

<p align="center"><b>NOTIFICATION AND PUBLIC DISCLOSURE OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM</b></p>
---

<b>1.</b>	<b>Details of the person discharging managerial responsibilities/person closely associated</b>	
a)	Name	Stephanie Werner-Dietz

<b>2.</b>	<b>Reason for the notification</b>	
a)	Position / status	Executive Officer
b)	Initial notification / amendment	Initial notification

<b>3.</b>	<b>Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
a)	Name	ArcelorMittal (trading symbol MT)
b)	LEI	2EULGUTUI56JI9SAL165

<b>4.</b>	<b>Details of the transaction(s)</b> <b>section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted</b>		
a)	Description of the financial instrument, type of instrument	Ordinary shares	
	Identification code	MT	
b)	Nature of the transaction	Sale (exercise of equity-based program)	
c)	Price(s) and volume(s)	Price(s)	Volume(s)
		€ 39.10526	23,900
d)	Aggregated information		
	— Aggregated volume	23,900	
	— Price	€ 934,615.66	
e)	Date of the transaction	12/14/2025	
f)	Place of the transaction	Euronext Amsterdam	

Date and signature

Henk Scheffer, Company  
Secretary, Group Compliance and  
Data Protection Officer

16-Dec-25