NOVABASE

Relevant information

Results 12M19

Lisboa,20 February 2020

Novabase - Sociedade Gestora de Participações Sociais, S.A., under the terms and for the purposes of article 17 of Regulation (EU) no. 596/2014 of the European Parliament and of the Council and article 248-A of the Portuguese Securities Code, discloses today to the market a Trading Update regarding the nine months 2019, whose essential features are included in the presentation attached.

In addition, it is further informed that a webcast on this Trading Update will be held today, at 5 pm Lisbon time (GMT). More information about registration can be found at www.novabase.pt.

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Novabase - Sociedade Gestora de Participações Sociais, SA **Public Company**

Registered Office: Av. D. João II, nº 34, Parque das Nações, 1998-031 Lisboa

Share Capital: € 54,638,425.56

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NEXT-GEN IT SERVICES COMPANY

FY19 Consolidated Results

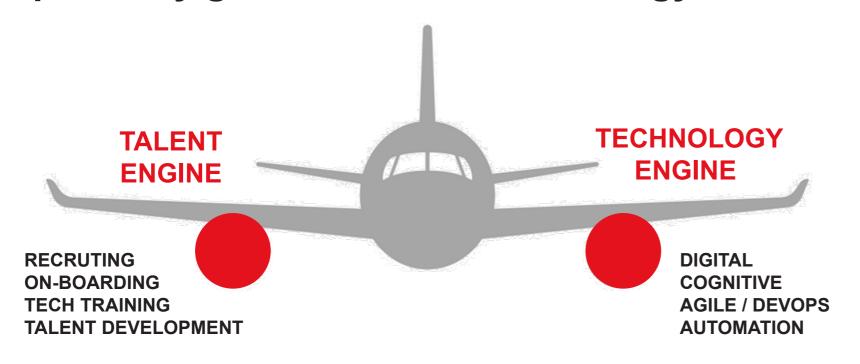
February 20, 2020

Disclaimer

- This presentation includes sector and forward-looking statements involving uncertainties that could cause actual data to differ materially from those indicated.
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- Financial reporting terms used in this Report are mostly in accordance with International Financial Reporting Standards (IFRS) but will include certain non-IFRS financial measures of our performance (APMs). APMs used by Novabase are intended to provide additional information, more comprehensive and relevant to users, and are applied consistently in all periods reflected in this release. Reconciliation of each of these APMs to its most directly comparable IFRS financial measure can be found at the end of this Report. All amounts in this presentation are expressed in million Euros, except otherwise stated.
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 Novabase.

A strategic positioning to capture the future

Propelled by great talent and technology



NEXT-GEN IT

Design & UX
Insights Through Data
Cloud native & scalable
Digital Architecture
API Exposure
AI / Analytics
Test Automation & Engineering
Continuous Delivery
Intelligent Operations

Our ambition in big numbers

Bulk of Transformation until 2021

Regions: Focus on Europe and Middle East

Client: Multi Industry (starting with Telco and Financial Services)

Committed to Digital

Looking for long term partnerships

Next-Gen

x2 Turnover 2023 vs. 2018

- Through M&A and organic growth
- >90% international business in 2023
- Long term client relationships with few large accounts

Double-digit EBITDA margin in 2023

Value Portfolio

Generate funds to support Next-Gen growth

FY19 Outlook



CEO

Message from João Nuno Bento

"I strongly believe 2019 was a remarkable year for Novabase.

A new Strategic Direction was approved, setting the conditions for the execution of a clear and compelling value creation roadmap.

The divestment of the GTE Business for 36 M€ (completed on January 9, 2020) was a key achievement, allowing Management to focus on the Next-Gen Transformation agenda.

Value Portfolio segment assets performed much above our expectations delivering 15% revenue growth on the operations side and generating a 6.7 M€ financial gain mainly due to the Feedzai valuation re-appraisal within the VC Portfolio.

Next-Gen segment results came out in line with our estimates considering the investments in Talent Engine, a reset on geographical focus and a management overhaul. On the Financials, I would underline the following key achievements:

- Turnover increased 9% YoY;
- Next-Gen represents 68% of total Turnover;
- EBITDA reached 9.4 M€ (7.8% on revenue);
- Net Profit was 20.4 M€ (0.66 € per share);
- 9 M€+ were repatriated from Angola significantly lowering the balance sheet exposure to this geography;
- Talent Pool increased 9%, in line with Turnover;
- FY19 Total Shareholder Return was 60%;
- The cash position is now at 34.1 M€ (does not yet reflect the cash inflow related to the GTE Business disposal);
- The Board will propose a 0.85 € per share cash distribution on next GMS, which fulfills the commitment made to Shareholders to distribute 1.5 €/share in 2019-2023.

Thank You All for your support!"

2019 in Review

NEW STRATEGY LAUNCHED

Approved by the Board and disclosed in July 2019.

GMS held on September 26, 2019, voted for a **new executive Board Member** to lead Next-Gen Segment, a **Stock Options plan** and a Share Buy-back program, and an **extraordinary remuneration** of 0.5 €/share.

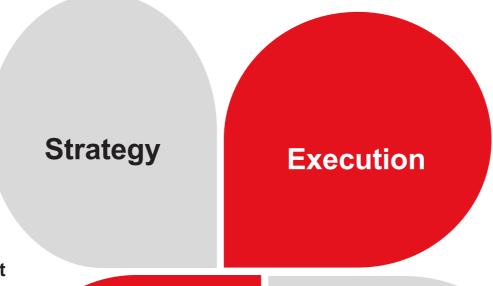
EURONEXT AWARD

Novabase was distinguished by the **Euronext** as the "**SME Equity Champion**" for delivering the **highest TSR**.

NEXT-GEN HONOURED!

The FinTech & RegTech Global Awards recognized Symetria® as the best reporting and compliance data management solution.

Celfocus awarded an honourable mention at the World Agility Forum for the consistent dedication and collaboration in implementing agile transformation initiatives.



FOCUS ON TRANSFORMATION

Next-Gen working on growth through scaling up its Talent engine & developing structures to enlarge access to international clients.

Value Portfolio generating value to fund growth in Next-Gen: recent sale of "the Government, Transport and Energy business" to VINCI Energies for a Price to Sales 2019 multiple of 1x subject to final adjustments.

Awards

Celebrations

HAPPY BIRTHDAY TO US!

2019 was the year we **celebrated 30 years** of success and transformation. The first Alumni party was held, bringing together current and former employees

Relevant Information



Sale of GTE Business

Completion of the sale of Government, Transport and Energy Business

- As at November 4, 2019, Novabase has entered into a sale and purchase agreement with VINCI Energies
 Portugal, SGPS, S.A. ("VEP") to sell its "Application and Data Analytics" business for the Government, Transport and Energy ("GTE Business"), through the sale of the shares representing the entire share capital of Novabase Digital S.A. as well as the transfer of the economic value and of employees assigned to the GTE Business in other companies of the Group;
- The agreed purchase price was 33
 M€, to be paid on the completion date of the transaction, subject to certain adjustments, as foreseen in the sale and purchase agreement;

- A potential earn-out of 3 M€ may be added to the agreed purchase price, depending on the final performance of the GTE Business in the financial year of 2019;
- The sale was substantially completed at the end of 2019 after verification of the relevant conditions precedent under the Agreement, and at January 9, 2020, the agreed purchase price was paid. The final price is still subject to positive and negative adjustments, resulting from the final calculation of price mechanisms clauses in the Agreement;
- As a result, Novabase recorded, with reference to December 31, 2019, the gain on the sale of GTE Business to VEP, in the amount of 12.0 M€; the gain considers the achievement of 100% of the earn-out;
- To be noted that GTE Business represented a turnover of 35 M€ in 2019 and employed around 400 employees.



FY19 performance: Strategy 2019+ in motion!

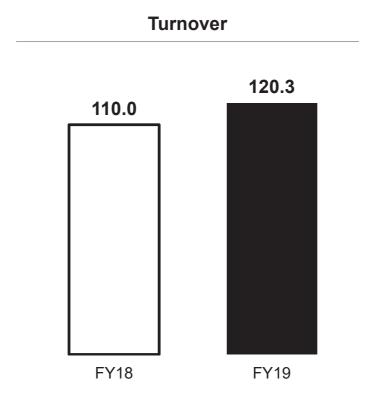
Turnover and EBITDA do not include the GTE Business, discontinued in 4Q19, for all periods in this presentation.

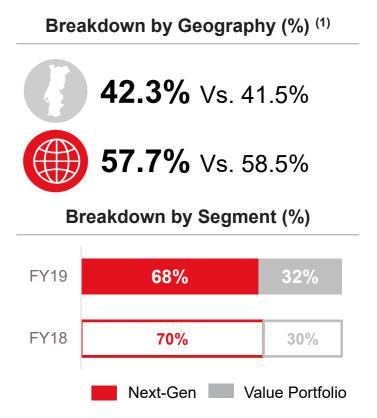
- Turnover increased 9% YoY, with Next-Gen representing 68%
- Next-Gen International Turnover was 90% on Europe
 & ME
- EBITDA of 9.4 M€, including the positive effect of IFRS16
- Net Profit sets a new record, reaching 20.4 M€, benefiting from the gain on sale of GTE Business
- Solid Net Cash position of 34.1 M€
- Talent pool increased 9% YoY, reaching 1838 employees
- Total Shareholder Return of 60% in FY19



Turnover

Turnover increased 9% YoY, with Next-Gen representing 68%





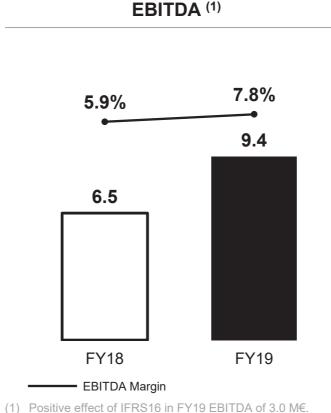
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 The Turnover by Geography in the FY19 was computed based on the executed project geography instead of the invoiced client geography, with the FY18 restated.

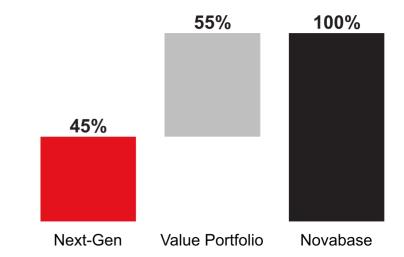


EBITDA

EBITDA of 9.4 M€, including the positive effect of IFRS16



Breakdown by Segment (%)



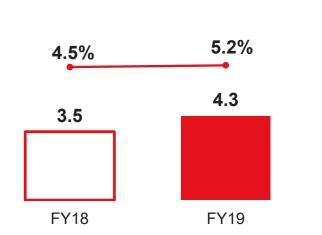


Segment

Next-Gen Turnover grows 7% YoY...

... and working on strategic initiatives





EBITDA (1)

(1) Positive effect of IFRS16 in FY19 EBITDA of 1.1 M€.

EBITDA Margin

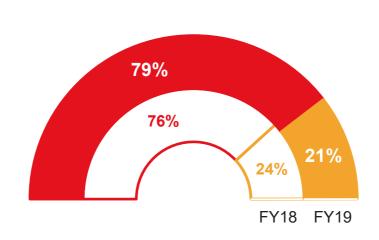


Next-Gen Segment

Next-Gen grows in target markets

Multi Industry approach, with FY19 still focused in Telco.

% of Revenue by Industry



■Telco ■Financial Services

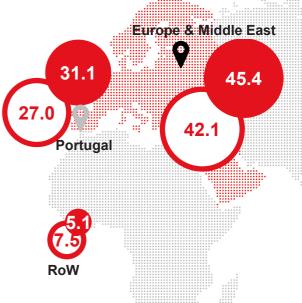
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International Turnover grows 2% YoY.

62% of **Next-Gen** Turnover generated **outside Portugal,** with **Europe & ME** accounting for **90%** of it (85% in FY18).

Exposure to geographies with greater volatility decreased by 23% YoY.

Revenue by Geography



Talent engine/nearshore capability

Client relationship & front delivery

FY19



Next-Gen Segment

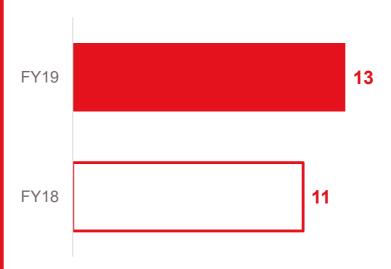
Building long term relationships

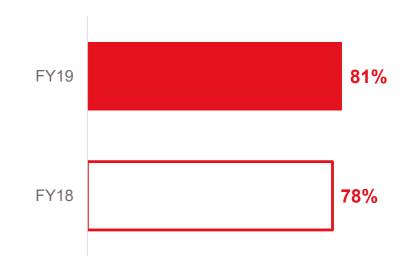
Large accounts registered a growth, both in number...

Top Tier Clients (1)

...and in Revenues (increasing 11% YoY).

% of Revenues from Top Tier clients (1)





Note: Total number of clients in FY19 was 102, same number as previous year.

(1) Top Tier clients (>1 M€) considers the Trailing 12 months.

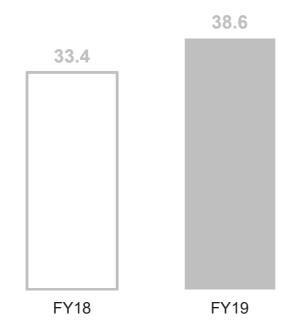


Value Portfolio Segment

Value Portfolio Turnover grows 15% YoY

49% of **Value Portfolio** Turnover is generated **outside Portugal**.

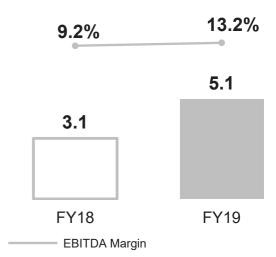
Turnover



Resilient performance in Value Portfolio

Positive performance of the **IT Staffing Business**.

EBITDA (1)



(1) Positive effect of IFRS16 in FY19 EBITDA of 1.9 M€.



Net Profit sets a new record, 20.4 M€

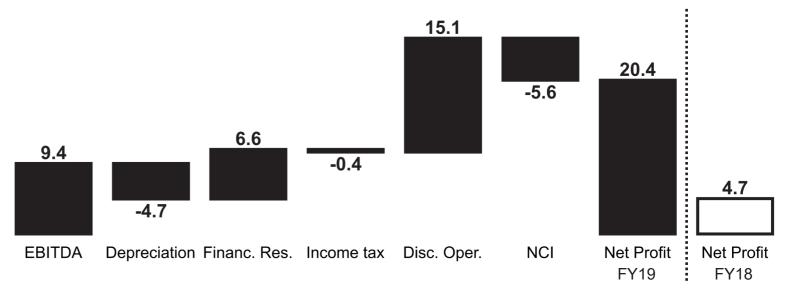
Total earnings per share reached 0.66 euros (Vs. 0.15 euros in FY18).

EBITDA to Net Profit

Depreciation expense increased 87% YoY, reflecting the entry into force of IFRS16⁽¹⁾.

Financial results⁽¹⁾ increased 8.2 M€ YoY. due to the re-evaluation of an investment in the venture capital business, also responsible for the evolution of NCI (-5.6 M€ Vs. -0.3 M€ in FY18).

Discontinued Operations reached a **15.1 M€** profit (Vs. 3.3 M€ in FY18), which mainly refers to the results attributable to GTE. In FY19, also includes the gain on the sale of this business, amounting to 12.0 M€.



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(1) Negative effect of IFRS16 in FY19 of 2.7 M€ in depreciation 17 expense and 0.3 M€ in financial results.

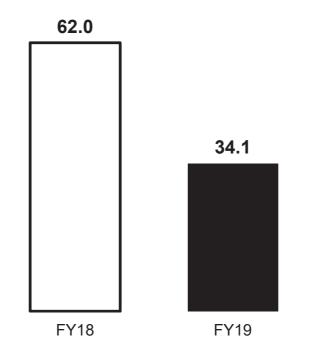


Net Cash

Net Cash position of 34.1 M€

Does not yet reflect the cash inflow from GTE Business disposal.

Net Cash



Cash use of 0.2 M€ in 2019 excluding shareholders remuneration and the payment of dividends to NCI, and disregarding the perimeter variation:

- 20.2 M€ to Shareholders, corresponding to a regular dividend of 0.15 €/share, paid in June 2019, and an extraordinary remuneration of 0.5 €/share, paid in October 2019;
- 0.5 M€ to Non-Controlling Interests, paid in September 2019;
- 6.9 M€ of impact of exiting GTE Business.

Note: From the 34.1 M€, 13.5 M€ refers to Non-controlling Interests.

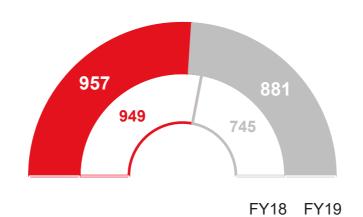




Talent

Talent Pool of 1838 employees in FY19

Average number of Employees (1)



■Next-Gen ■Value Portfolio (2)

- (1) Excluding GTE Business.
- (2) Including holding / shared services representing 89 employees in FY19 (87 in FY18).

Talent pool increased 9% YoY.

Next-Gen Turnover per employee increased 6% YoY.

Attrition rate of **Next-Gen** was **21.1%** in FY19, the same as the year before.



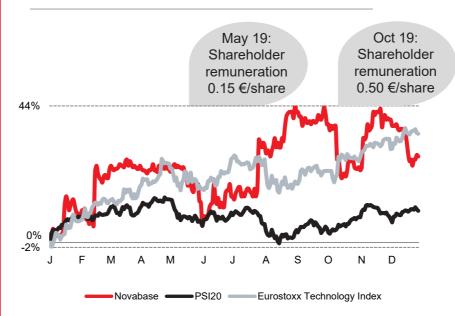


Stock Market

Novabase TSR of 60% in FY19

The Board will propose to the GMS to be held on May 12, a remuneration of 0.85 €/share. This distribution fulfills the commitment made to Shareholders to distribute 1.5 €/share in 2019-2023.

Novabase and the Market



Novabase share price increased 28% in FY19, while PSI20 Index increased 10% and EuroStoxx Technology Index, 35%.

The average price target disclosed by the research that covers Novabase is 4.70 €, and the average upside is 82%.

In FY19, a gross dividend in the amount of 4.7 M€ (0.15 €/share) was paid to Shareholders. Additionally, it was paid an extraordinary remuneration of 15.5 M€ (0.50 €/share).

Market Capitalization at the end 2019 is 81.0 M€, implying a ttm Price to Sales of 0.52x.

Free Float **Velocity in FY19 represented 27%** with a free float of 40%⁽¹⁾.

APMs



Alternative Performance Measures

Net Cash

Net Cash provides information on the level of cash and other bank deposits and marketable securities, after discounting the debts to financial institutions, assisting in the analysis of the company's liquidity and ability to meet its non-bank commitments.

The caption "Cash and cash equivalents" is simultaneously the item of the consolidated statement of financial position more directly reconcilable and more relevant to this APM.

The detail and breakdown of Net Cash, as well as the reconciliation in FY19 and prior period, is analysed in the table on the right.

This APM and all its components contain no estimates or judgments made by Management.

	FY18	FY19	
Cash and cash equivalents	63,614	48,755	
Debt securities - Non-Current	7,680	403	
Debt securities - Current	1,198	2,793	
Treasury shares held by the Company (1)	761	972	
Bank borrowings - Non-Current	(6,294)	(13,600)	
Bank borrowings - Current	(4,959)	(5,194)	
Net Cash (Euro thousands)	62,000	34,129	
	FY18	FY19	
Treasury shares held by the Company	376,611	376,611	
Closing price @ last tradable day (€)	2.020	2.580	
Treasury shares held by the Company (Euro thousands)	761	972	

(1) Is determined by multiplying the number of treasury shares held by the Company at the end of the period by the share price on the last tradable day.

About **Novabase**



NEXT-GEN IT SERVICES COMPANY

Company Information

Novabase SGPS, S.A. Public Company

Euronext code: PTNBA0AM0006 Registered in TRO of Lisbon and Corporate Tax Payer no.

502.280.182

Share Capital: 54,638,425.56 € Head Office: Av. D. João II, 34, 1998-031 Lisbon - PORTUGAL

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Report available on website: www.novabase.pt

Next Release

Trading Update 3M20

Thursday, May 14, 2020 (after market closure)

Consolidated Statement of Financial Position as at 31 December 2019

Consolidated Income Statement for the year ended 31 December 2019

	31.12.19 (Thousand	31.12.18 Is of Euros)		31.12.19 (Thousand	31.12.18 ds of Euros)	Var. %
ASSETS			CONTINUING OPERATIONS			
Tangible assets	2,180	10,235	Sale of goods	374	-	
Intangible assets	12,967	16,065	Cost of goods sold	(253)		
Right-of-use assets	9,785	-				
Financial investments	12,344	4,120	Gross margin	121		
Debt securities	403	7,680				
Deferred income tax assets	9,585	10,048	Other income			
Other non-current assets	1,908	1,644	Services rendered	119,881	110,031	
Total Non-Current Assets	49,172	49,792	Supplementary income and subsidies Other operating income	232 632	329 492	
Inventories	34	33				
Trade debtors and accrued income	40,247	45,727		120,745	110,852	
Other debtors and prepaid expenses	50,403	11,865				
Derivative financial instruments	24	26		120,866	110,852	
Debt securities	2,793	1,198				
Cash and cash equivalents	48,755	63,614	Other expenses			
Total Current Assets	142,256	122,463	External supplies and services	(33,353)	(32,962)	
			Employee benefit expense	(76,756)	(72,018)	
Assets for continuing operations	191,428	172,255	(Provisions) / Provisions reversal	(957)	1,236	
			Net impairm. losses on financ. assets	253	675	
Assets for discontinued operations	460		Other operating expenses	(694)	(1,251)	
Total Assets	191,888	172,255		(111,507)	(104,320)	
EQUITY			Gross Net Profit (EBITDA)	9,359	6,532	43.3 %
Share capital	54,638	15,701	Restructuring costs	-	-	
Treasury shares	(655)	(188)	Operating Gross Net Profit	9,359	6,532	43.3 %
Share premium	226	43,560	Depreciation and amortisation	(4,715)	(2,517)	
Reserves and retained earnings	(5,318)	3,016				
Net profit	20,400	4,737	Operating Profit (EBIT)	4,644	4,015	15.7 %
Total Shareholders' Equity	69,291	66,826	Financial results	6,582	(1,581)	
Non-controlling interests Total Equity	18,329 87,620	13,754 80,580	Gain on net monetary position		308	
			Net Profit before taxes (EBT)	11,226	2,742	309.4 %
LIABILITIES			Income tax expense	(353)	(994)	
Bank borrowings	13,600	6,294	Net Profit from continuing operations	10,873	1,748	522.0 %
Finance lease liabilities	-	7,066				
Lease liabilities	7,681	-	DISCONTINUED OPERATIONS			
Provisions	8,623	8,252	Net Profit from discont. operations	15,103	3,266	362.4 %
Other non-current liabilities	770	990				
Total Non-Current Liabilities	30,674	22,602	Non-controlling interests	(5,576)	(277)	
Bank borrowings	5,194	4,959	Attributable Net Profit	20,400	4,737	330.7 %
Finance lease liabilities	-	1,361				
Lease liabilities	3,887	-				
Trade payables	8,215	5,469				
Other creditors and accruals	32,732	34,930				
Derivative financial instruments	17	24				
Deferred income	14,854	22,267				
Total Current Liabilities	64,899	69,010				
Total Liabilities for cont. operations	95,573	91,612				
Total Liabilities for discont. operations	8,695	63				
Total Liabilities	104,268	91,675	Other information:			.
Total Equity and Liabilities	191,888	172,255	Turnover EBITDA margin EBT % on Turnover	120,255 7.8 %	110,031 5.9 %	9.3 %
Net Cash	34,129	62,000	Net profit % on Turnover	9.3 % 17.0 %	2.5 % 4.3 %	

Consolidated Income Statement by SEGMENTS for the year ended 31 December 2019

(Thousands of Euros)			
	Value Portfolio	Next-Gen	NOVABASE
CONTINUING OPERATIONS			
Sale of goods	-	374	374
Cost of goods sold		(253)	(253)
Gross margin		121	121
Other income			
Services rendered	38,583	81,298	119,881
Supplementary income and subsidies	142	90	232
Other operating income	511	121	632
	39,236	81,509	120,745
	39,236	81,630	120,866
Other expenses			
External supplies and services	(1,632)	(31,721)	(33,353)
Employee benefit expense (Provisions) / Provisions reversal	(33,084) 804	(43,672)	(76,756) (957)
Net impairm. losses on financ. assets	156	(1,761) 97	253
Other operating expenses	(374)	(320)	(694)
	(34,130)	(77,377)	(111,507)
Gross Net Profit (EBITDA)	5,106	4,253	9,359
Depreciation and amortisation	(3,041)	(1,674)	(4,715)
Operating Profit (EBIT)	2,065	2,579	4,644
operating Front (EBIT)	2,000	2,573	4,044
Financial results	6,740	(158)	6,582
Gain on net monetary position	-	-	-
Net Profit / (Loss) before Taxes (EBT)	8,805	2,421	11,226
Income tax expense	(823)	470	(353)
Net Profit / (Loss) from cont. operations	7,982	2,891	10,873
DISCONTINUED OPERATIONS			
Net Profit from discontinued operations	15,103	-	15,103
Non-controlling interests	(3,749)	(1,827)	(5,576)
Attributable Net Profit / (Loss)	19,336	1,064	20,400
Other information :			
Turnover	38,583	81,672	120,255
EBITDA	5,106	4,253	9,359
EBITDA % on Turnover	13.2%	5.2%	7.8%
EBT % on Turnover	22.8%	3.0%	9.3%