

REPORT & ACCOUNTS

2003 - 1st HALF

Novabase SGPS, S.A.

Public Company
Code BVL: NBA.IN
Corporate Tax Payer n° 502.280.182
Registered in the TRO of Lisbon n°1495
Capital: 14.127.982 euros

Head Office: Av. Eng. Duarte Pacheco 15 F, 1

Results of the 1st Half-Year of 2003

Turnover increases 27.6% to 64.7 M€

EBITDA increases 14.7% to 8.3 M€

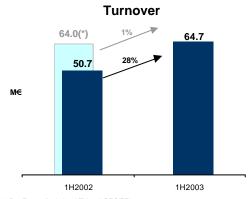
Net Profits decreases 73.4% to 0.8 M€

Due to 2.2 M€ Extraordinary Costs (Net Profits excluding this effect increases 4.6% to 3.0 M€)

1. Key Indicators

1.1 Turnover

The Consolidated Sales and Services Volume accumulated in the 1st Half-Year of 2003 reached 64.7 M€ (million euros), which represents an increase of 27.6% compared to 50.7 M€ registered in the same period of 2002. Excluding the effect of acquisitions, the organic increase would have been 1.1%.



(*) 1H2002 Pro-Forma (includes ATX and GECITS)

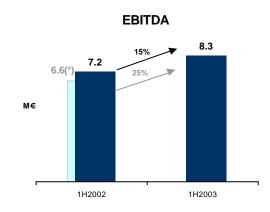
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1.2 EBITDA

The Operational Cash Flow (EBITDA) reached 8.3 M€, an increase of 14.7% compared to the 7.2 M€ registered in the 1st Half-Year of 2002. The increase of the EBITDA is not as significant as the turnover growth due to the change in the business mix resulting from the acquisition of Novabase IIS, which operates at lower percentage margins. Not considering the aforementioned Novabase I.I.S. acquisition, the EBITDA increase would have been 25.0%. The EBITDA percentage margin in the 1st Half-Year of 2003 amounted to 12.8%.



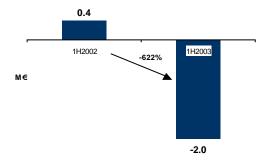
(*) 1H2002 Pro-Forma (includes ATX and GECITS)

The Operational Results (EBIT) reached 5.1 M \in , which represents an increase of 1.6% compared to the 1st Half-Year of 2002, which amounted to 5.0 M \in

1.3 Net Profits

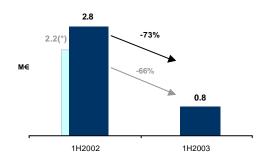
The Consolidated Net Profits, with the minority interest already deducted, reached during this period 0.8 M€, corresponding to a decrease of 73.4% compared to the same period in 2002, when it amounted to 2.8 M€. The reason for this decrease has essentially to do with the increase of extraordinary costs (as seen in graph below). These non-recurrent costs are related to restructuring in personnel and to the goodwill amortization acceleration, resulting from a more conservative policy adopted by the Company, as well as from the resolution of some project contingencies.

Extraordinary Results



If the effect of Novabase I.I.S. acquisition was not considered, the reduction of Net Profits would have been 66%.

Net Profits (PT GAAP)

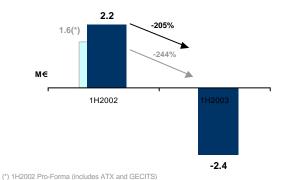


(*) 1H2002 Pro-Forma (includes ATX and GECITS)

Using the IAS standards, the Consolidated Net Profits still show a difference of approximately 3 M€ when compared to the aforementioned values according to the Portuguese POC standards, reaching a loss of 2.4 M€. The IAS standards consider as costs book entries that are capitalized by the POC standards. (see item 4 of this Report).

Excluding the effect of non-recurrent costs in the amount of 4.8 M \in (2.2 M \in of extraordinary costs according to POC and 2.6M \in of transition adjustments to IAS) the consolidated net results according to IAS increase 8.1% to 2.4 M \in

Net Profits (IAS)



2. Summary of the Activity

Novabase activity during the 1st Half-Year of 2003 may be considered quite positive, especially if considered in an adverse economical period and in a shrinking Information Technology market. Within this context, Novabase registers an expressive growth compared to the same period last year, both in Turnover (+27.6%), and in EBITDA (+14.7%). Assuming a conservative position, non-recurrent extraordinary costs of about 2.2 M€ were registered, with a direct impact in Net Profits which reached 0.8 M€

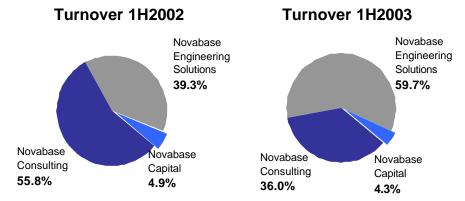
Novabase has two main businesses. The Consulting business (Consulting division) is quite affected by the current economical context and shows a turnover reduction when compared to the same period last year of approximately 12.1%. The EBITDA margin of this business was 19.2%. In order to defend the margins within the current market conjuncture and due to the pressure registered on the prices, it was necessary to reduce structure

costs quite significantly, including personnel reduction.

The Engineering business (Engineering Solutions division), characterized by a quite different economical cycle, (in which expressive investments are registered in areas such as ticketing and access control) shows an excellent performance in what refers to turnover increase but also in the defence of its margins.

In the Engineering division, turnover increases 93.8% within the same parameters. Not considering Novabase I.I.S. (ex-GE Capital IT Solutions Portugal) acquisition, the turnover would even so have increased 16.3%. In terms of EBITDA increased 34.8%, the margin reaching 9.5% in percentage terms.

Thus, turnover share by division has altered. We would highlight the growing weight of the Engineering Solutions division that now represents 59.7% of total turnover in the 1st Half-Year of 2003, whereas in the same period last year it represented 39.3%.



Please find below a summary of the main factors to be highlighted during this period in each Novabase division.

2.1. "Novabase Consulting" Division

During the first six months of 2003, this division delivered Sales amounting to 23.3 M€, a value inferior to the one registered in the same period last year of 28.3 M€, which represents a negative growth of -17.7%. In Portugal activity decreases 12.1%.

The EBITDA generated by this division grew 7.1% and was 4.5 M€ during this period.

This semester continued to be featured by a strong reduction in the investment on IT in most Portuguese companies, requiring doubled efforts to win over new projects for the division. Despite the pessimistic environment Novabase obtained a significant set of awardings and executed a set of interesting projects, of which we're highlighting the following, by market:

Government:

- Awarding of the new Government Portal implementation.
- Implementation of the Industrial Property Portal at a national institute level.

- Development of an institutional site for one of the main city councils of the Lisbon metropolitan region.
- Implementation and start-up of the "Addresses' Alteration" integrated system for the Citizens' Shop of Coimbra. This innovative Project at national level results from the first transversal process to several public and private organizations using the "life-events" concept, that is, a Public Administration focused on the efficiency of services rendered to the citizen.
- Awarding of an outsourcing contract for the IT system management of an important national Agency.
- Awarding of an ERP implementation for one of the largest municipalities of the country.
- Awarding of the development of an application of EU funds management for a national institute.
- Awarding of a significant number of projects in the Social Security area for a national institute.
- Participation in the "Identification of Basic Processes" study regarding the relationship of the citizen with Public Administration, organized by the Association for the Promotion and Development of the Information Society (Associação para a Promoção e Desenvolvimento da Sociedade da Informação).

Insurance

- Awarding of core system development and installation contract in the insurance area.
- Conclusion of a sales force automation project for a local representation of an international insurance company.
- Novabase completed its offer for the Insurance market by rendering available an insurance business application. This application allows Novabase to install insurance operational systems in its customers complemented by CRM and Business Intelligence practices in an integrated manner.
- Novabase was selected by an important insurance company to implement the supporting document management system for the financial area.
- Novabase maintained and renewed an important set of staffing contracts in different insurance companies.
- Novabase was selected by an important national insurance company for the implementation of a channel integration platform.
- Novabase renewed a maintenance contract of an important national insurance company for the optical archive management area.
- Novabase renewed a maintenance contract for an insurance company in the agents' application management area.

Banking & Securities

- Awarding of IT security specialized services with the purpose of increasing the protection levels and the availability of a Bank's IT systems, checking and supporting the validation and implementation of the adopted security policies.
- Awarding of a risk assessment process, including the revision and optimization of all the data collection processes, gathered from all companies from a Financial Group, required for the correct assessment of credit risks to which the Group is exposed.
- Awarding of a GeoMarketing project, involving in the first phase a georeferenciation of all ATMs, Group's customers and branches, thus enabling its localization in a geographic basis. Later on, GeoMarketing consulting services will be provided with the purpose of executing business space analysis. The supply of an analysis tool, as well as the transfer of know-how in the same, specifically in geomarketing analysis, will also be the objectives of the Consulting services to be provided.
- Awarding of the elearning platform replacement and the creation of updated contents for employees' training (more than 8,000) of a Financial Group in several areas.
- Start-up of a Project with the purpose of endowing a national investment

financial institution with a budget control and management reporting tool. The objective is that this system will be flexible, integrated and adaptable to the evolutions that the institution in question may have in the future (restructurings, mergers or acquisitions).

- Implementation of a control and follow-up system of the actual security operations as well as the future ones that the financial institution may wish to launch. This solution allows the existence of an internal control as well as availability of information for the investors that may be involved in the security operations.
- Start of the supply of specialized analysis, implementation and maintenance services of document management solutions based on the Documentum tool in a large national financial institution.

Healthcare

- Novabase has already re-acquired in this month of July from José de Mello Saúde the participation that the latter had in Novabase Saúde (45% of respective capital) for 0.9M€. Both parties concluded that, within the actual market conditions and due to the less than satisfactory results in its joint work in IT for the Healthcare area, the partnership that they had defined in 2000 was no longer justifiable.
- Novabase will continue, on its own or with other partnerships, its work in this market sector.

Manufacturing, Retail & Services

- Development of a document management project for one of the

largest paper paste production and commercialization in Portugal.

- Development and operation of a Datawarehouse in a food products company.
- Awarding of a customers relation management system for a commercialization company in the automotive sector.
- Awarding of a systems maintenance outsourcing contract for one of the major Portuguese cement production companies.

Post & Transportation

- Signature of an IT service rendering contract with an important customer of this market for the maintenance of IT systems in 2003.
- Awarding of a service rendering contract in the CRM area for the creation of an innovative solution in the market within the eTravel scope.
- Novabase was chosen to implement the claims management system of an important and large passenger transportation operator.
- Novabase concluded the implementation project of a stop-over management system for a large passenger transportation company.

Telecom & Media

- Awarding of a Campaign Management, Performance Segmentation and Appraisal integrated project for a mobile telecommunications operator.
- Start-up of a geo-referenced penetration assessment project with the detection of targets and customers at risk for a telecommunications operator.
- Awarding of a Communication channels Optimization for a fixed communications operator.
- Awarding of a Customers' Relations Management Project for a cable operator.
- Start-up of a Budget Elaboration and Management Control Project for a Media Group.
- Realization of a consulting Project for one of the largest Japanese mobile operators in the CRM and EAI areas by rendering available on-site of a specialized team for four months.
- Awarding of a data migration project of the legacy systems for new customers' relations platforms in a cable operator.
- Awarding of a migration Project of a customers relations system for a media company.
- Awarding of an analytical applications development and maintenance project for a mobile telecommunications operator.
- Development of a campaign management Project for a fixed telecommunications operator.

Utilities & Energy

- Development of a systems integration platform and creation of Webservices for a water distribution company.
- Developments on application integration platforms in a water distribution company.

2.2 "Novabase Engineering Solutions" Division

During the first six months of 2003, this division delivered Sales amounting to 38.7 M€, a much higher value than 20.0 M€ registered in the same period last year, which represents an increase of 93.8%.

This turnover consisted both in the supply of equipment for digital TV (cable and satellite) and integration services of associated systems (total turnover of 13.2 M€ compared to 10,4 M€ in 2002) and in the supply of equipment and services in Ticketing and Transports, Infrastructures and Systems Integration (total turnover of 25.5 M€ compared to 9.5 M€ in the same period last year).

The EBITDA generated by this division grew by 34.8% reaching 3.7 M€, during this period.

Countless activities were developed during this period, with the purpose of developing this division's business, of which we would like to highlight the following:

- In the Ticketing & Transport Solutions area, several solutions supply contracts were obtained for the installation of Sales points and of sophisticated Ticketing and validation systems for Electronic Contactless Tickets and in Conventional paper, of which it is important to highlight the awarding of the new ticketing system for the new "Metro Sul do Tejo (MST)" (Tagus South Underground).
- In the Enterprise Computing Solutions area, Novabase positioning reinforcement in relation to its strategic partners, HP and Microsoft, allowed the implementation of a growing number of roll-out projects, as well as large IT infrastructures migration and maintenance projects.
- In the Networking Solutions area the strategic alignment, investment and specialization in Cisco communication platforms associated to the solutions and professional services capacity of Novabase for the resources optimization in IP networks were determinant in the awarding of large projects to Novabase, in the communications infrastructures supply, installation and maintenance area; it is also important to point out that during this period Novabase was appointed as a Cisco Gold partner- the highest capacity certification level awarded by Cisco to a partner.
- In the Interactive Digital TV Solutions area the bet on innovation in the design of solutions for interactive TV allowed the obtainment of new supply contracts for satellite decoders for distribution services of digital TV by Satellite and Cable.

2.3. Novabase Capital

Novabase Capital Turnover in the first semester of 2003 was 2.8 M€, which

represents an increase of 11.8%, approximately 4.3% of Novabase global Turnover, compared to the same value in the first semester of 2002. EBITDA reached 0.2 M€ (6.2% of Turnover) registered a significant increase in relation to the same period in 2002.

Novabase Capital performance during this period continued essentially focused in its main key activities:

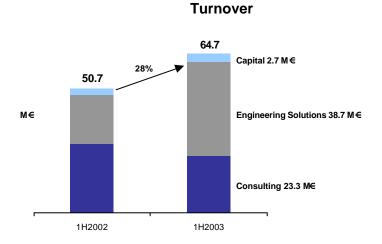
- Management of its participated companies' portfolio, continuing to stimulate the profitable business growth, thus reinforcing its affirmation as solid entrepreneurial projects. We would like to highlight the successful integration of the training area companies (Deltafor and Flag) and the participation in ATX Software, from which the integration systems area joined the Consulting division. During this period, the ATX technological offer was reinforced through the signature of an important protocol with Microsoft, which includes the joint offer of tools and services for the migration of Oracle/Forms applications for the .NET platform. This participated company also closed an important service rendering contract in the code certification area with one of the major national financial groups. We would also like to highlight the Mind company, which, in the manufacturing area, officially launched the ShoeCAD 3D product in the Footwear Technological Center and which in the libraries area won three tenders of the Regional Education Offices, to install IT networks in more than 200 schools, which opens a new and interesting market. Additionally, Mind was awarded a gold medal in the Geneva International Inventions Fair, this semester, with a driving Simulator as well as the 3rd prize in Management in the National Software Contest with RIOS - Sistema de Vigilância e Alerta

Recursos Hídricos (Hydro Resources Surveillance and Alert System) for INAG. Finally, we would also like to refer the high growth of Manchete activity, which corroborating the positive evolution of 2002, increased 34% during this semester, compared to the same period last year.

- Corporate Venture Capital Opportunities. The Private Equity activity has a very sharp cyclic component. The situation which the market is going through led to a considerably lowering of the transactions' multiples. Thus, during this period, Novabase Capital remained alert for new opportunities, with a especially conservative spirit, trying to optimize its portfolio to assure a successful position in the recovery stage. Novabase Capital has also evaluated different desinvestment opportunities for 2003. A recent example is the final contracting process in progress to sell the participation in Clipanuncios, having already formalized a principles agreement with the buyer, after having concluded the technological development of the platform.
- M&A activities for the Group companies, supporting the Divisions' consolidation in the local market and exploring international investment possibilities for value generation to Novabase shareholders'.

3. Economical-Financial Analysis

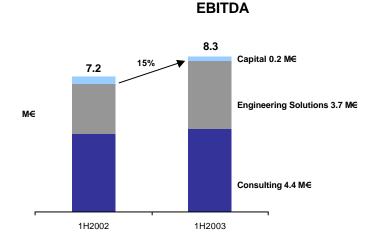
In the first half of 2003, **Turnover** reached 64.7 M€, representing a growth of 27.6% compared to the same period of the previous year. However, when compared to pro-forma values excluding acquisitions in first half of 2002, of 64.0 M€, the turnover shows an increase of 1.1%.



In terms of activity:

- Novabase Consulting division decreased 17.7% from 28.3 M€ in 2002 to 23.3 M€ in 2003.
- Novabase Engineering Solutions division grew 93.8%, from 20.0 M€ in 2002 to 38.7 M€ in 2003.
- Novabase Capital division increased 11.8%, from 2.5 M€ to 2.8 M€

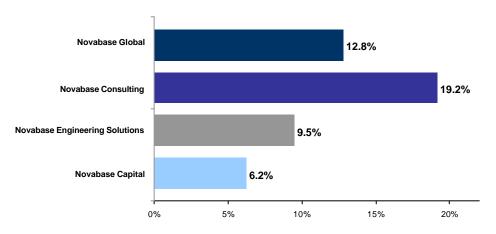
EBITDA reached 8.3 M€, increasing 14.7% compared to 7.2 M€ in 2002, and increasing 25.0% when compared to the EBITDA Pro-forma of 6.6 M€



In a percentage basis of the Turnover, EBITDA in this period represents approximately a total margin of 12.8%. This margin breakdown per Business Division at the first half of 2003 is analyzed as follows:

- Novabase Consulting division, in Portugal is responsible for an EBITDA margin of 20.8%. When considering it together with Brazil, responsible for a negative margin (-27.5%), the EBITDA margin is reduced to 19.2 %.
- Novabase Engineering Solutions division presented an EBITDA of 3.7
 M€, which corresponds to a margin of 9.5%.
- Novabase Capital division presented an EBITDA of 0.2 M€, corresponding to a margin of 6.2%.

EBITDA Margin



The **Own Works** item decreased 29.3%, from $0.9 \,\mathrm{M} \in \mathrm{in}\ 2002$ to $0.6 \,\mathrm{M} \in \mathrm{in}\ 2003$.

Accordingly, regarding **EBITDA Adjusted by Item "Own Works"**, the company's performance improvement is also expressive as there is an increase of 21.0%, with the evolution of a value of 6.3 M€ in 2002 (which corresponds to a margin of Adjusted EBITDA of 12.5%) to a value of 7.7 M€ in 2003, which corresponds to a margin of Adjusted EBITDA of 11.8%.

The **Average Number of Employees**, 967 in the first half of 2002, increased 9.7% to 1061 in the first half of 2003 as a result of personnel integration from the acquired companies. The Turnover per employee in the first half of 2003 was 61 thousand Euros, increasing 16.3% when compared to 2002 (52 thousand Euros).

Operational Results (EBIT) reached 5.1 M€ in this period, representing a growth of only 1.6% compared to the same period in 2002 (5.0 M€). The slower growth revealed by this indicator was mainly due to the increase of 44% in the amortization weight of basic equipment and research and development expenses, embodied in strategic investments carried out by Novabase Group for the development of the Group's information systems, taking significant steps towards modernization.

Financial Results in this period registered a net negative value of 646 thousand Euros, the highly negative effect is mainly due to the decrease of average interest rates, exchange rate variations and the negative impact in financial duties due to the increase in the average collection period and the decrease in the payments period.

Extraordinary Results of -2.0 M€ were highly affected by the

implementation of the corporate restructuring program aproved by the Board of Directors in 2002 with the following goals:

- 1. Optimising operating efficiency, adjusting personnel number to market needs and reinforcing orientation towards the customer.
- 2. Reduction of the group participated companies in order to increase cost reduction and operationality.
- 3. Reinforcement of the prudence policy in accounting movements.

The implementation of this strategic plan, with clear short, medium and long term advantages, had an impact on the **Extraordinary Results** where the following non recurring costs are reflected in a total of 2.2 M€

- The restructuring of personnel (commercial and administrative).
- Acceleration of the depreciation period for some intangible fixed assets and godwwill of some subsidiaries.
- Resolution of contingencies regarding Novabase Consulting division Projects in the 2nd Quarter of 2003.

Following this, **Results Before Taxes** in the first half of 2003 with the net value of 1.8 M€ reflect a decrease of 60.0% compared to first half of 2002 (4.6 M€), growing less in percentage than current results due essencially to the negative contribution of the extraordinary results.

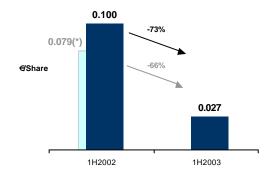
The **Consolidated Net Results** after minority Interests of 0.8 M€, represent a decrease of 73.4% in relation to 2002 (2.8 M€).

However, **Consolidated Net Results** excluding the effect of Extraordinary Results and Own Works increase 40.7% to 2.1 M€

The **Equity** volume rose from 64.3 M€ in the first half of 2002 to 69.2 M€ in June 30th 2003, reflecting a growth of 7.6%, incorporating the 2002 results.

The **Earnings per Share** registered a decrease of 73.4%, from 0.1 to 0.026 euros per share, following the Net Profit trend.

Earnings per Share (EPS)



(*) 1H2002 Pro-Forma (includes ATX and GECITS)

The Consolidated Balance Sheet at the first half of 2003 maintained a very positive 'Global Net-Cash" situation of 10.9 M€, reflecting in the last 12 months a decrease comparing to the 21.5 M€ in the first half of 2002. This decrease was a consequence of the payment of 2.5 M€ referring to the acquisition of GE Capital IT Solutions Portugal (currently Novabase IIS), 8.5 M€ for the acquisition of ATX/Outsourcing Contract Program and the reinforcement of stock level of about 1.5 M€

Nevertheless the Consolidated Balance Sheet registered a highly positive "Operating Net-Cash" position of 19.4 M€ reflecting only a decrease during the last 12 months of 2.1 M€ compared to the 21.5 M€ of June 30 2002.

Stocks went from 8.8 M€ in 2002 to 10.3 M€ to 2003. However, due to the significant increase in the sales volume in 2003 to 31.0 M€, the terms of coverage of sold products reduced from 45.6% to 33.3%.

The **Customers Current Acounts** at June 30 2003 amounted to 35.4 M \in compared to 27.3 M \in in the prior period. The average collection period mantained in the 83 days.

4. Novabase Consolidated Pro-forma Accounts prepared in accordance with the International Accounting Standards (IAS)

The results at June 30, 2003 already include the relevant adjustments of transition to the IAS. This is due to the fact that the need to present the accounts according to the IAS in 2005 with comparative values at 31.12.2004 requires having the reference values at 31.12.2003 also in accordance with IAS.

Despite only being mandatory, starting in 2005, disclosing the consolidated accounts prepared in accordance with the International Accounting Standards (NIC's "IAS") for a company listed in the Stock Exchange, the Board of Directors of Novabase decided to anticipate the disclosure of the IAS consolidated pro-forma indicators and the reconciliation between the IAS and Portuguese GAAP in respect to the consolidated pro-forma Net Profit and Shareholders' Equity. This disclosure is only for information purposes and includes the significant IAS adjustments.

In summary, the adjustments to Consolidated Pro-forma Net Profit – IAS are analyzed as follows:

	30 June,			
	2003 Euros '000	2002 Euros '000	Var. %	
Consolidated Net Profit - Portuguese GAAP	751	2,820	-73.4%	
Adjustments to IAS :				
Start-up costs	74	57		
Expenses on publicity campaigns	(1,783)	130		
3. Research and developments costs	(2,731)	(302)		
Bonus to employees	(95)	(478)		
Deferred income taxes	1,422	15		
Consolidated Net Profit - Pro forma IAS GAAP	(2,362)	2,242	-205.4%	

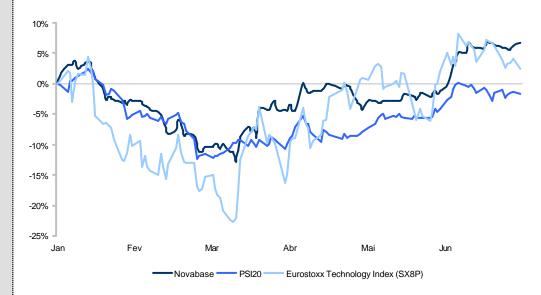
In summary, the adjustments to **Consolidated Pro-forma Shareholders' Equity – IAS** are analyzed as follows:

		30 June,			
		2003	2002		
		Euros '000	Euros '000	Var. %	
Con	solidated Shareholders' Equity - Portuguese GAAP	69,185	64,250	7.7%	
Αdjι	stments to IAS :				
1.	Start-up costs	(404)	(416)		
2.	Expenses on publicity campaigns	(1,795)	(159)		
3.	Research and developments costs	(3,827)	(1,164)		
4.	Bonus to employees	(300)	(478)		
5.	Deferred income taxes	2,039	643		
6.	Fair-value of investment account securities	(25)	(57)		
Cons	solidated Shareholders' Equity - Pro forma IAS GAAP	64,873	62,619	3.6%	

5. Stock Performance

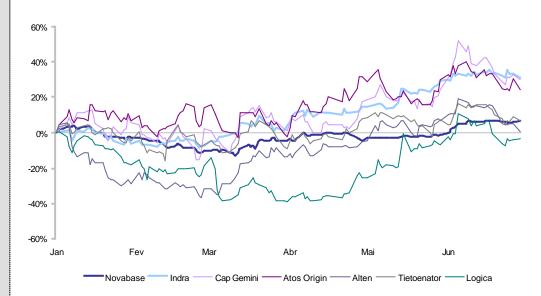
The 1st semester of 2003 shows clearly a recovery trend at the share price level, which started in April. In the first three months of the year, the share indexes still showed a similar behaviour to that of last year, characterized by a cooling down of the main international economies, with the natural negative impact of the main share indexes at the performance level; but in the last three months, from April onwards, share prices already show some signs of recovery. Novabase performance ended the semester increasing approximately 7% of its value, a higher valuation that that verified in the EuroStoxx Technology, which only increased its value in approximately 2% and above that verified in the PSI20 which devaluated approximately 2%. In terms of volatility, both PSI20 and Novabase share show volatility inferior to the EuroStoxx Technology.

Novabase and the Market



When comparing Novabase share prices with other companies in the IT sector in Europe, we confirm that most of them increased their value more than Novabase during the 1st Semester 2003. The Novabase performance is at discount in relation to this shares allotment and shows volatility inferior to the one shown by its congenerous companies, which in the current context would be the expected for a peripheral market, such as the Portuguese market.

Novabase and Other TMT



The average price, weighted by quantity, of Novabase shares during the 1st Semester of 2003 was of 5.74 euros per share. Approximately 1.54 million shares were traded in all the 125 Stock Exchange sessions of the 1st semester of 2003, corresponding to a transaction value of 8.8 M€. The average daily number of shares traded was approximately 12.3 thousand shares, corresponding to a daily average value of approximately 71 thousand euros.

In terms of liquidity, the 1st Half-Year 2003 rotation represented approximately 19.3% of the free-float and corresponds approximately to 5.4% of Novabase total capital.

The price in the Stock Exchange in the last tradable day of the 1st Semester of 2003, 30 June 2003, was 6.24 euros, which represents a valuation of 7.6% compared to 5.80 euros which was Novabase's price at the end of 2002.

The maximum closing price which took place during the 1st semester of 2003 reached 6.26 euros, while the minimum price registered was 5.10 euros. The market capitalization at the end of the 1st Semester of 2003 was 176.3 M€

Summary	2Q2003	1Q2003	4Q2002	3Q2002	2Q2002
Minimum price (€)	5.59	5.10	4.06	4.45	6.59
Maximum price (€)	6.26	6.07	5.84	6.49	8.39
Volume weighted average price	5.74	5.66	5.30	5.47	7.80
Number of shares traded	588.052	948.858	2.833.093	1.622.460	1.043.747
Market capitalization in the last day of the period (M€)	176.3	158.2	163.9	127.7	186.2



Annex to the Board of Directors' Consolidated Management Report June 30, 2003

Publication of Shareholdings of Members of the Managing Bodies (no. 5, Art. 447 Com. Code)

Shareholders'	No. Shares	%	%
			Voting rights
José Afonso Oom Ferreira de Sousa	3,137,936	11.11%	11.12%
Pedro Miguel Quinteiro Marques de Carvalh	3,137,756	11.10%	11.12%
Rogério dos Santos Carapuça	2,352,195	8.32%	8.33%
Luís Paulo Cardoso Salvado	2,239,846	7.93%	7.94%
João Nuno da Silva Bento	2,239,746	7.93%	7.94%
Álvaro José da Silva Ferreira	1,010,676	3.58%	3.58%
João Filipe dos Santos Teixeira Neto	618,621	2.19%	2.19%
João Vasco Tavares da Mota Ranito	618,621	2.19%	2.19%
José Carlos de Almeida Pedro de Jesus	460,353	1.63%	1.63%
Nuno Miguel Isidoro Duarte	258,947	0.92%	0.92%
total	16,074,697	56.89%	56.96%

Publication of Shareholders' Holdings (no. 4, Art. 448 Com. Code)

Shareholders'	No. Shares	%	%
			Voting rights
José Afonso Oom Ferreira de Sousa	3,137,936	11.11%	11.12%
Pedro Miguel Quinteiro Marques de Carvalh	3,137,756	11.10%	11.12%
Banco Espírito Santo, SA	3,037,954	10.75%	10.76%
Rogério dos Santos Carapuça	2,352,195	8.32%	8.33%
Luís Paulo Cardoso Salvado	2,239,846	7.93%	7.94%
João Nuno da Silva Bento	2,239,746	7.93%	7.94%
Paulo Jorge Ferreira Andrez	1,020,501	3.61%	3.62%
Álvaro José da Silva Ferreira	1,010,676	3.58%	3.58%
Fernando Eduardo Ribeiro Marques	861,340	3.05%	3.05%
João Filipe dos Santos Teixeira Neto	618,621	2.19%	2.19%
João Vasco Tavares da Mota Ranito	618,621	2.19%	2.19%
José Carlos de Almeida Pedro de Jesus	460,353	1.63%	1.63%
Nuno Miguel Isidoro Duarte	258,947	0.92%	0.92%
Manuel Saldanha Fortes Tavares Festas	93,993	0.33%	0.33%
total	21,088,485	74.63%	74.72%

1st Half of 2003 ACCOUNTS

NOVABASE S.G.P.S., S.A.

Financial Statements



1st Half of 2003 ACCOUNTS

NOVABASE S.G.P.S., S.A.

Financial Statements

PRESENTATION BASIS FOR REPORT ON 1st HALF-YEAR OF 2003 ACCOUNTS

Novabase S.G.P.S. Annual Report - 1st Half of 2003 Accounts presents simultâneously the Consolidated and Individual Accounts.

In keeping with prevailing legislation, this Report is presented according with the Portuguese Accounting Standards legislation. For a higher quality standard in the disclosure of the economic and financial status of Novabase Group, the Board of Directors defined this moment as adequate to restructure this new report and present the all relevant financial information in accordance with the International Best Practices, Rules and Standards, despite being mandatory only as of 2005 for all Euronext quoted corporations.

Consequently, this new Report on 1st Half of 2003 Accounts is presented in 4 parts, identified bellow (see Index on page 3):

I. Accounting Elements Required by the Portuguese Accounting Standards

This chapter includes the Accounting Elements Required by the Portuguese Accounting Standards, and the correspondent mandatory annexes to the referred accounting statements.

II. Financial Statements - 2003 e 2002

Under this chapter, it is presented a complete set of the Consolidated and Individual Financial Statements, Balance Sheets, Income Statements by nature and function, Cash Flow Statements and Shareholders' Equity Changes, as well as all the corresponding explaining notes.

III. Financial Statements - Pro forma IAS - 2003 e 2002

Despite for being only mandatory, starting in 2005, disclosing the Consolidated Accounts prepared in accordance with the International Accounting Standards (IAS) for a company listed in the Euronext Stock Exchange, the Board of Directors of Novabase decided to anticipate the disclosure of the IAS Consolidated Pro forma Balance Sheet and Income Statement as well as the reconciliation between the IAS and Portuguese GAAP in respect to the Consolidated Pro Forma Net Profit and Shareholders' Equity.

IV. Board of Auditors, Auditor registered in the Portuguese Stock Exchange Authority and External Auditors Documents

Regarding the Financial Statements prepared in accordance with the Portuguese Accounting Standards.

Includes the complete Report Set, Opinion and Legal Certification for the Consolidate and Individual Accounts, related to Chapters I and II of this Annual Report - 1st Half of 2003 Accounts.

Regarding the Pro Forma - IAS Financial Statements

Includes an External Audit Report on the Pro Forma Consolidate Balance Sheet and Profit and Loss Account, prepared in accordance with International Accounting Standards, related to Chapter III of this Annual Report - 1st Half of 2003 Accounts.

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1st Half of 2003 ACCOUNTS

INDEX

I.	ACCOUNTING ELEN	MENTS REQUIRED BY THE PORTUGUESE ACCOUNTING STANDARDS	5
	Consolidated Ba	lance Sheet - June 30, 2003 and 2002	7
	 Consolidated Inc 	come Statement - June 30, 2003 and 2002	9
	 Individual Balan 	nce Sheet - June 30, 2003 and 2002	10
	 Individual Incon 	ne Statement - June 30, 2003 and 2002	12
	 Consolidated an 	d Individual Income Statement by Function - June 30, 2003 and 2002 (i)	24
	 Consolidated an 	d Individual Statement of Cash Flows - June 30, 2003 and 2002 (i)	25
	 Annex to Consol 	lidated Balance Sheet and Income Statement - June 30, 2003 and 2002	13
	 Annex to Individual 	lual Balance Sheet and Income Statement - June 30, 2003 and 2002	15
	Annex to the Cor	nsolidated and Individual Statement of Cash Flows - June 30, 2003 and 2002	17
(i)	This Financial Statements i	required by the Portuguese Official Plan of Accounts are presented in chapter II of this Index	
II.	FINANCIAL STATEM	MENTS - 2003 and 2002	19
	Consolidated Ba	lance Sheet - June 30, 2003 and 2002	20
	 Consolidated Inc 	come Statement - June 30, 2003 and 2002	21
	 Individual Balan 	ice Sheet - June 30, 2003 and 2002	22
	 Individual Incon 	ne Statement - June 30, 2003 and 2002	23
	Consolidated an	d Individual Income Statement by Function - June 30, 2003 and 2002	24
		d Individual Statement of Cash Flows - June 30, 2003 and 2002	25
		atement of Changes in Shareholders' Equity - June 30, 2003 and 2002	26
		ancial Statements - June 30, 2003 and 2002:	27
	Nota 1.	Accounting Policies	27
	Note 2.	Tangible Fixed Assets	30
	Note 3.	Intangible fixed assets	32
	Note 4.	Goodwill arising on consolidation	36
	Note 5.	Financial investments	37
	Note 6.	Deferred Tax - Assets and Liabilities	41
	Note 7.	Inventories	42
	Note 8.	Accounts receivable	43
	Note 9.	Other debtors and Other creditors	44
	Note 10.	Accruals and Deferrals - Assets and Liabilities	45
	Note 11.	Cash, Deposits in Banks and Marketable Securities	46
	Note 12.	Share Capital	47
	Note 13.	Legal Reserve	47
	Note 14.	Treasury Stock (Own shares)	47
	Note 15.	Reserves, Retained Earnings and Net Profit	47
	Note 16.	Minority interests	48
	Note 17.	Amounts owed to Financial Institutions	49
	Note 18.	Fixed Assets Suppliers	49
	Note 19.	Provisions for liabilities and charges	50
	Note 20.	Turnover	51
	Note 21.	External supplies and services	51
	Note 22.	Personnel expenses	52
	Note 23.	Provisions	52
	Note 24.	Depreciation and amortization	52
	Note 25.	Financial Gains / (Losses)	53 54
	Note 26.	Extraordinary Gains / (Losses)	54 54
	Note 27.	Extraordinary Results heading - Reconciliation between Income Statement by Function and by Nature	54 54
	Note 28. Note 29	Income Tax Guarantees made to third parties	54 55

Note 3	0. Novabase Group Segmental Reporting	57
Note 3	Stock Options Plan	58
Note 3	2. Other Relevant Information	58
Note 3	3. Subsequent Events	58
III. FINANCIAL STA	TEMENTS - PRO FORMA IAS (Not audited) - 2003 and 2002	59
 Introduction 	and Assumptions	61
 Adjustments 	s to Pro forma Consolidated Results - June 30, 2003 and 2002	61
 Adjustments 	s to Pro forma Consolidated Shareholders' Equity - June 30, 2003 and 2002	61
 Pro forma Co 	onsolidated Balance Sheet - June 30, 2003 and 2002	62
Pro forma Co	onsolidated Income Statement - June 30, 2003 and 2002	63
IV. AUDITOR REGIS	TERED IN THE PORTUGUESE STOCK EXCHANGE AUTHORITY AND EXTERNAL UMENTS	65
Legal Certification	cation and Auditors' Report to Consolidated Accounts	66
Legal Certific	cation and Auditors' Report to Individual Accounts	67
Review Report	ort	68
V. SECURITIES ISSUE	ED BY THE COMPANY AND OTHER GROUP COMPANIES, HELD BY THE BOARD MEMBERS	69
	curities issued by the company and other group companies, held by board members at June 30, 2003	71

I. ACCOUNTING ELEMENTS
REQUIRED BY THE PORTUGUESE
ACCOUNTING STANDARDS

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Consolidated Balance Sheet as at June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

	2003			2002	
	Total	Depreciations	Net	Net	
ASSETS	Assets	and Provisions	Assets	Assets	
FIXED ASSETS					
Intangible Fixed Assets					
Establishment costs	925	653	272	223	
Research and development costs Industrial property and other rights	7 630	4 108	3 522	2 628	
Business property rights	12 555 6 496	5 401 853	7 154 5 643	95 3 339	
Work in progress	3 170	-	3 170	4 444	
Goodwill arising on consolidation	11 385	4 139	7 246	10 267	
	42 161	15 154	27 007	20 996	
Tangible Fixed Assets					
Buildings and other constructions	1 013	483	530	577	
Basic equipment	9 556	5 176	4 380	3 688	
Transport equipment	3 631	2 638	993	1 626	
Tools and utensils	106	33	73	23	
Fixtures and fittings Other tangible fixed assets	5 891 12	4 698 6	1 193 6	937 6	
Other talligible fixed assets					
Financial Investments	20 209	13 034	7 175	6 857	
Investments in associated companies	777	2	775	388	
Loans to associated companies	-	-	-	-	
Investments in other companies	18	-	18	18	
Loans to other companies Bonds and shares	8	-	8	-	
Other financial investments	-	-	-	8	
	803	2	801	414	
CURRENT ASSETS					
Inventories					
Raw materials, subsidiary goods and consumables	6 479	-	6 479	6 327	
Semi-finished products and work	133	80	53	184	
Finished products	2 148	-	2 148	1 918	
Merchandise	1 998	386	1 612	370	
D. L. Gl. (M.	10 758	466	10 292	8 799	
Debtors - Short Term Customers current accounts	34 071		34 071	27 281	
Customers accounts - trade bills	1 310	-	1 310	1	
Doubtful debts	2 281	2 281	-	-	
Associated companies	274	-	274	161	
Other shareholders	235	-	235	-	
Advances to suppliers	1 441	-	1 441	221	
Advances to fixed assets suppliers	-	-	-	74	
State and other public entities Other debtors	2 276	- 107	2 276	724	
Office debtors	5 069	197	4 872	2 381	
Marketable Securities	46 957	2 478	44 479	30 843	
Marketable securities	636		636	653	
Other treasury investments	1 200		1 200	11 867	
	1 836		1 836	12 520	
Bank Deposits and Cash					
Bank deposits	21 248	-	21 248	12 334	
Cash in hand	47		47	59	
Accruals and Deferrals	21 295		21 295	12 393	
Accrued income	5 015		5 015	6 428	
Deferred costs	3 952		3 952	1 165	
Deferred tax assets	5 625		5 625	1 452	
	14 592		14 592	9 045	
Total Depreciation		28 188			
Total Provisions		2 946			
TOTAL	158 611	31 134	127 477	101 867	
1011H	130 011	31 131	12/17/1	101 007	

Consolidated Balance Sheet as at June 30, 2003 and 2002

(Amounts expressed in thousands of Euro

	2002	2001
SHAREHOLDERS' EQUITY		
Share capital	14 128	14 128
Treasury stock	(17)	(508)
Share premium	35 153 75	35 153 87
Goodwill arising on consolidation	17 356	11 009
Reserves arising on consolidation Reserves:	17 330	11 009
- Statutory reserves	1 225	752
- Free reserves	2 851	901
- Other reserves	2 031	301
Exchange differences arising on consolidation	(2 337)	(50)
Retained earnings	(2 307)	(42)
retained carmings		(12)
	68 434	61 430
	751	2 820
Total Equity	69 185	64 250
Net profit attributable to minority interests	415	379
Reserves attributable to minority interests	5 344	3 796
Total Minority Interests	5 759	4 175
LIABILITIES		
Provisions for liabilities and charges		
Other provisions for liabilities and charges	50	-
	50	
No le la martination		
Medium and Long Term Liabilities:	0.500	
Credit institutions	8 500	- 040
Fixed assets suppliers	589	340
	9 089	340
Short Term Liabilities:		
Credit institutions	3 767	3 432
Advances from customers	61	-
Suppliers	16 186	8 921
Fixed assets suppliers	981	1 603
Associated companies	-	12
Other shareholders in group companies	485	288
State and other public entities	5 560	6 581
Other creditors	2 814	3 452
	29 854	24 289
Accruals and Deferrals		
Accrued costs	7 677	6 551
Deferred income	5 788	2 262
Deferred tax liabilities		-
	13 540	8 813
Total Liabilities	52 533	33 442
Total Equity and Minority Interests	74 944	68 425
TOTAL	127 477	101 867

THE CHARTERED ACCOUNTANT

THE BOARD OF DIRECTORS

Consolidated Income Statement by Nature for the Six Months Ended June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

	2002		2001	
EXPENSES				
Cost of goods sold and consumed		24 142		13 893
External supplies and services		15 737		13 269
Personnel Expenses				
Salaries Social security charges	15 179 2 611		13 674 2 558	
Other	243	18 033	726	16 958
		57 912		44 120
Depreciation and amortisation	3 198		3 011	
Provisions	339	3 537	397	3 408
		61 449		47 528
Taxes	105		60	
Other operating costs	28	133	13	73
(A)	_	61 582		47 601
Interest and similar expenses	1 179		574	
Financial investments amortisation	598	1 777	-	574
(C)	_	63 359		48 175
Extraordinary expenses		2 459		182
(E)		65 818		48 357
Income tax	_	661		1 365
(G)	_	66 479		49 722
Minority interests		415		379
Consolidated net profit for the year		751		2 820
	_	67 645	_	52 921
INCOME				
Sales	30 951		19 325	
Services rendered	33 775	64 726	31 419	50 744
On work	640		905	
Supplementary earnings	1 069		76	
Subsidies for operations Other operating income	88 165	1 962	94 12	1 087
(B)		66 688		51 831
Other interest and similar income	_	533		518
(D)		67 221		52 349
Extraordinary income		424		572
(F)		67 645		52 921
(-)		J. 010	_	02 021
Operating results	(B) - (A)	5 106		4 230
Financial results	(D - B) - (C - A)	(1 244)		(56)
Current results	(D) - (C)	3 862		4 174
Profit before income tax	(F) - (E)	1 827		4 564
Net profit with minority interests	(F) - (G)	1 166		3 199

Individual Balance Sheet as at June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

		2002		2001
	Gross Assets	Depreciations and Provisions	Net Assets	Net Assets
ASSETS				
FIXED ASSETS				
Intangible Fixed Assets Establishment costs	959	957		90
Research and development costs	258 3	257 2	1 1	39 2
Industrial property and other rights	-	-	-	-
Equity consolidation differences (Business property rights) Work in progress	11 252	4 140	7 112	9 029
	11 513	4 399	7 114	9 070
Tangible Fixed Assets				
Buildings and other constructions	544	326	218	225
Basic equipment Transport equipment	46	37	9	18
Tools and utensils	21	21	-	188
Fixtures and fittings			-	-
Other tangible fixed assets	-	-	-	-
	611	384	227	431
Financial Investments				
Investments in group companies	52 460	-	52 460	33 503
Loans to group companies	5 697	-	5 697	-
Investments in associated companies	-	-	-	-
Loans to associated companies	-	-	-	-
Bonds and other financial investments Other loans	2	-	2	2
	58 159			33 505
	38 139		58 159	33 303
CURRENT ASSETS				
Inventories Raw materials, subsidiary goods and consumables				
Semi-finished products and work	-	-	-	-
Finished products	-	-	-	
Merchandise			<u>-</u>	-
	_	-	-	-
Debtors - Short Term				
Customers current accounts	9 800	-	9 800	4 085
Doubtful debts	434	434	-	-
Group companies	3	-	3	-
Other companies Other shareholders	-	-	-	-
Advances to suppliers	924	-	924	8
Advances to fixed assets suppliers	J24 -	_	-	-
State and other public entities	87	-	87	163
Other debtors	18 798	-	18 798	19 269
Subscribers of share capital	30 046	434	29 612	23 525
Marketable Securities	30 040	434	29 012	23 323
Marketable securities	612	-	612	612
Other treasury investments			<u>-</u>	11 267
	612		612	11 879
Bank Deposits and Cash				
Bank deposits Cash in hand	534	-	534	300 1
	534		534	301
Accruals and Deferrals				001
Accrued income	111	-	111	326
Deferred costs	9	-	9	22
Deferred tax assets	27		27	-
	147		147	348
Total Depreciation		4 783		
Total Provisions		434		
TOTAL	101 622	5 217	96 405	79 059
IVIAL	101 022	3 4 1 1	30 403	19 039

See accompanying notes to the financial statements

Individual Balance Sheet as at June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

SHAREHOLDERS' EQUITY Share capital Treasury stock Share premium	14 128 (17) 35 153	14 128 (508)
Share capital Treasury stock	(17) 35 153	
Treasury stock	(17) 35 153	
	35 153	(508)
Shara pramium		(300)
		35 153
Goodwill arising on the equity consolidation	-	-
Reserves arising on the equity consolidation	17 431	11 102
Reserves:	-	-
- Statutory reserves	1 225	752
- Free reserves	2 851	853
Exchange differences arising on the equity consolidation	(2 337)	(50)
Retained earnings		-
	68 434	61 430
	751	2 820
Total Equity	69 185	64 250
LIABILITIES		
Medium and Long Term Liabilities:		
Credit institutions	8 500	-
Fixed assets suppliers	-	-
	8 500	_
Short Term Liabilities:		
Credit institutions	4	1 336
Advances from customers	-	_
Suppliers	178	330
Fixed assets suppliers	-	177
Group companies	396	-
Other companies	-	-
Other shareholders	-	-
State and other public entities	560	124
Other creditors	17 209	12 449
	18 347	14 416
Accruals and Deferrals		
Accrued costs	298	362
Deferred income	-	31
Deferred tax liabilities	75	-
	373	393
Total Liabilities	27 220	14 809
Total Equity and Liabilities	96 405	79 059

THE CHARTERED ACCOUNTANT

THE BOARD OF DIRECTORS

Individual Statement of Income by Nature for the Six Months Ended June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

	2002		2001	
EXPENSES				
Cost of goods sold and consumed External supplies and services		- 226		296
Personnel Expenses				
Salaries Social security charges	681 62		610 64	
Other	3	746	5	679
		972		975
	_			
Depreciation and amortisation Provisions	6	6	690	690
		978		1 665
	_	376		1 003
Taxes Other operating costs	4 15	19	2	2
(A)	10			
(A)		997		1 667
Interest and similar expenses	3 006	0.500	1 873	1.070
Financial investments amortisation	563	3 569		1 873
(C)	_	4 566		3 540
Extraordinary expenses		497		10
(E)		5 063		3 550
Income tax		244		56
(G)		5 307		3 606
Net Profit for the year		751		2 820
·		6 058		6 426
	_			
INCOME				
Sales			_	
Services rendered	1 930	1 930	843	843
On work	_		_	
Supplementary earnings	20		-	
Subsidies for operations Other operating income	-	20	-	
(B)		1 950		843
		-		
Other interest and similar income	-	4 057	_	5 492
(D)		6 007 51		6 335 91
Extraordinary income				
(F)	-	6 058	_	6 426
Operating results	(B) - (A)	953		(824)
Financial results	(D - B) - (C - A)	488		3 619
Current results	(D) - (C)	1 441		2 795
Profit before income tax	(F) - (E)	995		2 876
Net profit for the year	(F) - (G)	751		2 820

Annex to the Consolidated Balance Sheet and Income Statement by Nature June 30, 2003 and 2002

The following information is numbered sequentially as prescribed by the Portuguese Official Plan of Accounts for the compulsory disclosure of consolidated financial information.

- 1) The information on the companies included in the consolidation, their designation, head offices and percentage of capital held, as referred in no.1 of Article 1° from DL n° 238/91of 2 July, are detailed in Notes 1, 4 and 5 to the Financial Statements.
- 2) As informações sobre as empresas excluídas da consolidação ao abrigo do artº4 do DL nº 238/91 de 2 de Julho, relativamente à firma, sede, fracção de capital detida e respectivos motivos de exclusão analisam-se na nota às Demonstrações Financeiras.
- 2) Information on subsidiary companies excluded from consolidation is presented in Note 5 to the Financial Statements.
- 3) The information regarding designation, head office, and percentage of capital held of associated companies consolidated by the equity method is presented in Note 5 to the Financial Statements.
- 4) Information on associate companies excluded from consolidation is presented in Note 5 to the Financial Statements.
- 5) The information regarding designation, head office, and percentage of capital held of the companies consolidated by the proportional method, as well as the facts concerning the jointly control is presented in Note 5 to the Financial Statements.
- 6) The information regarding designation, head office, and percentage of capital held of companies held at least 10% by companies included in the consolidation and mentioned in Notes 1 and 2 is presented in Note 5 to the Financial Statements.
- 7) The average personnel number in the companies accounted by the proportional and full consolidation method are broken down in Note 22 to the Financial Statements
- 8) In our opinion, the rules and procedures applied as prescribed by DL n^{o} 238/91 of 2 July are sufficient and adequate to present a true and fair view of the financial position and results of the companies included in the consolidation.
- 9) The consolidation rules prescribed in DL $n^{\text{o}}\,238/91$ of 2 July, were fully applied.
- 10) The heading Consolidation Differences are detailed in Note 4 to the Financial Statements and calculation methods used are presented in Note 1 to the Finantial Statements.
- 11) All the consolidation procedures applied in 2002 were fully consistent with previous year.
- 12) The Consolidated Financial Statements include the assets, liabilities and shareholders' equity of all the companies accounted by the proportional and full consolidation method.
- 13) Both consolidated financial statements as the individual financial statements refer to the same period.
- 14) Changes in the consolidation perimeter are described in Note 5 to the Financial Statements.
- 15) The valuation criteria used in the consolidated financial statements and in the consolidated companies are presented in Note 1 to the Financial Statements Accounting Policies.
- 16) No exceptional adjustments have been made to the value of assets exclusively for tax purposes that have not been eliminated from the consolidation.
- 17) Goodwill is depreciated on a straight-line method over a period of ten years, which is considered to be the period of time necessary to recover the investment.
- 18) The accounting criteria used to register financial investments by the consolidated companies are explained in Note 1 to the Financial Statements.
- 19) Associate companies accounted by its acquisition costs are identified in Note 5 to the Financial Statements.
- 20) The accounting policies used in each company individually are the same established for consolidation purposes.
- 21) Financial commitments not reflected in the consolidated balance sheet, are detailed by company in Notes 2 and 29, to the Financial Statements, and concern leasing charges and bank guarantees granted to third parties, respectively.
- 22) Note 29 to the Financial Statements details the responsibilities of the consolidated companies by nature, regarding guarantees given and identifies real guarantees.
- 23) Note 1 to the Financial Statements details the valuation criteria used in the consolidated Financial Statements, as well as the value adjustments calculation methods, namely amortisations and provisions.

Annex to the Consolidated Balance Sheet and Income Statement by Nature June 30, 2003 and 2002

- 24) The amounts in foreign currencies included in the consolidated Financial Statements were translated to euros, according to the accounting rules described in Note 1 to the Financial Statements.
- 25) Establishment and Research & Development costs are detailed in Note 3 to the Financial Statements.
- 26) Business property rights are depreciated over a period of time between 3 and 10 years (see Note 3 to the Financial Statements).
- 27) Notes 2 and 3 to the Financial Statements, present the movements under fixed assets heading as well as respective provisions and depreciations.
- 28) No interest expense was capitalised during the year on loans to finance the acquisition of fixed assets.
- 29) There have been no adjustments made exclusively for tax purposes, of assets subject to amortisation, depreciation or extraordinary provisions.
- 30) There are no material differences between the book value and the market value of current assets.
- 31) All current assets items are shown at its fair value.
- 32) No stable decreases are expected for any item of current assets value.
- 33) There are no outstanding debts from customers with a maturity date over five years.
- 34) There are no liabilities included in the consolidated balance sheet that are secured by assets of the group.
- 35) There are no differences between amounts payable and the related amounts received.
- 36) Breakdown of net consolidated turnover, by geographic market and class is analysed in Note 20 to the Financial Statements.
- 37) No accounting policies were used that are not included in the Portuguese Official Chart of Accounts and no depreciation or extraordinary provisions were recorded exclusively for tax purposes.
- 38) The differences between taxes charged to the consolidated income statement for the year and previous years and the taxes paid or payable for these years are detailed in Note 28 to the Financial Statements.
- 39) The remuneration paid to the members of the Board of Directors and Statutory Auditor of Novabase S.G.P.S. and the group companies is described in Note 22 to the Financial Statements.
- 40) During the year, loans or advances were made by Novabase S.G.P.S., S.A. or its subsidiaries to the members of their statutory boards in the amount of 318 thousand euros. No interests were charged.
- 41) There were no asset revaluations or financial investments revaluations in the companies included in the consolidation, so there was no need to apply any legal rule to these operations.
- 42) There are no revaluation in fixed assets to be detailed.
- 43) As of the beginning of 2003 the group started to register the costs with amortization and goodwill under the Financial Costs heading. This costs were registered under the heading amortizations until December 2002. The Portuguese Accounting Standards Income Statement maintains the 2002 values, however, the Income Statement presented in Capt. II corrects the 2002 values according to the new criteria.
- 44) Financial results breakdown is presented in Note 25 to the Financial Statements.
- 45) Extraordinary Results breakdown is presented in Note 26 to the Financial Statements.
- 46) The movements under accumulated provisions are detailed in Notes 7, 8 and 9 to the Financial Statements.
- 47) Tangible assets with leasing contracts and its accounting value are described in Note 2 to the Financial Statements.
- 48) There are no securitised liabilities by balance sheet caption that are not disclosed in the balance sheet.
- $49\,)$ There is no further information required by legislation for disclosure.
- 50) Other relevant information for the understanding of the Financial Statements and companies results included in the consolidated accounts can be found in the Notes to the Financial Statements.

Annex to The Individual Balance Sheet and Income Statement by Nature June 30, 2003 and 2002

Novabase's activities as a holding company are regulated by Decree-Law no. 495/88 of 30 December, with the changes made by Decree-Law no. 318/94 of 24 December and by Decree-Law no. 378/98 of 27 November, by the Commercial Company Code, by its articles of association and other applicable legislation.

- 1) The financial statements for the periods, were, in all material aspects, prepared in keeping with the Official Plan of Accounts.
- 2) As of the beginning of 2003 the group started to register the costs with amortization and goodwill under the Financial Costs heading. This costs were registered under the heading amortizations until December 2002. The Portuguese Accounting Standards Income Statement maintains the 2002 values, however, the Income Statement presented in Capt. II corrects the 2002 values according to the new criteria.
- 3) Accounting principles and valuation criteria are presented in Note 1 to the Financial Statements.
- 4) Exchange rate used to translate assets and liabilities debts are in accordance with Portuguese accounting standards, and described in Note 1 of the Financial Statements.
- 5) Current year results were not affected in order to obtain fiscal gains.
- 6) Income Tax provision and future effects on this heading are analysed in Note 28 to the Financial Statements.
- 7) The average number of Novabase S.G.P.S., S.A. employees is referred in Note 22 to the Financial Statements.
- 8) Establishment and Research & Development costs are detailed in Note 3 to the Financial Statements.
- 9) Goodwill is depreciated on a straight-line method over a period of ten years, which is considered to be the period of time necessary to recover the investment.
- 10) Movements occurred under the heading fixed assets are detailed in Notes 2 and 3 to the Financial Statements.
- 11) No interest expense was capitalised during the year on loans to finance the acquisition of fixed assets.
- 12) There were no asset revaluations or financial investments revaluations in the companies included in the consolidation, so there was no need to apply any legal rule to these operations.
- 13) There was no revaluation in fixed assets to be detailed.
- 14) Detail on the heading fixed assets and work in progress, as well as financial expenses incurred and accounted are analysed in Note 2 and 3 the Financial Statements.
- $15\)\ Tangible\ assets\ with\ leasing\ contracts\ and\ its\ accounting\ value\ are\ described\ in\ Note\ 2\ to\ the\ Financial\ Statements.$
- 16) Information regarding designation, head office, and percentage of capital held of Group companies, associated and subsidiaries is presented in Note 5 to the Financial Statements.
- 17) The accounted value under the heading "Marketable Securities", regarding financial investments on other companies doesn't exceed 5% of the company
- 18) Novabase S.G.P.S., S.A. doesn't held any Fund.
- 19) There are no material differences between the book value and the market value of current assets.
- 20) All Current Assets items are shown at its fair value.
- 21) Based on a reasonable commercial review, no extraordinary provisions have been recorded for stable decreases in the value of current assets.
- 22) There are no inventory items out of the company.
- 23) The amount of doubtful debts corresponds to the amounts shown in the balance sheet.
- 24) During the year, loans or advances were made by Novabase S.G.P.S., S.A. or its subsidiaries to the members of their statutory boards in the amount of 318 thousand euros. No interests were charged.
- 25) Transactions with employees, assets and liabilities, are summarized in Note 9 to the Financial Statements.
- 26) There are no securitised liabilities by balance sheet caption that are not disclosed in the balance sheet.
- 27) No bonds, participating securities or other similar rights were issued during the fiscal year.

Annex to The Individual Balance Sheet and Income Statement by Nature June 30, 2003 and 2002

- 28) The company has no outstanding debts to the State or other public entities.
- 29) There are no outstanding debts from customers with a maturity date over five years.
- 30) Third parties debts secured by assets of the company are detailed by nature, and balance sheet heading in Note 29 to the Financial Statements.
- 31) All the financial commitments not reflected in the balance sheet, are detailed by company in Note 29.
- 32) Note 29 to the Financial Statements details the responsibilities of the company by nature, regarding guarantees given and identifies real guarantees.
- 33) There are no differences between amounts payable and the related amounts received.
- 34) The movements under accumulated provisions are detailed in Notes 7, 8 and 9 to the Financial Statements.
- 35) During the fiscal year, no increase or reduction of share capital occurred, and at the end of 2002 Novabase S.G.P.S., S.A. share capital was fully subscribed and paid up.
- 36) Share capital detail, classification, number of shares and nominal value is detailed in Note 12 to the Financial Statements.
- 37) Total subscribed capital is not held by any individual company above 20%.
- $38\,)$ No shares were subscribed during the fiscal year.
- 39) There were no movements in revaluation reserves during the fiscal period.
- 40) Movements individual breakdown of equity headings are analysed as follows:

(Amounts expressed in thousands of Euros)

		Opening Balance	Increases	Reductions	Closing Balance
Share capital		14 128	-	-	14 128
Treasury stock		(12)	=	(5)	(17)
Share premium		35 153	-	=	35 153
Reserves arising on the equity consolid	ation	9 012	6 082	=	15 094
Legal reserves		752	473	-	1 225
Other reserves		942	1 909	-	2 851
Retained earnings		-	=	-	-
Net profit for the year	2001	9 459	-	(9 459)	-
	2002		751		751
		69 434	9 215	(9 464)	69 185

- $41\,)\,$ During the fiscal year, no movements occured under the inventories heading.
- 42) There were no increases / decreases between years in ending balance of inventories.
- 43) The remuneration paid to the members of the Board of Directors and Statutory Auditor of Novabase S.G.P.S is described in Note 22 to the Financial Statements.
- $44\,)\,\,Breakdown\,of\,net\,turn over,\,by\,geographic\,market\,and\,class\,is\,analysed\,in\,Note\,20\,to\,the\,Financial\,Statements.$
- 45) Financial Results are detailed in Note $25\ to\ the\ Financial\ Statements.$
- $46\,)\,$ Extraordinary Results can be analysed in Note 26 to the Financial Statements.
- $47)\ Under the terms of point\ 1\ of\ article\ 21\ of\ DL\ no.\ 411/91\ of\ 17\ October, we\ declare\ that\ the\ company\ has\ no\ outstanding\ debts\ to\ Social\ Security.$
- 48) Other relevant information for the understanding of the Financial Statements and companies included in the consolidated accounts can be found in the Notes to the Financial Statements.

Annex to the Consolidated and Individual Statement of Cash Flows June 30, 2003 and 2002

The following information is numbered sequentially as prescribed by the Portuguese Plan of Accounts and Accounting Directive no. 14 and corresponds to the Consolidated and Individual Cash Flow Statements.

- 1) Information regarding acquisitions and disposals of subsidiaries and other company activities are included in Notes 5 to the Financial Statements.
- 2) Cash Items and Cash Equivalents are broken down in Note 11 to the Financial Statements.
- $\boldsymbol{3}$) No financial activities non monetary were registered during the fiscal period.
- 4) The segmentation of the Group's business activities in terms of cash flow is not applicable in view of the fact that the consolidated financial statements were not segmented.
- 5) No other information was consider relevant for the Consolidated Cash flow statement interpretation.

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II. FINANCIAL STATEMENTS June 30, 2003 and 2002

Consolidated Balance Sheet as at June 30, 2003 and 2002

	Notes	2003	2002
		(Thousands o	f Euros)
Assets			
Tangible fixed assets	2	7 175	6 857
Intangible fixed assets	3	19 761	10 729
Goodwill arising on consolidation	4	7 246	10 267
Financial investments	5	801	414
Deferred tax assets	6	5 625	1 452
Total non Current Assets		40 608	29 719
Inventories	7	10 292	8 799
Customers	8	35 381	27 282
Other debtors	9	9 098	3 561
Accrual and deferral assets	10	8 967	7 593
Marketable securities	11	1 836	12 520
Cash and deposits in banks	11	21 295	12 393
Total Current Assets		86 869	72 148
		127 477	101 867
Shareholders' Equity			
	10	14.100	14 100
Share capital	12	14 128	14 128
Treasury stock	14	(17)	(508)
Share premium		35 153	35 153
Reserves and retained earnings	15	19 170	12 657
Consolidated net profit for the year	15	751	2 820
Total Equity		69 185	64 250
Minority interests	16	5 759	4 175
Liabilities			
Credit institutions	17	8 500	-
Fixed assets suppliers	18	589	340
Provisions	19	50	_
Deferred tax liabilities	6	75	-
Total non Current Liabilities		9 214	340
Credit institutions	17	3 767	3 432
Fixed assets suppliers	18	981	1 603
Suppliers		16 186	8 921
Other creditors	9	8 920	10 333
Accrual and deferral liabilities	10	13 465	8 813
Total Current Liabilities		43 319	33 102
Total Liabilities		52 533	33 442
		127 477	101 867

THE CHARTERED ACCOUNTANT

THE BOARD OF DIRECTORS

Consolidated Income Statement for the Six Months Ended June 30, 2003 and 2002

	Notes	2003	2002
		(Thousands o	of Euros)
Sales	20	30 951	19 325
Cost of goods sold		24 142	13 893
Gross Margin		6 809	5 432
Other operating Earnings			
Services rendered	20	33 775	31 419
Own works		640	905
Supplementary income and subsidies for operations Other operating income		1 157 165	170 12
. 3		35 737	32 506
		42 546	37 938
Other operating Costs			
External supplies and services	21	15 737	13 269
Employee expenses	22	18 033	16 958
Provisions	23	339	397
Other operating costs		133	73
		34 242	30 697
Gross Operating Results (EBITDA)		8 304	7 241
Asset depreciation /amortisation	24	3 198	2 214
Operating Results (EBIT)		5 106	5 027
Financial Gains / (Losses)	25	(646)	(56)
Financial investments amortisation	25	(598)	(797)
Current Results		3 862	4 174
Extraordinary Gains / (Losses)	26	207	390
Non-recurrent costs	26	(2 242)	
Results Before Taxes		1 827	4 564
Income tax provision	28	1 681	2 076
Deferred tax provision	28	(1 020)	(711)
Net profit for the year		1 166	3 199
Minority interests		415	379
Attributable Net Profit for the year		751	2 820
Net Profit per Share - Average - Euros	12	0.03 euros	0.10 euros

Individual Balance Sheet as at June 30, 2003 and 2002

	Notes	2003	2002
		(Thousands of	f Euros)
Assets			
Tangible fixed assets	2	227	431
Intangible fixed assets	3	2	41
Goodwill arising on equity consolidation	4	7 112	9 029
Financial investments	5	58 159	33 505
Deferred tax assets	6	27	-
Total non Current Assets		65 527	43 006
Customers	8	9 800	4 085
Other debtors	9	19 812	19 440
Accrual and deferral assets	10	120	348
Marketable securities	11	612	11 879
Cash and deposits in banks	11	534	301
Total Current Assets		30 878	36 053
		96 405	79 059
Shareholders' Equity			
Share capital	12	14 128	14 128
Treasury stock	14	(17)	(508)
Share premium	11	35 153	35 153
Reserves and retained earnings	15	19 170	12 657
Net Profit for the year	15	751	2 820
Total Equity		69 185	64 250
Liabilities			
Credit institutions	17	8 500	-
Fixed assets suppliers	18	-	-
Deferred tax liabilities	6	75	-
Total non Current Liabilities		8 575	-
Credit institutions	17	4	1 336
Fixed assets suppliers	18	-	177
Suppliers		178	330
Other creditors	9	18 165	12 573
Accrual and deferral liabilities	10	298	393
Total Current Liabilities		18 645	14 809
Total Liabilities		27 220	14 809
		96 405	79 059

THE CHARTERED ACCOUNTANT

THE BOARD OF DIRECTORS

Individual Income Statement for the Six Months Ended June 30, 2003 and 2002

	Notes	2003	2002 s of Euros)	
		(Thousands o		
Sales Cost of goods sold		- -	-	
Gross Margin			-	
Other operating Earnings				
Services rendered Supplementary income and subsidies for operations	20	1 930 20	843	
		1 950	843	
		1 950	843	
Other operating Costs		000	000	
External supplies and services	21	226	296	
Employee expenses	22	746	679	
Provisions	23	-	-	
Other operating costs		19	2	
		991	977	
Gross Operating Results (EBITDA)		959	(134)	
Asset depreciation /amortisation	24	6	93	
Operating Results (EBIT)		953	(227)	
Financial Gains / (Losses)	25	1 051	3 619	
Financial investments amortisation	25	(563)	(597)	
Current Results		1 441	2 795	
Extraordinary Gains / (Losses)	26	(446)	81	
Results Before Taxes		995	2 876	
Income tax provision Deferred tax provision	28	219 25	56	
Described tax provision		د۵		
Net profit for the year		751	2 820	
Net profit per share - Average - Euros	12	0.03 euros	0.10 euros	

Consolidated and Individual Income Statement by Function for the Six Months Ended June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

	Consolidated		Invividual		
	2002	2001	2002	2001	
Sales and services rendered	64 726	50 744	1 930	843	
Cost of sales and services rendered	(49 922)	(35 265)	(83)	(657)	
Gross Profit	14 804	15 479	1 847	186	
Other operating income	2 524	1 849	49	440	
Distribution costs	(423)	(524)	(5)	(7)	
Administrative costs	(3 524)	(2 646)	(683)	-	
Other operating costs	(10 436)	(8 889)	(723)	(429)	
Operating Results	2 945	5 269	485	190	
Net finance cost	(628)	(285)	(92)	(227)	
Gains / (losses) in subsidiaries and associate companies	(607)	(632)	409	2 713	
Gains / (losses) from other investments	117	212	193	200	
Current Results	1 827	4 564	995	2 876	
Income tax before extraordinary items	(661)	(1 365)	(244)	(56)	
Current Results after Income Tax	1 166	3 199	751	2 820	
Minority Interests	(415)	(379)	-	-	
Consolidated Net Profit for the year	751	2 820	751	2 820	
Net Profit per share - Average - Euros	0.03 euros	0.10 euros	0.03 euros	0.10 euros	

THE CHARTERED ACCOUNTANT

THE BOARD OF DIRECTORS

Consolidated and Individual Statement of Cash Flows for the Six Months Ended June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

	Consolidated	Invividual	
	2003	2003	
Cash flows arising from operating activities			
Amounts received from customers	77 296	608	
Payments to suppliers	(55 318)	(103)	
Payments to employees	(17 965)	(1 053)	
Cash Flow Generated by Operations	4 013	(548)	
Income tax reimbursed / (paid)	(487)	180	
Other operating proceeds / (payments)	(3 666)	(792)	
	(4 153)	(612)	
Cash Flow generated before extraordinary items	(140)	(1 160)	
Proceeds related to extraordinary items	383	1	
Payments related to extraordinary items	(1 357)	(9)	
	(974)	(8)	
Cash Flow generated by operating activities	(1 114)	(1 168)	
Cash flows arising from investment activities			
Proceeds:			
Financial investments		-	
Tangible fixed assets	485	-	
Intangible fixed assets State subsidies to investments	-	-	
Interests and similar earnings	473	63	
Dividends	-	-	
	958	63	
Payments:			
Financial investments	(3 694)	(9 305)	
Tangible fixed assets	(847)	-	
Intangible fixed assets	(2 697)	-	
	(7 238)	(9 305)	
Cash Flow generated by investment activities	(6 280)	(9 242)	
Cash flows arising from financing activities			
Proceeds:			
Loans	2 500	4 000	
Share capital increases and share premium Own shares disposal	1 544	1 544	
	4 044	5 544	
Payments:		(1.500)	
Loans Rents and leasing	-	(1 500)	
Interests and similar costs	(1 123)	(201)	
Bonus to employees	-	-	
Own shares acquisitions	(1 616)	(1 616)	
	(2 739)	(3 317)	
Cash Flow generated by financing activities	1 305	2 227	
Cash and equivalents variation	(6 089)	(8 183)	
Cash and equivalents at the beginning of the year	25 542	9 325	
Cash and equivalents at the end of the year	19 453	1 142	

Consolidated Statement of Changes in Shareholders' Equity for the Six Months Ended June 30, 2003 and 2002

(Amounts expressed in thousands of Euros)

	Total Equity	Equity	Share premium	Legal reserves	and retained earnings	Own shares
Balance at 31 December 2001	63 381	14 128	35 153	319	13 825	(44)
Transfer to reserves:						
Legal reserve	-	-	-	433	(433)	-
Employee bonus	(923)	-	-	-	(923)	-
Own shares movements	32	-	-	-	-	32
Consolidated net profit for the year	9 459	-	-	-	9 459	-
Consolidation exchange differences	(2 729)	-	-	-	(2 729)	-
Other consolidation reserves	214	-	-	-	214	-
Balance at 31 December 2002	69 434	14 128	35 153	752	19 413	(12)
Transfer to reserves:						
Legal reserve	-	-	-	473	(473)	-
Employee bonus	(751)	-	-	-	(751)	-
Own shares movements	(67)	-	-	-	(62)	(5)
Consolidated net profit for the year	751	-	-	-	751	-
Consolidation exchange differences	207	-	-	-	207	-
Other consolidation reserves	(389)		<u> </u>	-	(389)	-
Balance at 30 June 2003	69 185	14 128	35 153	1 225	18 696	(17)

Notes to Financial Statments June 30, 2003 and 2002

1. Accounting Policies

a) Basis of Preparation

Novabase, S.G.P.S., SA (hereunder referred to as Novabase or the company), originally set up under the name Novabase – Sistemas de Informação e Base de Dados, Lda., is the oldest company in the Novabase Group, and as the Group's Holding Company holds and manages the shares in all Group companies. It was set up on 11 May 1989 and its main activity until 1999 was the development and marketing information technology solutions.

On 23 December 1999, the company changed its name and purpose and was converted into a holding company with the object of managing shareholdings in other companies as an indirect way of doing business.

The consolidated financial statements of Novabase, SGPS were prepared according to Decree-Law no. 238/91 of 2 July, which lays down the rules for the consolidation of accounts in Portugal. Novabase as the parent company of Novabase Group holds shares in subsidiaries and associated companies. Subsidiaries are those that constitute long-term investments and in which Novabase directly or indirectly holds 50% or more of the shares or where, although it holds less than 50%, Novabase has control. Associated companies are those constituting a long-term investment in which Novabase holds between 20% and 50% of the shares but does not exercise control and which are merely complementary to Novabase's business.

The notes to the financial statements detailed in section II "Financial Statements" are numbered sequentially as prescribed by the Portuguese Official Plan of Accounts. All the individual and consolidated financial information established by the Portuguese Official Plan of Accounts and described in section I "Notes to the Financial Statements", is fully presented and detailed.

b) Basis of Consolidation

Reference Dates

The consolidated financial statements include all the assets, liabilities and results from Novabase S.G.P.S., S.A. and its subsidiaries, as referred in notes 4 and 5, as well as the proportion of results in the associated companies, in respect to the period ended June 30, 2003 and 2002.

Investments in Subsidiaries

Subsidiaries are those that constitute long-term investments and in which Novabase directly or indirectly holds 50% or more of the shares or where, although it holds less than 50%, Novabase has control. These companies are fully consolidated. The inter-company transactions and balances have been eliminated in the consolidation process. The minority interests in these investment are presented in consolidated balance sheet as detailed in note 16.

Investments in Associated Companies

Associated companies are those enterprises in which Novabase holds between 20% and 50% of the shares, does not exercise control, but has significant influence. These companies are consolidated by the equity method, and the consolidated financial statements include the Group's share in the net profit and equity. For jointly controlled entities was used the proportional consolidation method, where the consolidated financial statements include the Group's proportion of the enterprises' assets, liabilities, revenue and expenses on a line by line basis.

Goodwill arising on consolidation (or negative goodwill)

Corresponds to the difference between the acquisition value of the associated companies and the correspondent equity value of the companies at acquisition date. This differences, when positives, are amortised by the straight-line method, over a period of 10 years. The period of ten years for the amortisation of Goodwill is the estimated period of time by the Board of Directors, to recover the investment made.

Positive changes in Goodwill are periodically reviewed and adjustments related with permanent value losses are made whenever

Negative goodwill is identified when the fair value of the assets and liabilities of the acquired company are superior to the acquisition cost. The difference is allocated to the non monetary assets of the acquired company, in the proportion of its fair values, being recognized in Profit and Loss statement account according with the life value of the assets identified.

Investments in Foreign Subsidiaries

In the consolidation process, all the assets and liabilities from subsidiaries in foreign currencies have been converted to Euros at the exchange rates on the dates of the balance sheets. The results of these subsidiaries have been converted to euros at the average exchange rate for the year. Foreign exchange differences arising on translation of equity at the beginning of the year and results are recognized directly in reserves.

Criteria for accounting the shareholdings, in Individual basis, of Subsidiares and Associated Companies

The financial investments in associated companies and subsidiaries in an individual basis are accounted by the equity method as prescribed in Accounting Directive no.9.

According with this method, the participation are initially recorded by the acquisition cost. This cost is accrued or reduced by the difference between the price paid and the fair value of the acquired assets. The difference, when positive (goodwill), or negative (negative goodwill) is registered under the heading Intangible Assets - Goodwill arising on consolidation.

According with the equity method, financial investments in associate companies are annually adjusted by the value correspondent to the participation in the equity of the associate companies. The counterpart of this value is accounted under Profit and Loss. In result, dividends received from this companies are recorded as a reduction to the financial investment value.

Potencial losses with permament caracter are provisioned.

Other Investments

Investments in other companies with a percentage of capital held less than 20%, and without management control by the Group have been recorded at purchase price, and the earnings recognized when received.

c) Accruals and Deferrals

Revenues and expenses have been recorded in accordance with the accrual concept, regardless of the time at which they are received or paid. Differences between amounts received and paid and the corresponding receivements and expenses generated are recorded under accruals and deferrals headings.

Revenues from consulting projects, classified as "time and materials" are recognized when with services rendered.

Revenues from consulting projects, classified as "turn key" (or "closed contract") are recognized according with Accounting Directive no. 3 through the conclusion percentage method, a ratio between costs incurred, contracted billing, and calculation of costs to incur until the end of the project. This method allows to adjust the accrual and deferrals headings in order to reflect the real result of each project at the end of the financial period.

d) Accounts receivable

Accounts receivable have been entered at their net value, which is determined taking into account the necessary provisions for doubtful debts. These provisions are based on the assessment of estimated losses resulting from uncollected debts at the end of each year.

e) Amounts owed for holidays and holiday subsidies

In accordance with Portuguese current legislation, workers have annually the right to two months of salary, holidays and holidays subsidy, acquired in the previous year of the payment. The workers have also the annual right to a Christmas month, acquired during that year and paid each December. This responsibilities are registered in the respective period in witch the right as acquired, despite the payment date of that right.

f) Marketable Securities

Marketable securities have been recorded at its purchase price.

g) Assets and Liabilities in Foreign Currency

All the assets and liabilities in foreign currencies have been converted to Euros at the exchange rates on the dates of the balance sheets.

The favourable and unfavourable exchange differences between the exchange rates on the dates of the transactions and those of the date of collection, payment or balance sheet have been recorded as gains or losses in the profit and loss account for the year.

h) Tangible Fixed Assets

Tangible fixed assets are recorded at purchase price. The purchase price of a good is the sum of its purchase price and all the expenses supported direct or indirectly to maintain the good at its actual state of conservation.

The costs of improving assets in order to prolong their working life are capitalized, maintenance, conservation and repairmen are recorded as costs when incurred.

Depreciation is calculated from the date on which an asset goes into operation, using the straight-line method according to its estimated useful life, which is not significantly different from the maximum annual rates allowed for tax purposes, as shown below:

		Years
•	Buildings and other constructions	20 to 50
•	Basic equipment	3 to 4
•	Tools and utensils	4
•	Transport equipment	4
•	Fixtures and fittings	3 to 10

i) Intangible fixed assets and amortisations

Intangible fixed assets include the goodwill mentioned below, incorporation expenses, research and development costs and the costs of intellectual property and other rights. These headings are depreciated on a straight-line method over a period of three years, with the exception of goodwill, which is depreciated over a period of ten years.

j) Work in Progress

Current fixed assets refer to the ongoing internal development of software products and are valued on the basis of the cost of the hours spent by the employees involved, the costs directly associated thereto and outsourcing costs. As soon as the project or product is placed on the market, these values are transferred to the research and development costs heading.

k) Leasing and Other Rentals

Leasing contracts for tangible assets have been recorded in fixed assets accounts whenever the Group assumes all the benefits and risks associated with ownership of the assets in question. The value at which these acquisitions are capitalised is the present value of future rents. The liability to third parties for the principal sum of outstanding lease instalments is shown under liabilities; the lease assets are depreciated over their estimated useful lives (see note h) above) and the interest component of the lease payment is expensed in the period to which it relates.

As this valuation principle is not used in the individual accounts, the financial statements consolidated after 31 December 1998 have been adjusted to show a true and fair view of the financial situation and results of the companies included in the consolidation, as laid down in Accounting Directive no. 25. Adjustment detail is shown in note 2.

1) Inventories

The stocks of goods, raw and subsidiary materials have been recorded at cost price plus purchase expenses, which is lower than the market value.

In the case of finished and semi-finished products, the production cost includes, in addition to direct costs, general manufacturing expenses determined on the basis of the respective percentage of completion.

The amounts needed to reduce the value of stocks to their net realisable value, whenever a fall in value is estimated, are shown in the provision for inventory depreciation.

m) Start-up Costs

The companies in the Group currently being launched generally capitalise most of the costs of their projects and recognise only their operating expenses in the profit and loss account.

n) Subsidies granted to finance fixed assets

Non-repayable subsidies granted to finance fixed assets have been recorded on the balance sheet under the heading of deferred income for subsequent recognition in the statement of profit and loss of each fiscal year, in proportion to the depreciation of the subsidised assets. The part of the subsidy recognised as income is included in the consolidated extraordinary income of the year.

o) Income Tax

Current taxes are calculated in a individual basis, in accordance with the current tax law, considering the amount of tax estimated to be paid. Deferred taxes are calculated at the date of the balance sheet referred to the differences in time between the fiscal and accounting basis, in accordance with IAS n^0 12 and Accounting directive no 28.

The company's foreign subsidiaries are taxed according to the local laws.

p) Comparative figures

The consolidated financial statements are consistent with those of last year and there are no cases in which it is necessary to implement, alter or discontinue the accounting principles or policies applied, with the exception to note 43 of the Annex to the Consolidated Balance Sheet and Income Statement by Nature.

q) Subsidies for Operations

Subsidies for Operations aimed at cost coverage, either registered or incurred, with the development of professional trainning courses. This subsidies are registered simultâneously with costs, when incurred.

r) Balance Sheet classification

Assets and liabilities with more than one year are recorded under medium and long term assets and liabilities, respectively.

s) Publicity Campaigns

Expenses with publicity campaigns, when related with the launch of new products, are recorded under deferred costs. This costs are amortised over a period of three years starting at the conclusion of the campaigns.

2. Tangible Fixed Assets

The detail of **Tangible fixed assets** is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Buildings and other constructions	1 013	992	544	544
Basic equipment	9 556	7 633	46	46
Transport equipment	3 631	4 315	21	452
Tools and utensils	106	59	-	-
Fixtures and fittings	5 891	1 595	-	-
Other tangible fixed assets	12	12		-
	20 209	14 606	611	1 042
Accumulated Depreciation				_
Amortisation of the year	(1 842)	(1 422)	(5)	(11)
Previous years amortisation	(11 192)	(6 327)	(379)	(600)
	(13 034)	(7 749)	(384)	(611)
	7 175	6 857	227	431

On the 1st Half of 2003, the movements for the Group under the headings Tangible fixed assets were as follows:

	Opening Balance Euro'000	Acquisitions / Charges Euro'000	Disposals Euro'000	Transfers Euro'000	Variations in perimeter Euro'000	Closing Balance Euro'000
Cost:						
Buildings and other constructions	994	19	-	-	-	1 013
Basic equipment	7 877	497	(130)	1 312	-	9 556
Transport equipment	3 801	-	(297)	-	127	3 631
Tools and utensils	125	1	(20)	-	-	106
Fixtures and fittings	1 418	330	(164)	552	3 755	5 891
Other tangible fixed assets	12			-		12
	14 227	847	(611)	1 864	3 882	20 209
	Opening Balance Euro'000	Acquisitions / Charges Euro'000	Disposals Euro'000	Transfers Euro'000	Variations in perimeter Euro'000	Closing Balance Euro'000
Accumulated Depreciation :						
Buildings and other constructions	443	40	-	_	_	483
Basic equipment	4 348	958	(130)	-	_	5 176
Transport equipment	2 320	428	(237)	_	127	2 638
Tools and utensils	42	2	(11)	_	_	33
Fixtures and fittings	750	299	(101)	552	3 198	4 698
Other tangible fixed assets	6	-		-		6
	7 909	1 727	(479)	552	3 325	13 034

Leasing contracts on tangible assets, for the Group, have been recorded under Fixed assets - transport equipment, as prescribed by Accounting Directive no. 25 (see note l)). The accounting effects on the consolidated financial statements were as follows:

	Purchase Cost Euro'000	Accumulated depreciation Euro'000	Depreciation for the year Euro'000	Interests Euro'000	Rents Euro'000	Future Rents Euro'000
Transport equipment :						
- Fiscal Period 2003	2 476	1 811	313	105	477	658
- Fiscal Period 2002	2 995	1 960	329	92	364	1 255

During the 1st Half of 2003, the movements under the headings Tangible fixed assets and its depreciation for the Individual accounts were as follows:

	Opening Balance Euro'000	Acquisitions / Charges Euro'000	Disposals Euro'000	Transfers Euro'000	Variations in perimeter Euro'000	Closing Balance Euro'000
Cost:						
Buildings and other constructions	544	-	-	-	-	544
Basic equipment	46	-	-	-	-	46
Transport equipment	21	-	-	-	-	21
Tools and utensils	-	-	-	-	-	-
Fixtures and fittings	-	-	-	-	-	-
Other tangible fixed assets				_		-
	611	-	_		-	611
Accumulated Depreciation :						
Buildings and other constructions	322	4	_	_	_	326
Basic equipment	36	1	_	-	-	37
Transport equipment	21	-	_	-	-	21
Tools and utensils	-	_	-	-	-	-
Fixtures and fittings	-	_	-	-	-	-
Other tangible fixed assets						-
	379	5	-		-	384

3. Intangible fixed assets

Intangible fixed assets are analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Establishment costs	925	1 491	258	258
Research and development costs	7 630	5 062	3	3
Industrial property and other rights	12 555	304	-	-
Business property rights	6 496	3 585	-	-
Work in progress	3 170	4 444		-
	30 776	14 886	261	261
Accumulated Amortisation				
Business property rights amortisations for the year	(371)	(128)	-	-
Intangible assets amortisations for the year	(5 411)	(842)	(1)	(38)
Previous years amortisations	(5 233)	(3 187)	(258)	(182)
	(11 015)	(4 157)	(259)	(220)
	19 761	10 729	2	41

The heading amortisations of 5 411 thousand euros includes an extraordinary amortisation of 242 thousand euros, accounted in the extraordinary expenses heading, according to the new accounting rules for the Impairment valuation of Intangible assets. The Board of Directors decided for a prudence reason, to increase the amortisation of some Fixed assets in the value identified above.

During the 1st Half of 2003, movements under Intangible fixed assets heading and its amortisation for the Group accounts were as follows:

	Opening Balance Euro'000	Acquisitions / Charges Euro'000	Disposals Euro'000	Transfers Euro'000	Variations in perimeter Euro'000	Closing Balance Euro'000
Cost:						
Establishment costs	2 009	-	(2 065)	(552)	1 533	925
Research and development costs	7 131	593	(785)	691	-	7 630
Industrial property and other rights	5 844	1 932	-	-	4 779	12 555
Business property rights	6 415	81	-	-	-	6 496
Work in progress	4 022	1 151		(2 003)		3 170
	25 421	3 757	(2 850)	(1 864)	6 312	30 776
Accumulated Amortisation :						
Establishment costs	1 480	230	(2 038)	(552)	1 533	653
Research and development costs	3 043	1 066	-	(1)	-	4 108
Industrial property and other rights	229	393	-	-	4 779	5 401
Business property rights	481	371		1		853
	5 233	2 060	(2 038)	(552)	6 312	11 015

The main increases in Industrial property and other rights values concern to the acquisition process of the software Siglo XXI licence rights, and the value paid to General Electric for the non competition clause in the Novabase IIS participation acquisition process.

In line with its information technology investment policy, in 2001, the company acquired some business areas, namely:

- Document management system
- Interactive TV market with special emphasis on sports
- Health services through web systems

Business property rights heading is analysed as follows:

Business	Amortization Years	Novabase Company	Investment cost Euro'000	Accumulated amortization Euro'000	Net value Euro'000
ATX Projects	10 years	Novabase Consulting	2 759	138	2 621
Health Web Site	3 years	Novabase Consulting	400	144	256
RH Outsourcing	10 years	NBO Recursos em TI	1 678	204	1 474
Document Management System	10 years	Novabase Int. Processos	1 245	280	965
Interactive TV	10 years	TV Lab	414	87	327
			6 496	853	5 643

The heading **Research and development** costs includes the cost of projects for developing internal computer systems and research projects in specific areas, sometimes with foreign partners. Some of these projects are being co-funded under strategic EU programs.

On 30 June 2003, the main projects accounting under this heading were the following:

	Company	Investment Cost Euro'000	Accumulated amortization Euro'000	Net Value Euro'000
Services and Products Development Projects				
ASP	Novabase Outsourcing	1 144	746	398
Template SAP	Novabase ERP	149	79	70
Implementation in Brazil	Novabase ERP	220	53	167
IED	Novabase Porto	233	135	98
Intercare	Novabase Porto	153	122	31
Lusa	Novabase Consulting	174	126	48
Oracle	Novabase Consulting	88	71	17
Interactive TV	Octal, S.A.	495	495	-
MAVB	Octal, S.A.	515	272	243
BILLAB	Octal, S.A.	232	45	187
SIGMA	Octal, S.A.	315	315	-
Eunice	Octal, S.A.	168	168	-
Software NB Brasil	Novabase Brasil	465	248	217
CSI	Novabase Saúde	718	361	357
Innovation and Technology	Novabase Desen. Medida	498	214	284
New Concept	Deltafor	623	35	588
Others	-	860	507	353
Internal Improvement Projects				
Arco Íris	Novabase Consulting	224	43	181
Internationalisation	Novabase Consulting	332	64	268
EPM	Novabase Consulting	24	9	15
		7 630	4 108	3 522

Novabase ASP is the first "Quality of Service ASP" to be launched in Portugal. The main features of this type of ASP are its exclusive focus on corporate applications (e.g., ERP, CRM) and the provision of a high-quality service both in its implementation and operating phases. This package of services includes application accommodation or rental services or even making these applications available in a telecommunications network.

The Template SAP – AP project consists of developing the SAP template for public financial administration. This template is designed to meet the needs of public agencies with regard to the sectorial accounting plans.

The implementation project in Brazil consists of the creation of skills in Brazil in the implementation of ERPs, especially SAP.

The IED application is a software solution to be implemented simultaneously in several physical locations of the same company, or different companies with the purpose of structuring and improving the information management system. The improvement in the information sharing through several business processes reduces costs and logistics inefficiencies, and allows a higher quality information

MAVB was developed under the project MAVB 2000 and is a machine designed specifically to respond to several needs of the transport operators. Includes sales central managing and supplies tickets with electronic format and without contact, offering also several payment solutions.

With the BILLAB project, Octals objective was to endow the company of development means, in a real environment of all the ticketing solutions offered by the company. This solution, composed by all the product components allows the company to test and develop the behaviour of new elements and to integrate new solutions. The constant innovation with this solution enables the company to be always ready to face new requests by the transport operators.

The "CSI – Cuidados de Saúde Integrados" project offers a line of health products oriented towards the administrative and clinical areas of public and private health facilities. CSI covers the sophisticated processes of business management, scheduling, information flows, billing, fees, records, nursing and a top-management solution providing support for decision making.

Innovation and Technology projects are focused in the Quality Control area, with the development of tools for testing software and performance, and also with the development of prototypes related to emerging new technologies by creating libraries and code generators incorporated in future projects.

The project New Concept oriented to the Learning market, consists on the development of a e-learning base software, and it is in reality a new concept of learning, applied to several subjects, namely software, in a multilanguage version.

The two Internal improvement projects, "Arco Íris" and "EPM" concentrate efforts in the definition of new internal procedures, with the clear objective of improving the organizational structure. This will be accomplished by the development of internal competences in the Project Management process, trough the definition of templates and management tools, to be used internally in the organisation and also to commercialise this solution.

Internationalisation project intends to establish an organizational structure and know how, of a technical, commercial and business prospect support for the Internacionalisation project of Novabase Consulting.

Under the heading **Work in progress** / **Ongoing projects** most of the detailed projects below are directly connected with Research and development costs.

On 30 June 2003, the company's main ongoing projects are:

	Company	Opening Balance Euro'000	Increases Euro'000	Transfers Euro'000	Closing Balance Euro'000
Services and Products Development	Projects				
Innovation and Technology	Novabase Desen. Medida	150	-	-	150
Validoctor	Novabase Data Quality	80	55	-	135
SAP BW	Novabase Sup. Decisão	88	-	-	88
New Concept	Deltafor	623	-	(623)	-
Industry	MIND	237	85	-	322
Libraries	MIND	94	35	-	129
POSI	MIND	75	-	(38)	37
New Media	MIND	19	17	-	36
Smart Sketch	MIND	33	-	(16)	17
Ecodrive	MIND	33	-	(16)	17
Techincal Training	Flag	123	-	-	123
Development Brazil	Novabase Brasil	534	1	(1)	534
Outsourcing Project	Novabase Consulting	379	342	-	721
Web TV	Octal TV	-	63	-	63
Corporate Audio on TV	ONTV	-	60	-	60
Corporate Audio on TV	TV LAB	-	53	-	53
API -"Walking card"	OCTAL SA	41	14	-	55
UBA2004	OCTAL SA	56	-	-	56
Other	-	154	222	(6)	370
Internal Improvement Projects					
SAP	Novabase Serviços	1 303	-	(1 303)	_
SAP - Improvements	Novabase Serviços	-	80	-	80
Quality 2003	Novabase Consulting		124		124
		4 022	1 151	(2 003)	3 170

On going projects are mainly focused in tailor made development of software and products, intended to fulfill several economic activities

Classified as Innovation and Technology projects we find a tailor-made development tool to achieve a greater efficiency in database management.

Industry - This tailor made ongoing project consists on a specific software development to be used by the shoe industry.

Under this heading we can also find other investment projects of qualification development in new business areas and models, in Outsourcing and Development Brazil projects respectively.

Under Internal improvement projects we have ongoing a development and implementation project of software platforms, that are the support to the Decision Making process of the company, with the objective of increasing the internal efficacy of the information management system.

During 2003, the movements occurred in Intangible fixed assets for the individual accounts were as follows:

	Opening Balance Euro'000	Acquisitions / Charges Euro'000	Disposals Euro'000	Transfers Euro'000	Variations in perimeter Euro'000	Closing Balance Euro'000
Cost:						
Establishment costs	258	-	-	-	-	258
Research and development costs	3		_	-		3
	261		<u>-</u>	-		261
Accumulated Depreciation :						
Establishment costs	257	-	-	-	-	257
Research and development costs	1	1		-		2
	258	1	_	-		259

4. Goodwill arising on consolidation

On 30 June 2003, the headging Goodwill arising on consolidation, resulting from the difference between the book value of shares and the value of the proportion of the equity that they represent, is analysed as follows:

	Group			Individual			
	Net value Euro'000	Accumulated amortisation Euro'000	Gross differences Euro'000	Net value Euro'000	Accumulated amortisation Euro'000	Gross differences Euro'000	
Division Novabase Consulting:							
Novabase Porto	507	(644)	1 151	507	(644)	1 151	
NBO Recursos em TI	1 182	(696)	1 878	1 182	(696)	1 878	
Novabase Desenvolvimento à Medida	606	(107)	713	606	(107)	713	
Novabase Data Quality	722	(127)	849	722	(127)	849	
Novabase Suporte à Decisão	1 500	(843)	2 343	1 500	(843)	2 343	
CFOCUS	622	(110)	732	622	(110)	732	
Mentor.it	29	(2)	31	29	(2)	31	
Praetor II	410	(209)	619	-	-	-	
Praetor III	117	(76)	193	-		-	
	5 695	(2 814)	8 509	5 168	(2 529)	7 697	
Division Engineering Solutions:							
Novabase IIS	557	(29)	586	-	-	-	
Novabase IIS - negative goodwill	(1 684)	450	(2 134)	-	-	-	
Octal - Engenharia de Sistemas	289	(177)	466	289	(177)	466	
OnTV	200	(107)	307	200	(107)	307	
	(638)	137	(775)	489	(284)	773	
Division Novabase Capital:							
Novabase Capital S.G.P.S.	759	(491)	1 250	759	(491)	1 250	
Flag	597	(94)	691	-	-	-	
Flag Beat	77	(10)	87	-	-	-	
MIND	395	(213)	608	395	(213)	608	
Sapi 2 ci	301	(623)	924	301	(623)	924	
Manchete	56	(29)	85	-	-	-	
Clipanúncios	2	(1)	3	-	-	-	
Dínamo	2	(1)	3	-		-	
	2 189	(1 462)	3 651	1 455	(1 327)	2 782	
	7 246	(4 139)	11 385	7 112	(4 140)	11 252	
Amortisations for the year Extraordinary amortisations		(227) (795)			(563) (488)		

Following the new IAS requirements / demandings on Impairment of Intangible fixed assets valuation, and in a prudent management position, the Board of Directors decided to account the total extraordinary amortisation of the Goodwill arising from the acquisition of Novabase Gestão Empresarial and Novabase Saúde and a half of SAPi2 net goodwill. This decision was made taking into account the current needs imposed by the restructuring business lines process that is taking place in Novabase Group.

The value of the extraordinary amortisation of 795 thousands of euros is registered under Extraordinary results, note 26.

On 30 June 2003, the return on investments made by Novabase Group (impairment review) is analysed as follows:

				Accumulated		
	% Stake	Goodwill	Accumulated	attributable	Net	Coverage
_	Group	value	amortisation	results	return	factor %
_			(A)	(B)		(C)=(B)/(A)
Division Novabase Consulting:						
Novabase Porto	70.00%	1 151	(644)	869	225	135%
NBO Recursos em TI	100.00%	1 878	(696)	5 293	4 597	760%
Novabase Desenvolvimento à Medida	94.95%	713	(107)	3 805	3 698	3 556%
Novabase Data Quality	96.00%	849	(127)	1 900	1 773	1 496%
Novabase S. Decisão / PraetorII / PraetorIII	96.52%	3 155	(1 128)	3 554	2 426	315%
CFOCUS	86.00%	732	(110)	1 964	1 854	1 785%
Division Engineering Solutions:						
Octal - Engenharia de Sistemas	100.00%	466	(177)	3 501	3 324	1 978%
Novabase IIS	83.40%	586	(29)	1 128	1 099	3 890%
Novabase IIS - negative goodwill	83.40%	(2 134)	450	-	-	(i)
OnTV	51.00%	307	(107)	600	493	561%
Division Novabase Capital:						
Novabase Capital S.G.P.S.	100.00%	1 250	(491)	824	333	168%
MIND	50.00%	608	(213)	189	(24)	(ii)
Sapi 2 ci	50.00%	924	(623)	116	(507)	(iii)
Flag	100.00%	778	(104)	596	492	573%
Others	-	122	(33)		(33)	-
		11 385	(4 139)	24 339	19 750	

- (i) Nobavase Gruop recognizes the profit related with this 'negative goodwill', simultaneously with the fiscal results that are being generated by Novabase IIS, in order to use the accumulated fiscal losses existent at the date of acquisition of this company.
- (ii) The company Mind is passing through a stabilisation process of its the economic life cycle, a sustained growth is predicted for their results during the next years.
- (iii) In a prudent management position, the Board of Directors decided to account the extraordinary amortisation of half of SAPi2 Goodwill, as referred in note 26.

5. Financial investments

This heading is analysed as follows:

	Gro	Group		Individual	
	2003	2002	2003	2002	
	Euro'000	Euro'000	Euro'000	Euro'000	
Investments:					
Subsidiary companies	-	-	52 460	33 503	
Associated companies	777	388	-	-	
Other companies	18	18	-		
	795	406	52 460	33 503	
Bonds and Shares :					
Subsidiary companies	-	-	-	-	
Other companies	8	8	2	2	
	8	8	2	2	
Financing Loans :					
Subsidiary companies	<u> </u>		5 697	-	
	<u>-</u>	-	5 697	-	
Provisions for financial investments :					
Investments	-	-	-	-	
Other	(2)	<u> </u>	<u> </u>	-	
	(2)			-	
	801	414	58 159	33 505	

The detail of the values under the heading **Investments** is analysed as follows:

	Gro	Group		idual
	2003	2002 2003		2002
	Euro'000	Euro'000	Euro'000	Euro'000
Subsidiary Companies:			-	
Division 'Novabase Consulting' :				
Novabase Consulting	-	-	10 387	2 841
Novabase Suporte à Decisão	-	-	1 573	1 306
Novabase Data Quality	-	-	2 819	2 781
Novabase Saúde	-	-	632	956
Novabase Porto	-	-	625	864
NBO Recursos em TI	-	-	4 445	3 386
Novabase Integração de Processos	-	-	150	164
Novabase Desenvolvimento à Medida	-	-	4 763	4 151
Novabase Geoinformação	-	-	127	65
Novabase Outsourcing (ASP)	-	-	2 130	2 311
Novabase ERP - Gestão Empresarial	-	-	-	(76)
Novabase Brasil	-	-	-	-
Novabase Consulting Spain	-	-	485	950
Novabase Gestão de Activos	-	-	48	50
Mentor.it	-	-	-	(35)
SAF	-	-	323	204
CFOCUS	-	-	1 975	841
Other	-	-	1	-
Division 'Novabase Engineering Solutions':				
Octal - Engenharia de Sistemas	-	-	9 508	5 924
Octal TV	-	-	5 475	1 348
OnTV	-	-	540	337
TVLab	-	-	354	270
Division 'Novabase Capital' :				
Novabase Capital S.G.P.S.	-	-	4 011	3 968
Sapi 2 ci, Consultadoria Informática	-	-	36	84
MIND	-	-	221	115
Novabase Shared Services:				
Novabase Serviços	-	_	1 832	698
			52 460	33 503
Associated Companies and Other:				
Manchete	-	11	-	-
ATX - Software SA	500	-	-	-
Clipanúncios	27	68	-	-
Dínamo	191	190	-	-
Setcom	-	88	-	-
SAF Spain	10	10	-	-
WRC	15	15	-	-
Tape	4	4	-	-
Intelcart	2	2	-	-
Plano B	9	9	-	-
Octal gmbH	6	6	-	-
Gedotecom	3	-	-	-
Octal Germany	21	-	-	-
Other	7	3	-	-
	795	406		-
	795	406	52 460	33 503

The following changes on the Novabase Group consolidated perimeter occurred during 1st Half of 2003:

Novabase IIS and Novabase Infraestruturas SGPS were acquired in the first half of 2003, and included in the consolidation by the full
consolidation method.

The companies included by the full consolidation method on 30 June 2003 were the following:

Holding company, Subsidiaries and Associates	Head Office and country	Share Capital Dec 2002 Euros	Equity Dec 2002 Euro'000	Results Dec 2002 Euro'000	Shareholding % Group	Shareholding % Individual
Parent company - Group holding:						
Novabase S.G.P.S., S.A.	Lisbon - Portugal	14 127 982	69 185	751	-	-
Division 'Novabase Consulting' :						
Novabase Consulting	Lisbon - Portugal	750 000	11 455	(356)	74.81%	74.81%
Novabase Suporte à Decisão	Lisbon - Portugal	199 520	1 788	16	96.52%	96.52%
Novabase Data Quality	Lisbon - Portugal	250 000	2 942	32	96.00%	96.00%
Novabase Saúde	Lisbon - Portugal	2 500 000	857	(285)	100.00%	100.00%
Novabase Porto	Oporto - Portugal	100 000	580	(142)	70.00%	70.00%
NBO Recursos em TI	Lisbon - Portugal	50 000	4 586	457	100.00%	100.00%
Novabase Integração de Processos	Lisbon - Portugal	150 000	171	(130)	90.00%	90.00%
Novabase Desenvolvimento à Medida	Lisbon - Portugal	750 000	5 277	184	94.95%	94.95%
Novabase Geoinformação	Lisbon - Portugal	50 000	156	11	100.00%	100.00%
Novabase Outsourcing (ASP)	Lisbon - Portugal	2 500 000	2 483	(100)	92.50%	92.50%
Novabase ERP - Gestão Empresarial	Lisbon - Portugal	450 000	(142)	(199)	100.00%	100.00%
(i) Novabase Brasil	Sº Paulo - Brazil	10 150 000	1 127	(523)	59.84%	-
Novabase Consulting Spain	Madrid - Spain	1 000 000	99	(407)	95.00%	95.00%
Novabase Gestão de Activos	Lisbon - Portugal	50 000	48	(1)	100.00%	100.00%
CFOCUS	Lisbon - Portugal	150 000	2 347	496	86.00%	86.00%
(ii) CelFOCUS	Lisbon - Portugal	100 000	1 780	438	47.30%	(ii)
Mentor.it	Lisbon - Portugal	50 000	(184)	(47)	80.00%	80.00%
(iii) Praetor II	Lisbon - Portugal	6 235	15	5	96.52%	(iii)
(iii) Praetor III	Lisbon - Portugal	5 487	47	(3)	96.52%	(111)
SAF	Lisbon - Portugal	325 000	326	5	51.00%	51.00%
	Lisbon - I ortugar	323 000	320	J	31.00%	31.00%
Division 'Novabase Engineering Solutions' :						
(iv) Novabase Infraestruturas SGPS	Oeiras - Portugal	16 959	14 942	(11)	83.40%	-
(v) Novabase IIS	Oeiras - Portugal	70 500	3 163	1 363	83.40%	-
Octal - Engenharia de Sistemas	Lisbon - Portugal	3 000 000	8 337	82	100.00%	100.00%
(vi) Octal Ingeniería de Sistemas	Madrid - Spain	120 202	93	(15)	75.00%	-
(vii) Octal TV	Lisbon - Portugal	250 000	7 261	910	60.67%	51.00%
OnTV	Lisbon - Portugal	100 000	1 015	174	51.00%	51.00%
TVLab	Lisbon - Portugal	525 000	725	96	50.00%	50.00%
Division 'Novabase Capital' :						
Novabase Capital S.G.P.S.	Lisbon - Portugal	2 500 000	4 096	(105)	100.00%	100.00%
(viii)Deltafor	Lisbon - Portugal	200 000	1 005	14	100.00%	-
(ix) Flag	Lisbon - Portugal	240 000	(389)	27	100.00%	-
(x) Flag Beat	Lisbon - Portugal	5 000	473	115	100.00%	-
Sapi 2 ci, Consultadoria Informática	Oporto - Portugal	60 100	153	(15)	50.00%	50.00%
(xi) Sapi 2 pi, Projectos Informáticos	Oporto - Portugal	5 000	(32)	(50)	50.00%	-
Novabase Shared Services:						
Novabase Serviços	Lisbon - Portugal	250 000	2 021	1 049	100.00%	100.00%

⁽i) Novabase Brasil is held by Novabase Consulting in 80%. Novabase Consulting also holds, transitionally, an additional 19% stake of this company accounted under the heading 'Other Assets' to be transferred to the local management.

⁽ii) 55% of the shares are held by Cfocus.

⁽iii) The shares are held entirely by Novabase Suporte à Decisão.

⁽iv) 100% of the shares are held by Novabase IIS

⁽v) 83.4% of the shares are held by Octal.

⁽vi) 75% of the shares are held by Octal.

⁽vii) 51% of the shares are held by Novabase SGPS and 9.67% by Octal.

⁽viii) The shares are held entirely by Novabase Capital.

⁽ix) The shares are held entirely by Deltafor.

⁽x) The shares are held entirely by Flag.

⁽xi) The shares are held entirely by SAPi2 CI.

The following company was included in the consolidation using the proporcional method on 30 June 2003:

Holding company, Subsidiaries and Associates	Head Office and country	Share Capital Dec 2002 Euros	Equity Dec 2002 Euro'000	Results Dec 2002 Euro'000	Shareholding % Group	Shareholding % Individual
MIND	Lisbon - Portugal	300 000	583	92	50.00%	50.00%

The companies consolidated using the equity method on 30 June 2003 were as follows:

Holding company, Subsidiaries and Associates	Head Office and country	Share Capital Dec 2002 Euros	Equity Dec 2002 Euro'000	Results Dec 2002 Euro'000	Shareholding % Group	Shareholding % Individual
Superemprego	Lisbon - Portugal	500 000	(93)	-	36.25%	-
Manchete	Lisbon - Portugal	150 000	174	11	25.00%	-
Clipanúncios	Lisbon - Portugal	450 000	64	(123)	25.00%	-
Dínamo	Lisbon - Portugal	300 000	478	12	40.00%	-

The following companies have been entered at purchase cost:

	Shareholding	Shareholding
	%	%
	Group	Individual
Tape	1%	0%
Intelcart	10%	0%
Octal GMBH (Dormant) (i)	50%	0%
Plano B (Dormant) (i)	75%	0%
SAF Spain (Dormant) (i)	45%	0%
WRC	5%	0%
Gedotcom (i)	70%	0%
ATX Software (ii)	51%	0%

⁽i) This companies were considered not materially relevant, and therefore were not included in the consolidation.

Financial Investments movements occurred in 1st Half of 2003 are analysed as follows:

1. Acquisitions

During 1st Half of 2003, the major acquisitions are analysed as follows:

Purchased company	% shareholding	Purchaser company
Novabase Saúde	45.00%	Novabase SGPS
Novabase Infraestruturas SGPS	83.40%	Octal
Novabase IIS	83.40%	Octal
Mentor.it	2.50%	Novabase SGPS
Gedotecom	70.00%	Octal

2. Disposals

During 1st Half of 2003, the major disposals are analysed as follows :

	%	Vendor
Sold company	shareholding	company
Novabase Porto	30.00%	Novabase SGPS

⁽ii) ATX Software was excluded from consolidation and accounted at its purchase cost, by the value defined for its sales option to be exercised in January 2004, of 500 thousand euros.

ATX Projects activity included in this company related with the program contract established with BES Group, is currently being transferred to the company Novabase

6. Deferred Tax - Assets and Liabilities

Novabase Group recognises the tax effects on timing differences that arose from the time of recognition for accounting and tax purposes, in accordance with the International Accounting Standard no.28.

Deferred tax assets and liabilities breakdown by company is as follows:

Novabase SGPS Novabase Consulting Novabase Suporte à Decisão Novabase Data Quality Novabase Saúde Novabase Porto NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	Tax Assets		Tax Liabilities	
Novabase Consulting Novabase Suporte à Decisão Novabase Data Quality Novabase Saúde Novabase Porto NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	2003	2002	2003	2002
Novabase Consulting Novabase Suporte à Decisão Novabase Data Quality Novabase Saúde Novabase Porto NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	Euro'000	Euro'000	Euro'000	Euro'000
Novabase Suporte à Decisão Novabase Data Quality Novabase Saúde Novabase Porto NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	27	-	75	-
Novabase Suporte à Decisão Novabase Data Quality Novabase Saúde Novabase Porto NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	297	42	-	-
Novabase Data Quality Novabase Saúde Novabase Porto NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	377	165	_	-
Novabase Saúde Novabase Porto NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	215	-	-	-
NBO Recursos em TI Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	-	269	-	-
Novabase Integração de Processos Novabase Desenvolvimento à Medida Novabase Geoinformação	278	68	-	-
Novabase Desenvolvimento à Medida Novabase Geoinformação	1	-	-	-
Novabase Desenvolvimento à Medida Novabase Geoinformação	-	38	-	-
Novabase Geoinformação	229	-	_	-
	65	-	_	
Novabase Outsourcing (ASP)	196	26	_	
Novabase ERP - Gestão Empresarial	304	289	_	
Novabase Brasil	-	_	_	
Novabase Consulting Espanha	-	_	_	
Novabase Gestão de Activos	1	_	_	
CFOCUS	224	229	_	
CelFOCUS	-	_	_	
Mentor.it	150	92	_	
Praetor II	-	1	_	
Praetor III	17	_	_	
Novabase Infraestruturas SGPS	-	_	_	
Octal - Engenharia de Sistemas	101	_	_	
Octal Ingeniería de Sistemas	-	_	_	
Octal TV	_	_	_	
OnTV	619	_	_	
TVLab	256	_	_	
Novabase IIS	1 684	_	_	
Deltafor	40	2	_	
SAF	216	-	_	
Flag	14	_	_	,
Flag Beat	1-1	_	_	
Novabase Capital	182	30	_	
Sapi 2 ci, Consultadoria Informáticos	102	-	-	,
Sapi 2 ci, Consultadoria informaticos Sapi 2 pi, Projectos Informáticos	_	_	_	
Novabase Serviços	132	-	-	
Other	132	201	_	
	_	201	-	

Movements on Deferred tax assets and liabilities are analysed as follows:

	Tax Assets		Tax Liabilities	
	Grupo Euro '000	Individual Euro '000	Grupo Euro '000	Individual Euro '000
Opening balance	3 465	<u>-</u>	50	50
Increases due to:				
Fiscal losses	(313)	-	-	-
Fiscal benefits: - Jobs (Net Creation) - Investments in I&D	310 84	-	-	-
Provisions Accelerated amortisations Consolidation perimeter variations Other	2 134 (55)	27 - - -	25 - - -	25 - - -
Change for the year	2 160	27	25	25
Closing balance	5 625	27	75	75

7. Inventories

This heading is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Merchandise	1 998	390	-	-
Finished products	2 148	1 918	-	-
Semi-finished products and work	133	184	-	-
Raw materials, subsidiary goods and consumables	6 479	6 327	-	-
	10 758	8 819	-	-
Provision for inventory depreciation	(466)	(20)	-	-
	10 292	8 799		

Movements in Provision for inventory depreciation are analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Opening balance	30	20	-	-
Consolidation perimeter variations	389	-	-	-
Change for the year	58	-	-	-
Utilizations	(11)	_		_
	466	20		-

8. Accounts receivable

	Group	Individual
	2003	2003
	Euro'000	Euro'000
Portuguese Customers :		
Public administration and public service companies	6 736	3
Hospitals and other health services	1 906	3
Banks and insurance	7 294	-
Industry and services	8 914	9 791
Transport and mailing	2 962	-
Telecommunications and media	6 228	3
Other entities	260	
	34 300	9 800
Foreign Customers :		
Public administration and public service companies	27	-
Hospitals and other health services	7	-
Banks and insurance	142	-
Industry and services	697	-
Transport and mailing	-	-
Telecommunications and media	186	-
Other entities	22	-
	1 081	
	35 381	9 800
Doubtful debts	2 281	434
Provision for doubtful debts	(2 281)	(434)
	35 381	9 800

The movements on **Doubtful debts provision** are analysed as follows:

	Group		Individual	
	2003	2003 2002 2003	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Opening balance	1 870	1 173	434	463
Consolidation perimeter variations	526	-	-	-
Change for the year	323	378	-	(29)
Write-offs	(438)			-
	2 281	1 551	434	434

Until June 2003 were delivered to factoring companies with contracts in a form of full factor (or Without recourse), some client debts in a total amount of 27 582 euros. The values are detailed as follows:

	Factor Company	Туре	Value (Euro '000
NBO Recursos em TI	Eurogés	Full Factoring	103
NBO Recursos em TI	Lusofactor	Full Factoring	867
Novabase Porto	Eurogés	Full Factoring	292
Novabase Desenvolvimento à Medida	Lusofactor	Full Factoring	337
Novabase Suporte à Decisão	Eurogés	Full Factoring	216
Novabase Suporte à Decisão	Lusofactor	Full Factoring	532
Novabase Consulting	Eurogés	Full Factoring	433
Novabase Consulting	Lusofactor	Full Factoring	2 520
Octal - Engenharia de Sistemas	BCP Factor	Full Factoring	976
Octal TV	BCP Factor	Full Factoring	1 022
Octal TV	BBVA	Full Factoring	14 694
Novabase IIS	Lusofactor	Full Factoring	5 590
			27 582

9. Other debtors and Other creditors

The value under **Other debtors** is detailed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
State and other public entities				
- Corporate income tax - IRC	1 408	495	86	163
- Value added tax	690	122	-	-
- Other taxes	178	107	1	-
Associated companies	274	161	3	-
Other shareholders	235	-	-	-
Other Debtors				
- Advances to suppliers	1 441	295	924	8
- Employees	284	199	-	-
- Advances to board members	318	29	318	29
- Financial investments disposals	1 300	-	-	-
- Subsidies receivable	2 616	-	-	-
- Receiving values from full factoring operations	273	-	-	-
- Cash-pooling intra-group	-	-	15 173	18 743
- Other debtors and operations	278	2 350	3 307	497
	9 295	3 758	19 812	19 440
Provision for other debtors	(197)	(197)		-
	9 098	3 561	19 812	19 440

Movements on Doubtful debts provision are analysed as follows:

	Group		Individual	
	2003 Euro'000	2002 Euro'000	2003 Euro'000	2002 Euro'000
Opening balance Change for the year	197	- 197	-	-
	197	197	-	-

The value under **Other creditors** is detailed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
State and other public entities				
- Corporate income tax - IRC	881	2 314	236	-
- Personal income tax - withhold at source	1 105	991	53	57
- Social Security contributions	1 145	950	23	20
- Value added tax	2 426	2 317	248	47
- Other taxes	3	9	-	-
Other shareholders in group companies	485	288	396	-
Advances on sales	211	-	-	-
Other creditors				
- Employees	772	1 712	-	76
- Creditors from encumbered subscriptions	-	-	2 071	1 976
- Cash-pooling intra-group	-	-	13 524	9 667
- Payable values from factoring operations	-	-	-	-
- Other creditors and operations	1 892	1 752	1 614	730
	8 920	10 333	18 165	12 573

10. Accruals and Deferrals - Assets and Liabilities

 $\boldsymbol{Accruals}$ and $\boldsymbol{deferrals}\,$ - \boldsymbol{assets} are analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Accrued income :				
- Receiving interests	113	15	111	13
- Ongoing projects	4 090	5 685	-	-
- Other accrued income	812	728		313
	5 015	6 428	111	326
Deferred costs :				
- Software maintenance	251	-	-	-
- Rents	55	-	-	-
- Insurance	344	8	9	-
- Pluri-annual maintenance	71	-	-	-
- Publicity	1 909	-	-	-
- Other deferred costs	1 322	1 157		22
	3 952	1 165	9	22
	8 967	7 593	120	348

The interests from financial aplications to be received in the respective liberation date were registered this year.

Software maintenance contracts have been licensed by third parties. In order to account for these services correctly, costs and profits were accrued and deferred and will be shown in the next period results.

Accruals and deferrals - liabilities are analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Accrued costs :				
- Holidays and holiday subsidies and other personnel costs	5 582	4 218	223	152
- Interest payable	48	35	-	-
- Software licences	306	-	-	-
- Marketing campaigns	-	-	-	210
- Other accrued costs	1 741	2 298	75	-
	7 677	6 551	298	362
Deferred income :				
- Subsidies	2 558	331	-	31
- Deferred billing	2 706	676	-	-
- Software maintenance	300	645	-	-
- Other deferred income	224	610	<u> </u>	-
	5 788	2 262		31
	13 465	8 813	298	393

11. Cash, Deposits in Banks and Marketable Securities

Cash and cash equivalents heading is analysed as follows:

Gro	up	Indivi	idual
2003	2002	2003	2002
Euro'000	Euro'000	Euro'000	Euro'000
47	59		1
47	59		1
6 555	4 318	534	300
14 693	8 016	-	-
	-	-	-
21 248	12 334	534	300
21 295	12 393	534	301
	2003 Euro'000 47 47 6 555 14 693	Euro'000 Euro'000 47 59 47 59 6 555 4 318 14 693 8 016	2003 2002 2003 Euro'000 Euro'000 Euro'000 47 59 - 47 59 - 6 555 4 318 534 14 693 8 016 - - - - 21 248 12 334 534

Marketable Securities heading is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Investment securities :				
- Portugal Telecom shares	585	585	585	585
- PT Multimédia shares	27	27	27	27
- Other bonds	24	41	-	_
	636	653	612	612
Other Cash Investments :				
- Finance investments in Portuguese banks	1 200	11 867	-	11 267
- Finance investments in foreign banks				
	1 200	11 867		11 267
	1 836	12 520	612	11 879

Regarding the consolidate and Individual Cash Flow Statements, the detail and description of Cash items and Cash equivalents is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Cash Items :				
- Cash	47	59	-	1
- Deposits in banks	21 248	12 334	534	300
- Investment securities	636	653	612	612
	21 931	13 046	1 146	913
Cash Equivalents:				
- Other cash investments	1 200	11 867	-	11 267
- Overdrafts	(3 678)	(414)	(4)	(36)
	(2 478)	11 453	(4)	11 231
Cash and Cash Equivalents	19 453	24 499	1 142	12 144

12. Share Capital

The Share Capital, fully subscribed, of Euro 14 127 982, is represented by 28 255 964 shares with a face value of Euro 0.5 each.

In June 2001, the company increased its Share Capital. The amount was fully subscribed and paid up to the value of EUR 27 982, by the issue of 55 964 new ordinary shares with a face value of EUR 0.50 each. Thus, on 31 December 2001, the company's share capital of EUR 14 128 thousand was represented by 28 255 964 shares with a face value of EUR 0.50 each.

Earning per share is analysed as follows:

•	Gro	Group		idual		
	2003	2002	2003	2002		
vear (in euros)	751 424.62	2 819 639.38	751 424.62	2 819 639.36		
res	28 255 964	28 255 964	28 255 964	28 255 964		
e - average (in euros)	0.03 euros	0.10 euros	0.03 euros	0.10 euros		

13. Legal Reserve

Portuguese companies are obliged / required by law to transfer at least 5% of its annual net profit to legal reserves until it reaches 20% of the share capital. This reserve cannot be distributed to shareholders though it may be used to absorb losses after all other reserves have been exhausted.

14. Treasury Stock (Own shares)

This heading is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Nominal / Book value of Novabase S.G.P.S., S.A. shares	17	508	17	508
Number of shares	33 508 shares	146 874 shares	33 508 shares	146 874 shares
Valor de mercado das acções da Novabase S.G.P.S., S.A.	209	916	209	916

The number of own shares held by Novabase S.G.P.S. on 30 June 2003 are under the limits established by its statutory rules and in accordance with the Commercial Company Code.

During 1st Half of 2003, the company purchased on the stock market 282 068 shares at the average price of 5.73 Euros, and sold 134 568 shares at the average price of 5.79 Euros.

The net increase in Novabase S.G.P.S portfolio of 147 000 shares allowed the company to trade out of the stock market 138 958 shares. The 138 958 shares were valuated at the average price of 5.65 Euros per share, and delivered as payment of part of the agreed value for ATX Software S.A. shares purchase. This transaction is closely connected with the Outsourcing Information Technology services contract, signed with the Portuguese Financial Group BES.

15. Reserves, Retained Earnings and Net Profit

This heading is analysed as follows:

	Group		Group Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Legal reserve	1 225	752	1 225	752
Other reserves and retained earnings	2 851	859	2 851	853
Net profit	751	2 820	751	2 820
Consolidation exchange differences	(2 337)	(50)	(2 337)	(50)
Other consolidation reserves	17 431	11 096	17 431	11 102
	19 921	15 477	19 921	15 477

The Group includes a company located in Brazil, whose accounts are expressed in Brazilian currency. In accordance with the accounting practice described in Note 1 of According Policies, these accounts were converted to the currency in which the consolidated accounts are expressed, generating a reserve for exchange conversion.

Novbase S.G.P.S., since it was founded, and although it has always snown a Consolidated Net Profit, its Shareholders General Assembly has decided not to distribute dividends to the shareholders ensuring that the company has the financial resources needed for its

Group

16. Minority interests

This heading is analysed as follows:

	2003 Euro'000	2002 Euro'000
Opening balance	5 007	3 677
Consolidation perimeter variations	337	119
Minority interests attributable to results	415	379
	5 759	4 175

$\label{lem:minority} \textbf{Minority interests} \ \ \text{detailed by company is analysed ad follows:}$

	Gro	up
	2003	2002
	Euro'000	Euro'000
Division 'Novabase Consulting':		_
Novabase Consulting	230	230
Novabase Suporte à Decisão	69	57
Novabase Data Quality	118	116
Novabase Saúde	-	782
Novabase Integração de Processos	21	20
Novabase Desenvolvimento à Medida	253	222
Novabase Geoinformação	-	25
Novabase Outsourcing (ASP)	173	188
Novabase ERP - Gestão Empresarial	-	14
Novabase Brasil	453	-
Novabase Consulting Spain	5	-
CFOCUS	194	104
CelFOCUS	926	550
Praetor II	1	-
Praetor III	-	2
SAF	156	196
Division 'Novabase Engineering Solutions':		
Novabase IIS	497	-
Octal - Spain	23	39
Octal TV	1 731	874
OnTV	476	323
TVLab	354	270
Division 'Novabase Capital':		
Milenar	-	20
Sapi 2 ci, Consultadoria Informáticos	79	142
Other subsidiary		1
	5 759	4 175

17. Amounts owed to Financial Institutions

This heading is analysed as follows:

	Group		Individual	
	2003 Euro'000	2002 Euro'000	2003 Euro'000	2002 Euro'000
	Euro ooo	Euro 000	Euro 000	Euro 000
Current bank liabilities - Short term	3 767	3 432	4	1 336
Non current bank liabilities - Medium / long term	8 500	-	8 500	-
	12 267	3 432	8 504	1 336

The heading **Current** bank liabilities - Short term, by company, is analysed as follows:

	Group		Indivi	Individual	
	2003	2002	2003	2002	
	Euro'000	Euro'000	Euro'000	Euro'000	
- Novabase S.G.P.S.	4	1 336	4	1 336	
- Novabase IIS	846	-	-	-	
- Novabase Suporte à Decisão	12	-	-	-	
- TVLab	80	-	-	-	
- Octal	2 047	1 450	-	-	
- Octal TV	79	469	-	-	
- Sapi 2, ci	89	100	-	-	
- NBO Recursos em TI	69	-	-	-	
- Flag	242	30	-	-	
- Other companies	299	47			
	3 767	3 432	4	1 336	

The heading Non Current bank liabilities - Medium / Long term, by company, is analysed as follows:

	Group		Indiv	Individual	
	2003 Euro'000	2002 Euro'000	2003 Euro'000	2002 Euro'000	
Loans and credit lines : - Novabase S.G.P.S Other companies	8 500	- -	8 500 -	- -	
	8 500	_	8 500	-	

18. Fixed Assets Suppliers

Under this heading there are accounted mainly values related with leasing contracts for tangible assets that have been recorded in fixed assets accounts whenever the Group assumes all the benefits and risks associated with ownership of the assets in question. The value at which these acquisitions are capitalised is the present value of future rents. The liability to third parties for the principal sum of outstanding lease instalments is shown in liabilities under this heading; the lease assets are depreciated over their estimated useful lives and the interest component of the lease payment is expensed in the period to which it relates, see note I above.

As this accounting issued is not used in the individual accounts, the financial statements consolidated after 31 December 1998 have been adjusted to show a true and fair view of the financial situation and results of the companies included in the consolidation, as laid down in Accounting Directive no. 25.

On 30 June 2003, under the heading Fixed Assets - Transport Equipment are accounted the leasing contracts for veichles, in accordance with Accounting Directive no.25. The accounting effect of the adjstments made are analysed in note 2 to the financial statements.

19. Provisions for liabilities and charges

Movements on Provisions for liabilities and charges are analysed as follows:

	Gro	up	Indiv	idual
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Opening balance	-	-	-	-
Change for the year	50	-		-
	50		-	

The amount increased in 2003 is a liability provision concerning a lawsuit pending before the Lisbon Labour Courts of law, of which the outcome is unknown yet.

20. Turnover

Turnover analysis by activity sector is as follows:

	Group			
	2003		2003	
	Euro'000		Euro'000	
Sales by activity sector:				
Public administration and public service companies	2 869		-	
Hospitals and other health services	225		-	
Banks and insurance	2 696		-	
Industry and services	11 822		-	
Transport and mailing	916		-	
Telecommunications and media	12 159		-	
Other entities	264			
	30 951		-	
Services rendered by activity sector :				
Public administration and public service companies	6 720		-	
Hospitals and other health services	550		-	
Banks and insurance	8 246		-	
Industry and services	6 305		1 930	
Transport and mailing	2 327		-	
Telecommunications and media	9 530		-	
Other entities	97		-	
	33 775		1 930	
TOTAL Turnover :				
Public administration and public service companies	9 589		-	
Hospitals and other health services	775		-	
Banks and insurance	10 942		-	
Industry and services	18 127		1 930	
Transport and mailing	3 243		-	
Telecommunications and media	21 689		-	
Other entities	361			
	64 726		1 930	
nover by Geographical markets is analysed as follows:				
	Group 2003 2002		Individual	
			2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Portugal	62 831	49 755	1 930	843
Spain	553	400	-	-
Other	1 342	589		-
	64 726	50 744	1 930	843

Services rendered heading is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Software development	3 734	6 543	-	-
Software maintenance	1 225	1 876	-	-
Software licenses	862	848	-	-
Consulting services	15 280	16 480	95	-
Recruiting, training and resources granted	4 501	4 130	-	-
Hardware maintenance	2 175	-	-	-
Infraestructures	1 710	-	-	-
Other services rendered	4 288	1 542	1 835	843
	33 775	31 419	1 930	843

21. External supplies and services

External supplies and services heading is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Subcontracts:				
Software development	-	-	-	-
Software maintenance	847	811	-	-
Software licenses	798	494	-	-
Consulting services	160	1 069	-	37
Recruiting, training and resources granted	1 086	260	-	-
Other services rendered	1 543	763	-	-
Supplies and Services :				
Water, electricity and fuel	215	175	9	6
Utility expenses	193	135	2	1
Rentals	1 836	1 250	96	94
Communications	537	378	-	1
Insurance coverage	317	365	31	25
Transportation and travel expenses	1 006	1 209	36	55
Commissions and consultancy	4 180	4 255	-	-
Advertising and promotion	423	1 100	5	7
Specialised services	2 005	596	22	70
Other services	591	409	25	-
	15 737	13 269	226	296

22. Personnel expenses

Personnel expenses heading is analysed as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Board members expenses	1 332	1 028	599	610
Personnel expenses	13 847	12 645	82	-
Social security charges	2 611	2 558	62	64
Other personnel expenses	243	727	3	5
	18 033	16 958	746	679

Average number of personnel by class is detailed as follows:

	Group		Individual	
	2003	2003	2003	2003
Board members	48	44	11	11
Management	94	86	-	-
Project managers	101	92	-	-
Consultants	746	680	-	-
Staff and other catergories	72	65		-
	1 061	967	11	11

23. Provisions

Provision heading is analysed as follows:

	Gro	Group		Individual	
	2003	2002 2003	2003	2002	
	Euro'000	Euro'000	Euro'000	Euro'000	
Provisions for inventories	58	-	-	-	
Provisions for doubtful debts	231	397	-	-	
Provisions of other liabilities and charges	50	-		-	
	339	397		-	

24. Depreciation and amortization

Depreciation and amortization heading is analysed as follows:

	Gro	Group		Individual	
	2003	2002	2003	2002	
	Euro'000	Euro'000	Euro'000	Euro'000	
Fixed Assets Depreciation / amortization					
Tangible fixed assets Depreciation:					
Buildings and other constructions	22	13	3	5	
Basic equipment	1 091	863	2	6	
Transport equipment	428	475	-	-	
Fixtures and fittings	299	65	-	-	
Other tangible fixed assets	2	6	-	-	
	1 842	1 422	5	11	
Intangible fixed assets Amortisation :					
Establishment costs	84	225	-	39	
Research and development costs	889	537	1	1	
Contract and other rights	383	30	-	-	
	1 356	792	1	82	
	3 198	2 214	6	93	

25. Financial Gains / (Losses)

 $\textbf{Financial Gains} \, / \, \textbf{(Losses)} \, \, \text{are analysed as follows:} \\$

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Financial Gains :				
Interest	346	438	283	585
Gains from equity method application	11	-	3 774	4 907
Exchange differences	170	79	-	-
Other financial gains	6	1		-
	533	518	4 057	5 492
Financial Losses :				
Interests	687	115	193	229
Interests on leasing contracts	105	92	-	-
Bank services	61	79	10	7
Losses from equity method application	21	70	2 802	1 636
Exchange differences	267	187	-	1
Other financial losses	38	31	1	-
	1 179	574	3 006	1 873
	(646)	(56)	1 051	3 619
Financial Investments amortisation				
Goodwill				
- Full consolidation method	672	664	-	-
- Equity method	5	5	563	597
Negative Goodwill				
- Full consolidation method	-450	-	-	-
- Equity method	-	-	-	-
Business property rights	371	128		-
	598	797	563	597
	(1 244)	(853)	488	3 022

26. Extraordinary Gains / (Losses)

The detail analysis of this heading is the following:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Extraordinary Gains :				
Fixed assets operations	39	121	23	36
Provision and amortisation reductions	-	62	-	5
Prior year operations	354	118	28	39
Other extraordinary gains	31	271	-	11
	424	572	51	91
Extraordinary Losses :				
Fixed assets operations	5	8	-	-
Prior year operations	1 051	82	-	1
Accelerated amortisation				
- Goodwill	795	-	488	-
- Intangible fixed assets	242	-	-	-
Restructuring costs	285	-	-	-
Other extraordinary losses	81	92	9	9
	2 459	182	497	10
	(2 035)	390	(446)	81

Extraordinary Results were affected by the implementation of the Restructuring plan approved by Board of Directors, with the following action lines: (i) to optimise its operational efficacy adjusting personnel to market needs and focus towards the client, (ii) reduce the number of participated companies in order to reduce costs and increase operational efficacy, (iii) reinforce a conservative accounting policy. The following non recurrent costs are reflected under Extraordinary Results:

- Personnel organisation restructure (functional and commercial) amounting 285 thousand euros.
- Acceleration of some Intangible assets' amortisation period, in the amount of 242 thousand euros.
- Full amortisation of SAF Goodwill, in the amount of 795 thousand euros.

27. Extraordinary Results heading - Reconciliation between Income Statement by Function and by Nature

The Consolidated and Individual Income Statement by Function was prepared in accordance with Accounting Directive nr. 20, which presents a concept of extraordinary income and expenses that differs from that defined in the Portuguese Plan of Accounts for the preparation of the Income Statement by Nature.

On 30 June 2003, the value of extraordinary expenses shown in the Income Statement by Nature has been reclassified under other operating profits and earnings, which results in the following differences in the types of results:

		Group			Individual			
	Ву	Reclassi-	Ву	By	Reclassi-	Ву		
	Nature	fications	Function	Nature	fications	Function		
	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000		
On another an analysis	5 100	(0.101)	9.045	050	(400)	405		
Operating results	5 106	(2 161)	2 945	953	(468)	485		
Financial results	(1 244)	126	(1 118)	488	22	510		
Current results	3 862	(2 035)	1 827	1 441	(446)	995		
Extraordinary results	(2 035)	2 035	-	(446)	446	-		
Net profit for the year	1 166	-	1 166	751	-	751		

28. Income Tax

The companies included in the consolidation are taxed individually, each one calculating its own corporate tax (IRC). In accordance with prevailing legislation, these companies' tax returns are subject to review and adjustment by the tax authorities for a period of four years, and for a period of ten years years for Social Security.

Tax losses, also subjected to tax inspections, may be deducted to future net profits within the next six year period.

The companies' tax returns from 2000 to 2003 are still awaiting eventual revision by the tax authorities. The managements of the companies included in the consolidation believe that any adjustment arising from the tax authorities' reviews and or inspections of those tax returns are unlikely to have a material effect on the consolidated financial statements.

Income tax provision analysis is as follows:

	Group		Individual	
	2003	2002	2003	2002
	Euro'000	Euro'000	Euro'000	Euro'000
Income tax provision	1 681	2 076	219	56
Deferred tax assets provision	(1 045)	(711)	-	-
Other foreign companies tax provision	-	-	-	-
Deferred tax liabilities provision (see note 6)	25	<u> </u>		-
	661	1 365	219	56

Reconciliation between the Group's effective and nominal tax rate for the years 2003 and 2002 is analysed as follows:

	200	2002		1
	Income tax	Tax rate	Income tax	Tax rate
	Euro '000	%	Euro '000	%
Nominal tax rate and income tax	603	33.00%	1 506	33.00%
- Main effects on taxation :				
Jobs (net creation)	(154)	-8.43%	(758)	-16.61%
Research & development and Investment	(118)	-6.46%	(237)	-5.19%
Foreign Branches	288	15.76%	446	9.77%
Extraordinary amortizations / goodwill	459	25.12%	475	
Portuguese Branches	94	5.15%	-	
Other adjustments to taxable amount	509	27.86%	644	14.11%
Effective tax rate and Income tax	1 681	92.00%	2 076	35.08%

29. Guarantees made to third parties

The financial commitments not included in the balance sheet are bank guarantees given to third parties to act as guarantees for ongoing projects, are detailed as follows:

	Group	Individual
	2003	2003
	Euro'000	Euro'000
Customer / On going project:		
IIES	719	719
TMN	438	438
CTT	488	488
ISQ	195	195
DGSP	100	100
CP	20	20
Alcatel	6	6
ARS - Norte	8	8
Carris	1 085	1 085
CCRA	25	25
CCRN	29	29
Codipor	40	40
DGV	40	40
Hospital Santa Maria	29	29
INPI	97	97
POSTLOG	509	509
PT Prime	48	48
Silcoge	664	664
Other	968	968
	5 506	5 506

The responsibility for guarantees given, by company and financial institution is detailed as follows:

		Group	Individual
		2003	2003
	Banco	Euro'000	Euro'000
Novabase S.G.P.S.	BPI	102	102
Novabase S.G.P.S.	CGD	40	40
Novabase Consulting	BPI	1 239	1 239
Novabase Consulting	BES	1 233	1 233
Novabase Suporte à Decisão	BPI	438	438
Novabase Suporte à Decisão	BES	32	32
Novabase Data Quality	BES	131	131
Novabase Data Quality	BPI	74	74
Novabase Saúde	BCP	32	32
Novabase Integração de Processos	BPI	17	17
NBO Recursos em TI	BPI	4	4
Novabase Serviços	BPI	2	2
Novabase Serviços	BES	664	664
Novabase Desenvolvimento à Medida	BPI	515	515
Novabase Porto	BPI	82	82
Octal - Engenharia de Sistemas	BES	901	901
		5 506	5 506

30. Novabase Group Segmental Reporting

Novabase Group's activity detailed by business segment is analysed as follows:

	Division Novabase Consulting Euro'000	Division Engineering Solutions Euro'000	Division Novabase Capital Euro'000	TOTAL Group Novabase Euro'000
Sales	68	30 779	104	30 951
Cost of goods sold	42	24 044	56	24 142
Gross margin	26	6 735	48	6 809
Other Operating Income				
Services rendered	23 208	7 889	2 678	33 775
Own work	211	278	151	640
Supplementary income and subsidies for operations	1 157	-	-	1 157
Other exploration income	153	12		165
	24 729	8 179	2 829	35 737
Other Operating Costs				
External services and supplies	7 691	6 168	1 878	15 737
Personnel expenses	12 226	4 993	814	18 033
Provisions	306	33	-	339
Other exploration costs	69	52	12	133
	20 292	11 246	2 704	34 242
Gross Operating Results (EBITDA)	4 463	3 668	173	8 304
Depreciation / amortisation	2 034	1 141	23	3 198
Operating Results (EBIT)	2 429	2 527	150	5 106
Financial Gains / (Losses)	(392)	(356)	102	(646)
Financial investments amortisation	(776)	382	(204)	(598)
Current Results	1 261	2 553	48	3 862
Extraordinary Gains / (Losses)	(189)	91	305	207
Non recurrent Costs	(1 872)		(370)	(2 242)
Income before taxes	(800)	2 644	(17)	1 827
Income taxes Minority interests				661 415
Attributable net income			;	751
Other Information :				
Turnover	23 276	38 668	2 782	64 726
EBITDA	4 463	3 668	173	8 304
EBITDA % on Turnover	19.17 %	9.49 %	6.22 %	12.83 %
Structure costs / Income %	90.04 %	31.80 %	92.98 %	56.14 %
Income before taxes % on Turnover	-3.44 %	6.84 %	-0.61 %	2.82 %

31. Stock Options Plan

The employees and members of the Board of Directors of the Novabase Group were given the right to subscribe to and/or purchase shares under a stock option plan. Stock options are a type of incentive scheme based on purchase options for the company's shares. These include two components: the basic admission component and the annual performance component.

The options given under the basic admission component and the annual performance component consist of rights to subscribe to and/or purchase shares during special increases in the company's share capital or by purchasing shares in the company, under the terms laid down for each participant.

Participants can exercise options given as part of each annual performance component on four different occasions. The first occasion falls on 25 May of the year following the beginning of the annual performance component and the others on 25 May (or first subsequent working day) of the next three years in blocks of 25% of the number of options assigned. Options not exercised partially or totally when they fall due can be exercised on subsequent due dates. The last options in the current plan will be distributed in 2003.

About 470 000 options have already been distributed under this plan in the first admission components and 25% of these i.e. 117 500 have already been exercised, generating a share capital increase of 27 982 euros, with the issue of 55 964 new shares.

32. Other Relevant Information

The company was subject to a lawsuit over the rental contract of its former head office for the amount of 1 012 thousand euros. This suit is being contested and the company has counter-sued for possible damages should the legal action prove unfounded. Management considers that the risk of this suit is very small and should not therefore have any significant effect on the consolidated financial

Presently, March 2003, court of first instance decision was favourable to Novabase and the company was completely absolved, this decision was appealed by the author.

The company was subject to a lawsuit from a former employee of one participate company, demanding a compensation in the amount of 904 thousand euros. This suit is being contested and the company has counter-sued, requiring a fine and compensation on pretence of contention in bad faith. Management considers that the risk of this suit is very small and should not therefore have any significant effect on the consolidated financial statements.

Three employees sued the company before the Lisbon Labor Courts of law, demanding compensations in the global amount of 129 thousand euros.

33. Subsequent Events

Consulting Division is under a reorganization process, in view of the concentration by means of amalgamation of some companies, namely the following:

- Merger of Cfocus and Novabase Gestão Empresarial
- Merger of Novabase Desenvolvimento à Medida and Novabase Integração de Processos
- Merger of Novabase Data Quality, Novabase Suporte à Decisão and Praetor III
- Merger of Flag and Flag Beat

III. FINANCIAL STATEMENTS
PRO FORMA IAS (Not Autided)
for the Six Months Ended June 30, 2003 and 2002

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NOVABASE S.G.P.S., S.A. Financial Statements - Pro forma IAS 31 December, 2002 and 2001

FINANCIAL STATEMENTS PRO FORMA IAS (Not Autided)

Pro forma IAS consolidated financial information prepared in accordance with International Accounting Standards

Although only mandatory to prepare annual financial statements for a listed company with effect from 1 January 2005, in accordance with International Accounting Standards ("IAS"), the Board of Directors of Novabase SGPS decided to anticipate the disclosure of some IAS consolidated pro forma indicators and to present the reconciliation between IAS and Portuguese GAAP for both Net Profit and ordinary Shareholders' Equity. The disclosure provided is for information purposes only and includes significant IAS adjustments.

The transition to IAS adjustments, were based on ED1-First Time Application of IFRS. The Board of Directors does not expect that there will be material changes applicable to Novabase S.G.P.S. when the respective International Financial reporting Standard ("IFRS") is issued

In summary, the Consolidated Pro forma Net Profit - IAS is analysed as follows:

	2003 Euro'000	2002 Euro'000
Consolidated Net Profit - Portuguese GAAP	751	2 820
Adjustments to IAS:		
- Start up costs	74	57
- Expenses on publicity campaigns	(1 783)	130
- Research and development costs	(2 731)	(302)
- Bonus to employees	(95)	(478)
- Deferred income taxes	1 422	15
Consolidated Net Profit - IAS PRO FORMA	(2 362)	2 242

In summary, the Consolidated Pro forma Shareholders' Equity is analysed as follows:

	2003 Euro/000	2002
	Euro'000	Euro'000
Shareholders' Equity - Portuguese GAAP	69 185	64 250
Adjustments to IAS:		
- Start up costs	(404)	(416)
- Expenses on publicity campaigns	(1 795)	(159)
- Research and development costs	(3 827)	(1 164)
- Bonus to employees	(300)	(478)
- Deferred income taxes	2 039	643
- Fair-value of Investment Bonds	(25)	(57)
Shareholders' Equity - IAS PRO FORMA	64 873	62 619

A Pro forma Consolidated Balance Sheet and Pro forma Consolidated Income Statement prepared in accordance with International Accounting Standards are presented in next pages.

NOVABASE S.G.P.S., S.A. Financial Statements - Pro forma IAS 31 December, 2002 and 2001

FINANCIAL STATEMENTS PRO FORMA IAS (Not Autided)

Consolidated Balance Sheet - PRO FORMA IAS as at June 30, 2003 and 2002 Prepared in accordance with the International Accounting Standards

Non Current		2003 Euro'000	2002 Euro'000
Tangible assets 7 035 6 857 Intangible assets 13 379 8 000 Goodwill 7 246 10 267 Financial investments 801 414 Deferred tax assets 7 664 2 095 Total non Current Assets 36 125 28 233 Current Inventories 10 292 8 799 Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 067 4 813 Marketable securities 1812 12 63 Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total current assets 86 862 72 178 Total assets 12 2987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit 2 369 2 422	Assets		
Intagble assets 13 379 8 600 Goodwill 7 246 10 267 Financial investments 801 414 Deferred tax assets 7 664 2 095 Total non Current Assets 36 125 28 233 Current Inventories 10 292 8 799 Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 067 4 813 Marketable securities 1 812 12 463 Cash and cash equivalents 2 1295 12 393 Total current assets 86 862 72 178 Total current assets 86 862 72 178 Total current assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share penitum 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Liabilities 5 281 3 872	Non Current		
Godwill 7 246 10 287 Financial investments 801 414 Deferred tax assets 7 664 2 085 Total non Current Assets 36 125 28 233 Current Inventories 10 292 8 799 Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 867 4 813 Marketable securities 1 812 12 63 Cash and cash equivalents 2 1 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share capital 14 128 14 128 Total sects (17) (508 Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 flow Consolidated net profit (2 302) 2 322 Minority Interests 5 281 3 872 Liabilities Non Current 5 89 340 Provision for liabilities and charges <td>Tangible assets</td> <td>7 035</td> <td>6 857</td>	Tangible assets	7 035	6 857
Financial investments 801 414 Deferred tax assets 7664 2 085 Total non Current Assets 36 125 28 233 Current 10 292 8 799 Inventories 10 292 8 799 Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 1067 4 1812 Marketable securities 1 812 1 2 183 Cash and cash equivalents 21 295 12 393 Total current assets 86 802 72 178 Total assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508 Share penitum 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit 2 362 2 362 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 8 500 - <td>Intangible assets</td> <td>13 379</td> <td>8 600</td>	Intangible assets	13 379	8 600
Deferred tax assets 7 664 2 095 Total non Current Assets 36 125 28 233 Current 10 292 8 799 Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 1067 4 181 Marketable securities 1 812 1 2 463 Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 8 501 1 604 Reserves and retained earnings 17 971 11 604 Consolidated net profit 2 382 2 242 Individual of the profit 4 873 6 2 619 Minority Interests 5 281 3 872 Liabilities 5 281 3 872 Vial Deferred Tax Liabilities and charges 5 0 - Deferred Tax Liabilities 7 5 - Total Non Current L		7 246	10 267
Current Up 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
Current 10 292 8 799 Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 067 4 813 Marketable securities 1812 12 463 Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share lodlers' Equity Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 3 5153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 5 899 340 Provision for liabilities and charges 5 0 - Deferred Tax Liabilities 7 5 - Total Non Current Liabilities 9 214 340 Curre	Deferred tax assets	7 664	2 095
Inventories 10 292 8 799 Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 167 4 813 Marketable securities 1 812 12 463 Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 589 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 3 3 67 3 432 Trade Creditors 17 167 10	Total non Current Assets	36 125	28 233
Trade debtors and Accrued income 40 396 33 710 Other debtors and Prepaid expenses 13 067 4 813 Marketable securities 18 12 12 463 Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 5 89 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 80 3 767 3 432 Trade Creditors 17 167	Current		
Other debtors and Prepaid expenses 13 067 4 813 Marketable securities 1 812 12 463 Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 5 89 340 Provision for liabilities and charges 5 0 - Deferred Tax Liabilities 7 5 - Total Non Current Liabilities 9 214 340 Current 9 214 340 Deferred Tax Liabilities 3 767 3 432 Trade Creditors 17 167 10 524 <td>Inventories</td> <td>10 292</td> <td>8 799</td>	Inventories	10 292	8 799
Marketable securities 1 812 12 463 Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities 5 281 3 872 Liabilities 5 8 500 - Provision for liabilities and charges 5 0 - Deferred Tax Liabilities 7 5 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362	Trade debtors and Accrued income	40 396	33 710
Cash and cash equivalents 21 295 12 393 Total current assets 86 862 72 178 Total assets 122 987 100 411 Share sapital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 5 89 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 9 214 340 Current Liabilities 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 <td>Other debtors and Prepaid expenses</td> <td>13 067</td> <td></td>	Other debtors and Prepaid expenses	13 067	
Total current assets 86 862 72 178 Total assets 122 987 100 411 Shareholders' Equity Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities 5 89 340 Provision for liabilities and charges 5 89 340 Provision for liabilities and charges 5 89 340 Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 9 214 340 Current 9 214 340 Current Liabilities 17 167 10 524 Total Current Liabilities 16 897 17 362 Deferred Income 5 788 2 262			
Total assets 122 987 100 411 Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 8 500 - Borrowings 8 500 - Provision for liabilities and charges 5 89 340 Provision for liabilities 75 - Total Non Current Liabilities 9 214 340 Current 9 214 340 Current 9 214 340 Current 9 214 340 Current Liabilities 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities	Cash and cash equivalents	21 295	12 393
Shareholders' Equity Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current Borrowings 8 500 - Provision for liabilities and charges 50 - Deferred Tax Liabilities 5 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Current Liabilities 52 833 33 920	Total current assets	86 862	72 178
Share capital 14 128 14 128 Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current Borrowings 8 500 - Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 8 9 214 340 Current 9 214 340 Current Current Liabilities 9 214 340 Current Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Current Liabilities 5 2 833 33 920	Total assets	122 987	100 411
Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current Borrowings 8 500 - Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Shareholders' Equity		
Treasury stock (17) (508) Share premium 35 153 35 153 Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current Borrowings 8 500 - Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Share capital	14 128	14 128
Reserves and retained earnings 17 971 11 604 Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 8 500 - Borrowings 8 500 - Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920		(17)	(508)
Consolidated net profit (2 362) 2 242 Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current Borrowings 8 500 - 589 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Share premium	35 153	35 153
Total Shareholders' Equity 64 873 62 619 Minority Interests 5 281 3 872 Liabilities Non Current 8 500 - Borrowings 8 500 - Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 9 214 340 Current 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Reserves and retained earnings	17 971	11 604
Minority Interests 5 281 3 872 Liabilities Non Current Borrowings 8 500 - 589 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 8 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Consolidated net profit	(2 362)	2 242
Liabilities Non Current Borrowings 8 500 - 589 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 8 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Total Shareholders' Equity	64 873	62 619
Non Current Borrowings 8 500 - 589 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current 8 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Minority Interests	5 281	3 872
Borrowings 8 500 - 589 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Liabilities		
Borrowings 8 500 - 589 340 Provision for liabilities and charges 50 - Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Non Current		
Provision for liabilities and charges 589 340 Deferred Tax Liabilities 50 - Total Non Current Liabilities 75 - Current 8 3767 3432 Borrowings 3767 3432 Trade Creditors 17167 10524 Other creditors and accruals 16897 17362 Deferred Income 5788 2262 Total Current Liabilities 43619 33580 Total Liabilities 5283 33920		8 500	-
Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920			340
Deferred Tax Liabilities 75 - Total Non Current Liabilities 9 214 340 Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Provision for liabilities and charges	50	-
Current Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920		75	-
Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Total Non Current Liabilities	9 214	340
Borrowings 3 767 3 432 Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920	Current		
Trade Creditors 17 167 10 524 Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920		3 767	3 432
Other creditors and accruals 16 897 17 362 Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920			
Deferred Income 5 788 2 262 Total Current Liabilities 43 619 33 580 Total Liabilities 52 833 33 920			
Total Liabilities 52 833 33 920			
	Total Current Liabilities	43 619	33 580
Total Equity and Liabilities 122 987 100 411	Total Liabilities	52 833	33 920
	Total Equity and Liabilities	122 987	100 411

NOVABASE S.G.P.S., S.A. Financial Statements - Pro forma IAS 31 December, 2002 and 2001

FINANCIAL STATEMENTS PRO FORMA IAS (Not Autided)

Consolidated Statement of Income - PRO FORMA IAS for the Six Months Ended June 30, 2003 and 2002 Prepared in accordance with the International Accounting Standards

	2003 Euro'000	2002 Euro'000
Sales	30 951	19 325
Cost of sales	24 142	13 893
Gross margin	6 809	5 432
Other operating income		
Services rendered	33 775	31 419
Supplementary income and subsidies	1 157	170
Other operating income	589	584
	35 521	32 173
	42 330	37 605
Other operating costs		
External services and supplies	18 429	13 979
Staff costs	17 488	16 531
Provisions	339	397
Restructuring costs	4 793	_
Other operating expenses	353	321
	41 402	31 228
Operating profit before depreciation and amortisation (EBITDA)	928	6 377
Depreciation	2 460	1 670
Operating profit (EBIT)	(1 532)	4 707
Net finance costs	(646)	(56)
Goodwill, Business property rights amortisation	(598)	(797)
Profit before income tax	(2 776)	3 854
Provisão para impostos sobre lucros	1 681	2 076
Provisão para impostos diferidos	(2 442)	(726)
Profit after Tax	(2 015)	2 504
Minority Interest	347	262
Net Profit	(2 362)	2 242
Basic earnings per share (expressed in euros)	(0.08) euros	0.08

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IV. REGISTERED AUDITOR IN THE PORTUGUESE STOCK EXCHANGE AUTHORITY AND EXTERNAL AUDITORS DOCUMENTS

BELARMINOMARTINS EUGÉNIO FEREIRA, ASSOCIADOS

Sociedade de Revisores Oficiais de Contas

Belarmino Martins, Eugénio Ferreira & Associados, SROC, Lda. Avenida da Liberdade, 245 - 8° C 1269 - 035 Lisboa Portugal Tel +351 21319 70 00 Fax +351 21316 11 12

Limited Review Report Prepared by an Auditor Registered at the CMVM on the Consolidated Half Year Information

(Free Translation from the original in Portuguese)

Introduction

- 1 Pursuant to article 246 of the Securities Market Code ("Código dos Valores Mobiliários"), we hereby present our Limited Review Report on the consolidated information for the period of six months ended 30 June 2003, of Novabase Sociedade Gestora de Participações Sociais, S.A., included in: the Directors' Report, consolidated balance sheet (which shows a total of euro 127.477 thousand, total minority interests of euro 5.759 thousand and a total shareholders' equity of euro 69.185 thousand, including a profit for the period of euro 751 thousand), consolidated statement of income by nature and by functions, and consolidated cash flow statements for the period then ended and in the respective notes.
- 2 The amounts in the consolidated financial statements, as well as the financial information, were obtained from the accounting records of the Company and its subsidiaries, subsequently adjusted with amounts, not yet registered, which were part of our work.

Responsibilities

- 3 The Company's board of Directors is responsible for: (a) the preparation of consolidated financial information that present a true and fair view of the financial position of the companies included in the consolidation and the consolidated results of their operations; (b) the preparation of historical financial information in accordance with generally accepted accounting principles that is complete, true, up-to-date, clear, objective and licit, as required by the Securities Market Code ("Código dos Valores Mobiliários"); (c) adopting adequate accounting policies and criteria; (d) the maintenance of appropriate systems of internal control; and (e) informing on any significant facts that have influenced their activity, financial position or results.
- 4 Our responsibility is to verify the financial information included in the above mentioned documents, namely if, it is complete, true, up-to-date, clear, objective and licit, as required by the Securities Market Code ("Código dos Valores Mobiliários"), and to issue a professional and independent report based on our work.

Scope

- Our work was performed, with the objective of obtaining moderate assurance about whether the financial information referred to above is free of material misstatement. Our work, which was based on the Technical Rules and Directives of the Portuguese Institute of Statutory Auditors ("Normas Técnicas e Directrizes de Revisão/Auditoria da Ordem dos Revisores Oficiais de Contas"), was planned in accordance with that objective, and consisted: (a) mainly of enquiries and analytical procedures to review: (i) the reliability of the assertions included in the financial information; (ii) the adequacy of the accounting policies adopted considering the circumstances and their consistent application; (iii) the applicability, or otherwise, of the going concern concept; (iv) the presentation of the financial information; and (v) if, the consolidated financial information is complete, true, up-to-date, clear, objective and licit; and (b) substantive test of unusual and significant transactions.
- 6 Our work also covered verification of the consistency of the consolidated financial information included in the Directors' Report with the remaining documents referred to above.
- 7 We believe that our work provides a reasonable basis for issuing this report on the half year financial information.

Conclusion

8 Based on our work, which was performed with the objective of obtaining moderate assurance, nothing came to our attention that leads us to believe that the consolidated financial information for the period of six months ended 30 June 2003 is not free of material misstatements that affects its conformity with generally accepted accounting principles in Portugal and that it is not complete, true, up-to-date, clear, objective and licit.

Lisbon, 30 July 2003

Belarmino Martins, Eugénio Ferreira & Associados, Sociedade de Revisores Oficiais de Contas, Lda. represented by:

Abdul Nasser Abdul Sattar, R.O.C.

Belarmino Martins, Eugénio Ferreira & Associados, S.R.O.C., Lda. Sede: Avenida da Liberdade 245 - 8°C, 1269 - 035 Lisboa NIPC 501 514 252 Capital social Euros 16.800 Matriculada na Conservatória do Registo Comercial sob o nº10676 Inscrita na Lista dos Revisores Oficiais de Contas sob o nº39
Inscrita na Comissão de Valores Mobiliários sob o nº 330
Correspondente da PricewaterhouseCoopers

Sociedade de Revisores Oficiais de Contas

Belarmino Martins, Eugénio Ferreira & Associados, SROC, Lda. Avenida da Liberdade, 245 - 8° C 1269 - 035 Lisboa Portugal Tel +351 21319 70 00 Fax +351 21316 11 12

Limited Review Report Prepared by an Auditor Registered at the CMVM on the Half Year Information

(Free Translation from the original in Portuguese)

Introduction

- 1 Pursuant to article 246 of the Securities Market Code ("Código dos Valores Mobiliários") we hereby present our Limited Review Report on the information for the period of six months ended 30 June 2003, of Novabase Sociedade Gestora de Participações Sociais, S.A., included in: the Directors' Report, balance sheet (which shows a total of euro 96.405 thousand and a total shareholders' equity of euro 69.185 thousand, including a profit for the period of euro 751 thousand), the statement of income by nature and by functions, and cash flow statements for the period then ended and in the respective notes.
- The amounts in the financial statements, as well as the financial information, were obtained from the accounting records of the Company, subsequently adjusted with amounts, not yet registered, which were part of our work.

Responsibilities

- The Company's board of Directors is responsible for: (a) the preparation of historical financial information in accordance with generally accepted accounting principles that is complete, true, up-to-date, clear, objective and licit, as required by the Securities Market Code ("Código dos Valores Mobiliários"); (b) adopting adequate accounting policies and criteria; (c) the maintenance of an appropriate system of internal control; and (d) informing on any significant facts that have influenced its activity, financial position or results.
- 4 Our responsibility is to verify the financial information included in the above mentioned documents, namely if, it is complete, true, up-to-date, clear, objective and licit, as required by the Securities Market Code ("Código dos Valores Mobiliários"), and to issue a professional and independent report based on our work.

Scope

- Our work was performed, with the objective of obtaining moderate assurance about whether the financial information referred to above is free of material misstatement. Our work, which was based on the Technical Rules and Directives of the Portuguese Institute of Statutory Auditors ("Normas Técnicas e Directrizes de Revisão/Auditoria da Ordem dos Revisores Oficiais de Contas"), was planned in accordance with that objective, and consisted: (a) mainly of enquiries and analytical procedures to review: (i) the reliability of the assertions included in the financial information; (ii) the adequacy of the accounting policies adopted considering circumstances and their consistent application; (iii) the applicability, or otherwise, of the going concern concept; (iv) the presentation of the financial information; and (v) if the financial information is complete, true, up-to-date, clear, objective and licit; and (b) substantive test of unusual and significant transactions.
- 6 Our work also covered verification of the consistency of the financial information included in the Directors' Report with the remaining documents referred to above.
- 7 We believe that our work provides a reasonable basis for issuing this report on the half year financial information

Conclusion

8 Based on our work, which was performed with the objective of obtaining moderate assurance, nothing came to our attention that leads us to believe that the financial information for the period of six months ended 30 June 2003 is not free of material misstatements that affects its conformity with generally accepted accounting principles in Portugal and that it is not complete, true, up-to-date, clear, objective and licit.

Lisbon, 30 July 2003

Belarmino Martins, Eugénio Ferreira & Associados, Sociedade de Revisores Oficiais de Contas, Lda. represented by:

Abdul Nasser Abdul Sattar, R.O.C.

Belarmino Martins, Eugénio Ferreira & Associados, S.R.O.C., Lda Sede: Avenida da Liberdade 245 - 8°C, 1269 - 035 Lisboa NIPC 501 514 252 Capital social Euros 16.800 Matriculada na Conservatória do Registo Comercial sob o n°10676 Inscrita na Lista dos Revisores Oficiais de Contas sob o nº39 Inscrita na Comissão de Valores Mobiliários sob o nº 330 Correspondente da PricewaterhouseCoopers



PricewaterhouseCoopers

Avenida da Liberdade, 245 - 8° A 1269 - 034 Lisboa Portugal Tel +351 21319 70 00

Tel +351 21319 70 00 Fax +351 21316 11 14

To the shareholders of

Novabase - Sociedade Gestora de Participações Sociais, S.A.

Review Report

(Free Translation from the original in Portuguese)

- We have reviewed the accompanying consolidated balance sheet of **Novabase Sociedade Gestora de Participações Sociais, S.A.** and its subsidiaries as of June 30, 2003, the related consolidated statement of income by nature and by functions and the consolidated cash flow statements for the period of six months then ended and the corresponding notes to the accounts. These financial statements are the responsibility of the company's Management. Our responsibility is to issue a report on these financial statements based on our review.
- 2 We conducted our review in accordance with the International Standard on Auditing applicable to review engagements. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the financial statements are free of material misstatement.
- 3 A review is limited primarily to inquires of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and, accordingly, we do not express an audit opinion.
- Based on our review nothing has come to our attention that causes us to believe that the accompanying consolidated financial statements are not presented fairly, in all material respects, in accordance with generally accepted accounting principles in Portugal.

Lisbon, July 30, 2003

PricewaterhouseCoopers - Auditores e Consultores, Lda.
Sede: Avenida da Liberdade 245 8º A, 1269 - 034 Lisboa
Contribuinte nº. 504193279 Capital social Euros 750.000
Matriculada na Conservatória do Registo Comercial sob o nº. 7297

V. SECURITIES ISSUED BY THE COMPANY AND OTHER GROUP COMPANIES, HELD BY THE BOARD MEMBERS



SECURITIES ISSUED BY THE COMPANY AND OTHER GROUP COMPANIES, HELD BY THE BOARD MEMBERS

	Share Capital	Total Nº of Shares	Shares hold by board menbers at December 31, 2002	Tansactions	Shares hold by board menbers at June 30, 2003	% of shares hold by board menbers
Novabase SGP	PS, S.A. 14 127 982	28 255 964	16 074 697		16 074 697	56.89%
	José Afonso Oom Ferreira de Sousa		3 137 936		3 137 936	11.11%
	Pedro Miguel Quinteiro Marques de Carva	alho	3 137 756		3 137 756	11.10%
	Rogério dos Santos Carapuça		2 352 195		2 352 195	8.32%
	Luís Paulo Cardoso Salvado		2 239 846		2 239 846	7.93%
	João Nuno da Silva Bento		2 239 746		2 239 746	
	Álvaro José da Silva Ferreira		1 010 676		1 010 676	3.58%
	João Filipe dos Santos Teixeira Neto		618 621		618 621	2.19%
	João Vasco Tavares da Mota Ranito José Carlos de Almeida Pedro de Jesus		618 621 460 353		618 621 460 353	2.19% 1.63%
	Nuno Miguel Isidoro Duarte		258 947		258 947	0.92%
Novahase Sun	orte à Decisão, S.A. 199 520	199 520	6 946		6 946	
Trovabase Sup	João Rafael Leitão Ivo da Silva	100 020	6 946		6 946	
NB Consulting		750 000	188 962		188 962	
,	Pedro Miguel Correia Vala Chagas		24 616		24 616	3.28%
	João Rafael Leitão Ivo da Silva		35 653		35 653	4.75%
	Luís Miguel Forjaz de Campos Henriques		34 328		34 328	4.58%
	José Paulo Ribeiro Trigo Delgado		30 000		30 000	4.00%
	Nuno Carlos Dias Santos Fornéas		30 000		30 000	4.00%
	Luís Miguel Mota da Cunha Lobo		27 503		27 503	3.67%
	Jorge Manuel Antunes		6 862		6 862	0.91%
NB Consulting	g S.L.(Espanha) 1 000 000	1 000 000	5 000		5 000	5.00%
	Roberto Haig Junior		5 000		5 000	5.00%
CFocus, S.A.	150 000	150 000	21 000		21 000	14.00%
	João Nuno da Silva Bento		15 000		15 000	10.00%
	Luís Miguel Mota da Cunha Lobo		6 000		6 000	4.00%
MentorIT, S.A.		50 000	10 000		10 000	20.00%
	Mário Rui Cardoso Gaspar		10 000		10 000	20.00%
Novabase Des	envolv. à Medida, S.A. 750 000	750 000	15 769		15 769	
	Pedro Miguel Correia Vala Chagas		15 769		15 769	
Novabase Data	•	250 000	10 000		10 000	
CARIO CA	Luís Miguel Forjaz de Campos Henriques 60 100	60 100	10 000		10 000	
SAPi2, S.A.	Paulo Eduardo Simões de Abreu Cascais	00 100	30 000 7 500		30 000 7 500	
	Jorge Humberto Ferreira Moreira		7 500		7 500	12.48%
	Carlos Manuel dos Santos Russo		7 500		7 500	12.48%
	José Manuel Gomes de Vasconcelos Diniz		7 500		7 500	
Mind, S.A.	500 000	500 000	26 400		26 400	
,	João Carlos Martins Bernardo		8 800		8 800	1.76%
	Rui Pedro Silva Casteleiro		8 800		8 800	1.76%
	Fernando Manuel Hourtiguet de Vasconce	elos	8 800		8 800	1.76%
Novabase Inte	gração Processos, S.A. 150 000	150 000	15 000		15 000	10.00%
	João Pedro Silva		15 000		15 000	10.00%
Novabase Out	sourcing, S.A. 2 500 000	2 500 000	187 500		187 500	7.50%
	Miguel Rolo		187 500		187 500	7.50%
Novabase Port	100 000	100 000	30 000		30 000	30.00%
	Paulo Jor ge Botelho Xardoné		15 000		15 000	15.00%
	Fernando Miguel Figueira Tareco		15 000		15 000	15.00%
CelFocus	100 000	100 000	3		3	0.00%
	Paulo Jorge Barros Pires Trigo		1		1	0.00%
	Francisco Manuel Martins Pereira do Valle	9	1		1	0.00%
	José Afonso Oom Ferreira de Sousa		1		1	
Octal TV	250 000	250 000	48 332		48 332	
	José Carlos de Almeida Pedro de Jesus		24 166		24 166	
CAR	Nuno Miguel Isidoro Duarte		24 166		24 166	
SAF	325 000	325 000	34 125		34 125	
	José Maria Dias Miranda		4 875		4 875	1.50%
	José Oliveira Santos		4 875		4 875	1.50%
OnTV	Mário Jacinto S. Oliveira L. Figueira	100 000	24 375		24 375	7.50%
OnTV	100 000 Nuna Cuimarãos	100 000	22 050		44 100	
FlagRoot 1 d-	Nuno Guimarães	£ 000	22 050		22 050	
FlagBeat, Lda	5 000 João Vaz Fernandes	5 000	200 100		200 100	
	Joaquim Alberto da Silveira R. Bandeira		100		100	
	vouquin i noci to da onvena n. Dandella		100		100	0.04%