

REMUNERATION REPORT

This remuneration report presents the components and effects of the remuneration logic and outlines the individual amounts of remuneration paid to the Management Board and Supervisory Board.

Detailed information concerning the remuneration systems for the Management and Supervisory Board members of Nordex SE may be found on the Company's website (<https://ir.nordex-online.com/websites/Nordex/German/6000/corporate-governance.html>).

GUIDELINES AND PRINCIPLES OF THE REMUNERATION SYSTEM FOR THE MANAGEMENT BOARD OF NORDEX SE

Nordex SE's corporate strategy is aimed at creating a competitive and global company with long-term sustainable and positive future prospects – with innovative products, decarbonization of the economy shall be promoted and a significant contribution to the fight against climate change shall be made. These strategic objectives are aimed at successfully developing Nordex SE, i.e. consolidating the Company's competitive global positioning and thus enhancing its value for its shareholders in the long term. The success of this development is measured using financial and non-financial performance criteria and is also considered accordingly in the remuneration system for the Company's Management Board members (in the following referred to as the remuneration system). Remuneration systems are corporate management tools. The Supervisory Board of Nordex SE is convinced that a suitably designed remuneration structure will provide effective incentives for the Management Board members to successfully implement the Company's corporate strategy. Therefore, the remuneration paid to Nordex SE's members of the Management Board includes variable components which reward achieving the targets set and which are reduced accordingly if the targets are not met and may even cease entirely in certain circumstances. This establishes a clear link between corporate success and remuneration.

The operational and strategic corporate planning reflects the implementation of the Company's corporate structure. This corporate planning thus documents the envisaged short- and medium-term development of the Nordex Group. For their part, the variable remuneration components depend, in particular, on the share price trend and the achievement of demanding performance criteria which are determined on the basis of the Company's corporate planning. Through this structure, the Company's remuneration system promotes its business strategy as well as its long-term development.

The following principles in particular are considered when determining the remuneration of the Management Board:

➤	Promotion of the corporate strategy
➤	Harmonization with shareholders' interests
➤	"Pay for performance"
➤	Long-term orientation and sustainability
➤	Compliance and market practice

REMUNERATION OF THE MEMBERS OF THE MANAGEMENT BOARD

Management Board remuneration in the 2025 financial year

The Annual General Meeting of Nordex SE approved a remuneration system in 2025 with a majority of 84.45% (2025 remuneration system). It applies from 1 January 2025 to all service contracts that are newly concluded or extended after approval by the Annual General Meeting. The service contracts of Mr. José Luis Blanco and Mr. Dr. Ilya Hartmann were therefore amended following the approval of the 2025 remuneration system by the Annual General Meeting held in 2025. The contract of Mr. José Luis Blanco was amended with effect from 1 January 2026 while that of Dr. Ilya Hartmann was amended in the 2024 financial year with effect from 1 July 2025. The remuneration system, which was approved in 2021 with a 99.37% majority at the Annual General Meeting of Nordex SE, applied to all service contracts newly concluded or extended after 5 May 2021 (2021 remuneration system). Since Management Board remuneration in the 2025 financial year contains elements of both the 2025 remuneration system, the 2021 remuneration system and the previously applicable remuneration system, this year's remuneration report provides information on all remuneration systems. Detailed information on the new remuneration system may be found on Nordex's website (<https://ir.nordex-online.com/websites/Nordex/English/6000/corporate-governance.html>).

The remuneration of the Management Board comprises non-performance-related (fixed) and performance-related (variable) remuneration components. The latter reflect the Company's business performance in a given year as well as its long-term business performance. The fixed, non-performance-related remuneration comprises the annual base salary plus fringe benefits. The short-term variable remuneration (bonus) and the long-term variable remuneration (Performance Share Unit Plan, in the following also referred to as PSUP) will be granted on a performance-related and therefore variable basis.

Under Section 162 (1) sentence 1 of the German Stock Corporation Act (AktG), the Management and Supervisory Boards of a listed company are obliged to prepare an annual report on the remuneration awarded and due in the previous financial year to the current and former members of the Management and Supervisory Boards. The following is a clear and easily understandable overview of the remuneration awarded, i.e. all benefits paid to members of the Management and Supervisory Boards who discharged the functions serving as the basis for their remuneration throughout the 2025 financial year.

The remuneration report for financial year 2024 was approved by the Annual General Meeting on 6 May 2025 by a majority of 83.80%. Due to the high level of approval, no significant adjustments to its contents and structure were necessary.

DETERMINATION OF THE REMUNERATION OF THE MANAGEMENT BOARD FOR THE 2025 FINANCIAL YEAR

Target remuneration and remuneration structure

In determining the remuneration of the Management Board, the Supervisory Board is guided by the market position of Nordex SE – in particular, with regard to its sector, size (revenues, number of employees worldwide and market capitalization), country (headquarters location and reach of operations) – and the structure and amount of management remuneration at comparable companies as well as internal salary structures. The function and area of responsibility of the individual members of the Management Board are further criteria. In addition, in determining the amount of the total target remuneration the Supervisory Board has ensured that the proportion of the long-term variable remuneration exceeds that of the short-term variable remuneration. This approach fulfills the requirements of the German Stock Corporation Act and the provisions of the German Corporate Governance Code, as amended on 28 April 2022 (GCGC).

FIXED REMUNERATION IN THE 2025 FINANCIAL YEAR

The fixed remuneration comprises an annual base salary paid out in equal monthly installments and fringe benefits customary in the market. These include the provision of a company car, which may also be used privately, and the payment of insurance premiums for invalidity and death coverage, and allowances for health and nursing care insurance.

The Company has also taken out a D&O insurance policy which also covers the service of the Management Board members. In accordance with the provisions of the German Stock Corporation Act, the policy stipulates a deductible.

VARIABLE REMUNERATION IN THE 2025 FINANCIAL YEAR

The variable remuneration components reflect the achievement of annual targets as well as the Company's long-term performance. The short-term variable remuneration (bonus) and the long-term variable remuneration (PSUP) incentivize the performance of the Management Board members from a variety of different perspectives, over assessment periods of varying duration and while taking various performance criteria into consideration.

The achievement of short-term operational targets is of primary significance for the selection of the performance criteria for the bonus. On the one hand, the PSUP focuses on the performance of Nordex SE shares (in the following also referred to as Nordex shares) by comparison with the capital market. Among other criteria, this evaluates the capital market's assessment of Nordex SE's strategic orientation and its implementation by the Management Board. On the other hand, the PSUP has also been dependent on ESG targets, namely achieving a proportion of women of 25% at management levels M1 to M4 and the reduction of (Scope 1 and Scope 2) GHG emissions. This target has been derived from the goals of our sustainability strategy. Including these ESG targets meets the requirements of both the 2021 remuneration system and the 2025 remuneration system.

The performance criteria on which the current variable remuneration is based and their strategic relevance are shown in the following table:

Performance criteria	Bonus	Performance Share Unit Plan	Strategic relevance
EBITDA less CAPEX in EUR million	x		Reviewing the development of profitability of the operating business
Working capital ratio	x		Ensuring efficient use of capital in the operating business
Relative total shareholder return		x	Long-term development of enterprise value compared with the capital market
Quality of order intake ¹	x		Ensuring target profitability of projects in order intake to secure future profitability
Occupational safety, health and environmental protection ²	x		Protecting and promoting employees by ensuring occupational safety
Quality costs and technology management costs ³	x		Promoting customer satisfaction through quality assurance
Proportion of women in management positions in the Nordex Group ⁴		x	Achieve a minimum of 25% female representation at management levels M1 to M4 in line with the Nordex Group's sustainability strategy
Reduction of GHG emissions ⁵		x	Reduction of (Scope 1 and Scope 2) GHG emissions in line with the Nordex Group's sustainability strategy

¹ Gross contribution margin of order intake in EUR million.

² Total number of harm causing incidents per million hours worked (total case incident rate (TCIR)). The calculation uses actual working hours registered and estimated hours worked by employees and non-employees, considering work patterns, sickness and holidays.

³ Cost of quality deviations and technology management measured as a percentage of total sale.

⁴ All management positions are evaluated with MERCER according to the IPE (International Position Evaluation) methodology.

⁵ Derived from the Science-based Targets (SBT) submitted by the Company in line with the 1.5 degree target to achieve the goals of the Paris Agreement.

SHORT-TERM VARIABLE REMUNERATION (BONUS)

An individual target amount is defined in the service contract of each Management Board member. The degree of target achievement is determined on the basis of financial and non-financial performance criteria.

The Supervisory Board individually determines these performance criteria on an annual basis for each Management Board member. The respective degree of target achievement is established at the end of the financial year. For financial year 2025, the Supervisory Board has defined the following performance criteria and weightings for the members of the Management Board:

Targets for short-term variable remuneration (bonus)

0% – 200% target achievement

The performance criteria are determined by the Supervisory Board at the beginning of each financial year.

Weighting of performance criteria	José Luis Blanco	Dr. Ilya Hartmann
EBITDA less CAPEX in EUR million	50%	50%
Working capital ratio	20%	30%
Quality of order intake ¹	20%	20%
Occupational safety, health and environmental protection ²	5%	–
Quality costs and technology management costs ³	5%	–

¹ Gross contribution margin of order intake in EUR million.

² Total number of harm causing incidents per million hours worked (total case incident rate (TCIR)). The calculation uses actual working hours registered and estimated hours worked by employees and non-employees, considering work patterns, sickness and holidays.

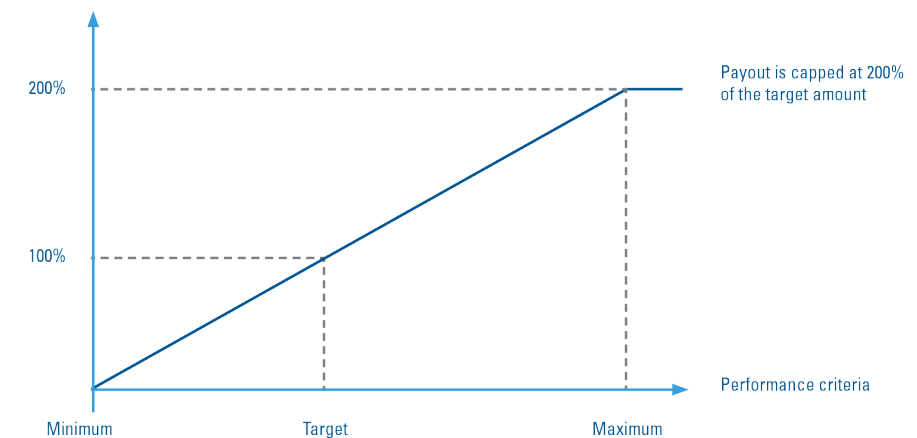
³ Cost of quality deviations and technology management measured as a percentage of total sale.

Targets are derived from corporate planning, thus ensuring consistency with corporate strategy.

For all of the performance criteria, the possible degrees of target achievement are between 0% and 200%. A targeted range will be defined for each performance criterion. If the target value is reached, the degree of target achievement is 100% in each case; if the value falls below the minimum value, the degree of target achievement is 0%. The degree of target achievement is limited to 200% if the maximum value is matched or exceeded. Intermediate values are subject to linear interpolation.

Short-term variable remuneration (bonus) – target corridor

Target achievement



The degree of overall target achievement for a financial year is determined while taking into account each individual target achievement level and the weighting of the performance criteria. The bonus amount will be calculated on the basis of the specified target amount, with reference to the degree of overall target achievement. The payout amount is capped at 200% of the target amount.

The resulting individual remuneration corridor for the bonus for financial year 2025 is as follows:

EUR	Minimum amount	Target amount	Maximum amount (200% of the target amount)
José Luis Blanco	0	620,000	1,240,000
Dr. Ilya Hartmann	0	430,000	860,000

The following table shows the individual target achievement for the 2025 bonus.

Target achievement in %	José Luis Blanco	Dr. Ilya Hartmann
EBITDA less CAPEX in EUR million	200.00%	200.00%
Working capital ratio	200.00%	200.00%
Quality of order intake	200.00%	200.00%
Occupational safety, health and environmental protection	200.00%	–
Quality costs and technology management costs	0.00%	–
Overall level of target achievement	190.00%	200.00%

LONG-TERM VARIABLE REMUNERATION (PSUP)

The long-term variable remuneration component is a Performance Share Unit Plan (PSUP) which is based on phantom shares.

Dr. Ilya Hartmann was issued two tranches in 2022 with a performance period from 2022 to 2025, which are described in more detail below.

Long-term variable remuneration – 2022 (I) tranche

50% – 200% target achievement

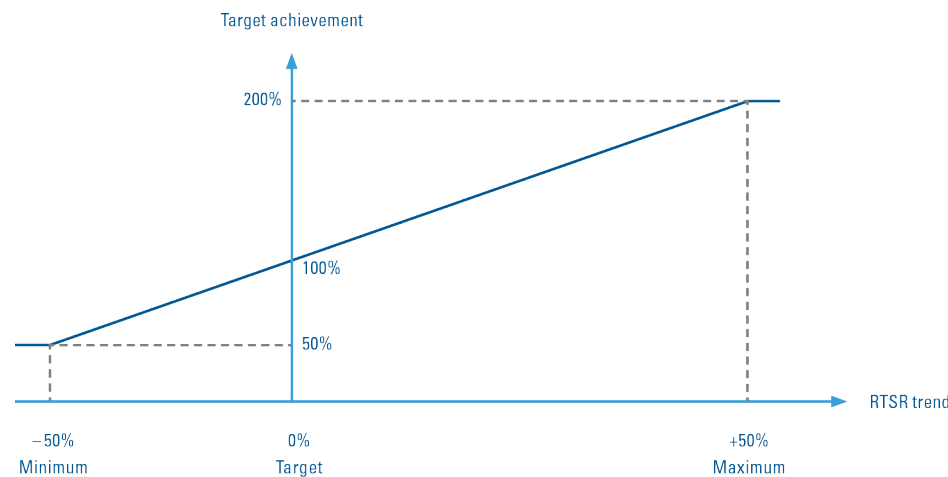
The 2022 (I) tranche was granted at a time when the 2021 remuneration system did not yet apply to Dr. Ilya Hartmann's service contract. The number of PSUs for a tranche that is decisive for payout amount depends on a share price-based target.

Long-term variable remuneration – 2022 (I) tranche	
50 – 200% target achievement	
Type	Performance Share Unit Plan
Performance period	4 years
Performance criterion	RTSR trend compared to a suitable peer group (DAX, MDAX and TecDAX)
Initial number	Target amount ÷ 0 closing share price of Nordex shares on the last 20 trading days prior to the start of the performance period
Final number	Initial number of PSUs of a tranche x target achievement in %
Payout amount	Final number × 0 closing share price of Nordex shares on the last 20 trading days prior to the end of the performance period
Payout is capped at 300% of the target amount Creates incentives for the sustainable increase in enterprise value and promotes the alignment of Management Board and shareholder interests	

An individual target amount has been agreed with Dr. Ilya Hartmann. This amount is converted into performance share units (in the following also referred to as PSU). To do so, the target amount is divided by the average closing price of Nordex shares on the last 20 trading days prior to the start of the assessment period (in the following also referred to respectively as the initial number and the performance period).

The performance criterion is a comparison of the performance of the “relative total shareholder return” (in the following also referred to as RTSR) of Nordex shares with the arithmetic mean of the performance of the DAX, MDAX and TecDAX benchmark indices. The level of target achievement for Dr. Ilya Hartmann is calculated over a four-year performance period, starting on 1 January of the year of allocation.

Long-term variable remuneration (PSUP) – 2022 (I) tranche – RTSR trend corridor



A minimum of -50% and a maximum of +50% have been defined as the targeted range. An RTSR performance in line with the benchmark indices will represent a 100% target achievement level. If the benchmark indices are exceeded by 50% or more, this will represent a 200% target achievement level. If the trend for the RTSR of Nordex SE lags behind the RTSR trend for the benchmark indices by 50% or more, a 50% level of target achievement is assumed. Intermediate values are subject to linear interpolation.

The final number of PSUs is calculated by multiplying the initial number by the level of target achievement. This is multiplied by the average closing price of Nordex shares on the last 20 trading days prior to the end of the performance period to determine the payout amount. The PSUP payout amount is capped at 300% of the individual target amount. The amount will be paid out in cash as of the Management Board member’s salary statement for the first month after the Annual General Meeting for the financial year following the end of the performance period.

Dr. Ilya Hartmann is required to hold shares valued at no less than 33% of his payout after tax and social security contributions for a period of at least one year.

Target achievement for the 2022 (I) Tranche

The target achievement for the 2022 (I) tranche is as follows:

EUR	Target amount	Average closing share price of Nordex shares prior to the start of the performance period	Initial number of PSUs	Target achievement	Final number of PSUs	Average closing share price of Nordex shares prior to the end of the performance period
Members of the Management Board in office as of 31 December 2025						
José Luis Blanco	–	–	–	–	–	–
Dr. Ilya Hartmann	100,000	14.50	6,897	200.00	13,794	27.69

2022 (II) tranche

Dr. Ilya Hartmann was additionally issued the 2022 (II) tranche in 2022 based on the 2021 remuneration system with a performance period from 2022 to 2025, which is reported below.

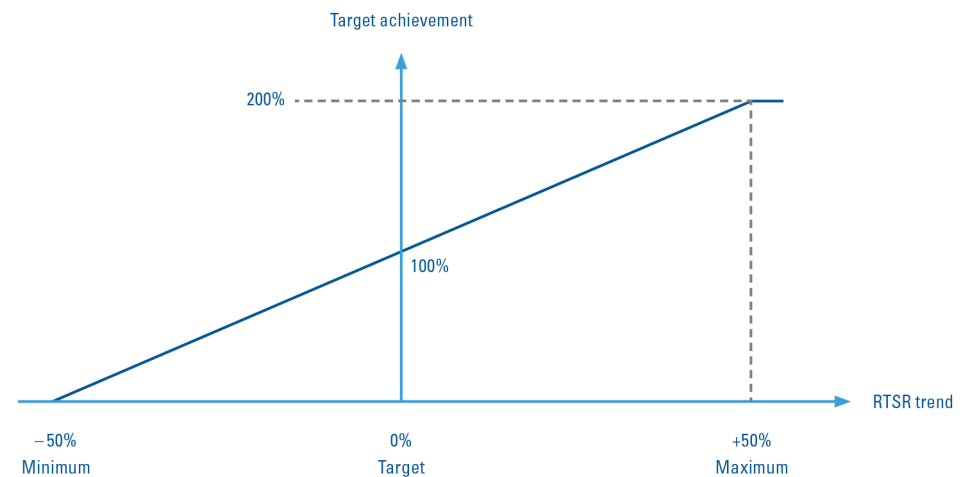
Long-term variable remuneration – 2022 (II) tranche**0% – 200% target achievement**

The number of PSUs for a tranche that is decisive for payout amount depends on a share price-based target.

Long-term variable remuneration – 2022 (II) tranche	
0% – 200% target achievement	
Type	Performance Share Unit Plan
Performance period	4 years
Performance criterion	- RTSR trend compared to a suitable peer group (DAX, MDAX and TecDAX): weighting of 80% - Proportion of women in management positions in the Nordex Group: weighting of 20%
Initial number	Target amount ÷ 0 closing share price of Nordex shares on the last 20 trading days prior to the start of the performance period
Final number	Initial number of PSUs of a tranche x target achievement in %
Payout amount	Final number x 0 closing share price of Nordex shares on the last 20 trading days prior to the end of the performance period
Payout is capped at 300% of the target amount Creates incentives for the sustainable increase in enterprise value and promotes the alignment of Management Board and shareholder interests	

An individual target amount has been agreed with Dr. Ilya Hartmann that will be converted into PSUs. For this purpose, the target amount is divided by the average closing price of Nordex shares on the last 20 trading days prior to the start of the performance period (in the following also referred to as initial number).

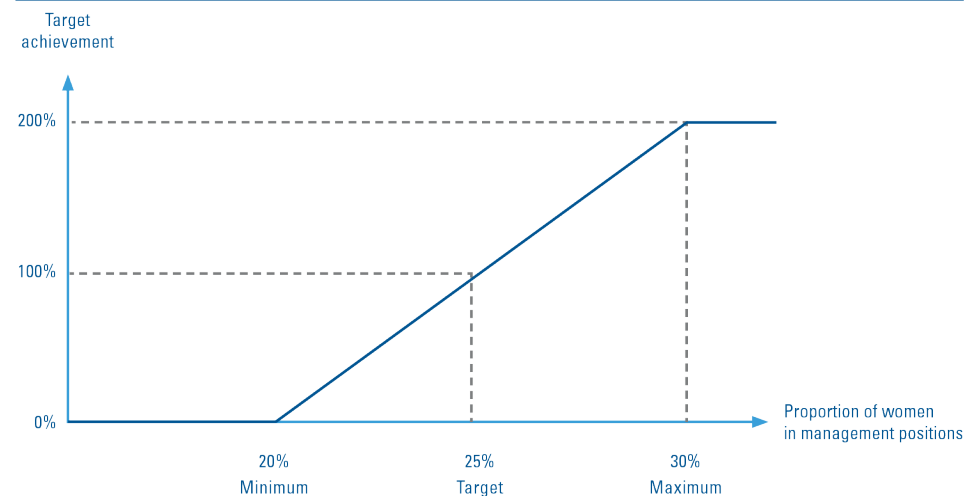
Performance is determined based on two criteria. The first performance criterion (weighting: 80%) is a comparison of the performance of Nordex shares' RTSR with the arithmetic mean of the performance of the DAX, MDAX and TecDAX benchmark indices. The level of target achievement is calculated over a four-year performance period, starting on 1 January of the year of allocation.

Long-term variable remuneration (PSUP) – 2022 (II) tranche – RTSR trend corridor

A minimum of -50% and a maximum of +50% have been defined as the targeted range. An RTSR performance in line with the benchmark indices will represent a 100% target achievement level. If the benchmark indices are exceeded by 50% or more, this will represent a 200% target achievement level. If the trend for the RTSR of Nordex SE lags behind the RTSR trend for the benchmark indices by 50% or more, a target achievement of 0% is assumed. Intermediate values are subject to linear interpolation.

Achievement of a proportion of women in management positions of 25% by 2025, derived from the Nordex Group's 2025 sustainability strategy, has been defined as the second performance criterion (weighting: 20%). Whether the target has been achieved is determined at the end of the 2025 performance period. A target quota for women of a minimum of 20% and a maximum of 30% has been defined as the target range. Target achievement is linearly interpolated between 0% and 200%.

Long-term variable remuneration (PSUP) – 2022 (II) tranche – Proportion of women in management positions corridor



The degree of overall target achievement for a financial year is determined while taking into account each individual target achievement level and the weighting of the performance criteria. The final number of PSUs is calculated by multiplying the initial number by the overall level of target achievement. This is multiplied by the average closing price of Nordex shares on the last 20 trading days prior to the end of the performance period to determine the payout amount. The PSUP payout amount is capped at 300% of the individual target amount. The amount will be paid out – at the Company's discretion either in cash or in Nordex shares – as of the Management Board member's salary statement for the first month after the Annual General Meeting for the financial year following the end of the performance period.

Target achievement for the 2022 (II) tranche

The target achievement for the 2022 (II) tranche issued in 2022 is as follows: The target achievement for the RTSR trend is 200%, while the target achievement for the proportion of women in management positions is 18%. Taking into account the respective weightings, total target achievement is 163.6%.

		Average closing share price of Nordex shares prior to the start of the performance period	Initial number of PSUs	Target achievement	Final number PSUs	Average closing share price of Nordex shares prior to the end of the performance period
EUR	Target amount					
Members of the Management Board in office as of 31 December 2025						
José Luis Blanco	–	–	–	–	–	–
Dr. Ilya Hartmann	130,000	14.50	8,966	163.6%	14,668	27.69

2025 – 2028 tranche

In financial year 2025, tranches were granted to Mr. José Luis Blanco and Dr. Ilya Hartmann, which are described in more detail below.

The 2025 – 2028 tranche is structured as follows:

Long-term variable remuneration – 2025 – 2028 tranche 0% – 200% target achievement

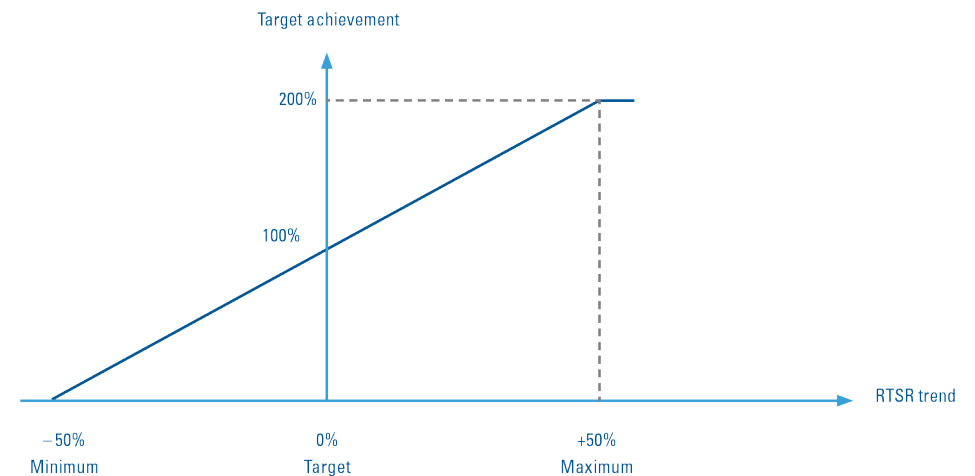
Long-term variable remuneration – 2025 – 2028 tranche	
0% – 200% target achievement	
Type	Performance Share Unit Plan
Performance period	4 years
Performance criterion	- RTSR trend compared to a suitable peer group (DAX, MDAX and TecDAX): weighting of 80% - Reduction of greenhouse gas emissions (scope 1 and scope 2): weighting of 20%
Initial number	Target amount ÷ 0 closing share price of Nordex shares on the last 20 trading days prior to the start of the performance period
Final number	Initial number of PSUs of a tranche x target achievement in %
Payout amount	Final number × 0 closing share price of Nordex shares on the last 20 trading days prior to the end of the performance period
Payout is capped at 300% of the target amount Creates incentives for the sustainable increase in enterprise value and promotes the alignment of Management Board and shareholder interests	

An individual target amount, which is converted into PSUs, has been agreed with the members of the Management Board. For this purpose, the target amount is divided by the average closing price of Nordex shares on the last 20 trading days prior to the start of the performance period (in the following also referred to as initial number).

Performance is determined based on two criteria. The first performance criterion (weighting: 80%) is a comparison of the performance of Nordex shares' RTSR with the arithmetic mean of the performance of the DAX, MDAX and TecDAX benchmark indices. The level of target achievement is calculated over a four-year performance period, starting on 1 January of the year of allocation. An RTSR performance in line with the benchmark indices will represent a 100% target achievement level. If the benchmark indices are exceeded by 50% or more, this will represent a 200% target achievement

level. If the trend for the RTSR of Nordex SE lags behind the RTSR trend for the benchmark indices by 50% or more, a 0% level of target achievement is assumed. Intermediate values are subject to linear interpolation.

Long-term variable remuneration – 2025 – 2028 tranche – RTSR trend corridor



The reduction of (Scope 1 and Scope 2) GHG emissions by 21% within the performance period, i.e. by the end of 2028, was defined as a second performance criterion (with a weighting of 20%) in line with the Nordex Group's sustainability strategy. This performance criterion was derived from the Science-based Targets (SBT) defined by the Company in 2023, which are in line with the 1.5 degree target and serve to achieve the goals of the Paris Agreement. Whether the target has been achieved will be determined at the end of the 2028 performance period. A minimum reduction of GHG emissions of 15% and a maximum reduction of GHG emissions of 27% has been defined as the target range. Target achievement is subject to linear interpolation between 0% and 200%. Scope 1 emissions are greenhouse gas emissions caused directly by the Nordex Group, e.g., through the fuel consumed by company cars, trucks, commercial vehicles and chartered ships, and through the consumption of oil, gas and diesel fuel used for the generation of heat and electricity. Scope 2 emissions are greenhouse gas emissions that

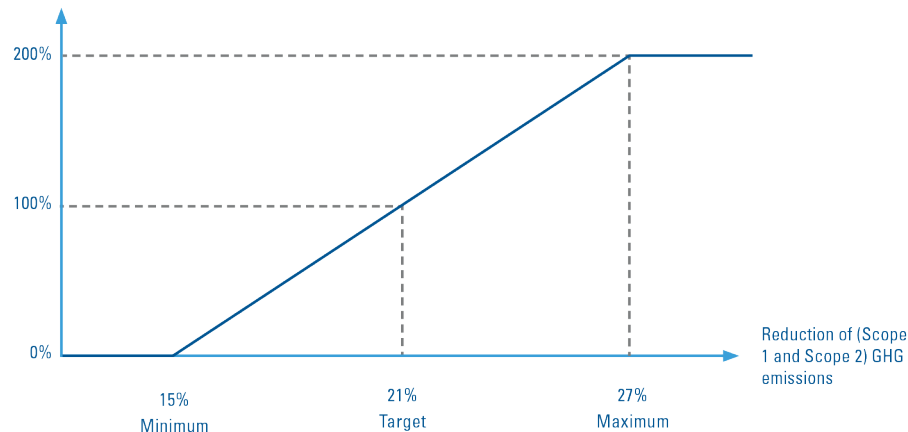
Nordex causes indirectly through the consumption of purchased electricity and district heating.

The degree of overall target achievement for a financial year is determined while taking into account each individual target achievement level and the weighting of the performance criteria.

The final number of PSUs is calculated by multiplying the initial number by the overall level of target achievement. This is multiplied by the average closing price of Nordex shares on the last 20 trading days prior to the end of the performance period to determine the payout amount. The PSUP payout amount is capped at 300% of the individual target amount. The amount will be paid out – at the Company's discretion either in cash or in Nordex shares – as of the Management Board member's salary statement for the first month after the Annual General Meeting for the financial year following the end of the performance period.

Long-term variable remuneration – 2025 – 2028 tranche – Target range for the reduction of (Scope 1 and Scope 2) GHG emissions

Target achievement



Allocation of the 2025 – 2028 tranches

The allocation of the PSUP tranches issued in 2025 is presented below:

Allocation of the 2025 – 2028 tranche in EUR	Target amount	Average closing share price of Nordex shares prior to the start of the performance period	Initial number of PSUs	Fair value per PSU at allocation ¹
José Luis Blanco	670,000	11.48	58,362	10.30
Dr. Ilya Hartmann ²	237,500	11.48	20,688	10.30
Dr. Ilya Hartmann ²	275,000	11.48	23,955	10.30

¹ The fair value per PSU at allocation reflects both performance criteria.

² The target amount of the 2025-2028 tranche for Dr. Ilya Hartmann was adjusted pro rata temporis with the contract extension effective 1 July 2025. For the period from 1 January 2025 to 30 June 2025 (2025 (I) tranche), the target amount is EUR 237,500. For the period from 1 July 2025 to 31 December 2025 (2025 (II) tranche), the target amount is EUR 275,000. This gives a total target amount of EUR 512,500 for 2025.

The resulting individual remuneration corridor for the 2025 – 2028 tranche is as follows:

EUR	Minimum amount	Target amount	Maximum amount (300% of the target amount)
José Luis Blanco	0	670,000	2,010,000
Dr. Ilya Hartmann ¹	0	237,500	712,500
Dr. Ilya Hartmann ¹	0	275,000	825,000

¹ The target amount of the 2025-2028 tranche for Dr. Ilya Hartmann was adjusted pro rata temporis with the contract extension effective 1 July 2025. For the period from 1 January 2025 to 30 June 2025 (2025 (I) tranche), the target amount is EUR 237,500. For the period from 1 July 2025 to 31 December 2025 (2025 (II) tranche), the target amount is EUR 275,000. This gives a total target amount of EUR 512,500 for 2025.

Development of the portfolio of phantom shares in connection with the PSUP in financial year 2025

The following overview shows the development of the portfolio of PSUs held by the members of the Management Board in financial year 2025.

Current members of the Management Board		Information on the PSUPs					Information on the 2025 financial year		
					Opening balance	During the financial year		Closing balance	
		Plan	Tranche	Performance period	Allocation price	Balance at the beginning of the financial year	Newly allocated PSUs	Change	PSUs exercised
José Luis Blanco	PSUP	2025	Jan 2025 - Dec 2028	11.48	0	58,362	0	0	58,362
		2024	Jan 2024 – Dec 2027	10.06	66,600	0	0	0	66,600
		2023	Jan 2023 – Dec 2026	12.43	53,902	0	0	0	53,902
Dr. Ilya Hartmann	PSUP	2025	Jan 2025 - Dec 2028	11.48	0	44,463	0	0	44,463
		2024	Jan 2024 – Dec 2027	10.06	39,761	0	0	0	39,761
		2023	Jan 2023 – Dec 2026	12.43	20,917	0	0	0	20,917
		2022 (Tranche II) ¹	Jan 2022 – Dec 2025	14.5	8,966	0	5,702	14,668	0
		2022 (Tranche I) ¹	Jan 2022 – Dec 2025	14.5	6,897	0	6,897	13,794	0

¹ Compared to the 2022 (I) PSUP tranche, the 2022 (II) PSUP tranche has an additional performance criterion, namely “achieving a proportion of women in management positions”.

Former board members		Information on the PSUPs					Information on the 2025 financial year		
		Opening balance					During the financial year		Closing balance
		Plan	Tranche	Performance period	Allocation price	Balance at the beginning of the financial year	Newly allocated PSUs	Change	PSUs exercised
Patxi Landa ¹	PSUP	2024	Jan 2024 – Dec 2027	10.06	39,761	0	0	0	39,761
		2023	Jan 2023 – Dec 2026	12.43	32,180	0	0	0	32,180

¹ Mr. Landa's service contract was terminated prematurely in January 2025 with effect as of the end of 31 December 2024.

Malus and clawback arrangements

The Supervisory Board did not make any use of the option to withhold or claw back variable remuneration components in the 2025 financial year.

Shareholding requirements

The Management Board members' service contracts stipulate that they are obliged to purchase Nordex shares to the value of their annual base salary (gross) and hold these shares for the duration of their appointment and for a further two years after this appointment comes to an end.

An annual minimum investment amount equivalent to 25% of the net payout from the short-term variable remuneration applies until the full investment volume has been reached. This meets the requirements of the new remuneration system.

REMUNERATION AWARDED AND DUE TO THE MEMBERS OF THE MANAGEMENT BOARD WHO HELD OFFICE IN THE 2025 FINANCIAL YEAR

The following tables show the remuneration awarded and due to the members of the Management Board who held office in the 2025 financial year. In the following, for the Management Board members holding office the remuneration awarded is the remuneration for which the relevant service or performance period ended in the financial year.

Accordingly, as well as the annual base salary and the fringe benefits, the 2025 bonus and the 2022 (I) and 2022 (II) PSUP tranches, each with a 2022 – 2025 performance period, are shown as the remuneration awarded to Dr. Ilya Hartmann for the 2025 financial year. In addition to the remuneration amounts, pursuant to section 162 (1) sentence 2 no. 1 AktG the relative proportion of the fixed and variable remuneration components is also indicated.

	José Luis Blanco				Dr. Ilya Hartmann			
	2025	2025	2024	2024	2025	2025	2024	2024
	EUR	%	EUR	%	EUR	%	EUR	%
Remuneration awarded and due								
Annual base salary	660,000	36	660,000	37	520,000	25	430,000	43
Fringe benefits	5,072	0	4,828	0	14,116	1	24,482	2
Fixed remuneration	665,072	36	664,828	37	534,116	26	454,482	45
Short-term variable remuneration (bonus)	1,178,000	64	852,016	48	860,000	41	496,251	49
Performance Share Unit Plan 2022 - 2025					690,000 ¹	33		
Performance Share Unit Plan 2022 - 2024			266,853	15				
Performance Share Unit Plan 2021 – 2024							56,952	6
Long-term variable remuneration (Performance Share Unit Plan)	0	0	266,853	15	690,000 ¹	33	56,952	6
Total remuneration	1,843,072	100	1,783,697	100	2,084,116	100	1,007,685	100

¹ Payout is capped at 300% of the target amount amounting to EUR 230,000

Maximum remuneration

The current employment contracts define a maximum remuneration for all members of the Management Board in accordance with the requirements of the new remuneration system. This amounts to EUR 5,000,000 for Mr. José Luis Blanco and EUR 3,500,000 each for Dr. Ilya Hartmann and for Mr. Patxi Landa, who left the Management Board in 2025. A final assessment as to whether the defined maximum remuneration amounts for financial year 2025 have been complied with can only be made once the amounts paid out from the 2025 – 2028 tranche of the PSUP have been determined for all Management Board members and can therefore be reported in the remuneration report for financial year 2028. The pro rata maximum remuneration of Dr. Ilya Hartmann for the 2022 financial year was not exceeded.

Payment in EUR	Dr. Ilya Hartmann
Underlying period	01.07.2022 until 31.12.2022
Annual base salary	200,000
Fringe benefits	11,931
Short-term variable remuneration 2022 (bonus)	120,000
Performance Share Unit Plan 2022 – 2025 (2022 (II) tranche)	390,000
Total remuneration	721,931
Maximum remuneration	1,750,000

BENEFITS TO FORMER MEMBERS OF THE MANAGEMENT BOARD

Pension payments to former members of the Management Board amounted to EUR 22,376 (2024: EUR 21,326) in financial year 2025, (net) provisions at the end of the financial year amounted to EUR 321,967 (2024: EUR 344,261), and interest expense in accordance with IAS 19 amounted to EUR 10,575 (2024: EUR 11,415).

Mr. Patxi Landa's service contract was terminated prematurely in January 2025 with effect as of the end of 31 December 2024. By way of compensation for the premature termination of his service contract, a settlement of EUR 720,000 was agreed in order to cover his remuneration entitlements. This amount was paid out in February 2025. In addition, Mr. Patxi Landa made use of a company car in January and February 2025. The taxable amount recorded for the reporting year was EUR 1,364. The PSUP tranches for 2023 and 2024 will be paid to Mr. Patxi Landa after the end of the respective performance period and in accordance with the achievement of the targets.

BENEFITS UPON TERMINATION OF EMPLOYMENT

Benefits in the event of premature termination

If the Company revokes the appointment and terminates the service contract without good cause, the Company may release the Management Board members from duty while continuing to pay their salary. Severance payments limited to the remuneration for the remaining term of the service contract or to a maximum amount of two annual remuneration amounts.

Management Board members are not entitled to severance payments in case of good cause that would permit extraordinary termination in accordance with Section 626 of the German Civil Code (BGB), or in cases in which the service contract is terminated prematurely at the request of the Management Board member (through no fault of the company).

If the service contract or the appointment to the Management Board is terminated early in certain, more closely defined "bad leaver" cases (in particular if it is terminated by Nordex SE for good cause pursuant to Section 626 (1) of the German Civil Code (BGB) or if the member of the Management Board resigns before the end of the financial year without the Company being at fault), they shall forfeit their entitlement to the bonus and the PSUs whose performance period has not yet ended under the active Management Board members' service contracts without replacement.

Benefits in the event of regular termination

If the employment relationship ends before the end of the financial year or the performance period due to the regular expiry of the contract term, retirement, disability or death, the members of the Management Board are entitled to claims from the annual base salary, bonus and the PSUP on a pro rata basis. In addition, in the event of death, the spouse, partner and children of the Management Board member are jointly granted basic annual remuneration for six months on a pro rata basis as a transitional payment.

REMUNERATION OF THE MEMBERS OF THE SUPERVISORY BOARD

The Annual General Meeting of Nordex SE in 2025 approved a new remuneration system for the members of the Supervisory Board and an amendment of Article 18 (1) and (2) of the Articles of Incorporation of Nordex SE with a majority of 99.79% (2025 Supervisory Board remuneration). The provisions of the new remuneration system apply from the date of the resolution by the Annual General Meeting on 6 May 2025 and are therefore applied during the year. In the 2025 financial year, the previous remuneration system (2021 Supervisory Board remuneration) therefore applies until the date of the resolution adopted by the Annual General Meeting; from this date, the new 2025 Supervisory Board remuneration applies.

2021 Supervisory Board remuneration (until the resolution adopted by the 2025 Annual General Meeting)

Under Article 18 (1) to (4) of the Articles of Incorporation, each Supervisory Board member is entitled to fixed remuneration of EUR 30,000 in consideration of the performance of their duties for each full financial year in which they are members of the Supervisory Board. The chairman of the Supervisory Board receives twice and his deputy one-and-a-half times the fixed remuneration received by a regular member of the Supervisory Board.

Each Supervisory Board member also receives fixed remuneration for membership of Supervisory Board committees. This amounts to EUR 3,000 for each full financial year in which the Supervisory Board member belonged to the committee. The chairman of a committee receives twice this amount.

2025 Supervisory Board remuneration (from the resolution adopted by the 2025 Annual General Meeting)

Under Article 18 (1) to (4) of the new Articles of Incorporation, each Supervisory Board member is entitled to fixed remuneration of EUR 50,000 in consideration of the performance of their duties for each full financial year in which they are members of the Supervisory Board. The chairman of the Supervisory Board receives twice and his deputy one-and-a-half times the fixed remuneration received by a regular member of the Supervisory Board.

Each Supervisory Board member also receives fixed remuneration for membership of Supervisory Board committees. This amounts to EUR 15,000 for each full financial year in which the Supervisory Board member belonged to the committee. The chairman of a committee receives twice this amount.

The following table shows the Supervisory Board members' memberships and chairmanships on the various committees.

Supervisory Board member	Committee
Dr.-Ing. Wolfgang Ziebart (Chairman of the Supervisory Board)	Chairman of the Executive Committee and member of the Strategy and Technology Committee
Juan Muro-Lara (Deputy Chairman of the Supervisory Board)	Member of the Executive Committee and Audit Committee
Jan Klatten	Member of the Executive Committee and chairman of the Strategy and Technology Committee
Maria Isabel Blanco	Member of the Audit Committee
Martin Rey	Chairman of the Audit Committee
María Cordon	Member of the Strategy and Technology Committee

Supervisory Board members who have only belonged to the Supervisory Board or one of its committees for part of a given financial year will, for each commenced month of their service, receive one twelfth of the remuneration amount they are entitled to due to their membership.

According to Article 18 (5) of the Articles of Incorporation, Supervisory Board members receive reimbursement for expenses arising during the exercise of their duties. They are also reimbursed for any VAT incurred. The Company also pays the premiums for D&O liability insurance, which also includes the members of the Supervisory Board.

The following table shows the remuneration awarded and due to the active Supervisory Board members in the 2025 financial year. The remuneration awarded to Supervisory Board members is understood below to be the remuneration for which the performance on which the remuneration is based was performed in full in the 2025 financial year, irrespective of when the remuneration accrues to the Supervisory Board members. The Supervisory Board remuneration is purely fixed remuneration.

The remuneration of the Supervisory Board comprises the following:

	2025					2024				
Remuneration awarded / due to the Supervisory Board	Fixed remuneration		Remuneration for committee work		Total remuneration	Fixed remuneration		Remuneration for committee work		Total remuneration
	EUR	%	EUR	%	EUR	EUR	%	EUR	%	EUR
Dr.-Ing. Wolfgang Ziebart	86,192	73	32,573	27	118,764	60,000	87	9,000	13	69,000
Juan Muro-Lara	64,644	75	21,715	25	86,359	45,000	88	6,000	12	51,000
Jan Klatten	43,096	57	32,573	43	75,669	30,000	77	9,000	23	39,000
Maria Isabel Blanco	43,096	80	10,858	20	53,953	30,000	91	3,000	9	33,000
Martin Rey	43,096	66	21,715	34	64,811	30,000	83	6,000	17	36,000
María Córdón	43,096	80	10,858	20	53,953	30,000	91	3,000	9	33,000

DETAILS OF THE RELATIVE DEVELOPMENT OF THE MANAGEMENT BOARD'S REMUNERATION, THE REMUNERATION OF THE REST OF THE WORKFORCE AND THE COMPANY'S EARNINGS

The following table shows the development of the remuneration awarded and due to the Management Board and the Supervisory Board by comparison with the earnings trend of Nordex SE and the average remuneration received by all of the Company's employees on a full-time equivalent basis at the Nordex Group's German entities: Nordex SE, Nordex Energy SE & Co. KG and Nordex Germany GmbH. This excludes trainees, interns, working students and students preparing their diploma theses and employees on extended sick leave or parental leave.

The earnings trend is presented on the basis of the net income for the year of the Company as well as the Nordex Group.

Development of remuneration compared to the development
of earnings and the remuneration of employees in %

	Change 2025 vs. 2024	Change 2024 vs. 2023	Change 2023 vs. 2022	Change 2022 vs. 2021
Management Board members				
José Luis Blanco	3.3%	48.3%	-15.5%	0.8%
Dr. Ilya Hartmann	106.8%	66.2%	0.9%	63.9%
Patxi Landa (until 31.12.2024) ¹	-36.4%	49.3%	-16.7%	6.7%
Christoph Burkhard (until 28.02.2021)	–	–	–	-92.8%
Former Management Board members	4.9%	0.0%	4.6%	38.7%
Supervisory Board members				
Dr.-Ing. Wolfgang Ziebart	72.1%	0.0%	0.0%	0.0%
Juan Muro-Lara	69.3%	0.0%	0.0%	0.0%
Jan Klatten	94.0%	0.0%	0.0%	0.0%
Connie Hedegaard (until 31.05.2022)	–	–	–	-58.3%
Maria Isabel Blanco (since 31.05.2022)	63.5%	0.0%	50.0 %	–
Martin Rey	80.0%	0.0%	0.0%	0.0%
María Cordón (since 02.09.2021)	63.5%	0.0%	0.0%	200%
Remuneration of employees				
Employees in Germany	9.4%	11.4%	3.9%	17.1%

¹ Mr. Landa's service contract was terminated prematurely in January 2025 with effect as of the end of 31 December 2024.

	Change in % 2025 vs. 2024	Change in % 2024 vs. 2023	Change in % 2023 vs. 2022	Change in % 2022 vs. 2021	Change in % 2021 vs. 2020	2020
Earnings						
Net income of Nordex SE in EUR thsd.	-216,670 24.0%	-285,226 -0.2%	-284,580 -14.9%	-247,731 -55.9%	-158,860 n.a.	68,051.0
Net income of the Nordex Group in EUR thsd.	274,337 3,023.1%	8,784 n.a.	-302,811 39.2%	-497,761 -116.3%	-230,156 -77.4%	-129,705.0

INDEPENDENT AUDITOR'S ASSURANCE REPORT ON EXAMINATION OF THE REMUNERATION REPORT PURSUANT TO SECTION 162 (3) AKTG

To Nordex SE, Rostock

OPINION

We have formally examined the remuneration report of Nordex SE, Rostock, for the financial year from 1 January to 31 December 2025, to determine whether the disclosures pursuant to Section 162 (1) and (2) AktG have been made in the remuneration report. In accordance with Section 162 (3) AktG, we have not examined the content of the remuneration report.

In our opinion, the accompanying remuneration report complies, in all material respects, with the disclosure requirements pursuant to Section 162 (1) and (2) AktG. Our opinion does not cover the content of the remuneration report.

BASIS FOR OPINION

We conducted our examination of the remuneration report in compliance with Section 162 (3) AktG taking into account the IDW assurance standard: Examination of the remuneration report pursuant to Section 162 (3) AktG (IDW AsS 870 (09.2023)). Our responsibilities under this regulation and this standard are further described in the "Our Responsibilities" section of our assurance report. Our audit firm has applied the IDW Standard on Quality Management 1: Requirements for Quality Management in Audit Firms (IDW QMS 1). We have complied with our professional duties pursuant to the German Public Accountants Act [WPO] and the Professional Charter for Auditors/Chartered Accountants [BS WP/vBP], including the independence requirements.

RESPONSIBILITIES OF THE MANAGEMENT BOARD AND THE SUPERVISORY BOARD

The management and the Supervisory Board of Nordex SE, Rostock, are responsible for the preparation of the remuneration report, including the related disclosures, in accordance with the requirements of Section 162 AktG. The management and the Supervisory Board are also responsible for such internal control as they have determined necessary to enable the preparation of the remuneration report that is free from material misstatement, whether due to fraud (i.e., fraudulent financial reporting and misappropriation of assets) or error.

OUR RESPONSIBILITIES

Our objectives are to obtain reasonable assurance about whether the remuneration report complies, in all material respects, with the disclosure requirements pursuant to Section 162 (1) and (2) AktG, and to issue an assurance report that includes our opinion.

We planned and performed our examination to obtain evidence about the formal completeness of the remuneration report by comparing the disclosures made in the remuneration report with the disclosures required by Section 162 (1) and (2) AktG. In accordance with Section 162 (3) AktG, we have not examined whether the disclosures are correct or individual disclosures are complete or whether the remuneration report is fairly presented.

HANDLING POTENTIAL MISLEADING PRESENTATIONS

In connection with our examination our responsibility is to read the remuneration report by taking into account the findings of the audit of the annual financial statements and, in doing so, remain alert for indications of misleading presentations in the remuneration report to determine whether the disclosures are correct or individual disclosures are complete or whether the remuneration report is fairly presented.

If, based on the work we have performed, we conclude that there is such misrepresentation, we are required to report that fact. We have nothing to report in this regard.

Hamburg, February 24, 2026

KPMG AG

Wirtschaftsprüfungsgesellschaft

[Original German version signed by:]

Modder

Wirtschaftsprüfer

[German Public Auditor]

Wegner

Wirtschaftsprüferin

[German Public Auditor]