman of the Board of Directors.

This process ends with the report being filed or submitted to the Board of Directors or the Executive Board, depending on whether a company officer is implicated or not, a proposal for application of the measures most appropriate in light of the irregularity in question.

The regulations also contain other provisions designed to safeguard the confidentiality of the disclosure and nonprejudicial treatment of the employee reporting the irregularity, as well as rules on providing information on the regulations throughout the company.

Access to the "Regulations on Notification of Irregularities" is reserved.

The Company also has a set of "Principles of Professional Conduct", approved by the Board of Directors on 30 December 2002. This document establishes ethical principles and rules applicable to company staff and officers.

In particular, this document establishes the duty of diligence, requiring professionalism, zeal and responsibility, the duty of loyalty, which in relation to the principles of honesty and integrity is especially geared to safeguard conflict of interest situations, and the duty of confidentiality, in relation to the treatment of relevant information.



The document also establishes duties of corporate social responsibility, namely of environmental conservation and protection of all shareholders, ensuring that information is fairly disclosed, and all shareholders treated equally and fairly.

III. INTERNAL CONTROL AND RISK MANAGEMENT

50. People, bodies or committees responsible for internal audits and/or implementation of internal control systems.

Although the company has no specific independent structure for internal audits, internal control and risk management are conducted by the Board of Directors and through an organizational unit with special responsibilities in this area, the Internal Control Committee (ICC), the Audit Board and the External Auditor being responsible for oversight and monitoring.

It should be clearly noted that in consolidated terms the company has 6,028 employees in total and the holding, individually, only has 27. The corporate universe represented by most of the group's workers, and which concerns the holdings main subsidiaries, The Navigator Company and Secil, is covered by separate auditing systems with organisational units with special auditing responsibilities.

51. Description of the lines of command in this area in relation to other bodies or committees; an organizational chart may be used to provide this information

The lines of command are shown in the organizational chart in item 21 of this report, and the responsibilities of the bodies and committees involved are better described in item 54.

52. EXISTENCE OF OTHER DEPARTMENTS WITH RESPONSIBILITIES IN THE FIELD OF RISK CONTROL.

Non-existence of other departments with responsibilities in the field of risk control.

53. Identification of the main risks (economic, financial and legal) to which the company is exposed in the course of its business.

Chapter 2 of the notes to the consolidated financial statements provides a detailed analysis of all financial and operational risks, including foreign exchange risk, interest rate risk, credit risk, liquidity risk, price risk, raw material supplies risk, sales price risk, risk of product demand, risk of competition, risk of environmental legislation, human resources risk, energy cost risk and economic and market risks in general.

With regard to legal risks, which are not detailed in the same way in the notes to the financial statements, it is important to point out that they derive essentially from tax and regulatory risks which are covered by the analysis of operational risks, specific general liability risks or risks relating to the negotiation and conclusion of contracts. These risks are controlled by legal counsels both in Semapa as the holding company and in its subsidiaries, and through recourse to external lawyers whenever justified by their particular expertise, the amount at stake or other factors in specific cases.



54. DESCRIPTION OF THE PROCESS OF IDENTIFICATION, ASSESSMENT, MONITORING, CONTROL AND RISK MANAGEMENT.

The main purpose of the Internal Control Committee (ICC) is to detect and control all relevant risks in the company's affairs, in particular financial and legal risks, and the Committee is vested with the powers set out in item 21 of this report.

In addition to the important role played by the Audit Board in this field, internal procedures for risk control are also particularly important in each of the company's main subsidiaries. The nature of the risks and the degree of exposure vary from company to company, and each subsidiary therefore has its own independent system for controlling the risks which it is subject to.

Independent audits of Semapa and the companies it controls are carried out by PricewaterhouseCoopers. The company's External Auditor checks, in particular, the application of remuneration policies and systems, and the effectiveness and workings of internal control procedures through the information and documents provided by the company, and in particular by the Remuneration Committee and the Internal Control Committee. The respective conclusions are reported by the External Auditor to the Audit Board, which then reports the shortcomings detected, if any.

The implemented internal control and risk management systems have proven to be effective, and no situations have so far arisen which have not been anticipated, duly guarded against or expressly accepted in advance as controlled risks.

As stated above, in addition to its own powers in this field and in order to safeguard against the acceptance of excessive risks by the company, the Board of Directors created the ICC which, in accordance with the responsibilities defined by the Board of Directors, is responsible for assuring internal control and risk management. The Audit Board is responsible for overseeing the effectiveness of the risk management system and the internal control system, proposing adjustments to the existing system whenever necessary, being the ICC responsible for implementing these adjustments. Finally, it should be noted that these systems are monitored and overseen at all times by the Board of Directors, which has ultimate responsibility for the company's internal activities.

The Audit Board plays a particularly important role in this field, with all the powers and responsibilities assigned to it directly by law.

55. MAIN ELEMENTS OF THE INTERNAL CONTROL AND RISK MANAGEMENT SYSTEMS IMPLEMENTED IN THE COMPANY WITH REGARD TO THE PROCESS OF DISCLOSURE OF FINANCIAL INFORMATION (ARTICLE 245-A.1 m)).

The disclosure of financial information is the responsibility of the market relations officer and, where applicable, it falls to the Audit Board, the Internal Control Committee and the External Auditor to assess the quality, reliability and completeness of the financial information approved by the company's Board of Directors and drawn up by the Financial and Accounts and Tax departments.



The process of preparing financial information is subject to an internal control system and to rules, which are designed to assure that the accounting policies adopted by the company are properly and consistently applied and that the estimates and judgements used in preparing this information are reasonable.

With regard to internal control procedures for the process of disclosing financial information, the company has implemented rules, which are intended to assure that disclosures are made in good time and to mitigate the risk of unevenness in the information provided to the market.

IV. INVESTOR SUPPORT

56. Office responsible for investor support, composition, functions, information provided and contact details

The investor support service is provided by an office reporting to the Director José Miguel Paredes. This office is adequately staffed and enjoys swift access to all sectors of the company, in order to ensure an effective response to requests, and also to transmit relevant information to shareholders and investors in due time and without any inequality.

The Director José Miguel Paredes can be contacted through his email address (jmparedes@semapa.pt) or on the company's general telephone numbers (+351 21 318 47 00). All public information regarding the company can be accessed by these means. It should be noted, in any case, that the information most frequently requested by investors is available at the company's website at www.semapa.pt, and it generally concerns information about the Semapa group, the company's business, corporate governance and financial information.

57. MARKET RELATIONS OFFICER.

The market relations officer is José Miguel Paredes.

58. Information on the number of enquiries received in the period or pending from previous periods, and enquiry response times.

Semapa receives various types of enquiries, which are normally answered within 24 hours of receipt, although some enquiries, because of their breadth, scope or complexity, necessarily take longer to process. There are also specific times of the year when Semapa receives more enquiries, in particular in the run-up to general meetings and the payment of dividends, when response times may sometimes be longer. There are no enquiries pending from previous years.



V. WEBSITE (59 TO 65)

Description	Internet address
59. Semapa Website	http://www.semapa.pt/en/home
60. Address where information is provided on the company's name, public company status, registered office and other data required by Article 171 of the Companies Code.	http://www.semapa.pt/en/location
61. Address where the articles of association and rules of procedures of company boards and/or committees can be looked up.	http://www.semapa.pt/en/laws http://www.semapa.pt/en/rules- corporate-members
62. Address where information is provided on the identity of company officers, market relations officer, the Investor Support Office or equivalent structure, respective powers and responsibilities and contact details.	http://www.semapa.pt/en/compan y-officers http://www.semapa.pt/en/investor -support-office
63. Address for consultation of financial statements and reports, which must be accessible for no less than five years, together with the six-monthly corporate diary, disclosed at the start of each semester, including,	http://www.semapa.pt/en/demons tracoes-financeiras http://www.semapa.pt/en/eventos

64. ADDRESS WHERE NOTICE OF GENERAL MEETINGS IS POSTED, TOGETHER WITH ALL PREPARATORY INFORMATION AND SUBSEQUENT INFORMATION RELATED TO MEETINGS.

AMONGST OTHER THINGS, GENERAL MEETINGS, DISCLOSURE OF ANNUAL, HALF-YEARLY AND, IF APPLICABLE, QUARTERLY

- 65. Address for consultation of historical archives, with resolutions adopted at the company's General Meetings, the share capital represented and the results of votes, for the past three years.
- D. REMUNERATION

ACCOUNTS.

I. POWERS TO DETERMINE REMUNERATION

http://www.semapa.pt/en/extraord inary-general-meeting-december-30-2016

http://www.semapa.pt/en/agarquivo



66. INDICATION OF POWERS TO SET THE REMUNERATION OF COMPANY OFFICERS, MEMBERS OF THE EXECUTIVE BOARD OR MANAGING DIRECTOR AND THE COMPANY MANAGERS.

Powers to determine the remuneration of the Board of Directors and the Audit Board lie with the Remuneration Committee.

Powers to determine the remuneration of company managers lie with the Board of Directors.

II. THE REMUNERATION COMMITTEE

67. Composition of the remuneration committee, including identification of individuals or organizations contracted to provide support, and declaration regarding the independence of each member and adviser.

The Remuneration Committee comprises José Gonçalo Ferreira Maury, Frederico José da Cunha Mendonça e Meneses and João Rodrigo Appleton Moreira Rato and does not subcontract auxiliary staff.

The company considers the Committee's members to be independent, although the Portuguese Securities Market Commission has a different understanding in relation to Frederico da Cunha. With regards to this member, the following needs to be said:

First, he is linked to Semapa due to the fact that until 2005 he was non-executive Director for the company and currently earns a retirement pension as a result of the duties performed. However, Semapa considers that, since non-executive duties were performed, by virtue of the elapsed time and the right to a pension being an acquired right, independent from the will of Semapa's directors, the impartiality of analysis and decision is not impaired. Secondly, he exercised administrative duties from June 2013 to May 2014 in Sodim, a company to which approximately 72% of the non-suspended voting rights of Semapa are now allocated, according to item 7 above. The company considers that this does not affect his unbiased analysis and decision. In effect, and considering that what is at stake here is the independence from the executive members of the Board of Directors, Semapa considers that this committee member exercises his duties in the Remuneration Committee independently.

José Maury resigned in 2014 from office at Egon Zehnder, an HR services company which over the years supported Semapa and other related companies in procurement procedures. The aforementioned resignation in our view has not undermined the independence of this member of the Committee.

68. EXPERTISE AND EXPERIENCE OF THE MEMBERS OF THE REMUNERATION COMMITTEE IN THE FIELD OF REMUNERATION POLICY.

One of the members of the Remuneration Committee, José Maury has vast knowledge and experience in matters of remuneration policy and he was a partner of the company Egon Zehnder for a number of years, which is a leading recruitment company, involving thorough knowledge of assessment procedures and criteria and related remuneration packages.



III. REMUNERATION STRUCTURE

69. DESCRIPTION OF THE REMUNERATION POLICY FOR MEMBERS OF THE MANAGEMENT AND SUPERVISORY BODIES AS REFERRED TO IN ARTICLE 2 OF LAW NO. 28/2009, OF 19 JUNE.

The remuneration policy for members of the management and supervisory bodies is set out in the Remuneration Policy Statement issued by the Remuneration Committee and contained in Annex II to this Report.

70. Information on how remuneration is structured in order to align the interests of members of the management body with the long term interests of the company, and on how it is based on performance assessment and discourages excessive risk-taking.

The way in which remuneration is structured and how it is based on the directors' performance follows with clarity the Remuneration Policy Statement of the Remuneration Committee, specifically items 1 and 6 of chapter VI, to which we make reference.

Following such principles, to determine precisely the variable remuneration component, a set of KPIs are applied, for which EBITDA, earnings before tax and the TSR are the quantitative elements considered, as mentioned in item 25 above.

The effect of the alignment of the interests in the long-term results, to some extent, from an existing KPI of the value of the company over time, the TSR, albeit in a form that is more limited than that arising from Semapa's *de facto* situation in relation to the significant stability of the Executive Board's members. Such stability is naturally linked to longer time lines, including in the wage component, as future results influence future remunerations for which expectations exist.

The same is true for excessive risk-taking. The company has no separate remuneration mechanism aimed specifically at that. Risk is an intrinsic characteristic of any act of management and, as such, it is unavoidably and continuously considered in all management decisions. A quantitative or qualitative assessment of risk as good or bad cannot be made autonomously, but only in the light of its impact on company's performance over the time. It is thus confused with long-term interests, and consequently benefits from the aforementioned incentives to overall alignment over time.

71. REFERENCE, IF APPLICABLE TO THE EXISTENCE OF A VARIABLE REMUNERATION COMPONENT AND INFORMATION ON ANY IMPACT ON THIS FROM PERFORMANCE ASSESSMENTS.

The remuneration of executive directors includes a variable component which depends on a performance assessment, as described in the Remuneration Policy Statement, in particular in item 2 of chapter VI.

The performance assessment under the variable remuneration, in its individual and qualitative component, accounts for approximately 50% of that remuneration component. In the case of non-executive directors, without prejudice to the exceptional status of the Chairman of the Board of Directors, who remains very close to the relevant decisions of daily corporate management, a variable remuneration is sometimes awarded, albeit more exceptionally, in line not with the performance or value of the company, but rather with the outcome of the performance of management tasks closer in nature to executive duties.



There are no upper limits to remuneration, notwithstanding the limit set by the articles of association on directors' profit sharing.

The remuneration of the members of the Audit Board includes no variable component.

72. DEFERRED PAYMENT OF THE VARIABLE COMPONENT OF REMUNERATION, INDICATING THE DEFERRAL PERIOD.

Payment of the variable component of remuneration is not deferred at Semapa.

73. CRITERIA APPLIED IN ALLOCATING VARIABLE REMUNERATION IN SHARES AND ON THE CONTINUED HOLDING BY EXECUTIVE DIRECTORS OF THESE SHARES, ON ANY CONTRACTS CONCLUDED WITH REGARD TO THESE SHARES, SPECIFICALLY HEDGING OR TRANSFERRING RISK, THE RESPECTIVE LIMITS AND THE RESPECTIVE PROPORTION REPRESENTED OF TOTAL ANNUAL REMUNERATION.

At Semapa, the variable remuneration has no component consisting of shares.

74. CRITERIA APPLIED IN ALLOCATING VARIABLE REMUNERATION ON OPTIONS AND INDICATION OF THE DEFERRAL PERIOD AND THE PRICE FOR EXERCISING OPTIONS.

At Semapa, the variable remuneration has no component consisting of options.

75. MAIN PARAMETERS AND GROUNDS FOR ANY ANNUAL BONUS SYSTEM AND ANY OTHER NON-CASH BENEFITS.

The criteria for setting annual bonuses are those related to the variable remuneration, as described in item 2 of chapter VI of the Remuneration Policy Statement, and in item 25 above, and no other non-cash benefits are allocated.

76. MAIN FEATURES OF COMPLEMENTARY OR EARLY RETIREMENT SCHEMES FOR DIRECTORS AND THE DATE OF APPROVAL BY THE GENERAL MEETING, ON AN INDIVIDUAL BASIS.

There are no complementary or early retirement schemes for directors currently in place in the company. Nevertheless, Frederico José da Cunha Mendonça e Meneses receives a monthly pension, because he exercised an option under the expiry of a past pension scheme for directors.

At present, this is the only pension which Semapa pays. It is a lifetime monthly pension paid 12 months per year, for which the following is provided: (i) the transferability of half of its value to the surviving spouse or minor or disabled children and (ii) mandatory deduction from this pension either the value of remunerated services later delivered to Semapa or controlled companies, or the value of pensions that the beneficiary is entitled to receive from the national social insurance scheme related to the same period of service. Semapa's liability with this pension is as mentioned in Note 29 to the Consolidated Financial Statements and Note 26 to the Individual Financial Statements.



IV. DISCLOSURE OF REMUNERATION

77. INDICATION OF THE ANNUAL REMUNERATION EARNED FROM THE COMPANY, ON AN AGGREGATE AND INDIVIDUAL BASIS, BY THE MEMBERS OF THE COMPANY'S MANAGEMENT BODY, INCLUDING FIXED AND VARIABLE REMUNERATION AND, IN RELATION TO THE LATTER, REFERENCE TO THE DIFFERENT COMPONENTS.

Below we indicate the remuneration earned in 2016, paid by Semapa to the members of the company's management body, distinguishing between fixed and variable remuneration, but without a breakdown of the different components of the latter, insofar as it is set as a whole, taking into account the factors described in the Remuneration Policy Statement issued by the Remuneration Committee, without identifying components.

Board of Directors	Fixed Remuneration	Variable Remuneration
António Pedro de Carvalho Viana Baptista	128,305.13	-
Carlos Eduardo Coelho Alves	90,892.00	-
Francisco José de Melo e Castro Guedes	77,825.00	-
João Nuno de Sottomayor Pinto de Castello Branco	749,950.00	370,970.00
José Miguel Pereira Gens Paredes	311,300.00	545,178.00
Manuel Custódio de Oliveira	128,305.13	-
Paulo Miguel Garcês Ventura	311,300.00	527,882.00
Pedro Mendonça de Queiroz Pereira	430,308.43	885,576.00
Ricardo Miguel dos Santos Pacheco Pires	247,625.00	528,075.00
Vítor Manuel Galvão Rocha Novais Gonçalves	81,392.50	-
Vítor Paulo Paranhos Pereira	128,305.13	-
TOTAL	2,658,508.32	2,857,681.00

NOTE: Figures in Euros

78. Amounts paid on any basis by other controlled, controlling or group companies or companies under common control.

It should be clarified that the amounts referred to in this item do not relate only to companies controlled by Semapa. They also include amounts over which Semapa and its officers have no control, as they are the concern of its shareholders, the shareholders of shareholders and other companies controlled by shareholders, where a controlling relationship is involved.

The following directors earned remunerations in other controlling or group companies or companies under common control: Pedro Mendonça de Queiroz Pereira, Francisco José de Melo e Castro Guedes, Vítor Manuel Galvão Rocha Novais Gonçalves and Vítor Paulo Paranhos Pereira, amounting to 2,959,164.23 euros, 86,213.25 euros, 124,818.13 euros and 590,628.00 euros, respectively.



79. REMUNERATION PAID IN THE FORM OF PROFIT SHARING AND/OR PAYMENT OF BONUSES, AND THE GROUNDS ON WHICH THESE BONUSES AND/OR PROFIT SHARING WERE GRANTED.

The amount of the remuneration paid by Semapa in the form of profit-sharing and/or payment of bonuses corresponds to the variable remuneration referred to in item 77 of this report, which amounts were determined by the Remuneration Committee based on the actual application of the criteria described in item 2 of chapter VI of the Remuneration Policy Statement.

80. Compensation paid or owing to former executive directors in relation to termination of their directorships during the period.

No compensation was paid or is due to former executive directors for termination of their directorships.

81. Indication of the annual remuneration earned, on an aggregate and individual basis, by the members of the company's supervisory body, for the purposes of Law 28/2009, of 19 June.

Audit Board	Fixed Remuneration	Variable Remuneration
Miguel Camargo de Sousa Eiró	21,278.65	_
Gonçalo Nuno Palha Gaio Picão Caldeira	15,383.77	-
José Manuel Oliveira Vitorino	15,383.77	-
TOTAL	52,046.19	_

NOTE: Figures in Euros

82. Indication of remuneration earned in the reporting period by the Chairman of the General Meeting.

During the financial year of 2016, the Chairman of the General Meeting earned 3,000.00 euros.

V. AGREEMENTS WITH REMUNERATION IMPLICATIONS

83. Contractual limits for compensation payable for the unfair dismissal of directors and the respective relationship with the variable remuneration component.

Semapa has no contract with directors limiting or otherwise altering the supplementary legal rules on fair or unfair termination.





84. REFERENCE TO THE EXISTENCE AND DESCRIPTION OF AGREEMENTS BETWEEN THE COMPANY AND DIRECTORS OR MANAGERS, AS DEFINED BY ARTICLE 248-B.3 OF THE SECURITIES CODE, WHICH PROVIDE FOR COMPENSATION IN THE EVENT OF RESIGNATION, DISMISSAL WITHOUT DUE CAUSE OR TERMINATION OF EMPLOYMENT CONTRACT AS A RESULT OF A CHANGE OF CONTROL OF THE COMPANY, INDICATING THE AMOUNTS INVOLVED. (ARTICLE 245.-A.1 L)).

There are also no agreements between the company and the company officers or managers providing for compensation in the event of resignation, unfair dismissal or redundancy as the result of a takeover.

The company does not enter into any contracts with directors with the effect of mitigating the risk inherent to the variability of the remuneration set by the company. With regard to the conclusion of contracts of this type by directors with third parties, the company does not encourage this, nor is there any director who has done so.

VI. STOCK OR STOCK OPTION PLANS

85. IDENTIFICATION OF PLAN AND BENEFICIARIES.

The company has no stock or stock option plans.

86. DESCRIPTION OF PLAN (TERMS OF ALLOCATION, NON-TRANSFER OF SHARE CLAUSES, CRITERIA ON THE PRICE OF SHARES AND THE PRICE OF EXERCISING OPTIONS, THE PERIOD DURING WHICH THE OPTIONS MAY BE EXERCISED, THE CHARACTERISTICS OF THE SHARES TO BE DISTRIBUTED, THE EXISTENCE OF INCENTIVES TO PURCHASE SHARES AND/OR EXERCISE OPTIONS)

Not applicable.

87. STOCK OPTION RIGHTS ALLOCATED TO COMPANY EMPLOYEES AND STAFF.

Not applicable.

88. CONTROL MECHANISMS IN AN EMPLOYEE OWNERSHIP SCHEME INSOFAR AS VOTING RIGHTS ARE NOT DIRECTLY EXERCISED BY EMPLOYEES (ARTICLE 245-A.1 E)).

There is no employee ownership scheme in Semapa.

E. RELATED PARTY TRANSACTIONS

I. CONTROL MECHANISMS AND PROCEDURES



89. PROCEDURES IMPLEMENTED BY THE COMPANY FOR CONTROLLING RELATED PARTY TRANSACTIONS (REFERENCE IS MADE FOR THIS PURPOSE TO THE CONCEPT DERIVING FROM IAS 24).

The company has established the procedures and criteria referred to in item 91 for transactions with holders of qualifying holdings.

90. INDICATION OF TRANSACTIONS SUBJECT TO CONTROL DURING REPORTING PERIOD

In 2016, no transactions were subject to control given that, through application of the criteria referred to in item 91 below, none of the company's transactions with the qualifying shareholders, or with entities in any way related to such shareholders, as defined in Article 20 of the Securities Code, were subject to prior clearance from the Audit Board. There were no transactions between the company and qualifying shareholders outside of regular market conditions.

91. DESCRIPTION OF THE PROCEDURES AND CRITERIA APPLICABLE TO INTERVENTION BY THE SUPERVISORY BODY FOR THE PURPOSES OF PRIOR ASSESSMENT OF TRANSACTIONS TO BE CARRIED OUT BETWEEN THE COMPANY AND QUALIFYING SHAREHOLDERS OR RELATED ENTITIES, UNDER ARTICLE 20 OF THE SECURITIES CODE.

The Board of Directors must subject to review and prior opinion of the Audit Board the transactions between the company and qualifying shareholders or entities in any way related to these shareholders, as defined in Article 20 of the Securities Code, whenever one of the following criteria is met with regard to each period:

- a) When each such transaction has a value greater than or equal to 1% of the company's consolidated turnover in the previous year;
- b) When the accrued value, with regard to the same qualifying shareholder, or entity related to the same in any way, as defined in Article 20 of the Securities Code, is greater than or equal to double the amount resulting from application of the criteria referred to in the preceding sub-paragraph.

II. DETAILS OF TRANSACTIONS

92. INDICATION OF THE PLACE IN THE FINANCIAL REPORTS AND ACCOUNT WHERE INFORMATION IS AVAILABLE ON RELATED PARTY TRANSACTIONS, IN ACCORDANCE WITH IAS 24, OR, ALTERNATIVELY, REPRODUCTION OF THIS INFORMATION.

Information on related party transactions is contained in Note 35 of the attachment to consolidated financial statements and Note 31 of the attachment to the individual financial statements.



PART II – ASSESSMENT OF CORPORATE GOVERNANCE

1. Identification of the Corporate Governance Code adopted

Semapa has adopted the 2013 Corporate Governance Code of the Securities Market Commission (<u>Regulation of the</u> <u>CMVM no. 4/2013</u>), due to the natural evolution from the 2010 Corporate Governance Code of the same body, adopted in the past by Semapa.

The Code adopted is disclosed by the Securities Market Commission and may be consulted on the website.

2. Analysis of compliance with the adopted Corporate Governance Code

The following table indicates the recommendations adopted and not adopted. For the recommendations adopted, we indicate only the place in this report where detailed information is contained. For recommendations not adopted, information is provided below the table on the respective grounds for non-adoption and any alternative measures taken.

#	Adoption	Text	Reference

I. VOTING AND CORPORATE CONTROL

	1		
l.1	Adopted	Companies shall encourage shareholders to attend and vote at	Part I, items 12
		General Meetings and shall not set an excessively large number of	and 13
		shares required for the entitlement to one vote, and implement the	
		means necessary to exercise the right to vote by mail and	
		electronically.	
1.2	Adopted	Companies shall not adopt mechanisms that hinder the passing of	Part I, item 14
		resolutions by shareholders, including fixing a quorum for	
		resolutions greater than that provided for by law.	
1.3	Adopted	Companies shall not establish mechanisms intended to cause	Part I, item 12
		mismatching between the right to receive dividends or the	
		subscription of new securities and the voting right of each common	
		share, unless duly justified in terms of long-term interests of	
		shareholders.	
1.4	Adopted	The company's articles of association that provide for the	Part I, item 13
		restriction of the number of votes that may be held or exercised by	
		a single shareholder, either individually or in concert with other	
		shareholders, shall also provide for a resolution by the General	
		Assembly (5 year intervals), on whether that statutory provision is	
		to be amended or prevails - without increased quorum	
		requirements in addition to those required by law – and that in said	
		resolution, all votes issued be counted, without applying said	
		restriction.	



#	Adoption	Text	Reference
1.5	Adopted	Measures shall not be adopted that require payment or acceptance	Part I, item 4
		of charges by the company in the event of change of control or	
		change in the composition of the Board and that which appear likely	
		to impair the free transfer of shares and free assessment by	
		shareholders of the performance of Board members.	

II. SUPERVISION, MANAGEMENT AND OVERSIGHT

II.1 SUPERVISION AND MANAGEMENT

II.1.1.	Adopted	Within the limits established by law, and except due to the small	Part I, items 21, 28
		size of the company, the Board of Directors shall delegate the day-	and 29
		to-day management of the company and said delegated powers	
		shall be identified in the Annual Report on Corporate Governance.	
II.1.2	Adopted	The Board of Directors shall ensure that the company acts in	Part I, item 21
		accordance with its objectives and shall not delegate its	
		responsibilities as regards the following: i) define the strategy and	
		general policies of the company, ii) define business structure of the	
		group, iii) decisions considered strategic due to the amounts, risk	
		or particular characteristics involved.	
II.1.3	Not	The General and Supervisory Board, in addition to its supervisory	Part I, item 15
	applicable	duties, shall take full responsibility at corporate governance level,	
		and a requirement shall therefore be enshrined, in the articles of	
		association or by equivalent means, that this body shall pronounce	
		on the strategy and major policies of the company, the definition of	
		the corporate structure of the group and the decisions that are to	
		be considered strategic due to the amounts or risk involved. This	
		body shall also assess compliance with the strategic plan and the	
		implementation of key policies of the company.	
II.1.4 a)	Not adopted	Except for small-sized companies, the Board of Directors and the	Explanation of
		General and Supervisory Board, depending on the model adopted,	Recommendations
		shall create the necessary committees in order to:	not adopted
		a) Ensure competent and independent assessment of the	below
		performance of the executive directors and its own overall	
		performance, as well as of other committees.	
II.1.4 b)	Adopted	b) Reflect on the governance system, structure and practices	Part I, items 21,
		adopted, verify their effectiveness and propose to the competent	27, 28 and 29
		bodies measures to be implemented with a view to their	
		improvement.	





Эстири	

#	Adoption	Text	Reference
II.1.5	Adopted	The Board of Directors or the General and Supervisory Board,	Part I, items 50 to
		depending on the applicable model, shall set goals in terms of risk-	55
		taking and create systems for their control to ensure that the risks	
		effectively incurred are consistent with those goals.	
II.1.6	Adopted	The Board of Directors shall include a number of non-executive	Part I, item 18
		members ensuring effective monitoring, supervision and	
		assessment of the activity of the remaining members of the board.	
II.1.7	Adopted	Non-executive members shall include an appropriate number of	Part I, item 18
		independent members, taking into account the adopted	
		governance model, the size of the company, its shareholder	
		structure and the relevant free float.	
		The independence of the members of the General and Supervisory	
		Board and members of the Audit Committee shall be assessed in	
		accordance with the law in force. The other members of the Board	
		of Directors are considered independent if the member is not	
		associated with any specific group of interests in the company nor	
		is under any circumstance likely to affect an exempt analysis or	
		decision, particularly due to:	
		a. Having been an employee at the company or at a related or	
		group company in the past three years;	
		b. Having, in the past three years, provided services or established	
		a significant commercial relationship with the company or a	
		related or group company, either directly or as a partner, board	
		member, manager or director of a legal person;	
		c. Being the beneficiary of remuneration paid by the company or	
		by a related or group company, other than the remuneration	
		deriving from a directorship;	
		d. Living with a life partner or a spouse, relative or any first degree	
		next of kin and up to and including the third degree of collateral	
		affinity of board members or natural persons that are direct and	
		indirectly holders of qualifying holdings;	
		e. Being a qualifying shareholder or representative of a qualifying shareholder.	
II.1.8	Adopted	Directors who exercise executive duties shall respond to enquiries	Part I, item 21
	Auchten	from other company officers by providing the information	
		requested in a timely and appropriate manner.	





#	Adoption	Text	Reference
II.1.9	Adopted	The Chairman of the Executive Board or of the Executive Committee shall submit, as applicable, to the Chairman of the Board of	,
		Directors, the Chairman of the Supervisory Board, the Chairman of	
		the Audit Committee, the Chairman of the General and Supervisory	
		Board and the Chairman of the Financial Matters Board, the	
		convening notices and minutes of the relevant meetings.	
II.1.10	Not	If the Chairman of the board of directors exercises executive duties,	Part I, items 18, 21
	applicable	said body shall appoint, from among its members, an independent	and 28
		member to ensure the coordination of the work of other non-	
		executive members and the conditions so that these can make	
		independent and informed decisions or to ensure the existence of	
		an equivalent mechanism for such coordination.	

II.2 OVERSIGHT

II.2.1.	Adopted	Depending on the applicable model, the Chairman of the	Part I, item 32
		Supervisory Board, the Audit Committee or the Financial Matters	
		Committee shall be independent in accordance with the applicable	
		legal standard, and have the necessary skills to carry out their	
		relevant duties.	
II.2.2.	Adopted	The supervisory body shall be the main representative of the	Part I, item 38
		external auditor and the first recipient of the relevant reports, and	
		is responsible, in particular, for proposing the relevant	
		remuneration and ensuring that the proper conditions for the	
		provision of services are provided within the company.	
II.2.3	Adopted	The supervisory board shall assess the external auditor on an	Part I, item 38
		annual basis and propose to the competent body its dismissal or	
		termination of the contract for provision of their services when	
		there is a valid basis for such dismissal.	
II.2.4.	Adopted	The supervisory board shall assess the functioning of the internal	Part I, items 50, 54
		control systems and risk management and propose adjustments as	and 55
		may be deemed necessary.	
II.2.5.	Not adopted	The Audit Committee, the General and Supervisory Board and the	Explanation of
		Audit Board decide on the work plans and resources concerning the	Recommendations
		internal audit services and services that ensure compliance with the	not adopted
		rules applicable to the company (compliance services), and shall be	below
		recipients of reports made by these services at least when they	
		concern matters related to financial reporting, identification or	
		resolution of conflicts of interest and detection of potential	
		illegalities.	



Adoption

Text

Reference

II.3.1	Adopted	All members of the Remuneration Committee or equivalent shall be	Part I, items 67
		independent from the executive board members and include at	and 68
		least one member with knowledge and experience in matters of	
		remuneration policy.	
II.3.2.	Adopted	No natural or legal person that provides or has provided services in	Part I, item 67
		the past three years, to any structure under the board of directors,	
		the board of directors of the company itself or who has a current	
		relationship with the company or consultant of the company, shall	
		be hired to assist the Remuneration Committee in the performance	
		of their duties. This recommendation also applies to any natural or	
		legal person that is related by employment contract or provision of	
		services with the above.	
II.3.3 a)	Adopted	The statement on the remuneration policy for the management	Annex II to the
		and supervisory bodies referred to in Article 2 of Law No. 28/2009	Corporate
		of 19 June, shall also contain the following:	Governance
		a) Identification and details of the criteria for determining the	Report
		remuneration paid to the company officers;	
II.3.3 b)	Not adopted	b) Information regarding the maximum potential amount, in	Explanation of
		individual terms, and the maximum potential amount, in aggregate	Recommendations
		form, to be paid to members of corporate bodies, and identify the	not adopted
		circumstances in which these maximum amounts may be payable;	below
II.3.3 c)	Adopted	c) Information on whether payments are due for the dismissal or	Annex II to the
		termination of appointment of board members.	Corporate
			Governance
			Report
II.3.4	Not	Approval of stock and/or option plans or plans based on share price	Part I, items 73
	applicable	variation for company officers shall be submitted to the General	and 74
		Meeting. The proposal shall contain all the necessary information	
		for a correct assessment of said plan.	
II.3.5	Not	Any retirement benefit scheme established for company officers	Part I, item 76
	applicable	shall be submitted to the General Meeting for approval. The	
		proposal shall contain all the necessary information in order to	
		correctly assess said system.	

III. REMUNERATIONS

.1	Adopted	The remuneration of the executive directors shall be based on	Part I, items 69
		actual performance and shall discourage excessive risk-taking.	and 70





	Semapa
1	

#	Adoption	Text	Reference
111.2	Adopted	The remuneration of non-executive directors and the remuneration	Part I, item 71
		of the members of the supervisory board shall not include any	
		component whose value depends on the performance of the	
		company or of its value.	
III.3	Not adopted	The variable component of remuneration shall be reasonable	Explanation of
		overall in relation to the fixed component of the remuneration and	Recommendations
		upper limits shall be set for all components.	not adopted
			below
111.4	Not adopted	A significant part of the variable remuneration should be deferred	Explanation of
		for a period of not less than three years, and the right to payment	Recommendations
		shall depend on the continued positive performance of the	not adopted
		company during that period.	below
III.5	Adopted	Members of the board of directors shall not enter into contracts	Part I, item 84
		either with the company or with third parties which have the effect	
		of mitigating the risk inherent in the variability of their	
		remuneration as fixed by the company.	
III.6	Not	Executive directors shall maintain the company's shares that were	Part I, items 73
	applicable	allotted by virtue of variable remuneration schemes, up to twice	and 74
		the value of the total annual remuneration, except for those that	
		need to be sold for paying taxes on earnings from said shares, until	
		the end of their term of office.	
III.7	Not	When the variable remuneration includes the allocation of options,	Part I, items 73
	applicable	the beginning of the exercise period shall be deferred for a period	and 74
		of no less than three years.	
III.8	Adopted	When the removal of a director is not due to serious breach of their	Part I, item 83
		duties nor to their unfitness for the normal exercise of their	
		functions but is even so attributable to inadequate performance,	
		the company shall be endowed with the adequate and necessary	
		legal instruments to ensure that no damages or compensation,	
		beyond those legally due, are payable.	

IV. AUDIT COMMITTEE

IV.1	Adopted	The external auditor shall, within the scope of its duties, verify the	Part I, item 54
		implementation of remuneration policies and systems for company	
		officers as well as the efficiency and effectiveness of the internal	
		control mechanisms and report any shortcomings to the	
		supervisory body of the company.	





#	Adoption	Text	Reference
IV.2	Adopted	The company or any entity with which it maintains a control	Part I, item 47
		relationship shall not engage the external auditor or any entity with which it finds itself in a group relationship or that belongs to the	
		same network, for services other than audit services. If there are reasons for contracting such services - which must be approved by	
		the supervisory board and explained in its Annual Report on Corporate Governance - these services shall not account for more	
		than 30% of the total value of services rendered to the company.	
IV.3	Adopted	Companies shall rotate auditors after two or three terms, depending on whether the terms are four or three years, respectively. Retention of the auditor beyond this period must be based on a specific opinion of the supervisory board that explicitly considers the conditions of auditor's independence and the benefits and costs of its replacement.	Part I, item 44

V. Conflicts of interests and related party transactions

V.1	Adopted	The company's transactions with qualifying shareholders, or	Part I, items 89 to
		entities with which they are in any type of relationship pursuant to	91
		article 20 of the Securities Code, shall be conducted on regular	
		market conditions.	
V.2	Adopted	The supervisory or audit board shall establish the procedures and	Part I, item 91
		criteria necessary to define the relevant level of significance of	
		transactions with qualifying shareholders - or entities with which	
		they are in any of the relationships described in Article 20.1 of the	
		Securities Code –, and the execution of transactions of significant	
		relevance requires clearance from such body.	

VI. INFORMATION

VI.1	Adopted	Companies shall provide, via their websites in both the Portuguese	Part I, items 59 to
		and English languages, access to information on the course of their	65
		affairs, as regards economic, financial and governance issues.	
VI.2	Adopted	Companies shall ensure the existence of an investor support and	Part I, item 56
		market relations office, which responds to enquiries from investors	
		in a timely fashion and records shall be kept of the submittal and	
		handling of enquiries.	



EXPLANATION OF RECOMMENDATIONS NOT ADOPTED:

RECOMMENDATION II.1.4 A)

This recommendation states that "Except for small-sized companies, the Board of Directors and the General and Supervisory Board, depending on the model adopted, shall create the necessary committees in order to ensure a competent and independent assessment of the performance of the executive directors and its own overall performance, as well as of other existing committees..."

Although the company will not adopt this recommendation, the criticism of the recommendation itself must be distinguished from the *explain* in the technical sense.

Starting with the first, the exaggerated advocacy of creating committees to supervise committees must be highlighted. It is only bureaucracy which causes management to get lost in a web of time and resource consuming formalities, distancing it increasingly from the essence which should be preserved.

As for the *explain*, one should begin by attempting to identify the main principles probably underpinning this recommendation and which must be safeguarded. They appear to be a concern that the supervisor is supervised and that remunerations are assessed independently. Both concerns are effectively addressed in Semapa.

The committees are supervised by the entities which established them, the Board of Directors, which is ultimately responsible for managing the company, and by the body appointed by the shareholders for overseeing all of the company's affairs, the Audit Board. Creating an intermediate level, in a holding company with a simplified and reduced management structure, does not seem to add value to the supervisory function. The Remuneration Committee reports directly to the shareholders and is excluded from this regime.

The assessment of the executive directors, on the other hand, is a more complex issue. When assessing performance, there is always tension between proximity, which ensures greater precision and full knowledge of the facts, and distance, which grants independence. An assessment committee could guarantee greater independence due to the distance it enjoys, but the full knowledge of the facts that proximity ensures would be damaged. At Semapa, the compromise solution described in Part I, item 24 above has now been adopted. As mentioned, the Remuneration Committee ensuring greater independence sets the system and conducts the final checks to the performance factors, but the specific appraisal of individual performance is the responsibility of the team supervisor, i.e., the Chairman of the Executive Board in the case of the members of the Executive Board, and of the Chairman of the Board of Directors, of the Chairman of the Executive Board, and in both cases with the participation of other non-executive directors whom the supervisor deems appropriate to involve.

RECOMMENDATION II.2.5

This recommendation states that "the Audit Committee, the General and Supervisory Board and the Audit Board decide on the work plans and resources concerning the internal audit services and services that ensure compliance with the rules applicable to the company (compliance services), and shall be recipients of reports made by these services at least when they concern matters related to financial reporting, identification or resolution of conflicts of interest and detection of potential illegalities."



The company does not have internal departments solely dedicated to audit or compliance and these functions are assigned essentially to the Internal Control Committee, the Audit Board and to other of Semapa's departments, in particular the Legal Department for the detection of potential illegalities. The decision not to have departments with special functions in this area is due to Semapa's simplified administrative structure as a holding company, without prejudice to the existence of departments of this type in its subsidiaries, as described in item 50.

In view of this fundamental option and in the absence of autonomous internal audit and compliance units, these units to not have work plans. Nonetheless, the Audit Board has the knowledge and the chance to deliver an opinion on the activities performed by the Internal Control Committee and Semapa's departments in this framework, on the resources allocated to the departments that also perform compliance duties, and is the recipient, where available, of the reports and opinions made by these services when they concern matters related to financial reporting, identification or resolution of conflicts of interest and detection of potential illegalities.

This recommendation has not been adopted by the company, but also here we strongly feel that the purpose and concerns which justify this recommendation are fully guaranteed.

RECOMMENDATION II.3.3 B) AND RECOMMENDATION III.3

Recommendation II.3.3 b) states that "The statement on remuneration policy for the management and supervisory bodies referred to in Article 2 of Law No. 28/2009 of 19 June, shall also contain the following: b) Information regarding the maximum potential amount, in individual terms, and the maximum potential amount, in aggregate form, to be paid to members of corporate bodies, and identify the circumstances in which these maximum amounts may be payable;"

Recommendation III.3 states that "The variable component of remuneration shall be reasonable overall in relation to the fixed component of the remuneration and upper limits should be set for all components".

These recommendations have not been adopted by Semapa insofar as the remuneration policy statement, contained in Annex II to this report, only sets aggregate upper limits for variable remuneration, as a percentage of profits, and not for fixed remuneration.

However, Semapa considers that the principles pursued by the recommendation are guaranteed in three ways. First, through the aforementioned existence of a percentage limit of the variable part on the earnings. Second, by ensuring elements of fairness arising from the statement. Third, since the KPI system implemented under the remunerations policy provides for the values for the variable remuneration of each executive director, fixing the double thereof as the ceiling, which may be exceeded only in exceptional situations.

RECOMMENDATION III.4

This recommendation states that "A significant part of the variable remuneration should be deferred for a period of no less than three years, and the right to payment shall depend on the continued positive performance of the company during that period".



The explanation for not adopting this recommendation can be found in the remuneration policy statement in force, Annex II hereto, which states in particular that:

"Specialists in this field have drawn attention to significant advantages in deferring payment of the variable component of remuneration to a date when the entire period corresponding to the term of office can in some way be appraised.

We accept this principle as theoretically sound, but it appears to us to offer few advantages in the specific case of Semapa and other similar companies.

One of the main arguments supporting this system is that directors should be committed to achieving sustainable medium-term results, and that the remuneration system should support this, avoiding a situation where remuneration is pegged simply to one financial year, which may not be representative, and which may present higher profits at the cost of worse results in subsequent years.

However, whilst this danger is real and is worth safeguarding against by means of systems such as this in companies where the capital is completely dispersed and the directors may be tempted to take a short term view, maximizing quick results by sacrificing long term potential, this does not correspond to the situation in a company such as Semapa, with a stable shareholder structure and management, where these concerns are inherently less of an issue."

In substance, a director whose remuneration is not deferred, but who is paid over a longer period of time according to the results achieved in a given year is more in line with long-term management than a director who holds an office for 3 or 4 years and whose remuneration is deferred for that period. The recommended three-year period must be weighed against the executive directors' time with Semapa since these powers were first awarded to an executive board: Pedro Queiroz Pereira - 13 years, João Castello Branco - 2 years (elected in 2015) and still in office, Carlos Alves – 7 years, José Honório - 12 years, Gonçalo Serras Pereira - 4 years, Carlos Horta e Costa – 6 years, Francisco Guedes - 11 years, Miguel Ventura – 11 years and still in office, José Miguel Paredes – 11 years and still in office, Ricardo Pires – 3 years (elected in 2014) and still in office.

Therefore, this recommendation is not adopted by the company, without prejudice to the underlying substance, which is guaranteed to a greater extent than if such recommendation were implemented.

3. Additional information

There are no other disclosures or additional information which would be relevant to an understanding of the governance model and practices adopted.



ANNEX I

To the Corporate Governance Report

DISCLOSURES REQUIRED BY ARTICLES 447 AND 448 OF THE COMPANIES CODE AND PARAGRAPHS 6 AND 7 OF ARTICLE 14 OF SECURITIES MARKET COMMISSION REGULATION 5/2008

(WITH REGARD TO FINANCIAL YEAR 2016)

1. Securities issued by the company and held by company officers, in the sense defined in paragraphs 1 and 2 of Article 447 of the Companies Code (*):

José Miguel Pereira Gens Paredes – 70 "Obrigações SEMAPA 2014/2019"

(*) The bonds issued by Semapa with the name "Obrigações Semapa 2014/2019" correspond to bonds with a variable 6-month EURIBOR rate, on the next working day TARGET immediately preceding the first day of each interest period, plus 3.25% a year, expiring in 2019.

2. Securities issued by companies controlled by or belonging to the same group as Semapa held by company officers, in the sense defined in paragraphs 1 and 2 of Article 447 of the Companies Code:

- Carlos Eduardo Coelho Alves 578,309 shares in The Navigator Company, S.A.
- Undivided estate of Maria Rita de Carvalhosa Mendes de Almeida de Queiroz Pereira 1,000 shares in The Navigator Company, S.A.

3. Securities issued by the company and controlled companies held by companies in which directors and auditors hold corporate office:

- Cimigest, SGPS, S.A. 3,185,019 shares in the company
- Cimo Gestão de Participações, SGPS, S.A. 16,199,031 shares in the company
- Longapar, SGPS, S.A. 22,225,400 shares in the company, 1,000 shares in Secil Companhia Geral de Cal e Cimento, S.A. and 5,000 shares in ETSA Investimentos, SGPS, S.A.
- OEM Organização de Empresas, SGPS, S.A. 535,000 shares in the company
- Sodim, SGPS, S.A. 15,252,726 shares in the company

4. ACQUISITION, DISPOSAL, ENCUMBRANCE OR PLEDGE OF SECURITIES ISSUED BY THE COMPANY, CONTROLLED COMPANIES OR COMPANIES IN THE SAME GROUP BY COMPANY OFFICERS AND THE COMPANIES REFERRED TO IN 3 (**):

José Miguel Pereira Gens Paredes no longer holds 1 bond of The Navigator Company, S.A. as a result of the reimbursement of the bond loan on 17 May 2016.



Besides the reimbursement, in 2016 there were no acquisitions, transfers, encumbrances or pledge of securities issued by Semapa, controlled companies or companies in the same group by company officers and the companies referred to in 3 above.

(**) The company bonds of The Navigator Company, S.A. referred to in this item correspond to bonds named "Obrigações Portucel € 350,000,000 5.375% Senior Notes due 2020".

5. TRANSACTIONS IN OWN SHARES:

In 2016, Semapa acquired the following amount of equity (the details of the transactions, including price, can be found in the information system of the Securities Market Commission:

- 18 January 2016: 14,681 shares
- 19 January 2016: 18,785 shares
- 20 January 2016: 17,788 shares
- 21 January 2016: 35,005 shares
- 22 January 2016: 21,463 shares
- 25 January 2016: 8,500 shares
- 08 February 2016: 40,499 shares
- 09 February 2016: 43,337 shares
- 10 February 2016: 2,501 shares
- 11 February 2016: 18,385 shares
- 12 February 2016: 18,959 shares
- 15 February 2016: 24,143 shares
- 16 February 2016: 34,022 shares
- 18 February 2016: 6,303 shares
- 19 February 2016: 5,428 shares
- 22 February 2016: 8,000 shares
- 23 February 2016: 11,500 shares
- 24 February 2016: 26,847 shares
- 25 February 2016: 6,043 shares
- 26 February 2016: 12,810 shares
- 09 March 2016: 1,923 shares
- 15 March 2016: 2,500 shares
- 05 April 2016: 5,500 shares
- 06 April 2016: 2,000 shares
- 07 April 2016: 11,500 shares
- 08 April 2016: 4,000 shares
- 11 April 2016: 3,014 shares
- 20 April 2016: 490 shares
- 22 April 2016: 5,000 shares
- 02 May 2016: 1,000 shares
- 03 May 2016: 6,000 shares


- 04 May 2016: 7,200 shares
- 05 May 2016: 225 shares
- 06 May 2016: 12,404 shares
- 09 May 2016: 10,000 shares
- 10 May 2016: 5,000 shares
- 11 May 2016: 19,500 shares
- 12 May 2016: 11,000 shares
- 13 May 2016: 4,500 shares
- 16 May 2016: 1,000 shares
- 17 May 2016: 5,500 shares
- 18 May 2016: 3,446 shares
- 19 May 2016: 1,400 shares
- 20 May 2016: 8,190 shares
- 24 May 2016: 2,954 shares
- 02 June 2016: 2,600 shares
- 03 June 2016: 12,504 shares
- 06 June 2016: 8,000 shares
- 07 June 2016: 13,500 shares
- 09 June 2016: 7,500 shares
- 10 June 2016: 21,200 shares
- 13 June 2016: 21,000 shares
- 14 June 2016: 50,000 shares
- 15 June 2016: 30,000 shares
- 16 June 2016: 19,893 shares
- 17 June 2016: 44,454 shares
- 21 June 2016: 13,000 shares
- 22 June 2016: 16,000 shares
- 23 June 2016: 1,071 shares
- 24 June 2016: 24,499 shares
- 27 June 2016: 72,593 shares
- 28 June 2016: 22,501 shares
- 29 June 2016: 3,334 shares
- 05 July 2016: 5,550 shares
- 06 July 2016: 10,000 shares
- 07 July 2016: 1,461 shares
- 12 July 2016: 7,192 shares
- 13 July 2016: 6,000 shares
- 14 July 2016: 9,000 shares
- 15 July 2016: 4,592 shares
- 19 July 2016: 2,308 shares
- 20 July 2016: 11,000 shares



- 21 July 2016: 3,725 shares
- 22 July 2016: 1,600 shares

Note that, on 20 April 2016, a Semapa reduced its share capital by cancelling 375,523 of its own shares, corresponding to approximately 0.49 % of its share capital.



ANNEX II

To the Corporate Governance Report

REMUNERATION POLICY STATEMENT

Law 28/2009, of 19 June, requires the Remuneration Committee to submit each year for the approval of the General Meeting of shareholders a statement on the remuneration policy for members of the management supervisory bodies. A draft document was accordingly submitted to shareholders in 2016, resulting in approval of a remuneration policy statement as transcribed below:

"Remuneration Policy Statement - Semapa Directors and Auditors

I. INTRODUCTION

Semapa's Remuneration Committee drew up a remuneration policy statement for the first time in early 2007, successfully submitting it for approval by the company's general meeting that year. The statement was drawn up under the terms of the relevant recommendation of the Securities Market Commission then in force.

At that time, the Remuneration Committee stated its view that the options defended should be maintained until the end of the term of office of the company officers. The term of office in question ran from 2006 to 2009.

The statement was due for review in 2010, not only because a fresh term of office had started, but also because of the entry into force of Law 28/2009, of 19 June, requiring remuneration committees to submit a remuneration policy statement annually for the approval of the general meeting.

This Committee is still of the view that a remuneration policy, due to its nature as a set of principles, should be generally stable for the duration of a mandate.

In view of the changes to recommendations resulting from publication by the Securities Market Commission of the 2013 Corporate Governance Code, the Remuneration Committee adjusted in 2014 this Statement to the new recommendations.

This year it has been decided to propose once more the approval of a statement similar in content to that currently in force with small changes arising from the work done in 2015 on the assessment system and the KPIs.

The two most common possibilities for setting the remuneration of company officers are significantly different from each other. The first is for such remuneration to be set by the general meeting; this solution is rarely adopted, being rather impractical for a variety of reasons. The second is for remuneration to be set by a Committee, which decides in keeping with criteria on which the shareholders have not had the opportunity to pronounce.



The solution now before us amounts to an intermediate system whereby the shareholders can appraise a remuneration policy to be followed by the Committee. This seeks to draw on the best features of both theoretical systems, as we propose to do in this document, reasserting the position we have previously defended whilst also including the contribution from the additional experience and expertise acquired by the company, and complying with the legal requirements in this field as referred to above.

II. LEGAL FRAMEWORK AND RECOMMENDATIONS

This statement is issued in the legal framework formed by Law 28/2009, of 19 June and the recommendations of the Securities Market Commission for 2013.

In addition to requiring annual statements, approved by the general meeting and duly disclosed, the new law requires the statement on remuneration policy to include information on:

- a) Procedures to permit directors' interests to be aligned with those of the company;
- b) The criteria for setting the variable component of remuneration;
- c) The existence of share bonus or share option plans for directors and auditors;
- d) The possibility of the variable component of remuneration, if any, being paid, wholly or in part, after the accounts have been finalized for the entire term of office;
- e) Rules limiting variable remuneration in the event of the company's results revealing significant deterioration in the company's performance in the last period for which accounts are closed or when such deterioration may be expected in the period underway.

The recommendations from the Securities Market Commission advise that:

II.3.3. The statement on the remuneration policy for the management and supervisory bodies referred to in Article 2 of Law No. 28/2009 of 19 June, shall also contain the following:

- a) Identification and details of the criteria for determining the remuneration paid to the company officers;
- b) Information regarding the maximum potential amount, in individual terms, and the maximum potential amount, in aggregate form, to be paid to members of corporate bodies, and identify the circumstances in which these maximum amounts may be payable;
- c) Information on whether payments are due for the dismissal or termination of appointment of board members.



III.RULES DERIVING FROM LAW AND THE ARTICLES OF ASSOCIATION

Any system for setting remuneration will inevitably have to consider the legal rules, as well as any private rules which may be established in the articles of association.

The legal rules for the board of directors are essentially established in Article 399 of the Companies Code, and may in practice be summarised as follows:

- Powers to fix the remuneration lie with the general meeting of shareholders or a committee appointed by the same.
- The remuneration fixed shall take into account the duties performed and the state of the company's affairs.
- The remuneration may be fixed or else consist in part of a percentage of the profits of the period, but the maximum percentage for distribution to directors must be authorized by a clause in the articles of association, and shall not apply to the amounts allocated to reserves or to any portion of the profits not legally available for distribution to the shareholders.

For the members of the Audit Board and the officers of the General Meeting, the law lays down that the remuneration shall consist of a fixed sum, which shall be determined in the same way by the general meeting of shareholders or by a committee appointed by the same, taking into account the duties performed and the state of the company's affairs.

Semapa's articles of association contain a specific clause, number seventeen, dealing only with the directors and governing also retirement provision. We transcribe the relevant passages:

- "2 The remuneration of the directors [...] is fixed by a Remuneration Committee comprising an uneven number of members, elected by the General Meeting.
- 3 The remuneration may consist of a fixed part and a variable part, which shall include a share in profits, which shall not exceed five per cent of the net profits of the previous period, for the directors as a whole. "

This is the formal framework to be observed in defining the remuneration policy.

IV. HISTORICAL BACKGROUND

Since the incorporation of Semapa and up to 2002, all directors of Semapa received remuneration comprising a fixed component, paid fourteen times a year, and fixed by the Remuneration Committee, then called the *Comissão de Fixação de Vencimentos*.

In 2003, the resolution on the distribution of profits from 2002 included, for the first time, a part of the profits to be directly paid as remuneration to the directors, divided between the directors as decided by the Remuneration Committee.



This procedure was repeated through to 2005, with regard to the profits from 2004.

In 2006, the allocation of profits from 2005 did not provide for any amount for directors' remuneration. The variable component of the remuneration was fixed in 2006 by the Remuneration Committee, also with reference to the profits, in accordance with the articles of association.

This is the procedure which stayed in place until 2014, although since 2007 this has taken place within the terms of a remuneration policy statement approved by the company's General Meeting. In 2015 we addressed again the benefits of returning to the previous procedure of having the shareholders decide directly at the General Meeting the total amount to be paid, according to the year's results and as proposed by the Remunerations Committee, which would be in charge of the individual distributions. The procedure was received favourably and applied in 2015 to the variable remunerations due for performance in 2014.

It should be noted that the allocation of a percentage of profits is not applied directly, but rather as an indicator, and also as a limit, in line with the articles of association, on amounts which are determined in a more involved process, taking into account the factors set out in the remuneration policy statement in force and the KPIs mentioned below.

There has therefore been a constant procedure since 2003, with the directors' remuneration comprising a fixed component and a variable component.

Since the incorporation of the company, the members of the Audit Board have received fixed monthly remuneration. Since the officers of the general meeting started to receive remuneration, this has been set in accordance with the number of meetings actually held.

V. GENERAL PRINCIPLES

The general principles to be observed when setting the remuneration of the company officers are essentially those which in very general terms derive from the law: on the one hand, the duties performed and on the other the state of the company's affairs. If we add to these the general market terms for similar situations, we find that these appear to be the three main general principles:

a) DUTIES PERFORMED.

It is necessary to consider the duties performed by each company officer not only in the formal sense, but also in the broader sense of the work carried out and the associated responsibilities. Not all of the executive directors are in the same position, and the same is also true, for example, of the members of the audit board. Duties have to be assessed in the broadest sense, taking into account criteria as varied as, for example, responsibility, time dedicated, or the added value to the company resulting from a given type of intervention or representation of a given institution.

The fact that time is spent by the officer on duties in other controlled companies also cannot be taken out of the equation, due, on the one hand, to the added responsibility this represents, and, on the other hand, to the existence of another source of income.



It should be noted that Semapa's experience has shown that the directors of this company, contrary to what is often observed in other companies of the same type, have not always been neatly split into executive and non-executive. There are a number of directors with delegated powers and who are generally referred to as executive directors, but some of the directors without delegated powers have been closely involved in the life of the company in a variety of ways. In this context, namely for awarding the variable remuneration, it is particularly relevant to highlight the position of the Chairman of the Board of Directors, who is not a member of the Executive Board, but remains very close to the relevant decisions of daily corporate management.

b) The state of the company's affairs.

This criterion must also be understood and interpreted with care. The size of the company and the inevitable complexity of the associated management responsibilities are clearly the relevant aspects of the state of affairs, understood in the broadest sense. There are implications here for the need to remunerate a responsibility which is greater in larger companies with complex business models and for the capacity to remunerate management duties appropriately.

c) MARKET CRITERIA.

It is unavoidably necessary to match supply to demand when setting any level of pay, and the officers of a corporation are no exception. Only respect for market practices makes it possible to keep professionals of a calibre required for the complexity of the duties performed and the responsibilities shouldered, thereby assuring not only their own interests but essentially those of the company, and the generation of value of all its shareholders. In the case of Semapa, in view of its characteristics and size, the market criteria to be considered are those prevailing internationally, as well as those to be observed in Portugal.

VI.COMPLIANCE WITH LEGAL REQUIREMENTS AND RECOMMENDATIONS

Having described the historical background and the general principles adopted, we shall now consider the issue of compliance by these principles with the relevant legal requirements.

1. ARTICLE 2 A) OF LAW 28/2009. ALIGNMENT OF INTERESTS.

The first requirement that Law 28/2009 regards as essential in terms of the information in this statement is for a description of the procedures which assure that the directors' interests are aligned with those of the company.

We believe that the remuneration system adopted in Semapa is successful in assuring such alignment. Firstly, because the remuneration sets out to be fair and equitable in the light of the principles set out, and secondly because it links the directors to results by means of a variable remuneration component which is set primarily in the light of these results.

2. Article 2 b) of Law 28/2009. Criteria for the variable component.

The second requirement established by the law is for information on the criteria used to determine the variable component.



The variable remuneration component is fixed on the basis of a target value that is applied to each director, according to the relevant performance and that of the company in accordance with the expectations and the objectives established previously. The target value is set against the weight of the aforementioned principles - market, specific functions, the business position -, compared to similar market situations and other offices occupying positions equivalent in function. Another important factor which is taken into overall account when setting these targets is Semapa's option not to provide any share or option plans.

The weighting of actual performance against expectations and objectives that indicate change in relation to target, is based on a series of quantitative and qualitative KPIs related to the performance of the company and the relevant director, in particular EBITDA, earnings before tax and total shareholder return.

3. ARTICLE 2 C) OF LAW 28/2009. SHARE OR OPTION PLANS.

The decision whether or not to provide share or option plans is structural in nature. The existence of such a plan is not a simple add-on to an existing remuneration system, but rather an underlying to change to the existing system, at least in terms of the variable remuneration.

Although a remuneration system of this type is not incompatible with the company's articles of association, we feel that the wording of the relevant provisions in the articles and the historical background to the existing system argue in favour of maintaining a remuneration system without any share or option component.

This is not to say that we see no merits in including a share or option component in directors' remuneration, nor that we would not be receptive to restructuring directors' remuneration to incorporate such a plan. However, such a component is not essential in order to promote the principles we defend and, as we have said, we do not believe that this was the fundamental intention of the company's shareholders.

4. Article 2 d) of Law 28/2009. Date of payment of variable remuneration.

Specialists in this field have drawn attention to significant advantages in deferring payment of the variable component of remuneration to a date when the entire period corresponding to the term of office can in some way be appraised.

We accept this principle as theoretically sound, but it appears to us to offer few advantages in the specific case of Semapa and other similar companies.

One of the main arguments supporting this system is that directors should be committed to achieving sustainable medium-term results, and that the remuneration system should support this, avoiding a situation where remuneration is pegged simply to one financial year, which may not be representative, and which may present higher profits at the cost of worse results in subsequent years.

However, whilst this danger is real and is worth safeguarding against by means of systems such as this in companies where the capital is completely dispersed and the directors may be tempted to take a short term view, maximizing quick results by sacrificing long term potential, this does not correspond to the situation in a company such as Semapa, with a stable shareholder structure and management, where these concerns are inherently less of an issue.



5. Article 2 e) of Law 28/2009. Procedures limiting variable remuneration.

Procedures of this kind are designed to limit variable remuneration in the event of the results showing a significant deterioration in the company's performance in the last reporting period or when such a deterioration may be expected in the period underway.

This type of provision also reflects a concern that good performance in the short term, which may boost directors' remuneration, could be achieved at the cost of future performance.

For obvious reasons, the arguments presented above also apply here. It should also be noted that a system of this kind would have little practical effect if not combined with significant deferral of remuneration, which is not proposed for Semapa.

6. RECOMMENDATION II.3.3. A). CRITERIA FOR DETERMINING THE REMUNERATION PAID.

The criteria for determining the remuneration paid to the company officers are that which are drawn from the principles listed in chapter V above and that are described in item 2 of chapter VI above, concerning the variable component of the directors' remuneration.

Besides these, there are no predetermined mandatory criteria at Semapa for setting the remuneration.

7. RECOMMENDATION II.3.3. B). MAXIMUM POTENTIAL, INDIVIDUAL AND AGGREGATE REMUNERATION.

Semapa's Articles of Association only lay down the maximum potential aggregate amount of variable remuneration payable to directors which, according to clause 17.3, corresponds to a share in profits not exceeding five per cent of the net profits of the previous period. Without prejudice to the fact that this Committee agrees with the meaning of the recommendation concerning the fixing of maximum potential amounts, in Semapa's case in our view, where a statutory provision on this matter already exists, no complementary rules limiting amounts are required, without prejudice to setting such limits for controlled companies. The maximum amount can be reached whenever performance criteria have been fulfilled completely.

8. RECOMMENDATION II.3.3. C). PAYMENTS FOR THE DISMISSAL OR TERMINATION OF DUTIES.

There are no agreements, and no such provisions have been defined by this Committee, on payments by Semapa relating to dismissal or termination of directors' duties.

This fact is the natural result of the particular situations existing in the company, and not a position of principle taken by this Committee against the existence of agreements of this nature.

The supplementary legal rule in this matter apply here.

VII. SPECIFIC OPTIONS

The specific options for the remuneration policy we propose may therefore be summarized as follows:

1 - The remuneration of executive directors and the Chairman of the Board referred to in paragraph a) of Chapter



V shall comprise a fixed component and a variable component.

- 2 The remuneration of non-executive directors shall comprise only a fixed component that may be complemented according to the piling on of added responsibilities.
- 3 The remuneration of the members of the Audit Board and the officers of the General Meeting shall comprise a fixed component only.
- 4 The fixed component of the remuneration of directors shall consist of a monthly amount payable fourteen times a year or of a pre-set amount for each meeting of the Board of Directors attended.
- 5 A monthly rate shall be set for the fixed component of the remuneration of directors for all those who are members of the Executive Board and those who, although not members of such Board, perform duties or carry out specific work of a repeated or ongoing nature.
- 6 The pre-set amount for participation in meetings of the Board of Directors shall be fixed for those who have duties which are essentially advisory and supervisory.
- 7 The fixed remuneration of the members of the Audit Board shall consist in all cases of a pre-set amount paid fourteen times a year.
- 8 The fixed remuneration of the officers of the General Meeting shall consist in all cases of a pre-set amount for each meeting, the remuneration for second and subsequent meetings being lower than that for the first general meeting of the year.
- 9 The procedure for assigning variable remuneration to the executive members of the Board of Directors shall comply with the criteria proposed by the Remuneration Committee, and the total such remuneration shall not exceed five per cent of the consolidated net profits (IFRS format).
- 10 In setting all remuneration, including in particular the distribution of the total amount allocated to the variable remuneration of the Board of Directors, the general principles established above shall be observed: the duties performed, the state of the company's affairs and market criteria.

Lisbon, 11 March 2016

The Remuneration Committee

José Gonçalo Ferreira Maury,

Frederico José da Cunha Mendonça e Meneses

João Rodrigo Appleton Moreira Rato



ANNEX III

TO THE CORPORATE GOVERNANCE REPORT

DECLARATION REQUIRED UNDER ARTICLE 245.1 C) OF THE SECURITIES CODE

Article 245.1 c) of the Securities Code requires that each of the persons responsible for the issuers make a number of declarations, as described in this article. In the case of Semapa, a uniform declaration has been adopted, worded as follows:

I hereby declare, under the terms and for the purposes of Article 245.1 c) of the Securities Code that, to the best of my knowledge, the management report, annual accounts, legal accounts certificate and other financial statements of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A., for the financial year of 2016, were drawn up in accordance with the relevant accounting rules, and provide a true and fair view of the assets and liabilities, financial affairs and profit or loss of said company and other companies included in the consolidated accounts, and that the management report contains a faithful account of the business, performance and position of said company and other companies included in the consolidated accounts, describing the main risks and uncertainties which they face.

Considering that the members of the Audit Board and the Official Auditor sign an equivalent declaration in relation to the documents for which they are responsible, a separate declaration with the above text was signed by the directors only, as it was deemed that only the company officers fall within the concept of "persons responsible for the issuer". As required by this rule, we provide below a list of the persons signing the declaration and their office in the company:

Name	Title
Pedro Mendonça de Queiroz Pereira	Chairman of the Board of Directors
João Nuno de Sottomayor Pinto de Castello Branco	Member of the Board of Directors
José Miguel Pereira Gens Paredes	Member of the Board of Directors
Paulo Miguel Garcês Ventura	Member of the Board of Directors
Ricardo Miguel dos Santos Pacheco Pires	Member of the Board of Directors
António Pedro de Carvalho Viana-Baptista	Member of the Board of Directors
Carlos Eduardo Coelho Alves	Member of the Board of Directors
Francisco José Melo e Castro Guedes	Member of the Board of Directors
Manuel Custódio de Oliveira	Member of the Board of Directors
Vítor Manuel Galvão Rocha Novais Gonçalves	Member of the Board of Directors
Vítor Paulo Paranhos Pereira	Member of the Board of Directors



ANNUAL REPORT 2016

PART 3

CONSOLIDATED FINANCIAL STATEMENTS



CONSOLIDATED INCOME STATEMENT FOR THE PERIODS ENDED AS AT 31 DECEMBER 2016 AND 2015

Amounts in Euro	Notes	2016	2015	4th Q 2016	4th Q 2015
				(unaudited)	(unaudited)
Revenues					
Sales	4	2,054,279,950	2,099,937,636	539,418,877	553,449,796
Services rendered	4	20,334,993	32,398,054	5,716,480	8,045,228
Other Income					
Gains on disposal of non-current assets	5	3,408,483	2,863,693	1,491,874	2,426,073
Other operating income	5	71,056,601	55,484,421	25,133,015	15,861,516
Change in fair value of biological assets		8,616,021	3,027,505	(1,963,125)	5,152,474
Costs, expenses and losses					
Cost of inventories sold and consumed	6	(806,886,005)	(849,960,294)	(199,190,101)	(207,364,005
Variation in production	6	(2,292,741)	22,301,850	(16,774,301)	(10,458,670
Cost of materials and services consumed	6	(579,963,094)	(596,557,719)	(164,889,403)	(157,079,620
Payroll costs	6	(242,091,505)	(244,824,037)	(64,229,441)	(77,846,242
Other costs and losses	6	(37,355,667)	(46,512,766)	(9,935,439)	(15,126,876
Provisions	6	2,387,895	8,990,627	4,735,367	(2,866,360
Depreciation, amortisation and impairment losses	8	(246,959,406)	(199,260,701)	(70,768,049)	(58,157,017
Operational results		244,535,525	287,888,269	48,745,754	56,036,297
Group share of (loss) / gains of associated companbies and joint ventures	9	3,067,090	(4,287,184)	1,757,396	25,484
Net financial results	10	(77,373,279)	(117,975,536)	(19,078,665)	(18,170,396
Profit before tax		170,229,336	165,625,549	31,424,485	37,891,385
Income tax expense	11	19,076,034	(34,839,050)	41,753,557	(8,478,949
Profit for the year		189,305,370	130,786,499	73,178,042	29,412,436
Profit for the year					
Attributable to Semapa's Shareholders		114,862,812	81,530,041	43,308,328	15,674,556
Attributable to non - controlling interests	13	74,442,558	49,256,458	29,869,714	13,737,880
Earnings per share					
Basic earnings pershare, Eur	12	1.418	0.850	0.538	0.660
Diluted earnings pershare, Eur	12	1.418	0.850	0.538	0.660



STATEMENT OF CONSOLIDATED COMPREHENSIVE INCOME FOR THE PERIODS ENDED AS AT 31 DECEMBER 2016 and 2015

Amounts in Euro	Notes	2016	2015	4th Q 2016	4th Q 2015
				(unaudited)	(unaudited)
Retained earnings for the year					
without non - controlling interests		189,305,370	130,786,499	73,178,042	29,412,436
Items that may subsquently be reclassified to the income statement					
Derivative financial instruments					
Fair value changes	34	(4,393,945)	4,232,105	3,652,636	4,125,131
Tax on items above when applicable	28	1,507,615	(405,180)	(1,239,677)	(1,093,598)
Currency thans lation differences	27	34,614,409	(9,423,201)	23,957,855	14,385,089
Other comprehensive income of Associates recognized to MEP		3,737,176	-	5,931,910	-
Items that may not subsquently be reclassified to the income statement					
Remeasurements					
Remeasurements positive / (negative)	29	(11,626,310)	(10,421,772)	(10,874,180)	4,968,687
Tax on items above when applicable	28	(1,929,213)	2,747,201	(1,430,897)	1,872,758
Other comprehensive income recognised in equity	-	21,909,732	(13,270,847)	19,997,647	24,258,067
Total comprehensive income for the year		211,215,102	117,515,652	93,175,689	53,670,503
Attributable to:					
Semapa's Shareholders		141,256,579	60,499,002	60,766,610	35,617,904
Non - controlling interests		69,958,523	57,016,650	32,409,079	18,052,599
•		211,215,102	117,515,652	93,175,689	53,670,503



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS OF 31 DECEMBER 2016 and 2015

Amounts in Euro	Notes	31-12-2016	31-12-2015
Assets			
Non - currents assests			
Goodwill	15	352,812,897	335,643,370
Other intangible assets	16	296,621,604	296,675,604
Property, plant and equipment	17	2,313,490,314	2,336,937,941
Investment properties	17	958,112	978,621
Biological assets	18	125,612,948	116,996,927
Investment in associates and joint ventures	19	3,885,458	3,403,708
Financial asstes at fair value through profit or loss	20	47,258	342,968
Available-for-sale financial assets	20	342,122	229,136
Deferred tax assets	28	78,652,223	74,480,542
Other non - current assets	20	6,744,351	6,777,734
other non - current assets		3,179,167,287	3,172,466,551
Current assets		3,173,107,207	3,172,400,331
Inventories	23	308,717,695	309,759,678
	23		
Receivables and other current assets State and other public entities	24 25	304,904,426	309,595,216
Income tax	25	97,489,849 13,059,045	65,373,297 3,639,642
	33		
Non-current Assets held for sale		1,036,774	1,199,597
Cash and cash equivalents	2.1.3 and 31	184,101,274 909,309,063	206,255,764 895,823,194
Total assets		4,088,476,350	4,068,289,745
Equity and liabilities			
Capital and reserves			
Share capital	26	81,270,000	81,645,523
Treasury shares	26	(6,036,401)	(53,116
Share premiums		-	3,923,459
Translation reserve	27	(31,600,075)	(65,903,206
Fair value reserve	27	(6,062,513)	(4,921,087
Other reserve	27	717,616,946	665,696,408
Retained earnings	27	(52,720,971)	(45,580,416
Profit for the year		114,862,812	81,530,041
Consolidated shareholders' equity		817,329,798	716,337,606
Non - controlling interests	13	409,754,207	415,289,455
Total equity	15	1,227,084,005	1,131,627,061
Non - current liabilities	20	276 469 640	
Deferred tax liabilities	28	276,468,649	305,515,909
Pensions and other post-employment benefits	29	10,085,423	4,667,743
Provisions	30	74,571,775	104,230,815
Interest-bearing liabilities	31	1,697,565,380	1,497,214,815
Other non-current liabilities		33,301,140	43,480,192
Current liabilities		2,091,992,367	1,955,109,474
Interest-bearing liabilities	31	266,268,367	512,032,570
Payables and other current liabilities	32	379,782,809	358,185,023
State and other pubic entities	25	76,253,728	73,909,165
Income tax	25	47,023,845	37,348,475
Non-current Liabilities held for sale	33	71,229	77,977
	55	769,399,978	981,553,210
Total liabilities		2,861,392,345	2,936,662,684
Total equity and liabilities		4,088,476,350	4,068,289,745



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE PERIODS ENDED AS AT 31 DECEMBER 2016 AND 2015

		Share	Treasury	Share	Fair value	Other	Translation	Retained	Profit		Non-controlling	
Amounts in Euro	Notes	Capital	Shares	Premiums	reserve	reserves	reserve	earnings	for the year	Total	interests	Total
Equity as of 1 January 2016		81,645,523	(53,116)	3,923,459	(4,921,087)	665,696,408	(65,903,206)	(45,580,416)	81,530,041	716,337,606	415,289,455	1,131,627,061
Application of 2015 profit of the year												
- Transfer to other reserves	27	-	-	-	-	51,586,337	-	-	(51,586,337)	-	-	-
- Dividends paid / Reserves paid	14, 26 and 27	-	-	-	-	11,822	-	-	(26,736,183)	(26,724,361)	-	(26,724,361)
- Profit-sharing bonuses	14	-	-	-	-	-	-	-	(3,207,520)	(3,207,520)	-	(3,207,520)
Treasury shares aquisitions	26 and 27	-	(9,959,889)	-	-	-	-	-	-	(9,959,889)	-	(9,959,889)
Treasury shares cancellations	26 and 27	(375,523)	3,976,604	-	-	(3,601,081)	-	-	-	-	-	-
Share capital increase	26 and 27	35,758,800	-	(3,923,459)	-	(31,835,341)	-	-	-	-	-	-
Share capital reduction	26 and 27	(35,758,800)	-	-	-	35,758,800	-	-	-	-	-	-
Dividends paid by subsidiaries to non-controlling interests	13	-	-	-	-	-	-	-	-	-	(69,682,071)	(69,682,071)
Other comprehensive income for the year*		-	-	-	(1,141,426)	-	34,303,134	(6,767,941)	-	26,393,767	(4,484,035)	21,909,732
Acquisitions / Disposals to non-controlling interests		-	-	-	-	-	-	(3,550,701)	-	(3,550,701)	-	(3,550,701)
Changes in the consolidation perimeter		-	-	-	-	-	-	-	-	-	(133,592)	(133,592)
Other movements		-	-	-	-	-	-	3,178,085	-	3,178,085	(5,678,108)	(2,500,024)
Profit for the year		-	-	-	-	-	-		114,862,812	114,862,812	74,442,558	189,305,370
Equity as of 31 December 2016		81,270,000	(6,036,401)	-	(6,062,513)	717,616,945	(31,600,072)	(52,720,973)	114,862,813	817,329,799	409,754,207	1,227,084,005
*Net of deferred taxes												

		Share	Treasury	Share	Fair value	Other	Translation	Retained	Profit		Non-controlling	
Amounts in Euro	Notes	Capital	Shares	Premiums	reserve	reserves	reserve	earnings	for the year	Total	interests	Total
Equity as of 1 January 2015		118,332,445	(108,444,835)	3,923,459	(10,076,983)	1,033,462,267	(46,975,997)	(202,619,762)	112,797,846	900,398,440	336,424,414	1,236,822,854
Application of 2014 profit of the year												
- Transfer to other reserves	27	-	-	-	-	70,256,068	-	-	(70,256,068)	-	-	-
- Dividends paid / Reserves paid	14 and 27	-	-	-	-	(61,229,995)	-	-	(39,939,176)	(101,169,171)	-	(101,169,171
- Profit-sharing bonuses	14	-	-	-	-	-	-	2,602,602	(2,602,602)	-		-
Treasury shares aquisitions and cancellations	26 and 27	(36,686,922)	108,391,719	-	-	(376,791,932)	-	(765,799)	-	(305,852,934)	-	(305,852,934
Dividends paid by subsidiaries to non-controlling interests	13	-	-	-	-	-	-	-	-	-	(111,374,797)	(111,374,797
Other comprehensive income for the year*		-	-	-	3,420,469	-	(17,160,530)	(7,290,978)	-	(21,031,039)	7,760,192	(13,270,847
Acquisitions / Disposals to non-controlling interests		-	-	-	-	-	-	162,465,205	-	162,465,205	125,313,863	287,779,068
Changes in the consolidation perimeter		-	-	-	-	-	-	-	-	-	6,925,242	6,925,242
Other movements		-	-	-	1,735,427	-	(1,766,679)	28,316	-	(2,936)	984,083	981,147
Profit for the year		-	-		-	-	-		81,530,041	81,530,041	49,256,458	130,786,499
Equity as of 31 December 2015		81,645,523	(53,116)	3,923,459	(4,921,087)	665,696,408	(65,903,206)	(45,580,416)	81,530,041	716,337,606	415,289,455	1,131,627,061



CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIODS ENDED AS AT 31 DECEMBER 2016 and 2015

Amounts in Euro	Notes	2016	2015	4th Q 2016	4th Q 2015
				(unaudited)	(unaudited)
OPERATING ACTIVITIES					
Receipts from customers		2,247,986,059	2,271,981,574	585,250,028	651,151,072
Payments to suppliers		(1,673,772,759)	(1,728,521,435)	(387,937,115)	(456,862,163
Payments to personnel		(186,524,335)	(191,152,511)	(52,435,169)	(62,940,042
Cash flow from operations		387,688,965	352,307,628	144,877,744	131,348,867
Income tax received / (paid)		(43,000,778)	13,187,329	(22,250,275)	11,810,360
Other receipts / (payments) relating to operating activiti	es	14,852,816	6,831,019	(33,852)	13,316,193
Cahs flow from operating activities (1)		359,541,003	372,325,976	122,593,617	156,475,420
INVESTING ACTIVITIES					
Inflows					
Financial investments		4,707,612	727,951	-	-
Property, plant and equipment		1,204,058	1,444,055	945,652	613,682
Interest and similar income		4,907,962	1,338,465	1,515,323	910,000
Dividends	19	868,685	1,505,827	1	-
		11,688,317	19,139,482	2,460,976	15,646,866
Outflows					
Financial investments		(42,054,559)	(148,415,802)	(12,476,026)	(365,065
Cash and cash equivalents - changes in consolidation p	erimeter	-	15,078,447	(42,149)	-
Property, plant and equipment		(105,025,077)	(145,130,325)	(24,452,620)	(58,681,332
Otherassets		(2,323,068)	-	(2,323,068)	-
		(149,402,704)	(278,467,680)	(39,293,863)	(59,046,397
Cash flow from investing activities (2)		(137,714,387)	(259,328,198)	(36,832,887)	(43,399,531
FINANCING ACTIVITIES					
Inflows					
Proceeds from borrowings		4,278,824,205	4,770,991,799	(147,325,983)	1,312,945,759
		4,278,824,205	4,770,991,799	(147,325,983)	1,312,945,759
Outflows					
Repayments of borrowings		(4,336,509,532)	(4,960,702,683)	107,265,881	(1,281,805,936
Repayment of financial leases		(1,001,434)	(821,710)	(286,887)	(241,454
Interest and similar expenses		(81,460,114)	(122,862,869)	(20,719,692)	(19,630,186
Dividends	13 and 14	(93,881,566)	(212,075,465)	(6,904,691)	(109,024,767
Treasury shares aquisitions	26	(9,959,889)	-	-	-
		(4,522,812,535)	(5,296,462,727)	79,354,611	(1,410,702,343
Cash flow from financing activities (3)		(243,988,330)	(525,470,928)	(67,971,372)	(97,756,584
CHANGE IN CASH AND CASH EQUIVALENTS (1)+(2)+(3)		(22,161,714)	(412,473,150)	17,789,358	15,319,305
EXCHANGE GAINS / (LOSSES) ON CASH AND CASH EQUIVALENT	s	7,225	15,757,142	3,169,501	1,220,722
		206,255,763	602,971,772	163,142,415	189,715,737
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEA	R 31				



INDEX TO THE CONSOLIDATED FINANCIAL STATEMENTS

1.	SUMN	IARY OF THE PRINCIPAL ACCOUNTING POLICIES	129
	1.1	BASIS OF PREPARATION	130
	1.2	Additional disclosures	130
	1.3	BASIS OF CONSOLIDATION	131
	1.3.1	Subsidiaries	131
	1.3.2	Associates	132
	1.3.3	JOINT VENTURES	133
	1.4	SEGMENTAL REPORTING	133
	1.5	FOREIGN CURRENCY TRANSLATION	134
	1.5.1	FUNCTIONAL AND REPORTING CURRENCY	134
	1.5.2	BALANCES AND TRANSACTIONS EXPRESSED IN FOREIGN CURRENCIES	134
	1.5.3	GROUP COMPANIES	135
	1.6	INTANGIBLE ASSETS	135
	1.6.1	CO2 EMISSION RIGHTS	135
	1.6.2	Brands	136
	1.7	GOODWILL	136
	1.8	PROPERTY, PLANT AND EQUIPMENT	136
	1.9	INVESTMENT PROPERTIES	-
	1.10	IMPAIRMENT OF NON-CURRENT ASSETS	137
	1.11	BIOLOGICAL ASSETS	
	1.12	FINANCIAL INVESTMENTS	
	1.13	DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING	
	1.14	CORPORATE INCOME TAX	
	1.15	INVENTORY	-
	1.16	RECEIVABLES AND OTHER CURRENT ASSETS	-
	1.17	CASH AND CASH EQUIVALENTS	
	1.18	SHARE CAPITAL AND TREASURY SHARES	-
	1.19	INTEREST-BEARING LIABILITIES	
	1.20	BORROWING COSTS	
	1.21	PROVISONS	-
	1.22	PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS	
	1.22.1	PENSIONS OBLIGATIONS – DEFINED BENEFIT PLANS.	
	1.22.2	PENSION OBLIGATIONS – DEFINED CONTRIBUTION PLANS	
	1.22.3	HOLIDAY PAY, ALLOWANCES AND BONUSES.	
	1.23	PAYABLES AND OTHER CURRENT LIABILITIES	
	1.24	NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS	
	1.25		147
	1.26 1.27	LEASES	
	1.27	REVENUE RECOGNITION AND ACCRUAL BASIS	
	1.20	CONTINGENT ASSETS AND LIABILITIES	-
	1.29	SUBSEQUENT EVENTS	
	1.30	NEW STANDARDS, CHANGES AND INTERPRETATION OF EXISTING STANDARDS	
2.	-		
	2.1	Financial risk factors	
	2.1	CURRENCY RISK	
	2.1.1	INTEREST RATE RISK	
	2.1.2	CREDIT RISK	-
	2.1.3	LIQUIDITY RISK	
	L.1.7		



	2	.1.5 Capital risk	
2.	2	OPERATIONAL RISK FACTORS	
	2	.2.1 RISKS RELATING TO THE PULP AND PAPER SEGMENTS	157
	2	.2.2 RISKS RELATING TO THE CEMENT AND DERIVATIVES SEGMENT	166
	_	.2.3 RISKS RELATING TO THE ENVIRONMENT SEGMENT	-
		.2.4 RISKS RELATING TO THE GROUP IN GENERAL	
-	2.	.2.5 Context risks	
3.		IMPORTANT ACCOUNTING ESTIMATES AND JUDGMENTS	
3.	-	IMPAIRMENT OF GOODWILL AND BRANDS	
3.	_		
3. 3.	-	Actuarial assumptions Fair value of biological assets	
3.	-	RECOGNITION OF PROVISIONS AND ADJUSTMENTS	
4 .	J	SEGMENT REPORTING.	-
5.			
6 .		COST, EXPENSES AND LOSSES	
		REMUNERATION OF STATUTORY BODIES	
7.			
8.		DEPRECIATION, AMORTISATION AND IMPAIRMENT LOSSES	
9.		GROUP SHARE OF (LOSS)/GAINS OF ASSOCIATED COMPANIES	
10.		NET FINANCIAL RESULTS	
11.		INCOME TAX	177
12.		EARNINGS PER SHARE	179
13.		NON-CONTROLLING INTERESTS	179
14.		APPLICATION OF PREVIOUS YEAR'S PROFIT	180
15.		GOODWILL	181
16.		OTHER INTANGIBLE ASSETS	183
17.		PROPERTY, PLANT AND EQUIPMENT	185
18.		BIOLOGICAL ASSETS	
19.		INVESTMENT IN ASSOCIATES AND JOINT-VENTURES	
20.		FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS	
21.		Available-for-sale financial assets	
21.		IMPAIRMENT IN NON-CURRENT AND CURRENT ASSETS	
22. 23.		INPAIRMENT IN NON-CORRENT AND CORRENT ASSETS	
24.		RECEIVABLES AND OTHER CURRENT ASSETS	
25.		STATE AND OTHER PUBLIC ENTITIES	_
26.		SHARE CAPITAL AND TREASURY SHARE	
27.		RESERVES AND RETAINED EARNINGS	
28.		DEFERRED TAXES	196
29.		PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS	197
30.		PROVISIONS	203
31.		INTEREST-BEARING LIABILITIES	204
32.		PAYABLES AND OTHER CURRENT LIABILITIES	210
33.		Assets and liabilities held for sale	211
34.		FINANCIAL ASSETS AND LIABILITIES	211
35.		BALANCES AND TRANSACTIONS WITH RELATED PARTIES	217
36.		ENVIRONMENTAL RELATED EXPENDITURES	
37.		AUDIT FEES	
38.		NUMBER OF EMPLOYEES	
50.		NOMDER OF EMPEDTEES	





39.	COMMITMENTS	219
40.	OTHER COMMITMENTS OF THE GROUP	220
41.	CONTIGENT ASSETS	221
42.	Exchange Rates	222
43.	COMPANIES INCLUDED IN THE CONSOLIDATION	223
44.	SHAREHOLDERS EQUITY AND NET PROFIT RECONCILIATION WITH THE INDIVIDUAL FINANCIAL STATEMENTS	225
45.	SUBSEQUENT EVENTS	226
46.	NOTE ADDED FOR TRANSLATION	227

S Semapa





NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS OF 31 DECEMBER 2016

(Translation of a report originally issued in Portuguese)

(In these notes, unless indicated otherwise, all amounts are expressed in Euro)

The SEMAPA Group ("Group") comprises Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. ("Semapa") and its subsidiaries. Semapa was incorporated on 21 June 1991 and has as its main Business object the management of financial investments in other companies as an indirect form of carrying out economic activity. It has been listed on NYSE Euronext Lisbon since 1995 with ISIN PTSEM0AM0004.

HEAD OFFICE: Av. Fontes Pereira de Melo, 14, 10th Floor, Lisbon

SHARE CAPITAL: Euro 81,270,000

CORPORATE BODY NO.: 502 593 130

Semapa leads an Enterprise Group with activities in three distinct business segments: pulp and paper, cement and derivatives, and environment, developed respectively through its subsidiaries The Navigator Company (former Portucel, S.A. named in the present document as Navigator or Navigator Group), Secil - Companhia Geral de Cal e Cimento, S.A. (Secil or Secil Group) and ETSA – Investimentos, SGPS, S.A. (ETSA or ETSA Group).

Semapa is included in the consolidation perimeter of Sodim - SGPS, S.A., which is its parent company and the final controlling entity.

These consolidated financial statements were approved by the Board of Directors on 07 March 2017. However, they are still subject to approval by the General Shareholders' Meeting, in accordance with the Portuguese commercial legislation.

The Group's senior management, that are the members of the Board of Directors who sign this report, declare that, to the best of their knowledge, the information contained herein was prepared in conformity with the applicable accounting standards, providing a true and fair view of the assets and liabilities, the financial position and results of the companies included in the Group's consolidation scope.

1. SUMMARY OF THE PRINCIPAL ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are described below.



1.1 BASIS OF PREPARATION

The Group's consolidated financial statements as of 31 December 2016 have been prepared in accordance with International Financial Reporting Standards adopted by the European Union (IFRS – formerly referred to as the International Accounting Standards – IAS) issued by the International Accounting Standards Board (IASB) and the interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) or by the former Standing Interpretations Committee (SIC) in force on the date of preparation of the mentioned financial statements.

The accompanying consolidated financial statements were prepared on the going concern basis from the accounting books and records of the companies included in the consolidation (Note 43), and under the historic cost convention, except for: biological assets, financial assets at fair value through profit and loss, available-for- sale financial assets, derivative financial instruments which are recorded at fair value (Notes 18, 20, 21 and 34). Tangible assets acquired until 1 January 2004 have been recorded at revaluated cost.

The preparation of the financial statements requires the use of important estimates and judgments in the application of the Group's accounting policies. The principal statements which involve a greater degree of judgment or complexity, or the most significant assumptions and estimates used in the preparation of the aforesaid financial statements are disclosed in Note 3.

1.2 ADDITIONAL DISCLOSURES

COMPARABILITY

ACQUISITION OF 50% OF THE SUBSIDIARY SUPREMO CIMENTOS

At the end of June 2015, the Brazilian subsidiary, NSOSPE, S.A., acquired 50% of the share capital of Supremo Cimentos S.A. and obtained control of 100% of this subsidiary (until then the control was jointly shared with three Brazilian shareholders). Thus, the Group assessed the acquisition differences as at 30 June 2015. Therefore, the financial position of Supremo was incorporated in the Consolidated Statement of Financial Position as of 30 June 2015 using the full consolidation method. In the consolidated income statement, the results of operations of this subsidiary (50%), for the six months period between January and June were incorporated under equity accounting method, being recognized under the full consolidation method as from 1 July 2015.

PUBLIC EXCHANGE OFFER (OPT)

As of 30 July 2015, following the closure of the public exchange offer, Semapa acquired 24,864,477 shares, which were cancel through a share capital decrease after proper settlement of the tender offer. As a result of the shares exchanged under the mentioned OPT, the Semapa Group reduced its participation in Navigator from 75.85% to 64.84% of the share capital (from 81.19% to 69.40% of the voting rights which have not been suspended).



1.3 BASIS OF CONSOLIDATION

1.3.1 SUBSIDIARIES

Subsidiaries are all the entities over which the Group has the right to determine their financial and operating policies, generally where the Group's interest is represented by more than half of the voting rights. The existence and the effect of the potential voting rights which are currently exercisable or convertible are taken into account when the Group assesses whether it has control over another entity.

These company's shareholders equity and net profit/(loss), corresponding to the third-party investment in such companies, are presented under the caption non-controlling interests respectively in the Consolidated Statement of Financial Position, in a separate component of shareholders' equity, and in the Consolidated Separated Income Statement. Companies included in the consolidated financial statements are detailed in Note 43.

The purchase method is used in recording the acquisition of subsidiaries. The cost of an acquisition is measured by the fair value of the assets transferred, the equity instruments issued and liabilities incurred or assumed on acquisition date.

The identifiable assets acquired and the liabilities and contingent liabilities assumed in a business combination are initially measured at fair value on the acquisition date, irrespective of the existence of non-controlling interests. The excess of the acquisition cost relative to the fair value of the Group's share of the identifiable assets and liabilities acquired is recorded as goodwill when the Group acquires control, as described in Note 15.

The subsidiaries are consolidated using the full consolidation method with effect from the date that control is transferred to the Group. In the acquisition of additional share capital of controlled entities, the excess between the proportion of acquired net assets and respective acquisition cost is directly recognised in Equity under the caption Retained earnings (Note 27).

When, at the date of acquisition of the control, the Group already holds a previously acquired interest, the fair value of such participation contributes to the determination of goodwill or badwill.

When the control acquired is less than 100%, in the application of the purchase method, non-controlling interests can be measured at fair value or at the ratio of the fair value of the assets and liabilities acquired.

In the case of disposals of interests resulting in a loss of control over a subsidiary, any remaining interest is revalued to the market value at the date of sale and the gain or loss resulting from such revaluation is recorded against income, as well as the gain or loss resulting from such disposal.

Subsequent transactions in the disposal or acquisition of non-controlling interests, which do not imply a change in control, do not result in the recognition of gains, losses or goodwill. Any difference between the transaction value and the book value is recognized in the Equity, in other equity instruments.

The acquisition cost is subsequently adjusted when the acquisition / attribution price is contingent upon the occurrence of specific events agreed with the seller / shareholder (e.g. fair value of acquired assets).



Any contingent payments to be transferred by the Group are recognized at fair value at the acquisition date. If the assumed obligation constitutes a financial liability, subsequent changes in fair value are recognized in profit or loss. If the assumed obligation constitutes an equity instrument, there is no change in the initially estimation.

The negative profits generated in each period by subsidiaries with non-controlling interests are allocated to the percentage held by them, regardless of whether they assume a negative balance.

If the acquisition cost is less than the fair value of the net assets of the subsidiary acquired (negative goodwill), the difference is recognised directly in the income statement under the caption Other operating income. Transaction costs directly attributable are immediately expensed.

Intercompany transactions, balances, unrealised gains on transactions and dividends distributed between group companies are eliminated. Unrealised losses are also eliminated, except where the transaction displays evidence of impairment of a transferred asset.

Subsidiaries' accounting policies have been changed whenever necessary so as to ensure consistency with the policies adopted by the Group.

1.3.2 Associates

Associates are all the entities in which the group has significant influence but does not have control, generally applied in the case of investments representing between 20% and 50% of the voting rights. Investments in associates are equity accounted.

In conformity with the equity accounting method, financial investments are recorded at their acquisition cost, adjusted by the amount corresponding to the Group's share of changes in the associates' shareholders' equity (including net income/loss) and by dividends received.

The difference between the acquisition cost and the fair value of the associate's identifiable assets, liabilities and contingent liabilities on the acquisition date, if positive, are recognised as Goodwill and recorded under the caption Investments in associates. If these differences are negative, they are recorded as income for the period under the caption Group share of (loss)/gains of associated companies. Transaction costs directly attributable are immediately expensed.

An evaluation of investments occurs when there are signs that the asset could be impaired, and any identified impairment losses are recorded under the same caption. When the impairment losses recognised in prior years no longer exist, they are reversed.

When the Group's share in the associate's losses is equal to or exceeds its investment in the associate, the Group ceases to recognise additional losses, except where it has assumed liability or made payments in the associate's name. Unrealised gains on transactions with associates are eliminated to the extent of the Group's share in the associate. Unrealised losses are also eliminated, except if the transaction reveals evidence of impairment of a transferred asset.



Associate's accounting policies have been changed whenever necessary so as to ensure consistency with the policies adopted by the Group. Investments in associated companies are disclosed in Note 19.

1.3.3 JOINT VENTURES

Joint agreements are classified as joint operations or joint ventures depending on the contractual rights and obligations of each investor. Joint ventures are accounted and measured using the equity method.

Joint operations are accounted in the Group's consolidated financial statements based on the share of jointly held assets and liabilities, as well as the income from the joint operation, and expenses incurred jointly. Assets, liabilities, income and expenses should be accounted for in accordance with applicable IFRS.

A jointly-controlled entity is a joint venture involving the establishment of a company, partnership or other entity in which the Group has an interest.

Jointly-controlled entities are included in the consolidated financial statements under the equity method according to which financial investments are recorded at cost, adjusted by the amount corresponding to the Group's interest in changes in shareholders' equity (including net income) And dividends received.

When the share of losses attributable to the Group is equivalent to or exceeds the value of the financial holding in joint ventures, the Group recognizes additional losses if it has assumed obligations or if it has made payments for the joint ventures.

Unrealized gains and losses between the Group and its joint ventures are eliminated in proportion to the Group's interest in joint ventures. Unrealized losses are also eliminated unless the transaction gives additional evidence of impairment of the transferred asset.

The accounting policies of joint ventures are amended, when necessary, to ensure that they are applied consistently with those of the Group.

1.4 SEGMENTAL REPORTING

An operating segment is a component of an entity:

- a) that engages in business activities that may earn revenues and incur in expenses (including revenues and expenses relating to transactions with other components of the same entity);
- b) whose operating results are regularly reviewed by the chief operating decision maker of the entity for the purposes of making decisions about allocating resources to the segment and assessing its performance; and
- c) for which separate financial information is available.

Operating segments are consistently disclosed with the internal model of management information provided to the chief operating decision maker of the entity (CODM-Chief Operating Decision-Maker). The CODM is responsible for allocating resources to the segment and assess its performance, as well as for the strategic decision making. Three operating segments have been identified: Pulp and Paper, Cement and Derivatives and Environment.



PULP AND PAPER

The Navigator Company, S.A. is the subsidiary, acquired in 2004, that leads the Enterprise Group dedicated to the production and sales in Portugal, Germany, Spain, France, Italy, United Kingdom, Netherlands, Austria, Belgium, Switzerland, Morocco, Poland, Turkey, United States of America and Mozambique, among others of cellulose pulp and paper and its related products, purchase of wood, forest and agricultural production, cutting timber and sale of pulp and paper

CEMENT AND DERIVATIVES

Secil – Companhia Geral de Cal e Cimento, S.A. leads the Enterprise Group of cements and related products which operates in Portugal, Tunisia, Angola, Netherlands, France, Lebanon and Cape Verde, with cement production taking place at the Maceira, Pataias, Outão, Gabés (Tunisia), Lobito (Angola) and Beirut (Lebanon) plants, and the production and sale of cement, aggregates, precast concrete and the operations of quarries facilities via its subsidiaries of the sub-holding Secil Betões e Inertes, SGPS S.A..

The Group holds a 100% interest in Supremo Cimentos, S.A., a cement company operating in southern Brazil, with a fully integrated factory of clinker and cement placed in Adrianópolis, as well as aggregate and concrete operations.

ENVIRONMENT

ETSA – Investimentos, SGPS, S.A. leads the Enterprise Group of environment which operates in Portugal.

Geographical segment is an individual area committed to supplying products or services in a particular economic environment and which is subjected to different risks and benefits than those arising from segments which operate in other economic environments. The geographical segment is based on the destination country of the goods and services sold by the Group.

The segment reporting accounting policies are those consistently used in the Group. All the inter-segment sales and services are performed at market prices and eliminated on consolidation. The segment reporting is presented in Note 4.

1.5 FOREIGN CURRENCY TRANSLATION

1.5.1 FUNCTIONAL AND REPORTING CURRENCY

The items included in the financial statements of each one of the Group's entities are measured using the currency of the economic environment in which the entity operates (functional currency).

The consolidated financial statements are presented in Euro, which is the Group's functional and reporting currency.

1.5.2 BALANCES AND TRANSACTIONS EXPRESSED IN FOREIGN CURRENCIES

All the Group's assets and liabilities denominated in foreign currencies were converted into Euro using the exchange rates ruling at the statement of financial position date.



The currency differences, favourable and unfavourable, arising from the differences between the exchange rates ruling at the transaction date and those ruling on collection, payment or statement of financial position dates, were recorded as income and costs in the consolidated income statement for the year.

1.5.3 GROUP COMPANIES

The results and financial position of all Group entities that have a functional currency different from the Group's reporting currency are translated into the presentation currency as follows:

- I. The assets and liabilities of each statement of financial position are translated at the exchange rate ruling at the date of financial statements;
- II. The resulting exchange rate differences are recognised as a separate component of shareholders' equity, under the currency translation reserve.
- III. The income and costs of each income statement are translated using the average exchange rate of the reporting period, except where the average exchange rate is not a reasonable approximation of the cumulative effect of the rates ruling on the transaction dates, in which case the income and costs are converted at the exchange rate ruling on the transaction dates.

Whenever a foreign entity is disposed of, the accumulated exchange difference is recognized in the consolidated income statement as part of the gain or loss on sale.

Goodwill and fair value adjustments arising from the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and converted at the closing exchange rate. The corresponding exchange rate differences are recognized in other full income.

1.6 INTANGIBLE ASSETS

Intangible assets are stated at cost of acquisition deducted of accumulated amortisation and impairment losses. Depreciation is calculated using the straight-line method, over a period between 3 to 5 years and annually for CO2 emission rights.

1.6.1 CO2 EMISSION RIGHTS

The CO2 emission rights attributed to the Group at no cost within the PNALE (National Plan for the Assignment of CO2 Emission Rights), are recognised at fair value under the caption Intangible assets on the assignment date, with a corresponding liability being recorded under Deferred income – Grants, for the same amount.

The Group records as an operating cost with a corresponding liability and an operating income as a result of the recognition of the proportion of the corresponding grant relating to the Group's CO₂ emissions.

Sales of emission rights give rise to a gain or loss, being the difference between the amount realised and the respective initial recognition cost, net of the corresponding Government grant.





At the date of the consolidated Statement of financial position, CO₂ emission rights' portfolio is valued at the lower of the assumed acquisition cost or their market value. On the other hand, liabilities due for those emissions are valued at market value at the same date.

1.6.2 BRANDS

Whenever brands are identified in a business combination, the Group records them separately in the consolidated financial statements as an asset at historical cost, which represents their fair value on the acquisition date.

On subsequent measurement, brands are stated in the Group's consolidated financial statements at cost less accumulated amortisation and impairment losses.

1.7 GOODWILL

Goodwill represents the excess of the consideration paid over the fair value of the identifiable assets, liabilities and contingent liabilities of the subsidiaries at the acquisition date.

Goodwill is not amortised and is subject to impairment tests at least once a year. Impairment losses relating to Goodwill cannot be reversed. Gains or losses arising from the sale of an entity include the amount of the corresponding Goodwill.

As mentioned in Note 1.5.3, goodwill generated on the acquisition of a foreign entity is recorded in the functional currency of that entity and converted into the reporting currency of the Group (Euro) at the exchange rate prevailing at the balance sheet date. Exchange differences generated in this conversion are recorded in the currency translation reserve as other full income.

1.8 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment acquired up to 1 January 2004 (date of transition to IFRS) are recorded at acquisition cost, or acquisition cost revaluated in accordance with accounting principles generally accepted in Portugal up to that date, less depreciation and accumulated impairment losses.

Regarding the subsidiaries CMP, Société des Ciments de Gabés (SCG), The Navigator Company and Navigator Paper Figueira, among others, the cost of the tangible fixed assets on the date these subsidiaries were acquired, was calculated based on valuations made by independent entities.

Property, plant and equipment acquired after transition date are recorded at acquisition cost, less depreciation and impairment losses. Acquisition cost includes all the expenses directly attributable to the acquisition of the assets.

Subsequent costs are included in acquisition cost of the asset or recognised as separate assets, as appropriate, only when it is probable that future economic benefits will flow to the company and the respective cost can be reliably measured. Other repairs and maintenance costs are recognised as a cost in the period they are incurred.



Depreciation is calculated over the acquisition cost, using the straight-line method since the asset is available for use and using the rates that best reflect their estimated useful life, as follows:

	AVERAGE USEFUL LIFE
Land	14
Buildings and other constructions	12 – 30
Equipment:	
Machinery and equipment	6 – 25
Transportation equipment	4 - 9
Tools and utensils	2 - 8
Administrative equipment	4 - 8
Returnable containers	6
Other property, plant and equipment	4 - 10

The depreciation of exploration lands results from the estimated average useful life of the land, taking into account the period of extraction of raw material.

The residual values of the assets and respective useful lives are reviewed and adjusted when necessary at the statement of financial position date. When the carrying amount of the asset exceeds its realisable value, the asset is written down to the estimated recoverable amount, and an impairment charge is booked (Note 1.10).

Gains or losses arising on the write off or disposal represent the difference between the proceeds received on disposal less costs to sell and the asset's carrying amount, and are recognised in the income statement as other operating income or expenses (operational).

1.9 INVESTMENT PROPERTIES

Investment properties are valued at acquisition cost, net of depreciation and impairment losses, being the cost of those acquired up to 1 January 2004 (date of transition to IFRS) the historical acquisition cost, or the revalue cost in accordance with generally accepted accounting principles in Portugal up to that date.

Investment property consists essentially of property held for rental or capital appreciation (or both) and is not intended for use in the production or supply of goods or services or for administrative purposes or for sale in the ordinary course of its business.

1.10 Impairment of non-current assets

Non-current assets which do not have a defined useful life are not subject to depreciation, but are subject to annual impairment tests. Assets subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.



Impairment losses are recognised as the amount of the excess of the asset's carrying value over its recoverable amount. The recoverable amount is the higher of the fair value less cost to sell amount and the value in use.

For the purpose of conducting impairment tests, the assets are grouped at the lowest level for which cash flows can be identified separately (cash generating units that the assets belong to), when it is not possible to do so individually for each asset.

The reversal of impairment losses recognised in previous periods is recorded when it can be concluded that the recognized impairment losses no longer exist or have decreased (with the exception of impairment losses relating to Goodwill – see Note 1.7).

The reversal of impairment losses is recognised in the income statement as other operating income, unless the asset has been revalue in which case the reversal corresponds to an additional revaluation. However, the reversal of the impairment loss is reversed only up to the limit of the amount that would have been recognised (net of amortisation or depreciation) had the impairment loss not been recorded in previous years.

1.11 BIOLOGICAL ASSETS

Biological assets are measured at fair value deducted by costs at the point of harvest. The Group's biological assets mainly comprise the forests held for the production of timber, suitable for incorporating in the production process of BEKP, including among other species pine and cork.

When calculating the fair value of the forests, the Group used the discounted cash flows method, based on a model developed in house that is subject to periodical reviews by external and independent experts, which considers assumptions about the nature of the assets being valued, namely, the expected yield of the forests, the timber selling price deducted by costs relating to harvest and transportation, the rents of the woodlands (own and rented) and also plantation costs, maintenance costs, the inherent cost of the rented forests and a discount rate.

All costs incurred in land preparation for first forestation are considered as a tangible asset, depreciated over their estimated useful life.

The discount rate corresponds to a market rate without inflation, determined on the basis of the Group's expected rate of return on its forests.

Changes in estimates of growth, growth period, price, cost and other assumptions are recognised as changes in fair value of biological assets.

At the time of harvest, wood is recognised at fair value less estimated costs since that point and the point of sale, as at this stage the power plants.



1.12 FINANCIAL INVESTMENTS

The Group classifies its financial investments in the following categories: financial assets at fair value through profit and loss, loans granted and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the intention motivating the investment's acquisition. Management determines the classification at the moment of initial recognition of the instruments and reappraises this classification on each reporting date.

All acquisitions and disposals of these investments are recognised at the date of the respective purchase and sale contracts, irrespective of the financial settlement date.

Financial investments are initially recorded at the acquisition cost, and the fair value is equal to the price paid, plus transaction expenses, except for the assets at fair value through profit and loss. The subsequent measurement depends on the category the investment falls under, as follows:

LOANS GRANTED AND RECEIVABLES

Loans granted and accounts receivable are non-derivative financial assets with fixed or determinable payments and which are not quoted in an active market. They are originated when the Group advances money, goods or services directly to a debtor without any intention of negotiating the debt. These investments for the purpose are included in current assets, except when their maturity exceeds 12 months after the statement of financial position date, in which case they are classified as non-current assets. Loans granted and accounts receivable are reported as part of receivables and other current assets in the consolidated statement of financial position (Note 24).

FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT AND LOSS

A financial asset is classified under this category if it is primarily acquired with propose of being sold in the short-term or if so designated by management. Assets in this category are classified as current if held for trading or if they are realisable in a period of up to 12 months of the statement of financial position date. These investments are measured at fair value through the income statement (Note 20).

INVESTMENTS HELD TO MATURITY

Investments held to maturity are non-derivative financial assets, with fixed or determinable payments and fixed maturities which the Group has the intention and ability to hold to maturity. Investments in this category are recorded at amortised cost using the effective interest rate method.

AVAILABLE FOR SALE FINANCIAL ASSETS

Available-for-sale financial assets are non-derivative financial assets that do not meet the conditions to be classified in the above categories. These assets are included in non-current assets unless management expects to sell them over the 12 months period following the statement of financial position date (Note 21). These financial instruments are recognised at market value, as quoted on the statement of financial position date.



If there is no active market of a financial asset, the Group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash-flows analysis and option pricing models refined to reflect the issuer's specific circumstances.

Potential gains and losses arising from these investments are recorded directly in the fair value reserve until the financial investment is sold, received, or disposed of in any way, at which time the accumulated gain or loss formerly reflected in fair value reserve is taken to the income statement (Note 27).

Incomes arising from interest and dividends are recognized in the consolidated income statement of the period in which the right is effective.

If there is no market value or if it is not possible to determine one, equity investments are recognised at their subsequently measured at acquisition cost. An impairment loss is recognised whenever a reduction of value is identified and it is justifiable.

At each reporting date the Group assesses whether there is objective evidence that a financial asset or group of financial assets is impaired. If a prolonged decline in fair value of the available-for-sale financial assets takes place, then the cumulative loss – measured as the difference between acquisition cost and current fair value, less any impairment loss on that financial asset previously recognised in the income statement- is removed from equity and recognised in the income statement.

An impairment loss recognised on available-for-sale financial assets is reversed if the loss was caused by specific external events of an exceptional nature that are not expected to recur but which subsequent external events have reversed. For equity investments hold by third parties classified under this category, the reversal does not affect the income statement and the assets subsequent increase in value is thus taken to the fair value reserve.

DERECOGNITION OF FINANCIAL INVESTMENTS

The Group derecognises financial assets when the contractual rights to its cash flows expire, or when it transfers the financial assets and all significant risks and benefits associated with their possession to another entity. The transferred financial assets are derecognised for which the Group has retained significant risks and benefits, provided that control over them has been assigned.

The Group derecognises financial liabilities only when the corresponding obligation is settled, canceled or expired.

1.13 DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING

DERIVATIVE FINANCIAL INSTRUMENTS

The Group uses derivative financial instruments to manage the financial risks to which it is exposed.



Although the derivative financial instruments contracted represent effective economic hedging instruments, not all of them qualify as hedging instruments in accordance with the rules and requirements of IAS 39. Derivative financial instruments, which do not qualify as hedging instruments, are stated on the statement of financial position at fair value and changes in fair value are recognised in Gains and losses in financial instruments (Note 10).

Whenever possible, the fair value of derivatives is estimated based on quoted instruments. In the absence of market prices, the fair value of derivatives is estimated based on the discounted cash flow method and option valuation models, in accordance with the assumptions generally used in the market. The fair value of derivative financial instruments is mainly included in the captions Receivables and other-current assets and Payables and other-current liabilities.

The derivative financial instruments used for hedge purposes may be classified as hedge instruments whether they fulfil all of the following conditions:

- (i) At acquisition date, there is formal designation and documentation of the hedging relationship, namely regarding the hedged item, the hedging instrument and the company's evaluation of the hedging effectiveness;
- (ii) There is an expectation that the hedge will be highly effective, at the inception of the hedging relation and along its duration;
- (iii) The effectiveness of the hedge may be measured at the beginning of the operation and while it is running;
- (iv) For cash flow hedges, the realization of the cash flows must be highly probable.

Whenever expectations of changes in interest or exchange rates justify it, the Group seeks to hedge against adverse movements through derivative instruments, such as interest rate swaps (IRS), exchange an interest rate collars, exchange forwards, among others.

In the selection of derivative financial instruments, it is their economic aspects that are the main focus of assessment. The management also evaluates the impact of each additional derivative financial instruments to its portfolio, namely in earnings' volatility.

COVERAGE OF CASH FLOWS (INTEREST RATE AND EXCHANGE RISK RATE)

In order to manage the risk of interest and exchange rates, the Group enters into cash flow hedge.

Those transactions are recorded in the statement of financial positions at their fair value and, to the extent that they are considered effective hedging's, changes in fair value are initially recorded in shareholder's equity and recycled to financial results under the caption gains / (losses) in derivative financial instruments at the settlement date.

If the hedge instruments present ineffectiveness, that inefficiency is immediately recognised in profit and loss. As so, net expenses associated to the hedged interest-bearing liabilities are deferred in accordance with the hired hedging instrument inherent rate.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity is recycled to the income statement when the hedge instrument is also recognised in the income statement.



NET INVESTMENT HEDGING (EXCHANGE RATE RISK)

In order to manage the exposure of its investments in foreign subsidiaries to fluctuations in the exchange rate (net investment), the group enters into exchange rate forwards.

Those exchange rate forwards, hired as hedging derivative financial instruments over foreign subsidiaries, are recorded at their fair value in the statement of financial position. As long as they meet the conditions to be considered effective, changes in fair value of the exchange rate forwards are recorded directly on equity, as translation reserves. Gains and losses accumulated in those reserves are recycled to the income statement when the foreign subsidiaries are disposed.

1.14 CORPORATE INCOME TAX

Corporate income tax includes current and deferred tax.

CURRENT TAX

Current income tax is calculated based on net profit, adjusted in conformity with tax legislation in force at the statement of financial position date.

DEFERRED TAX

Deferred tax is calculated using the liability method, based on the temporary differences between the book values of the assets and liabilities and their respective tax base. The income tax rate expected to be in force in the period in which the temporary differences will reverse is used in calculating deferred tax.

Deferred tax assets are recognised whenever there is a reasonable likelihood that future taxable profits will be generated against which they can be offset. Deferred tax assets are revised periodically and decreased whenever it is likely that tax losses will not be utilised.

Deferred taxes are recorded as a cost or income for the year, except where they result from amounts recorded directly under shareholders' equity, situation in which deferred tax is also recorded under the same caption. Tax benefits attributed to the Group regarding its investment projects are recognised through the income statement as there is sufficient taxable income to allow its use.

TAX BUSINESS GROUP

Group Semapa is subject to the special regime governing business groups comprising companies in which the shareholding is equal to or more than 75% and which meet the conditions laid down in articles 69 and following of the Corporate Income Tax Code (CIT Code).

Companies included within the consolidation scope of the group of companies subject to this regime, calculate and recognise corporate income tax (CIT) as though they were taxed on an individual basis. However the liabilities are recognised as due to the dominant entity of the tax business group, currently Semapa, SGPS, S.A. which is responsible for the Group's overall clearance and payment of the corporate income tax. Where there are gains on the use of this regime, these are recorded in the dominant entity financial statements.



1.15 INVENTORY

Inventories are valued in accordance with the following criteria:

- Goods and raw materials

Goods and raw, subsidiary and consumable materials are valued at the lower of their purchase cost or their net realisable value. The purchase cost includes ancillary costs, and it is determined using the weighted average cost as the valuation method.

Finished products and work in progress

Finished and intermediate products and work in progress are valued at the lower of their production cost (which includes incorporated raw materials, labour and general manufacturing costs, based on a normal production capacity level) or their net realisable value.

The net realisable value corresponds to the estimated selling price after deducting estimated completion and selling costs. Differences between costs and net realisable value, if lower, are recorded under the caption Inventories consumed and sold.

1.16 Receivables and other current assets

Debtors' balances and other current assets are recorded at fair value and are subsequently recognised at their amortised cost, net of impairment losses, so as to state them at their expected net realisable value (Note 24).

Impairment losses are recorded when there is objective evidence that the Group will not receive the full amount outstanding in accordance with the original conditions of the accounts receivables.

1.17 CASH AND CASH EQUIVALENTS

Cash and cash equivalents includes cash, bank accounts and other short-term investments with an initial maturity of up to 3 months which can be mobilised immediately without any significant risk in value fluctuations. For cash flow statement purposes, this caption also includes bank overdrafts, which are presented in the statement of financial position as a current liability, under the caption Interest-bearing liabilities.

1.18 SHARE CAPITAL AND TREASURY SHARES

Ordinary shares are classified in shareholders 'equity (Note 26).



Costs directly attributable to the issue of new shares or other equity instruments are reported as a deduction, net of taxes, from the proceeds of the issue.

The cost directly attributable to the issue of new shares options for a business acquisition are included in the acquisition cost as part of the purchase price. Treasury shares are recorded at their acquisition amount as a decrease in shareholders' equity, in the caption.

Treasury shares, while the gains or losses inherent in their disposal are recorded under Other reserves.

When any Group company acquires shares of the parent company (treasury shares), the payment, which includes directly-attributable incremental costs, is deducted from the shareholders' equity attributable to the holders of the parent company's capital until the shares are cancelled, redeemed or sold.

When such shares are subsequently sold or repurchased, any proceeds, net of the directly attributable transaction costs and taxes, is reflected in the shareholders' equity of the company's shareholders, under other reserves.

The extinction of treasury shares is reflected in the consolidated financial statements as a reduction of share capital and in the caption Treasury shares at its nominal and acquisition cost, respectively. Its differential is assessed between the amounts recorded in Other reserves.

1.19 INTEREST-BEARING LIABILITIES

Interest-bearing liabilities are initially recognised at fair value, net of the transaction costs incurred, and are subsequently stated at their amortised cost. Any difference between the amounts received (net of transaction costs) and the repayment amount is recognised in the income statement over the term of the debt, using the effective interest rate method.

Interest-bearing debt is classified as a current liability, except where the Group has an unconditional right to defer the settlement of the liability for at least 12 months after the consolidated statement of financial position date (Note 31).

1.20 BORROWING COSTS

Borrowing costs relating to loans are generally recognised as financial costs, in accordance with the accrual accounting principle (Note 10).

Borrowing costs directly related to the acquisition, construction or production of fixed assets are capitalised when their construction period exceeds one year, and form part of the asset's cost.

Capitalization of these charges commences after the start of the asset's preparation or development activities and ceases when substantially all the activities necessary to prepare the qualifying assets for their intended use or sale are completed or when the relevant project is suspended or substantially concluded.


Any financial income directly related to a specific investment is deducted from the borrowing costs of the referred asset.

1.21 PROVISONS

Provisions are recognised whenever the Group has a legal or constructive obligation, as a result of past events, in which it is probable that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

Provisions for future operating losses are not recognised. Provisions are reviewed on statement of financial position date and are adjusted so as to reflect the best estimate at that date (Note 30).

The Group incurs expenditure and assumes liabilities of an environmental nature. Accordingly, expenditures on equipment and operating techniques that ensure compliance with applicable legislation and regulations (as well as on the reduction of environmental impacts to levels that do not exceed those representing a viable application of the best available technologies, on those related to minimizing energy consumption, atmospheric emissions, the production of residues and noise), are capitalised when they are intended to serve the Group's business in a durable way, as well as those associated with future economic benefits and which serve to prolong life expectancy, increase capacity or improve the safety or efficiency of other assets owned by the Group (Notes 30 and 37).

In addition, quarries have to be subject to environmental remediation and improvements. It is the Group's practice to continuously and progressively reconstitute the land freed up by the quarries, recognising in the income statement of the period the expenditure incurred.

Quarries whose reconstitution is only possible at the closure of operations, the Group has requested independent and specialised entities to quantify those obligations, having for this purpose recognised a provision under the caption Provisions (Note 30).

1.22 PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

1.22.1 PENSIONS OBLIGATIONS – DEFINED BENEFIT PLANS

Some of the Group's subsidiaries have assumed the commitment to make payments to their employees in the form of complementary retirement pensions, disability, early retirement and survivors' pensions, having constituted defined-benefit plans.

As referred to in Note 29, the Group constituted autonomous Pension Funds as a means of funding a part of the commitments for such payments. According to IAS 19, companies with pension plans recognise the costs with the granting of these benefits as and when the services are rendered by the beneficiary employees. In this manner, the Group's total liability is estimated at least every six months at the date of the interim and annual financial statements, for each plan separately by an independent and specialised entity in conformity with the projected unit credit method.



The costs relating to past liabilities, which result from the implementation of a new plan or additional benefits granted, are recognised immediately in situations in which the benefits are being paid or are overdue. The calculated liability is presented in the Consolidated Statement of financial position after deducting the market value of the funds constituted, under the caption Pensions and other post-employment benefits included in non-current liabilities.

Re-measurement gains and losses resulting from differences between the assumptions used for purposes of calculating the liabilities and what effectively occurred (as well as from changes made thereto and from the difference between the expected amount of the return on the funds' assets and the actual return) are recognised when incurred directly in the statement of comprehensive income (Note 27).

The net interest corresponds to the application of the discount rate to the value of net responsibilities (value of the responsibilities deducted of fund asset's fair value) and is recognized under the caption Personnel costs.

The gains and losses generated by a curtailment or settlement of a defined-benefit plan are recognised in the income statement when the curtailment or settlement occurs. A curtailment occurs when there is a material reduction in the number of employees or the plan is altered in such a way that the benefits awarded are reduced with a material impact.

1.22.2 PENSION OBLIGATIONS – DEFINED CONTRIBUTION PLANS

Some of the Group's subsidiaries have assumed commitments, regarding contributing to a defined contribution plan with a percentage of the beneficiaries' salary, in order to provide retirement, disability and survivors' pensions.

In order to capitalise those contributions, pension funds were set up, for which employees can make additional voluntary contributions.

Therefore, the responsibility with these plans corresponds to the contribution made to the funds based on the percentage of the employees' salaries defined in the respective agreements. These contributions are recognized as a cost in the income statement in the period to which they refer, regardless of the date of the settlement of the liability.

1.22.3 HOLIDAY PAY, ALLOWANCES AND BONUSES

Under the terms of the prevailing legislation, employees are entitled annually, if hired until 2003, to 25 working days leave (22 days if hired after 2003), as well as to a month's holiday allowance, entitlement to which is acquired in the year preceding its payment.

According to the current Performance Management System ("Sistema de Gestão de Desempenho"), employees have the right to a bonus based on annually-defined objectives. The entitlement of this bonus is usually acquired in the year preceding its payment.

These liabilities are recorded in the period in which the employees acquire the respective right, irrespective of the date of payment, whilst the balance payable at the date of the consolidated statement of financial position is shown under the caption Payables and other current liabilities.





The benefits arising from termination of employment are recognised when the Group can no longer withdraw the offer of such benefits or in which the Group recognizes the cost of restructuring under the provisions recording. Benefits due over 12 months after the end of the reporting period are discounted to their present value.

1.23 PAYABLES AND OTHER CURRENT LIABILITIES

Trade creditors and current accounts payable are initially recorded at their fair value and subsequently at amortised cost (Note 32).

1.24 Non-current assets held for sale and discontinued operations

Non-current assets (or discontinued operations) are classified as held for sale if its value is realisable through a sale transaction rather than through its continuing.

It is considered that this situation exists only when: (i) the sale is highly probable and the asset is available for immediate sale in its present condition, (ii) the Group has assumed a commitment to sell, and (iii) it is expected that the sale will take place within a period of 12 months. In this case, non-current assets are valued at lower between carrying value and fair value less costs to sell.

From the moment that certain tangible assets are considered as "held for sale", depreciation ceases, and the assets are classified as non-current assets held for sale.

Gains or losses on disposals of tangible assets, determined as the difference between the sale price and its net book value, are recorded under the caption Gains and losses on disposals of assets.

1.25 GOVERNMENT GRANTS

Government grants are recognised at their fair value and only when there is a reasonable assurance that the grant will be received and the group will comply with all required conditions. Government grants related to operating costs are deferred and recognised in the income statement over the period that matches the costs with the compensating grants.

Grants related to biological assets carried at fair value, in accordance with IAS 41, are recognised in the income statement when the terms and conditions of the grant are met.

Government grants that the Group receives to compensate its capital expenditures are reported under the caption Payables and other current liabilities and are recognised in the income statement during the estimated useful life of the granted asset, by deducting the value of its amortisation.



1.26 LEASES

Property, plant and equipment acquired under leasing contracts, as well as the corresponding liabilities, are recorded using the financial method. According to this method, the asset's cost is recorded in property, plant and equipment and the corresponding liability is recognised under the caption interest- bearing liabilities- financial leases, while the interest included in the instalments and the asset's depreciation, calculated as described in Note 1.8, are recorded as costs in the income statement of the period to which they relate.

Leases, under which a significant part of the risks and benefits of the property is assumed by the lessor, with the Group being the lessee, are classified as operating leases. Payments made under operating leases, net of any incentives received by the lessee, are recorded in the income statement during the period of the lease (Note 39).

LEASES INCLUDED IN CONTRACTS ACCORDING TO IFRIC 4

The Group recognises an operating or financial lease whenever it enters into an agreement, encompassing a transaction or a series of related transactions which even if not in the legal form of a lease, transfers a right to use an asset in return for a payment or a series of payments (Note 17).

1.27 DIVIDENDS DISTRIBUTION

The distribution of dividends to shareholders is recognised as a liability in the Group's financial statements in the period in which the dividends are approved by the shareholders and up until the time of their payment.

1.28 REVENUE RECOGNITION AND ACCRUAL BASIS

REVENUE

Income derived from sales is recognised in the consolidated income statement when risks and benefits inherent in the ownership of the respective assets are transferred to the purchaser and the amount of the income can be reasonably quantified.

Sales are recognised net of taxes, discounts and other costs associated with their realisation, at the fair value of the amount received or receivable.

The income derived from the services rendered is recognised in the consolidated income statement with reference to the stage of completion of the services rendered at the statement of financial position date.

ACCRUAL ACCOUNTING PRINCIPLE

Interest received is recognised in accordance with the principle of accrual accounting, taking into consideration the amount of debt and the effective rate of interest during the period to maturity.



The Group companies record their costs and income in accordance with the accrual accounting principle, in terms of which costs and income are recognised as and when generated, irrespective of the moment in which they are received or paid. The differences between the amounts received and paid and the respective costs and income are recognised in the Receivables and other current assets and Payables and other current liabilities headings (Notes 24 and 32, respectively).

1.29 CONTINGENT ASSETS AND LIABILITIES

Contingent liabilities in which there is probability of an outflow of funds affecting future economic benefits is only probable, are not recognised in the consolidated financial statements, and are disclosed in the notes, unless the probability of the outflow of funds affecting future economic benefits is remote, in which case they are not the disclosed.

Provisions are recognised for liabilities which meet the conditions described in Note 1.21.

Contingent assets are not recognised in the consolidated financial statements but are disclosed in the notes when it is probable that a future economic benefit will arise from them (Note 41).

1.30 SUBSEQUENT EVENTS

Events after statement of financial position date which provide additional information about the conditions prevailing at the date of the statement of financial position are reflected in the consolidated financial statements. Subsequent events which provide information about conditions which occur after the statement of financial position date are disclosed in the notes to the consolidated financial statements, if material (Note 45)

1.31 New standards, changes and interpretation of existing standards

The application of the interpretations and amendments to the standards mentioned below, are mandatory by the IASB for the financial years that begin on or after 1 January 2016:

Amendments that became effective, on or after January 1st 2016	Changes	Effective date *
AS 1 – Presentation of financial statements	Review of Disclosures under the IASB Disclosure Initiative Project	January 1st, 201
AS 16 and IAS 38 – Amortization / depreciation calculation methods	Depreciation / amortization methods based on revenue, are not allowed.	January 1st, 201
AS 16 e IAS 41 – Agriculture: Plants that produce biological consumables	Plants that only produce consumable biological assets are included under IAS 16 and are measured by the cost model or the revaluation model.	January 1st, 201
AS 19 – Defined benefit plans	Accounting for Employee Contributions or Other Entities	January 1st, 201
AS 27 – Separate financial statements	Option to measure by equity method, in separate DFs, investments in subsidiaries, joint ventures and associates.	January 1st, 201
mendments IFRS 10, 12 and IAS 28: Investment entities - application of the exemption to do the	Exemption from consolidation applied to investment entities, extendable to a parent company which does not qualify	January 1st. 20:
onsolidation	as investment entity but is a subsidiary of an investment entity.	January 151, 201
FRS 11 – Joint agreements	Accounting for the acquisition of an interest in a joint transaction that is a business	January 1st, 201
nprovements to standards 2010 – 2012	Several Clarifications: IFRS 2, IFRS 3, IFRS 8, IFRS 13, IAS 16 and IAS 24	January 1st, 20
mprovements to standards 2012 – 2014	Several clarifications:: IFRS 5, IFRS 7, IAS 19 and IAS 34	January 1st, 201
* Exercises started on or after		
tandards and amendments that became effective, on or after January 1st, 2017, endorsed by the EU	Changes	Effective date
RS 9, 'Financial instruments'	New standard for the accounting treatment of financial instruments	January 1st, 20
FRS 15, 'Revenue from contracts with customers'	Recognition of revenue related to the delivery of assets and provision of services by applying the 5-step method	January 1st, 20
* Exercises started on or after		
Standards and amendments that became effective, on or after January 1st, 2017, not yet endorsed by the EU	Changes	Effective date
AS 7 – Cash flow statement	Reconciliation of changes in financing liabilities with cash flows from financing activities.	January 1st, 20
AS 12 – Income Tax	Recording of deferred tax assets on assets measured at fair value, the impact of deductible temporary differences in the estimate of future taxable income and the impact of the restrictions on the ability to recover deferred tax assets	January 1st, 20
NS 40 – Investment Properties	Clarification that evidence of change of use is required to effect the transfer of assets to and from the investment property category	January 1st, 20
RS 2 – Share-based payments	Measurement of financially settled share-based payment plans, accounting for changes, and classification of share- based payment plans as liquidated in equity, when the employer is required to withhold tax.	January 1st, 20:
FRS 4 – Insurance contracts (application of IFRS 4 and IFRS 9)	Temporary exemption of the application of IFRS 9 for insurers for the years beginning before January 1, 2021. Specific regime for assets under IFRS 4 that qualify as financial assets at fair value through profit and loss in IFRS 9 and As financial assets at amortized cost in IAS 39, being allowed to classify the measurement difference in Other comprehensive income.	January 1st, 20
hanges to IFRS 15 - Revenue from contracts with customers	Identification of performance obligations, recognition of PI license revenue, revision of the indicators for the classification of the main versus agent relationship, and new regimes for the simplification of the transition.	January 1st, 20
RS 16 - Leases	New lease definition. New accounting of lease contracts for lessees. There are no changes to the booking of rentals by lessors.	January 1st, 20
nprovement to standards 2014 - 2016	Several clarifications: IFRS 1, IFRS 12 and IAS 28	January 1st, 201
FRIC 22 – Transactions in foreign currency and advanced consideration		January 1st, 20
	Exchange rate to be applied when consideration is received or paid in advance.	January 1st, 20



The Group will adopt the new standards in the years in which they become of effective implementation. Up to the date of issuing this report, the Group had not assessed the effects on the consolidated financial statements arising from the adoption of these standards.

2. RISK MANAGEMENT

2.1 FINANCIAL RISK FACTORS

Semapa, as a holding company develops direct and indirect managing activities over its subsidiaries. Therefore the fulfilment of the assumed obligations depends on the cash flow generated by its subsidiaries. Thus, the company depends on the eventual dividends distribution by subsidiaries, interests' payment, loans reimbursement and other cash-flows generated by those companies.

The ability of Semapa subsidiaries to make funds available will depend, partly, of their ability to generate positive cash flows and, on the other hand, of the respective earnings, available reserves and financial structure.

The Semapa group has a risk-management programme which focuses its analysis on the financial markets with a view to mitigate the potential adverse effects on the Semapa Group's financial performance. Risk management is undertaken by Financial Management of the holding and main subsidiaries, in accordance with the policies approved by the Board of Directors. An Internal Control Commission with specific functions over the operations risk control is established at Semapa level.

2.1.1 CURRENCY RISK

Variations in the euro's exchange rate against other currencies can affect the Group's revenue in a number of ways.

Regarding the Pulp and Paper segment a significant portion of its sales is denominated in currencies other than Euro. Thus, its development could have a significant impact on future sales of the Company mainly regarding USD exposure. Also sales in Sterling Pound (GBP), Polish Zloty (PLN) and Swiss Franc (CHF) have some expression, as sales in other currencies are less significant.

Purchases of certain raw materials are made in USD, particularly the share of imports of wood pulp and softwood; therefore variations in this currency may have an impact on acquisition values.

Furthermore, once a sale is made in a currency other than the Euro, the Group takes on an exchange risk up to the time it receives the proceeds of that sale, if no hedging instruments are in place. Therefore, the Group is permanently exposed to currency risk trough a significant amount of receivables and albeit with lesser significance payables. This segment also includes subsidiaries located in Poland, Mozambique and United States of America, though the currency variation in these countries may impact the Consolidated financial position of Semapa.



The currency risk inherent to the segment of Cement and derivatives is mainly due to the current investments, hold and in development, located in Brazil and to the purchases of fuel and freight ships, both paid in USD. This segment continued its policy of maximizing the potential of covering their foreign exchange exposure, through compensating the exchange flows internally. This segment comprises assets located in Tunisia, Angola and Lebanon therefore any change in these countries' exchange rates could have an impact on Semapa statement of financial position.

For the flows that are not compensated naturally, the risk has been assessed and covered by contracting structures of exchange options, which set the limit for the amount to pay, while it allows benefits from a favourable evolution in the exchange rate.

Occasionally, when considered appropriate, the Group manages foreign exchange risks through the use of derivative financial instruments, in accordance with a policy that is subject to periodic review, the prime purpose of which is to limit the exchange risk associated with future sales and purchases and accounts receivable and payables which are denominated in currencies other than the Euro.

The Group's exposure to foreign exchange rate risk as of 31 December 2016, based on the financial assets and liabilities that amounted to a net amount of Euro 445,353,056, passive position (31 December 2015: 173,402,678, passive position) converted at the exchange rate as of that date is detailed as follows:

	American Dollar	Sterling Pound	Polish Zloti	Swedish Krone	Turkish Lira	Swiss Franc	Danish Krone	Brazilian Real
Amounts in Foreign Currency	Dollar	Poullu	21011	Krone	LII'd	FIAIL	Krone	Real
As of 31 December 2016								
Assets								
Cash and cash equivalents	72,473,313	70,164	226,768	(84)	46,752	97,653	255,068	22,570,621
Receivables	47,507,920	12,597,188	4,442,934	686,382	-	1,004,182	128,029	31,259,538
Otherassets	446,698	-	-	-	-	-	-	-
Total financial assets	120,427,931	12,667,352	4,669,702	686,298	46,752	1,101,834	383,097	53,830,159
Liabilities								
Interest-bearing liabilities	(23,474,788)	-	-	-	-	-	-	(467,071,692)
Payables	(24,191,169)	16,293	(2,044)	16,516	-	5,290	-	(145,494,148)
Total financial liabilities	(47,665,957)	16,293	(2,044)	16,516	-	5,290	-	(612,565,840)
Derivative financial instruments	(322,689,298)	(14,600,000)	-	-	-	-	-	(60,298,712)
Net financial position	(249,927,325)	(1,916,355)	4,667,657	702,814	46,752	1,107,124	383,097	(619,034,393)
As of 31 December 2015								
Total financial assets	145,379,592	10,835,495	4,997,111	746,810	(56,556)	2,457,480	740,683	80,986,209
Total financial liabilities	(22,045,186)	(23,374)	(2,044)	(2,434,317)	-	-	(49,623)	(791,220,734)
Derivative financial instruments	(110,050,000)	(8,700,000)	-	-	-	-	-	-
Net financial position	13,284,406	2,112,121	4,995,067	(1,687,507)	(56,556)	2,457,480	691,060	(710,234,525)



	Australian	Norwegian	Mozambican	Morrocan	Lebanese	Tunisian	Angolan
Amounts in Foreign Currency	Dollar	Krone	Metical	Dirham	Pound	Dinar	Kwanza
As of 31 December 2016							
Assets							
Cash and cash equivalents	-	628	96,618,610	55,223	21,371,964	9,446,968	213,515,669
Receivables	58,572	1,141,336	3,625,677	-	26,927,502	30,053,336	19,934,673
Otherassets	-	-	-	-	173,089	28,060	-
Total financial assets	58,572	1,141,964	100,244,286	55,223	48,472,555	39,528,364	233,450,342
Liabilities							
Interest-bearing liabilities	-	-	-	-	(11,171,029)	(61.188.895)	(1,740,488,319
Payables	(3,000)	-	(49,774,779)	(88,539)	(28,141,330)	(26,621,303)	(114,300,968
Total financial liabilities	(3,000)	-	(49,774,779)	(88,539)	(39,312,359)	(87,810,198)	(1,854,789,287
Derivative financial instruments	-	-	-	-	-	-	-
Net financial position	55,572	1,141,964	50,469,508	(33,316)	9,160,196	(48,281,834)	(1,621,338,945
As of 31 December 2015							
Total financial assets	170,763	1,026,457	30,364,361	487,365	52,638,357	49,015,285	1,059,447,798
Total financial liabilities	-	-	(53,389,395)	(131,017)	(39,377,524)	(90,634,968)	(1,905,161,199
Derivative financial instruments	-	-	-	-	-	-	
Net financial position	170,763	1,026,457	(23,025,034)	356,348	13,260,833	(41,619,683)	(845,713,401

The exchange rate derivative financial instruments aim to hedge the currency risk of future transactions in foreign currency.

As of 31 December 2016, a devaluation/valuation of 10% in all currency rates when compared to Euro, would have an impact on results amounting to Euro (15,537,856)/16,262,257, respectively (31 December 2015: Euro (15,931,232)/13,214,930), and on equity before taxes of Euro (2,858,345)/1,915,053 (31 December de 2015: Euro (2,066,930)/2,574,030), considering the effect of exchange rate hedging contracts in place.

2.1.2 INTEREST RATE RISK

A significant share of the Group's financial liabilities cost are indexed to short-term reference interest rates, which are reviewed more than once a year (generally every six months for medium and long-term debt). Hence, changes in interest rates can have an impact on the Company's earnings. Where the Board considers appropriate, the Group relies on the use of derivative financial instruments, including interest rate swaps and collars to manage the interest rate risk, and these tools aim to fix the interest rate on loans it obtains, within certain parameters.



On 31 December 2016 and 2015, the detail of the financial assets and liabilities with interest rate exposure, taking in consideration the maturities and the next repricing date was as follows:

Amounts in Euro	Up to 1 month	1-3 months	3-12 months	1-5 years	+ 5 years	Total
As of 31 December 2016						
Assets						
Non-current						
Other non-current assets	-	-	-	-	-	-
Current						
Cash equivalents	113,912,982	49,741,548	20,446,744	-	-	184,101,274
Total financial assets	113,912,982	49,741,548	20,446,744	-	-	184,101,274
Liabilities						
Non-current						
Interest bearing liabilities	283,926,672	162,855,092	316,426,475	589,911,336	348,506,708	1,701,626,283
Otherliabilities	-	-	-	-	-	-
Current						
Interest bearing liabilities	98,810,642	14,313,560	154,622,953	-	-	267,747,155
Total financial liabilities	382,737,314	177,168,652	471,049,428	589,911,336	348,506,708	1,969,373,438
Difference	(268,824,332)	(127,427,104)	(450,602,684)	(589,911,336)	(348,506,708)	(1,785,272,164)
Amounts in Euro	Un to 1 month	1-3 months	3-12 months	1-5 years	+ 5 years	Total

Amounts in Euro	Up to 1 month	1-3 months	3-12 months	1-5 years	+ 5 years	Total
As of 31 December 2015						
Assets						
Non-current						
Other non-current assets	-	-	-	-	-	-
Current						
Cash equivalents	162,079,058	44,176,706	-	-	-	206,255,764
Total financial assets	162,079,058	44,176,706	-	-	-	206,255,764
Liabilities						
Non-current						
Interest bearing liabilities	276,906,487	51,675,729	420,971,141	516,704,815	241,154,223	1,507,412,395
Otherliabilities	-	-	-	-	-	-
Current						
Interest bearing liabilities	230,121,217	10,583,188	275,401,058	1,923,764	-	518,029,227
Total financial liabilities	507,027,704	62,258,917	696,372,199	518,628,579	241,154,223	2,025,441,622
Difference	(344,948,646)	(18,082,211)	(696,372,199)	(518,628,579)	(241,154,223)	(1,819,185,858)

Semapa uses the sensibility analysis technique to measure impacts on earnings and equity of increase or decrease on interest rates maintaining the other variables constant. This analysis is only for theoretical reasons since changes in interest rates rarely occur in isolation from changes in other market factors.

The sensitivity analysis is based on the following assumptions:

- (i) Changes in market interest rates affect interest income and expenses arising from financial instruments subject to floating rates;
- (ii) Changes in market interest rates only lead to interest income and expenses regarding fixed rate financial instruments if those are measured at their fair value;
- (iii) Changes in market interest rates affect the fair value of derivative financial instruments as well as other financial assets or liabilities;
- (iv) Changes in fair value of derivative financial instruments and other financial assets and liabilities are measured using the discounted cash flows method, with market interest rates at year end;





Under these assumptions, an increase of 0.5% on the interest rates for all currencies where the Group has interestbearing liabilities or derivative financial instruments as of 31 December 2016 would have a negative impact in the profit before tax of approximately Euro 5,359,089 (31 December 2015: down by Euros 7,440,907), and would have a positive impact in equity of approximately Euro 10,918,338 (31 December de 2015: up by Euro 6,029,220).

2.1.3 CREDIT RISK

The Group is exposed to credit risk in the credit it grants to its customers and, accordingly, it has adopted a policy of managing such risk within present limits, by serving insurance policies with a specialised independent company.

The deterioration in global economic conditions or adverse situations which only affect economies at the local level could give rise to situations in which customers are unable to meet their commitments stemming from the sales of products.

Credit insurance has been one of the instruments adopted by the Semapa Group to mitigate the negative impact of this type of risk. Sales that are not covered by credit insurance are subject to rules which ensure that sales are made to customers with a satisfactory credit history and are within reasonable exposure limits and approved for each costumer.

The Group renegotiates periodically the receivables in accordance with its own management risk policy.

As of 31 December 2016 and 31 December 2015, accounts receivable from customers showed the following ageing structure, considering the due dates for the open balances, before impairment charges:

				Tota	
Amounts in Euro	Pulp and paper	Cement	Environment	31-12-2016	31-12-2015
Not overdue	167,860,949	37,715,411	3,351,039	208,927,399	205,959,785
1 to 90 days	12,874,055	15,252,670	1,902,863	30,029,588	40,060,551
91 to 180 days	80,375	2,145,724	1,182,978	3,409,077	3,777,444
181 to 360 days	408,779	1,143,049	520,635	2,072,463	2,122,311
361 to 540 days	37,158	628,721	90,590	756,469	1,745,921
541 to 720 days	170,667	753,039	32,505	956,211	1,087,220
more than 721 days	99,565	13,633,489	577,276	14,310,330	14,122,000
	181,531,548	71,272,103	7,657,886	260,461,537	268,875,232
Litigation - doubtful debts	2,395,281	12,444,915	-	14,840,196	12,770,974
Impairments (Note 22)	(2,395,281)	(27,439,533)	(553,910)	(30,388,724)	(28,055,768)
Net receivables balance (Note 24)	181,531,548	56,277,485	7,103,976	244,913,009	253,590,438

The presented amounts correspond to the open items by the contracted due dates. Despite some delays in the liquidation of those amounts, that does not result, in accordance with the available information, in the identification of impairments further than the ones considered through the respective losses.

These are identified using the information periodically collected about the financial behaviour of the Group customers, which allow, in conjunction with the experience obtained in the client portfolio analysis and with the history of credit defaults, in the share not attributable to the insurance company, to define the amount of losses to recognise in the period. The existing guarantees for a significant part of the open and old balances, justify the fact that no impairment has been recorded related to those amounts.



Amounts in Euro 31-12-2016 31-12-2015 Fair value of credit Fair value of credit Gross amount Gross amount insurance insurance Accounts receivables overdue but not impaired Overdue - less than 3 months 29,918,626 13,007,396 38,820,000 17,589,634 Overdue - more than 3 months 6,279,142 1,259,196 6,706,832 1,329,127 45,526,832 36,197,768 14,266,592 18,918,761 Accounts receivable overdue and impaired Overdue - less than 3 months 110,962 275,416 Overdue - more than 3 months 30,277,762 27,780,352 30,388,724 28,055,768

The ageing analysis of receivables already overdue is as follows:

In accordance with the above-mentioned, it should be noted that the Group adopted a policy of credit insurance for all accounts receivable from costumers and has the procedure of selecting the financial entities for counterparts in its transactions that show solid financial ratings. Thus, it is considered that the effective Group's exposure to the credit risk has been mitigated and is within acceptable levels.

The table below represents the quality of the Group's credit risk, as of 31 December 2016 and 2015, for financial assets (Cash and cash equivalents and Derivative financial instruments), whose counterparts are financial institutions:

Amounts in Euro	31-12-2016	31-12-2015
AA-	13,134,247	12,843,478
A+	-	48,921
A	26,837,653	24,811,095
A-	101,500	435,555
BBB+	2,906,665	5,100,033
BBB	440,751	1,008
BBB-	14,529,642	-
BB+	1,206,409	9,317,115
BB	1,665,819	24,767
BB-	22,556,276	27,405,274
B+	1,081,139	33,382,179
В-	29,729,965	-
Others	69,231,783	92,525,634
	183,421,849	205,895,059

The caption Others comprise short-term investments in Angola's financial institutions, relatively to which it was not possible to obtain the ratings with reference to the presented dates.



31-12-2016 31-12-2015 Amounts in Euro Non-current Available-for-sale financial assets (Note 21) 342,122 229,136 Other non-current assets 6,744,351 6,777,734 Current 285,359,246 Receivables and other current assets (Note 24) 292,240,424 Derivative financial instruments (Note 24) 942,139 3,650,428 Cash and cash equivalents 183,421,849 205,895,059 483,690,885 501,911,603 Credit risk exposures relating to off balance sheets itens Warranties (Note 39) 33,074,932 22,148,954 33,074,932 22,148,954

The maximum exposure to the credit risk as at 31 December 2016 and 2015 is detailed in the following schedule:

2.1.4 LIQUIDITY RISK

The Group manages liquidity risk in two ways: ensuring that its interest-bearing debt has a large medium and long-term component with maturities in harmony with the characteristics of the industry in which it operates, and having access to credit facilities available at any moment, assuring the adequate liquidity.

The liquidity of the agreed financial liabilities will generate the following not discounted cash flows, including interests till maturity at statement of financial position date:

Ammounts in Euro	up to 1 month	1-3 months	3-12 months	1-5 years	+ 5 years	Total
As of 31 December 2016						
Liabilities						
Interest-bearing liabilities						
Bond loans	700,483	3,379,104	60,343,996	638,991,968	319,158,888	1,022,574,439
Commercial paper	412,563	390,392	101,221,608	524,298,577	-	626,323,140
Bankloans	15,928,494	15,682,428	106,450,995	275,349,444	84,493,050	497,904,411
Financial leases	59,755	119,511	751,228	1,631,277	662,515	3,224,286
Otherloans	-	223,854	-	-	-	223,854
Derivatives financial instruments	-	-	1,268,804	1,190,187	-	2,458,991
Accounts payable and other liabilities	139,708,112	23,537,541	1,187,462	15,312,774	-	179,745,889
Total liabilities	156,809,407	43,332,830	271,224,093	1,456,774,227	404,314,453	2,332,455,009
As of 31 December 2015						
Liabilities						
Interest-bearing liabilities						
Bond loans	-	-	190,602,303	657,831,362	212,780,375	1,061,214,040
Commercial paper	242,107	467,671	160,935,884	450,142,272	-	611,787,933
Bankloans	34,133,474	26,019,892	84,375,685	262,152,840	70,680,329	477,362,219
Financial leases	78,224	156,448	838,361	2,493,065	790,274	4,356,372
Otherloans	86,863,674	69,409,181	2,587,828	2,326,450	-	161,187,132
Derivatives financial instruments	-	-	640,982	3,837,017	-	4,477,999
Accounts payable and other liabilities	363,088	330,686	881,830	1,576,955	-	3,152,559
Total liabilities	121,680,567	96,383,878	440,862,871	1,380,359,961	284,250,978	2,323,538,255

As of 31 December 2016 and 2015, bank loans granted and not withdrawn amount to Euro 695.258.377 and Euro 736.308.629 respectively.



2.1.5 CAPITAL RISK

The objectives of Semapa when managing capital are to safeguard the Group's ability to continue as a going concern and value creation for shareholders, through a conservative dividend policy based on principles of financial strength. The aim has been to maintain a financial structure compatible with the Group's sustained growth and different business areas, whilst maintaining sound solvency and financial autonomy indicators. Accordingly, capital for the purposes of capital management corresponds to the shareholders equity and it is not considered any financial liability as an integral part thereof.

2.2 OPERATIONAL RISK FACTORS

2.2.1 RISKS RELATING TO THE PULP AND PAPER SEGMENTS

RISKS RELATING TO THE FORESTRY SECTOR

At the end of 2016, Navigator Group managed an area of more than 118 thousand acres of land, from north to south of Portugal and Azores, divided in 1,400 Management Units in 168 counties, according to the principles laid down in its Forestry Policy. Eucalyptus trees and the forestation areas in progress with similar kind of species occupy 74% of this area, namely the Eucalyptus globulus, the species that is universally acknowledged as the tree with the ideal fibre for producing high quality paper. In the remaining, there are pine and cork oak forest areas. The group is the largest private national pine producer and one of the country's largest cork oak producers.

The Group manages 356,210 acres located in Mozambique of which 42 thousand acres were ready to plant and 11.7 thousand acres were already planted in the provinces of Manica and Zambézia under a concession agreement reached with the Mozambique government which provides for the installation of an industrial unit destined to the production of BEKP pulp and electric energy in that country.

Most of the Group's forestry resources are certified by the FSC (Forest Stewardship Council) and PEFC (Programme for the Endorsement of Forest Certification Schemes), a certification programmers which guarantee that the Company's forests are managed in a responsible manner from an environmental, economic and social standpoint, complying with stringent and internationally-recognised criteria.

The main risk factor threatening the eucalyptus forests lies in the low productivity of Portuguese forests and in the worldwide demand for certified products, considering that only a small proportion of the Portuguese forests is certified. It is expected that this competitive pressure will remain in the future. As an example, the forestry area managed by the Group represents near 3% of Portugal's total forested area, 45% of all certified Portuguese forests according with PECF standards and 31% of all certified Portuguese forests according with FSC standards.

In order to respond to these questions, in 2016 the Group initiated a project aimed at promoting forest certification in areas owned by private individuals, so in 2020, all the eucalyptus wood processed by the Group is expected to come from partners with certified activity.

In addition, the Group is working to proactively promote good forest management practices aimed at improving the productivity of third-party forest areas. This effort, which has been developed through the CELPA (Association of the



Paper Industry, representative of the main industrial groups in the sector) in the Best Eucalyptus Program, may in the future be reinforced with more support measures, in addition to the technical support that already exists.

The main risks associated with the sector are the ones related to the productive capacity of the plantations, the risk of wildfires as well as the regulatory risk, given the review announced by the Government of the legal regime applicable to forestation and reforestation with resort to forestry species, as established in Decree-Law No. 96/2013, of 19 July. The combination of all these factors has forced the importation of raw materials, which determines the profitability of the sector.

Regarding forestry fires, the Navigator Group is exposed to risks related to:

- The destruction of current and future wood, stocks of owned by the Group and by third parties;
- Increase exploration costs and subsequent preparation for planting costs

The manner in which the Group manages its woodlands constitutes the front line for mitigating this risk.

Amongst the various management measures to which the Group has committed under this program, the strict compliance for the biodiversity rules and the construction and maintenance of access roads and routes to each of the operational areas assume particular importance in mitigating the risk of wild fires.

Moreover, the Group has a stake in the Afocelca grouping – a complementary corporate grouping (CCG) between the Navigator Group and the ALTRI Group, whose mission is to provide assistance to the fight against forest fires at the grouped companies' land holdings, in close coordination and collaboration with the National Civil Protection Authority (Autoridade Nacional de Protecção Civil – ANPC). This grouping manages an annual budget of some 3 million euro, and has created an efficient and flexible structure which implements practices aimed at reducing protection costs and minimizing the losses by forest fires for the members of the grouping, which own and manage more than 210 thousand acres of forests in Portugal.

In order to maximize the productive capacity of the areas it manages, the Group has developed and employs Forestry Management models which contribute to the maintenance and on-going improvement of the economic, ecological and social functions of the forestry areas, not only regarding the population but also from the forestry landscape perspective, namely:

- (i) Increase the productivity of its woodlands through the use of the best agro-forestry practices adapted to local conditions and compatible with the environment in order to ensure adequate biodiversity levels.
- (ii) Establish and improve the network of forestry infrastructures to enable the required accessibility for management, whilst making them compatible with the forestry protection measures against wildfires.
- (iii) Ensure compliance with the water-cycle functions, promoting, whenever possible, the rehabilitation and qualitative protection of water resources.



The Group also has a research institute, Raíz, whose activity is focused in 3 main areas: Applied Research, Consulting and Training. In the forestry research area, Raíz seeks:

- I. To improve the productivity of the eucalyptus forests
- II. To enhance the quality of the fibre produced from the eucalyptus specie
- III. To implement a sustained forestry management program from an economic, environmental and social perspectives
- IV. To enhance practices and processes that reduce wood production costs

RISKS RELATING TO THE PRODUCTION AND TRADING OF BEKP (BLEACHED EUCALYPTUS KRAFT PULP) UWF PAPER (UNCOATED FINE PAPERS FOR PRINTING AND WRITING), TISSUE AND PELLETS

SUPPLY OF RAW MATERIALS

The wood supplied by the Group's forestry's represents less than 20% of the Group's needs, meaning the Group needs to buy wood in Iberian market and outside that.

The supply of wood, namely eucalyptus, is subject to price and exchange rate fluctuations and difficulties encountered in the supply of raw materials that could have a significant impact on the production costs of companies producing BEKP (Bleached Eucalyptus Kraft Pulp). Also relevant (mostly in imports) is the volatility of wood transportation costs to the factories, which floats depending on oil prices and sea freight costs.

The planting of new areas is subject to the authorization of the relevant entities. Legislative changes may limit the national productive potential, although there are initiatives to increase productivity of existing areas and, consequently, availability of raw material

If domestic production proved to be insufficient, in volume and in quality, namely of certified wood, the Group could have to place greater reliance on imports of wood from Spain and extra – Iberian Peninsula.

Regarding imports of wood, there is a risk related to its shipment from the place of origin to the harbours supplying the Group. This transportation risk is reduced by the agreed purchasing conditions, where the ownership of raw materials is transferred at the port of arrival, and complemented by insurance coverage of potential supplying losses caused by any transportation accident that may affect the supplying of wood.

The Group seeks to maximize the added value of its products, particularly through increased integration of certified wood in these products. These initiatives aim to respond to the growing demand for products - paper and pulp - certified by the various markets where the Group has commercial activity.

As at 31 December 2016, an increase of 10% on the cost of a cubic meter of the eucalyptus wood consumed in the production of BEKP, would have had an impact in Group's earnings of some Euro 31.200.000 (2015: Euro 29,700,000).

For other raw materials including chemicals, the main risk identified is the lack of availability of products under the increasing demand for these products in emerging markets, particularly in Asia and markets which supply them, you can create specific imbalances of supply and demand.



The Group seeks to mitigate these risks through proactive sourcing, which seeks to identify sources of supply geographically dispersed, yet seeking to ensure supply term that assures volume levels, price and quality consistent with its requirements contracts.

Finally, another resource required for the production process is water. The concern with the use of this resource that the Group assumes as finite is significant. Over the past few years investments have been made aimed at reducing the use of water in the process, which decreased more than 20% between 2005 and 2015. In addition, the quality levels achieved in the effluent treatment are among the highest and effluent volumes between 2005 and 2015 have been reduced by more than 24% as a result of investment in process improvement, aimed at minimizing the environmental impact of the Group.

MARKET PRICE FOR UWF PAPER AND BEKP

The increase in competition, caused by an imbalance of supply and demand in the BEKP, UWF or tissue markets may have a significant impact on prices and, as a consequence, in the Group's performance. The market prices of BEKP, UWF paper and tissue paper are defined in the world global market in perfect competition and have a significant impact on the Group's revenues and on its profitability. Cyclical fluctuations in BEKP, Tissue paper and UWF Paper prices mainly arise from both changes in the world supply and demand and the financial situation of each of the international market players (producers, traders, distributors, clients, etc.), creating successive changes in equilibrium prices and raising the global market's volatility.

The BEKP, UWF paper and tissue paper markets are highly competitive. Significant variations in existing production capacities could have a strong influence on world market prices. These factors have encouraged the Group to follow a defined marketing and branding strategy and to invest in relevant capital expenditure to increase productivity and the quality of the products it sells.

On 31 December 2016, a 10% drop in the price per ton of BEKP and of 5% in the price per ton of UWF paper and Tissue paper sold by the Group in the period, would have represented an negative impact on its earnings of about Euro 13,800,000 (2015: Euro 13,900,000) and Euro 63,900,000 (2015: Euro 63,300,000).

DEMAND FOR GROUP PRODUCTS

Notwithstanding the references below to the concentration of the portfolio of the Group's customers, any reduction in demand for BEKP, UWF and tissue in the markets of the European Union and the United States could have a significant impact on the Group's sales. The demand for BEKP produced by the Group also depends on the evolution of the capacity for paper production in the world, since the Group's major customers are themselves paper producers.

The demand for printing and writing paper has been historically related with macroeconomic factors and the increasing use of copy and print material. A breakdown of the global economy and the increase of unemployment can cause a slowdown or decline in demand for printing and writing paper, thus affecting the performance of the Group.



Regarding Tissue segment, the key variables affecting the demand are:

- Expected future economic growth;
- Population growth and other demographic changes;
- Product penetration levels;
- Developments in the quality of Tissue paper and product specifications;
- Substitution effects.

Tissue paper consumption is not very sensitive to cyclical changes in the economy, although it tends to grow faster with higher economic growth.

The importance of economic growth for the consumption of Tissue is more obvious in developing countries. When the level of the income per capita is very low, the consumption of Tissue tends to be reduced. There is a threshold after which consumption accelerates. Economic growth allows greater penetration of the product, which is one of the main drivers of demand for such paper in the population with lower incomes. The Tissue paper is a product that does not face major threats of substitution by other materials, and there are no expected changes at this level.

Consumer preferences may have an impact on global paper demand or in certain particular types of paper, such as the demand for recycled products or products with certified virgin fibre.

Regarding this matter, and in the case of the UWF, the Group believes that the marketing strategy and branding that has been followed, combined with the significant investments made to improve productivity and produce high quality products, allow it to deliver its products in market segments that are less sensitive to variations in demand, resulting in a lower exposure to this risk.

Due to the evolution of the world energy matrix, demand for alternative and renewable energy sources has been a constant, making forest biomass and its by-products an extremely important outlet. One such product is wood pellets, a type of firewood, usually produced from refined and dried wood sawdust, or sawdust, which is then compressed.

As far as pellets are concerned, their main applications are:

- In the industrial segment, it is used as fuel for the generation of electric power in thermoelectric power plants (reducing or replacing, for example, the consumption of coal or fuel in such plants);
- In the residential segment, in domestic heating, but also in the heating of commercial or public spaces;

New uses have also been given for this product (such as acting as a kind of "bed" for animals, such as horses).

Currently, in the world scenario, the greatest demand and production of pellets are located in the Northern Hemisphere, namely in Europe and the USA. The European Union is the driving force behind the market for wood pellets, and this market is expected to grow steadily. Estimates point to a consumption of 24 million tonnes of wood pellets by 2020, of which 11 million tonnes will be imported.



Currently, wood pellets are mainly imported from the USA, Canada, Russia and the Baltic States. Emerging exporters are Australia, South Africa and countries in South America.

The growth of this market is driven by the competitiveness of wood pellets compared to conventional fossil fuels such as natural gas and oil.

In fact, the prices of wood pellets are more stable than oil or natural gas. Even with the price of a barrel of oil well below average, biofuels pellets find their niche market for simple issues of (i) price stability and (ii) being a renewable fuel.

It is estimated that production of this product will continue to grow despite the availability of cheap oil and natural gas. Extending this growth will determine the requirements of the United Kingdom and the European Union for sustainable biomass and actions to meet greenhouse gas reduction targets

Energy

The process is dependent on the constant supply of electricity and steam energy. Responding to that, Group has several cogeneration units, which provide this supply, and redundancies were planned between the generating units in order to mitigate the risk of any unplanned stops of those units to pulp and paper mills. The excess production from the consumption needs is sold in the market at regulated tariffs. After this period, units began to operate in self-consumption regime, which can be proven by the reduction shown in the revenues arising from this segment, as well as from reduction in consumption of electricity and natural gas.

COUNTRY RISK – MOZAMBIQUE

As the investment project in Mozambique gains relevance, exposure to specific risk in this country increases.

The exposure to this risk means that the planning of investments in terms of timing, choice of suppliers / partners and geographic location is made considering this effect. The Group monitories the achievement of each step in a way that can assume with reasonable certainty that no risk that there will be effects due to condition them.

At the moment, the Mozambique project is essentially a forestry project, with an option to develop an industrial project involving the construction of a large scale pulp mill. The Group is currently developing a process of reflection on the pace of evolution of the project in Mozambique, mainly dictated by the evolution of the current socio-political context, which, being unstable, brings greater challenges to the project, in terms of the safety of all Those who are involved in it and guaranteeing the supply of the necessary products, materials and services. The pressure on the Metical is felt in the inflation of prices, which has been notorious since 2015 and that continues to increase.

By the end of 2016, expenses incurred in this project amounted to 76 million Euros (31 December 2015: 54 million Euros), mainly associated with planting activities, land preparation, with the construction of what is now the largest Nursery of Africa and with the identification of species of eucalyptus with industrial viability in the areas concessioned to the Group by the Mozambican State.





However, as a result of the aforementioned, the Group prudently carried out a reassessment of the value of its assets in Mozambique, having recognized in the year an impairment loss of 49 million Euros, of which 3.2 million Euros affecting EBITDA.

COUNTRY RISK - USA

The Colombo Energy Inc. project for the new pellet plant in the USA (in Greenwood, South Carolina) has already begun its start-up on July 18, and went into continuous operation in September. The value of the investment is USD 121 million, subject to the specific risk of the country despite the fact that it is considered to be negligible.

COMPETITION

Increased competition in the paper and pulp markets may have a significant impact in price and, as a consequence, in the Group's profitability.

As paper and pulp markets are highly competitive, new capacities may have a relevant impact in prices worldwide.

BEKP producers from the southern hemisphere (namely from Brazil, Chile, Uruguay and Indonesia), with significantly lower production costs, have been gaining weight in the market, undermining the competitive position of European pulp producers.

These factors have forced the Group to make significant investments in order to keep production costs competitive and produce high quality products as it is likely that this competitive pressure will remain strong in the future.

The Group sells more than 63% (2015: 70%) of its paper production in Europe, holding significant market shares in Southern European countries and relevant market shares in the other major European markets, as well as an important presence in the USA, nearly half of all the other markets (Overseas), despite the imposition of anti-dumping duties resulting from its strength in the domestic market.

CONCENTRATION OF CUSTOMER PORTFOLIO

As at 31 December 2016, the Group's 10 main BEKP customer groups accounted for 15% (2015: 14%) of the period's production of BEKP and 76% (2015: 76%) of external sales of BEKP. This asymmetry is a result of the strategy pursued by the Group, consisting of a growing integration of the BEKP produced into the UWF paper produced and sold.

As such, the Group considers its exposure to the risk of customer concentration regarding the sale of BEKP, as small.

As at 31 December 2016, the Group's 10 main customer groups for UWF paper represented 52% (2015: 53%) of this product's sales during the period, although the Group's 10 main individual costumer did not exceed 26% of the UWF paper sales. Also regarding UWF paper, the Group follows a strategy of mitigating the risk of customer concentration. The Group sells UWF paper to about 130 countries (2015: 123 countries) and 1100 individual costumers (2015: 700 individual costumers), thereby allowing a dispersion of the risk of sales concentration in a reduced number of markets and/or customers.



Tissue sales amounted to Euro 67.4 million (2015: Euro 53.7 million). Its commercial activity is mainly focused in the Iberian markets, representing 99 % of its sales. The 10 main customers represent about 47% of total sales (2015: 56%).

With the new production equipment's in place, given the investment in the second Tissue paper machine made in 2015, the group believes it will be able to expand its commercial activity to external markets, namely to Spain and Western Europe.

The Colombo Energy Inc. project for the new pellet plant in the USA (in Greenwood, South Carolina) began its start-up process on July 18th, 2016 and produced its first pellets on July 21st.

The commercial activity began in December. Up To date, a contract has been concluded with a single customer that guarantees the sale of 40% of the factory's production, for a period of 10 years.

The group intends to expand the commercial activity of the pellet business to the European market and to the American market, both in the industrial and residential segments

ENVIRONMENTAL LEGISLATION

In recent years, environmental legislation in the EU has become increasingly restrictive regarding the control of effluents. The companies of the Group comply with the prevailing legislation.

On September 2014, BREF (Best available techniques Reference document – Commission executive decision 2014/687 / EU) was approved for the paper and pulp sector, with redefined limits and requirements for these sectors. The companies have four years to promote the required adjustments to its practices and equipment's. Furthermore, the technical discussion on the Large Combustion Facilities Reference Document was finalized, being the formal and political approval expected for early 2017. The publication of this document will have an impact on the group's equipment, particularly in boilers and combustion facilities, which will be covered by the new legislation to be published, therefore requiring new investments.

As such, the group has been monitoring the technical development of this matter, trying to anticipate and plan the necessary improvements to their equipment so to comply with the limits to publish. There is a possibility that the group may need to perform additional investments in this area in order to comply with any changes in limits and environmental rules which may be approved.

Up to date, the legislative changes that are known relate to the evolution of the system of allocation of EU emission trading of CO₂ emission rights (CELE), established by Directive 2003/87/CE, and recently amended by Directive 2009 / 29/CE (new CELE Directive), which outlines the legal framework of the CELE for the period 2013-2020 and which was transposed into national law by Decree-Law 38/2013 of 15 March, which came to result in reducing the scope of free allocation of CO₂ emission rights allowances.

With this scenario, it is expected an increase the costs for the transformation industry in general and in particular for the paper and pulp industry, without any compensation for the CO₂ that, annually, is absorbed by the forests of this industry.



In order to reduce the impact of this change, the Group has been following a strategy of carrying out a series of environment related investments that, among other advantages, have resulted in a continued reduction of the CO₂ emissions, in spite of the continuous increase in the production volume over the last years.

In 2015, an environmental strategic plan was analysed and established, aiming to adapt Naviagtor Group to a set of new and future requirements in the environmental area, namely to the recently published reference document for the sector (Best available techniques Reference document – Commission executive decision 2014/687 / EU) and for Large Combustion Facilities. The aforementioned reference documents correspond to the implementation of Directive 2010/75 / EU on industrial emissions. Projects are underway to implement the appropriate technological changes.

The Environmental Strategic Plan aimed for areas other than the environmental covered by this document. It was possible to confirm that Navigator Group is generically in compliance with this future referential and to identify some areas for improvement as well as technological solutions such as atmosphere emissions from biomass boilers.

On the other hand, following the Decree-Law nº 147/2008 of June 29th, which transposed to the national regulations the Directive 2004/35/CE, the Group ensured the environmental insurance required by that legislation, ensuring compliance with the regulations in force and mitigating the environmental risks to which it is exposed.

RISKS ASSOCIATED WITH THE PRODUCTION OF ENERGY AND PELLETS

Energy is considered to be an activity of growing importance in the Group allowing the use of the biomass generated in the BEKP production, but also ensuring the supply - under the co-generation regime - of thermal and electric power at the BEKP and UWF paper industrial complexes, also enabling, among others, the group's wood suppliers to generate additional income from the sale of biomass and contributing to the reduction of the risk of fires in the country.

Considering the increasing integration of the Group's mills dedicated to the production of BEKP and UWF paper and as a means of increasing the use of the biomass gathered in the woodlands, the Group built in 2009 new biomass powergenerating units, to produce electrical power trough biomass, which are now fully operating.

In this sector, the main risk is linked to the supply of raw material, namely, biomass. The group has played a pioneering role and has been developing a market for the sale of biomass for supplying the power plants it owns. The fostering of this market in a phase prior to the start-up of the new power-generating units has enabled it to secure a sustained raw-material supply network which it may utilize in the future.

As previously mentioned, the Group has been making the Government and public opinion aware of the need to guarantee that biomass is viewed in a sustainable manner, avoiding the use of eucalyptus wood for biomass, as an alternative of its use in the production of tradable goods. The incentives in place in Portugal only consider the use of residual forest biomass, rather than the use of wood to produce electrical power.



In addition, and despite the legal provisions,

- (i) Decree-Law 23/2010 and Act 140/2012, revised by Act 325-A/2012, applicable to the ERP system Special Regime in cogeneration;
- (ii) For units powered through residual forestry biomass, dedicated to the production of electricity, the legal framework is provided by Decree-Law 33-A/2005, revised by Decree-Law 225/2007, that extends from 15 to 25 years the guaranteed tariffs under the PRE, which enables some revenue stability to be planned for the near future,

there is a risk that the change in every tariffs may eventually paralyze the products produced by the Group, there is a risk that the change in energy prices for sale of energy produced from renewable resources will penalize those products (already occurring, with specific measures over the energy price and the introduction an Extraordinary Contribution to the Energy Sector affecting cogenerating units) with a capacity of more than 20MW. The constant search for the optimization of production costs and efficiency of the generating units is the way the Group seeks to mitigate this risk.

As a result of the measures taken under the Financial Adjustment Programme that Portugal was subject to, the whole remuneration system of the national electricity sector was revised, being the major impact in the electricity produced from cogeneration, one of the most efficient ways to produce energy.

The Group represents a relevant part of the energy produced in Portugal. The units owned and operated by the group have been watching a review of electricity prices over a transitory period initiated in 2012, through 2020 and ending in 2025. As a consequence, operation will become economically unfeasible. Over the aforementioned period, the energy generated by these units will no longer be sold to the national grid (already the case in the gas cogeneration unit in Figueira da Foz), as it will no longer be economically feasible. These units will be converted into auto consumption units after the transitory period applicable to each installation.

RISKS ASSOCIATED TO TRANSPORT AND LOGISTICS

The Group exports over 95% of its production of UWF paper and about 35% of its production of tissue paper. As a consequence, transportation and logistics costs are materially relevant. A continuous rise in transport costs may have a significant impact in the Group's earnings.

2.2.2 **RISKS RELATING TO THE CEMENT AND DERIVATIVES SEGMENT**

SUPPLY OF RAW MATERIALS

Regarding the segment of Cement and derivatives, the main raw materials in the manufacturing process of cement are limestone and clay or marl, which extraction is carried out in its own quarries, located within the factory, with reserves that ensure the Group sustained operation in the coming years.

SALE PRICE

The cement and derivatives segment develops its activity in diverse geographically markets and therefore prices depend essentially on the economic situation of each country.





DEMAND FOR GROUP'S PRODUCTS

The segment of Cement and derivative's turnover is dependent on the level of activity in the building sector in each one of the geographic markets in which it operates. The construction sector tends to be cyclical, in particular in mature economies, and depends on the level of residential and commercial building, as well as on the level of investments in infrastructures.

The construction sector is sensitive to factors such as interest rates and therefore a downturn in economic activity in any specific economy may lead to a recession in this industry.

Despite the Group considering that its geographical diversification is the best means to stabilise earnings, its business, financial situation and operating profit can be negatively affected by a downswing in the construction sector in any of the significant markets in which it operates.

COMPETITION

The companies of the segment of Cement and derivatives develop its activity in a strong competitive environment. In the Portuguese market, and in the current context, any excess capacity of national operators together with imports from the Spanish market, which is in sharp decline, may affect the performance of this segment.

ENERGY COSTS

A significant part of the Group's costs relates to energy costs. Energy is a cost factor with a substantial weight on the business carried on by the Group. The Group hedges to a certain degree against the energy price risk through the usage of alternative fuels at its factories and long-term electric power supply contracts for certain of its energy requirements. However significant fluctuations in electricity and fuel costs can have a negative impact on the Group's business, financial situation and operating profit.

COUNTRY RISKS - BRAZIL, TUNISIA, LEBANON AND ANGOLA

Secil is exposed to the country risk of Brazil, Tunisia, Lebanon and Angola where the Group holds investments in production units.

ENVIRONMENTAL LEGISLATION

In recent years, environmental legislation in Portugal and in the European Union has become increasingly restrictive regarding the control of effluents. Group Secil complies with the prevailing legislation and for that the Group has performed significant investments in the recent years. Although no significant changes in the legislation are expected in the near future, if that were to happen, the Group may need to incur in increased expenditure, in order to comply with any new environmental requirements that may come into force.

2.2.3 **Risks relating to the Environment segment**

SUPPLY OF RAW MATERIALS

The supply of raw material for the segment of Environment, developed by the subgroup ETSA, is conditioned by the availability of animal carcasses and waste from the food industry, particularly in slaughterhouses. This market is



relatively vulnerable to the deterioration of the economic situation, as well as changes in consumption habits and ease of substitution between food products, which could limit the activity of this subgroup.

SALE PRICE

ETSA's business is exposed to volatility in prices of soft commodities on international markets (cereals and cereal products), since these are substitute products to those transacted by ETSA.

The correlation between ETSA's selling prices and movements in prices of soft commodities on international markets is an additional risk factor for the activity.

DEMAND OF GROUP'S PRODUCTS

A decrease in demand or diminished level of activity in animal feed industry, agriculture exploitations, pet food and biodiesel may have a significant impact on group ETSA's turnover.

COMPETITION

Sub-group ETSA develops its activity in a market where it competes with other companies operating in the collection and recovery of animal by-products and other companies that produce substitutes for these products such as industries related to the production of cereals and edible oils. In this framework, any increase or decrease in competition will be reflected in the levels of profitability of the Group.

2.2.4 **Risks relating to the Group in general**

ENVIRONMENTAL LEGISLATION

The Group has been following a strategy of carrying out a series of environmental related investments that, among other advantages, have resulted in a continued reduction of the CO2 emissions.

On the other hand, under the terms set in Decree-Law 147/2008, dated 29 June that transposed directive 2004/35/CE to the national law, the Group ensured the environmental insurances demanded by the referred law, guaranteeing regulatory compliance and reducing exposure to environmental risks.

HUMAN RESOURCES

The Group's ability to successfully implement outlined strategies depends on its capacity to recruit and retain key talents for each role. Although the Group's human resources policy seeks to achieve these goals, there might be some limitations to achieve them in the future.

OTHER RISKS

The Group's manufacturing facilities are subject to risks inherent to any industrial activity, such as accidents, breakdowns or natural disasters that may cause losses in the Group's assets or temporary interruptions in the production process.



Likewise, these risks may also affect the Group's main customers and suppliers, which would have a significant impact on the levels of the Group's profitability, should it not be possible to find new customers to ensure sales levels and new suppliers that would enable the Group to maintain its current cost structure.

2.2.5 CONTEXT RISKS

The lack of efficiency in the Portuguese economy continues to be accompanied by management, as it may have a negative effect on the Group's ability to be competitive. This is more so, but not exclusively, in the following areas:

- Ports and railroads;
- Roads particularly those providing access to the Group's producing units;
- Rules regarding territory management and forest fires;
- Low productivity of the country's forests;
- The lack of certification of the vast majority of the Portuguese forest;
- Volatility of fiscal policies and non-reduction in Corporate income tax

3. IMPORTANT ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of consolidated financial statements requires that Group's management make judgments and estimates that affect the amount of revenue, costs, assets, liabilities and disclosures at statement of financial position date.

These estimates are influenced by Group's management's judgments, based on: (i) the best information and knowledge of present events and in certain cases on the reports of independent experts; and (ii) the actions which the Group considers it may have to take in the future. However, on the date on which the operations are realised, the outcome could be quite different from those estimates.

The estimates and assumptions which present a significant risk of generating a material adjustment to the book value of assets and liabilities in the following financial year are presented below:

3.1 IMPAIRMENT OF GOODWILL AND BRANDS

The Group tests the goodwill carried in the consolidated statement of financial position for impairment losses annually, in accordance with the accounting policy described in Notes 1.10 and 1.6.2 respectively.

The recoverable amounts of the cash generating units are ascertained based on the calculation of their value-in-use and fair value less cost to sell. These calculations require the use of estimates and assumptions that if different may have an impact in the estimated recoverable value (Note 15).

For brands, annual assessments are prepared by an independent entity based on a post-tax cash-flow discount model, called the "income-split method" associated with the influence of the brand (difference between the net mark margin minus investments in Marketing and net margin of the associated white label) discounted at the time of valuation based on a specific discount rate. These calculations also require the use of estimates and assumptions that, in case of change, may have an impact on the estimated recoverable amount (Note 16).



3.2 INCOME TAX

The Group recognises additional tax assessments resulting from audits carried out by the tax authorities. When the final outcome of the above reviews is different from the amounts initially recorded, the differences will have an impact on corporate income tax and deferred taxes in the periods where such differences are identified.

In Portugal, the annual tax returns are subject to review and potential adjustment by tax authorities for a period of up to 4 years. However, if tax losses are utilised, these may be subject to review by the tax authorities for a period of up to 6 years. In other countries where the Group operates, these periods are different and, in most cases, higher.

The Board of Directors believes that any reviews/ inspections by tax authorities will not have a material impact on the consolidated financial statements as of 31 December 2016, at this date all years until 2013 have been reviewed by the Tax Authorities.

3.3 ACTUARIAL ASSUMPTIONS

Liabilities relating to defined-benefit plans are calculated based on actuarial assumptions (Note 29). Changes to those assumptions can have a material impact on the aforesaid liabilities.

As of 31 December 2016, a decrease of 0.5% in the discount rate used in the actuarial assumptions would mean an overall increase of liabilities amounting to approximately Euro 14.3 million in their assessed value.

3.4 FAIR VALUE OF BIOLOGICAL ASSETS

In determining the fair value of biological assets the Group used the discounted cash flows method considering assumptions related to the nature of the assets being valued (Note 1.11). Changes in these assumptions may have an impact in the value of those assets.

As of 31 December 2016, an increase of 0.5% in the discount rate of 5.97% (2015: 7.4%) used to value those assets, would decrease their value by Euro 5.3 million.

To Mozambique, the increase of 0.5% in the used discount rate (11.99%) would result in a devaluation of this asset in about Euro 260,000.

3.5 Recognition of provisions and adjustments

The Group is involved in several lawsuits underway, for which, based in the opinion of its lawyers, a judgment is made in order to asses if a provision for these contingencies should be booked Impairment in accounts receivable are calculated essentially based on accounts receivable's ageing, customers' risk profile and customers' financial situation.





4. SEGMENT REPORTING

Segmental information is presented in relation to the business segments identified, namely Pulp and Paper, Cement and Derivatives, Environment and Holdings. The earnings, assets and liabilities for each segment correspond to those which are directly attributed to them, as well as those which can be imputed to them on a reasonable basis.

OPERATING SEGMENTS

In accordance with the approach defined by IFRS 8, the operating segments should be identified on the basis of how the internal financial information is organized and reported to the management. An operating segment is defined by IFRS 8 as a component of the Group:

- Developing business activities that can earn revenues and incur expenses;
- The operational results of which are regularly reviewed by the Group's chief operating decision-maker for the purpose of making decisions about allocating resources to the segment and evaluating its performance; and
- For which different information is available.

The Executive Committee of Semapa and its subsidiaries are primarily responsible for making operational decisions, periodically analysing reports with operational information on the segments, using them to monitor the operational performance of their business, and to decide on the best allocation of resources.

The financial information by operating segments for the year 2016 is analysed as follows:

	Pulp and	Cement			
Amounts in Euro	paper	and derivatives	Environment	Holdings	Consolidated
Revenue					
Revenue	1,577,385,207	470,518,532	26,711,204	-	2,074,614,943
Operational results	215,087,785	26,052,465	3,954,301	(559,026)	244,535,525
Net financial results (Note 10)	(20,795,889)	(40,272,103)	(623,415)	(15,681,872)	(77,373,279)
Group share of (loss) / gains of associated companies and joint ventures (Note 9)	-	3,067,090	-	-	3,067,090
Income tax expense (Note 11)	11,466,009	5,070,125	(376,196)	2,916,096	19,076,034
Profit for the year	205,757,905	(6,082,423)	2,954,690	(13,324,802)	189,305,370
Profit for the year - Attributable to non-controlling interest	(62,492,236)	(11,949,992)	(330)	-	(74,442,558)
Profit for the year - Attributable to Semapa's Sahreholders	143,265,669	(18,032,415)	2,954,360	(13,324,802)	114,862,812
Other information					
Segment assets	2,310,635,141	1,565,134,878	91,210,599	121,495,732	4,088,476,350
Deferred tax assets (Note 28)	44,198,753	34,327,299	126,171	-	78,652,223
Investment in associates and joint ventures (Note 19)	-	3,885,458	-	-	3,885,458
Total segment liabilities	1,252,379,988	1,026,424,219	25,741,726	556,846,412	2,861,392,345
Depreciation, amortisation and impairment losses (Note 8)	181,932,673	61,894,397	2,935,489	196,847	246,959,406
Provisions (Note 30)	420,776	(2,808,671)	-	-	(2,387,895)
Capital expenditures (Note 17)	143,030,311	40,973,051	1,989,084	65,901	186,058,347



The financial information by operating segments for the year 2015 is analysed as follows:

	Pulp and	Cement			
Amounts in Euro	paper	and derivatives	Environment	Holdings	Consolidated
Revenue					
Revenue	1,628,023,107	476,697,994	27,614,589	-	2,132,335,690
Operational results	267,581,540	23,420,966	5,011,612	(8,125,849)	287,888,269
Net financial results (Note 10)	(50,258,882)	(37,399,870)	(851,826)	(29,464,958)	(117,975,536)
Group share of (loss) / gains of associated companies and joint ventures (Note 9)	-	(4,287,184)	-	-	(4,287,184)
Income tax expense (Note 11)	(31,629,009)	(3,683,227)	(404,551)	877,737	(34,839,050)
Profit for the year	185,693,649	(21,949,315)	3,755,235	(36,713,070)	130,786,499
Profit for the year - Attributable to non-controlling interest	(45,878,534)	(3,377,504)	(420)	-	(49,256,458)
Profit for the year - Attributable to Semapa's Sahreholders	139,815,115	(25,326,819)	3,754,815	(36,713,070)	81,530,041
Other information					
Segment assets	2,346,662,894	1,513,931,367	93,865,227	113,830,257	4,068,289,745
Deferred tax assets (Note 28)	50,934,325	23,486,104	60,113	-	74,480,542
Total Assets for post-employment benefits	3,755,326	-	-	-	3,755,326
Investment in associates and joint ventures (Note 19)	-	3,403,708	-	-	3,403,708
Total segment liabilities	1,296,342,373	990,426,641	31,351,044	618,542,620	2,936,662,678
Depreciation, amortisation and impairment losses (Note 8)	136,987,485	59,095,584	2,952,140	225,492	199,260,701
Provisions (Note 30)	(14,562,355)	2,872,432	109,297	2,589,999	(8,990,627)
Capital expenditures (Note 17)	148,455,971	25,993,102	4,395,623	74,384	178,919,080

GEOGRAPHICAL SEGMENTS

2016	Pulp and paper	Cement and derivatives	Environment	Total amount	Total %
Sales and services rendered					
Portugal	284,895,951	165,210,547	18,466,082	468,572,580	22.59%
Rest of Europe	903,537,624	3,590,513	8,111,464	915,239,601	44.12%
America	191,414,636	79,621,887	-	271,036,523	13.06%
Africa	145,918,311	127,366,526	133,658	273,418,495	13.18%
Asia	51,261,234	94,729,059	-	145,990,293	7.04%
Overseas	357,451	-	-	357,451	0.02%
	1,577,385,207	470,518,532	26,711,204	2,074,614,943	100.00%

2015	Pulp and paper	Cement and derivatives	Environment	Total amount	Total %
Sales and services rendered					
Portugal	325,455,317	172,829,117	22,297,754	520,582,188	24.41%
Rest of Europe	884,577,342	4,840,883	5,210,225	894,628,450	41.96%
America	219,716,825	46,358,484	-	266,075,309	12.48%
Africa	153,958,989	157,091,442	106,610	311,157,041	14.59%
Asia	43,879,958	95,578,068	-	139,458,026	6.54%
Overseas	434,676	-	-	434,676	0.02%
	1,628,023,107	476,697,994	27,614,589	2,132,335,690	100.00%

The revenue presented in different business and geographical segments corresponds to revenue generated with external customers based on the final destiny of the products and services commercialised by the Group, not representing any of them, individually, 10% or more of the overall revenue of the Group.





5. OTHER INCOME

As of 31 December 2016 and 2015, the caption Other income comprises:

Amounts in Euro	2016	2015
Grants - CO2 emission allowances	11,570,348	15,319,904
Impairment reversal	5,610,027	2,168,234
Gains on disposals of emission allowances	3,575,000	1,602,000
Supplementary income	3,020,914	645,536
Gains on disposals of non-current assets	3,408,483	2,863,693
Gains on inventories	2,856,267	2,864,009
Gains on disposals of current assets	121,169	10,937
Government grants	444,246	364,818
Own work capitalised	13,090,649	17,058,604
Revenues from waste management	638,391	468,897
Compensation for insurance against damage	10,451,403	-
Other operating income	19,678,187	14,981,482
	74,465,084	58,348,114

As at 31 December 2016 the caption Own work capitalised comprises Euro 12,873,249 (31 December 2015: Euro 16,940,059) regarding the preparation of land for forestation. These costs are related with the Mozambique project, capitalised in accordance with the accounting policy described in Note 1.11.

The amount presented under the caption Grants – CO₂ emissions allowances regards to the recognition of the grant, due to the allocation of free allowances (Note 1.6.1).

The amount presented in the insurance claims category corresponds to the indemnities received by the subsidiaries Navigator Pulp Cacia and Navigator Fine Paper, as a result of the breakdown of the turbine plant at Cacia and the fire in Vila Velha de Ródão.

6. COST, EXPENSES AND LOSSES

As of 31 December 2016 and 2015, Costs, expenses and losses were detailed as follows:





Amounts in Euro	2016	2015
Cost of sales and services rendered		
Cost of inventories sold and consumed	(806,886,005)	(849,960,294)
Cost of materials and services consumed		
Energy and fluids	(157,075,646)	(167,107,230)
Inventory transportation	(151,308,868)	(178,563,823)
Professional fees	(124,632,272)	(97,693,478)
Repair and maintenance	(46,370,434)	(57,332,652)
Fees	(1,904,070)	(3,816,777)
Insurance	(13,398,755)	(12,052,498)
Subcontracts	(3,339,956)	(4,346,067)
Others	(81,933,093)	(75,645,194)
	(579,963,094)	(596,557,719)
Variation in production	(2,292,741)	22,301,850
Payroll costs		
Statutory bodies (Note 7)	(18,497,365)	(22,893,906)
Other remunerations	(159,538,802)	(145,631,316)
Pension costs (Note 29)	(412,384)	(17,513,653)
Other payroll costs	(63,642,954)	(58,785,162)
	(242,091,505)	(244,824,037)
Others costs and losses		
Membership fees	(689,107)	(715,816)
Donations	(2,227,359)	(2,176,919)
Cost with emission allowances	(11,977,043)	(17,547,630)
Inventories and other receivables impairment (Note 22)	(3,581,398)	(5,459,704)
Losses on inventories	(2,747,539)	(4,016,034)
Indirect taxes	(9,920,239)	(8,779,652)
Losses on disposal of non-current assets	(1,123,658)	(603,611)
Other operating costs	(5,089,324)	(7,213,400)
	(37,355,667)	(46,512,766)
Provisions (Note 30)	2,387,895	8,990,627
Total of Costs, Expenses and Losses	(1,666,201,117)	(1,706,562,339)

The caption Other payroll costs, in 2016 and 2015, was detailed as follows:

Amounts in Euro	2016	2015
Other payroll cost		
Social security costs	(36,214,714)	(31,811,485)
Insurance	(3,992,958)	(3,629,601)
Social welfare expenses	(6,824,892)	(6,317,021)
Other payroll cost	(16,610,390)	(17,027,055)
	(63,642,954)	(58,785,162)

7. REMUNERATION OF STATUTORY BODIES

As of 31 December 2016 and 2015, the caption Remuneration of statutory bodies was detailed as follows:

Amounts in Euro	2016	2015
Members of Semapa's Board of Directors	8,672,399	9,600,599
Profit-sharing bonuses reclassified to payroll costs	-	2,377,075
Corporate bodies from other group companies	9,824,966	10,916,232
	18,497,365	22,893,906



In 2015 the caption Statutory bodies comprises Euro 2,377,075 of Profit-sharing bonuses reclassified to Payroll costs related with the profit-sharing deliberated at the Annual Assembly Meeting of the 2014 financial statements approval that took place on 30 April 2015. According with the applicable accounting standards, and taking into account that the deliberation of the profit-sharing bonuses occurred after the financial statements were approved for issue, the bonuses were reclassified to the 2015 income statement.

8. DEPRECIATION, AMORTISATION AND IMPAIRMENT LOSSES

As of 31 December 2016 and 2015, the caption Depreciation, amortisation and impairment losses were detailed as follows:

Amounts in Euro	2016	2015
Depreciation of property, plant and equipment		
Land	(4,522,293)	(4,371,962)
Environmental restoration and landscaping	(115,671)	(115,672)
Buildings	(19,739,323)	(18,799,172)
Other tangible assets	(174,601,899)	(170,726,272)
Government grants	7,995,398	6,699,612
	(190,983,788)	(187,313,466)
Amortisation and impairment losses of intangible assets		
Land	-	(197,610)
Buildings	732,480	(302,727)
Equipments and other tangibles	680,492	930,890
Assets under construction		
Land	(45,785,163)	-
Other tangible assets	(8,500,000)	(1,778,035)
	(52,872,191)	(1,347,482)
Amortisation of intagible assets (Note 16)		
Industrial property and other rights	(19,839)	(32,522)
CO2 emission rights	25,088	(144,997
-	5,249	(177,519)
Impairment losses of intangible assets		
Brands (Note 16)	1,079,181	(11,075,942)
Goodwill (Note 15)	(5,770,410)	-
	(4,691,229)	(11,075,942)
Impairment losses in assets held for sale	(27,272)	(50,006)
Amortizations in investment properties	(18,791)	(18,791)
		(-/···-/
ICMS -Tax on movement of goods and services		
Tax included in depreciations (Brazil)	1,628,616	722,505
	1,628,616	722,505
	(246,959,406)	(199,260,701)

The increase in depreciations of tangible fixed assets results essentially from the start of the amortization of the new investments made by the subsidiary Navigator in Cacia and Vila Velha de Rodão as well as from the full consolidation of the subsidiary Supremo Cimentos in Brazil (Note 1.2).

In 2016, an impairment loss associated with the Mozambican project under development was also recognized by the Navigator Group, following the valuation of assets located in that country, in the amount of Euros 45,785,163.



9. GROUP SHARE OF (LOSS)/GAINS OF ASSOCIATED COMPANIES

In 2016 and 2015, the Group recorded its share of the net income/ (loss) of associated companies and joint-ventures as follows:

Amounts in Euro	2016	2015
Joint Ventures		
Supremo Cimentos, S.A.	1,687,028	(5,551,271)
Associated companies		
Setefrete, SGPS, S.A.	1,190,957	1,159,706
J.M.J Henriques, Lda.	(1,693)	(1,717)
Ave-Gestão Ambiental e Val. Energética, S.A.	190,798	106,098
	3,067,090	(4,287,184)

In the year 2015, the appropriate income of the subsidiary Cimentos Supremo refers to the appropriation of 50% of its profit calculated in the first half of that year through the equity method. As a result of the acquisition of the remaining 50% by the Group at the end of June 2015, the Group became fully consolidated in the consolidated accounts with reference to June 30, 2015. The amount of Euros 1,687,028 recognized in 2016, relates to the price adjustment established under the purchase agreement between the parties.

The company does not recognize tax deferred liabilities on these amounts, when positive, as the provisions of article 51 of the CIT code apply.

10. NET FINANCIAL RESULTS

As of 31 December 2016 and 2015, Net financial results comprise:

Amounts in Euro	2016	2015
Interest paid on loans from shareholders (Note 35)	(66,160)	(14,269)
Interest paid on loans from associated companies and joint ventures (Note 35)	(5,144)	(5,144)
Interest paid on other borrowings	(65,028,597)	(76,450,434)
Interest earned on loans from associated companies and joint ventures (Note 35)	8,360	712
Other interest earned	5,227,980	6,909,475
Fair value in available-for-sale financial assets (Note 21)	(35,503)	-
Financial assets at fair value through profit and loss	(27,040)	(108,517)
Gains / (losses) on financial instruments - hedging (Note 34)	(6,476,332)	(19,794,003)
Gains / (losses) on financial instruments - trading (Note 34)	(1,525,965)	924,788
Expenses with loans issuing and other comissions	(10,645,625)	(12,377,410)
Early repayment of bond loan	(6,046,500)	(14,625,021)
Foreign exchange gains / (losses)	5,493,778	(1,702,692)
(Costs)/gains with compensatory interest	3,023,725	87,191
Other financial expenses	(1,142,822)	(892,939)
Other financial income	(127,434)	72,727
	(77,373,279)	(117,975,536)

As disclosed to the market, the subsidiary Navigator proceeded to the partial early repayment of Euro 350 million Senior Notes 5.375% bonds, in the amount of Euro 150 million (in the second half of 2015 Euro 200 million had already been repaid), which led to the immediate recognition of costs associated with the reimbursement of the bonds (Euro 6,046,500).



The caption financial assets at fair value through profit and loss resulting from changes in fair value recorded in listed securities held by the Group as described in Note 20.

Gains / (losses) on trading and hedging financial instruments comprise the results from the instruments detailed in Note 34.

11. INCOME TAX

Group Semapa is subject to the special regime governing business groups comprising companies in which the shareholding is equal to or more than 75% and which meet the conditions laid down in articles 69 and following of the Corporate Income Tax (CIT) Code.

As of 31 December 2016, the tax business group led by Semapa as the dominant society comprises group Secil, and ETSA, as well has all the subsidiaries that meet the legal requirements of the Corporate Income Tax Code. The companies that integrate the Navigator Group also integrated the tax business group led by The Navigator Company, S.A..

Companies included within the consolidation scope of the group of companies subject to this regime, calculate and recognise corporate income tax (CIT) as though they were taxed on an individual basis. However the liabilities are recognised as due to the dominant entity of the tax business group, currently Semapa, SGPS, S.A. which is responsible for the Group's overall clearance and payment of the corporate income tax. Where there are gains on the use of this regime, these are recorded in the dominant entity financial statements.

As of 31 December 2016 and 2015, income tax expense comprises:

Amounts in Euro	2016	2015
Current tax	(45,518,521)	(47,843,783)
Provisions for current tax	29,522,128	(1,489,667)
Deferred tax	35,072,427	14,494,400
	19,076,034	(34,839,050)

In 2016, the caption taxes reflects a series of reversals of tax provisions in the last quarter of 2016, as a result of the closure of certain tax inspection processes, namely in the subsidiary Navigator Company, for the year 2013, and favourable to the Group, as well as the positive impact of the adoption of the revaluation regime published by DL 66/2016 of 3 November, whose net effect amounted to Euros 16,997,004, calculated at a rate of 27.5%.



Amounts in Euro	2016	2015
Profit before tax	170,229,336	165,625,549
Expected income tax	38,301,601	37,265,749
State surcharge	5,255,168	7,678,340
Differences (a)	(47,098,482)	(4,401,018)
Prior year tax adjustments	(20,434,078)	2,396,511
Recoverable tax losses carried forward	(278,619)	(34,549,383)
Non recoverable tax losses	41,563,865	34,926,345
Impairment and reversal of provisions	(2,128,624)	(2,853,920)
Impact of the change in the income tax rate	3,778,982	(1,388,149)
Provision for current tax	-	6,264,166
Impact of accession of the tax revaluation scheme	(16,997,004)	-
Tax benefits	(15,068,706)	(13,691,838)
Other	(5,970,137)	3,192,247
_	(19,076,034)	34,839,050
Effective tax rate	-11.21%	21.03%
(a) This amount is made up essentially of :		
Impairment losses - Goodwill (Note 8)	5,770,410	-
Effects arising from the application of the equity method (Note 9)	(1,380,062)	4,287,184
Capital gains / (losses) for tax purposes	(179,325,830)	87,977,149
Capital gains / (losses) for accounting purposes	(9,859,060)	(119,942,630)
Impairment of taxed provisions	8,633,140	12,330,502
Tax benefits	(3,492,290)	(2,386,320)
Reversal of taxed provisions	(12,485,700)	(11,971,077)
Intra-group earning's subject to taxation	2,211,266	1,910,953
Employees benefits	(7,238,911)	2,426,738
Others	(12,159,548)	5,807,422
	(209,326,585)	(19,560,079)
Tax effect (22,5%)	(47,098,482)	(4,401,018)

The reconciliation of the effective tax rate in the years ended 31 December 2016 and 2015 is as follows:

Pursuant to prevailing legislation, the gains and losses relating to group and associated companies resulting from the application of the equity method are deducted from or added to, respectively, to the net income of the year for the purpose of calculating taxable income.

Dividends are considered when determining the taxable income in the year in which they are received, if the assets are held for less than one year or if investments represent less than 10% of the share capital.

The tax reporting period of all companies included in Navigator and Semapa's tax business group correspond to the period starting 1 July of each year and ending 30 June of the following year



12. EARNINGS PER SHARE

There are no convertible financial instruments over Semapa' shares, so there is no dilution of earnings.

Amounts in Euro	2016	2015
Profit attributable to Semapa's shareholders	114,862,812	81,530,041
Weighted average number of ordinary shares in issue	80,977,732	95,945,583
Basic earnings per share	1.418	0.850
Diluted earnings per share	1.418	0.850

Considering the company's 2016 net profit for the year, determined in accordance with the Portuguese GAAP in the separate financial statements (Note 44), the Board of Directors proposes the distribution of a gross dividend of Euro 0.45 per share.

13. NON-CONTROLLING INTERESTS

As of 31 December 2016 and 2015, non-controlling interests shown in the Income statement are detailed as follows:

	Income	
Amounts in Euro	2016	2015
The Navigator Company, S.A.	63,163,894	45,517,231
Raiz - Instituto de Investigação da Floresta e Papel	(2,445)	7,172
Portucel Moçambique	(669,213)	354,130
Britobetão - Central de Betão, Lda	2,271	12,835
Société des Ciments de Gabés	7,916	(21,052)
IRP - Indústria de Rebocos de Portugal, S.A.	92,846	87,061
Secil - Companhia de Cimento do Lobito, S.A.	(930,404)	(3,244,793)
Ciments de Sibline, S.A.L.	12,700,676	6,504,265
Grupo Cimentos Madeira	41,866	29,024
ETSA - Investimentos, SGPS, S.A.	330	122
Others	34,821	10,463
	74,442,558	49,256,458

As of 31 December 2016 and 2015, non-controlling interests in the Consolidated Statement of financial position are detailed as follows:

	Equity	
Amounts in Euro	31-12-2016	31-12-2015
The Navigator Company, S.A.	323,112,484	318,741,724
Raiz - Instituto de Investigação da Floresta e Papel	210,138	242,425
Portucel Moçambique	2,062,468	8,379,878
Britobetão - Central de Betão, Lda	(790)	70,521
Société des Ciments de Gabés	1,030,887	1,167,373
IRP - Indústria de Rebocos de Portugal, S.A.	423,669	455,823
Secil - Companhia de Cimento do Lobito, S.A.	(1,332,888)	(441,657)
Ciments de Sibline, S.A.L.	77,912,222	80,385,115
Grupo Cimentos Madeira	5,180,563	5,138,167
ETSA - Investimentos, SGPS, S.A.	7,316	6,987
Others	1,148,138	1,143,099
	409,754,207	415,289,455



The movement in the non-controlling interests', by operating segments, in the years ended 31 December 2016 and 2015 is as follows:

	Pulp	Cement		
Amounts in Euro	and paper	and derivatives	Environment	Total
Balance as of 1 January 2015	244,841,042	91,576,804	6,568	336,424,414
Acquisitions / (Disposals)	132,461,706	(222,601)	-	132,239,105
Dividends	(98,167,519)	(13,207,278)	-	(111,374,797)
Currency translation reserve	1,334,728	6,402,602	-	7,737,330
Financial instruments	406,445	-	-	406,445
Actuarial gains and losses	(375,687)	(7,896)	-	(383 <i>,</i> 583)
Other movements in equity	984,778	(694)	(1)	984,083
Profit for the year	45,878,534	3,377,504	420	49,256,458
Balance as of 31 December 2015	327,364,027	87,918,441	6,987	415,289,455
Acquisitions / (Disposals)	-	(133,593)	-	(133 <i>,</i> 593)
Dividends	(52,018,480)	(17,663,591)	-	(69,682,071)
Currency translation reserve	(1,978,947)	2,290,221	-	311,274
Financial instruments	(1,744,933)	29	-	(1,744,904)
Actuarial gains and losses	(3,050,775)	370	-	(3,050,405)
Other movements in equity	(5,678,108)	-	-	(5,678,108)
Profit for the year	62,492,236	11,949,993	329	74,442,558
Balance as of 31 December 2016	325,385,020	84,361,871	7,316	409,754,207

In 2015, the increase verified on the non-controlling interests affected to the Pulp and Paper segment is mainly due to the increase share of the non-controlling interests in Navigator's equity related with the public exchange offer in that period.

14. APPLICATION OF PREVIOUS YEAR'S PROFIT

In accordance with the resolutions of the Annual General Shareholders' Meeting of the financial statements approval, the profit of the 2015 and 2014 exercises were applied as follows:

	Application of year's net profit			
Amounts in Euro	2015	2014		
Dividens distribution	26,724,361	39,939,176		
Profit-sharing bonuses	3,207,520	2,602,602		
Other reserves	51,598,160	70,256,068		
Profit for the year	81,530,041	112,797,846		
Dividends per share	0.3290	0.3750		

The legal reserves are constituted by the maximum amount.


Following the approval at Semapa's Annual General Shareholders' Meeting of 20 April 2016, dividends related to the results of 2015 amounted to approximately 26.7 million euros (32.9 cents per share) as well as the payment of performance bonuses to its employees up to a maximum of 3.8 million euros.

15. GOODWILL

The movement in Goodwill for the years' ended as of 31 December 2016 and 2015 were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Balance at the beginning of year	335,643,370	296,680,236
Change in perimeter	-	27,436,872
Impairment (Note 8)	(5,770,410)	-
Acquisitions	10,756,626	37,681,421
Disposals	-	(13,240,613)
Exchange rate adjustments	12,183,311	(12,914,546)
Final balance	352,812,897	335,643,370

Note: The amounts presented are net of impairment losses (Note 22)

Goodwill is attributed to the Group's cash generating units (CGU's) that correspond to the operating segment identified in Note 4, as follows:

Amounts in Euro	31-12-2016	31-12-2015
Cement and derivatives	193,482,435	176,312,908
Pulp and paper	122,907,528	122,907,528
Environment	36,422,934	36,422,934
	352,812,897	335,643,370

CHANGES IN THE PERIMETER

At the end of May 2016, the Secil Group completed the acquisition of 100% of Finlandimmo Holding B.V., a company incorporated under Dutch law, 100% owned by Lagan Cement, a Gouda-based Group trader. In view of the foregoing, the Secil Group now holds the entire share capital of Finlandimmo Holding B.V. and its subsidiaries Finlandimmo B.V. and Lagan Cement B.V.

In addition, in the course of 2016, the subsidiary Secil acquired the remaining 50% of the subsidiary SPB, SGPS, Lda (former Secil Unicon, until then classified as joint venture) and an additional 8.4% of the subsidiary Argibetão.



These acquisitions resulted in a goodwill calculated as follows:

		Finlandimmo		SPB, SGPS, Lda (former Secil
Valores em Euros	Total	Holding B.V.	Argibetão	Unicon)
Cash and cash equivalents	42,149	12,664	-	29,485
Land, buildings and equipment	1,131,437	1,156,566	-	(25,129
Other non-current assets	8,203	-	-	8,203
Inventories	1,982,807	432,900	-	1,549,907
State and other public entities	193,295	12,915	-	180,380
Other current assets	2,891,039	1,359,395	-	1,531,644
Non-controlling Interest	2,953,592	-	75,557	2,878,035
Provisions (Note 19)	2,530,781	-	-	2,530,781
Interest-bearing liabilities MLP	(5,362,219)	-	-	(5,362,219
Other non-current liabilities	(4,640,849)	(1,401,219)	-	(3,239,630
Interest-bearing liabilities CP	(3,930,106)	-	-	(3,930,106
State and other public entities	(117,516)	(51,285)	-	(66,231
Other current liabilities	(2,330,178)	(474,649)	-	(1,855,529
Total amount of (disposal) / acquisition	(4,647,565)	1,047,287	75,557	(5,770,409
Positive acquisition difference	10,756,626	4,986,216	-	5,770,410
Equity acquisition difference	(473)	-	(473)	-
Assets (disposal) / aqcuired	6,108,588	6,033,503	75,084	1
Cash and cash equivalents	(42,149)	(12,664)	-	(29,485
Net assets (disposal) / aqcuired	6,066,439	6,020,839	75,084	(29,484

In accordance with IAS 36, Goodwill is subject to impairment tests performed on an annual basis or whenever impairment may occur in accordance to the accounting policy described in Note 1.7.

As a result of the performed CGU's impairment tests, the recoverable value was determined based on value in use, according to the discounted cash flows method. The impairment tests were based on the historical performance of these units as well as the development of their business expectations with the actual production structure, using the budgets for the following year and an estimate of cash flows for the next period of 4 years.

The main assumptions used for impairment testing, in these CGU's were as follows:

Operating Segment	Risk-free interest		Growth	
Operating Segment	rate	WACC	rate	Tax rate
Pulp and paper				
Explicit planning period	3.11%	6.93%	-	29.50%
Perpetuity	2.85%	6.75%	0.00%	29.50%
Cement and derivatives				
Portugal				
Explicit planning period	3.11%	7.30%	-	27.50%
Perpetuity	2.85%	7.14%	2.00%	27.50%
Tunisia				
Explicit planning period	4.09%	8.31%	-	25.00%
Perpetuity	4.09%	8.31%	2.00%	25.00%
Lebanon				
Explicit planning period	7.34%	10.86%	-	15.00%
Perpetuity	7.34%	10.86%	2.00%	15.00%
Angola				
Explicit planning period	8.05%	11.87%	-	30.00%
Perpetuity	8.05%	11.87%	2.00%	30.00%
Brazil				
Explicit planning period	3.49%	8.93%	-	34.00%
Perpetuity	2.85%	7.94%	2.30%	34.00%
Environment				
Explicit planning period	3.11%	6.70%	-	25.00%
Perpetuity	2.85%	6.53%	1,25%	25.00%



As a result of the impairment tests performed and respective sensitive analysis to its main assumptions, it was identified and recorded an impairment loss in Goodwill on the acquisition of Secil Unicom amounting to Euros 5,770,410 (Notes 8 and 22).

16. OTHER INTANGIBLE ASSETS

During 2016 and 2015, changes under the Other intangible assets heading, as well as amortisations and impairment losses, were as follows:

Amounts in Euro	Brands	Expenditures on research and development	Industrial properties and other rights	CO2 emission allowances	Assets under construction	Total
Acquisition cost						
Amount as of 1 January 2015	258,910,130	11,737	273,822	20,852,745	32,548	280,080,982
Change of perimeter	26,549,889	-	-	288,276	-	26,838,165
Acquisition / attributions	-	-	-	21,158,004	20,361	21,178,365
Disposals	-	-	-	(1,384,000)	-	(1,384,000)
Adjustments, transfers and write-off's	-	-	(58,879)	(16,775,571)	(49,065)	(16,883,515)
Exchange rate adjustment	(1,602,282)	-	-	(13,618)	-	(1,615,900)
Amount as of 31 December 2015	283,857,737	11,737	214,943	24,125,836	3,844	308,214,097
Change of perimeter	-	-	-	13,618	-	13,618
Acquisition / attributions	-	-	3,300	12,427,934	6,226	12,437,460
Disposals	-	-	-	(4,498,000)	-	(4,498,000)
Adjustments, transfers and write-off's	(35,456)	-	40,968	(13,697,379)	(5,512)	(13,697,379)
Exchange rate adjustment	5,297,552	-	-	(13,618)	-	5,283,934
Amount as of 31 December 2016	289,119,833	11,737	259,211	18,358,391	4,558	307,753,730
Accumulated amortisation and impairment losses						
Amount as of 1 January 2015	-	(10,844)	(240,655)	(2)	-	(251,501)
Amortisation and impairment losses	(11,075,942)	-	(32,522)	(144,997)	-	(11,253,461)
Adjustments , transfers and write-off	-	-	58,879	119,498	-	178,377
Exchange rate adjustment	(211,908)	-	-	-	-	(211,908)
Amount as of 31 December 2015	(11,287,850)	(10,844)	(214,298)	(25,501)	-	(11,538,493)
Amortisation and impairment losses	1,079,181	-	(22,146)	27,395	-	1,084,430
Adjustments , transfers and write-off	-	-	-	(1,895)	-	(1,895)
Exchange rate adjustment	(676,168)	-	-	-	-	(676,168)
Amount as of 31 december 2016	(10,884,837)	(10,844)	(236,444)	(1)	-	(11,132,126)
Net book value as of 1 January 2015	258,910,130	893	33,167	20,852,743	32,548	279,829,481
Net book value as of 31 December 2015	272,569,887	893	645	24,100,335	3,844	296,675,604
Net book value as of 31 December 2016	278,234,996	893	22,767	18,358,390	4,558	296,621,604

The amount shown under the caption Brands comprises:

PULP AND PAPER SEGMENT

• Euro 151,487,000, regarding the initial valuation of Soporset and Navigator brands, determined by an external evaluation conducted by a specialised and independent entity, using the updated cash flow projections with an appropriate discount rate, following the allocation of fair value to the assets and liabilities of Navigator Group.

CEMENT AND DERIVATIVES SEGMENT

Euro 126,747,996, regarding the initial valuation of the brands Secil Portugal (Euro 71,700,000), Sibline (Lebanon- Euro 25,611,982), Gabès (Tunisia – Euro 8,347,559) and Supremo (Brazil – Euro 21,088,455), determined by an external evaluation conducted by a specialized and independent entity, using the cash flow projections with an appropriate discount rate, following the allocation of fair value to assets and liabilities of Secil Group.



Sibline, Gabés and Supremo cement brands are subject to exchange rate update in accordance with the accounting policy described in Note 1.5.

The referred amounts are not subjected to amortisation as their useful life is undefined (Note 1.6). For valuation purposes, is considered that brand have an undefined useful life, because it is assumed that it is not possible to determine with an acceptable degree of reliability a time limit for their continuity in the market. The Group tests annually the impairment of these intangible assets in accordance with IAS 36.

Brands are subject to impairment tests to determine the recoverable amount based on its value in use, in accordance with the discounted cash flow method.

The main assumptions used in the valuation of brands of Pulp and Paper segment in 2016, for the purposes of impairment testing, were as follows:

		Risk-free	Discount	Тах
Brand	Markets	interest rate *	rate	rate
Navigator	Europe	1.23%	6.77%	29.5%
Navigator	USA	2.53%	6.77%	29.5%
Conorret	Europe	1.23%	6.77%	29.5%
Soporset	USA	2.53%	6.77%	29.5%

* Government Bonds (10Y) Euro Zone and US

The main assumptions used in the valuation of brands of Cement and derivatives performed in 2016, for the purposes of impairment testing, were as follows:

		Risk-free	Discount	Тах
Brand	Markets	interest rate *	rate	rate
Secil Portugal	Portugal	3.11%	7.30%	27.5%
Ciments de Sibline	Lebanon	7.96%	10.86%	15.0%
Supremo Cimentos	Brazil	6.90%	8.93%	34.0%
Société des Ciments de Gabés	Tunisia	6.44%	8.31%	25.0%

* Each risk-free rate comprises its own country risk

The Cement and derivatives segment brands were valued by an independent entity based on the discounted post-tax cash flow method denominated "income split method" associated to the influence of the brand (difference between the net margin of the brand less investments in marketing and the net margin of the associated brand), discounted to the evaluation period based on a specific discount rate.

As result of impairment tests and sensitivity analysis to the main assumptions, in this period:

- an impairment charge was recognised in Supremo Cimentos (Brazil), amounting to Euro 5,093,288 (Notes 8 and 22)
- it was partially reversed an impairment charge recognised in Ciments de Sibline cement brand (Lebanon) in 2015 amounting to Euro 6,172,470, (impairment charge was recognised in 2015 amounting to Euros 11,075,942) (Notes 8 and 22).



17. PROPERTY, PLANT AND EQUIPMENT

The following movements were registered in the years ended 31 December 2016 and 2015 under the caption Property, plant and equipment, as well as on the respective depreciation and impairment losses accounts:

		Buildings and	Equipments and	Assets under	
Amounts in Euro	Land	other constructions	other tangibles	construction	Total
Acquisition Cost					
Amount as of 1 January 2015	370,106,877	997,199,702	4,851,367,332	61,702,791	6,280,376,702
Change of consolidation perimeter	63,820,274	65,750,405	201,416,646	85,128,653	416,115,978
Acquisition	3,744,300	5,687,667	8,992,121	160,494,992	178,919,080
Disposals	(1,946,403)	(3,274,977)	(4,412,902)	(56,445)	(9,690,727)
Adjustments, tranfers and write-off's	750,248	47,142,941	150,050,882	(197,311,209)	632,862
Exchange rate adjustment	(8,798,722)	(10,489,982)	(17,492,500)	(6,808,638)	(43,589,842)
Amount as of 31 December 2015	427,676,574	1,102,015,756	5,189,921,579	103,150,144	6,822,764,053
Change of consolidation perimeter	2,465,305	9,800,758	22,452,956	110,636	34,829,655
Acquisition	1,368,547	1,651,379	14,777,926	168,260,495	186,058,347
Disposals	(39,818)	(2,444,016)	(13,089,543)	(6,351)	(15,579,728)
Adjustments, tranfers and write-off's	3,223,165	16,461,261	118,088,961	(160,730,192)	(22,956,805)
Exchange rate adjustment	8,658,782	16,926,013	26,867,432	314,031	52,766,258
Amount as of 31 December 2016	443,352,555	1,144,411,151	5,359,019,311	111,098,763	7,057,881,780
Accumulated depreciations and impairment loss	ies				
Amount as of 1 January 2015	(52,326,209)	(646,683,431)	(3,569,237,738)	(2,389,186)	(4,270,636,564)
Change of consolidation perimeter	(839,748)	(3,019,328)	(20,896,664)	-	(24,755,740)
Depreciation and impairment losses	(4,569,572)	(19,217,571)	(169,284,196)	(1,778,035)	(194,849,374)
Disposals	-	1,570,751	3,723,862	-	5,294,613
Adjustments, tranfers and write-off's	1,410,010	4,526,592	1,645,122	(1)	7,581,723
Exchange rate adjustment	(342,925)	(1,653,241)	(6,890,236)	425,632	(8,460,770)
Amount as of 31 December 2015	(56,668,444)	(664,476,228)	(3,760,939,850)	(3,741,590)	(4,485,826,112)
Change of consolidation perimeter	(1,787,836)	(9,365,208)	(22,545,174)	-	(33,698,218)
Depreciation and impairment losses	(4,522,293)	(19,033,655)	(172,351,541)	-	(195,907,489)
Disposals	-	336,201	9,620,843	-	9,957,044
Impairment losses	(2,960,025)	-	-	(51,325,138)	(54,285,163)
Adjustments, tranfers and write-off's	-	7,799,554	3,362,798	-	11,162,352
Exchange rate adjustment	1,079,810	1,103,637	2,022,673	-	4,206,120
Amount as of 31 December 2016	(64,858,788)	(683,635,699)	(3,940,830,251)	(55,066,728)	(4,744,391,466)
Net book value as of 1 January 2015	317,780,668	350,516,271	1,282,129,594	59,313,605	2,009,740,138
Net book value as of 31 December 2015	371,008,130	437,539,528	1,428,981,729	99,408,554	2,336,937,941
Net book value as of 31 December 2016	378,493,767	460,775,452	1,418,189,060	56,032,035	2,313,490,314

Commitments related to Property, plant and equipment acquisitions, as well as those that are given as guarantees are detailed in Notes 39 and 40 respectively.

As of 31 December 2016, assets under construction included Euro 854,159 (31 December 2015: Euro 19,541,078), related to advance payments and supplies of Property Plant and Equipment, related to investment projects being developed by the Group. The remaining refers to investments associated with improvements in the production process in the group's several factories.

This caption, assets under construction, also includes the recording of the impairment loss associated with the investment in Mozambique of Euros 45,785,163 (Note 8).

The value of Land includes Euros 117,273,207 from the pulp and paper segment, of which Euros 78,837,443 related to forest land and Euros 38,435,764 related to land on manufacturing perimeters leased to other companies of the Navigator Group.





18. BIOLOGICAL ASSETS

As of 31 December 2016 and 2015, changes in biological assets were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Amount at the beginning of the year	116,996,927	113,969,423
Changes in fair value		
Logging in the period	(22,637,607)	(24,230,097)
Growth	15,151,098	1,773,520
New plantations	2,718,849	7,984,092
Other changes in fair value	13,383,681	17,499,989
Total changes in fair value	8,616,021	3,027,504
	125,612,948	116,996,927

The amounts presented under Other changes in fair value mainly relates to the management costs for the forestry assets (forestry, structure and rent costs) and are broken down as follows:

Amounts in Euro	31-12-2016	31-12-2015
Other changes in fair value		
Forestry	3,125,794	4,812,404
Struture	3,336,748	3,412,329
Fixed and variable rents	10,109,370	9,275,256
Impairment in the Mozambican project	(3,188,231)	-
	13,383,681	17,499,989

Biological assets as of 31 December 2016 and 2015 are as follows:

Amounts in Euro	31/12/2016	31/12/2015
Eucalyptus (Portugal)	116,413,499	104,896,897
Other species (Portugal)	1,820,807	6,882,584
Eucalyptus (Mozambique)	7,378,642	5,217,446
	125,612,948	116,996,927

These values, calculated in accordance with the expected extraction of their productions, correspond to the following future production expectations:

Amounts in Euro	31-12-2016	31-12-2015
Eucalyptus (Portugal) - wood potential extration km3ssc	11,649	11,822
Pine (Portugal) - wood potential exration k ton	455	481
Pine (Portugal) - pinecones potential extration k ton	n/a	n/a
Cork (Portugal) - cork potential extration k @	615	626
Eucalyptus (Portugal) - wood potencial extration h m3ssc (1)	1,988	1,400

(1) Valuation for areas with one or more years of age as at 31 December 2016

Additionally, there are no biological assets whose title is restricted and / or pledged as security for liabilities or non-reversible commitments for the purchase of biological assets.



19. INVESTMENT IN ASSOCIATES AND JOINT-VENTURES

The following movements were registered in this caption during the years ended 31 December 2016 and 2015:

Amounts in Euro	31-12-2016	31-12-2015
Opening balance	3,403,708	87,086,273
Change in consolidation perimeter	-	(77,889,593)
Group share of (loss) / gain of associated companies and joint ventures	1,380,062	(4,287,184)
Dividends received	(868,685)	(1,505,827)
Fair-value in associates	(29,434)	-
Exchange rate adjustments	(193)	39
Closing balance	3,885,458	3,403,708

As of 31 December 2016 and 2015 the caption Investments in associates and joint ventures presented in the consolidated statement of financial position, including goodwill, comprises:

	Book Value				
Entities	% Held	31-12-2016	% Held	31-12-2015	
Associated companies					
Setefrete, SGPS, S.A.	25.00%	3,329,903	25.00%	2,895,568	
MC - Materiaux de Construction	49.36%	2,068	49.36%	2,264	
J.M.J Henriques, Lda.	50.00%	376,752	50.00%	378,442	
Ave, S.A.	35.00%	176,735	35.00%	127,434	
		3,885,458		3,403,708	

At the end of June 2015, the Brazilian subsidiary, NSOSPE, S.A., acquired the remaining 50% of the share capital of Supremo Cimentos S.A., and obtained control of 100% of the subsidiary. Until then the control was jointly shared with three Brazilian shareholders, therefore the company was included in the consolidated financial statements under the equity method. Since 30 June 2015, the company was incorporated using the full consolidation method, due to the control obtained with the acquisition of the remaining 50%.

The value of the investment in the associate Setefrete, SGPS, S.A. includes an amount of Euros 2,227,750 of goodwill.

As of 31 December 2016 and 2015, Goodwill included in carrying amount of these investments is detailed as follows:

			31	December 2016		
		Total	Total		Net	
Amounts in Euros		assets	liabilities	Equity	Profit	Revenue
Ave-Gestão Ambiental e Valoriza	ação					
Energética, S.A.	a)	3,137,609	2,632,651	504,958	545,137	10,068,168
MC- Materiaux de Construction	b)	848,325	917,984	(69,659)	(96,745)	4,283,556
J.M.J Henriques, Lda.	b)	1,080,241	326,737	753,504	(3,386)	
Setefrete, SGPS, S.A.	c)	7,826,888	3,418,274	4,408,614	4,763,825	13,248,333

a) 30.11.2016 figures b) 31.12.2016 figures

c) 31.07.2016 figures



		31 December 2015				
		Total	Total		Net	
Amounts in Euros		assets	liabilities	Equity	Profit	Revenue
Ave-Gestão Ambiental e Valoriza	ação					
Energética, S.A.	a)	3,917,745	3,553,638	364,107	303,136	11,747,355
MC- Materiaux de Construction	b)	721,482	694,002	27,480	(97,997)	4,229,614
J.M.J Henriques, Lda.	b)	1,078,986	322,102	756,884	(3,434)	-
Setefrete, SGPS, S.A.	c)	8,105,038	5,433,765	2,671,273	4,638,825	102,813
a) 30.11.2015 figures						

b) 31.12.2015 figures

c) 31.12.2014 figures, adjusted of distributed dividends on the period end 31 December 2015

20. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

The following movements were registered in this caption during the years ended 31 December 2016 and 2015:

Amounts in Euro	31-12-2016	31-12-2015
Fair value at the beginning of the year	342,968	451,485
Acquisitions	-	-
Disposals	(268,670)	-
Changes in fair value	(27,040)	(108,517)
	47,258	342,968

As of 31 December 2016 and 2015, Financial assets at fair value through profit or loss comprises:

	Fair V	alue
Amounts in Euro	31-12-2016	31-12-2015
CEMG Holding Fund	-	295,710
Others	47,258	47,258
	47,258	342,968

The classification of financial assets at fair value through profit or loss in accordance with the fair value hierarchy defined in IFRS 13 is shown in Note 34.

21. AVAILABLE-FOR-SALE FINANCIAL ASSETS

The following movements were registered in this caption during the years ended 31 December 2016 and 2015:

Amounts in Euro	31-12-2016	31-12-2015
Fair value at the beginning of the year	229,136	346,257
Acquisitions	81,636	29,308
Transactions	66,853	-
Changes in fair value (Note 10)	(35,503)	(146,429)
	342,122	229,136



As of 31 December 2016 and 2015 the fair value of available-for-sale financial assets comprises:

	Fair Va	lue
Amounts in Euro	31-12-2016	31-12-2015
Liaision Technologie	260,486	229,136
Other financial assets	81,636	-
	342,122	229,136

The classification of assets available for sale, according to the fair value hierarchy defined in IFRS 13, is shown in Note 34.

22. IMPAIRMENT IN NON-CURRENT AND CURRENT ASSETS

In the years ended 31 December 2016 and 2015, the following movements were registered on impairments in noncurrent assets:

			Other non-	Property,	Investments	
Amounts in Euro	Goodwill	Brands	-current assets	plant and equipment	in associates	Total
As of 1 January 2015	-	-	1,855,975	102,292	2,002	1,960,269
Increases (Notes 8 and 16)	-	11,075,942	-	-	-	11,075,942
Direct utilisations	-	-	-	-	14,100	14,100
As of 31 December 2015	-	11,075,942	1,855,975	102,292	16,102	13,050,311
Change of consolidation perimeter	190,826	-	-	-	150	190,976
increase (Notes 8, 15 and 16)	5,770,410	5,093,288	-	-	-	10,863,698
Reversions (Notes 8 and 16)	-	(6,172,470)	-	-	-	(6,172,470)
Direct utilisations	-		-	-	-	-
As of 31 December 2016	5,961,236	9,996,761	1,855,975	102,292	16,252	17,932,516

During the year ended 31 December 2016 and 2015, the following movements were registered on impairments in current assets:

		Accounts	Other	
Amounts in Euro	Inventories	receivable	receivables	Total
As of 1 January 2015	11,384,186	26,440,979	7,495,677	45,320,842
Change of consolidation perimeter	890,363	235,137	-	1,125,500
Exchange rate adjustment	272,111	(105,720)	5,132	171,523
Increase (Note 6)	2,372,304	2,270,847	816,553	5,459,704
Reversions (Note 5)	(588,717)	(1,579,517)	-	(2,168,234)
Direct utilisations	(10,610)	794,041	-	783,431
As of 31 December 2015	14,319,637	28,055,767	8,317,362	50,692,766
Change of consolidation perimeter	632,016	3,068,177	-	3,700,193
Increase (Note 6)	1,151,661	2,153,088	276,649	3,581,398
Reversion (Note 5)	(1,160,320)	(2,172,783)	(2,276,924)	(5,610,027)
Direct utilisations	(8,745)	(510,841)	(43,971)	(563,557)
Adjustments, tranfers and write-off's	(223,033)	(204,684)	(9,293)	(437,010)
As of 31 December 2016	14,711,216	30,388,724	6,263,823	51,363,763



23. INVENTORIES

As of 31 December 2016 and 2015 the caption Inventories comprised:

Amounts in Euro	31-12-2016	31-12-2015
Raw Materials	183,096,265	185,432,836
Work in progress	25,133,435	14,395,489
Byproducts and waste	1,718,613	1,072,438
Finished and intermediate products	98,592,441	108,857,913
Advances to inventories' suppliers	176,941	1,002
	308,717,695	309,759,678

Note: Values are presented net of impairment losses (Note 22)

During the year ended 2016 and 2015, movements in Raw materials, Finished products and goods and Advances to inventories were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Opening balance	294,291,751	272,062,699
Acquisitions	794,459,901	872,189,346
Closing balance	(281,865,647)	(294,291,751)
Cost of inventories sold and consumed (Note 6)	806,886,005	849,960,294

As of 31 December 2016 and 2015, location of inventories by geographical segment, were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Portugal	85,179,945	222,513,096
Other European countries	143,297,051	6,333,152
USA	31,125,834	27,267,940
Africa	21,955,546	22,733,123
Asia	27,159,319	30,912,367
	308,717,695	309,759,678

24. Receivables and other current assets

As of 31 December 2016 and 2015 the caption Receivables and other current assets comprised:

Amounts in Euro	31-12-2016	31-12-2015
Accounts receivable	244,913,009	253,590,438
Accounts receivable - related parties (Note 35)	859 <i>,</i> 869	1,312,976
Derivative financial instruments (Note 34)	942,139	3,650,428
Otherreceivables	43,720,096	27,004,101
Accrued income	2,747,450	3,451,731
Deferred costs	11,721,863	20,585,542
	304.904.426	309.595.216

Note: The presented figures are net of impairment losses.



Amounts in Euro	31-12-2016	31-12-2015
Other receivables		
Advance payments to suppliers	2,123,078	1,640,696
Advance payments to personnel	1,392,317	380,172
Price adjustment Acquisition of Supremo Cimentos	2,143,467	-
Financial incentives to be received	58,869	-
Collateral provided to other parties	4,281,655	1,199,423
Share capital subscribers	-	5,713,991
Department of Commerce (EUA)	26,369,181	-
Others	7,351,529	18,069,819
	43,720,096	27,004,101

As of 31 December 2016 and 2015, Other receivables comprised:

In 2015, the balance of Share capital subscribers relates to the value of the participation of IFC - International Finance Corporation in the capital stock of Portucel Moçambique, S.A., completed in July 2016.

In 2015 the Navigator Group was investigated for alleged dumping practices on imports of UWF paper into the United States of America and a provisional anti-dumping duty was imposed on sales to that country of 29. 53%. On January 11, 2016, the United States Department of Commerce revised the applied rate down to 7.8%. The balance of Other debtors mainly reflects the amount receivable corresponding to the anti-dumping rate differential on sales of paper to the United States of America.

Although the set rate is substantially lower than the margin originally determined, Navigator remains in complete disagreement with the application of any anti-dumping margin in the period because, given the calculation algorithm used and validated by its US lawyers, the group does not determine any price difference between the domestic (Portugal) and destination (US) markets.

The amount evidenced in the item Price Adjustment - Acquisition of Supremo Cimentos in 2016 relates to the price adjustment determined in the context of the purchase agreement of this subsidiary between the parties.

As of December 31 2016 and 2015, the items of Accrued income and deferred costs are detailed as follows:

Amounts in Euro	31-12-2016	31-12-2015
Accrued income		
Interest receivable	531,667	776,353
Other	2,215,783	2,675,378
	2,747,450	3,451,731
Deferred costs		
Insurance	579,987	2,197,647
Rents and leases	3,303,855	4,762,247
Post-employment plans	-	3,755,326
Other	7,838,021	9,870,322
	11,721,863	20,585,542
	14,469,313	24,037,273



As at 31 December 2015 the excess funding for some of the funds allocated to the defined benefit plans referred to above, amounting to Euro 3,755,326, were recognised as current assets by enabling a lower need for future contributions by the Group to finance those pension schemes (Note 29).

25. STATE AND OTHER PUBLIC ENTITIES

At 31 December 2016 and 2015, there were no arrears debts to the State and other public entities.

As mentioned in Note 11, the tax group dominated by Semapa, SGPS, S.A., comprises the Portuguese entities (that comply with the conditions laid down in Article 69 of the CIT Code) of Group Secil and ETSA, the same criteria applying to the Group Navigator. Thus, although those companies ascertain and record the income tax as if they were taxed on an individual basis, the overall corporate income tax as well as the overall clearance/payment is performed by the parent company.

The balances relating to these entities were as follows:

CURRENT ASSETS

Amounts in Euro	31-12-2016	31-12-2015
Corporate Income Tax - CIT	13,059,045	3,639,642
Personnel Income Tax - withheld on salaries	1,603,048	124,750
Value added tax to be recovered	10,556,220	12,370,604
Value added tax - refund requested	50,235,500	47,165,878
Tax over Merchandise and Services Circulation (ICMS)	5,697,852	5,028,827
Tax on Manufactured Products	453,567	213,295
Contributions for Social Security financing	22,726	195,686
PIS and COFINS credit on fixed assets	18,509,519	-
Other	10,411,417	274,257
	110,548,894	69,012,939

CURRENT LIABILITIES

Amounts in Euro	31-12-2016	31-12-2015
Corporate Income Tax - CIT	47,023,845	37,348,475
Personnel Income Tax - witheld on salaries	5,895,841	3,407,002
Value added tax	35,043,858	37,793,448
Social Security	4,566,054	4,012,759
Tax over Merchandise and Services Circulation (ICMS)	632,292	-
Company Development Program Catarinense (PRODEC)	3,457,328	763,019
Paraná Competitive Program	7,837,913	-
Contributions for Social Security financing	81,928	-
Additional tax settlements	17,742,052	27,396,686
Others	996,462	536,251
	123,277,573	111,257,640



As of 31 December 2016 and 2015, the caption Corporate Income tax – CIT comprise (net between current assets and current liabilities) is detailed as follows:

Amounts in Euro	31-12-2016	31-12-2015
Corporate income tax for the year	49,035,557	39,001,519
Exchange rate differences	190,773	68,905
Payments on account and additional payments on account	(4,099,706)	(5,084,565)
Witholding tax	(1,131,722)	(2,088,990)
Prior years corporate income tax	(10,030,102)	1,811,964
	33,964,800	33,708,833

The movement of provisions for additional tax liabilities, in the year ended 31 December 2016 and 2015 is as follows:

Amounts in Euro	31-12-2016	31-12-2015
Opening balance	27,396,686	57,222,485
Increases	-	6,170,831
Decreases	(9,654,634)	(2,853,919)
Transfers	-	(33,142,711)
	17,742,052	27,396,686

26. SHARE CAPITAL AND TREASURY SHARE

As of 31 December 2016 and 2015, Semapa share capital was fully subscribed and paid up, being represented by 81,270,000 shares and by 81,645,523 shares, respectively, with a unit nominal value of 1 Euro.

Following the approval at Semapa's Annual General Shareholders' Meeting of April 20, 2016, the following resolutions were implemented:

- Reduction of the share capital from € 81,645,523 to € 81,270,000, in the amount of € 375,523, due to the cancellation of 375,523 treasury shares, pursuant to article 463 of the Portuguese Companies Code, with the consequent amendment to no. 1 of Article 4 of the Articles of Association relating to the composition of the share capital;
- Share capital increase of Euros 81,270,000 to Euros 117,028,800, in the total amount of Euros 35,758,800, through the incorporation of reserves, with a proportional increase, in the amount of Euros 0.44 per share, of the nominal value of all the shares of the Company, which now amounts to Euros 1.44 per share and with the consequent amendment to no. 1 of Article 4 of the Articles of Association, regarding the composition of the share capital;
- Share capital decrease from Euros 117,028,800 to Euros 81,270,000, in the amount of Euros 35,758,800, for the purpose of releasing excess capital, transferring to free reserves the amount of the paid-in capital stock and proportional reduction of the amount Nominal value of all shares of the Company, in the amount of Euros 0.44 per share, which have a unit face value of 1 Euro, with the consequent amendment to the articles of association, namely no. 1 of Article 4, regarding the composition of the share capital, and number 4 of Article 9, regarding the number of shares to which one vote correspond; and
- The payment of dividends related to the income of 2015 amounting to approximately 26.7 million euros (32.9 cents per share in circulation).



		%		
Name	Number of shares	31-12-2016	31-12-2015	
Longapar, SGPS, S.A.	22,225,400	27.35	27.22	
Cimo - Gestão de Participações, SGPS, S.A.	16,199,031	19.93	19.84	
Sodim, SGPS, S.A.	15,252,726	18.77	18.68	
Bestinver Gestión, SGIIC, S.A.	7,166,756	8.82	8.78	
Cimigest, SGPS, S.A.	3,185,019	3.92	3.90	
Santander Asset Management España, SA	2,268,346	2.79	2.78	
Sociedade Agrícola da Quinta da Vialonga, S.A.	625,199	0.77	0.77	
OEM - Organização de Empresas, SGPS, S.A.	535,000	0.66	0.66	
Treasury shares	586,329	0.72	0.01	
Other shareholders with less than 2% participation	13,226,194	16.27	17.37	
	81,270,000	100.00	100.00	

At 31 December 2016 and 2015, the following entities had substantial holdings in the company's capital:

As of 31 December 2016, Semapa - Sociedade de Investimento e Gestão, SGPS, SA holds 586,329 treasury shares (31 December 2015: 5,530 treasury shares).

27. RESERVES AND RETAINED EARNINGS

As of 31 December 2016 and 2015 the captions Fair value reserve, Translation reserve and Other reserves comprised:

Amounts in Euro	31-12-2016	31-12-2015
Fair value of financial instruments	(4,780,771)	(3,639,345)
Other fair value reserves	(1,281,742)	(1,281,742)
Total amount of fair value reserve	(6,062,513)	(4,921,087)
Translation reserve	(31,600,075)	(65,903,206)
Legal reserve	16,695,625	23,666,489
Others reserves	700,921,321	642,029,919
Total amount of other reserves	717,616,946	665,696,408
Total	679,954,358	594,872,115

FAIR VALUE OF FINANCIAL INSTRUMENTS

The negative amount of Euro 4,780,771 net of deferred tax, shown under the caption Fair value of financial instruments, relates to the appropriation of the financial instruments fair value changes classified as hedging, described in Note 34, and accounted in accordance with the policy described in Note 1.13.

TRANSLATION RESERVE

The negative figure refers to the exchange differences appropriated by the Group, resulting from the financial statements translation of the companies operating outside the Euro Zone, namely Tunisia, Lebanon, Angola, USA (including net investment), United Kingdom, and Brazil.



LEGAL RESERVE

Commercial Company law prescribes that at least 5% of annual net profit must be transferred to the legal reserve until this is equal to at least 20% of the issued capital, which is verified as of 31 December 2016. This reserve cannot be distributed unless in the event of the company's winding up; however, it may be used to absorb losses after the other reserves have been exhausted or it can be incorporated into the issued capital.

OTHER RESERVES

This caption corresponds to available reserves for distribution to shareholders constituted through the appropriation of prior year's earnings.

The 2015 reduction of Euro 376,791,932 in other reserves is due to the aforementioned extinctions of treasury shares, following the Public Exchange offer carried out by Semapa, and corresponds to the difference between the nominal value of the cancelled shares (which reduced the share capital) and the acquisition value for which they were initially recorded.

RETAINED EARNINGS

INCREASE AND DECREASE INTEREST HELD IN SUBSIDIARIES WITHOUT LOSS OF CONTROL

The Group records in this caption the differences between the group share of net assets acquired/disposed of and the acquisition/disposal price to non-controlling interest of already controlled entities.

As of 31 December 2016, the accumulated negative amount of these differences, regarding additional stake acquisition in subsidiaries, amounts to Euro 416,498,687 (31 December 2015: 416,498,687 negative amount).

Following the closure of the general public tender offer, 84,539,108 shares of Navigator were given in exchange for Semapa's own shares, thus a gain of Euro 165,213,913 was recognised directly in the consolidated shareholder's equity under the caption Retained earnings, due to the fact that the transaction qualifies has a disposal to non-controlling interest without loss of control.

REMEASUREMENTS (ACTUARIAL GAINS OR LOSSES)

The differences between the assumptions used for the purpose of determining liabilities related to post-employment benefits and what effectively occurred are equally recorded under this caption (as well as changes made to those assumptions and the difference between the expected return on the assets of the funds and their actual yield) as described in Note 1.22.1. In 2016, the group recorded negative remeasurements, net of deferred taxes, amounting to Euro 11.626.310.





28. DEFERRED TAXES

The following movement took place in the caption Deferred tax assets and liabilities during the year ended 31 December 2016:

	As of 1 Exchange Income statement		Retained	Transfers	Assets held	As of 31		
Amount in Euro	January 2016	adjustment	Increases	Decreases	earnings		for sale	December 2016
Temporary differences originating deferred tax assets								
Taxlosses carried forward	23,773,019	8,635,677	24,973,420	-	-	122,069	-	57,504,185
Taxed provisions	25,295,497	(79,022)	4,780,837	(49,016)	-	611,953	-	30,560,249
Harmonisation of depreciation criteria	106,391,961	-	32,178,197	(22,216,168)	-	(1)	-	116,353,989
Underfunding of pension funds	5,903,648	(8,537)	973	(778,487)	39,251	-	-	5,156,848
Financial instruments	5,337,254	-	-	-	5,061,594	-	-	10,398,848
Deferred accounting gains on inter-group transactions	28,069,893	12,366	5,274,545	(86,153)	-	-	-	33,270,651
Valuing growth forests	1,275,824	-	-	(1,275,824)	-	-	-	-
Fiscal investment incentives	14,766,526	-	866,532	(1,458,893)	-	-	-	14,174,165
Fair values of business combinations	1,678,976	55,047	-	-	-	-	-	1,734,023
Other temporary differences	11,956,517	1,559,868	2,134,048	(5,102,930)	-	(1,857,450)	-	8,690,053
	224,449,115	10,175,399	70,208,552	(30,967,471)	5,100,845	(1,123,429)	-	277,843,011
Temporay differences originating deferred tax liabilities								
Fixed tangible asset revaluation	(56,949,332)	(11,111,474)	411	7,224,514	-	-	-	(60,835,881
Retirements benefits	(3,965,861)	-	(34,119)	8,949,104	(7,070,191)	2	-	(2,121,065
Derivative financial instruments	(234,446)	206,353	-	3,207,985	(138,304)	(1,271,752)	-	1,769,836
Taxincentives	(11,991,792)	-	(319,179)	10,535,135	505,157	-	-	(1,270,679
Harmonisation of depreciation criteria	(470,774,266)	(1,376,072)	(20,461,179)	104,406,143	-	-	-	(388,205,374
Deferred accounting losses on inter-group transactions	(689,367)	-	(2,652,963)	91,711	-	-	-	(3,250,619
Valuation of biological assets	-	-	(3,979,927)	-	-	-	-	(3,979,927
Fair value of intangible assets - brands	(250,854,281)	(119,791)	-	(6,172,470)	-	-	-	(257,146,542
Fair value of tangible assets	(142,048,141)	-	-	15,271,550	-	-	-	(126,776,591
Fair value of business combinations	(193,509,554)	(1,003,787)	-	14,461,876	-	5,035	(30,312)	(180,076,742
Other temporay differences	(2,726,080)	(245,785)	(825,242)	182,327	-	1,587,753	-	(2,027,027
	(1,133,743,120)	(13,650,556)	(28,272,198)	158,157,875	(6,703,338)	321,038	(30,312)	(1,023,920,611
Deferred tax assets	74,480,542	3,460,214	18,859,763	(19,598,030)	1,556,640	(106,906)		78,652,223
Deferred tax liabilities	(305,515,909)	(5,025,758)	(3,047,169)	38,857,863	(1,839,319)	108,390	(6,747)	(276,468,649

The following movement took place in the caption Deferred income tax assets and liabilities during the year ended 31 December 2015:

	As of 1	Exchange	Income state	ement	Retained	Transfers	Assets held	Changes in	As of 31
Amount in Euro	January 2015	adjustment	Increases	Decreases	earnings		for sale	perimeter	December 2015
Temporary differences originating deferred tax assets									
Tax losses carried forward	111,677,463	(4,305,110)	18,360,466	(115,900,245)	-	1,606,865		12,333,580	23,773,019
Taxed provisions	28,318,559	319,766	1,418,694	(5,821,730)	-	-		1,060,208	25,295,497
Harmonisation of depreciation criteria	51,484,087		69,095,053	(14,187,179)	-	-		-	106,391,961
Underfunding of pension funds	6,804,762	(22,250)		(1,030,740)	151,876				5,903,648
Financial instruments	6,843,951				(1,506,697)	-		-	5,337,254
Deferred accounting gains on inter-group									
transactions	23,511,326	(10,617)	7,962,925	(3,393,741)	-				28,069,893
Valuing growth forests			1,275,824	-	-	-		-	1,275,824
Fiscal investment incentives	16,524,492			(1,757,966)				-	14,766,526
Fair values of business combinations	1,505,510	173,466		-		-		-	1,678,976
Other temporary differences	1,116,492	(2,056,093)	9,360,489	(1,826,142)		(1,242,019)		6,603,790	11,956,517
	247,786,642	(5,900,838)	107,473,451	(143,917,743)	(1,354,821)	364,846	-	19,997,578	224,449,115
Temporay differences originating deferred tax liabilities									
Fixed tangible asset revaluation	(10,502,140)	10,631,387		1,000,414	-	-		(58,078,993)	(56,949,332)
Retirements benefits	(5,968,265)		(8,097,873)	74,934	10,025,343			-	(3,965,861)
Derivative financial instruments	(144,728)				(89,718)			-	(234,446)
Valuation of biological assets	(477,515)			477,515		-		-	
Tax incentives		-						(11,991,792)	(11,991,792)
Harmonisation of depreciation criteria	(498,818,087)	1,772,874	(29,405,695)	68,506,916	(3,752,884)	-		(9,077,390)	(470,774,266)
Deferred accounting losses on inter-group transactio	(3,837,662)		(358,958)	3,827,345	(320,092)	-		-	(689,367)
Fair value of intangible assets - brands	(258,910,130)	(3,232,002)		11,287,851	-	-		-	(250,854,281)
Fair value of tangible assets	(157,319,691)			15,271,550	-	-		-	(142,048,141)
Fair value of business combinations	(176,481,657)	697,197		8,855,107	-		(30,312)	(26,549,889)	(193,509,554)
Other temporay differences	(283,005)	629,526	(700,248)	15,992				(2,388,345)	(2,726,080)
	(1,112,742,880)	10,498,982	(38,562,774)	109,317,624	5,862,649	-	(30,312)	(108,086,409)	(1,133,743,120)
Deferred tax assets	64,957,138	(2,110,891)	29,047,258	(31,928,650)	(340,226)	13,296,328	-	6,799,176	79,720,133
Effect on exchange tax rate	(5,239,591)						-		(5,239,591)
Deferred tax assets	59,717,547	(2,110,891)	29,047,258	(31,928,650)	(340,226)	13,296,328	-	6,799,176	74,480,542
	-	-	-	-	-	-		-	-
Deferred tax liabilities	(317,351,757)	4,856,844	(9,221,424)	26,597,216	1,562,179	-	(6,747)	(35,969,912)	(329,533,601)
Effect on exchange tax rate	24,017,692		-	-		-	-		24,017,692
Deferred tax liabilities	(293,334,065)	4,856,844	(9,221,424)	26,597,216	1,562,179	-	(6,747)	(35,969,912)	(305,515,909)



29. PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

As referred to in Note 1.22, the Group grants various post-employment benefits to its employees and their families.

The following is a breakdown of the obligations assumed and reflected in the Consolidated Statement of financial position at 31 December 2016 and 2015:

	Pulp and	Cement and		
31 December 2016	paper	Derivatives	Holdings	Total
Group liabilities for past services				
Active	62,591,075	47,043	-	62,638,118
Former collaborators	17,035,183	-	-	17,035,183
Retirees	69,251,640	24,892,174	1,232,653	95,376,467
Market value of the pension funds	(142,420,782)	(22,430,525)	-	(164,851,307)
Equity	-	220,905	-	220,905
Insurance policies	-	(173,075)	-	(173,075)
Reserve account (overfunding due to the change to a defined contribution plan)	-	(656,487)	-	(656,487)
Unfunded pensions liabilities	6,457,116	1,900,035	1,232,653	9,589,804
Other unfunded liabilities				
Healthcare assistance	-	71,885	-	71,885
Retirement and death liabilities	-	100,162	-	100,162
Long-service award liabilities	-	323,572	-	323,572
Total net liabilities	6,457,116	2,395,654	1,232,653	10,085,423
Total unfunded liabilities	6,457,116	2,395,654	1,232,653	10,085,423

	Pulp and	Cement and		
31 December 2015	paper	Derivatives	Holdings	Total
Group liabilities for past services				
Active	59,309,768	105,590	-	59,415,358
Former collaborators	16,865,214	-	-	16,865,214
Retirees	63,137,380	27,198,841	1,296,605	91,632,826
Market value of the pension funds	(143,067,688)	(23,907,220)	-	(166,974,908)
Equity	-	261,049	-	261,049
Insurance policies	-	(206,932)	-	(206,932)
Reserve account (overfunding due to the change to a defined contribution plan)	-	(704,608)	-	(704,608)
Unfunded pensions liabilities	(3,755,326)	2,746,720	1,296,605	287,999
Other unfunded liabilities				
Healthcare assistance	-	74,989	-	74,989
Retirement and death liabilities	-	109,559	-	109,559
Long-service award liabilities	-	439,870	-	439,870
Total net liabilities	(3,755,326)	3,371,138	1,296,605	912,417
Total unfunded liabilities	-	3,371,138	1,296,605	4,667,743
Overfunding (Note 24)	(3,755,326)	-	-	(3,755,326)

As of 31 December 2015 the Pulp and Paper segment presents an overfunding allocated to its liabilities, amounting to Euro 3,755,326. (Note 24).



SUB-GROUP NAVIGATOR

RETIREMENT AND PENSION SUPPLEMENTS

Until 2013, several retirement and survivor plans together with retirement bonus, coexisted within the Group. For certain categories of active employees, in addition to the plans described below, additional plans also existed, financed through independent funds assigned to cover those additional responsibilities

Under the prevailing Social Benefits Regulation, permanent employees of Navigator that chose not to move to the defined contribution plan, together with the retired employees as of the transition date (1 January 2009) and from 1 January 2014, the former employees of Navigator Paper Figueira (former Soporcel), Navigator Forest Portugal (former PortucelSoporcel Florestal), RAIZ, Empremédia, and Navigator Lusa, are entitled, after retirement in case of disability, to a monthly retirement pension or disability supplement. This is calculated according to a formula, which considers the beneficiary's gross monthly remuneration updated to the work category at the date of retirement and the number of years of service, up to a limit of 30 (limit of 25 to Navigator Paper Figueira, Navigator Forest Portugal, Empremédia, Navigator Lusa and RAIZ), including a survivor pension to the spouse and direct descendants.

To cover this liability, externally managed pension funds were set up, and the funds' assets are apportioned between each of the companies.

In 2010 and 2013 respectively, the Group completed the necessary procedures to convert the defined benefit plans of its subsidiaries The Navigator Company, Navigator Paper Figueira, Navigator Forest Portugal, Raiz, Empremédia, and Navigator Lusa to defined contribution plans for the current employees, keeping the acquired benefits as of transition date. The acquired rights attributable to former employees and retirees in case they leave the company or in case of a job change or retirement, will remain unchanged.

Notwithstanding, following a negotiation process with its employees as a result of the aforementioned changes to the pension plans, Soporcel allowed its active employees as of 1 January 2014 to choose, until 16 January 2015, to choose between the following alternatives:

- Benefit safeguard plan, or
- Pure defined contribution plan.

This possibility to choose between these two alternatives was granted to the employees in early 2015, with reference to the situation as of 31 December 2013, aiming to bypass the changes that had been made to the Soporcel pension plan, by simulating that the option had been granted as of 1 January 2014, by the time of the conversion of the defined benefit plan into a defined contribution plan.

Thus, in order to meet the increase in liabilities, the Group made additional contributions to the defined benefit pension fund in 2015.

The Group also maintains responsibilities with defined benefit post-employment benefit plans for The Navigator Company employees who have opted not to accept the conversion of their defined contribution plan, representing 13 individuals in addition to the former Employees, Retirees or, when applicable, acquired rights.





At December 31, 2016, the amount of liabilities related to post-employment benefit plans, related to two administrators of the Navigator Group, amounted to Euros 1,669,240 (December 31, 2015: Euros 1,697,024).

SECIL SUB-GROUP

The Pension Fund Secil Group comprises Secil and the subsidiaries:

- (i) CMP Cimentos Maceira e Pataias, S.A. and Unibetão Industrias de Betão Preparado, S.A. whose funds were incorporated (and simultaneously extinguished) into Secil Pension Fund;
- (ii) Cimentos Madeira, Lda., which integrated (and extinguished simultaneously) their insurance policy in the Secil pension fund;
- (iii) Britobetão Central de Betão, Lda., Secil Britas, S.A., Betomadeira, S.A. and Brimade, S.A..

The Secil Group Pension Fund is the financial support for the payment of benefits provided for in pension plans of each associate (now jointly managed).

DEFINED-BENEFIT PLANS

(I) DEFINED-BENEFIT PLANS WITH FUNDS MANAGED BY INDEPENDENT ENTITIES

LIABILITIES FOR COMPLEMENTARY RETIREMENT AND SURVIVOR'S PENSIONS

Secil and its subsidiaries CMP - Cimentos Maceira e Pataias, S.A., Unibetão- Industrias de Betão Preparado, S.A., Cimentos Madeira, Lda., Betomadeira, S.A. and Societé des Ciments de Gabes have assumed the commitment to pay their employees amounts by way of complementary old age, disability, early retirement and survivors' pensions and a retirement subsidy.

The liabilities arising from these plans are guaranteed by independent funds, administered by third parties, or covered by insurance policies.

These plans are valued every six months, at the dates of closing of the interim and annual financial statements, by specialised and independent entities, using the projected unit credit method.



(II) DEFINED-BENEFIT PLANS MANAGED BY THE GROUP

LIABILITIES FOR COMPLEMENTARY RETIREMENT AND SURVIVOR'S PENSIONS

The responsibilities of Secil's retirees in 31 December 1987 (date of incorporation of Pension Fund) are guaranteed directly by Secil. Similarly, the liability assumed by Secil Martingança, SA are guaranteed directly by this entity. Since 26 June 2012 the responsibilities of Cimentos Madeira, Lda and Betomadeira - Betões e Britas da Madeira, S.A. related to all retirees and pensioners that were receiving a pension, were transferred to Cimentos Madeira defined benefit pension plan incorporated in Secil's Pension fund.

These plans are also valued every six months by specialized and independent entities using the method for calculating capital coverage corresponding to single premiums of the immediate life annuities in the valuation of the liabilities to current pensioners and the projected unit credit method for valuing liabilities relating to current employees.

LIABILITIES FOR HEALTHCARE

The subsidiary Cimentos Madeira, Lda., provide to their employees a healthcare scheme which supplements the official health services and which is available to their families, pre-retired and retired staff and widows, through an insurance contract.

LIABILITES FOR RETIREMENT AND DEATH BENEFITS

The subsidiary Societé des Ciments de Gabes assumed the commitment to its employees to pay an old-age retirement and disability subsidy and a death subsidy, with the following attribution criteria:

at Societé des Ciments de Gabes (Tunisia), on retirement date and in terms of the General Labour Agreement, article no. 52, a retirement subsidy representing: (i) 2 months of the last salary if the worker has less than 30 years' service to the company, and (ii) 3 months of the last salary, if the worker has 30 years or more service to the company.

Secil and CMP – Cimentos Maceira e Pataias, S.A. assumed the commitment to its employees to pay a subsidy on death of current employee, equal to one month's last salary earned.

LIABILITIES FOR LONG-SERVICE AWARDS

Secil and its subsidiaries CMP – Cimentos Maceira e Pataias, S.A. have assumed the commitment to pay their employees bonuses to those who attain 25 years of service, which are paid in the year that the employee reaches the number of years of service within the company.



Assumptions used in the valuation of liabilities

The actuarial studies conducted by independent entities with reference to 31 December 2016 and 2015 for the purpose of calculating the liabilities for past services on those dates, were based on the following assumptions:

	31-12-2016	31-12-2015
Social Benefits formula	Decree-Law nº187/2007	Decree-Law nº187/2007
	of May 10	of May 10
Disability table	EKV 80	EKV 80
Mortality table	TV 88/90	TV 88/90
Wage growth rate	1.00%	1.00%
Technical interest rate - pulp and paper segment	2.00%	2.50%
Technical interest rate - cement segment	2.00%	2.00%
Assets rate of return - pulp and paper segment	2.00%	2.50%
Assets rate of return - cement segment	2.00%	2.00%
Pensions growth rate - cement segment	0.45%	0.45%
Pensions growth rate - other segments	0.75%	1.00%
Semapa pensions reversability rate	50.00%	50.00%
Number of Semapa complement annual payments	12	12

The following table presents five-year historical information on the present value of liabilities, funds' market value, non-financed liabilities and net actuarial gains/ (losses). Information related to the last five years were as follows:

Amounts in Euro	2012	2013	2014	2015	2016
Present value of liabilities	155,057,532	99,516,232	100,073,116	168,798,865	175,766,292
Fair value of plan assets and reserve account	145,554,473	95,945,454	99,038,106	167,886,448	165,680,869
Surplus / (deficit)	(9,503,059)	(3,570,778)	(1,035,010)	(912,417)	(10,085,423)
Net actuarial gains / (losses)	11,654,475	(6,786,377)	343,040	(10,421,772)	(11,626,310)

FUNDS LINKED TO BENEFIT PLANS' PENSIONS

During 2016 and 2015, fund's assets/insurance policies registered the following movements:

	31-12-2	016	31-12-2015	
Amounts in Euro	Autonomous	Covered capital	Autonomous fund	Covered capital
Opening balance	166,974,909	206,932	98,021,037	221,975
Change to a defined contribution plan	-	-	50,755,836	-
Exchange rate adjustment	-	(17,696)	-	4,061
Endowments made in the year	-	35,201	22,449,723	46,423
Expected return	4,315,102	(11,137)	2,393,835	47
Differences between actual and expected returns	396,495	-	(6,281)	-
Pensions paid	(6,835,199)	-	(6,639,241)	-
Retirements paid	-	(40,225)	-	(65,574)
Closing balance	164,851,307	173,075	166,974,909	206,932



Amounts in Euro	31-12-2016	%	31-12-2015	%
Bonds	100,649,957	61.1%	104,602,244	62.6%
Shares	34,007,794	20.6%	37,075,412	22.2%
Liquidity	21,672,205	13.1%	15,476,813	9.3%
Public debt	7,873,444	4.8%	8,484,672	5.1%
Real estate	152,377	0.1%	1,059,428	0.6%
Otheraplications	495,530	0.3%	276,340	0.2%
	164,851,307	100.0%	166,974,909	100.0%

As at 31 December 2016 and 2015, fund's assets were made up as follows:

MOVEMENTS IN OBLIGATIONS FOR PENSION PLANS AND OTHER POST-EMPLOYMENT BENEFITS

Movements occurred in liabilities assumed by the Group, shown in the consolidated statement of financial position as of 31 December 2016, are as follows:

		Exchange	Net effect			Actuarial		
	Opening	rate	of reintroduction	Assumptions	Costs and	losses and		Closing
Amounts in Euro	balance	adjustments	of DB plans	change	incomes	incomes	Payments	balance
Benefícios pós emprego								
Assumed by the group	6,511,600	-	-	-	154,871	24,933	(855,560)	5,835,844
Autonomous fund	161,401,798	-	(3,887,639)	11,025,008	5,431,798	2,078,157	(6,835,198)	169,213,924
Insurance policy	261,049	(22,379)	-	-	11,185	11,275	(40,225)	220,905
Retirement and death	109,559	(3,855)	-	-	973	(6,515)	-	100,162
Healthcare assitance	74,989	-	-	-	989	(1,463)	(2,630)	71,885
Long service award	439,870	-	-	-	47,940	-	(164,238)	323,572
	168,798,865	(26,234)	(3,887,639)	11,025,008	5,647,756	2,106,387	(7,897,851)	175,766,292

COSTS INCURRED IN PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

As of 31 December 2016 and 2015 costs incurred in pensions and other post-employment benefits, were detailed as follows:

_	31-12-2016							
Amounts in Euro	Current services	Interest cost	Expected return on the plan assets	Curtailments and settlements	Net effect of reintroduction of DB plans	Period contributions	Impact in the profit for the year	
Post-employment benefits			plan abbeto	Settlements		continuations	year	
Assumed by the group	2,101,605	3,518,586	(3,526,622)	(3,887,639)	(315,394)	1,314,502	(794,962)	
Autonomous fund	2,835	418,243	(454,601)	-	-	-	(33,523)	
Insurance policy	7,654	16,161	(12,630)	-	-	-	11,185	
Retirement and death	6,674	4,683	(10,384)	-	-	-	973	
Healthcare assistance	-	989	-	-	-	-	989	
Long service award	27,060	7,696	13,184	-	-	-	47,940	
Contributions to defined contribution plans	-	-	-	-	-	1,179,782	1,179,782	
	2,145,828	3,966,358	(3,991,053)	(3,887,639)	(315,394)	2,494,284	412,384	





-	31-12-2015							
Amounts in Euro	Current services	Interest cost	Expected return on the plan assets	Curtailments and settlements	Net effect of reintroduction of DB plans	Period contributions	Impact in the profit for the year	
Post-employment benefits								
Assumed by the group	-	243,376	-	-	-	-	243,376	
Autonomous fund	96,182	3,096,161	(3,310,134)	1,444,944	13,049,670	-	14,376,823	
Insurance policy	8,419	18,004	(15,348)	-	-	-	11,075	
Retirement and death	6,604	6,617	3,025	(258,516)	-	-	(242,270)	
Healthcare assistance	-	1,534	-	-	-	-	1,534	
Long service award	26,511	15,799	45,602	-	-	-	87,912	
Contributions to defined contribution plans	-	-	-	-	-	3,035,203	3,035,203	
	137,716	3,381,491	(3,276,855)	1,186,428	13,049,670	3,035,203	17,513,653	

ACTUARIAL GAINS/ LOSSES) IN THE STATEMENT OF COMPREHENSIVE CONSOLIDATED INCOME

Actuarial gains and losses recognised in the year 2015, in the statement of comprehensive consolidated income, are detailed as follows:

' Amounts in Euro	Actuarial Changes	Other gains and losses	Real vs expected income	Gross value	Deferred taxes	Impact on equity
Post-employment benefits						
Assumed by the group	-	(24,933)	-	(24,933)	7,069	(17,864)
Autonomus fund	(11,025,008)	(900,184)	315,837	(11,609,355)	(1,934,627)	(13,543,982)
Retirement and death	-	6,515	-	6,515	(1,339)	5,176
Healthcare assistance	-	1,463	-	1,463	(316)	1,147
	(11,025,008)	(917,139)	315,837	(11,626,310)	(1,929,213)	(13,555,523)

30. PROVISIONS

During the course of the years ended 31 December 2016 and 2015, the following movements took place in the caption Provisions:

	Legal	Тах	Environmental		
Amounts in Euro	claims	claims	restauration	Others	Total
As of 1 January 2015	2,943,468	24,107,664	7,179,748	47,704,588	81,935,468
Change in perimeter	-	-	7,506	1,151,134	1,158,640
Increases	21,191	-	419	12,157,745	12,179,355
Reversals	(52,236)	-	(157,298)	(20,960,448)	(21,169,982)
Direct utilisations	-	-	(174,155)	(2,369,223)	(2,543,378)
Exchange rate adjustments	-	-	(1,431)	163,552	162,121
Financial discounts	-	-	289,714	-	289,714
Transfers and adjustments	(286,376)	32,106,930	-	398,323	32,218,877
As of 31 December 2015	2,626,047	56,214,594	7,144,503	38,245,671	104,230,815
Change in perimeter	-	-		(2,530,781)	(2,530,781)
Increases (Note 6)	-	2,112,283	516	17,221,369	19,334,168
Reversals (Note 6)	(374,826)	(2,173,379)	(157,298)	(19,016,560)	(21,722,063)
Direct utilisations	-	-	(19,813)	3,201,438	3,181,625
Exchange rate adjustments	-	-	1,595	364,490	366,085
Financial discounts	-	-	289,490	-	289,490
Transfers and adjustments	(29,455)	(28,548,109)	-	-	(28,577,564)
As of 31 December 2016	2,221,766	27,605,389	7,258,993	37,485,627	74,571,775

Provisions for Legal claims were established according to the risk assessments carried out internally by the Group with the support of its legal counsels, based on the probability of the decision being favourable or unfavourable to the Group.



The amount stated as Tax claims results from the Group's judgement at the statement of financial position date, about the potential disagreement with the tax authorities, considering most recent updates about this events.

The amount shown as others is related with provisions for multiple risks of different natures, which may originate cash outflows in the future.

31. INTEREST-BEARING LIABILITIES

As of 31 December 2016 and 2015 Group's net debt was as follows:

Amounts in Euro	31-12-2016	31-12-2015
Interest-bearing liabilities		
Non-current	1,697,565,380	1,497,214,815
Current	266,268,367	512,032,570
	1,963,833,747	2,009,247,385
Cash and cash equivalents		
Cash	679,425	360,705
Short term bank deposits	143,499,139	60,639,929
Other short term investments	39,922,710	145,255,130
	184,101,274	206,255,764
Interest-bearing net debt	1,779,732,473	1,802,991,621

NON-CURRENT INTEREST-BEARING LIABILITIES

As of 31 December 2016 and 2015, non-current interest-bearing liabilities were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Non-current		
Bond loans	871,000,000	760,000,000
Commercial paper	510,000,000	438,700,000
Bank loans	318,194,383	284,945,116
Expenses with loans issuing	(9,753,767)	(10,799,427)
Interest-bearing bank debt	1,689,440,616	1,472,845,689
Financial leases	2,038,700	2,913,024
Otherloans	5,692,866	7,390,242
Other interest-bearing debts	393,198	14,065,860
Other interest-bearing debts	8,124,764	24,369,126
Non current interest-bearing liabilities	1,697,565,380	1,497,214,815



BOND LOANS

As of 31 December 2016 and 2015, current and non-current bond loans were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Bond loans		
Portucel Senior Notes Due 2020	-	150,000,000
Portucel 2015 / 2023	200,000,000	200,000,000
Portucel 2016 / 2021	100,000,000	-
Portucel 2016 / 2021	45,000,000	-
Semapa 2006 / 2016	-	175,000,000
Semapa 2006 / 2016	-	1,087,000
Semapa 2014 / 2019	150,000,000	150,000,000
Semapa 2014 / 2020	80,000,000	80,000,000
Semapa 2016 / 2023	100,000,000	-
SBI 2007 / 2017	40,000,000	40,000,000
Secil 2015/2020	60,000,000	60,000,000
Secil 2015/2020	80,000,000	80,000,000
Secil 2016/2021	26,000,000	-
Secil 2016/2023	30,000,000	-
	911,000,000	936,087,000

BOND LOANS SEMAPA

In June 2016 Semapa issued a fixed interest rate bond loan amounting to Euro 100 million with maturity of 7 years (2023). This emission is not admitted to listing

In April 2014 Semapa issued a bond loan amounting to Euro 150 million with maturity of 5 years (2019). As at 31 December 2016 the unit market value of these bonds was Euro 102,210.

In November 2014 Semapa issued a bond loan amounting to Euro 80 million with maturity of 6 years (2020) and repurchased Euro 48.9 million of "Semapa 2006/2016 Bonds – 2ª emissão", which were first issued by Euro 50 million. As at 31 December 2016 the unit market value of these bonds was Euro 101,500.

At the end of May 2016, Semapa fully repaid the remainder of the "Semapa Bonds 2006/2016 – 2ª emissão".

In 2016, Semapa fully repaid the bond loan contracted in 2006, for a total amount of 175 million euros, which was listed on Euronext Lisbon under the name "Semapa bonds 2006/2016"

BOND LOANS NAVIGATOR

In 13 May 2016, Navigator proceed to the partial anticipated reimbursement of the bond loan denominated Portucel Senior Notes 5.375%, with maturity in 2020, on the amount of 150 million Euros, in addition to the Eur 200 million already repaid in September 2015. At the same time this subsidiary carried out new financing operations, namely a 100 million Euro bond loan with a maturity of 5 years.



BOND LOANS SECIL

The subsidiary Secil Betões e Inertes, S.A., (incorporated in Secil in 2016) issued in 2007 a bond loan amounting to Euro 40,000,000. The reimbursement of this bond will occur on the 10th year (2017).

In 2015 Secil renegotiated three bond loans. The loan of Euro 60,000,000 was repaid and a new one issued for an equal amount that will be repaid in June 2020.

The two bond loans amounting to Euro 40,000,000 each, contracted in 2013, were reimbursed, and a new bond loan was issued for the amount of Euros 80,000,000, with a full reimbursement scheduled to 2020. However the reimbursement (Call Option) can be exercised on the 4, 6 and 8 interests' payments dates.

In January 2016, Secil issued a fixed-rate private-debt bond loan in the amount of Euros 26,000,000. These bonds will be repaid at par in a single installment in 2021.

In February 2016, Secil issued a bond loan with a fixed rate of Euro 30,000,000 and maturity in 2023. These obligations will be repaid in seven equal and successive half-yearly installments from the 8th interest payment date, inclusive. It may be asked for a full refund on the 10th or 12th interest payment dates.

COMMERCIAL PAPER

In 2016, Semapa contracted two commercial papers amounting to a maximum of Euro 40,000,000 for a period of 5 years and the other amounting to a maximum of Euro 35,000,000 for a period of 1 year which were fully utilized on 31 December, 2016.

In 2015, Semapa contracted a commercial paper amounting to Euro 25,000,000 with 4 years maturity, fully issued as of 31 December 2016.

In 2014, Semapa contracted a commercial paper program amounting to a maximum amount of Euro 120 million for a period of four years. As at 31 December 2016 90 million where placed.

In 2013, Semapa contracted a commercial paper program amounting to a maximum amount of Euro 100,000,000 for a period of seven years. As at 31 December 2016 no issues were in place regarding this program.

Semapa SGPS has contracted a commercial paper program up to a maximum amount of EUR 100 million, with maturity in September 2020, dated 2008 and originally renegotiated in the maximum amount of EUR 70 million. As of December 31 2016, this program was fully utilized.

In June 2016 expired the commercial paper program up to a maximum amount of 175 million euros.



During 2016, Navigator entered into two new commercial paper programs of Euros 100,000,000 and Euros 70,000,000, respectively, for a period of five years. It also contracted a third program, this short-term in the amount of Euros 50,000,000. As of December 31, 2016, of these new contracts, only the program of Euros 70,000,000 was fully used.

In December 2012, Navigator issued a commercial paper program amounting to Euro 125,000,000, whose emissions are underwritten by the Bank for a period of three years. During 2015, the conditions of this program have been renegotiated, namely its maturity date that was extended to May 2020. As at 31 December 2016, the amount was fully used.

In July 2015, Navigator entered into two new commercial paper programs amounting to Euro 120 million, for a period of 5 years. As at 31 December 2016, the amount was fully used.

MATURITY OF BOND LOANS AND OTHER LOANS

The reimbursement terms relating to the balance recorded on bond, commercial paper, bank and other medium and long-term loans is shown as follows:

Amounts in Euro	31-12-2016	31-12-2015
1 to 2 years	256,036,583	44,202,713
2 to 3 years	226,147,112	174,781,242
3 to 4 years	492,763,661	358,235,647
4 to 5 years	333,391,134	496,092,091
More than 5 years	396,941,957	431,789,525
	1,705,280,447	1,505,101,218

As of 31 December 2016 and 2015, non-current bank loans were as follows:

Amount in Euro	31/12/2016	31/12/2015	Reference rate
Non-current			
Holdings			
Banco BIC	-	2,857,143	Euribor 3m
Banco do Brasil	17,500,000	17,500,000	Euribor 3m
Abanca	40,000,000	-	Euribor 12m
Cement and derivatives segment			
BNDES	51,297,654	43,283,620	TJLP/Cesta Moedas/Flat and US\$
Banco Santander (Banco EKF)	43,740,365	40,106,605	CDI
Millennium BCP	15,133,603	7,728,428	Several
BBIC - Banco BIC Português, SA	6,063,337	18,162,508	Several
ABT- Attijari Bank de Tunisie	6,892,199	8,713,587	Several
Haitong	5,441,207	-	CDI
Banco ITAU	7,003,482	106,390	CDI
UBCI - Union Bancaire Pour Le Commerce Et L'	5,479,424	7,675,439	Several
Otherloans	18,974,066	20,144,656	Several
Paper and pulp segment			
BEI	95,535,714	90,238,095	Euribor 6m
Other loans	-	19,339,756	Euribor 6m
Environment segment			
Banco BPI	2,300,000	4,366,668	Several
Banco BIC	2,833,333	4,722,221	Euribor 6m
Total	318,194,384	284,945,116	



CURRENT INTEREST-BEARING LIABILITIES

As of 31 December 2016 and 2015, current interest-bearing liabilities were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Current		
Bond loans	40,000,000	176,087,000
Commercial paper	95,000,000	158,750,000
Bank loans	108,985,402	122,126,511
Expenses with bond loans issuing	(1,702,642)	(2,577,430)
Interest-bearing bank debt	242,282,760	454,386,081
Shareholders short-term loans (Note 35)	8,830,127	21,710,283
Financial leases	773,982	917,559
Other loans - QREN	223,854	2,837,311
Other debts	14,157,644	32,181,336
Other interest-bearing debts	23,985,607	57,646,489
Current interest-bearing liabilities	266,268,367	512,032,570

As of 31 December 2016 and 2015, current bank loans were as follows:

Amount in Euro	31/12/2016	31/12/2015	Reference rate
Current			
Holdings			
Caixa Geral de Depósitos	24,312	460,583	Euribor 12m
BPI	600,000	-	Euribor 6m
Banco BIC	3,757,143	5,714,286	Euribor 3m
Cement and derivatives segment			
BNDES	14,476,041	9,631,089	TJLP/Cesta Moedas/Flat and US\$
BBIC - Banco BIC Português, SA	12,125,131	6,262,492	Several
Banco Santander Totta	36,160	-	Several
Banco Santander (Banco EKF)	5,832,049	4,718,424	CDI
Banco Caixa Geral	5,485,051	3,765,326	Several
Banco do Brasil	4,372,824	1,725,774	CDI
Banque Mediterranee	4,846,223	4,493,943	Several
ABT- Attijari Bank de Tunisie	3,621,315	3,448,941	Several
Banco Fomento de Angola	4,219,203	2,548,637	Flat Rate (16%)
Banco Caixa Geral Angola	2,251,614	2,682,767	Luibor 3 M
BIAT	2,063,813	2,260,807	TMM
Millennium BCP	3,428,959	1,865,805	Several
Banco ITAU	1,883,255	16,734,783	Several
Banco Keve	2,224,790	1,255,055	Luibor 6 M
Banco Millennium Atlântico	1,061,352	3,206,342	Luibor 1M
Other Loans	9,148,231	5,311,413	Several
Paper and pulp segment			
BEI	19,702,381	19,702,381	Euribor 6m
Other Loans	-	20,876,209	Several
Environment segment			
Banco BIC	2,388,889	2,138,889	Several
Banco BPI	4,056,666	2,566,666	Several
Banco Popular	1,380,000	500,000	Euribor 6m
Caixa Geral de Depósitos	-	255,899	Euribor 12m
Total	108,985,402	122,126,511	



LIABILITIES RELATED TO FINANCIAL LEASING

As of 31 December 2016 and 2015, the Group's debt-repayment terms relating to finance leases, except for liabilities resulting from the application of IFRIC 4 (Note 17), are shown as follows:

Amounts in Euro	31-12-2016	31-12-2015
Less than a year	816,511	994,971
1 to 2 years	868,937	999,263
2 to 3 years	248,004	909,979
3 to 4 years	149,725	229,693
4 to 5 years	156,929	128,391
More than 5 years	629,726	692,745
	2,869,832	3,955,042
Future interest	(57,150)	(124,459)
Liabilities present value	2,812,682	3,830,583

As at 31 December 2016 and 2015, Group's assets acquired under financial lease, was as follows:

		31-12-2016			31-12-2015	
Amounts in euro	Acquisition Value	Accumulated depreciation	Net book value	Acquisition value	Accumulated depreciation	Net book value
Building	2,000,815	(143,774)	1,857,041	2,000,815	(86,938)	1,913,877
Machinery and equipment	9,843,098	(6,876,356)	2,966,742	7,810,878	(3,871,896)	3,938,982
Machinery and equipment - IFRIC 4	14,000,000	(10,972,973)	3,027,027	14,000,000	(9,459,460)	4,540,540
Transport equipment	-	-	-	254,549	(135,759)	118,790
	25,843,913	(17,993,103)	7,850,810	24,066,242	(13,554,052)	10,512,190

In 2010, with the launch of the new paper mill, the Group recognised as a finance lease contract (IFRIC 4) the cost of the precipitated calcium carbonate production unit, installed by Omya, S.A. at the industry site in Setubal for the exclusive use of the new mill. This contract foresees the transfer of the assets' ownership to About The Future, S.A., upon its termination, at 2019.

BANK CREDIT FACILITIES GRANTED AND NOT DRAWN

At 31 December 2016 and 2015, bank credit facilities granted and not drawn amounted to Euro 695,258,377 and Euro 736,308,629 respectively.

FINANCIAL COVENANTS

For certain types of financing operations, there are commitments to maintain certain financial ratios within previously negotiated limits. The existing covenants are clauses of Cross default, *Pari Passu*, Negative pledge, Ownership-clause, clauses related to group's activities maintenance, financial ratios, mainly Net Debt/ EBITDA, Interest coverage, Indebtedness and Financial autonomy and fulfilment of regular financial contracts' obligations (operational, legal and tax obligations), common in loan agreements and fully known in the market.

Additionally, as of 31 December 2016 and 2015 the group comply with the financial ratios limits imposed under its financing contracts.



32. PAYABLES AND OTHER CURRENT LIABILITIES

As of 31 December 2016 and 2015, the caption Payables and other current liabilities comprised:

Amounts in Euro	31-12-2016	31-12-2015
Accounts payable to suppliers	182,449,988	186,396,831
Accounts payable to suppliers of fixed assets	39,150,234	12,190,493
Instituto do Ambiente	13,495,261	18,471,042
Derivative financial instruments (Note 34)	10,185,130	6,266,980
Other creditors	9,209,742	12,205,999
Related parties (Note 35)	3,487,349	4,176,786
Accrued costs	109,546,762	104,329,085
Deferred income	12,258,343	14,147,807
	379,782,809	358,185,023

As of 31 December 2016 and 2015, the captions Accrued costs and Deferred income comprised:

Amounts in Euro	31-12-2016	31-12-2015
Accrued costs		
Insurance costs	7,834	112,841
Payroll expenses	54,199,992	51,055,225
Interest payable	11,306,041	15,167,923
Accrued - energy costs	8,757,517	10,384,355
Transport services	490,024	809,553
Bank services	475,123	189,851
Audit fees	92,364	54,990
Consulting fees	1,826,588	1,521,309
IT Services	322,995	219,505
Other	32,068,284	24,813,533
	109,546,762	104,329,085
Deferred income		
Government grants	5,929,823	6,280,003
Grants - CO2 emission allowances	5,351,466	7,526,256
Others	977,054	341,548
	12,258,343	14,147,807

OTHER LIABILITIES

As at 31 December 2016 and 31 December 2015, the caption Non-current liabilities were detailed as follows:

Amounts in Euro	31-12-2016	31-12-2015
Other non-current liabilities		
Government grants	31,202,382	42,157,447
Equipments - Omya (IFRIC 4)	2,098,758	1,322,745
	33,301,140	43,480,192



The movement in current investment allowances (in Deferred income) and non current assets (in Other liabilities) in 2016 and 2015 was as follows:

Amounts in Euro	31-12-2016	31-12-2015
Opening balance	48,437,450	37,434,211
Attribution	-	17,532,496
Utilization	(10,879,379)	(6,188,426)
(Regularization/ payments)	(425,866)	(340,831)
	37,132,205	48,437,450

GOVERNMENT GRANTS

On 18 June 2014, the Group's subsidiary CelCacia – Celulose de Cacia, SA, signed two contracts for financial and tax incentives, with AICEP - Agency for Investment and Foreign Trade of Portugal, to support the investment to increase the capacity of the plant in Cacia. The total estimated investment amounts to Euro 49.3 million. The incentives already approved amount to Euro 9.264 million as a repayable financial incentive, and Euro 5.644 million as a tax incentive, to use until 2024. The contract includes an award of achievement, corresponding to the conversion of up to 75% (Euro 6,947,450) of the refundable incentives granted into non-refundable incentives, by meeting the objectives set by the contract.

33. Assets and liabilities held for sale

Assets and liabilities held for sale are related with the acquisition of Uniconcreto – Betão Pronto, S.A. by the subsidiary Secil. The decision to dispose these assets and liabilities follows the imposition placed by the competition authority as well as the subsequent internal assessment carried out by the Group. As at this date the Company was unable to conclude the sale of the referred assets.

34. FINANCIAL ASSETS AND LIABILITIES

As its activities are exposed to a variety of financial and operational risk factors, the Group adopts a proactive approach to risk management, as a way to mitigate the potential adverse effects associated with, these risks, namely the risk arising from the price of pulp, foreign exchange risk and interest rate risk.

In order to minimize the effects of exchange rate variations on Group's sales of pulp and paper's exports to non-European countries, financial instruments were contracted to hedge almost all items denominated in foreign currency in the consolidated statement of financial position, as well as for a part of projected sales subject to currency risks.

In addition and in order to hedge interest rate risk, interest rate swaps and collars associated with bond loans have been contracted.



As of 31 December of 2016 and 2015, the reconciliation of the consolidated statement of financial position with the various categories of financial assets and liabilities included therein is detailed as follows:

31 December 2016	Financial instruments - trading	Financial intruments - hedging	Loans and other accounts receivable	Financial assets at fair value through profit or loss	Financial assets held-for-sale	Other interests - bearing liabilities	Non financial Assets/Liabilities
Amounts in Euro	Note 24/32	Note 24/32	Note 24	Note 20	Note 21	Note 32	Note 24/32
Assets							
Financial assets at fair value through profit (-	-	-	47,258	-	-	-
Financial assets held-for-sale	-	-	-	-	342,122	-	-
Other non-current assets	-	-	6,744,351	-	-	-	-
Current assets	-	942,139	292,240,424	-	-	-	11,721,863
Cash and cash equivalents	-	-	184,101,274	-	-	-	-
Total assets	-	942,139	483,086,049	47,258	342,122	-	11,721,863
Liabilities							
Non-current interest-bearing liabilities	-	-	-	-	-	1,697,565,380	-
Otherliabilities	-	-	-	-	-	33,301,140	-
Current interest-bearing liabilities	-	-	-	-	-	266,268,367	-
Current liabilities	2,940,253	7,244,877	-	-	-	343,844,075	25,753,604
Total liabilities	2,940,253	7,244,877	-		-	2,340,978,962	25,753,604

31 December 2015	Financial instruments - trading	Financial intruments - hedging	Loans and other accounts receivable	Financial assets at fair value through profit or loss	Financial assets held-for-sale	Other interests - bearing liabilities	Non financial Assets/Liabilities
Amounts in Euro	Note 24/32	Note 24/32	Note 24	Note 20	Note 21	Note 32	Note 24/32
Assets							
Financial assets at fair value through profit	-	-	-	342,968	-	-	-
Financial assets held-for-sale	-	-	-	-	229,136	-	-
Other non-current assets	-	-	6,777,734	-	-	-	-
Current assets	2,236,063	1,414,365	285,359,246	-	-	-	20,585,542
Cash and cash equivalents	-	-	206,255,764	-	-	-	-
Total assets	2,236,063	1,414,365	498,392,744	342,968	229,136		20,585,542
Liabilities							
Non-current interest-bearing liabilities	-	-	-	-	-	1,497,214,815	-
Otherliabilities	-	-	-	-	-	43,480,192	-
Current interest-bearing liabilities	-	-	-	-	-	512,032,570	-
Current liabilities	646,872	5,620,108	-	-	-	319,299,194	32,618,849
Total liabilities	646,872	5,620,108	-	-	-	2,372,026,771	32,618,849

As of 31 December 2016 and 2015 the fair value of these assets and liabilities is similar to its book value.

The following table presents the Group's assets and liabilities measure at fair value as of 31 December 2016 according to the following hierarchic levels:

- Level 1: Fair value of financial instruments is based on prices ruling on active, liquid markets at the date of the statement of financial position;
- Level 2: Fair value of financial instruments is not determined on the basis of active market prices, but rather resorting to valuation models. The main inputs of the models used are observable in the market, and
- Level 3: Fair value of financial instruments is not determined on the basis of active market prices, but rather resorting to valuation models, the main inputs of which are not observable in the market



ASSETS MEASURED AT FAIR VALUE

Amounts in Euro	31-12-2016	Level 1	Level 2	Level 3
	31-12-2010	Level 1	Level 2	Level 5
Financial assets at fair value recognised in reserves				
Hedging	942,139	-	942,139	-
Financial assets at fair value through profit or loss				
Shares (Note 20)	47,258	47,258	-	-
Financial assets held-for-sale				
Shares (Note 21)	342,122	342,122	-	-
Assets measured at fair value				
Biological assets (Note 18)	116,996,927	-	-	116,996,927
	118,328,446	389,380	942,139	116,996,927

Amounts in Euro	31-12-2015	Level 1	Level 2	Level 3
Financial assets at fair value recognised in reserves				
Hedging (Note 24)	1,414,365	-	1,414,365	-
Financial assets at fair value recognised in profit				
Trading (Note 24)	2,236,063	-	2,236,063	-
Financial assets at fair value through profit or loss				
Shares (Note 20)	342,968	342,968	-	
Financial assets held-for-sale				
Shares (Note 21)	229,136	229,136	-	-
Assets measured at fair value				
Biological assets (Note 18)	125,612,948	-	-	125,612,948
	129,835,480	572,104	3,650,428	125,612,948

LIABILITIES MEASURED AT FAIR VALUE

Amounts in Euro	31-12-2016	Level 1	Level 2
Financial liabilities at fair value recognised in reserves			
Hedging (Note 34)	(7,244,877)	-	(7,244,877)
Financial liabilities at fair value through profit or loss			
Trading (Note 34)	(2,940,253)	-	(2,940,253)
	(10,185,130)	-	(10,185,130)
	31-12-2015	Level 1	Level 2
	31-12-2015	Level 1	Level 2
	31-12-2015 (5,620,108)	Level 1	Level 2 (5,620,108)
Amounts in Euro Financial liabilities at fair value recognised in reserves Hedging (Note 34) Financial liabilities at fair value through profit or loss		Level 1 _	
Financial liabilities at fair value recognised in reserves Hedging (Note 34)		Level 1 	

DERIVATIVE FINANCIAL INSTRUMENTS

As of 31 December 2016, details of the fair value of derivative financial instruments were as follows:

Amount in Euro	Fair value changes (trading)	Fair value changes (hedging)	Total
As of 1 January 2016	1,589,191	(4,205,743)	(2,616,552)
New contracts / Settlement	(57,667)	5,827,470	5,769,803
Changes in fair value recognised in results (Note 10)	(4,471,777)	(3,530,520)	(8,002,297)
Changes in fair value recognised in equity	-	(4,393,945)	(4,393,945)
As of 31 December 2016	(2,940,253)	(6,302,738)	(9,242,991)



DETAILS AND MATURITY OF THE DERIVATIVE FINANCIAL INSTRUMENTS

The fair value of derivative financial instruments is included under the caption Current payables (Note 32), if negative, and in the caption Current receivables (Note 24), if positive.

The movement in the balances presented in the years ended 31 December 2016 and 2015, relating to financial instruments were as follows:

			_		31/12/2016		31/12/2015
Amounts in Euro	Amount	Currency	Maturity	Positive	Negative	Net	Net
Hedging							
Interest rate collar (SWAP's)	175,000,000	Euro	2016	-	-	-	(2,282,117)
Coverage of net investment	25,050,000	USD	2017	-	(249,273)	(249,273)	543,992
Exchange rate forwards - future sales	214,650,000	USD	2017	901,050	-	901,050	-
Interest and exchange rate swaps	505,000,000	Euro	2020/23	41,089	(6,995,604)	(6,954,515)	(2,467,618)
				942,139	(7,244,877)	(6,302,738)	(4,205,743)
Trading							
Exchange rate forwards	65,250,000	USD	2017	-	(1,778,650)	(1,778,650)	1,302,089
Exchange rate forwards	14,600,000	GBP	2017	-	(164,752)	(164,752)	229,435
Cross currency interest rate swap	17,739,298	USD	2018/2019	-	(426,933)	(426,933)	-
Currency Collar	23,894,658	BRL	2018	-	(153,640)	(153,640)	-
Non Deliverable Forward (NDF)	36,404,054	BRL	2018	-	(416,278)	(416,278)	-
Future purchase of CO2 licenses	2,778,500	Euro	2018	-	-	-	57,667
				-	(2,940,253)	(2,940,253)	1,589,191
_							
				942,139	(10,185,130)	(9,242,991)	(2,616,552)

DERIVATIVE FINANCIAL INSTRUMENTS

PULP AND PAPER SECTOR

The Group has a currency exposure on sales invoiced in foreign currencies, namely US dollars (USD) and sterling pounds (GBP). Since the Group's financial statements are translated into Euro, it runs an economic risk on the conversion of these currency flows to the Euro. The Group is also obliged, albeit to a lesser degree, to make certain payments in those same currencies which, for currency exposure purposes, act as a natural hedge. Thus, the hedge is aimed at safeguarding the net value of the statement of financial position items denominated in foreign currencies against the respective currency fluctuations.

The hedging instruments used in this operation are foreign exchange forward contracts covering the net exposure to other currencies at the time the invoices are issued, for the same maturity dates and the same amounts of these documents. The nature of the risk hedged is the change in the carrying amount of sales and purchases expressed in foreign currencies. At the end of each month customer and suppliers' balances expressed in foreign currency are updated, with the gain or loss offset against the fair value change of the forwards negotiated.

As of 31 December 2016 the Company has in place financial foreign exchange instruments classified as trading with a notional amount negative of Euro 1,943,402 (31 December 2015: Euro 417,437 negative value).



In addition to the acquisitions made in 2015 of 200,000 CO2 emission allowances for delivery in 2017-2018, the Navigator Group completed in 2016 the complementary acquisition of 300,000 CO2 licenses, also for delivery in the period between 2017-2019.

CEMENT AND DERIVATIVES SECTOR

In July 2016, the subsidiary Supremo Cimentos, SA, contracted with a Brazilian financial institution for external financing in the amount of USD 9,239,297.81 maturing on 22 July 2019 and amortized in 5 equal installments beginning on 24 July 2017. On the same date, a cross currency interest rate swap contract was signed with the purpose of covering exchange rate exposure. This derivative financial instrument allowed the Company to set the nominal value of the financing in BRL 30,000,000 and the payment of interest at the CDI rate plus a spread, fully replicating the amortization plan of said financing in USD.

In September 2016, the subsidiary, Supremo Cimentos, S.A., contracted with a Brazilian financial institution for external financing in the amount of USD 8,500,000 maturing on 26 November 2018, amortized in 6 equal instalments beginning on 28 August Of 2017. On the same date, a cross-current interest rate swap contract was signed with the purpose of covering an exchange rate summary. This derivative financial instrument allowed the Company to set the nominal value of the financing in the amount of BRL 27,542,550 and to pay interest on the CDI rate plus a spread, fully replicating the amortization plan of the USD financing.

Secil entered into three intercompany loans in Brazilian Reals (BRL) with the subsidiary Supremo (100% owned by Secil) and has negotiated derivative financial instruments that allow it to hedge against the impact of exchange rate volatility:

- a) BRL 20,000,000 granted on 27 October 2016, maturing on 26 October 2018, with capital repayment and payment of interest in full maturity, with the contracting of Collar exchange with a total notional of BRL 23,894,658, fully replicating the amortization plan of the financing in BRL;
- b) BRL 10,000,000 granted on 17 November 2016, maturing on 26 October 2018, with capital repayment and payment of interest in full maturity, with a Non-deliverable Forward with a total notional of BRL 12,083,068, fully replicating the amortization plan of the financing in BRL;
- c) BRL 20,000,000 granted on 20 December, 2016, maturing on 26 October 2018, with capital repayment and payment of interest in full maturity, contracting a Non-deliverable Forward with a total notional of BRL 24,320,986, replicating the amortization plan of the financing in BRL.

FINANCIAL INSTRUMENTS: DERIVATIVES | HEDGE

PULP AND PAPER SECTOR - COVERAGE OF INVESTMENT IN FOREIGN OPERATIONS

The Group hedges the economic risk associated with the USD exchange rate exposure in its investment held on Portucel North America. For that purpose, the Group entered into a forward foreign exchange contract. In 31 December 2016, the Group had contracted an outstanding notional of USD 25,050,000.

This instrument is designated as a hedge of the net investment in the Group's US subsidiary, with fair value changes being recognised in other comprehensive income



PULP AND PAPER SECTOR - COVERAGE OF FUTURE SALES | EXCHANGE RATE RISK EUR/USD

The Navigator Group uses derivative financial instruments to limit the net risk of exchange exposure associated with estimated future sales and purchases in USD.

In this context, during the last quarter of 2016, the Group contracted a number of financial structures to cover a portion of the net foreign exchange exposure of sales estimated in USD for 2016. The derivative financial instruments contracted were Options and Zero Cost Collar, Total value of USD 200,000,000, which matured on 31 December 2017. As of 2017, the financial instrument was reinforced, through the additional contracting of USD 80,000,000 through Options and Zero Cost Collar, with maturity January 2018.

PULP AND PAPER SECTOR - COVERAGE OF CASH FLOWS | INTEREST RATE

The Group hedges a portion of future interest payments on loans, commercial paper and bond loans, by engaging in an interest rate swap, in which pays a fixed rate and receives a variable rate. The instrument is designated as a cash flow hedge of the interest rate risk associated with the issued debt and does not cover credit risk. This hedge is designated until the maturity of the hedging instruments.

CEMENT AND DERIVATIVES SECTOR - COVERAGE OF CASH FLOWS | INTEREST RATE

In 2007, the Group issued a bond loan in the amount of Euros 40,000,000 (issued by the subsidiary Secil Betões e Inertes, S.A., which was dissolved and integrated into Secil in 2016). During the period ended 31 December 2009, the Group contracted a trading derivative, an interest rate swap (IRS) with a notional amount of Euros 40,000,000, however, after carrying out prospective and retrospective effectiveness tests, it was considered as cash flow hedge with effect from 1 July 2010.

In 2015, Secil contracted a bond loan of Euros 60,000,000 that will be repaid to the pair in June 2020. On 23 June 2016, Secil contracted an interest rate hedge derivative through an interest rate Swap (IRS) with a notional amount of Euros 60,000,000, beginning on 9 December 2016 and maturing on 9 June 2020.

Also in fiscal year 2015, Secil contracted a bond loan of Euro 80,000,000, with a full repayment at par in May 2020. On 23 June 2016, an interest rate hedge derivative was contracted through an interest rate swap (IRS) with a notional amount of Euros 80,000,000, commencing on 25 November 2016 and maturing on 25 May 2020.

AVAILABLE-FOR-SALE FINANCIAL ASSETS

These amounts are recognised at fair value which corresponds to their market value, deducted from impairment losses, if any (Note 21).

LOANS AND RECEIVABLES

These amounts are recognised at fair value which corresponds to their nominal value, after deducting any impairment losses identified during the course of the credit risk analysis of the credit portfolios held (Notes 2.1.3, 22 and 24).


OTHER FINANCIAL LIABILITIES

These items are recognised at their amortised cost, corresponding to the value of the respective cash flows discounted at the effective interest rate associated with each one of the liabilities concerned (Note 31).

35. BALANCES AND TRANSACTIONS WITH RELATED PARTIES

As of 31 December 2016 and 2015, related parties receivables and shareholders balances are detailed as follows:

		31-12-2016		31-12-2015			
Amounts in Euro	Other receivables (Note 24)	Other payables (Note 32)	Interest-bearing liabilities (Note 31)	Other receivables (Note 24)	Other payables (Note 32)	Interest-bearing liabilities (Note 31)	
Shareholders							
Cimigest, SGPS, S.A.	-	-	6,209,058	-	-	2,754,259	
Cimo SGPS, S.A.	-	-	321,842	-	-	-	
Longapar, SGPS, S.A.	-	-	73,064	-	1,160	16,890,763	
OEM SGPS, S.A.	-	-	2,226,163	-	-	2,065,261	
Other related entities							
Cimilonga - Imobiliária, S.A.	-	(13,700)	-	-	6,839	-	
Hotel Ritz, S.A.	-	10,843	-	-	-	-	
Ave-Gestão Ambiental, S.A.	148,734	(146,844)	-	105,490	588,654	-	
Cotif Sicar	-	89,255	-	-	182,002	-	
Enermontijo, S.A.	363,682	6,708	-	433,951	4,982	-	
Enerpar, SGPS, S.A.	-	-	-	-	46,694	-	
Hotel Ritz, S.A.	-	-	-	-	-	-	
Inertogrande	214,669	2,091	-	211,296	-	-	
J.M.J. Henriques, Lda.	123,701	-	-	121,275	-	-	
Secil Prebetão, S.A.	-	-	-	385,520	19,670	-	
Secil Unicon - S.G.P.S., Lda.	-	-	-	55,444	-	-	
Seribo, S.A.	-	319,907	-	-	315,097	-	
Setefrete - Soc. Tráfego Cargas, S.A.	-	3,423	-	-	300,942	-	
Other subsidiaries shareholders	9,083	3,215,666	-	-	2,710,746	-	
Total	859,869	3,487,349	8,830,127	1,312,976	4,176,786	21,710,283	

As of 31 December 2016 and 2015, transactions between shareholders and other related parties comprised:

		2016				2015				
		Sales and				Sales and				
	Service	services	Operating	Net financial	Service	services	Operating	Net financial		
Amounts in Euro	purchase	rendered	income	costs	purchase	rendered	income	costs		
Shareholders										
Cimigest SGPS, S.A.	(107,740)	-	-	(24,299)	(107,740)	-	-	(878)		
Cimo SGPS, S.A.	-	-	-	(1,123)	-	-	-	(3,124)		
Longapar, SGPS, S.A.	-	-	-	(29,736)	-	-	-	(1,683)		
OEM SGPS, S.A.	-	-	-	(11,002)	-	-	-	(8,584)		
	(107,740)	-	-	(66,160)	(107,740)	-	-	(14,269)		
Other related entities										
Cimilonga - Imobiliária, S.A.	(1,021,326)	-	244	-	(883,647)	-	180	-		
Hotel Ritz, S.A.	(34,918)	-	-	-	(30,563)	-	-	-		
Sonagi, SGPS, S.A.	-	-	990	-	-	-	-	-		
Enermontijo, S.A.	(305,461)	642,063	-	-	(267,508)	983,993	-	-		
Enerpar, SGPS, S.A.	(310,749)	-	-	-	(1,919,589)	-	-	-		
Ave-Gestão Ambiental, S.A.	(3,549,893)	57,716	63,366	-	(4,755,060)	39,379	(64,611)	-		
Secil Prebetão, S.A.	(21,322)	356,793	43,732	2,300	(52,697)	798,500	94,763	-		
Seribo, S.A.	-	-	-	(4,810)	-	-	-	-		
Setefrete, S.A.	(2,856,638)	-	24,086	-	(2,820,022)	-	31,330	-		
Other	-	-	9,083	5,726	-	-	3,600	(4,432)		
	(8,100,307)	1,056,572	141,501	3,216	(10,729,086)	1,821,872	65,262	(4,432)		

36. Environmental related expenditures

As part of its business operations, the Group incurs in several environmental expenditure which, depending on their nature, are capitalised or recognised as costs in the operating results for the year.

Environmental expenses incurred by the Group in order to preserve resources or to avoid or reduce future damage, are capitalised when they are expected to extend the useful life or to increase the capacity, safety or efficiency of other assets held by the Group.

Expenditures capitalised and recognised as costs in the year ended 31 December 2016 and 2015, were as follows:

_		31-12-2016			31-12-2015	
		Expenses of the	Capitalisation		Expenses of the	Capitalisation
Amounts in Euro	Revenue	period	of the period	Revenue	period	of the period
Atmospheric emissions	-	4,905,533	833,339	-	1,515,675	6,142,709
Management of residual waters	-	11,069,256	105,865	-	10,069,624	1,200
Residual managements	(686,887)	6,022,986	217,670	(743,973)	3,269,776	156,422
Protection of nature	-	542,376	-	-	781,827	9,775
Energy	-	10,811	1,681,991	-	-	-
Other activities	-	4,059,049	182,428		384,742	198,215
	(686,887)	26,610,011	3,021,293	(743,973)	16,021,644	6,508,321

37. AUDIT FEES

In the financial years of 2016 and 2015, the amounts invoiced to the Group related to statutory and other statutory audit services comprised:

Amounts in Euro	2016	2015
Statutory audit services		
Statutory auditors services	494,885	319,352
Auditor services in foreign subsidiaries	273,034	222,807
Tax consultancy services		
In Portugal	49,545	12,250
In foreign subsidiaries	61,867	50,451
Other reliability assurance services	119,741	93,291
	999,072	698,151

The services described as tax consultancy, mainly comprise the support in complying with tax obligations, being fully integrated in the transitional period expressed in Article 3 of Law 140/2015.

The services indicated as Other reliability assurance services concern the issuance of analysis reports to the management information systems, specialized support in the scope of the Group's subsidiaries' sustainability reports and issuing opinions for certification of irrecoverable debts. They also include advice provided in the scope of assistance to incentives applications, which was in transitional period as expressed in Article 3 of Law 140/2015, as well as training.



The Board of Directors believes there are adequate procedures safeguarding the independence of auditors through the Audit Committee process analysis of the work proposed and careful definition of the work to be performed by the auditors.

38. NUMBER OF EMPLOYEES

At 31 December 2016 and 2015, the number of employees in service of the Group's various companies, was as follows:

Segment	31-12-2016	31-12-2015	Var. 16/15
Pulp and paper	3,111	2,662	449
Cement and derivatives	2,615	2,647	(32)
Environment	275	287	(12)
Holdings and others	27	25	2
	6,028	5,621	407

The increase in the Pulp and Paper segment is essentially due to the internalization of a group of employees, who were outsourced in 2015.

39. COMMITMENTS

As of 31 December 2016 and 2015, the guarantees and other financial commitments provided by the Group were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Warranties		
IAPMEI (in the perimeter of QREN)	5,775,752	8,380,074
Clearance products	2,868,454	2,723,960
AT - Portuguese Tax Authorities	-	1,124,184
Spanish State Tax Administration Agency	1,033,204	-
Customs	-	54,414
APSS - Admi. dos Portos de Setúbal e Sesimbra	2,593,639	2,593,639
General Bureau of Customs of Setúbal	800,000	800,000
APDL - Administração do Porto de Leixões	707,343	704,162
Simria	338,829	327,775
Instituto de Conservação da Natureza - Arrábida	406,540	406,540
Secretaria Regional do Ambiente e Recursos Naturais	-	274,595
IAPMEI (PEDIP scope)	209,305	209,914
Comissão de Coordenação e Desenv. Regional Norte	236,403	236,403
Comissão de Coordenação e Desenv. Regional Centro	863,173	863,173
Comissão de Coordenação e Desenv. Regional LVT	1,118,892	1,118,892
Comissão de Coordenação e Desenv. Regional Algarve	453,360	519,165
CNE (Massa Insolvente)	13,200,000	-
Mercedes Benz - Rent a Car	866,000	366,000
Others	1,604,038	1,446,064
	33,074,932	22,148,954
Other commitments		
Of purchase		
Property, plant and equipment	79,128,866	29,603,350
Others	35,793,718	41,036,349
Forestry land rents	53,542,281	68,339,646
Mortgage loan guarantees	1,218,088	1,356,285
	169,682,953	140,335,630
	202,757,885	162,484,584



Amount in Euro	31-12-2016	31-12-2015
Less than 1 year	2,481,448	445,375
Over than 1 year and less than 5 years	4,272,315	4,902,934
	6,753,763	5,348,308
Costs incurred in the year	3,203,888	3,101,136

As of 31 December 2016 and 2015 debt's reimbursement plans for operating leases are as follows:

40. OTHER COMMITMENTS OF THE GROUP

INVESTMENT IN A NEW PLANT IN ANGOLA

On 26 October 2007, the Angolan Cabinet approved the Private Investment Project called the "Lobito New Cement Factory" involving an amount of USD 91,539,000, contracted on 14 December 2007, by Secil Lobito and by ANIP – Agência Nacional para o Investimento Privado, the latter representing the Angolan state. Furthermore, in 2008, an electric-power generating plant costing USD 18,000,000 was added to the investment.

Secil Lobito updated this project to the current Angolan reality. Accordingly, in October 2015, Secil Lobito delivered to U.T.I.P. - Unidade Técnica para o Investimento Privado, set up under the new Private Investment Law, an amendment draft to the previously mentioned Private Investment Project approved in December 2007 by the Council of Ministers of Angola. This amendment was prepared following the several contacts with ANIP, and comprises the update and review of certain subjects and conditions of which the effective feasibility, development and implementation of the investment project relies on.

At the beginning of 2016, the latest revised version of the Project was sent to the U.T.I.P., which includes the adjustment to the new market conditions, as well as the recommendations issued by the U.T.I.P. at the end of 2015. During 2016 fiscal year, Secil Lobito intended to know the position of the Angolan State on the reactivation and reformulation of this Project. According to the latest information obtained, this process is under consideration in the Civil House of the President of the Republic of Angola.

SECURITY DEPOSIT

The subsidiary Ciminpart sold its stake in VIROC in 2012. In the context of this proceeding, Secil has lodged a pledge on a bank deposit amounting to Euro 950,000



41. CONTIGENT ASSETS

NON-TAX MATTERS

INFRASTRUCTURE ENHANCEMENT AND MAINTENANCE RATE

Under the licensing process nº 408/04 related to the new paper mill project, the Setubal city Council issued a settlement note to Navigator regarding an infrastructure increase and maintenance fee ("TMUE ") amounting to Euro 1,199,560, with which the company disagrees.

This situation regards the amount collected under this levy in the licensing process mentioned above, for the construction of a new paper mill in the industrial site of Mitrena, Setubal. Navigator disagrees with the amount charged and filled an administrative claim against it on 25 February 2008 (request 2485/08), followed by an appeal in Court against the rejection of the claim on 28 October 2008. At 3 October 2012 this claim had an adverse decision, and in 13 November and appeal to the Administrative Supreme Court (STA) was performed, which has brought down the action to Central Administrative Court (TCA) on July 4, 2013.

PUBLIC DEBT SETTLEMENT FUND

In addition to the tax matters described below, a second request to the Public Debt Settlement Fund was submitted on 2 June 2010, which called for the reimbursement of various amounts, totalling Euro 136,243,939. These amounts related to adjustments in the financial statements of the group after its privatisation, that had not been considered in formulating the price of such privatization as they were not included in the documentation made available for consultation by the bidders.

On 24 May 2014, the Administrative and Fiscal Court of Almada denied the request of the Group to present testimonial proves, requesting written allegations. On 30 June 2014, the Group presented its complaint to the conference about this position, whilst present on the same date the written allegations requested by the Court.

The Court upheld the claims of the Panel in this regard, and a hearing is awaited for the examination of witnesses, and experts have already been appointed by the parties, whose report is awaited until the end of the year.

TAX MATTERS

PUBLIC DEBT SETTLEMENT FUND

According to Decree-Law no. 36/93 of 13 February, the tax debts of privatised companies relating to periods prior to the privatisation date (25 November 2006) are the responsibility of the Public Debt Settlement Fund. Navigator submitted an application to the Public Debt Settlement Fund on 16 April 2008 requesting the payment by the State of the tax debts raised by the tax authorities for periods before that date.



On 13 December 2010, Navigator presented a new application requesting the payment of debts settled by the tax authorities regarding 2006 and 2003. This application was supplemented on 13 October 2011, with the amounts already paid and uncontested regarding these debts, as well as with expenses directly related to them, pursuant to court ruling dated 24 May 2011 (Case No. 0993A/02), which confirmed the company's position regarding the enforceability of such expenses. In this context, the aforementioned Fund is liable as detailed:

Amounts in Euro	Period	Amonts requested	1st refund	Decreases in the perimeter of RERD	Process in favor of the Group	Outstanding
Portucel						
Value added tax - Germany	1998-2004	5,850,000	(5,850,000)	-	-	-
Corporate Income Tax	2001	314,340	-	-	(314,340)	-
Corporate Income Tax	2002	625,033	(625 <i>,</i> 033)	-	-	-
Value added tax	2002	2,697	(2,697)	-	-	-
Corporate Income Tax	2003	1,573,165	(1,573,165)	-	-	-
Corporate Income Tax	2003	182,230	(157,915)	-	(24,315)	-
Corporate Income Tax (RF)	2004	3,324	-	-	-	3,324
Corporate Income Tax	2004	766,395	-	-	(139,023)	627,372
Corporate Income Tax (RF)	2005	1,736	(1,736)	-	-	-
Corporate Income Tax	2005	11,754,680	-	(1,360,294)	-	10,394,386
Corporate Income Tax	2006	11,890,071	-	(1,108,178)	-	10,781,893
Expenses		314,957	-	-	-	314,957
		33,278,627	(8,210,545)	(2,468,472)	(477,678)	22,121,932
Soporcel						
Corporate Income Tax	2002	18,923	-	-	-	18,923
Corporate Income Tax	2003	5,725,771	-	-	-	5,725,771
Value added tax	2003	2,509,101	-	-	-	2,509,101
Stamp tax	2004	497,669	-	-	(497,669)	-
		8,751,464	-	-	(497,669)	8,253,795
		42,030,091	(8,210,545)	(2,468,472)	(975,347)	30,375,727

42. EXCHANGE RATES

The assets and liabilities of the foreign subsidiaries and associated companies were translated to Euro at the exchange rate prevailing on 31 December 2016.

The income statement transactions were translated at the average rate for the year. The differences arising from the application of these rates as compared with the balance prior to the conversion were reflected under the Currency translation reserve heading in shareholders' equity.



The rates used as of 31 December 2016 and 2015, against the Euro, were as follows:

			Valuation/				Valuation/
	31/12/2016	31/12/2015	(depreciation)		31/12/2016	31/12/2015	(depreciation)
TND (tunisian dinar)				DKK (danish krone)			
Average exchange rate for the year	2.3726	2.1761	(9.03%)	Average exchange rate for the year	7.4448	7.4588	0.19%
Exchange rate at the end of the year	2.4227	2.2116	(9.55%)	Exchange rate at the end of the year	7.4344	7.4626	0.38%
LBN (lebanese pound)				HUF (hungarian florim)			
Average exchange rate for the year	1,668.70	1,672.60	0.23%	Average exchange rate for the year	311.3319	309.9458	(0.45%)
Exchange rate at the end of the year	1,589.10	1,641.20	3.17%	Exchange rate at the end of the year	309.8300	315.9800	1.95%
USD (american dollar)				AUD (australian dollar)			
Average exchange rate for the year	1.1042	1.1085	0.38%	Average exchange rate for the year	1.4841	1.4775	(0.44%)
Exchange rate at the end of the year	1.0541	1.0887	3.18%	Exchange rate at the end of the year	1.4596	1.4897	2.02%
GBP (sterling pound)				MZM (mozambican metical)			
Average exchange rate for the year	0.8228	0.7259	(13.36%)	Average exchange rate for the year	70.1309	42.5652	(64.76%)
Exchange rate at the end of the year	0.8562	0.7340	(16.65%)	Exchange rate at the end of the year	75.1300	49.3400	(52.27%)
PLN (polish zloty)				BRL (brazilian real)			
Average exchange rate for the year	4.3653	4.1844	(4.32%)	Average exchange rate for the year	3.8532	3.6959	(4.26%)
Exchange rate at the end of the year	4.4103	4.2639	(3.43%)	Exchange rate at the end of the year	3.4379	4.2493	19.09%
SEK (swedish krone)				MAD (moroccan dirame)			
Average exchange rate for the year	9.4917	9.3530	(1.48%)	Average exchange rate for the year	10.8694	10.8606	(0.08%)
Exchange rate at the end of the year	9.5525	9.1895	(3.95%)	Exchange rate at the end of the year	10.6160	10.8120	1.81%
CZK (czech krone)				NOK (norwegian krone)			
Average exchange rate for the year	27.0345	27.2804	0.90%	Average exchange rate for the year	9.2800	8.9516	(3.67%)
Exchange rate at the end of the year	27.0210	27.0230	0.01%	Exchange rate at the end of the year	9.0863	9.6030	5.38%
CHF (swiss franc)				AOA (angolan kwanza)			
Average exchange rate for the year	1.0892	1.0690	(1.89%)	Average exchange rate for the year	184.4824	135.5674	(36.08%)
Exchange rate at the end of the year	1.0739	1.0835	0.89%	Exchange rate at the end of the year	178.3843	149.7158	(19.15%)
TRY (turkish lira)							
Average exchange rate for the year	3.3602	3.0275	(10.99%)				
Exchange rate at the end of the year	3.7072	3.1765	(16.71%)				

43. COMPANIES INCLUDED IN THE CONSOLIDATION

INSTRUMENTAL COMPANIES INCLUDED IN CONSOLIDATION

Name	Head Office	Direct and indire	Direct and indirect % of equity held by Semapa				
		Direct	Indirect	Total			
Parent - company							
Semapa - Sociedade de Investimento e Gestão, SGPS, S.A.	Lisbon						
Subsidiaries							
Seminv, SGPS, S.A.	Lisbon	100.00	-	100.00			
Seinpart, SGPS, S.A.	Lisbon	49.00	51.00	100.00			
Seinpar Investments, B.V.	Amsterdam	100.00	-	100.00			
Semapa Inversiones S.L.	Madrid	100.00	-	100.00			
Celcimo S.L.	Madrid	-	100.00	100.00			
Inspiredplace, S.A.	Lisbon	100.00	-	100.00			

SUBSIDIARY COMPANIES OF SUB-GROUP ETSA – UNDER FULL CONSOLIDATION

Name	Head Office	Di % of e	% shares held by Semapa		
		Direct	Indirect	Total	
Parent - company.					
ETSA - Investimentos, SGPS, S.A.	Loures	99.99	-	99.99	99.99
Subsidiaries					
ETSA LOG,S.A.	Loures	100.00	-	100.00	99.99
ABAPOR – Comércio e Industria de Carnes, S.A.	Coruche	100.00	-	100.00	99.99
SEBOL – Comércio e Industria de Sebo, S.A.	Loures	100.00	-	100.00	99.99
ITS – Indústria Transformadora de Subprodutos Animais, S.A.	Coruche	100.00	-	100.00	99.99
BIOLOGICAL - Gestão de Resíduos Industriais, Lda.	Loures	100.00	-	100.00	99.99
AISIB – Aprovechamiento Integral de Subprodutos Ibéricos, S.A.	Mérida	100.00	-	100.00	99.99

SUBSIDIARY COMPANIES OF SUB-GROUP NAVIGATOR - UNDER FULL CONSOLIDATION

Name	Head Office	Direct and indirect % equity held in Navigator			% of shares held
		Direct	Indirect	Total	by Semapa
Parent - company:					
The Navigator Company, S.A.	Setúbal	35.71	33.69	69.40	69.40
Subsidiaries:					
Navigator Paper Figueira, S.A.	Figueira da Foz	100.00	-	100.00	69.40
Navigator Parques Industriais, S.A.	Setúbal Setúbal	100.00 100.00		100.00 100.00	69.40
Navigator Products & Tecnology, S.A. Enerpulp – Cogeração Energética de Pasta, S.A.	Setúbal	100.00	-	100.00	69.40 69.40
About Balance - SGPS, S.A.	Lisbon	100.00	-	100.00	69.40
Navigator Tissue Rodão, SA	Vila Velha de Ródão	-	100.00	100.00	69.40
Navigator Tissue Cacia, S.A.	Aveiro	-	100.00	100.00	69.40
Navigator Fine Paper , S.A.	Setúbal	-	100.00	100.00	69.40
Navigator Internacional Holding SGPS, S.A.	Setúbal	100.00	-	100.00	69.40
Portucel Moçambique - Sociedade de Desenvolvimento Florestal e Industrial,	Mozambique	20.05	60.15	80.20	55.66
Portucel Florestal Brazil - Gestão de Participações, Lda	Brazil	25.00	75.00	100.00	69.40
Colombo Energy Inc.	EUA	-	100.00	100.00	69.40
Portucel Finance, Zoo	Poland	25.00	75.00	100.00	69.40
Navigator Africa, SRL	Italy	-	100.00	100.00	69.40
Navigator Floresta, SGPS, S.A.	Setúbal	100.00	-	100.00	69.40
Sociedade de Vinhos da Herdade de Espirra - Produção e Comercialização de N		-	100.00	100.00	69.40
Gavião - Sociedade de Caça e Turismo, S.A.	Setúbal		100.00	100.00	69.40
Navigator Forest Portugal, S.A.	Setúbal	-	100.00	100.00	69.40
Afocelca - Agrupamento complementar de empresas para protecção contra inc		-	64.80	64.80	44.97
Viveiros Aliança - Empresa Produtora de Plantas, S.A.	Palmela Setúbal	-	100.00	100.00	69.40
Atlantic Forests, S.A. Raiz - Instituto de Investigação da Floresta e Papel	Aveiro		100.00 94.00	100.00 94.00	69.40 65.24
Bosques do Atlantico, SL	Spain		100.00	100.00	69.40
Navigator Pulp Holding ,SGPS, S.A.	Setúbal	100.00		100.00	69.40
Navigator Pulp Figueira, S.A.	Figueira da Foz	- 100.00	100.00	100.00	69.40
Navigator Pulp Setúbal, S.A.	Setúbal	-	100.00	100.00	69.40
Navigator Pulp Cacia, S.A.	Aveiro	-	100.00	100.00	69.40
Portucel International GmbH	Germany	-	100.00	100.00	69.40
Navigator Paper Holding ,SGPS, S.A.	Setúbal	100.00	-	100.00	69.40
Navigator Cartolinas , S.A.	Setúbal	-	100.00	100.00	69.40
About the Future - Empresa Produtora de Papel, S.A.	Setúbal	-	100.00	100.00	69.40
Navigator Paper Setúbal, S.A.	Setúbal	-	100.00	100.00	69.40
Portucel Soporcel North America Inc.	USA	-	100.00	100.00	69.40
Navigator Sales & Marketing, S.A.	Belgium	25.00	75.00	100.00	69.40
Navigator Lusa, Lda	Figueira da Foz	-	100.00	100.00	69.40
Navigator Switzerland Ltd.	Switzerland	25.00	75.00	100.00	69.40
PortucelSoporcel Afrique du Nord	Morocco	-	100.00	100.00	69.40
PortucelSoporcel España, S.A.	Spain	-	100.00	100.00	69.40
Navigator Netherlands, BV	Netherlands	-	100.00	100.00	69.40
PortucelSoporcel France, EURL	France UK	-	100.00 100.00	100.00 100.00	69.40 69.40
Navigator Paper Company UK, Ltd Navigator Italia, SRL	Italy		100.00	100.00	69.40
PortucelSoporcel Deutschland, GmbH	Germany	-	100.00	100.00	69.40
Navigator Paper Austria, GmbH	Austria	-	100.00	100.00	69.40
PortucelSoporcel Poland SP Z o o	Poland	-	100.00	100.00	69.40
Navigator Eurasia	Turkey	-	100.00	100.00	69.40
Navigator Rus Company, LLC	Russia	-	100.00	100.00	69.40
Navigator Participações Holding ,SGPS, S.A.	Setúbal	100.00	-	100.00	69.40
Portucel Florestal, S.A.	Setúbal	100.00	-	100.00	69.40
Arboser – Serviços Agro-Industriais, S.A.	Setúbal	-	100.00	100.00	69.40
EMA21 - Engenharia e Manutenção Industrial Século XXI, S.A.	Setúbal	-	100.00	100.00	69.40
Ema Cacia - Engenharia e Manutenção Industrial, ACE	Aveiro	-	91.15	91.15	63.26
Ema Setúbal - Engenharia e Manutenção Industrial, ACE	Setúbal	-	92.56	92.56	64.24
Ema Figueira da Foz- Engenharia e Manutenção Industrial, ACE	Figueira da Foz	-	91.47	91.47	63.48
Empremédia - Corretores de Seguros, S.A.	Lisbon	-	100.00	100.00	69.40
EucaliptusLand, S.A.	Setúbal	-	100.00	100.00	69.40
Headbox - Operação e Contolo Industrial, S.A.	Setúbal	-	100.00	100.00	69.40
Navigator Added Value, S.A.	Setúbal	-	100.00	100.00	69.40
Navigator Abastecimento de Madeira, ACE	Setúbal		100.00	100.00	69.40

SUBSIDIARY COMPANIES OF SUB-GROUP SECIL – UNDER FULL CONSOLIDATION

Name	Head Office	Direct and in	% of shares held			
		Direct	Direct Indirect		by Semapa	
Parent - company:						
Secil - Companhia Geral de Cal e Cimento, S.A.	Setúbal	-	99.998	99.998	99.998	
Subsidiaries:						
Hewbol, S.G.P.S., Lda.	Funchal	100.00	-	100.00	99.998	
Somera Trading Inc.	Panamá	-	100.00	100.00	99.998	
Secil Cabo Verde Comércio e Serviços, Lda.	Praia	-	100.00	100.00	99.998	
ICV - Inertes de Cabo Verde, Lda.	Praia	37.50	25.00	62.50	62.499	
Florimar- Gestão e Participações, S.G.P.S., Lda.	Funchal	100.00	-	100.00	99.998	
Sociedade de Inertes, Lda	Nacala	-	100.00	100.00	99.998	
Seciment Investments, B.V.	Amsterdam	100.00	-	100.00	99.998	
13 Participações e Serviços, Ltda.	Rio de Janeiro	-	100.00	100.00	99.998	
Serife - Sociedade de Estudos e Realizações Industriais e de Fornecimento (Lisbon	100.00	-	100.00	99.998	
Silonor, S.A.	Dunkerque	100.00	-	100.00	99.998	
Société des Ciments de Gabés	Tunis	98.72	-	98.72	98.716	
Sud-Béton-Société de Fabrication de Béton du Sud	Tunis	-	98.72	98.72	98.716	
Zarzis Béton	Tunis	-	98.52	98.52	98.519	
Secil Angola, SARL	Luanda	100.00	-	100.00	99.998	
Secil - Companhia de Cimento do Lobito, S.A.	Lobito	-	51.00	51.00	50.999	
Unibetão - Indústrias de Betão Preparado, S.A.	Lisbon	100.00	-	100.00	99.998	
Britobetão - Central de Betão, Lda.	Évora	9.00	91.00	100.00	99.998	
Secil Britas, S.A.	Lisbon	100.00	-	100.00	99.998	
Lusoinertes, S.A.	Lisbon	-	100.00	100.00	99.998	
Secil Martingança - Aglomerantes e Novos Materiais para a Construção, S.A.	Leiria	51.19	48.81	100.00	99.998	
IRP - Industria de Rebocos de Portugal, S.A.	Santarém	-	75.00	75.00	74.998	
Ciminpart - Investimentos e Participações, S.G.P.S., S.A.	Lisbon	100.00	-	100.00	99.998	
ALLMA - Microalgas, Lda.	Leiria	-	70.00	70.00	69.999	
Argibetão - Sociedade de Novos Produtos de Argila e Betão, S.A.	Lisbon	-	99.37	99.37	99.368	
Cimentos Costa Verde - Comércio de Cimentos, S.A.	Lisbon	-	100.00	100.00	99.998	
Prescor Produção de Escórias Moídas, Lda.	Lisbon	-	100.00	100.00	99.998	
NSOSPE - Empreendimentos e Participações, SA	Brazil	-	100.00	100.00	99.998	
Supremo Cimentos, SA	Brazil	-	100.00	100.00	99.998	
Margem - Companhia de Mineração, SA	Brazil	-	100.00	100.00	99.998	
Nacional Mineração e Engenharia S.A.	Brazil		100.00	100.00	99.998	
CMP - Cimentos Maceira e Pataias, S.A.	Leiria	100.00	-	100.00	99.998	
Ciments de Sibline, S.A.L.	Beirut	28.64	22.41	51.05	51.049	
Soime, S.A.L.	Beirut	- 20.04	51.05	51.05	51.049	
Cimentos Madeira, Lda.	Funchal	57.14	51.05	57.14	57.142	
Beto Madeira - Betões e Britas da Madeira, S.A.	Funchal	57.14	57.14	57.14	57.142	
Promadeira - Sociedade Técnica de Construção da Ilha da Madeira, Lda.	Funchal	-	57.14	57.14	57.142	
Brimade - Sociedade de Britas da Madeira, S.A.	Funchal	-	57.14	57.14	57.142	
	Funchal	-				
Madebritas - Sociedade de Britas da Madeira, Lda. (a)		-	29.14	29.14	29.142	
Pedra Regional - Industria Transformadora de Rochas Ornamentais, S.	Funchal Leiria	-	57.14 100.00	57.14	57.142 99.998	
Allmicroalgae Natural Products SA Uniconcreto - Betão Pronto, S.A.	Lisbon	- 100.00	100.00	100.00 100.00	99.998	
Finlandimmo Holding BV (futura Secil Netherlands BV)	Netherlands	100.00	-	100.00	99.998	
Secil Immo Netherlands BV	Netherlands	100.00	- 100.00	100.00	99.998	
Secil Cement BV	Netherlands	-	100.00	100.00	99.998	
SPB, SGPS, LDA (Ex. Secil Unicon) (b)	Setúbal	100.00	-	100.00	99.998	
Secil Prébetão, S.A. (b)	Montijo	-	100.00	100.00	99.998	

(a)Companies owned by 51% by Brimade, SA and therefore controlled by the Group

(b) Companies included in the consolidation as of 1 July 2016

44. SHAREHOLDERS EQUITY AND NET PROFIT RECONCILIATION WITH THE INDIVIDUAL FINANCIAL STATEMENTS

The separate financial statements of Semapa, SGPS, S.A. are prepared in compliance with all standards that comprised in the Portuguese GAAP (SNC).



The reconciliation between the equity and consolidated net profit for the years ended 2016 and 2015 is presented as follows:

Amounts in Euro	31-12-2016	31-12-2015
Total Equity - SNC	885,608,645	838,806,193
Government grants recognised in shareholders equity	(27,095,569)	(39,340,338)
Goodwill amortization	16,802,995	-
Brand amortization	7,622,308	-
Fair-value difference in subsidiaries and acquisitions / disposals to InC	(65,608,581)	(83,128,249)
Total Equity - IFRS	817,329,798	716,337,606

Amounts in Euro	31-12-2016	31-12-2015
Net profit - SNC	89,520,903	235,960,575
Fair-value difference in subsidiaries and acquisitions to InC	916,606	(159,668,162)
Goodwill amortization	16,802,995	-
Brand amortization	7,622,308	-
Hedging derivative financial instruments treatment	-	5,237,629
Net profit - IFRS	114,862,812	81,530,042

It should be noted that, in 2016, the change introduced by the SNC to NCRF 6 - Intangible Assets and NCRF 14 - Concentration of business activities, is followed in the preparation of Semapa's Individual Financial Statements. This rule obliges the annual amortization of Goodwill and intangible assets with indefinite useful life - trademarks, which results in a divergence of accounting treatment between the IFRS and the CNS regulations.

In 2015, the amount of Euros 159,668,162 presented in the reconciliation of the net profit refers to the gain realized on the reduction of participation in the subsidiary Navigator as a result of the Public exchange offer described in Note 1.2. Being a transaction with non-controlling interests, it was recorded in the consolidated financial statements directly under Retained earnings (Note 27), and the gain determined for the purposes of the individual accounts of Semapa was recorded in Net Income, in accordance with IFRS and SNC standards, respectively

45. SUBSEQUENT EVENTS

ALTERATION OF THE ANNUAL REPORTING PERIOD

At the Extraordinary General Meeting of Semapa, SGPS, SA held on 30 December 2016, it was approved to change, with effect from 2017, the annual reporting period for the period between 1 July of each year and 30 June of the following year. It was also decided that the first financial year subsequent to this amendment would have a duration of 6 months, beginning on 1 January 2017 and ending on 30 June 2017.

This amendment was deliberated by the General Assembly following the amendment of the current legal regime, put in force by the State Budget for 2017 that requires the coincidence between the taxation period and the social accounting period as from 1 January 2017.

However, the proposal approved cautioned that, if Semapa were to obtain from the competent authorities, and before the end of the reporting period, which will run until 30 June 2017, the necessary clarifications and possibility of altering



the tax period in order to make it coincide with the corporate period, it would seek to revoke the determination described above and also maintain the accounting period coincident with the calendar year.

Considering that Semapa was notified by the Tax and Customs Authority, on 2 March 2017, in which it expressly allows the amendment of the tax period with effect from 1 of January 2017, will thus endeavour to revoke the resolution taken at the Extraordinary General Meeting of December 2016 as soon as possible, thus ensuring the coincidence between the tax and corporate accounting period, corresponding to the calendar year.

ACQUISITION OF ASSETS BY THE SUBSIDIARY SECIL

On 27 January Secil entered into an agreement to acquire a group of assets in Spain, currently owned by the Lafarge Holcim Group. The assets acquired consist of a cement terminal, two quarries and thirteen ready-mixed plants located in the Spanish regions of Asturias, Galicia and Castile and León. With this acquisition, Secil expands its activity to a new geography and increases its sales of cement from Portugal. The implementation of the transaction is dependent on the verification of a set of usual precedent conditions in similar operations.

46. Note added for translation

The accompanying financial statements are a translation of financial statements originally issued in Portuguese. In the event of any discrepancies the Portuguese version prevails.



BOARD OF DIRECTORS

CHAIRMAN:

Pedro Mendonça de Queiroz Pereira

MEMBERS:

João Nuno de Sottomayor Pinto de Castello Branco José Miguel Pereira Gens Paredes Paulo Miguel Garcês Ventura Ricardo Miguel dos Santos Pacheco Pires António Pedro de Carvalho Viana Baptista Carlos Eduardo Coelho Alves Francisco José Melo e Castro Guedes Manuel Custódio de Oliveira Vítor Manuel Galvão Rocha Novais Gonçalves Vítor Paulo Paranhos Pereira



ANNUAL REPORT 2016

PART 4

STATUTORY AUDITOR CERTIFICATE AND REPORT OF THE AUDIT BOARD ON THE CONSOLIDATED ACCOUNTS



Statutory Audit Report and Auditors' Report

(Free translation from the original in Portuguese)

Report on the audit of the consolidated financial statements

Opinion

We have audited the consolidated financial statements of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. (the Group), which comprise the consolidated statement of financial position as at 31 December 2016 (which shows total assets of Euro 4,088,476,350 and total shareholders' equity of Euro 1,227,084,005 including a net profit of Euro 114,862,812), the consolidated statement of income, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly in all material respects, the consolidated financial position of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. as at 31 December 2016, and their consolidated financial performance and their consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and other technical and ethical standards and recommendations issued by the Institute of Statutory Auditors. Our responsibilities under those standards are described in the "Auditor's responsibilities for the audit of the consolidated financial statements" section below. In accordance with the law we are independent of the entities that are included in the Group and we have fulfilled our other ethical responsibilities in accordance with the ethics code of the Institute of Statutory Auditors.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We considered the matters below as key audit matters to be communicated in this report.

PricewaterhouseCoopers & Associados - Sociedade de Revisores Oficiais de Contas, Lda. Sede: Palácio Sottomayor, Rua Sousa Martins, 1 - 3º, 1069-316 Lisboa, Portugal Tel +351 213 599 000, Fax +351 213 599 999, www.pwc. pt Matriculada na CRC sob o NUPC 506 628 752, Capital Social Euros 314.000 Inscrita na lista das Sociedades de Revisores Oficiais de Contas sob o nº 183 e na CMVM sob o nº 20161485

.....

Key Audit Matter

Ability to recover the amounts booked as Goodwill

Disclosures related to goodwill are presented in notes 1.10, 3.1 and 15 to the consolidated financial statements.

As of 31 December 2016, goodwill recognized in the consolidated financial statements of the Semapa Group amounts to Euro 353 million, allocated to the following cash generating unit (CGU): cement and derivatives Euro 193 million, paper and pulp Euro 123 million and environment Euro 36 million.

Given the amounts involved, the complexity of the valuation model and the high level of judgment, which are embodied in the assumptions used for the impairment test, this issue was considered to be a relevant matter for the purposes of our audit. In order to determine the value in use, the Management needs to makes use of several estimates and assumptions that are based on economic and market forecasts, in particular with regard to the projection of future cash flows, perpetuity growth rates and discount rates to be used.

As a result of the impairment test, no impairment losses to Goodwill were booked concerning the mentioned cash-generating units.

Summary of the Audit Approach

The audit procedures we developed included, among others, assessing the adequacy of the impairment model used by Management and the embodied calculations, assessing the reasonableness of the assumptions used and reconciling future cash flows used in the impairment test to the business plan approved by the Group's Executive Board of Directors. We have used the expertise of our Capital Markets specialists to assist us in validating the assumptions and methodologies used in the annual impairment test.

We have challenged the management regarding the adequacy of the most sensitive assumptions in determining the value in use, namely the revenue growth, EBITDA margin, discount rate and perpetuity growth rate. We have assessed the discount rate and the perpetuity growth rate, using comparable information available in the market. We have also performed sensitivity analyses for the main assumptions in order to determine the level of variations which, individually or in aggregate, could lead to impairment losses in Goodwill.

The current political and economic situation in Brazil is leading to a reduction in the consumption and price of cement in the Brazilian market, which does not benefit the country risk assessment. In this context, the previous safety margin between the carrying amount and the recoverable amount of the investment has been narrowing. For this reason, our audit procedures particularly focused the assets of this geography.

We have also reviewed the adequacy of the related disclosures, namely the ones regarding estimates and assumptions with higher sensitivity to the calculation of the value in use, based on the applicable accounting standards and in what we considered relevant.

Key Audit Matter

Summary of the Audit Approach

Ability to recover the amounts booked as tangible fixed assets

Disclosures related to tangible fixed assets are presented in notes 1.8, 1.10 and 17 to the consolidated financial statements.

As of 31 December 2016, the amount booked as tangible fixed assets in the consolidated financial statements of the Semapa Group amounts to Euro 2,313 million.

Given the amounts involved together with the degree of judgment embodied in assessing the ability to recover the amounts booked as tangible fixed assets, which require the definition of estimates and complex assumptions by the Management, namely when determining the Group's CGU's value in use for impairment purposes, this issue was considered to be a relevant matter for the purposes of our audit. Our audit procedures included, among others, assessing the adequacy of the financial model and the reasonableness of the assumptions used in determining the value in use of the tangible fixed assets, as well as assessing the adequacy of the calculations embedded in the impairment models related to the Semapa Group CGU's, under the terms of IAS 36 - Impairment of assets.

The current political and economic situation in Brazil and Mozambique does not benefit the country risk assessments, giving rise to a greater need to reassess the valuation of investments made in these locations. In this context, the previous safety margin between the carrying amount and the recoverable amount of the investments has been narrowing. For this reason, our audit procedures particularly focused the assets of these geographies.

As a result of the impairment tests performed to the Group's tangible fixed assets during the current year, an impairment loss of Euro 46 million regarding the investment in Mozambique was booked.

The adequacy of the disclosures presented in the Consolidated Financial Statements regarding tangible fixed assets was also assessed, based on the applicable accounting standards and in what we considered relevant.

Fair value of biological assets

Disclosures related to biological assets are presented in notes 1.11, 3.4 and 18 to the consolidated financial statements. Our audit procedures included, among others, assessing the adequacy of the internally developed model, namely the reasonableness of the assumptions used and the calculations embodied in the model used to determine the fair value of biological assets, and its compliance

Key Audit Matter

As of 31 December 2016, biological assets recognized in the Group's consolidated financial statements, mainly eucalyptus, amount to Euro 125.6 million, of which Euro 118.2 million in Portugal and Euro 7.4 million in Mozambique.

Given the amounts involved and the high level of judgment, which are embodied in the assumptions used for the internally developed model used to determine the fair value of the biological assets, this issue was considered to be a relevant matter for the purposes of our audit. In order to determine the value in use, the Management needs to makes use of several estimates and assumptions that are based on economic and market forecasts, particularly concerning forest productivity, wood sales price deducted from the cost of cutting, rental cost of rented and own lands, transportation costs, plantation and maintenance costs and discount rate.

Summary of the Audit Approach

with IAS 41 - Agriculture. We have challenged the management regarding the adequacy of the most sensitive assumptions in determining the fair value of biological assets, namely the sales price and the several costs incorporated in the model, as well as the rate used to discount the cash flows.

In addition, we performed specific procedures aiming at validating the reasonableness of these assumptions. We have used the expertise of our Capital Markets specialists to evaluate the reasonableness of the discount rate and have performed procedures to validate the historical information used to build the spot and trend prices incorporated in the model. We also compared estimated information to actual figures, namely regarding to costs of structure, transportation, operating and rental, having also evaluated the consistency of the forestry models when compared to previous periods. For the purposes of validating the forest areas managed by the Group, we obtained forest inventory independent reports and evaluated them in accordance with ISA 620 - Using the work of an auditor's expert.

We also performed sensitivity analyzes in order to assess the potential impacts on fair value resulting from changes in price and discount rate.

We also reviewed the adequacy of the disclosures presented in the financial statements, namely regarding the estimates and assumptions incorporated in the model, based on the applicable accounting standards and in what we considered relevant.

Tax matters

Disclosures related to taxes and provisions are presented in notes 1.14, 1.21, 3.2, 11 and 30 of

As of 31 December 2016, provisions related to tax matters presented in the consolidated financial statements of the Semapa Group amounts to Euro 27.6 million. Considering the

the consolidated financial statements.	developments occurred during 2016, an income
	tax gain amounting to approximately Euro 30
The size and structure of the Semapa Group and	million relating to these provisions was booked.

The size and structure of the Semapa Group and the dispersion of its operating activity across several locations that are subject to different tax frameworks, increases the complexity of recording taxes in the Group's financial statements. Management monitors these risks on a local and corporate level.

Key Audit Matter

Based on the opinion expressed by its legal and tax advisors and on the judgment made by the Management regarding tax matters, which may give rise to possible disagreements with the Tax Authorities, liabilities are recognized or contingent liabilities disclosed in the consolidated financial statements, in accordance with IAS 37 - Provisions, Contingent Liabilities and Contingent Assets. In addition, there are tax matters disclosed by the Group as contingent assets in light of the mentioned accounting standard, which are pending decision by external entities.

Given the complexity and the degree of judgment inherent to these tax matters, as well as the level of uncertainty associated with the respective outcome, this issue was considered to be a relevant matter for the purposes of our audit. developments occurred during 2016, an income tax gain amounting to approximately Euro 30 million relating to these provisions was booked. In addition, contingent assets related to tax matters amounting to Euro 30 million were disclosed.

Summary of the Audit Approach

Our audit procedures regarding provisions and tax contingencies included, among others, updating our understanding of the procedures adopted by the Group for the purpose of identifying and evaluating tax contingencies, identifying all the situations that may give rise to a tax contingency at the date of financial reporting and understand their nature and evaluating the information included in the opinions of the Group's legal and tax advisors as well as the communications between the Group and the Tax Authorities. We also challenged Management and those responsible for the legal and tax areas on the estimates, judgments and decisions made in order to assess the adequacy of the categorization of the probabilities of outcome of tax matters in light of IAS 37.

We also verified the adequacy of the disclosures presented in the Consolidated Financial Statements, based on the applicable accounting standards and what we considered relevant.

Responsibilities of management and supervisory board for the consolidated financial statements

Management is responsible for:

a) the preparation of the consolidated financial statements, which present fairly the financial position, the financial performance and the cash flows of the Group in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union;

b) the preparation of the Directors' Report, including the Corporate governance Report, in accordance with the applicable law and regulations;

c) the creation and maintenance of an appropriate system of internal control to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error;

d) the adoption of appropriate accounting policies and criteria;

e) the assessment of the Group's ability to continue as a going concern, disclosing, as applicable, events or conditions that may cast significant doubt on the Group's ability to continue its activities.

The supervisory board is responsible for overseeing the process of preparation and disclosure of the Group's financial information.

Auditor's responsibilities for the audit of the consolidated financial statements

Our responsibility is to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

a) identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

b) obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control;

c) evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;

d) conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern; e) evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation;

f) obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion;

g) communicate with those charged with governance, including the supervisory board, regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit;

h) of the matters we have communicated to those charged with governance, including the supervisory board, we determine which one's were the most important in the audit of the consolidated financial statements of the current year, these being the key audit matters. We describe these matters in our report, except when the law or regulation prohibits their public disclosure;

i) confirm to the supervisory board that we comply with the relevant ethical requirements regarding independence and communicate all relationships and other matters that may be perceived as threats to our independence and, where applicable, the respective safeguards.

Our responsibility also includes verifying that the information included in the Directors' report is consistent with the consolidated financial statements and the verification set forth in paragraphs 4 and 5 of article No. 451 of the Portuguese Company Law.

Report on other legal and regulatory requirements

Director's report

In compliance with paragraph 3 e) of article No. 451 of the Portuguese Company Law, it is our understanding that the Director's report has been prepared in accordance with applicable requirements of the law and regulation, that the information included in the Directors' report is consistent with the audited consolidated financial statements and, taking into account the knowledge and assessment about the Group, no material misstatements were identified.

Corporate governance report

In compliance with paragraph 4 of article No. 451 of the Portuguese Company Law, it is our understanding that the Corporate governance report includes the information required under article No. 245-A of the Portuguese Securities Market Code, that no material misstatements were identified in the information disclosed in this report and that it complies with paragraphs c), d), f), h), i) and m) of that article.

Additional information required in article No. 10 of the Regulation (EU) 537/2014

In accordance with article No. 10 of Regulation (EU) 537/2014 of the European Parliament and of the Council, of April 16, 2014, and in addition to the key audit matters referred to above, we also provide the following information:

a) We were first appointed auditors of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. by resolution of the board of the Shareholders' General Meeting of 8 August 2005 until the end of the current term of office, between 2003 and 2005. The aforementioned resolution was subsequently ratified at a Shareholders' General Meeting held on 23 April 2006 and we were appointed for a second term of office from 2006 to 2009, having remained in functions until the current period. Our last appointment was in the Shareholders' General Meeting of 23 May 2014 for the period from 2014 to 2017;

b) The management has confirmed to us it has no knowledge of any allegation of fraud or suspicions of fraud with material effect in the financial statements. We have maintained professional scepticism throughout the audit and determined overall responses to address the risk of material misstatement due to fraud in the consolidated financial statements. Based on the work performed, we have not identified any material misstatement in the consolidated financial statements due to fraud.

c) We confirm that our audit opinion is consistent with the additional report that was prepared by us and issued to the Group's supervisory board as of 21 April 2017.

d) We declare that we did not provide any prohibited non-audit services referred to in paragraph 8 of article No. 77 of the by-laws of the Institute of Statutory Auditors ("Estatutos da Ordem dos Revisores Oficiais de Contas") and that we remain independent of the Group in conducting our audit.

21 April 2017

PricewaterhouseCoopers & Associados - Sociedade de Revisores Oficiais de Contas, Lda. represented by:

Jorge Manuel Santos Costa, R.O.C.

SEMAPA – Sociedade de Investimento e Gestão, SGPS, S.A.

Report and Opinion of the Audit Board Consolidated Accounts

Year 2016

Shareholders,

- As laid down by law, established in the articles of association and in carrying out the mandate entrusted to us, we hereby deliver our report on the audit activities performed in 2016 and issue our opinion on the Management Report and the Consolidated Financial Statements submitted by the Board of Directors of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A., for the year ended 31 December 2016.
- 2. During the year, we monitored the company's activity and that of its main subsidiaries and affiliated companies on a regularly basis, with the frequency and to the extent that we deemed appropriate, namely through regular meetings with the Company's Management and Directors. We oversaw the reviewing of the accounting records and the supporting documentation, and the efficacy of the risk management, internal control and audit systems. We ensured compliance with the law and the Articles of Association. We did not run up against any constraints in the exercise of our duties.
- 3. We met several times with the statutory auditor and the external auditor, PricewaterhouseCoopers & Associados, SROC, Lda. to monitor the audits conducted and supervise their independence. We have analysed the legal Accounts Certificate and Audit Report, which merit our agreement.
- 4. We analysed the proposals that were presented to us for non-audit services by the Statutory and External Auditor, having approved those that related with permitted services, did not affect the independence of the Statutory and External Auditor and fulfil the other legal requirements.
- 5. Within the scope of our competences, we found that:
- a) the Consolidated Income Statement, the Consolidated Financial Statement, the Statement of Comprehensive Income, the Statement of Consolidated Changes in Equity, the Consolidated Cash Flow Statement and its Notes give a true and fair view of the financial position of the company, in respect of its results, comprehensive income, changes in equity and cash flow;
- b) the accounting policies and valuation criteria applied are in conformity with the International Financial Reporting Standards (IFRS), as adopted in the European Union, and ensure that a true and fair assessment of the company's assets and results is given, and the findings and recommendations of the external auditor have been followed through;
- c) the Management Report clearly shows the development of the business and the situation of the company and its subsidiaries included in the consolidation, highlighting key aspects of the activity;
- d) the Corporate Governance Report covers all of the points required under the terms of Article 245 A of the Securities Code.

- 6. Consequently, taking into account the information delivered by the Company's Board of Directors and Company Departments, and the conclusions of the Legal Accounts Certificate and Audit Report, we are of the opinion that:
- a) the Management Report should be approved;
- b) the Consolidated Financial Statements should be approved.
- 7. Finally, the members of the Audit Board are grateful to the Board of Directors, the senior managers and other company staff for their collaboration.

Lisbon, 21 April 2017

The Chairman of the Audit Board

Miguel Camargo de Sousa Eiró

Member of the Audit Board

Gonçalo Nuno Palha Gaio Picão Caldeira

Member of the Audit Board

José Manuel Oliveira Vitorino



ANNUAL REPORT 2016

PART 5

SEPARATE FINANCIAL STATEMENTS

SEPARATE INCOME STATEMENT BY NATURE FOR THE PERIOD ENDED AS OF 31 DECEMBER 2016 and 2015

Amounts in Euro	Note	2016	2015
REVENUES AND COSTS			
Sales and services rendered	5	12,030,773	10,840,690
Gains / (losses) of subsidiaries, associates and joint ventures	6	111,349,028	278,862,657
Cost of materials and services consumed	7	(3,041,258)	(3,377,134)
Payroll costs	8	(8,846,936)	(11,917,694)
Provisions [increase / (decrease)]	9	-	(2,632,589)
Fair value [increase / (decrease)]	10	(61,457)	(7,240,176)
Other operating income	11	20,887	1,272
Other costs and losses	11	(438,740)	(439,721)
Profit before depreciation, net finance costs and taxes		111,012,297	264,097,305
(Expenses) / reversals of depreciation and amortisation	12	(8,786,590)	(225,492)
Operating profit (before net finance costs and taxes)		102,225,707	263,871,813
Interest and similar income	13	1,355,767	2,238,108
Interest and similar expense	13	(16,976,667)	(31,027,720)
Profit before tax		86,604,807	235,082,201
Income tax expense	14	2,916,096	878,374
Profit for the year		89,520,903	235,960,575
Earnings per share			
Basic earnings per share, EUR	15	1.11	2.46
Diluted earnings per share, EUR	15	1.11	2.46



SEPARATE BALANCE SHEET AS OF 31 DECEMBER 2016 and 2015

Non-current assets Information 16 670,473 801,802,946 Property plant and equipment 17 215,102,802 223,692,946 Financial assets 8,337 4,233 Other financial assets 8,337 4,233 Current assets 15 1,577,793,202 1,451,071,546 Current assets 19 9,946,361 363,942 Deferred assets 20 190,187 8,1120 Deferred assets 20 190,187 8,1120 Chart and assets held fortrading 21 - 29,729,72 Deferred assets 20 3,516,165 5,186,474 Cash and cash equivalents 4 44,185 31,125 Curry And LABILITIES 1,601,712,799 1,492,804,467 Equity 1 32,345,615 36,64,552 Share capital 23 8,1270,000 8,164,5523 Treasury shares 23 (6,636,625 23,666,459 Other reaseves 24 4,6223,850 30,253,511 Retained asse	Amounts in Euro	Note	31-12-2016	31-12-2015
Property, plant and equipment 16 670,143 801,090 Goddwill 17 215,102,020 223,692,346 Financial investments - equity method 6 1,351,295,792 1,226,573,677 Other financial assets 1,577,739,202 1,351,071,546 Current assets 18 10,333,247 - Receivables and other current assets 19 9,663,515 5613,940,22 Deferred assets 19 9,64,515 513,64,74 Carrent assets 20 19,01,872 81,126 Financial assets hold for trading 21 - 24,772,99 Other financial assets 22 3,541,615 5,186,474 Cash and cash equivalents 4 44,186 31,125 Total Assets 1,601,712,799 1,492,804,467 23 Courrent assets 23 6,036,601 1,631,161 Share capital 23 6,136,615,523 3,666,480 Other reserves 24 6,632,665 3,233,455 Degrity 24 6,632,665	Assets			
Goodwill 17 215,102,802 222,692,546 Financial assets 1,277,739,202 1,226,573,677 Other financial assets 1,577,739,202 1,451,071,546 Current assets 18 10,333,247 - Receivables and other current assets 19 9,864,361 36,139,492 Deferred assets 20 190,187 8,110 31,125 Deferred assets 20 190,187 8,120 1,97,292 41,732,921 Deferred assets 20 190,187 8,120 1,97,292 41,732,921 Deferred asset 4 44,186 31,125 1,97,292 41,732,921 Cash and cash equivalents 4 44,186 31,125 1,601,712,799 1,492,804,467 CourrA asset 1,601,712,799 1,492,804,467 1,503,502 23 6,636,601 1,53,165 Share prelimins 23 6,603,601 1,53,165 53,566,685 1,51,57,293 Other praves 24 1,660,712,769 1,286,555 23,566,686 23,52,555,57 </td <td>Non-current assets</td> <td></td> <td></td> <td></td>	Non-current assets			
Financial investments - equity method 6 1,361,957,920 1,226,573,677 Other financial assets 8,337 4,233 Current assets 1577,739,202 1,451,071,546 Current assets 19 9,864,361 36,139,492 Receivables and other public entities 18 10,333,247 - Receivables and other current assets 19 9,864,361 36,139,492 Deferred assets 20 190,187 81,100 Other financial assets biel for trading 21 - 29,473,597 Other financial assets 22 3,541,615 5,186,474 Cash and cash equivalents 4 44,186 31,127,921 Cash and cash equivalents 23 81,270,000 81,645,523 Caurrent assets 23 (6,036,401) (5,31,16) Share capital 23 (6,036,401) (5,31,66) Share capital 23 (6,036,401) (5,31,66) Share capital 24 76,74,52,353 554,41,30,419 Retained earnings 24 76,74,52,353 554,4130,419 Retained earnings 24 <td>Property, plant and equipment</td> <td>16</td> <td>670,143</td> <td>801,090</td>	Property, plant and equipment	16	670,143	801,090
Financial investments - equity method 6 1,361,957,920 1,226,573,677 Other financial assets 8,337 4,233 Current assets 1577,733,202 1,451,071,546 State and other public entities 18 10,333,247 - Receivables and other current assets 19 9,864,361 36,139,492 Deferred assets 20 100,187 81,210 Financial assets held for trading 21 - 29,4710 Other financial assets 22 3,541,616 5,138,674 Cash and cash equivalents 4 44,136 31,127 Cash and cash equivalents 23 81,270,000 81,645,523 Caury AND LABILITIES 23 (6,036,401) (53,116) Share capital 23 (6,036,401) (53,116) Share capital 23 (6,036,401) (53,116) Share capital 24 767,452,353 53,41,30,419 Retained earnings 24 76,625,623 62,666,859 (71,51,71,729) Other reserves 24 76,635,625 (71,61,71,719,729) 1,236,0259 1,236,0559	Goodwill	17	215,102,802	223,692,546
Other financial assets 8,337 4,233 Current assets 1,577,733,202 1,451,077,546 Current assets 18 10,333,247 - Receivables and other public entities 19 9,864,361 36,139,492 Deferred assets 20 190,187 81,120 Financial assets held for trading 21 - 29,73,597 Other financial assets 22 3,541,616 51,86,74 Cash and cash equivalents 4 44,186 31,125 Total Assets 1,601,712,799 1,492,804,467 Equity 1,601,712,799 1,492,804,467 Share capital 23 81,270,000 81,645,523 Treas rysmitheres 23 (6,036,401) (53,116) Share capital 23 81,270,000 81,645,523 Treas rysmitheres 23 (6,036,401) (53,116) Share capital 24 - 3923,459 Chear reserves 24 1,665,525 23,666,489 Other changes in equity 24	Financial investments - equity method	6	1,361,957,920	
1,577,739,202 1,451,071,546 Current assets 18 10,333,247 - Receivables and other public entities 19 9,864,361 56,139,402 Deferred assets 19 9,864,361 56,139,402 Deferred assets held for trading 21 - 294,710 Other financial assets held for trading 21 2 23,541,616 5,138,647 Cash and cash equivalents 4 44,186 31,125 23,973,597 41,732,921 Cash and cash equivalents 4 44,186 31,125 24,172,991 44,729,204,467 Cash and cash equivalents 23 81,60,712,799 1,492,804,467 322,859 Caurt Assets 1,601,712,799 1,492,804,467 322,859 1,601,712,799 1,492,804,467 Caurt Assets 1,601,712,799 1,492,804,467 322,859 1,601,712,799 1,492,804,467 Caurt Assets 1,601,712,799 1,492,804,467 322,8459 1,601,712,799 1,484,523 Treas ury shares 1,601,712,799 1,492,804,467 322,656,314,041				
State and other public entities 18 10,333,247 - Receivables and other public entities 19 9,864,361 36,139,492 Financial assets 20 190,187 81,120 Financial assets held for trading 21 - 294,710 Other financial assets 22 3,541,616 5,186,74 Cash and cash equivalents 4 44,186 31,125 Court And Cash and cash equivalents 1,601,712,799 1,492,804,467 COUTY AND LABILITES 1,601,712,799 1,492,804,467 Equity 1 - 3,923,459 COUTY AND LABILITES 23 (6,036,401) (51,316) Share capital 23 (6,036,401) (51,316) Treasury shares 23 (6,036,401) (51,316) Share premiums 24 - 3,923,459 Legal reserves 24 767,423,53 554,4130,419 Retained earnings 24 6,232,850 3,025,331 Adjust trents on financial assets 24 6,232,850 3,025,3				1,451,071,546
Receivables and other current assets 19 9,864,361 36,139,492 Deferred assets 20 190,187 81,120 Other financial assets beld for trading 21 - 294,710 Other financial assets 22 3,541,616 5,186,474 Cash and cash equivalents 4 44,186 31,125 Total Assets 1,601,712,799 1,492,804,467 COUTY AND LABILITES 1,601,712,799 1,492,804,467 Equity - 3,923,459 Share capital 23 81,270,000 81,645,523 Treas ury shares 23 (6,036,401) (53,116,16) Share capital 23 6,636,401 (53,16),419 Share premiums 24 1,6655,625 23,366,480 Other reserves 24 16,655,625 3,025,331 Adjustments on financial assets 24 6,623,6689 (71,151,7929) Other changes in equity 24 - 1,334,6551 Profit for the year 786,087,742 593,435,551 Total Equi	Current assets			
Deferred assets 20 190,187 81,120 Financial assets held for trading 21 - 294,710 Other financial assets 22 3,541,616 5,318,6144 Cash and cash equivalents 4 44,185 31,125 Total Assets 23,973,597 41,732,921 Total Assets 1,601,712,799 1,492,804,467 Equity Share capital 23 81,270,000 81,645,523 Share capital 23 (6,066,401) (53,116) Share capital 23 (6,066,401) (53,116) Share capital 24 - 3,923,455 Capital Share capital 23 (6,066,401) (53,116) Share capital 24 - 3,923,455 Capital Share capital 23 (6,066,401) (53,116) Share capital 76,087,42 53,325,605,853 (71,517,929) Capital Share capital 76,042,353 55,413,642	State and other public entities	18	10,333,247	-
Financial assets held for trading 21 - 294,710 Other financial assets 22 3,541,616 5,186,474 Cash and cash equivalents 4 44,186 31,125 23,973,597 41,732,921 1,492,804,467 EQUITY AND LABILITIES 1,601,712,799 1,492,804,467 EQUITY AND LABILITIES 23 81,270,000 81,645,523 Freavy shares 23 (6,035,601) (5,116) Share crapital 23 81,270,000 81,645,523 Treasury shares 24 - 3,923,493 Legal reserves 24 16,695,625 23,666,489 Other reserves 24 767,452,353 554,130,419 Retained earmings 24 6(9,526,685) (71,517,929) Other reserves 24 (69,526,685) (71,517,929) Other changes in equity 24 - (1,384,625) Profit for the year 89,520,903 235,960,575 75 Total Equity 885,606,645 829,396,126 140,625 <	Receivables and other current assets	19	9,864,361	36,139,492
Other financial assets 22 3,541,616 5,186,474 Cash and cash equivalents 4 44,186 31,125 Cash and cash equivalents 23,973,597 41,732,921 Total Assets 1,601,712,799 1,492,804,467 EQUITY AND LIABILITIES 23 81,270,000 81,645,523 Treasury shares 23 (6,036,401) (55,116) Share premiums 24 6,035,625 23,666,489 Other reserves 24 16,695,625 23,666,489 Other reserves 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Profit for the year 89,500,903 235,960,575 57 Total Equity 885,006,645 829,396,126 1,336,2551 Liabilities 27 1,11,298 82,71,46,702 Non-current liabilities 27 1,11,298 28,71,46,702 Deferred tax liabilities 27 1,11,298	Deferred assets	20	190,187	81,120
Other financial assets 22 3,541,616 5,186,474 Cash and cash equivalents 4 44,186 31,125 Cash and cash equivalents 23,973,597 41,732,921 Total Assets 1,601,712,799 1,492,804,467 EQUITY AND LIABILITIES 23 81,270,000 81,645,523 Treasury shares 23 (6,036,401) (55,116) Share premiums 24 6,035,625 23,666,489 Other reserves 24 16,695,625 23,666,489 Other reserves 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Profit for the year 89,500,903 235,960,575 57 Total Equity 885,006,645 829,396,126 1,336,2551 Liabilities 27 1,11,298 82,71,46,702 Non-current liabilities 27 1,11,298 28,71,46,702 Deferred tax liabilities 27 1,11,298	Financial assets held for trading	21	-	294,710
Cash and cash equivalents 4 44,186 31,125 23,973,597 41,732,921 Total Assets 1,601,712,799 1,492,804,467 EQUITY AND LABILITIES 23 81,270,000 81,645,523 Equity 23 (6,036,401) (5,31,16) Share capital 23 (6,036,401) (5,31,16) Share premiums 24 - 3,923,459 Legal reserves 24 16,695,625 23,666,489 Retained earnings 24 6,232,850 3,023,31 Adjustments on financial assets 24 (69,525,685) (7,151,929) Other changes in equity 24 - (1,384,625) Profit for the year 89,520,903 323,596,575 Total Equity 885,608,645 829,396,126 Liabilities 1 1,280,000 12,800,000 Incresert-bearing liabilities 25 639,291,053 272,068,365 Provisions 9 12,800,000 12,800,000 12,800,000 Interest-bearing liabilities 2	Other financial assets	22	3,541,616	-
Z3,973,597 41,732,921 Total Assets 1,601,712,79 1,492,804,467 EQUITY AND LIABILITIES Equity 5 Equity 23 81,270,000 81,645,523 Treasury shares 23 (6,036,401) (53,116) Share opteniums 24 - 3,923,459 Uter reserves 24 16,695,525 23,666,489 Other reserves 24 16,695,525 23,666,489 Other reserves 24 6,632,285 3,025,331 Other reserves 24 6,632,285 3,025,331 Other changes in equity 24 6,95,26,685 (71,151,792) Other changes in equity 24 6,95,26,685 (71,151,792) Other changes in equity 24 6,83,20,003 235,960,575 Total Equity 89,520,903 235,960,575 25 Non-current liabilities 25 633,291,053 27,20,68,365 Provisions 9 1,2800,000 12,800,000 Interest-bearing liabilities 25	Cash and cash equivalents	4		
EQUITY AND LIABILITIES Equity Share capital 23 81,270,000 81,645,523 Treasury shares 23 (6,036,401) (53,116) Share premiums 24 - 3,923,459 Legal reserves 24 16,695,625 23,666,489 Other reserves 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Profit for the year 796,087,742 593,435,551 593,435,551 Profit for the year 89,520,903 235,960,575 7742 593,435,551 Profit for the year 89,520,903 235,960,575 7742 593,435,51 Interest-bearing liabilities 25 639,291,053 272,068,365 Provisions 9 12,800,000 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 <td></td> <td></td> <td></td> <td>41,732,921</td>				41,732,921
EQUITY AND LIABILITIES Equity Share capital 23 81,270,000 81,645,523 Treasury shares 23 (6,036,401) (53,116) Share premiums 24 - 3,923,459 Legal reserves 24 16,695,625 23,666,489 Other reserves 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Profit for the year 796,087,742 593,435,551 593,435,551 Profit for the year 89,520,903 235,960,575 7742 593,435,551 Profit for the year 89,520,903 235,960,575 7742 593,435,51 Interest-bearing liabilities 25 639,291,053 272,068,365 Provisions 9 12,800,000 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 <td>Total Access</td> <td></td> <td>1 601 712 799</td> <td>1 492 804 467</td>	Total Access		1 601 712 799	1 492 804 467
Equity Share capital 23 81,270,000 81,645,523 Share capital 23 (6,036,401) (53,116) Share premiums 24 - 3,923,459 Legal reserves 24 16,695,625 23,666,489 Other reserves 24 767,452,353 554,130,419 Retained earnings 24 6,232,850 3,025,331 Adjustments on financial assets 24 (69,526,685) (7,151,799) Other changes in equity 24 - (1,384,625) Other the year 796,087,742 593,435,551 Profit for the year 89,520,903 235,960,575 Total Equity 885,606,645 829,396,126 Labilities 1 12,800,000 12,800,000 Interest-bearing liabilities 25 633,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 28 72,046,694 287,146,702 Current liabilities 26 1,232,653 1,			1,001,712,795	1,432,804,407
Share capital 23 81,270,000 81,645,523 Treasury shares 23 (6,036,401) (53,116) Share premiums 24 - 3,923,459 Legal reserves 24 16,695,625 23,666,489 Other reserves 24 767,452,353 554,130,419 Retained earnings 24 6,232,850 3,025,331 Adjustments on financial assets 24 (69,526,685) (77,157,929) Other changes in equity 24 - (1,384,625) Profit for the year 89,520,903 235,960,575 57 Total Equity 885,608,645 829,396,126 Liabilities 25 639,291,053 27,20,68,365 Non-current liabilities 26 1,232,653 1,29,00,000 Interest-bearing liabilities 26 1,232,653 1,296,065 Deferred tax liabilities 27 1,112,988 981,732 Deferred tax liabilities 28 72,034 65,789 State and other public entities 28 72,034 65,789 State and other public entities 29 12,605	EQUITY AND LIABILITIES			
Treasury shares 23 (6,036,401) (53,116) Share premiums 24 - 3,923,459 Legal reserves 24 16,695,625 23,666,489 Other reserves 24 767,452,353 554,130,419 Retained earnings 24 6,232,850 3,025,331 Adjustments on financial assets 24 (69,526,685) (71,517,929) Other reserves 28 796,087,742 593,435,551 Profit for the year 89,520,903 233,960,575 Total Equity 885,608,645 829,396,126 Liabilities 885,608,645 829,396,125 Non-current liabilities 25 639,291,053 272,068,365 Provisions 9 12,800,000 12,800,000 Interest-bearing liabilities 26 1,232,653 122,068,365 Periorisions and other post-employment benefits 26 1,232,653 122,608,655 Deferred tax liabilities 28 72,034 657,89 State and other public entities 28 72,034 657,89 State and other public entities 28 72,034				
Share premiums 24 - 3,923,459 Legal reserves 24 16,695,625 23,666,489 Other reserves 24 767,452,353 554,130,419 Retained earnings 24 6,232,850 3,025,331 Adjustments on financial assets 24 6,232,850 3,025,331 Other changes in equity 24 - (1,384,625) Profit for the year 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities 9 12,800,000 12,800,000 Interest-bearing liabilities 9 1,232,653 1,236,605 Deferred tax liabilities 26 1,232,653 1,236,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities 28 72,034 65,789 Payables and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Inte	•			
Legal reserves 24 16,695,625 23,666,489 Other reserves 24 767,452,353 554,130,419 Retained earnings 24 6,232,850 3,025,331 Adjustments on financial assets 24 (69,526,685) (71,517,929) Other changes in equity 24 - (1,384,625) Profit for the year 796,087,742 593,435,551 Profit for the year 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities Non-current liabilities 25 639,291,053 272,068,365 Provisions 9 12,800,000 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities 28 72,034 65,789 State and other current liabilities 28 72,034 65,789 State and other public entities 29 12,505,666 16,234,095 Deferre	Treasury shares	23	(6,036,401)	(53,116)
Other reserves 24 767,452,353 554,130,419 Retained earnings 24 6,232,850 3,025,331 Adjustments on financial assets 24 (69,526,685) (71,517,929) Other changes in equity 24 - (1,384,625) Other serves 796,087,742 593,435,551 Profit for the year 89,520,903 225,960,575 Total Equity 885,608,645 829,396,126 Liabilities 885,608,645 829,396,126 Non-current liabilities 9 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Persions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities 28 72,034 65,789 State and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 29 12,505,666 16,234,095 Deferred liabilities 29 12,50	Share premiums	24	-	3,923,459
Retained earnings 24 6,232,850 3,025,331 Adjustments on financial assets 24 (69,526,685) (71,517,929) Other changes in equity 24 - (1,384,625) Profit for the year 29 - (1,384,625) Profit for the year 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities 885,608,645 829,396,126 Non-current liabilities 9 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Performed tax liabilities 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities 28 72,034 65,789 State and other current liabilities 28 72,034 65,789 State and other public entities 29 12,605,666 16,234,095 Deferred liabilities 29 12,505,666 16,234,095 Deferred liabilities 29 12,505,666 16,234,095 Deferred liabilities 29 12,607,4	Legal reserves	24	16,695,625	23,666,489
Adjustments on financial assets 24 (69,526,685) (71,517,929) Other changes in equity 24 - (1,384,625) Profit for the year 29,087,742 593,435,551 Profit for the year 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities 885,608,645 829,396,126 Non-current liabilities 9 12,800,000 12,800,000 Interest-bearing liabilities 25 633,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities 28 72,034 65,789 State and other current liabilities 28 72,034 65,789 State and other public entities 28 72,034 65,789 State and other public entities 29 12,506,666 16,234,095 Deferred liabilities 29 12,506,666 16,234,095 Deferred liabilities 20 - 8,372 Totat liabilities 716,104,154 <td< td=""><td>Other reserves</td><td>24</td><td>767,452,353</td><td>554,130,419</td></td<>	Other reserves	24	767,452,353	554,130,419
Other changes in equity 24 (1,384,625) Profit for the year 796,087,742 593,435,551 Profit for the year 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities 885,608,645 829,396,126 Non-current liabilities 9 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Persions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities Payables and other current liabilities 28 72,034 65,789 State and other current liabilities 28 72,034 65,789 State and other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 Deferred liabilities 29 12,505,666 16,234,095 Deferred liabilities	Retained earnings	24	6,232,850	3,025,331
796,087,742 593,435,551 Profit for the year 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities 885,608,645 829,396,126 Non-current liabilities 885,608,645 829,396,126 Liabilities 885,608,645 829,396,126 Non-current liabilities 9 12,800,000 12,800,800 12,800,800 12,800,800 12,800,800 12,800,800 12,800,800 12,800,8	Adjustments on financial assets	24	(69,526,685)	(71,517,929)
Profit for the year 89,520,903 235,960,575 Total Equity 885,608,645 829,396,126 Liabilities 885,608,645 829,396,126 Non-current liabilities 885,608,645 829,396,126 Visions 9 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 26 1,232,653 1,296,605 28 27 1,112,988 981,732 654,436,694 287,146,702 Current liabilities 27 1,112,988 981,732 654,436,694 287,146,702 Payables and other current liabilities 28 72,034 65,789 514 and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 0ther current liabilities 29 12,505,666 16,234,095 Deferred liabilities 29 12,505,666 16,234,095 20 - 8,372	Other changes in equity	24	-	(1,384,625)
Total Equity 885,608,645 829,396,126 Liabilities Non-current liabilities			796,087,742	593,435,551
Liabilities Non-current liabilities Provisions 9 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities Payables and other current liabilities Payables and other current liabilities Payables and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 G1,667,460 376,261,639 Other current liabilities 20 - 8,372 Other current liabilities Other current liabilities 20 - 8,372 G1,667,460 376,261,639 Other current liabilities 716,104,154 663,408,341 <td>Profit for the year</td> <td></td> <td>89,520,903</td> <td>235,960,575</td>	Profit for the year		89,520,903	235,960,575
Non-current liabilities 9 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities 27 1,112,988 981,732 Current liabilities 28 72,034 65,789 State and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 Classification of the current liabilities Other current liabilities 20 - 8,372 Other current liabilities 20 - 8,	Total Equity		885,608,645	829,396,126
Non-current liabilities 9 12,800,000 12,800,000 Interest-bearing liabilities 25 639,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 Current liabilities 27 1,112,988 981,732 Current liabilities 28 72,034 65,789 State and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 Classification of the current liabilities Other current liabilities 20 - 8,372 Other current liabilities 20 - 8,	Liabilities			
Interest-bearing liabilities 25 639,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 654,436,694 287,146,702 Current liabilities Payables and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 61,667,460 376,261,639 Total liabilities 716,104,154 663,408,341	Non-current liabilities			
Interest-bearing liabilities 25 639,291,053 272,068,365 Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 654,436,694 287,146,702 Current liabilities Payables and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 61,667,460 376,261,639 Total liabilities 716,104,154 663,408,341	Provisions	9	12,800,000	12,800,000
Pensions and other post-employment benefits 26 1,232,653 1,296,605 Deferred tax liabilities 27 1,112,988 981,732 654,436,694 287,146,702 Current liabilities 28 72,034 65,789 State and other current liabilities 28 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 Total liabilities 716,104,154 663,408,341				
Deferred tax liabilities 27 1,112,988 981,732 654,436,694 287,146,702 Current liabilities Payables and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 Total liabilities 716,104,154 663,408,341	-			
654,436,694 287,146,702 Current liabilities 28 72,034 65,789 Payables and other current liabilities 28 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 G1,667,460 376,261,639 Total liabilities 716,104,154 663,408,341				
Payables and other current liabilities 28 72,034 65,789 State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 61,667,460 376,261,639 Total liabilities 716,104,154 663,408,341		27		287,146,702
State and other public entities 18 706,742 2,057,217 Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 61,667,460 376,261,639 Total liabilities 716,104,154 663,408,341	Current liabilities			
Interest-bearing liabilities 25 48,383,018 357,896,166 Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 61,667,460 376,261,639 Total liabilities 716,104,154 663,408,341	Payables and other current liabilities	28		65,789
Other current liabilities 29 12,505,666 16,234,095 Deferred liabilities 20 - 8,372 61,667,460 376,261,639 Total liabilities 716,104,154 663,408,341	State and other public entities	18	706,742	2,057,217
Deferred liabilities 20 - 8,372 61,667,460 376,261,639 376,261,639 Total liabilities 716,104,154 663,408,341	Interest-bearing liabilities	25	48,383,018	357,896,166
61,667,460 376,261,639 Total liabilities 716,104,154 663,408,341	Other current liabilities	29	12,505,666	16,234,095
Total liabilities 716,104,154 663,408,341	Deferred liabilities	20	-	8,372
Total liabilities 716,104,154 663,408,341			61,667,460	376,261,639
Total equity and liabilities 1.601.712.799 1.492.804.467	Total liabilities		716,104,154	663,408,341
	Total equity and liabilities		1.601.712.799	1.492.804.467



SEPARATE STATEMENT OF CHANGES IN EQUITY FROM 1 JANUARY 2015 TO 31 DECEMBER 2016

Amounts in Euro		Note	Share Capital	Treasury shares	Share premiums	Legal reserves	Other reserves	Retained earnings	Adjustments on financial assets	Other changes in equity	Profit for the year	Total
Equity as of 1 January 2015	1	_	118,332,445	(108,444,835)	3,923,459	23,666,489	1,000,223,596	(78,037,726)	(31,951,021)	(27,451,644)	112,508,253	1,012,769,016
Changes in the period												
Currency translation differences			-	-	-	-	-	-	-	(2,422,749)	-	(2,422,749)
Currency translation differences recycled to the income statement			-	-	-	-	-	-	-	19,331,364	-	19,331,364
Income and expenses recognised directly in equity												
Share of other comprehensive income of subsidiaries			-	-	-	-	-	-	(38,378,380)	-	-	(38,378,380)
Fair value changes on derivatives financial instruments			-	-	-	-	-	-	-	3,599,082	-	3,599,082
Derivatives financial instruments fair value recycled to the income statement			-	-	-	-	-	-	-	5,559,322	-	5,559,322
Transfer to reserves and retained earnings			-	-	-	-	(8,071,252)	78,037,727	-	-	(69,966,475)	-
Other movements			-	-	-	-	-	1,188,528	(1,188,528)	-	-	-
	2	_	-	-	-	-	(8,071,252)	79,226,255	(39,566,908)	26,067,019	(69,966,475)	(12,311,361)
Profit for the year	3									_	235,960,575	235,960,575
Comprehensive income	4=2+3									-	165,994,100	223,649,214
Operations with shareholders in the period												
Share capital reduction			(36,686,922)	413,478,852	-	-	(376,791,930)	-	-	-	-	-
Treasury shares acquisitions			-	(305,087,133)	-	-	-	(765,800)	-	-	-	(305,852,933)
Dividends paid			-	-	-	-	(61,229,995)	-	-	-	(39,939,176)	(101,169,171)
Other movements			-	-	-	-	-	2,602,602	-	-	(2,602,602)	-
	5	-	(36,686,922)	108,391,719			(438,021,925)	1,836,802	-	-	(42,541,778)	(407,022,104)
Equity as of 31 December 2015	6=1+2+3+5		81,645,523	(53,116)	3,923,459	23,666,489	554,130,419	3,025,331	(71,517,929)	(1,384,625)	235,960,575	829,396,126

Amounts in Euro		Note	Share Capital	Treasury shares	Share premiums	Legal reserves	Other reserves	Retained earnings	Adjustments on financial assets	Other changes in equity	Profit for the year	Total
Equity as of 1 January 2016	6		81,645,523	(53,116)	3,923,459	23,666,489	554,130,419	3,025,331	(71,517,929)	(1,384,625)	235,960,575	829,396,126
Changes in the period												
Income and expenses recognised directly in equity												
Share of other comprehensive income of subsidiaries		24	-	-	-	-	-	-	1,991,244	-	-	1,991,244
Fair value changes on derivatives financial instruments		30	-	-	-	-	-	-	-	1,134,955	-	1,134,955
Derivatives financial instruments fair value recycled to the income statement			-	-	-	-	-	-	-	249,670	-	249,670
Transfer to reserves and retained earnings		24			-	-	205,274,392	-	-	-	(205,274,392)	-
	7	_					205,274,392		1,991,244	1,384,625	(205,274,392)	3,375,869
Profit for the year	8									_	89,520,903	89,520,903
Comprehensive income	9=7+8									-	(115,753,489)	92,896,772
Operations with shareholders in the period												
Share capital increase			35,758,800	-	(3,923,459)	(6,970,864)	(24,864,477)	-	-	-	-	-
Share capital reduction			(35,758,800)	-	-	-	35,758,800	-	-	-	-	-
Treasury shares acquisitions			-	(9,959,889)	-	-	-	-	-	-	-	(9,959,889)
Treasury shares reduction			(375,523)	3,976,604	-	-	(3,601,081)	-	-	-	-	-
Dividends paid		24	-	-	-	-	11,820	-	-	-	(26,736,183)	(26,724,363)
Other movements			-	-	-	-	742,480	3,207,519	-	-	(3,950,000)	(1)
	10		(375,523)	(5,983,285)	(3,923,459)	(6,970,864)	8,047,542	3,207,519	-		(30,686,183)	(36,684,253)
Equity as of 31 December 2016	6+7+8+10 2	23 and 24	81,270,000	(6,036,401)		16,695,625	767,452,353	6,232,850	(69,526,685)		89,520,903	885,608,645



SEPARATE CASH FLOW STATEMENT FOR THE PERIOD ENDED AS OF 31 DECEMBER 2016 and 2015

Amounts in Euro	Note	2016	2015
OPERATING ACTIVITIES - Direct Method			
Payments to suppliers		(8,651,553)	(4,909,090)
Payments to personnel		(8,876,848)	(7,924,106)
Cash flow from operations		(17,528,401)	(12,833,196)
Income tax received / (paid)		(19,034,980)	(1,591,418)
Other receipts / (payments)		20,882,330	46,269,454
Cash flow from operating activities (1)		(15,681,051)	31,844,840
INVESTING ACTIVITIES			
Outflows			
Property, plant and equipment		(33,887)	(1,757)
Financial investments		(140,000,000)	(45,526,337)
Inflows			
Property, plant and equipment		-	100
Financial investments	6	87,769,092	211,284,229
Interest and similar income		1,442,967	94,127
Dividends	6	60,706,029	193,886,680
Cash flow from investing activities (2)		9,884,201	359,737,042
FINANCING ACTIVITIES			
Inflows			
Proceeds from borrowings		2,470,204,313	3,090,444,084
Other financing transactions		3,000,000	5,801,700
Outflows			
Repayments of borrowings		(2,412,619,919)	(3,341,560,629)
Interest and similar expense		(18,074,932)	(42,614,993)
Dividends	24	(26,724,363)	(101,169,171)
Treasury shares acquisitions	23	(9,959,889)	-
Other financing transactions		(15,000)	(2,758,700)
Cash flow from financing activities (3)		5,810,210	(391,857,709)
CHANGE IN CASH AND CASH EQUIVALENTS (1)+(2)+(3)		13,360	(275,827)
FOREIGN EXCHANGE TRADES EFFECT		(299)	-
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	4	31,125	306,952
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	4	44,186	31,125



INDEX TO THE INDIVIDUAL FINANCIAL STATEMENTS

1.			ENTIFICATION	-
2.	Appli	CABLE A	ACCOUNTING STANDARDS IN THE PREPARATION OF THE FINANCIAL STATEMENTS	251
3.	SUMN		F THE PRINCIPAL ACCOUNTING POLICIES	
	.1		RTY, PLANT AND EQUIPMENT	
3	.2		WILL	
3	.3	FINAN	CIAL INVESTMENTS – EQUITY METHOD	. 253
3	.4	IMPAIF	RMENT OF NON-CURRENT ASSETS	. 254
3	.5	FINAN	CIAL ASSETS	. 254
3	.6		ATIVE FINANCIAL INSTRUMENTS	
3	.7		DRATE INCOME TAX	
3	.8		/ABLES AND OTHER CURRENT ASSETS	
-	.9	CASH A	AND CASH EQUIVALENTS	. 256
-	.10	Share	CAPITAL AND TREASURY SHARES	. 256
-	.11	INTERE	EST-BEARING LIABILITIES	. 257
-	.12		DWING COSTS	
-	.13		SIONS	-
-	.14		ONS AND OTHER POST-EMPLOYMENT BENEFITS	
-	.15	Ραγαβ	BLES AND OTHER CURRENT LIABILITIES	. 258
-	.16		5	
-	.17		ENDS DISTRIBUTION	
-	.18		IUE RECOGNITION AND ACCRUAL BASIS	
-	.19		NGENT ASSETS AND LIABILITIES	
-	.20		QUENT EVENTS	
3	.21		IANAGEMENT	
	3.22		FINANCIAL RISK FACTORS	
	3.22		OPERATIONAL RISK FACTORS	-
3			RTANT ACCOUNTING ESTIMATES AND JUDGMENTS	-
	3.23		USEFUL LIFE OF GOODWILL	
_	3.23		ACTUARIAL ASSUMPTIONS	-
4.			SH EQUIVALENTS	
5.			RVICES RENDERED	
6.			VESTMENTS – EQUITY METHOD	
7.			MATERIALS AND SERVICES	-
8.			ENSES	-
9.				
10.			FAIR VALUE	
11.	-		ATING INCOME AND OTHER OPERATING EXPENSES	
12.			N, AMORTISATION AND IMPAIRMENT LOSSES	
13.			AL RESULTS	
14.				
15.			R SHARE	
16.			LANT AND EQUIPMENT	
17. 18.				
19. 20			AND OTHER CURRENT ASSETS	-
20.				-
21. 22.			SETS HELD FOR TRADING	
			ICIAL ASSETS	
23.			AL AND TREASURY SHARES D RETAINED EARNINGS	
24. 25			D RETAINED EARNINGS	
25. 26.			ARING LIABILITIES	
20.	PENSI	UNS AN	D OTHER POST-EMPLOYMENT BENEFITS	2/0



ANNUAL REPORT 2016

27.	DEFERRED TAXES	277
28.	ACCOUNTS PAYABLE	278
29.	PAYABLES AND OTHER CURRENT LIABILITIES	278
30.	DERIVATIVE FINANCIAL INSTRUMENTS	279
31.	BALANCES AND TRANSACTIONS WITH RELATED PARTIES	280
32.	AUDIT FEES	283
33.	SHAREHOLDERS EQUITY AND NET PROFIT RECONCILIATION.	284
	NOTE ADDED FOR TRANSLATION	
-		



NOTES TO THE SEPARATE FINANCIAL STATEMENTS FOR THE PERIOD ENDED AS OF 31 DECEMBER 2016

(Translation of a report originally issued in Portuguese)

(In these notes, unless indicated otherwise, all amounts are expressed in euro)

1. COMPANY IDENTIFICATION

ENTITY:	Semapa — Sociedade de Investimento e Gestão, SGPS, S.A.
HEAD OFFICE:	Av. Fontes Pereira de Melo, 14, 10 th floor Lisbon
SHARE CAPITAL:	Euro 81,270,000
CORPORATE BODY NO.:	502 593 130

Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. ("The Company") was incorporated on 21 June 1991 and has as its main business object the management of financial investments in other companies as an indirect form of carrying out economic activity, namely in the production of cement and derivatives, pulp and paper and environment through its subsidiaries, Secil – Companhia Geral de Cal e Cimento, S.A., The Navigator Company and ETSA Investimentos, SGPS, S.A..

These financial statements where approved by the Board of Directors on 7th March 2017.

2. APPLICABLE ACCOUNTING STANDARDS IN THE PREPARATION OF THE FINANCIAL STATEMENTS

The accompanying financial statements have been prepared in accordance to all standards present in the Portuguese GAAP ("Sistema de Normalização Contabilística – SNC"). These standards include the Basis for the Presentation of the Financial Statements, the Financial Statements' Template, the Code of Accounts, the Accounting and Financial Reporting Standards (NCRF) and the Interpretations Standards (NI).

Whenever SNC does not address to particular transactions or situations, the Company applies the following standards by the presented order, International Accounting Standards, as adopted under regulation (EU) n.1606/2002 from the European Parliament and European Counsel as at July 19, the International Accounting Standards (IAS) and the International Financing Reporting Standards (IFRS) issued by IASB and the corresponding interpretations SIC-IFRIC.

With the publication of Decree Law no. 98/2015 from 2 July and consequent Notice no. 8256/2015 from 19July 2015, changes where introduced to the Portuguese GAAP ("Sistema de Normalização Contabilística – SNC") which its application is mandatory from 1 January 2016. As a result of these changes, namely the amortization of Goodwill and assets with undetermined useful lives, the financial statements ended in 31 December 2016 are not directly comparable to those ended in 31 December 2015.





These financial statements reflect only the Company's separate financial statements. The Company has also prepared a set of consolidated financial statements in accordance with the International Financial Reporting Standards (IFRS), which as at 31 December 2016 and 2015 present the following differences between these two sets of financial statements:

Amounts in Euro	31-12-2016	31-12-2015
Total Assets	2,486,763,551	2,574,741,560
Total liabilities	2,145,288,191	2,272,964,037
Total equity (before non-controlling interests)	(68,278,847)	(113,058,522)
Total revenues	2,062,584,170	2,121,495,000

3. SUMMARY OF THE PRINCIPAL ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are described below.

3.1 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are recorded at acquisition cost less depreciation and accumulated impairment losses (Note 16).

Depreciation is calculated over the acquisition cost, using the straight-line method since the asset is available for use and using the rates that best reflect their estimated useful life, as follows:

	AVERAGE USEFUL LIFE
Buildings and other constructions Equipment:	8 - 10
Administrative equipment Other property, plant and equipment	3 - 10 8 - 10

The residual values of the assets and respective useful lives are reviewed and adjusted where necessary, at the balance sheet date. When the carrying amount of the asset exceed the realisable value the asset is written down to the estimated recoverable amount, and an impairment charged is booked (Note 3.4).

Gains or losses arising on the write off or disposal represent the difference between the proceeds received on disposal less cost to sell and the asset's carrying amount, and are recognised in the income statement as other operating income or expenses (operational).

3.2 GOODWILL

Goodwill represents the excess of the consideration paid over the fair value of the identifiable assets, liabilities and contingent liabilities of the subsidiaries at the acquisition date (Note 17).

Goodwill is amortised over its estimated useful life, which is determined based on the specificity of each business segment. It is tested for impairment whenever doubts arise of whether its carrying value may not be recoverable. Impairment losses relating to Goodwill cannot be reversed. Gains or losses arising from the sale of an entity include the amount of the corresponding Goodwill.



Semapa's estimated useful life for Goodwill varies between 20 and 28 years. It was determined considering the weighted average of the remaining useful lives of the main net assets of the cash-generating units (the subsidiaries).

3.3 FINANCIAL INVESTMENTS – EQUITY METHOD

The caption "Financial Investments – equity method" comprises investments in other entities where the Company has control (when the Company has directly or indirectly more than 50% of the voting rights on General Shareholders' Meetings or has the right to determine their financial and operating policies) or has significant influence (when the company participates on the financial or operating decisions, generally applied in the case of investments representing between 20% and 50% of the share capital of the investments).

Financial investments are accounted for using the equity method less accumulated impairment losses (Note 6).

SUBSIDIARIES

Subsidiaries are all the entities over which the Group has the right to determine their financial and operating policies, generally where the Group's interest is represented by more than half of the voting rights. The existence and the effect of the potential voting rights which are currently exercisable or convertible are taken into account when the Group assesses whether it has control over another entity. Investments in subsidiaries are accounted for using the equity accounting method.

In conformity with the equity accounting method, financial investments are recorded at their acquisition cost, adjusted by the amount corresponding to the Group's share of changes in the subsidiaries' shareholders' equity (including net profit) and by dividends received.

The difference between the acquisition cost and the fair value of the subsidiaries' identifiable assets, liabilities and contingent liabilities on the acquisition date, if positive, are recognised as Goodwill. If these differences are negative, they are recorded as income for the period under the caption "Gains of subsidiaries, associates and joint ventures".

An evaluation of investments in subsidiaries occurs when there are signs that the asset could be impaired, and any identified impairment losses are recorded under the same caption. With the exception of goodwill, when the impairment losses recognised in prior years no longer exist, they are reversed.

When the Company's share in the subsidiaries' losses is equal to or exceeds its investment in the subsidiary, the Company ceases to recognise additional losses, except where it has assumed liability or made payments in the subsidiaries' name. Unrealised gains on transactions with subsidiaries are eliminated to the extent of the Company's share in the subsidiary. Unrealised losses are also eliminated, except if the transaction reveals evidence of impairment of a transferred asset.

Subsidiaries' accounting policies have been changed whenever necessary so as to ensure consistency with the policies adopted by the Company. Goodwill recorded in the subsidiaries' financial statements is depreciated over their estimated useful lives (19 to 41 years). Intangible assets with undetermined useful lives (e.g. brands) are amortised over a maximum period of 10 years.

Investments in subsidiaries are disclosed in Note 6.



3.4 IMPAIRMENT OF NON-CURRENT ASSETS

Assets subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

Impairment losses are recognised as the amount of the excess of the asset's carrying value over its recoverable amount. The recoverable amount is the higher of the fair value less cost to sell amount and the value in use.

For the purpose of conducting impairment tests, the assets are grouped at the lowest level for which cash flows can be identified separately (cash generating units that the assets belong to), when it is not possible to do so individually for each asset.

The reversal of impairment losses recognised in previous periods is recorded when it can be concluded that the recognized impairment losses no longer exist or have decreased (with the exception of impairment losses relating to Goodwill – see Note 3.2).

The reversal of impairment losses is recognised in the income statement as operating income. However, the reversal of the impairment loss is reversed only up to the limit of the amount that would have been recognised (net of depreciation) had the impairment loss not been recorded in previous years.

3.5 FINANCIAL ASSETS

The Company classifies its financial assets in the following categories: financial assets at amortized cost or at fair value with changes in fair value recognised in the income statement. The classification depends on the intention motivating the investment's acquisition. Management determines the classification at the moment of initial recognition of the investments and reappraises this classification on each reporting date.

All acquisitions and disposals of these investments are recognised at the signature date of the respective purchase and sale contracts, irrespective of the financial settlement date.

Financial assets are initially recorded at the acquisition cost, being the fair value equal to the price paid, including transaction expenses. The subsequent measurement depends on the category the investment falls under, as follows:

FINANCIAL ASSETS AT AMORTIZED COST

Loans granted and accounts receivable are non-derivative financial assets with fixed or determinable payments and which are not quoted in an active market. They are originated when the Group advances money, goods or services directly to a debtor without any intention of negotiating the debt.

These investments are included in current assets, except when their maturity exceeds 12 months after the balance sheet date, in which case they are classified as non-current assets.

Loans granted and accounts receivable are reported in the balance sheet under the captions "Other financial assets" and "Receivables and other current assets".

FINANCIAL ASSETS HELD FOR TRADING

A financial asset is classified under this category if primarily acquired for the purpose of being sold in the short term or if so designated by management, and whose fair value can be reliably measured. These investments are measured at fair value through profit and loss.



At each reporting date the Company assesses whether there is objective evidence that a financial asset or group of financial assets is impaired. If a prolonged decline in fair value of the financial assets held for trading, measured as the difference between acquisition cost and current fair value, takes place, the loss is recognised in the income statement.

3.6 DERIVATIVE FINANCIAL INSTRUMENTS

The Company uses derivative financial instruments to manage the financial risks to which it is exposed.

Although the derivative financial instruments contracted represent effective economic hedging instruments, not all of them qualify as hedging instruments. Derivative financial instruments are stated on the balance sheet at its fair value, and changes are recognised in equity or in gains and losses in financial instruments, whether are effective or not in its coverage.

Whenever possible, the fair value of derivatives is estimated based on quoted instruments. In the absence of market prices, the fair value of derivatives is estimated based on the discounted cash flow method and option valuation models, in accordance with the assumptions generally used in the market. The fair value of derivative financial instruments is mainly included in the captions "Receivables and other-current assets" and "Payables and other-current liabilities".

The derivative financial instruments used for hedge purposes may be classified as hedge instruments whether they fulfil all of the following conditions:

- i) At acquisition date, there is formal designation and documentation of the hedging relationship, namely regarding the hedged item, the hedging instrument and the company's evaluation of the hedging effectiveness;
- ii) There is an expectation that the hedge will be highly effective, at the inception of the hedging relation and along its duration;
- iii) The effectiveness of the hedge may be measured at the beginning of the operation and while it is running;
- iv) For cash flow hedges, the realization of the cash flows must be highly probable.

3.7 CORPORATE INCOME TAX

Since 1 January 2006, the Company is subject to the special regime governing business groups ("RETGS") comprising companies in which the shareholding is equal to or more than 75% and which meet the conditions laid down in articles 69 and following of the Corporate Income Tax Code (CIT). Until 30 June 2015, the subsidiary The Navigator Company S.A., Secil S.A. and ETSA Investimentos, SGPS S.A. and the respective subsidiaries meet the conditions to be part of the tax business group.

On 1 July 2015, all companies included in Semapa's tax business group changed their tax reporting period, which previously corresponded to the accounting year end (calendar year), to the period starting 1 July of each year and ending 30 June of the following year.

Companies included within the consolidation scope of the group of companies subject to this regime, calculate and recognise income tax (CIT) as though they were taxed on an individual basis. However the liabilities are recognised as due to the dominant entity of the tax business group, currently Semapa, SGPS, S.A. which is responsible for the Group's overall clearance and payment of the corporate income tax. Where there are gains on the use of this regime, these are recorded in the dominant entity financial statements.

Pursuant to prevailing legislation, the gains and losses relating to subsidiaries and joint-ventures resulting from the application of the equity method are deducted from or added to, respectively, to the net profit of the year for the purpose of calculating taxable income.



Corporate income tax includes current and deferred tax. Current income tax is calculated based on net income, adjusted in conformity with tax legislation in force at the balance sheet date (Note 14).

Deferred tax is calculated using the liability method, based on the temporary differences between the book values of the assets and liabilities and their respective tax base. The income tax rate expected to be in force in the period in which the temporary differences will reverse is used in calculating deferred tax.

Deferred tax assets are recognised whenever there is a reasonable likelihood that future taxable profits will be generated against which they can be offset. Deferred tax assets are revised periodically and decreased whenever it is likely that tax losses will not be utilised.

Deferred taxes are recorded as a cost or income for the year, except when they result from amounts recorded directly in equity, situation in which deferred tax is also recorded under the same caption.

3.8 Receivables and other current assets

Other current assets are recorded at fair value, being subsequently recognised at their amortised cost, net of impairment losses, so as to state them at their expected net realisable value (Note 19).

Impairment losses are recorded when there is objective evidence that the Company will not receive the full amount outstanding in accordance with the original conditions of the accounts receivable.

3.9 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprises cash, bank accounts and other short-term investments with an initial maturity of up to 3 months which can be mobilised immediately without any significant risk in value fluctuations (Note 4).

3.10 SHARE CAPITAL AND TREASURY SHARES

Ordinary shares are classified in shareholders' equity (Note 23).

Costs directly attributable to the issue of new shares or other equity instruments are reported as a deduction, net of taxes, at the amount receivable resulting from the issue.

Costs directly attributable to the issue of new shares or options towards the acquisition of a new business are included in the acquisition cost as part of the purchase consideration.

Treasury shares are recorded at their acquisition amount, as a decrease in shareholders' equity, in the caption

Treasury shares, while the gains or losses inherent in their disposal are recorded under other reserves. When any subsidiary company acquires shares of the parent company (treasury shares), the payment, which includes directly-attributable incremental costs, is deducted from the shareholders' equity attributable to the holders of the parent company's capital until such time the shares are cancelled, redeemed or sold.

When such shares are subsequently sold or repurchased, any proceeds, net of the directly attributable transaction costs and taxes, is reflected in the shareholders' equity of the company's shareholders, under other reserves.


3.11 INTEREST-BEARING LIABILITIES

Interest-bearing liabilities are initially recognised at fair value, net of the transaction costs incurred, and are subsequently stated at their amortised cost. Any difference between the amounts received (net of transaction costs) and the repayment amount is recognised in the income statement over the term of the debt, using the effective interest rate method.

Interest-bearing debt is classified as a current liability, except when the Company has an unconditional right to defer the settlement of the liability for at least 12 months after the balance sheet date (Note 25).

3.12 BORROWING COSTS

Borrowing costs relating to loans are generally recognised as financial costs, in accordance with the accrual accounting principle (Note 13).

Borrowing costs directly related to the acquisition, construction (when their construction period exceeds one year) or production of fixed assets are capitalised, and form part of the asset's cost.

Capitalisation of these charges commences after the start of the asset's preparation or development activities and ceases when substantially all the activities necessary to prepare the qualifying assets for their intended use or sale are completed or when the relevant project is suspended or substantially concluded.

Any financial income directly related to a specific investment is deducted from the borrowing costs of the referred asset.

3.13 **PROVISIONS**

Provisions are recognised whenever the Company has a legal or constructive obligation, as a result of past events, in which it is probable that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

Provisions for future operating losses are not recognised. Provisions are reviewed on balance sheet date and are adjusted so as to reflect the best estimate at that date (Note 9).

3.14 PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

PENSION OBLIGATIONS - DEFINED BENEFIT PLANS

The responsibilities for the payment of retirement benefits are recorded in accordance with NCRF 28.

In accordance with NCRF 28, companies with pension plans recognise the costs with the granting of these benefits as and when the services are rendered by the beneficiary employees. In this manner, the Company's total liability is estimated at least every six months at the date of the interim and annual financial statements for each plan separately by an independent and specialised entity in conformity with the projected unit credit method.

Thus the liability determined is recognised in the balance sheet and pension costs are recognised under the caption "Payroll cost". Actuarial gains and losses resulting from differences between the assumptions used for purposes of calculating the liabilities and what effectively occurred, as well as the impacts resulting from changes in assumptions, are recognised directly in equity, under the caption "Retained Earnings" (Note 24).



The costs relating to past liabilities, which result from the implementation of a new plan or additional benefits granted, are recognised immediately in situations in which the benefits are being paid or are overdue.

The calculated liability is presented in the Balance sheet under the caption "Pensions and post-employment benefits" included in non-current liabilities.

Actuarial gains and losses resulting from differences between the assumptions used for purposes of calculating the liabilities and what effectively occurred (as well as from changes made thereto and from the difference between the expected amount of the return on the funds' assets and the actual return) are recognised, when incurred, directly in equity (Note 26).

The gains and losses generated by a curtailment or a settlement of a defined-benefit plan are recognised in the income statement when the curtailment or settlement occurs. A curtailment occurs when there is a material reduction in the number of employees or the plan is altered in such a way that the benefits awarded are reduced with a material impact.

HOLIDAY PAY, ALLOWANCE AND BONUSES

Under the terms of the prevailing legislation, employees are entitled annually to 22 working days leave, as well as to a month's holiday allowance, entitlement to which is acquired in the year preceding its payment.

According to the current Performance Management System ("Sistema de Gestão de Desempenho"), employees can receive a bonus based on annually-defined objectives.

Accordingly, these liabilities are recorded in the period in which the employees acquire the respective right, irrespective of the date of payment, whilst the balance payable at the date of the balance sheet is shown under the caption "Payables and other current liabilities".

3.15 PAYABLES AND OTHER CURRENT LIABILITIES

Trade creditors and current accounts payable are recorded at its nominal value, namely its cost.

3.16 LEASES

Leases, under which a significant part of the risks and benefits of the property is assumed by the lessor, with the Company being the lessee, are classified as operating leases. Payments made under operating leases, net of any incentives received by the lessee, are recorded in the income statement during the period of the lease.

3.17 DIVIDENDS DISTRIBUTION

The distribution of dividends to shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are approved by the shareholders and up until the time of their payment.

3.18 REVENUE RECOGNITION AND ACCRUAL BASIS

The income derived from the services rendered is recognized in the income statement with reference to the stage of completion of the services rendered at the balance sheet date, at the fair value of the amount received or receivable.

Interest received is recognised in accordance with the principle of accrual accounting, taking into consideration the amount of debt and the effective rate of interest during the period to maturity.



The Company record their costs and income in accordance with the accrual accounting principle, in terms of which costs and income are recognised as and when generated, irrespective of the moment in which they are received or paid.

The differences between the amounts received and paid and the respective costs and income are recognised in the Receivables and other current assets and Payables and other current liabilities headings (Notes 19 and 29, respectively).

3.19 CONTINGENT ASSETS AND LIABILITIES

Contingent assets are possible assets resulting from past events and which occurrence is dependent on future uncertain events not totally subject to the company's control.

Contingent assets are not recognised in the financial statements but are disclosed in the notes when it is probable that a future economic benefit will arise from them.

Contingent liabilities are defined as: (i) possible liabilities resulting from past events and which occurrence is dependent on future uncertain events not totally subject to the company's control; or (ii) current liabilities from past events that are not recognised because it is no likely that an outflow of resources affecting economic benefits will be required to settle the liability or the amounts cannot be reliably measured.

Contingent liabilities are not recognised in the financial statements, and are disclosed in the notes, unless the probability of the outflow of funds affecting future economic benefits is remote, in which case they are not disclosed.

3.20 SUBSEQUENT EVENTS

Events after balance sheet date which provide additional information about the conditions prevailing at the date of the balance sheet are reflected in the separate financial statements.

Subsequent events which provide information about conditions which occur after the balance sheet date are disclosed in the notes to the separate financial statements, if material.

3.21 RISK MANAGEMENT

3.22.1 FINANCIAL RISK FACTORS

Semapa, as a holding company develops direct and indirect managing activities over its subsidiaries. Therefore the fulfilment of the assumed obligations depends on the cash flow generated by its subsidiaries. Thus, the company depends on the eventual dividends distribution by subsidiaries, interests' payment, loans reimbursement and other cash-flows generated by those companies.

The ability of Semapa subsidiaries to make funds available will depend, partly, of their ability to generate positive cash flows and, on the other hand, of the respective earnings, available reserves and financial structure.

The Semapa Group has a risk-management programme which focuses its analysis on the financial markets in order to mitigate the potential adverse effects on the Semapa financial performance. Risk management is undertaken by the Financial Department, in accordance with the policies approved by the Board of Directors. An Internal Control Commission with specific functions over the operations risk control is established at Semapa level.



CURRENCY RISK

Variations in the euro's exchange rate against other currencies can affect the Company's revenue, mainly through its subsidiaries

INTEREST RATE RISK

Whenever expectations of changes in interest rates justify it, the Company seeks to hedge against adverse movements through derivative instruments namely interest rate collars. In the selection of derivative financial instruments, it is their economic aspects that are the main focus of assessment. The management also evaluates the impact of each additional derivative financial instruments to its portfolio, namely in earnings' volatility.

In order to manage the risk of interest rates, the Company only enters into cash flow hedge. Those transactions are recorded in the balance sheets at their fair value and, to the extent that they are considered effective hedging's, changes in fair value are initially recorded in shareholder's equity and recycled to financial results under the caption gains / (losses) in derivative financial instruments at the settlement date.

If the hedge instruments present ineffectiveness, that inefficiency is immediately recognised in profit and loss. As so, net expenses associated to the hedged interest-bearing liabilities are deferred in accordance with the hired hedging instrument inherent rate.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity is recycled to the income statement when the hedge instrument is also recognised in the income statement.

A significant share of the Company's financial liabilities costs are indexed to short-term reference interest rates, which are reviewed more than once a year (generally every six months for medium and long-term debt). Hence, changes in interest rates can have an impact on the Company's earnings. When the Board considers appropriate, the Group relies on the use of derivative financial instruments. These tools aim to fix the interest rate on loans it obtains, within certain parameters.

Semapa uses the sensibility analysis technique to measure impacts on earnings and equity of increase or decrease on interest rates maintaining the other variables constant. This analysis is only for theoretical reasons since changes in interest rates rarely occur in isolation from changes in other market factors. The sensitivity analysis is based on the following assumptions:

- 1 Changes in market interest rates affect interest income and expenses arising from financial instruments subject to floating rates;
- 2 Changes in market interest rates only lead to interest income and expenses regarding fixed rate financial instruments if those are measured at their fair value;
- 3 Changes in market interest rates affect the fair value of derivative financial instruments as well as other financial assets or liabilities;
- 4 Changes in fair value of derivative financial instruments and other financial assets and liabilities are measured using the discounted cash flows method, with market interest rates at year end.



LIQUIDITY RISK

The Company manages liquidity risk in two ways: (i) ensuring that its interest-bearing debt has a large medium and longterm component with maturities in harmony with the characteristics of the industry in which it operates, and (ii) having access to credit facilities available at any moment, for an amount that ensures an adequate liquidity.

3.22.1 OPERATIONAL RISK FACTORS

Operational risk factors mainly exist at subsidiaries and jointly controlled entities' level and are as follows:

- Supply of raw materials
- Market price
- Demand for Company's products
- Competition
- Environmental legislation
- Energy costs
- Context costs

3.22 IMPORTANT ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of financial statements requires that Company's management make judgments and estimates that affect the amount of assets, liabilities, revenue and costs. All estimates and assumptions made by the management were based on the best information and knowledge as of the date of the financial statements' approval, of events and transactions in progress.

The most relevant accounting estimates used on the financial statements include: i) estimated useful life of tangible, intangible assets and goodwill; ii) impairment analysis, namely Goodwill and receivables; and iii) provisions.

Estimates were determined on the best available information at the financial statements' date based on the best knowledge and experience of past and current events. However, events may take place in subsequent periods which are not predictable at this time and therefore not included in the current estimates. Changes to current estimates on subsequent periods will be corrected on the income statement.

The estimates and assumptions which present a significant risk of generating a material adjustment to the book value of assets and liabilities in the following financial period are presented below:

3.22.1 USEFUL LIFE OF GOODWILL

The Company tests the goodwill carried in the balance sheet for impairment losses annually, in accordance with the accounting policy described in Note 3.2. The recoverable amounts of the cash generating units are ascertained based on the calculation of their value-in-use and fair value less cost to sell. These calculations require the use of estimates and assumptions that if different may have an impact in the estimated recoverable value. Goodwill's useful life is determined based on the remaining estimated useful life of the subsidiaries' main net operational assets.

3.22.2 ACTUARIAL ASSUMPTIONS

Liabilities relating to defined-benefit plans are calculated based on certain actuarial assumptions. Changes to those assumptions can have a material impact on the aforesaid liabilities.

4. CASH AND CASH EQUIVALENTS

As of 31 December 2016 and 2015 Cash and cash equivalents were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Cash	4,082	4,426
Short term bank deposits	40,104	26,699
	44,186	31,125

5. SALES AND SERVICES RENDERED

The amount of Euro 12,030,773 and Euro 10,840,690 recognised in Services rendered for the periods ended 31 December 2016 and 2015 respectively, refer to management services provided by Semapa to its subsidiaries in financial, accounting, tax and IT areas, among others, provided in the domestic market (Note 31).

6. FINANCIAL INVESTMENTS – EQUITY METHOD

As of 31 December 2016 and 2015, financial investments accounted for using the equity accounting method were as follows:

		3:	1-12-2016		31-12-2015			
- Amounts in Euro	% held	Investments	Share premium and supplementary capital loans	Total	% held	Investments	Share premium	Total
ETSA Investimentos, SGPS, S.A.	99.99%	63,102,652	-	63,102,652	99.99%	62,511,166	-	62,511,166
Inspiredplace, S.A.	100.00%	43,139	-	43,139	100.00%	44,151	-	44,151
The Navigator Company, S.A.	35.71%	382,760,040	-	382,760,040	35.71%	383,233,648	-	383,233,648
Secil - Companhia Geral de Cal e Cimento, S.A.	100.00%	334,596,402	140,000,000	474,596,402	100.00%	334,716,607	-	334,716,607
Seinpar Investments, B.V.	100.00%	327,755,854	111,493,500	439,249,354	100.00%	275,106,173	168,743,500	443,849,673
Seinpart - Participações, SGPS, S.A.	49.00%	25,053	-	25,053	49.00%	25,834	-	25,834
Semapa Inversiones, S.L.	100.00%	166,349	-	166,349	100.00%	175,069	-	175,069
Seminy - Investimentos, SGPS, S.A.	100.00%	2,014,931	-	2,014,931	100.00%	2,017,529	-	2,017,529
		1,110,464,420	251,493,500	1,361,957,920		1,057,830,177	168,743,500	1,226,573,677

The movement in the caption "Financial investments – equity method", in the years ended 31 December 2016 and 2015 were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Opening Balance	1,226,573,677	1,650,369,364
Incorporations and share capital increases	-	45,434,374
Translation differences	-	(2,422,749)
Gains / (losses) of subsidiaries, associates and joint ventures	111,349,028	119,194,491
Dividends paid	(60,706,029)	(193,886,680)
Supplementary capital loans	140,000,000	-
Reimbursements:		
Share premium	(57,250,000)	(148,313,000)
Adjustments on financial assets	1,991,244	(38,378,380)
Closing Balance	1,361,957,920	1,226,573,677



During the year ended 31 December 2016, Semapa proceeded to additional paid in capital contributions to its subsidiary Secil - Companhia Geral de Cal e Cimento, S.A., for a total amount of Euro 140,000,000. These contributions do not bear interest.

In 2016, net results from subsidiaries are affected by the following factors:

Semapa

Amounts in Euro	Goodwill Amortization	Defined useful life	Goodwill amortization racional	Brand Amortization	Defined Useful life	Net income effect
ETSA Investimentos, SGPS, S.A.	(2,361,466)	19 years	The Company assessed the remaining estimated useful life of its core assets (19 years).	-	-	(2,361,466)
Secil - Companhia Geral de Cal e Cimento, S.A.:						
Supremo Cimentos, S.A. (Brazil)	(1,388,439)	41 years	Remaining estimated useful life of "Pedreira da Margem". Expected extraction until 2056	-	-	(1,388,439)
Finlandimmo Holding BV (Netherlands)	(118,717)	28 years	Associated to estimated useful life of Secil Group (Note 17)	-	-	(118,717)
Setefrete, S.G.P.S., S.A.	(222,770)	10 years	Without estimated useful life. According to NCRF 14, the maximum of 10 years is assumed.	-	-	(222,770)
Seinpar Investments B.V. (Netherlands):						
The Navigator Company, S.A.:	(4,111,211)	20 years	AF Industry independently assessed the assets of Navigator Group, reaching an average remaining estimated useful life for the main assets in Setubal, Cacia and Figueira da Foz of 20 years.	(7,622,292)	10 anos	(11,733,503)
Navigator Tissue Ródão, S.A.	(10,649)	38 years	AF Industry independently assessed the core assets of the Company, reaching an average remaining estimated useful life of 38 years.	-	-	(10,649)
	(8,213,251)			(7,622,292)		(15,835,544)

The Gains / (losses) of financial investments accounted for using the equity method, in the years ended 31 December 2016 and 2015 were as follows:

Amounts in Euro	2016	2015
Appropriated results		
Aboutbalance, SGPS, S.A.	-	881
ETSA Investimentos, SGPS, S.A.	592,894	3,754,816
Inspiredplace, S.A.	(1,012)	(2,676)
N.S.O.S.P.E Empreendimentos e Participações, S.A.	-	(2,265,590)
The Navigator Company, S.A.	69,785,534	77,370,616
Secil - Companhia Geral de Cal e Cimento, S.A.	(20,679,947)	(22,040,903)
Seinpar Investments, B.V.	61,663,621	62,392,754
Seinpart - Participações, SGPS, S.A.	(781)	(798)
Semapa Inversiones, S.L.	(8,720)	(12,269)
Seminv - Investimentos, SGPS, S.A.	(2,561)	(2,340)
	111,349,028	119,194,491
Gains / (losses) on disposal of financial investments		
Aboutbalance, SGPS, S.A.	-	4
N.S.O.S.P.E Empreendimentos e Participações, S.A.	-	(1,597,945)
The Navigator Company, S.A.	-	161,266,107
	-	159,668,166
	111,349,028	278,862,657



As of 31 December 2016, financial information of the investments held by the Group, after adjustments related to the harmonisation of accounting principles, was as follows:

	Total	Total	Equity	Profit for	
Amounts in Euro	assets	liabilities		the year	Revenue
ETSA Investimentos, SGPS, S.A.	88,848,870	25,739,164	63,109,706	592,961	26,711,204
Inspiredplace, S.A.	44,839	1,699	43,140	(1,012)	-
Secil - Companhia Geral de Cal e Cimento, S.A.	1,415,322,274	997,630,010	334,603,267	(20,680,372)	470,518,532
Seinpar Investments, B.V.	439,272,996	23,642	439,249,354	61,663,621	
Seinpart - Participações, SGPS, S.A.	52,826	1,699	51,127	(1,593)	
Semapa Inversiones, S.L.	2,459,717	2,293,368	166,349	(8,720)	-
Seminv - Investimentos, SGPS, S.A.	2,016,528	1,599	2,014,929	(2,561)	
The Navigator Company, S.A.	2,295,470,997	1,221,295,616	1,071,902,775	195,431,339	1,577,385,207

As of 31 December 2015, financial information of the investments held by the Group, after adjustments related to the harmonisation of accounting principles, was as follows:

Amounts in Euro	Total assets	Total liabilities	Equity	Profit for the year	Revenue
ETSA Investimentos, SGPS, S.A.	93,865,227	31,347,073	62,518,154	3,755,236	27,614,589
Secil - Companhia Geral de Cal e Cimento, S.A.	1,513,931,367	1,179,207,892	334,723,475	(22,040,903)	476,697,994
Seinpar Investments, B.V.	443,862,181	12,508	443,849,673	62,392,754	-
Seinpart - Participações, SGPS, S.A.	53,579	859	52,720	(1,628)	-
Semapa Inversiones, S.L.	180,141	5,072	175,069	(12,269)	-
Seminv - Investimentos, SGPS, S.A.	2,018,327	799	2,017,528	(2,340)	-
The Navigator Company, S.A.	2,346,662,894	1,273,433,803	1,073,229,091	185,332,347	1,628,023,107

7. CONSUMED MATERIALS AND SERVICES

The caption "Consumed materials and services" is detailed as follows for the years ended 31 December 2016 and 2015:

Amounts in Euro	2016	2015
Professional fees	1,517,560	1,943,371
Materials	51,397	50,343
Energy and fluids	76,206	80,024
Travel, lodging and transportation	351,264	228,903
Other services	1,067,726	1,197,683
External services re-charge	(22,895)	(123,190)
	3,041,258	3,377,134

8. PAYROLL EXPENSES

As of 31 December 2016 and 2015 payroll expenses, were made up as follows:

Amounts in Euro	2016	2015
Statutory bodies (Note 31)	5,608,328	8,716,322
Other remunerations	2,092,435	1,997,416
Post-employment benefits (Note 26)	58,228	58,228
Other payroll costs	1,087,945	1,145,728
	8,846,936	11,917,694

The number of employees working for the Company as at 31 December 2016 and 2015 was of 27 and 25, respectively.



In 2015 the caption Statutory bodies comprises Euro 2,377,075 of Profit-sharing bonuses reclassified to Payroll costs related with the profit-sharing deliberated at the Annual General Meeting of the 2014 financial statements approval that took place on 30 April 2015. According with the applicable accounting standards, and taking into account that the deliberation of the profit-sharing bonuses occurred after the financial statements were approved for issue, the bonuses were reclassified to the 2015 income statement. The comparability of the two presented periods is therefore diminished by this fact (Note 31).

9. **PROVISIONS**

As of 31 December 2016 and 2015, the provisions amounted to Euro 12,800,000 are related with provisions for risks of fiscal natures, which may originate cash outflows in the future.

During the course of the years ended 31 December 2016 and 2015, the following movements took place in the caption Provisions increase / (decrease):

Amounts in Euro	Negative equity	Taxes	Others	Total
Balance as of 1 January 2015	48,910	-	10,210,000	10,258,910
Increases	42,589	-	8,100,000	8,142,589
Reversals	-	-	(5,510,000)	(5,510,000)
Utilizations	(91,500)	-	-	(91,500)
Transfers and adjustments	1	-	-	1
Balance as of 31 December 2015	-	-	12,800,000	12,800,000
Transfers and adjustments	-	12,800,000	(12,800,000)	-
Balance as of 31 December 2016	-	12,800,000	-	12,800,000

10. CHANGES IN FAIR VALUE

In the years ended 31 December 2016 and 2015, changes in fair value were as follows:

Amounts in Euro	2016	2015
Financial assets held for trading - Gains / (losses) (Note 21)	(61,122)	(109,352)
Derivative financial instruments - Losses (Note 30)	(7)	(7,273,783)
Derivative financial instruments - Gains (Note 30)	99	142,861
Financial investments - Labor Compensation Fund - Gains / (losses)	(427)	98
	(61,457)	(7,240,176)

The change in the caption "Financial assets held for trading" is due to fair value gains and losses recorded in listed securities held by Semapa as described in Note 21.

Gains / (losses) under the caption "Derivative financial instruments – Gains / (losses)" comprise the results from the instruments detailed in Note 30.

11. OTHER OPERATING INCOME AND OTHER OPERATING EXPENSES

"Other operating income" is detailed as follows for the years ended 31 December 2016 and 2015:

Amounts in Euro	2016	2015
Gains on disposals of tangible fixed assets	20,000	81
Foreign exchange gains	30	-
VAT refunded for previous year	856	-
Other income	1	1,191
	20,887	1,272



Amounts in Euro	2016	2015
Indirect taxes	(294,234)	(309,674)
Donations	(74,500)	(77,717)
Membership fees	(57,456)	(48,746)
Other expenses	(12,550)	(3,584)
	(438,740)	(439,721)

"Other operating expenses" is detailed as follows for the years ended 31 December 2016 and 2015:

12. DEPRECIATION, AMORTISATION AND IMPAIRMENT LOSSES

As of 31 December 2016 and 2015 changes in Depreciation, amortisation and impairment losses were as follows:

Amounts in Euro	2016	2015
Depreciation of property, plant and equipment		
Buildings and other constructions (Note 16)	(114,857)	(116,966)
Equipment and other tangible assets (Note 16)	(81,990)	(108,526)
	(196,847)	(225,492)
Amortization of intagible assets		
Goodwill (Note 17)	(8,589,743)	-
(Expenses) / reversals of depreciation and amortisation	(8,786,590)	(225,492)

13. NET FINANCIAL RESULTS

As of 31 December 2016 and 2015 Net financial results were detailed as follows:

Amounts in Euro	2016	2015
Interest and similar income:		
Interest income from bank deposits	1,750	-
Interest income on loans to subsidiaries (Note 31)	1,354,015	2,144,956
Compensatory Interests	-	34,025
Gains on derivative financial instruments (Note 30)	-	59,127
Other financial income	2	-
	1,355,767	2,238,108
Interest and similar expenses:		
Interest paid on borrowings	(2,511,209)	(3,175,957)
Interest paid on loans from shareholders (Note 31)	(66,161)	(14,270)
Interest paid on loans from subsidiaries (Note 31)	(1,623)	(819)
Losses on derivative financial instruments (Note 30)	(1,383,492)	(7,006,571)
Interest paid from other loans	(9,491,113)	(16,270,888)
Other financial expenses	(3,523,069)	(4,559,215)
	(16,976,667)	(31,027,720)

The amounts stated in "Losses on derivative financial instruments" and "Gains on derivative financial instruments" comprises the results from the financial instruments detailed in Note 30.

The amounts stated in "Other financial expenses" is mainly related with the interest bearing liabilities issuing costs, recognised according with the accounting policy described in Notes 3.12 and 3.13.



14. INCOME TAX

As of 1 January 2014, and in accordance with the legislative changes introduced by the reform of the CIT code , the relevant percentage to the appliance of the special regime governing business groups was changed to 75% (until 31 December 2013 this percentage was 90%).

As of 31 December 2016, the tax business group led by Semapa as the dominant society comprises Groups Secil, and ETSA, as well has all the subsidiaries that meet the legal requirements of the Corporate Income Tax Code. The companies that integrate the The Navigator Company Group also integrated the tax business group led by Semapa until 30 June 2015. After 1 July 2015 a new taxation group led by The Navigator Company S.A. was created. This change occurred in July 2015 (Note 1.2) and took place because of the public exchange offer that decreased the direct and indirect interest held in this subsidiary to a percentage below the legal requirement of 75%.

On 1 July 2015, all companies included in Semapa's tax business group changed their tax reporting period, which previously corresponded to the accounting year end (calendar year), to the period starting 1 July of each year and ending 30 June of the following year

As of 31 December 2016 and 2015, Income tax expense comprises:

Amounts in Euro	2016	2015
Current tax	3,047,352	24,964,048
Deferred tax (Note 27)	(131,256)	(24,085,674)
	2,916,096	878,374

The reconciliation of the effective tax rate in the years ended 31 December 2016 and 2015 is as follows:

Amounts in Euro	2016	2015
Profit before tax	86,604,807	235,082,201
Expected income tax	19,486,082	52,893,495
Differences (a)	(23,132,405)	(98,073,221)
Prior year Corporate Income tax	(4,086,029)	(915,898)
Non-Recoverable tax losses carried forward	3,777,579	69,264,410
Recoverable tax losses carried forward	-	(26,879,115)
Autonomous taxation	1,038,677	2,831,955
	(2,916,096)	(878,374)
Effective tax rate	(3.37%)	(0.37%)
Effective tax rate without the equity method	9.27%	0.83%

(a) This amount is made up essentially of:

Amounts in Euro	2016	2015
Effects arising from the application of the equity method - Equity Method (Note 6)	(111,349,028)	(278,862,657)
Non-deductible depreciations (Note 12)	8,589,743	-
Adjustments and taxed provisions (Note 9)	-	8,142,589
Reversal of taxed provisions (Note 9)	-	(5,510,000)
Post-employment benefits (Note 8 and 26)	58,228	58,228
Pensions paid (Note 26)	(122,180)	(122,180)
Capital gains / (losses) for tax purposes	20,000	-
Capital gains / (losses) for accounting purposes	(20,000)	(159,668,166)
Other	12,549	81,204
	(102,810,688)	(435,880,982)
Tax Effect (22,50%)	(23,132,405)	(98,073,221)



The annual tax returns in Portugal are subject to review and possible adjustment on the part of the tax authorities during a period of 4 years (5 years for Social Security). However, where there are tax losses, these may be subject to review and additional assessment by the tax authorities for a higher period.

The Board of Directors is of the opinion that any corrections to those tax returns as a result of assessments by the tax authorities will not have a material impact on the financial statements at 31 December 2016. Additionally, the periods until 2013 have already been reviewed.

15. EARNINGS PER SHARE

There are no convertible financial instruments over Semapa' shares, so there is no dilution of earnings.

Amounts in Euro	2016	2015
Profit attributable to Semapa's shareholders	89,520,903	235,960,575
Weighted average number of ordinary shares in issue	80,977,732	95,945,583
Basic earnings per share	1.11	2.46
Diluted earnings per share	1.11	2.46

16. PROPERTY, PLANT AND EQUIPMENT

The following movements were registered in the years ended 31 December 2016 and 2015 under the caption Property, plant and equipment, as well as on the respective depreciation and impairment losses accounts:

Amounts in Euro	Buildings and other constructions	Equipments and others tangibles	Work in progress	Total
Acquisition cost				
Amount as of 1 January 2015	1,872,176	1,256,523	102,292	3,230,991
Acquisitions	-	70,001	4,383	74,384
Disposals		(1,600)	-	(1,600)
Amount as of 31 December 2015	1,872,176	1,324,924	106,675	3,303,775
Acquisitions	-	46,244	19,657	65,901
Disposals	-	(69,708)	-	(69,708)
Transfers	-	21,915	(21,915)	-
Amount as of 31 December 2016	1,872,176	1,323,375	104,417	3,299,968
Accumulated depreciation and impairment losses Amount as of 1 January 2015	(1,176,226)	(1,000,276)	(
Acquisitions (Note 12) Disposals Write-off's and Regularisations	(116,966)	(108,526) 1,600	(102,292)	(225,492 1,600
	-	(108,526) 1,600 1	-	(2,278,794 (225,492) 1,600 1 (2,502,685
Disposals Write-off's and Regularisations Amount as of 31 December 2015	(1,293,192)	(108,526) 1,600 1 (1,107,201)	(102,292)	(225,492 1,600 1 (2,502,685
Disposals Write-off's and Regularisations Amount as of 31 December 2015 Acquisitions (Note 12)	-	(108,526) 1,600 1 (1,107,201) (81,990)	-	(225,492 1,600 1 (2,502,685 (196,847
Disposals Write-off's and Regularisations Amount as of 31 December 2015	(1,293,192)	(108,526) 1,600 1 (1,107,201)	-	(225,492 1,600 1 (2,502,685 (196,847 69,708
Disposals Write-off's and Regularisations Amount as of 31 December 2015 Acquisitions (Note 12) Disposals	(1,293,192) (114,857)	(108,526) 1,600 1 (1,107,201) (81,990) 69,708	-	(225,492 1,600 1 (2,502,685
Disposals Write-off's and Regularisations Amount as of 31 December 2015 Acquisitions (Note 12) Disposals Write-off's and Regularisations	(1,293,192) (114,857) - 1	(108,526) 1,600 1 (1,107,201) (81,990) 69,708 (2)	(102,292) - - - -	(225,492 1,600 1 (2,502,685 (196,847 69,708 (1 (2,629,825
Disposals Write-off's and Regularisations Amount as of 31 December 2015 Acquisitions (Note 12) Disposals Write-off's and Regularisations Amount as of 31 December 2016	(1,293,192) (114,857) (114,857) 1 (1,408,048)	(108,526) 1,600 1 (1,107,201) (81,990) 69,708 (2) (1,119,485)	(102,292) - - - -	(225,492 1,600 1 (2,502,685 (196,847 69,708 (1



17. GOODWILL

As of 31 December 2016 and 2015 Goodwill is made up as follows:

Entity	Acq Year	31-12-2016	31-12-2015
The Navigator Company, S.A.	2010	39,948,146	42,050,680
Secil - Companhia Geral de Cal e Cimento, SA	2014	175,154,656	181,641,866
		215,102,802	223,692,546

The following movements were registered in the caption Goodwill during 2016 and 2015:

Amounts in Euro	31-12-2016	31-12-2015
Opening balance	223,692,546	237,577,174
Disposals	-	(13,884,628)
Amortisations	(8,589,743)	-
Regularizations	(1)	-
Closing Balance	215,102,802	223,692,546

The useful life for Goodwill and its amortisation are determined as follows:

Amounts in Euro	Goodwill amortisation	Defined useful life	Racional
Secil - Companhia Geral de Cal e Cimento, S.A.:	(6,487,209)	28 years	Remaining estimated useful life of "Pedreira do Outão and Maceira" as at 31 December 2015.
The Navigator Company, S.A.:	(2,102,534)	20 years	AF Industry independently assessed the assets of Navigator Group, reaching na average remaining estimated useful life for the main assets in Setubal, Cacia and Figueira da Foz of 20 years.
	(8,589,743)		

18. STATE AND OTHER PUBLIC ENTITIES

As at 31 December 2016 and 2015, there were no arrear debts to the State and other public entities.

As mentioned in Note 14, as of 1 January 2014 the tax group dominated by Semapa, SGPS, S.A., comprises the Portuguese entities that comply with the conditions laid down in Article 69 of the CIT Code. Thus, although those companies ascertain and record the income tax as if they were taxed on an individual basis, the overall corporate income tax as well as the overall clearance/payment is performed by the parent company, in this case Semapa SGPS, S.A..

The balances relating to these entities were as follows:

CURRENT ASSETS

Amounts in Euro	31-12-2016	31-12-2015
Corporate income tax - IRC	10,333,247	-
	10,333,247	-



CURRENT LIABILITIES

Amounts in Euro	31-12-2016	31-12-2015
Corporate Income Tax - CIT	-	1,241,406
Personnel income tax - witheld on salaries	130,972	131,687
Value added tax - VAT	437,632	562,375
Social security	108,244	118,935
Other	29,894	2,814
	706,742	2,057,217

As of 31 December 2016 and 2015, the caption "Corporate Income tax - CIT" comprise:

Amounts in Euro	31-12-2016	31-12-2015
Corporate Income Tax - Semapa, SGPS, S.A.	(635,392)	(672,738)
Corporate Income Tax - Special Tax Regime for Group Companies (RETGS)	(694,002)	(1,265,479)
Payments on account	607,639	464,393
Withholding tax	14,290	47,165
Prior years Corporate Income Tax	11,040,712	185,253
	10,333,247	(1,241,406)

19. RECEIVABLES AND OTHER CURRENT ASSETS

At 31 December 2016 and 2015, "Other receivables and other current assets" comprised:

Amounts in Euro	31-12-2016	31-12-2015
Other receivables		
Accounts Payable (debtor balances)	640	19,984
Related Parties (Note 31)		
Current Operations Accounts	1,411,248	35,046,263
Special Tax Regime for Group Companies (RETGS)	8,429,049	1,047,033
Otherreceivables	23,424	26,212
	9,864,361	36,139,492

20. DEFERRALS

As of 31 December 2016 and 2015, this caption comprised:

Amounts in Euro	31-12-2016	31-12-2015
Deferred assets		
Consumed materials and services	94,412	64,037
Interests	95,775	17,083
	190,187	81,120
Deferred liabilities		
Others	-	8,372
	-	8,372

21. FINANCIAL ASSETS HELD FOR TRADING

As of 31 December 2016 and 2015 the "Financial assets held for trading" comprises:

	Fair \	Fair Value	
Amounts in Euro	31-12-2016	31-12-2015	
CEMG fund	-	294,710	
	-	294,710	

The following movements were registered in this caption during the years ended 31 December 2016 and 2015:

Amounts in Euro	31-12-2016	31-12-2015
Fair value Opening Balance	294,710	404,062
Acquisitions	35,504	-
Disposals	(269,092)	-
Changes in fair value (Note 10)	(61,122)	(109,352)
Fair value Closing Balance	-	294,710

22. OTHER FINANCIAL ASSETS

As of 31 December 2016 and 2015 the captions "Other financial assets", current, were essentially comprised by receivables from subsidiaries (Note 31) amounting to Euro 3,541,616 and Euro 5,186,474, respectively. Current receivables are related with short term cash operations, with market interest rates, which are collected every three months.

23. SHARE CAPITAL AND TREASURY SHARES

At 31 December 2016 and 2015, Semapa share capital was fully subscribed and paid up, being represented by 81,270,000 and 81,645,523 shares, respectively, with a unit nominal value of 1 Euro each.

Following the approval at Semapa's Annual General Shareholders' Meeting of 20 April 2016, the following resolutions were implemented:

- Reduction of the share capital from Euro 81,645,523 to Euro 81,270,000, in the amount of Euro 375,523, due to the cancellation of 375,523 treasury shares, pursuant to article 463 of the Portuguese Companies Code, with the consequent amendment no. 1 of Article 4 of the Articles of Association relating to the composition of share capital;
- Share capital increase of Euro 81,270,000 to Euro 117,028,800, in the total amount of Euro 35,758,800, through the incorporation of reserves, with a proportional increase, in the amount of Euro 0.44 per share, of the nominal value of all the shares of the Company, which now amounts to Euro 1.44 per share and with the consequent amendment no. 1 of Article 4 of the Articles of Association regarding to the composition of share capital; and
- Share capital decrease from Euro 117,028,800 to Euro 81,270,000, in the amount of Euro 35,758,800, for the purpose of releasing excess capital, transferring to free reserves the released amount -in share capital and proportional reduction of the amount Nominal value of all shares of the Company, in the amount of Euros 0.44 per share, which have a unit face value of 1 Euro, with the consequent amendment to the Articles of Association, namely no. 1 of Article 4, regarding the composition of share capital, and no. 4 of Article 9, regarding the number of shares to which one vote correspond.



	31-12-2016	31-12-2016		.5
Name	Number of Shares	%	Number of Shares	%
Longapar, SGPS, S.A.	22,225,400	27.35	22,225,400	27.22
Cimo - Gestão de Participações, SGPS, S.A.	16,199,031	19.93	16,199,031	19.84
Sodim, SGPS, S.A.	15,252,726	18.77	15,252,726	18.68
Bestinver Gestión, SGIIC, S.A.	7,166,756	8.82	7,166,756	8.78
Cimigest, SGPS, S.A.	3,185,019	3.92	3,185,019	3.90
Santander Asset Management España, SA	2,268,346	2.79	2,268,346	2.78
Sociedade Agrícola da Quinta da Vialonga, S.A.	625,199	0.77	625,199	0.77
OEM - Organização de Empresas, SGPS, S.A.	535,000	0.66	535,000	0.66
Treasury Shares	586,329	0.72	5,530	0.01
Other shareholdres with less than 2% participation	13,226,194	16.27	14,182,516	17.37
	81,270,000	100.00	81,645,523	100.00

At 31 December 2016 and 2015 the following entities had substantial holdings in the company's capital:

As of 31 December 2016 and 2015, Semapa - Sociedade de Investimento e Gestão, SGPS, SA holds 586.329 and 5,530 treasury shares, respectively.

24. RESERVES AND RETAINED EARNINGS

SHARE PREMIUM

This value cannot be distributed unless in the event of the company's winding up. However, it may be used to absorb losses after the other reserves have been exhausted or it can be incorporated into the issued capital.

LEGAL RESERVE

Commercial Company law prescribes that at least 5% of annual net profit must be transferred to the legal reserve until this is equal to at least 20% of the issued capital, which is verified as of 31 December 2016.

This reserve cannot be distributed unless in the event of the company's winding up. However, it may be used to absorb losses after the other reserves have been exhausted or it can be incorporated into the issued capital.

OTHER RESERVES

This caption corresponds to available reserves for distribution to shareholders, constituted through the appropriation of prior year's earnings.

RETAINED EARNINGS

ACTUARIAL GAINS OR LOSSES

The differences between the assumptions used for the purpose of determining liabilities related to post-employment benefits and what effectively occurred are equally recorded under this caption as well as changes made to those assumptions as described in Note 3.14



Previous year's net profit was distributed as follows:

	Net profit app	Net profit application	
Amounts in Euro	2015	2014	
Dividends paid	26,724,363	39,939,176	
Profit-sharing bonuses	3,207,519	2,602,602	
Others reserves	206,028,693	69,966,475	
Profit for the year	235,960,575	112,508,253	
Dividend per share	0.3290	0.3750	

ADJUSTMENTS ON FINANCIAL ASSETS

This caption comprises the adjustments due to the equity accounting method application to the Company's subsidiaries.

Adjustments on financial assets were as follows in the years ended 31 December 2016 and 2015:

Amounts in Euro	31-12-2016	31-12-2015
ETSA Investimentos, SGPS, S.A.	(774,892)	(773,483)
The Navigator Company, S.A.	(16,458,910)	(6,905,799)
Secil - Companhia Geral de Cal e Cimento, S.A.	(43,359,070)	(63,918,811)
Seinpar Investments, B.V.	(17,443,873)	(8,429,933)
Seinpart - Participações, SGPS, S.A.	35,857,480	35,857,480
Semapa Inversiones, S.L.	(36,764,962)	(36,764,962)
Seminv - Investimentos, SGPS, S.A.	9,417,542	9,417,579
	(69,526,685)	(71,517,929)

The following movements were registered in the caption "Adjustments on Financial Assets" in the years ended 31 December 2016 and 2015:

Amounts in Euro	31-12-2016	31-12-2015
Opening Balance	(71,517,929)	(31,951,021)
Investment grants recognised directly in the subsidiaries equity	(3,990,927)	4,174,318
Actuarial gains / (losses)	(6,767,941)	(10,039,686)
Fair value of derivative financial instruments	(2,526,052)	(1,748,381)
Fair value of business combinations	(13,992,809)	-
Translation reserve	32,849,107	(30,761,809)
Differences of aquistion inter-group	(3,550,701)	-
Transfer to retained earnings	-	(1,188,528)
Other movements	(29,433)	(2,822)
Close balance	(69,526,685)	(71,517,929)

25. INTEREST-BEARING LIABILITIES

Company's net debt was as follows

Amounts in Euro	31-12-2016	31-12-2015
Interest-bearing liabilities		
Non-current	639,291,053	272,068,365
Current	48,383,018	357,896,166
	687,674,071	629,964,531
Cash and cash equivalents		
Cash	4,082	4,426
Short term bank deposits	40,104	26,699
	44,186	31,125
Market value of shares held by the Group	7,856,809	70,203
Interest-bearing net debt	679,773,076	629,863,203

BANK CREDIT FACILITIES GRANTED AND NOT DRAWN

At 31 December 2016 and 2015, bank credit facilities granted and not drawn amounted to Euro 143.229.233 and Euro 355,539,416 respectively.

NON-CURRENT INTEREST-BEARING LIABILITIES

As of 31 December 2016 and 2015, current and non-current interest-bearing liabilities were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Non Current		
Bonds loans	330,000,000	230,000,000
Commercial paper	255,000,000	25,000,000
Bank loans	57,500,000	20,357,143
Expenses with loans issuing	(3,208,947)	(3,288,778)
Non-current interest-bearing liabilities	639,291,053	272,068,365

BOND LOANS

As of 31 December 2016 and 2015, current and non-current bond loans were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Bond loans		
Semapa 2006 / 2016		175,000,000
Semapa 2006 / 2016	-	1,087,000
Semapa 2014 / 2019	150,000,000	150,000,000
Semapa 2014 / 2020	80,000,000	80,000,000
Semapa 2016 / 2023	100,000,000	-
	330,000,000	406,087,000



In June 2016 Semapa issued a bond loan amounting to Euro 100 million maturing in 7 years (2023). This issue is not listed.

In April 2014 Semapa issued a bond loan amounting to Euro 150 million maturing in 5 years (2019). As at 31 December 2016 the unit market value of these bonds was Euro 102,210.

In November 2014 Semapa issued a bond loan amounting to Euro 80 million maturing in 6 years (2020) and repurchased Euro 48.9 million of "Semapa 2006/2016 Bonds - 2nd issue", which were first issued by Euro 50 million. As at 31 December 2016 the unit market value of these bonds was Euro 101,500. At the end of May 2016, Semapa fully repaid the remainder of the "Semapa Bonds 2006/2016 - 2nd Issue".

In 2016, Semapa fully repaid the bond loan contracted in 2006, for a total amount of Euro 175 million, which was listed in Euronext Lisbon under the designation "Semapa bonds 2006/2016"

COMMERCIAL PAPER

In 2016, Semapa contracted two commercial paper: one up to Euro 40,000,000 with 5 years maturity and other up to Euro 35,000,000 with 1 year maturity, fully issued on 31 December 2016.

In 2015, Semapa contracted a commercial paper amounting Euro 25,000,000 with 4 years maturity, fully issued on 31 December 2016.

In 2014, Semapa contracted a commercial paper program amounting to Euro 120 million for a period of four years. As at 31 December 2016 Euro 90 million of this program were in use.

In 2013, Semapa contracted a commercial paper amounting Euro 100,000,000 with 7 years maturity. As at 31December 2016 no issues were in place.

In 2008, Semapa SGPS, S.A. contracted a commercial paper program amounting Euro 70,000,000, due in September 2020, increased to a maximum amount of Euro 100 million, after renegotiation. As at 31 December 2016this program was fully issued.

In June 2016, expired the term of the commercial paper program up to a maximum amount of EUR 175 million.

Repayment terms of loans

The repayment terms for the loans recorded in bonds, bank loans and other loans, non-current, are detailed as follows:

Amounts in Euro	31-12-2016	31-12-2015
1 to 2 years	117,500,000	2,857,143
2 to 3 years	175,000,000	17,500,000
3 to 4 years	178,000,000	175,000,000
4 to 5 years	48,000,000	80,000,000
More than 5 years	124,000,000	-
	642,500,000	275,357,143



CURRENT INTEREST-BEARING DEBT:

As of 31 December 2016 and 2015, the current interest bearing debt was as follows:

Amounts in Euro	31-12-2016	31-12-2015
Current		
Bond Loans	-	176,087,000
Commercial Paper	35,000,000	153,750,000
Bankloans	4,381,456	6,174,869
Interest-bearing bank debt	39,381,456	336,011,869
Shareholders short-term loans (Note 31)	8,830,127	21,710,283
Subsidiaries short-term loans (Note 31)	171,435	174,014
Other interest-bearing debts	9,001,562	21,884,297
Current interest-bearing liabilities	48,383,018	357,896,166

LIABILITIES ASSUMED DUE TO OPERATING LEASES

As of 31 December 2016 and 2015 debt's reimbursement plans for operating leases are as follows:

Amounts in Euro	31-12-2016	31-12-2015
Less than 1 year	161,106	142,788
1 to 2 years	134,573	132,806
2 to 3 years	98,146	106,273
3 to 4 years	41,676	69,846
4 to 5 years	6,270	13,376
Total liabilities	441,771	465,089
Costs for the year*	910,978	880,060

* Property rentals included

26. PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

As at 31 December 2016 and 2015, liabilities presented in the balance sheet under the caption "Pension and other postemployment benefits" (Euro 1,232,653 and Euro 1,296,605 respectively), regard the one beneficiary who chose not to join the deliberation held in December 2012 regarding the revocation of the Board of Directors pension plan.

During the periods ended 31 December 2016 and 2015, changes in Company's liabilities were as follows:

Amounts in Euro	31-12-2016	31-12-2015
Opening Balance	1,296,605	1,360,557
Movements in the year:		
Expenses recognised in the income statement (Note 8)	58,228	58,228
Pensions paid	(122,180)	(122,180)
Liabilities at year end	1,232,653	1,296,605



The actuarial studies were based on the following financial and demographic assumptions:

	31-12-2016	31-12-2015
Mortality table	TV 88/90	TV 88/90
Disability table	EKV 80	EKV 80
Pensions growth rate	2.25%	2.25%
Technical interest rate	3.50%	3.50%
Wage growth rate	2.00%	2.00%
Pensions reversability rate	50%	50%
Number of Semapa complement annual payments	12	12
Social Benefits formula	Decree-law nº 187/2007	Decree-law nº 187/2007
	of May 10th	of May 10th

27. DEFERRED TAXES

In the year 2016, the changes in deferred taxes were as follows:

Amounts in Euro	As of 1 January _ 2016	Income statement	As of 31 December 2016
Temporary differences originating deferred tax assets			
Tax losses carried forward - inter-group	(4,674,914)	(625,030)	(5,299,944)
Deferred tax liabilities	(981,732)	(131,256)	(1,112,988)

In the year 2015, the changes in deferred taxes were as follows:

	As of 1 January	Income Statement	As of 31 December	
Amounts in Euro	2016	Decrease	2016	
Temporary differences originating deferred tax assets				
Tax losses carried forward	116,482,452	(116,482,452)	-	
Temporary differences originating deferred tax liabilities				
Tax losses carried forward - inter-group	(6,463,678)	1,788,764	(4,674,914)	
Deferred tax assets	24,461,315	(24,461,315)	-	
Deferred tax liabilities	(1,357,372)	375,640	(981,732)	

The Company recognises deferred tax assets when there is a reasonable likelihood that future taxable profits will be generated to which the existent tax losses can be offset, in accordance with the accounting policies described in note 3.7.

The deferred tax liabilities refer to amounts that must be returned to the companies within the tax group, in the event of the recoverability of their tax losses under the Special Tax Regime for Group Companies (RETGS).

28. ACCOUNTS PAYABLE

Semapa

As of 31 December 2016 and 2015 the Accounts Payable comprises:

Amounts in Euro	31-12-2016	31-12-2015
Related Parties (Note 31)	13,878	1,958
Other Payable - national market	58,156	62,297
Other Payable - other markets	-	1,534
	72,034	65,789

29. PAYABLES AND OTHER CURRENT LIABILITIES

As of 31 December 2016 and 2015 the caption "Payables and other current liabilities" comprises:

Amounts in Euro	31-12-2016	31-12-2015
Related parties (Note 31)		
Current Operations Accounts	3,390,163	4,190,934
Special Tax Regime for Group Companies (RETGS)	2,099,773	78,158
Accounts payable - fixed assets suplliers	24,149	27,076
Consultants and advisers	13,900	49,396
Derivative financial instruments (Note 24 and 30)	-	2,282,117
Other creditors	5,924	2,256,364
Accrued expenses	6,971,757	7,350,050
	12,505,666	16,234,095

At 31 December 2016 and 2015, the caption "Accrued expenses" comprised:

Amounts in Euro	31-12-2016	31-12-2015
Accrued expenses		
Payroll costs	4,662,520	4,657,749
Interest payable	2,044,442	1,921,269
Others	264,795	771,032
	6,971,757	7,350,050



30. DERIVATIVE FINANCIAL INSTRUMENTS

As of 31 December 2016 and 2015 details of the fair value of derivative financial instruments shown in the balance sheet were as follows:

	Nominal		Nominal Fair Value		/alue
Amounts in Euro	Currency	Value	Maturity	31-12-2016	31-12-2015
Financial instruments - hedging					
Interest rate collar	EUR	175,000,000	20-Apr-2016	-	(2,282,117)
Interest rate collar	EUR	25,000,000	30-Nov-2015	-	-
Interest rate collar	EUR	25,000,000	30-Nov-2015	-	-
Currency Interest Rate Swap	BRL	32,000,000	27-Mar-2017	-	-
Currency Interest Rate Swap	BRL	64,075,000	26-Mar-2017	-	-
Ending balance				-	(2,282,117)

During the year ended 31 December 2009 and in order to hedge interest rate risk of its bond loans, Semapa contracted three interest rate collar structures: (i) Euro 175,000,000 with Caixa BI; (ii) Euro 25,000,000 with BPI and (iii) Euro 25,000,000 with BES. These instruments allow Semapa to establish a minimum and maximum rate to cash outflows related to the above mentioned loans. During 2015 Semapa repaid the two Collars amounting to Euro 25,000,000 each. The remaining Collar amounting to Euro 175,000,000 was repaid during 2016.

Changes in fair value of derivative financial instruments for the years 2016 and 2015 were as follows:

	Changes in fair
	value
Amounts in Euro	(Hedging)
As of 1 January 2015	(11,709,019)
Maturity/settlement	14,346,864
Change in fair value through profit and loss (Note 10)	(7,130,922)
Reclassification to the income statement (Note 13)	(6,947,444)
Change in fair value recognised in equity	9,158,404
As of 31 December 2015	(2,282,117)
Maturity/settlement	2,280,892
Change in fair value through profit and loss (Note 10)	92
Reclassification to the income statement (Note 13)	(1,383,492)
Change in fair value recognised in equity	1,384,625
As of 31 December 2016	-

31. BALANCES AND TRANSACTIONS WITH RELATED PARTIES

As at 31 December 2016, balances with related parties were as follows:

		Assets			Liabi		
	RETGS	Other	Other	Assounts Develo	1	RETGS	Other
mounts in Euro	Accounts Receivable (Note 19)	current assets (Note 19)	financial assets (Note 22)	Accounts Payable (Note 28)	Loans (Note 25)	Acounts Payable (Note 29)	current liabilitie (Note 29)
	(((((((
hareholders Cimigest, SGPS, S.A.					6,209,058		
Cimo - Gestão de Participações, SGPS, S.A.	-		-	-	321,842		
Longapar, SGPS, S.A.	-	-	-	-	73,064	-	
OEM - Organização de Empresas, SGPS, S.A.	-	-	-	-	2,226,163	-	
	-	-			8,830,127		
ubsidiaries							
Abapor - Comércio e Indústria de Carnes, S.A.	177,550	660	145,095	-	-	-	
About The Future - Empresa Produtora de Papel, S.A.	888,904	-	-	-	-	-	
Aboutbalance, SGPS, S.A.	-	-	-	-	-	500	
Arboser - Serviços Agro-Industriais, S.A.	78,515	-	-	-	-	-	
Argibetão - Soc. de Novos Prod. de Argila e Betão, S.A.	27,771	-		-	-	-	
Atlantic Forests - Comércio de Madeiras, S.A.	-	- 2	- 376	-	-	2,492	
Biological - Gestão de Resíduos Industriais, Lda. Britobetão - Central de Betão, Lda.	9,483 2.852	2	376	-	-	-	
Navigator Pulp Cacia, S.A.	359,113	-	-	-	-	-	
Navigator Pulp Setúbal, S.A.		_	_	_	_	484	
Cimentos Costa Verde - Comércio de Cimentos, S.A.	-	-	-	-	-	22,464	
Ciminpart - Investimentos e Participações, SGPS, S.A.	769,610	-	-	-	-		
CMP - Cimentos Maceira e Pataias, S.A.	-	452,053	-	-	-	741,869	401,7
EMA21 - Eng. e Manutenção Industrial Século XXI, S.A.	-	-	-	-	-	22,785	
Empremédia - Corretores de Seguros, S.A.	-	-	-	-	-	3,429	
ETSA Investimentos, SGPS, S.A.	105,323	46,922	3,246,301	-	-	-	47,6
ETSA Log, S.A.	90,121	117	25,793	-	-	-	
Headbox - Operação e Controlo Industrial, S.A.	-	-	-	-	-	21,752	
Hewbol - SGPS, Lda.	-	-	-	-	-	500	
Inspiredplace, S.A.	-	100	-	-	41,888	2,011	
ITS - Indústria Transformadora de Subprodutos, S.A. Lusoinertes, S.A.	132,223 56,952	1,008	48,422	-	-	-	
Portucel Florestal - Empresa de Desenvolvimento Agro-Florestal, S.A.	50,952	-	-	-	-	- 660	
Navigator Paper Setúbal, S.A.	342,681	_	_	_	_	-	
The Navigator Company, S.A.	2,855,486	443			-		
Navigator Tissue Ródão, S.A.	-	-	-	-	-	120,402	
Navigator Floresta, SGPS, S.A.	-	-	-	-	-	500	
Navigator Forest Portugal, S.A.	-	-	-	-	-	2,349	
Navigator Lusa, Unipessoal, Lda.	-	-	-	-	-	1,049	
Navigator Pulp Holding, SGPS, S.A.	-	-	-	-	-	500	
Navigator Added Value, S.A.	43,489	-	-	-	-	-	
Navigator Tissue Cacia, S.A.	698	-	-	-	-	-	
Prescor Produção de Escórias Moídas, Lda.	-	-	-	-	-	1,536	
Allmicroalgae - Natural Products, S.A. Sebol - Comércio e Indústria de Sebo, S.A.	4,561	275	60,492	-	-	17,488	
Secil - Britas, S.A.	74,633	2/5	60,492	-	-	17,400	
Secil - Companhia Geral de Cal e Cimento, S.A.	74,033	408	-	-	-	851,113	
Secil Martingança - Aglomerantes e Novos Materiais para a Construção, S.A.	-	-	-	-	-	8,934	
Secil, Betões e Inertes, SGPS, S.A.	-	-	-	-	-	1,500	
Seinpar Investments, BV	-	-	15,137	-	-	-	
Seinpart - Participações, SGPS, S.A.	-	100	-	-	10,749	2,000	
Semapa Inversiones, S.L.	-	-	-	-	118,798	-	
Seminv, Investimentos - SGPS, S.A.	-	-	-	-	-	605	1,958,8
Serife - Soc. de Estudos e Realizações Industriais e de Fornec. de Equip., Lda.	-	-	-	-	-	2,000	
Sociedade de Vinhos da Herdade de Espirra - Produção e Com. de Vinhos, S.A.	-	-	-	-	-	610	
Navigator Paper Figueira, S.A.	-	909,160	-	-	-	268,153	981,9
Navigator Pulp Figueira, S.A.	1,843,789	-	-	-	-	-	
SPCG - Sociedade Portuguesa de Co-Geração Eléctrica, S.A.	219,695	-	-	-	-	35	
Unibetão - Indústrias de Betão Preparado, S.A. Uniconcreto - Betão Pronto, S.A.	219,095	-	-	-	-	2,053	
Viveiros Aliança - Empresa Produtora de Plantas, S.A.	345,600	-	-	-	-	2,035	
	8,429,049	1,411,248	3,541,616		171,435	2,099,773	3,390,1
ther related partice							
t <mark>her related parties</mark> Cimilonga - Imobiliária, S.A.				2,413			
Hotel Ritz, S.A.	-	-	-	2,413 8,430	-	-	
Sociedade Agrícola da Herdade dos Fidalgos, Unipessoal, Lda.	-	-	-	3,035	-	-	
	-	-	-	13,878	-	-	



As at 31 December 2016, accounts receivable and payable to subsidiaries included in the tax group, related to RETGS operations, are as follows:

Amounts in Euro	Debit	Credit
RETGS		
Corporate Income Tax of subsidiaries	350,014	(343,988)
Receivables Corporate Income Tax	(62,890)	3,500
Withholding tax	(2,334)	11,956
Prior year corporate income tax	8,144,259	2,428,305
	8,429,049	2,099,773

As at 31 December 2015, balances with related parties were as follows:

		Assets		-	Lia	abilities	
	RETGS	Other	Other			RETGS	Other
	Accounts Receivable			Accounts Payable	Loans	Acounts Payable	
Amounts in Euro	(Note 19)	(Note 19)	(Note 22)	(Note 28)	(Note 25)	(Note 29)	(Note 29)
hareholders							
Cimigest, SGPS, S.A.	-	-	-	-	2,754,259	-	
Longapar, SGPS, S.A.	-	-	-	-	16,890,763	-	
OEM - Organização de Empresas, SGPS, S.A.	-	-	-		2,065,261	-	
			-		21,710,283	-	
ubsidiaries							
Abapor - Comércio e Indústria de Carnes, S.A.	146,850	67,830	-	-	-	-	
About The Future - Empresa Produtora de Papel, S.A.	-	32,871	-	-	-	-	
Aboutbalance, SGPS, S.A.	-	500	-	-	-	500	
Arboser - Serviços Agro-Industriais, S.A.	-	-	-	-	-	4,989	52,23
Argibetão - Soc. de Novos Prod. de Argila e Betão, S.A.	1,497	270		-	-	-	
Biological - Gestão de Resíduos Industriais, Lda.	2,293	380	-	-	-	-	
Britobetão - Central de Betão, Lda.	20,987	-	-	-	-	-	2
CelCacia - Celulose de Cacia, S.A.	-	138,436	-	-	-	-	
CelSet - Celulose de Setúbal, S.A.		484	-	-	-	484	
Cimentos Costa Verde - Comércio de Cimentos, S.A.	-	19,211	-	-	-	92	
Ciminpart - Investimentos e Participações, SGPS, S.A.	572,014	30,248,720	-		-		
CMP - Cimentos Maceira e Pataias, S.A.	42,389	50,035			_		
ETSA Investimentos, SGPS, S.A.	27,882	1,421,453	5,151,623		_		3,66
Etsa Log, S.A.	36,830	21,001	5,151,025	-	_	-	5,00
Headbox - Operação e Controlo Industrial, S.A.		31,059	-	-	-	-	
	-	51,059	-	-	43,293	1,011	33
Inspiredplace, S.A.	-	-	-	-	43,293	1,011	3:
ITS - Indústria Transformadora de Subprodutos, S.A.	144,922 5,274	935 3,775	-	-	-	-	
Lusoinertes, S.A.			-	-	-	-	
Portucel, S.A.	-	547,594	-	-	-	-	
PortucelSoporcel Floresta, SGPS, S.A.	-	500	-	-	-	500	
PortucelSoporcel Florestal - Sociedade de Desenvolvimento Agro-Florestal, S.A.	-	44,786	-	-	-	-	
PortucelSoporcel Pulp, SGPS, S.A.	-	500	-	-	-	500	
Prescor Produção de Escórias Moídas, Lda.	-	-	-	-	-	527	2
Reficomb-Refinação e Comerc. De Combustiveis Derivados de Residuos, S.A.	-	-	-	-	-	1,015	
Sebol - Comércio e Indústria de Sebo, S.A.	-	9,539	-	-	-	1,030	
Secil - Britas, S.A.	6,716	-	-	-	-	-	12
Secil - Companhia Geral de Cal e Cimento, S.A.	36,240	972,015	-	-	-	-	
Secil Martingança - Aglomerantes e Novos Materiais para a Construção, S.A.	3,139	4,150	-	-	-	-	
Secil, Betőes e Inertes, S.G.P.S., S.A.	-	-	-	-	-	1,051	1
Seinpart - Participações, SGPS, S.A.	-	60	-	-	10,553	1,000	
Semapa Inversiones, S.L.	-	-	-	-	120,168	-	
Seminv, Investimentos - SGPS, S.A.	-	-	-	-	-	45	1,959,56
Serife - Sociedade de Estudos e Realizações Industriais e de Fornecimento de Equip., Lda.	-	-	-	-	-	1,000	
Sociedade de Vinhos da Herdade de Espirra - Produção e Comercialização de Vinhos, S.A.	-	610	-	-	-	610	
Soporcel - Sociedade Portuguesa de Papel, S.A.	-	1,427,235	-	-	-	-	
Soporcel Pulp - Sociedade Portuguesa de Celulose, S.A.	-	-	-	-	-	35,000	1,830,68
Unibetão - Indústrias de Betão Preparado, S.A.	-	-	-	-	-	27,791	2,36
Uniconcreto - Betão Pronto, S.A.	-	500	-	-	-	1,013	
Viveiros Aliança - Empresa Produtora de Plantas, S.A.	-	-	-	-	-	-	341,88
	1,047,033	35,044,449	5,151,623		174,014	78,158	4,190,93
ther related parties							
Hotel Ritz, S.A.	-	-	-	1,958	-	-	
YD Invisible, S.A.	-	1,814	34,851	_,550	-	-	
		1,814	34,851	1,958	-		
otal	1,047,033	35,046,263	5,186,474	1,958	21,884,297	78,158	4,190,93



As at 31 December 2015, accounts receivable and payable to subsidiaries included in the tax group, related to RETGS operations, are as follows:

Amounts in Euro	Debt	Credit
RETGS		
Corporate Income Tax of subsidiaries	1,207,624	(57,855)
Receivables Corporate Income Tax	(21,232)	37,809
Withholding tax	(44,517)	2,648
Prior year corporate income tax	(94,842)	95,556
	1,047,033	78,158

During the year ended 31 December 2016, transactions with related parties were as follows:

Amounts in Euro	Sales and services rendered (Note 5)	Supplementary income	Interest and other income (Note 13)	Financial costs (Note 13)	Acquisition of goods
Shareholders					
Cimigest, SGPS, S.A.	-	-	-	(24,299)	(107,740)
Cimo - Gestão de Participações, SGPS, S.A.	-	-	-	(1,123)	-
Longapar, SGPS, S.A.	-	-	-	(29,736)	-
OEM - Organização de Empresas, SGPS, S.A.	-	-	-	(11,003)	-
Sodim, SGPS, S.A.	-	409	-	-	-
	-	409	-	(66,161)	(107,740)
Subsidiaries					
Abapor - Comércio e Indústria de Carnes, S.A.	-	-	2,434	-	-
Biological - Gestão de Resíduos Industriais, Lda.	-	-	7	-	-
Ciminpart - Investimentos e Participações, SGPS, S.A.	-	-	1,257,266	-	-
CMP - Cimentos Maceira e Pataias, S.A.	4,008,553	-	-	-	-
ETSA Investimentos, SGPS, S.A.	243,631	2,080	92,036	-	-
ETSA Log, S.A.	-	-	446	-	-
Inspiredplace, S.A.	-	-	-	(794)	-
ITS - Indústria Transformadora de Subprodutos, S.A.	-	788	735	(3)	-
The Navigator Company, S.A.	-	3,223	-	-	-
Sebol - Comércio e Indústria de Sebo, S.A.	-	-	954	-	-
Secil - Companhia Geral de Cal e Cimento, S.A.	(134,172)	2,127	-	-	-
Seinpar Investments, B.V.	-	-	137	-	-
Seinpart - Participações, SGPS, S.A.	-	-	-	(196)	-
Semapa Inversiones, S.L.	-	-	-	(630)	-
Navigator Paper Figueira, S.A.	7,912,761	12,564	-	-	-
	12,030,773	20,782	1,354,015	(1,623)	-
Other					
Cimilonga - Imobiliária, S.A.	-	244	-	-	(749,721)
Hotel Ritz, S.A.	-	-	-	-	(34,918)
Sonagi, SGPS, S.A.	-	990	-	-	-
	-	1,234	-	-	(784,639)
Total	12,030,773	22,425	1,354,015	(67,784)	(892,379)



During the year	ended 31 December 2015, t	ransactions with	n related part	ties were as	follows:	
		Sales and services	Supplementary	Interest and	Financial	Acqui

Amounts in Euro	and services rendered (Note 5)	income	Interest and other income (Note 13)	Financial costs (Note 13)	Acquisition of goods	Sales of investment
Shareholders						
Cimigest, SGPS, S.A.	-	1,798	-	(878)	(107,740)	-
Cimo - Gestão de Participações, SGPS, S.A.	-	-	-	(3,125)	-	-
Longapar, SGPS, S.A.	-	-	-	(1,683)	-	-
OEM - Organização de Empresas, SGPS, S.A.	-	-	-	(8,584)	-	-
Sodim, SGPS, S.A.	-	120	-	-	-	-
	-	1,918	-	(14,270)	(107,740)	-
Subsidiaries						
Abapor - Comércio e Indústria de Carnes, S.A.	-	-	47	-	-	-
Biological - Gestão de Resíduos Industriais, Lda.	-	-	4	-	-	-
Ciminpart - Investimentos e Participações, SGPS, S.A.	-	-	2,012,337	-	-	93,174,834
ETSA Investimentos, SGPS, S.A.	251,726	-	131,941	-	-	-
Etsa Log, S.A.	-	-	163	-	-	-
Inspiredplace, S.A.	-	-	-	(293)	-	-
Interholding Investments, B.V.	-	-	-	-	-	-
ITS - Indústria Transformadora de Subprodutos, S.A.	-	-	-	(84)	-	-
The Navigator Company, S.A.	-	19,950	-	-	-	43,395
Secil - Companhia Geral de Cal e Cimento, S.A.	2,963,570	6,609	375	-	-	-
Seinpar Investments, B.V.	-	-	89	-	-	-
Seinpart - Participações, SGPS, S.A.	-	-	-	(274)	-	-
Semapa Inversiones, S.L.	-	-	-	(168)	-	-
Navigator Paper Figueira, S.A.	7,625,394	92,240	-	-	-	-
	10,840,690	118,799	2,144,956	(819)	-	93,218,229
Other						
Cimilonga - Imobiliária, S.A.	-	180	-	-	(816,791)	-
Hotel Ritz, S.A.		-	-	-	(30,563)	
	-	180	-	-	(847,354)	-
Total	10,840,690	120,897	2,144,956	(15,089)	(955,094)	93,218,229

Remunerations to member of the corporate bodies, including management bonuses accrual, for the years ended 31 December 2016 and 2015 were as follows:

Amounts in Euro	2016	2015
Board of directors		
Remuneration	2,683,313	2,405,316
Balance bonuses reclassified to personnel expenses (Note 24)	-	2,377,075
Management premium for the previous year	-	200,000
Management premium estimate for the year	3,650,000	3,650,000
Reversal of management premium for the year	(792,319)	-
Audit Board and other corporate entities	67,334	83,931
Impact on Net profit (Note 8)	5,608,328	8,716,322

In 2015 the amount of Euro 2,377,075 of Profit-sharing bonuses reclassified to Payroll costs (Note 8) corresponds to the profit-sharing deliberated at the Annual General Meeting of the 2014 financial statements approval that took place on 30 April 2015 (Note 24).

32. AUDIT FEES

In the years ended 31 December 2016 and 2015, expenses with statutory audit and audit services, comprised:



ANNUAL REPORT 2016

Amounts in Euro	2016	%	2015	%
Statutory auditors services	43,765	95%	39,765	96%
Other reliability assurance services	690	1%	-	-
Tax consultancy services	1,800	4%	1,800	4%
Total audit services	46,255	100%	41,565	100%

The services related to tax consultancy refer to the availability of the "Inforfisco" database, which are fully included in the transitional period expressed in Article 3 of Law 140/2015. The services indicated as "Other reliability assurance services" relate to training.

The Board of Directors believes there are adequate procedures safeguarding the independence of auditors through the careful definition of the work to be performed by the auditors.

33. SHAREHOLDERS EQUITY AND NET PROFIT RECONCILIATION

The reconciliation between the consolidated net profit for the year and individual net profit is presented as follows:

Amounts in Euro	31-12-2016	31-12-2015
Net profit for the year - SNC	89,520,903	235,960,575
Fair Value difference in subsidiaries and non-controlling interests acquisitions	916,606	(159,668,162)
Goodwill Amortization	16,802,995	-
Brand Amortization	7,622,308	-
Hedging derivative financial instruments treatment	-	5,237,629
Net profit for the year - IFRS	114,862,812	81,530,042

The reconciliation between the consolidated and individual shareholders' equity as at 31 December 2016 and 2015 presents itself as follows:

Amounts in Euro	31-12-2016	31-12-2015
Total Equity - Portuguese GAAP - SNC	885,608,645	838,806,193
Government grants directly recognised in Equity	(27,095,569)	(39,340,340)
Goodwill Amortization	16,802,995	-
Brand Amortization	7,622,308	-
Fair Value difference in subsidiaries and non-controlling interests acquisitions	(65,608,581)	(83,128,248)
Net profit for the year - IFRS	817,329,798	716,337,605

34. SUBSEQUENT EVENTS

At the Extraordinary General Meeting of Semapa, SGPS, SA held on 30 December 2016, it was approved to change, with effect from 2017, the annual reporting period for the period between 1 July of each year and 30 June of the following year. It was also decided that the first financial year subsequent to this amendment would have a duration of 6 months, beginning on 1 January 2017 and ending on 30 June 2017.

As previously disclosed, this amendment was deliberated by the General Meeting as following the amendment of the current legal regime, put in force by the State Budget for 2017, which requires the coincidence between the taxation period and the social accounting period and needs additional clarification from the competent authorities.



However, the proposal approved cautioned that, if Semapa were to obtain from the competent authorities the due clarifications, it would seek to revoke the determination described above and also maintain the accounting period coincident with the calendar year.

Considering that Semapa was notified by the Tax and Customs Authority, on 2 March 2017, in which it expressly allows the amendment of the tax period with effect from 1 of January 2017, will thus endeavour to revoke the resolution taken at the Extraordinary General Meeting, ensuring the coincidence between the tax and corporate accounting period, corresponding to the calendar year.

35. NOTE ADDED FOR TRANSLATION

The accompanying Separate inancial statements are a translation of financial statements originally issued in Portuguese. In the event of any discrepancies the Portuguese version prevails.

Paulo Jorge Morais Costa

THE ACCOUNTANT

BOARD OF DIRECTORS

CHAIRMAN:

Pedro Mendonça de Queiroz Pereira

MEMBERS:

João Nuno de Sottomayor Pinto de Castello Branco

José Miguel Pereira Gens Paredes

Paulo Miguel Garcês Ventura

Ricardo Miguel dos Santos Pacheco Pires

António Pedro de Carvalho Viana Baptista

Carlos Eduardo Coelho Alves

Francisco José Melo e Castro Guedes

Manuel Custódio de Oliveira

Vítor Manuel Galvão Rocha Novais Gonçalves

Vítor Paulo Paranhos Pereira



PART 6

STATUTORY AUDITOR CERTIFICATE AND REPORT OF THE AUDIT BOARD ON THE SEPARATE ACCOUNTS



Statutory Audit Report and Auditors' Report

(Free translation from the original in Portuguese)

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. (the Entity), which comprise the balance sheet as at 31 December 2016 (which shows total assets of Euro 1,601,712,799 and total shareholders' equity of Euro 885,608,645 including a net profit of Euro 89,520,903), the statement of income by nature, the statement of changes in equity and the statement of cash flows for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly in all material respects, the financial position of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. as at 31 December 2016, and its financial performance and its cash flows for the year then ended in accordance with generally accepted accounting principles in Portugal.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and other technical and ethical standards and recommendations issued by the Institute of Statutory Auditors. Our responsibilities under those standards are described in the "Auditor's responsibilities for the audit of the financial statements" section below. In accordance with the law we are independent of the Entity and we have fulfilled our other ethical responsibilities in accordance with the ethics code of the Institute of Statutory Auditors.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter

Summary of the Audit Approach

Useful life of goodwill

statements.

amo Disclosures related to goodwill are presented in ration notes 3.2, 3.23.1 and 17 to the financial assu

.....

The audit procedures we developed included, among others, understanding and validating the rational and assessing the reasonableness of the assumptions used in determining the useful life of goodwill.

PricewaterhouseCoopers & Associados - Sociedade de Revisores Oficiais de Contas, Lda. Sede: Palácio Sottomayor, Rua Sousa Martins, 1 - 3°, 1069-316 Lisboa, Portugal Tel +351 213 599 000, Fax +351 213 599 999, www.pwc. pt Matriculada na CRC sob o NUPC 506 628 752, Capital Social Euros 314.000 Inscrita na lista das Sociedades de Revisores Oficiais de Contas sob o nº 183 e na CMVM sob o nº 20161485

PricewaterhouseCoopers & Associados - Sociedade de Revisores Oficiais de Contas, Lda. pertence à rede de entidades que são membros da PricewaterhouseCoopers International Limited, cada uma das quais é uma entidade legal autónoma e independente.

Key Audit Matter

As of 31 December 2016, goodwill recognized in the financial statements of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. amounts to Euro 215 million, and is allocated to the following cash generating units (CGU): cement and derivatives Euro 175 million and paper and pulp Euro 40 million.

For the purpose of determining the useful life of goodwill, the Management needs to makes use of several estimates and assumptions that are based on economic and market forecasts, in particular with regard to the useful life of the main operating assets of the cash generating units.

Given the amounts involved, the nature of the valuation model and the level of judgment, which are embodied in the assumptions used for the determination of the useful life of goodwill, this issue was considered to be a relevant matter for the purposes of our audit.

Valuation of financial investments

Disclosures related to financial investments are presented in notes 3.3, 3.4, and 6 to the financial statements.

As of 31 December 2016, the financial investments recognized in the financial statements of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. amount to Euro 1,362 million.

As described in the financial statements, financial investments are recorded at their acquisition cost, adjusted by the amount corresponding to the Entity's share of changes in the shareholders' equity (including net income/loss) of its subsidiaries, with changes recognized as revenues or expenses or as adjustments in financial investments, as applicable, and by dividends received.

Given the amounts involved, together with the magnitude and nature of the procedures

Summary of the Audit Approach

We have challenged the management regarding the adequacy of the assumptions adopted, namely regarding the identification of operating assets considered for the determination of the useful life.

We also verified the adequacy of the disclosures presented in the Financial Statements, based on the applicable accounting standards and what we considered relevant.

The audit procedures we developed included, among others, obtaining and validating the Group's organizational structure.

We have also obtained the calculation sheet of the valuation of financial investments recorded through the equity method, having proceeded at the verification of its mathematical accuracy.

We analyzed both the application of the equity method, namely in what concerns to the appropriation of the net income/loss and of the changes in the equity of the Company's subsidiaries, in the proportion of the interest held by the Company, and the harmonization of accounting policies.

We also verified the adequacy of the disclosures presented in the Financial Statements, based on the applicable accounting standards and what we considered relevant.

Key Audit Matter

Summary of the Audit Approach

developed, this issue was considered to be a relevant matter for the purposes of our audit.

Responsibilities of management and supervisory board for the financial statements

Management is responsible for:

a) the preparation of the financial statements, which present fairly the financial position, the financial performance and the cash flows of the Entity in accordance with generally accepted accounting principles in Portugal;

b) the preparation of the Directors' Report, including the Corporate governance Report, in accordance with the applicable law and regulations;

c) the creation and maintenance of an appropriate system of internal control to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error;

d) the adoption of appropriate accounting policies and criteria;

e) the assessment of the Entity's ability to continue as a going concern, disclosing, as applicable, events or conditions that may cast significant doubt on the Entity's ability to continue its activities.

The supervisory board is responsible for overseeing the process of preparation and disclosure of the Entity's financial information.

Auditor's responsibilities for the audit of the financial statements

Our responsibility is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

a) identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control; b) obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control;

c) evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;

d) conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern;

e) evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation;

f) communicate with those charged with governance, including the supervisory board, regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit;

g) of the matters we have communicated to those charged with governance, including the supervisory board, we determine which one's were the most important in the audit of the financial statements of the current year, these being the key audit matters. We describe these matters in our report, except when the law or regulation prohibits their public disclosure;

h) confirm to the supervisory board that we comply with the relevant ethical requirements regarding independence and communicate all relationships and other matters that may be perceived as threats to our independence and, where applicable, the respective safeguards.

Our responsibility also includes verifying that the information included in the Directors' report is consistent with the financial statements and the verification set forth in paragraphs 4 and 5 of article No. 451 of the Portuguese Company Law.

Report on other legal and regulatory requirements

Director's report

In compliance with paragraph 3 e) of article No. 451 of the Portuguese Company Law, it is our understanding that the Director's report has been prepared in accordance with applicable requirements of the law and regulation, that the information included in the Directors' report is consistent with the audited financial statements and, taking into account the knowledge and assessment about the Entity, no material misstatements were identified.

Corporate governance report

In compliance with paragraph 4 of article No. 451 of the Portuguese Company Law, it is our understanding that the Corporate governance report includes the information required under article No. 245-A of the Portuguese Securities Market Code, that no material misstatements were identified in the information disclosed in this report and that it complies with paragraphs c), d), f), h), i) and m) of that article.

Additional information required in article No. 10 of the Regulation (EU) 537/2014

In accordance with article No. 10 of Regulation (EU) 537/2014 of the European Parliament and of the Council, of April 16, 2014, and in addition to the key audit matters referred to above, we also provide the following information:

a) We were first appointed auditors of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A. by resolution of the board of the Shareholders' General Meeting of 8 August 2005 until the end of the current term of office, between 2003 and 2005. The aforementioned resolution was subsequently ratified at a Shareholders' General Meeting held on 23 April 2006 and we were appointed for a second term of office from 2006 to 2009, having remained in functions until the current period. Our last appointment was in the Shareholders' General Meeting of 23 May 2014 for the period from 2014 to 2017;

b) The management has confirmed to us it has no knowledge of any allegation of fraud or suspicions of fraud with material effect in the financial statements. We have maintained professional scepticism throughout the audit and determined overall responses to address the risk of material misstatement due to fraud in the financial statements. Based on the work performed, we have not identified any material misstatement in the financial statements due to fraud;

c) We confirm that our audit opinion is consistent with the additional report that was prepared by us and issued to the Entity's supervisory board as of April 21, 2017;

d) We declare that we did not provide any prohibited non-audit services referred to in paragraph 8 of article No. 77 of the by-laws of the Institute of Statutory Auditors ("Estatutos da Ordem dos Revisores Oficiais de Contas") and that we remain independent of the Entity in conducting our audit.

April 21, 2017

PricewaterhouseCoopers & Associados - Sociedade de Revisores Oficiais de Contas, Lda. represented by:

Jorge Manuel Santos Costa, R.O.C.

SEMAPA – Sociedade de Investimento e Gestão, SGPS, S.A. Report and Opinion of the Audit Board Separate Accounts

Year 2016

Shareholders,

- As laid down by law, as established in the articles of association and in carrying out the mandate entrusted to us, we hereby deliver our report on the audit activities performed in 2016 and issue our opinion on the Management Report and the Separate Financial Statements submitted by the Board of Directors of Semapa – Sociedade de Investimento e Gestão, SGPS, S.A., for the year ended 31 December 2016.
- 2. During the year, we monitored the company's activity on a regularly basis, with the frequency and to the extent that we deemed appropriate, namely through regular meetings with the Company's Management and Directors. We oversaw the reviewing of the accounting records and the supporting documentation, and the efficacy of the risk management, internal control and audit systems. We have ensured compliance with the law and Articles of Association. We did not run up against any constraints in the exercise of our duties.
- 3. We met several times with the Statutory Auditor and the External Auditor, PricewaterhouseCoopers & Associados, SROC, Lda. to monitor the audits conducted and supervise their independence. We have analysed the legal Accounts Certificate and Audit Report, which merit our agreement.
- 4. We analysed the proposals that were presented to us for non-audit services by the Statutory and External Auditor, having approved those that related with permitted services, did not affect the independence of the Statutory and External Auditor and fulfil the other legal requirements.
- 5. Within the scope of our competences, we find that:
- a) the Balance Sheet, the Income Statement by nature, the Statement of Changes in Equity, the Cash Flow Statement and its Notes give a true and fair view of the financial position of the company, in respect of its results, changes in equity and cash flow;
- b) the accounting policies and valuation criteria applied are in conformity with the accounting principles generally accepted in Portugal and ensure that a true and fair assessment of the company's assets and results is given, and that the findings and recommendations of the external auditor have been followed through;
- c) the Management Report clearly shows the development of the business and the situation of the company, highlighting key aspects of the activity;
- d) the Corporate Governance Report covers all of the points required under the terms of Article 245 A of the Securities Code.
- 6. We are of the opinion that the allocation of results as proposed by the Board of Directors does not run counter to the applicable legal or statutory provisions.

- 7. Consequently, taking into account the information delivered by the company's Board of Directors and Departments, and the conclusions of the legal Accounts Certificate and Audit Report, we are of the opinion that:
- a) the Management Report should be approved;
- b) the Consolidated Financial Statements should be approved;
- c) the allocation of results as proposed by the Board of Directors should be approved.
- 8. Finally, the members of the Audit Board are grateful to the Board of Directors, the senior managers and other company staff for their collaboration.

Lisbon, 21 April 2017

The Chairman of the Audit Board

Miguel Camargo de Sousa Eiró

Member of the Audit Board

Gonçalo Nuno Palha Gaio Picão Caldeira

Member of the Audit Board

José Manuel Oliveira Vitorino