

## Third quarter report 2018

5 November 2018

- Net sales increased by 24 percent to MSEK 2,263 (1,825). The increase refers mainly to the Irish company Manor Farm, which was acquired as of 28 August 2017. Net sales increased by 5 percent in Sweden, 12 percent in Denmark, 7 percent in Norway and 24 percent in Finland.
- Adjusted operating income<sup>1)</sup> rose by 19 percent to MSEK 100 (84), corresponding to a margin of 4.4 (4.6) percent. Ireland accounted for the major part of the increase, Norway and Finland also achieved improvements.
- Income for the period amounted to MSEK 53 (47), corresponding to earnings per share of SEK 0.82 (0.75). The increase compared to previous year is, in addition to an improved operating income, referring to improved net finance cost.
- Operating cash flow was MSEK 50 (114), impacted by higher capital expenditures primarily related to the finalization of the extention of the facility in Farre, Denmark and a small increase in working capital.
- Net interest-bearing debt increased by MSEK 54 from 30 June 2018 to MSEK 2,093 as a result of the higher capital expenditure and the acquisition of a majority stake in Rokkedahl Food ApS in Denmark which was completed during the quarter. Rokkedahl produces and markets premium chicken and is a good complement to the Group's growing premium offer in the Danish market.

### Pro forma including the acquired Irish operation<sup>2)</sup>

- Including Manor Farm on a pro forma basis, net sales increased by 9 percent.

Adjusted operating income<sup>1)</sup> amounted to MSEK 100 (94), corresponding to a margin of 4.4 (4.5) percent.

| MSEK  | Q3 2018 | Q3 2017 | Change | 9M 2018 | 9M 2017 | Change | LTM    | 2017   |
|---|---------|---------|--------|---------|---------|--------|--------|--------|
| Net sales   | 2,263   | 1,825   | 24%    | 6,631   | 5,040   | 32%    | 8,692  | 7,101  |
| Adjusted EBITDA <sup>1)</sup>                     | 170     | 142     | 20%    | 477     | 379     | 26%    | 658    | 559    |
| Adjusted operating income <sup>1)</sup> (EBIT)    | 100     | 84      | 19%    | 270     | 214     | 26%    | 385    | 329    |
| Non-comparable items                              | -12     | 0       | -      | -36     | -10     | -      | -60    | -34    |
| Operating income (EBIT)                           | 87      | 84      | 4%     | 234     | 204     | 15%    | 325    | 295    |
| Finance net                                       | -19     | -26     | 25%    | -72     | -54     | -33%   | -89    | -71    |
| Income after finance net                          | 68      | 58      | 18%    | 163     | 150     | 8%     | 236    | 224    |
| Income tax expense                                | -15     | -11     | -29%   | -33     | -40     | 19%    | -48    | -56    |
| Income for the period                             | 53      | 47      | 15%    | 130     | 110     | 19%    | 189    | 168    |
| Adjusted EBITDA margin <sup>1)</sup>              | 7.5%    | 7.8%    | -      | 7.2%    | 7.5%    | -      | 7.6%   | 7.9%   |
| Adjusted operating margin <sup>1)</sup> (EBIT)    | 4.4%    | 4.6%    | -      | 4.1%    | 4.2%    | -      | 4.4%   | 4.6%   |
| Earnings per share, SEK                           | 0.82    | 0.75    | 9%     | 2.00    | 1.82    | 10%    | 2.89   | 2.73   |
| Adjusted return on capital employed <sup>1)</sup> | 10.5%   | 8.2%    | -      | 10.5%   | 8.2%    | -      | 10.5%  | 11.1%  |
| Return on equity                                  | 12.8%   | 9.5%    | -      | 12.8%   | 9.5%    | -      | 12.8%  | 13.8%  |
| Operating cash flow                               | 50      | 114     | -57%   | 146     | 114     | 28%    | 245    | 213    |
| Net interest-bearing debt                         | -2,093  | -1,932  | -8%    | -2,093  | -1,932  | -8%    | -2,093 | -1,886 |

For the previous year, the Irish operation was consolidated during the period 28 August - 30 September 2017.

| Pro forma <sup>2)</sup> , including Ireland    | Q3 2018 | Q3 2017 | Change | 9M 2018 | 9M 2017 | Change | LTM   | 2,017 |
|--|---------|---------|--------|---------|---------|--------|-------|-------|
| Net sales                                      | 2,263   | 2,082   | 9%     | 6,631   | 6,146   | 8%     | 8,692 | 8,207 |
| Adjusted operating income <sup>1)</sup> (EBIT) | 100     | 94      | 5%     | 270     | 261     | 4%     | 385   | 376   |
| Adjusted operating margin <sup>1)</sup> (EBIT) | 4.4%    | 4.5%    | -      | 4.1%    | 4.2%    | -      | 4.4%  | 4.6%  |

<sup>1)</sup>Adjusted for non-comparable items, see page 12.

<sup>2)</sup>The pro forma figures are presented for illustrative purpose in order to show how the segment would have contributed to the Group's net sales and operating income if it had been part of the Group during the whole of 2017. The pro forma figures have not been audited. See page 3-4.

### About Scandi Standard

Scandi Standard is the leading producer of chicken-based food products in the Nordic region and Ireland. The company produces, markets and sells ready to eat, chilled and frozen products under the well-known brands Kronfågel, Danco, Den Stolte Hane, Naapurin Maalaiskana and Manor Farm. Eggs are also produced and sold in Norway. We are approximately 3,000 employees with annual sales of more than SEK 8 billion. For more information, please visit [www.scandistandard.com](http://www.scandistandard.com).

## The CEO comments on the third quarter

The Group's net sales increased by 9 percent pro forma to MSEK 2,263 compared to MSEK 2,081 pro forma in the third quarter 2017, and by 3 percent adjusted for exchange rate effects. All countries contributed to the increase. Adjusted operating profit amounted to MSEK 100 compared to MSEK 94 pro forma in the third quarter 2017, corresponding to a margin of 4.4 (4.5 pro forma) percent.

Our segments in Norway, Ireland (pro forma) and Finland all contributed with improved margins in the quarter. The result in Sweden and Denmark remained weak in the quarter due to costs associated with frozen stock clearance and market investments respectively.

We continue to see a strong sales development in chilled and Ready-to-eat products, partly benefitting from positive currency effect. By customer channel the sales increase is highest in Retail, driven by a strong development in Denmark, but also in Ireland (pro forma) and Sweden. I am pleased to see a positive development in Food Service as well. Adjusted EBIT shows a positive development pro forma despite significant raw material price increases as we have been able to implement price increases combined with a positive sales mix effect.

I am pleased to report full recovery of the fresh market in Sweden, which has impacted our margins negatively in the recent quarters. Although the result in Sweden will remain impacted throughout the remainder of the second half of 2018 due to stock clearance of frozen products, the underlying result is clearly improved. This bodes well for obtaining a more normalised margin level in Sweden from 2019.

During 2018 we have implemented robust initiatives in Denmark aimed at de-commoditising a larger part of the product portfolio. Our newly established brand Danske Familiegårde has been very well received thanks to successful product development, strong marketing support and a newly recruited sales team. I expect these front-loaded investments to be converted into a favourable price mix from 2019. Currently about 14% of our domestic retail sales is sold under the brand and we will be pushing to sequentially increase the share in the coming years.

The merger of our free range/organic chicken business in Denmark with Rokkedahl Food is another measure to strengthen the business in Denmark. High end birds, which have been a marginal segment for us in the past, are processed in small series and are well suited for a medium sized processing plant. The combination of the volumes of the businesses further allows economies of scale and I am hence convinced that the category can be successfully developed into a profitable market segment.

We continue to benefit from sharing best practice across markets. A good example is the development in Norway, where we through investments and other optimization initiatives have increased productivity significantly over the last couple of years, something that is also reflected in the increased margins.

Given the significant raw material price increases observed in the recent quarter, we have been working strenuously to obtain price increases towards our clients. I am pleased that our way of cooperating with our customers pays off in the current environment, as we already have agreed some price increases, while some are still being negotiated. We expect to recover the cost increases on our domestic markets. Within our commodity-based export business from Denmark, however, no short-term cost recovery is expected.

We have a clear target of increasing our exposure to the Ready-to-eat category as this segment is fast growing and generates stable strong margins. To facilitate further growth, we have carried out a major expansion of the Farre plant which is dedicated to such products. The MSEK 150 m investment is completed in accordance with budget and the new line has recently been started.

Net interest-bearing debt increased by MSEK 54 in the quarter to MSEK 2,093. The increase was driven by the higher capital expenditures and by the consolidation of the interest bearing liabilities of Rokkedahl Food amounting to MSEK 95. As previously communicated our overall investments in 2018 are estimated to MSEK 350, of which MSEK 337 were spent in the first three quarters. In light of limited investments and release of working capital, we expect a strong cash flow in the fourth quarter.

As previously communicated, we have identified a number of attractive capital projects in Ireland post acquisition aimed at increased efficiency, animal welfare, food safety differentiation and debottlenecking. We have decided to phase in a number of these investments next year. For the group, we expect to invest around MSEK 380 in 2019.

We are carefully following the structural changes in our sector and believe that we are ideally positioned to take part of the consolidation of the European poultry market. We believe the acquisition of Manor Farm is a good illustration of how we can create value and stability for our shareholders. The acquisition has contributed to further geographic diversification and we are happy with our cross-country teams' ability to deliver benefits through exchanging best practice within the group.

Leif Bergvall Hansen  
Managing Director and CEO

## Net sales and income pro forma

The Irish company Manor Farm was acquired as of 28 August 2017 and is included in the Group's accounts from this date as the segment Ireland. The pro forma figures below are presented solely for illustrative purpose in order to show how the segment would have contributed to the Group's net sales and operating income for the third quarter and first nine months of 2018 if it had been part of the Group during the whole of 2017.

The pro forma figures have been calculated by including the accounts of Carton Bros ULC adjusted for differences in accounting period and for parts of the operation that was not included in the acquisition.

| Pro forma MSEK                    | Q3    | Q3    | Change | 9M    | 9M    | Change | LTM   | 2017  |
|-----------------------------------|-------|-------|--------|-------|-------|--------|-------|-------|
|                                   | 2018  | 2017  |        | 2018  | 2017  |        | 2017  |       |
| Net sales                         | 2,263 | 2,082 | 9%     | 6,631 | 6,146 | 8%     | 8,692 | 8,207 |
| Adjusted EBITDA*                  | 170   | 161   | 6%     | 477   | 460   | 4%     | 658   | 641   |
| Adjusted operating income* (EBIT) | 100   | 94    | 5%     | 270   | 261   | 4%     | 385   | 376   |
| Non-comparable items              | -12   | 0     | -      | -36   | -10   | -      | -60   | -34   |
| Operating income (EBIT)           | 87    | 94    | -7%    | 234   | 251   | -7%    | 325   | 342   |
| Adjusted EBITDA-margin*           | 7.5%  | 7.7%  | -      | 7.2%  | 7.5%  | -      | 7.6%  | 7.8%  |
| Adjusted operating margin* (EBIT) | 4.4%  | 4.5%  | -      | 4.1%  | 4.2%  | -      | 4.4%  | 4.6%  |

\*Adjusted for non-comparable items, see page 12.

### Net sales

Net sales in the third quarter 2018 increased by 9 percent pro forma to MSEK 2,263 compared to MSEK 2,082 pro forma in the third quarter 2017. The increase was 3 percent pro forma at constant exchange rates.

Net sales increased by 5 percent in Sweden, 12 percent in Denmark, 7 percent in Norway, 13 percent in Ireland and 24 percent in Finland.

### Income

Adjusted for non-comparable items, operating income in the third quarter 2018 increased to MSEK 100 (94 pro forma), corresponding to a margin of 4.4 (4.6 pro forma) percent.

Adjusted operating income improved in Norway, Ireland and Finland but declined in Sweden and Denmark.

Including non-comparable items, operating income declined by 7 percent pro forma to MSEK 87 (94 pro forma), corresponding to a margin of 3.8 (4.5 pro forma) percent. Non-comparable items were MSEK -12 (-) and included mainly costs for the closure of a pilot site for rearing and hatching of eggs in Sweden, see page 12.

### Ireland - pro forma

| Pro forma MSEK                    | Q3   | Q3   | Change | 9M    | 9M    | Change | LTM   | 2017  |
|-----------------------------------|------|------|--------|-------|-------|--------|-------|-------|
|                                   | 2018 | 2017 |        | 2018  | 2017  |        | 2017  |       |
| Net sales                         | 479  | 423  | 13%    | 1,442 | 1,272 | 13%    | 1,873 | 1,702 |
| Adjusted EBITDA*                  | 38   | 33   | 15%    | 114   | 96    | 18%    | 144   | 127   |
| Adjusted operating income* (EBIT) | 23   | 20   | 15%    | 70    | 57    | 22%    | 87    | 74    |
| Non-comparable items              | -    | -    | -      | -     | -     | -      | -     | -     |
| Operating income (EBIT)           | 23   | 20   | 15%    | 70    | 57    | 22%    | 87    | 74    |
| Adjusted EBITDA-margin*           | 7.9% | 7.8% | -      | 7.9%  | 7.6%  | -      | 7.7%  | 7.4%  |
| Adjusted operating margin* (EBIT) | 4.8% | 4.7% | -      | 4.8%  | 4.5%  | -      | 4.7%  | 4.4%  |

\*Adjusted for non-comparable items, see page 12.

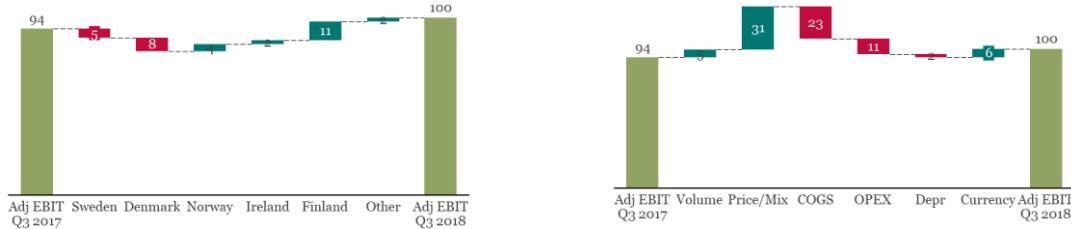
Net sales in Ireland in the third quarter 2018 increased by 13 percent pro forma to MSEK 479 compared to MSEK 423 pro forma in the third quarter 2017. Net sales in local currency rose by 4 percent pro forma.

Adjusted operating income increased by 15 percent pro forma compared to last year to MSEK 23 (20 pro forma), corresponding to a margin of 4.8 (4.7 pro forma) percent. The improvement in adjusted operating income and margin was mainly achieved through higher efficiency in the entire supply chain.

| MSEK  | Eliminations<br>and group<br>common costs |            |            |            |            |            |                       |            |            |            |            |            |            | Total Group <sup>1)</sup> |
|---|---|------------|------------|------------|------------|------------|-----------------------|------------|------------|------------|------------|------------|------------|---------------------------|
|   | Sweden                                    |            | Denmark    |            | Norway     |            | Ireland <sup>1)</sup> |            | Finland    |            |            |            |            |                           |
|   | Q3<br>2018                                | Q3<br>2017 | Q3<br>2018 | Q3<br>2017 | Q3<br>2018 | Q3<br>2017 | Q3<br>2018            | Q3<br>2017 | Q3<br>2018 | Q3<br>2017 | Q3<br>2018 | Q3<br>2017 | Q3<br>2018 | Q3<br>2017                |
| Net sales   | 692                                       | 658        | 729        | 654        | 384        | 360        | 479                   | 423        | 99         | 80         | -120       | -93        | 2,263      | 2,082                     |
| Adjusted EBITDA <sup>2)</sup>                               | 55  | 61         | 43         | 50         | 45         | 37         | 38                    | 33         | 3          | -9         | -13        | -11        | 170        | 161                       |
| Depreciation  | -19                                       | -19        | -16        | -15        | -11        | -10        | -7                    | -6         | -6         | -4         | 0          | 0          | -59        | -53                       |
| Adjusted operating income <sup>2)</sup> before amortisation | 35  | 41         | 27         | 35         | 34         | 27         | 30                    | 27         | -3         | -13        | -13        | -11        | 111        | 107                       |
| Amortisation  | 0   | 0          | -1         | 0          | -4         | -4         | -7                    | -7         | 0          | 0          | 0          | -1         | -13        | -12                       |
| Adjusted operating income (EBIT) <sup>2)</sup>              | 35  | 41         | 28         | 34         | 30         | 24         | 23                    | 20         | -3         | -13        | -13        | -11        | 100        | 94                        |
| Non-comparable items  | -11                                       | -15        | 0          | 0          | 0          | 0          | -                     | 0          | 0          | 0          | -1         | 14         | -12        | 0                         |
| Operating income (EBIT)                                     | 24  | 26         | 28         | 34         | 30         | 24         | 23                    | 20         | -3         | -13        | -15        | 2          | 87         | 94                        |
| Adjusted EBITDA-margin <sup>2)</sup>                        | 8.0%                                      | 9.2%       | 5.9%       | 7.6%       | 11.6%      | 10.3%      | 7.9%                  | 7.8%       | 2.6%       | -11.2%     | 10.6%      | 11.6%      | 7.5%       | 7.7%                      |
| Adjusted operating margin (EBIT) <sup>2)</sup>              | 5.1%                                      | 6.3%       | 3.9%       | 5.3%       | 7.8%       | 6.5%       | 4.8%                  | 4.7%       | -3.3%      | -16.1%     | 11.0%      | 12.3%      | 4.4%       | 4.5%                      |

<sup>1)</sup>Pro forma<sup>2)</sup>Adjusted for non-comparable items, see page 14.<sup>3)</sup>EBIT for Denmark and Total Group includes income from associates amounting to MSEK 2.

### Change in adjusted operating income (EBIT) vs Q3 2017 (pro forma)



Adjusted operating income improved in the third quarter by 5 percent pro forma to MSEK 100 (94 pro forma).

Adjusted operating income improved in Norway, Ireland (pro forma) and Finland while it deteriorated in Sweden and Denmark

A strong mix together with price increases offset the higher purchasing costs in the quarter.

### Net sales by product category and sales channel, Q3 2018 (pro forma)

(Percentage of Group's total net sales and change vs Q3 2017 in brackets, pro forma).



During the third quarter, Ready-to-eat-products showed growth as well as Chilled and Frozen products. The weakened Swedish krona contributed to growth in all product categories.

All sales channels showed high sales growth rate. Retail grew in all countries, in particular in Denmark where the acquisition of Rokkedahl and positive development for the De Danske Familiegårde-brand contributed.

## Net sales and income

| MSEK                                     | Q3 2018     | Q3 2017     | Change   | 9M 2018     | 9M 2017     | Change   | LTM         | 2017        |
|--|-------------|-------------|----------|-------------|-------------|----------|-------------|-------------|
| Net sales                                | 2,263       | 1,825       | 24%      | 6,631       | 5,040       | 32%      | 8,692       | 7,101       |
| Adjusted EBITDA*                         | 170         | 142         | 20%      | 477         | 379         | 26%      | 658         | 559         |
| Adjusted operating income* (EBIT)        | 100         | 84          | 19%      | 270         | 214         | 26%      | 385         | 329         |
| Non-comparable items                     | -12         | 0           | -        | -36         | -10         | -        | -60         | -34         |
| Operating income (EBIT)                  | 87          | 84          | 4%       | 234         | 204         | 15%      | 325         | 295         |
| <i>Adjusted EBITDA-margin*</i>           | <i>7.5%</i> | <i>7.8%</i> | <i>-</i> | <i>7.2%</i> | <i>7.5%</i> | <i>-</i> | <i>7.6%</i> | <i>7.9%</i> |
| <i>Adjusted operating margin* (EBIT)</i> | <i>4.4%</i> | <i>4.6%</i> | <i>-</i> | <i>4.1%</i> | <i>4.2%</i> | <i>-</i> | <i>4.4%</i> | <i>4.6%</i> |

\*Adjusted for non-comparable items, see page 12.

### Net sales

Net sales in the third quarter 2018 increased by 24 percent to MSEK 2,263 compared to MSEK 1,825 in the third quarter 2017. The increase was 18 percent at constant exchange rates.

The increase refers mainly to the Irish operation which was acquired as of 28 August 2017 and contributed with MSEK 479 (166) in net sales. In the previous year, the Irish operation was consolidated during the period 28 August – 30 September. Net sales increased by 5 percent in Sweden, 12 percent in Denmark, 7 percent in Norway and 24 percent in Finland.

Net sales rose by 38 percent for chilled products, by 14 percent for frozen products and by 13 percent for Ready-to-eat products.

### Income

Adjusted for non-comparable items, operating income in the third quarter 2018 increased by 19 percent to MSEK 100 (84), corresponding to a margin of 4.4 (4.6) percent.

The newly acquired Irish operation contributed with MSEK 23 (9) to adjusted operating income. Adjusted operating income improved in Norway and Finland, but declined in Sweden and Denmark.

Including non-comparable items, operating income increased by 4 percent to MSEK 87 (84), corresponding to a margin of 3.9 (4.6) percent. Non-comparable items amounted to MSEK -12 (-) and included mainly costs for the closure of a pilot site for rearing and hatching of eggs in Sweden, see page 12.

### Impact of bird flu in 2018

All trade restrictions due to the bird flu was lifted during the second quarter 2018. The restrictions were imposed in November 2016 following the detection of the bird flu (H5N8) in Denmark, Sweden and Finland among other countries. No further negative impact on the Group's operating income is therefore expected going forward. The impact on operating income during the first nine months of 2018 was MSEK 12 (40) and during the third quarter MSEK - (9).

### Cash flow and investments

Operating cash flow in the third quarter 2018 amounted to MSEK 50 (114). Cash flow was negatively impacted by the higher capital expenditure mainly related to the finalizing of the expansion of the facility in Farre in Denmark. Cash flow was also affected by a deterioration of working capital by MSEK 6 compared with an improvement of MSEK 19 in the third quarter last year.

Working capital as of 30 September 2018 amounted to MSEK 654 (580), corresponding to 7.5 (7.2) percent of net sales. The increase compared to the previous year is mainly due to the acquisition of the Irish operation and exchange rate effects.

Net capital expenditure increased to MSEK 109 (46). The increase refers mainly to the finalization of the expansion for Ready-to-eat products in the Farre facility in Denmark.

| MSEK                            | Q3 2018       | Q3 2017       | 9M 2018       | 9M 2017       | LTM           | 2017          |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Opening balance net debt</b> | <b>-2,039</b> | <b>-1,619</b> | <b>-1,886</b> | <b>-1,515</b> | <b>-1,932</b> | <b>-1,515</b> |
| EBITDA                          | 158           | 141           | 443           | 369           | 633           | 559           |
| Adjustments for non-cash items  | 7             | -             | 10            | -             | 10            | -             |
| Change working capital          | -6            | 19            | 30            | -106          | -12           | -147          |
| Net capital expenditure         | -109          | -46           | -337          | -149          | -387          | -199          |
| <b>Operating cash flow</b>      | <b>50</b>     | <b>114</b>    | <b>146</b>    | <b>114</b>    | <b>245</b>    | <b>213</b>    |
| Paid finance items, net         | -18           | -16           | -49           | -46           | -62           | -59           |
| Paid income tax                 | -6            | -5            | -59           | -16           | -46           | -3            |
| Dividend                        | -             | -             | -118          | -80           | -117          | -80           |
| Business combinations           | 0             | -274          | -4            | -274          | -4            | -274          |
| Other items*                    | -80           | -133          | -123          | -114          | -177          | -168          |
| <b>Net cash flow</b>            | <b>-54</b>    | <b>-314</b>   | <b>-207</b>   | <b>-417</b>   | <b>-161</b>   | <b>-371</b>   |
| <b>Closing balance net debt</b> | <b>-2,093</b> | <b>-1,932</b> | <b>-2,093</b> | <b>-1,932</b> | <b>-2,093</b> | <b>-1,886</b> |

\* Other items in the third quarter 2018 include positive effects from changes in exchange rates of MSEK 11 and assumed net debt of the newly acquired Rokkedahl, 95 MSEK. Other items in the third quarter 2017 include assumed net debt from Manor Farm.

## Financial position

Total equity attributable to the owners of the parent company as of 30 September 2018 amounted to MSEK 1,583 (1,352). The equity to assets ratio improved to 28.1 (26.3) percent.

Net interest-bearing debt as of 30 September 2018 amounted to MSEK 2,093 (1,932). The increase of MSEK 161 compared to 30 September 2017 refers mainly to high capital expenditure. The increase compared to 30 June 2018 was MSEK 54, and refers to high capital expenditure, but also debt assumed in connection with the acquisition of the majority of Rokkedahl Food ApS in Denmark, amounting to MSEK 95.

Cash and cash equivalents as of 30 September 2018 amounted to MSEK 118 (113). Committed but not utilized credit facilities as of 30 September 2018 amounted to MSEK 289 (299).

## Segment information

As from January 2018, the Group allocates amortisation of acquired intangible assets to the segments. Comparative figures for adjusted operating income and operating income in the report have been restated. See page 22.

### Sweden

| MSEK                              | Q3 2018 | Q3 2017 | Change | 9M 2018 | 9M 2017 | Change | LTM   | 2017  |
|-----------------------------------|---------|---------|--------|---------|---------|--------|-------|-------|
| Net sales                         | 692     | 658     | 5%     | 2,002   | 1,941   | 3%     | 2,617 | 2,557 |
| Adjusted EBITDA*                  | 55      | 61      | -9%    | 151     | 168     | -10%   | 211   | 228   |
| Adjusted operating income* (EBIT) | 35      | 41      | -14%   | 94      | 109     | -14%   | 135   | 150   |
| Non-comparable items              | -11     | -15     | -      | -34     | -15     | -      | -55   | -35   |
| Operating income (EBIT)           | 24      | 26      | -7%    | 60      | 95      | -37%   | 80    | 114   |
| Adjusted EBITDA-margin*           | 8.0%    | 9.2%    | -      | 7.5%    | 8.6%    | -      | 8.1%  | 8.9%  |
| Adjusted operating margin* (EBIT) | 5.1%    | 6.3%    | -      | 4.7%    | 5.6%    | -      | 5.1%  | 5.9%  |

\*Adjusted for non-comparable items, see page 12.

Net sales in Sweden in the third quarter 2018 increased by 5 percent to MSEK 692 compared to MSEK 658 in the third quarter 2017.

Net sales increased mainly in Retail partly driven by an increase in sales of Ready-to-eat-products.

Adjusted operating income declined by 14 percent to MSEK 35 (41), corresponding to a margin of 5.1 (6.3) percent. Adjusted operating income and margin were negatively affected by stock clearance and higher production cost due to lower production volumes during the summer aimed at achieving a more balanced inventory situation.

A decision was taken during the quarter to close a pilot facility for rearing and hatching of eggs in Sweden. The cost is estimated to MSEK 11 and has been reported as non-comparable items in the quarter.

## Denmark

| MSEK                              | Q3<br>2018 | Q3<br>2017 | Change | 9M<br>2018 | 9M<br>2017 | Change | LTM   | 2017  |
|-----------------------------------|------------|------------|--------|------------|------------|--------|-------|-------|
| Net sales                         | 729        | 654        | 12%    | 2,052      | 1,859      | 10%    | 2,723 | 2,529 |
| Adjusted EBITDA*                  | 43         | 50         | -14%   | 118        | 135        | -12%   | 165   | 182   |
| Adjusted operating income* (EBIT) | 28         | 34         | -18%   | 72         | 83         | -14%   | 106   | 117   |
| Non-comparable items              | -          | -          | -      | -          | -          | -      | -4    | -4    |
| Operating income (EBIT)           | 28         | 34         | -18%   | 72         | 83         | -14%   | 102   | 113   |
| Adjusted EBITDA-margin*           | 5.9%       | 7.6%       | -      | 5.7%       | 7.3%       | -      | 6.1%  | 7.2%  |
| Adjusted operating margin* (EBIT) | 3.9%       | 5.3%       | -      | 3.5%       | 4.5%       | -      | 3.9%  | 4.6%  |

\*Adjusted for non-comparable items, see page 12.

Net sales in Denmark in the third quarter 2018 increased by 12 percent to MSEK 729 compared to MSEK 654 in the third quarter 2017. The increase in local currency was 3 percent.

The increase in net sales was mainly achieved through higher sales in the retail channel and of Ready-to-eat products. The newly launched premium range under the Danske Familiegård brand showed a continued positive development.

Adjusted operating income declined by 18 percent to MSEK 28 (34), corresponding to a margin of 3.9 (5.3) percent. Adjusted operating income and margin were negatively affected by higher marketing costs related to De Danske Familiegård brand as well as by higher costs for raw materials and operating costs.

The expansion of the facility in Farre in order to increase the capacity within Ready-to-eat products was finalized in the quarter. 51 percent of the shares of Rokkedahl Food ApS were acquired during the quarter. Rokkedahl Food produces and markets premium chicken in the Danish market. The purpose of the acquisition is to strengthen the Group's position within the premium segment. For more information about the acquisition, see page 20.

## Norway

| MSEK                              | Q3<br>2018 | Q3<br>2017 | Change | 9M<br>2018 | 9M<br>2017 | Change | LTM   | 2017  |
|-----------------------------------|------------|------------|--------|------------|------------|--------|-------|-------|
| Net sales                         | 384        | 360        | 7%     | 1,139      | 1,122      | 2%     | 1,500 | 1,483 |
| Adjusted EBITDA*                  | 45         | 37         | 21%    | 132        | 120        | 10%    | 172   | 160   |
| Adjusted operating income* (EBIT) | 30         | 24         | 27%    | 89         | 81         | 11%    | 115   | 107   |
| Non-comparable items              | -          | -          | -      | -          | -          | -      | -     | -     |
| Operating income (EBIT)           | 30         | 24         | 27%    | 89         | 81         | 11%    | 115   | 107   |
| Adjusted EBITDA-margin*           | 11.6%      | 10.3%      | -      | 11.6%      | 10.7%      | -      | 11.5% | 10.8% |
| Adjusted operating margin* (EBIT) | 7.8%       | 6.5%       | -      | 7.8%       | 7.2%       | -      | 7.7%  | 7.2%  |

\*Adjusted for non-comparable items, see page 12.

Net sales in Norway in the third quarter 2018 increased by 7 percent to MSEK 384 compared to MSEK 360 in the third quarter 2017. In local currency, sales development was flat.

Adjusted operating income increased by 27 percent to MSEK 30 (24), corresponding to a margin of 7.8 (6.5) percent. The improvement in both operating income and operating margin was mainly achieved by a favourable cost structure as a result of investments in specialization and higher efficiency in production.

## Ireland

| MSEK                              | Q3<br>2018 | Q3<br>2017 | Change | 9M<br>2018 | 9M<br>2017 | Change | LTM   | 2017 |
|-----------------------------------|------------|------------|--------|------------|------------|--------|-------|------|
| Net sales                         | 479        | 166        | -      | 1,442      | 166        | -      | 1,873 | 596  |
| Adjusted EBITDA*                  | 38         | 14         | -      | 114        | 14         | -      | 144   | 44   |
| Adjusted operating income* (EBIT) | 23         | 9          | -      | 70         | 9          | -      | 88    | 27   |
| Non-comparable items              | -          | -          | -      | -          | -          | -      | -     | -    |
| Operating income (EBIT)           | 23         | 9          | -      | 70         | 9          | -      | 88    | 27   |
| Adjusted EBITDA-margin*           | 7.9%       | 8.4%       | -      | 7.9%       | 8.4%       | -      | 7.7%  | 7.5% |
| Adjusted operating margin* (EBIT) | 4.8%       | 5.7%       | -      | 4.8%       | 5.7%       | -      | 4.7%  | 4.6% |

\*Adjusted for non-comparable items, see page 12.

Net sales in Ireland in the third quarter 2018 amounted to MSEK 479 (166). Adjusted operating income was MSEK 23 (9), corresponding to a margin of 4.8 (5.7) percent. In the previous year, the Irish operation was consolidated in the Group during the period 28 August – 30 September. For comments on the Irish operation, see the pro forma section on page 3.

## Finland

| MSEK                              | Q3    |        | Change | 9M    |        | Change | LTM   | 2017   |
|-----------------------------------|-------|--------|--------|-------|--------|--------|-------|--------|
|                                   | 2018  | 2017   |        | 2018  | 2017   |        |       |        |
| Net sales                         | 99    | 80     | 24%    | 319   | 238    | 34%    | 410   | 329    |
| Adjusted EBITDA*                  | 3     | -9     | 129%   | 4     | -24    | 117%   | 1     | -27    |
| Adjusted operating income* (EBIT) | -3    | -13    | 75%    | -13   | -35    | 63%    | -21   | -43    |
| Non-comparable items              | -     | -      | -      | -     | -      | -      | -     | -      |
| Operating income (EBIT)           | -3    | -13    | 75%    | -13   | -35    | 63%    | -21   | -43    |
| Adjusted EBITDA-margin*           | 2.6%  | -11.2% | -      | 1.3%  | -10.1% | -      | 0.2%  | -8.3%  |
| Adjusted operating margin* (EBIT) | -3.3% | -16.1% | -      | -4.0% | -14.7% | -      | -5.2% | -13.2% |

\*Adjusted for non-comparable items, see page 12.

Net sales in Finland in the third quarter 2018 increased by 24 percent to MSEK 99 compared to MSEK 80 in the third quarter 2017. The increase in local currency was 13 percent.

Adjusted operating income improved to MSEK -3 (-13). The improvement refers mainly to higher efficiency and better yield in production, as well as a more favourable product mix.

## Personnel

The average number of employees (FTE) in the third quarter 2018 was 3,057 (2,246) and 3,024 (2,019) the first nine months 2018. The increase refers mainly to the Irish operation, which was acquired as of 28 August 2017 and is included with 954 persons.

## The Group's sustainability work

During the year, the sustainability work of the Group has been coordinated under the heading "The Scandi Way" with the work streams People, Chicken and Planet. There will be cases presented in the interim reports showing the work taking place in the Group. For a comprehensive description of the sustainability work in the group, please see the Scandi Standard Annual Report 2017, which is available at [www.scandistandard.com](http://www.scandistandard.com).



## Our vision and contribution to sustainable transport

Sustainable transport for Scandi Standard is about providing transport solutions that are produced in a responsible and resource-efficient way. Our ambition within transport is to be among the industry leaders regarding environmental and social responsibility. We are dedicated to work on all our sites to create, track and improve various transport KPIs. Our goal is to follow the Paris agreement, and thereby cut our carbon dioxide footprint in half every decade. To fulfil this we have an agreement with all our transport suppliers that requires them to follow our business ethics, deliver requested KPIs and urge them to only use highest level of Euro-Norm trucks (EURO 6-Norm). Of course, we continuously follow up and track on KPIs and we have scheduled meetings with suppliers on a regular basis.

## Safe and climate-smart transport

Different types of transport are a major part of our business. Every day, all year round, we take responsibility for transporting chickens from our farms to our facilities, so that customers and consumers receive the products they need. It is a matter of course that we work for safe transport to reduce our environmental impact, including reducing fuel consumption and emissions from our own transport.

In 2017 we identified and carried out a project, where all live bird transport to our Swedish factory in Valla and finished goods transport out of the factory were performed by trucks running on HVO, Hydrotreated Vegetable Oil. HVO is a form of renewable diesel, produced from renewable raw materials such as vegetable and animal fats from, for example, rapeseed oil or slaughter residues. Depending on the raw material, HVO reduces CO<sub>2</sub> emissions by 30–90 percent.

Between 70 and 80 percent of Scandi Standard's Swedish transports uses HVO from Neste. The Valla facility, as well as the transport suppliers, has their own tanks with HVO fuel installed at their sites. By using HVO the Group has reduced its CO<sub>2</sub> emissions by 2,000 tonnes per year. Hopefully we will be able to produce HVO from our own slaughter residues in our own facility in the future, and the objective is that more companies within the Group will use this fuel to further reduce climate impact.

HVO has several advantages over fossil diesel. It is a completely renewable and sustainable fuel that gives up to 90 percent lower greenhouse gas emissions. It can be mixed with regular diesel and since HVO has the same chemical composition as fossil diesel, no further investments or modifications of the vehicles are required. Neste's fuel meets the EN15940 standard for paraffinic fuels. However, we are aware that there is some criticism of HVO, but the palm oil, that is sometimes used, is certified and we believe that the benefits outweigh.

### Risks and uncertainties

Scandi Standards' risks and uncertainties are described on pages 44–48 and pages 76–78 in the Annual Report 2017, which is available at [www.scandistandard.com](http://www.scandistandard.com).

Stockholm, 5 November 2018

Leif Bergvall Hansen  
*Managing Director and CEO*

This is a translation of the original Swedish version published on [www.scandistandard.com](http://www.scandistandard.com)

## Auditor's report

Scandi Standard AB (publ). reg. no. 556921-0627

### Introduction

We have reviewed the condensed interim financial information (interim report) of Scandi Standard AB (publ) as of 30 September 2018 and the nine-month period then ended. The board of directors and the CEO are responsible for the preparation and presentation of the interim financial information in accordance with IAS 34 and the Swedish Annual Accounts Act. Our responsibility is to express a conclusion on this interim report based on our review.

### Scope of Review

We conducted our review in accordance with the International Standard on Review Engagements ISRE 2410, *Review of Interim Report Performed by the Independent Auditor of the Entity*. A review consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing, ISA, and other generally accepted auditing standards in Sweden. The procedures performed in a review do not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the interim report is not prepared, in all material respects, in accordance with IAS 34 and the Swedish Annual Accounts Act, regarding the Group, and with the Swedish Annual Accounts Act, regarding the Parent Company.

Stockholm, 5 November 2018

Öhrlings PricewaterhouseCoopers AB

Bo Lagerström

Authorized Public Accountant

## Segment information

As from January 2018, the Group allocates amortisation on acquired intangible assets to the segments. Comparative figures for adjusted operating income and operating income in the report have been restated. See page 22.

### Net sales by country

| MSEK                     | Q3 2018 | Q3 2017 | Change | 9M 2018 | 9M 2017 | Change | LTM   | 2017  |
|--------------------------|---------|---------|--------|---------|---------|--------|-------|-------|
| Sweden                   | 692     | 658     | 5%     | 2,002   | 1,941   | 3%     | 2,617 | 2,557 |
| of which internal sales  | 61      | 51      | 19%    | 168     | 143     | 18%    | 221   | 196   |
| Denmark                  | 729     | 654     | 12%    | 2,052   | 1,859   | 10%    | 2,723 | 2,529 |
| of which internal sales  | 51      | 42      | 23%    | 143     | 142     | 1%     | 186   | 185   |
| Norway                   | 384     | 360     | 7%     | 1,139   | 1,122   | 2%     | 1,500 | 1,483 |
| of which internal sales  | 5       | -       | -      | 5       | -       | -      | 5     | -     |
| Ireland                  | 479     | 166     | -      | 1,442   | 166     | -      | 1,873 | 596   |
| of which internal sales  | -       | -       | -      | -       | -       | -      | -     | -     |
| Finland                  | 99      | 80      | 24%    | 319     | 238     | 34%    | 410   | 329   |
| of which internal sales  | 2       | -       | -      | 6       | -       | -      | 18    | 12    |
| Koncernens elimineringar | -120    | -93     | 28%    | -323    | -285    | 13%    | -430  | -393  |
| Total net sales          | 2,263   | 1,825   | 24%    | 6,631   | 5,040   | 32%    | 8,692 | 7,101 |

### Net sales in local currency

| Millions in local currency | Q3 2018 | Q3 2017 | Change | 9M 2018 | 9M 2017 | Change | LTM   | 2017  |
|----------------------------|---------|---------|--------|---------|---------|--------|-------|-------|
| Denmark                    | 522     | 509     | 3%     | 1,494   | 1,443   | 4%     | 2,004 | 1,953 |
| Norway                     | 353     | 353     | 0%     | 1,067   | 1,081   | -1%    | 1,422 | 1,436 |
| Ireland                    | 46      | 17      | -      | 141     | 17      | -      | 186   | 62    |
| Finland                    | 10      | 8       | 13%    | 31      | 25      | 26%    | 40    | 34    |

### Net sales per product category

| MSEK            | Q3 2018 | Q3 2017 | Change | 9M 2018 | 9M 2017 | Change | LTM   | 2017  |
|-----------------|---------|---------|--------|---------|---------|--------|-------|-------|
| Chilled         | 1,241   | 902     | 38%    | 3,883   | 2,523   | 54%    | 4,565 | 3,205 |
| Frozen          | 432     | 378     | 14%    | 1,120   | 1,164   | -4%    | 1,674 | 1,718 |
| Ready-to-eat    | 400     | 353     | 13%    | 1,238   | 973     | 27%    | 1,679 | 1,414 |
| Other*          | 190     | 192     | -1%    | 390     | 380     | 3%     | 774   | 764   |
| Total net sales | 2,263   | 1,825   | 24%    | 6,631   | 5,040   | 32%    | 8,692 | 7,101 |

\*) Relates mainly to the sale of pet food, as well as SweHatchs' sale of day-old chicks.

### Exchange rates\*

|         | 9M 2018 | 9M 2017 | 2017 |
|---------|---------|---------|------|
| SEK/NOK | 1.07    | 1.04    | 1.03 |
| SEK/DKK | 1.37    | 1.29    | 1.29 |
| SEK/EUR | 10.23   | 9.58    | 9.63 |

\*) Average exchange rates

**Adjusted operating income (EBIT)**

| MSEK                                   | Q3<br>2018 | Q3<br>2017 | 9M<br>2018 | 9M<br>2017 | LTM        | 2017       |
|--|------------|------------|------------|------------|------------|------------|
| Sweden                                 | 35         | 41         | 94         | 109        | 135        | 150        |
| Denmark                                | 28         | 34         | 72         | 83         | 106        | 117        |
| Norway                                 | 30         | 24         | 89         | 81         | 115        | 107        |
| Ireland                                | 23         | 9          | 70         | 9          | 88         | 27         |
| Finland                                | -3         | -13        | -13        | -35        | -21        | -43        |
| Group                                  | -13        | -11        | -42        | -34        | -36        | -29        |
| <b>Total adjusted operating income</b> | <b>100</b> | <b>84</b>  | <b>270</b> | <b>214</b> | <b>385</b> | <b>329</b> |

**Non-comparable items in operating income (EBIT)**

| MSEK   | Q3<br>2018 | Q3<br>2017 | 9M<br>2018 | 9M<br>2017 | LTM        | 2017       |
|--|------------|------------|------------|------------|------------|------------|
| Staff reduction costs <sup>1</sup>                   | -          | -          | -1         | -          | -3         | -2         |
| Restructuring of production <sup>2</sup>             | -11        | -          | -33        | -          | -52        | -19        |
| Costs related to fire <sup>3</sup>                   | -          | -          | -          | -          | -4         | -4         |
| Transaction costs <sup>4</sup>                       | -1         | -16        | -1         | -25        | -2         | -25        |
| Revaluation of contingent consideration <sup>5</sup> | -          | 30         | -          | 30         | -          | 30         |
| Cancellation of leasing contract <sup>6</sup>        | -          | -15        | -          | -15        | -          | -15        |
| <b>Total adjustments to operating income</b>         | <b>-12</b> | <b>-0</b>  | <b>-36</b> | <b>-10</b> | <b>-60</b> | <b>-34</b> |

**Non-comparable items in operating income (EBIT) by segment**

| MSEK   | Q3<br>2018 | Q3<br>2017 | 9M<br>2018 | 9M<br>2017 | LTM        | 2017       |
|--|------------|------------|------------|------------|------------|------------|
| Sweden                                       | -11        | -15        | -34        | -15        | -55        | -35        |
| Denmark                                      | -          | -          | -          | -          | -4         | -4         |
| Norway                                       | -          | -          | -          | -          | -          | -          |
| Ireland                                      | -          | -          | -          | -          | -          | -          |
| Finland                                      | -          | -          | -          | -          | -          | -          |
| Koncernen                                    | -1         | 14         | -1         | 5          | -1         | 5          |
| <b>Total adjustments to operating income</b> | <b>-12</b> | <b>-0</b>  | <b>-36</b> | <b>-10</b> | <b>-60</b> | <b>-34</b> |

**Operating income (EBIT)**

| MSEK                          | Q3<br>2018 | Q3<br>2017 | 9M<br>2018 | 9M<br>2017 | LTM        | 2017       |
|-------------------------------|------------|------------|------------|------------|------------|------------|
| Sweden                        | 24         | 26         | 60         | 95         | 80         | 114        |
| Denmark                       | 28         | 34         | 72         | 83         | 102        | 113        |
| Norway                        | 30         | 24         | 89         | 81         | 115        | 107        |
| Ireland                       | 23         | 9          | 70         | 9          | 88         | 27         |
| Finland                       | -3         | -13        | -13        | -35        | -21        | -43        |
| Koncernen                     | -15        | 2          | -44        | -29        | -38        | -24        |
| <b>Total operating income</b> | <b>87</b>  | <b>84</b>  | <b>234</b> | <b>204</b> | <b>325</b> | <b>295</b> |
| Finance net                   | -19        | -26        | -72        | -54        | -89        | -71        |
| Income tax expense            | -15        | -11        | -33        | -40        | -48        | -56        |
| <b>Income for the period</b>  | <b>53</b>  | <b>47</b>  | <b>130</b> | <b>110</b> | <b>189</b> | <b>168</b> |

<sup>1)</sup> Staff reduction costs in Sweden in the second quarter 2018 and fourth quarter 2017.

<sup>2)</sup> Restructuring of and changes in production in Sweden.

<sup>3)</sup> Costs related to a fire in Sødams' facility in Denmark.

<sup>4)</sup> Deal fees related to the acquisition of the Irish company Manor Farm in 2017 and the majority shareholding in Sødams in Denmark in 2016.

<sup>5)</sup> Revaluation of contingent consideration in connection with the acquisition of the remaining 20% of the shares in Sødams in Denmark.

<sup>6)</sup> Costs for cancellation of a leasing contract and project costs in Sweden.

## Consolidated income statement

| MSEK  | Q3 2018    | Q3 2017    | 9M 2018    | 9M 2017    | LTM        | 2017       |
|---|------------|------------|------------|------------|------------|------------|
| Net sales   | 2,263      | 1,825      | 6,631      | 5,040      | 8,692      | 7,101      |
| Other operating revenues                                      | 11         | 13         | 43         | 32         | 79         | 68         |
| Changes in inventories of finished goods and work in progress | -40        | -4         | -53        | 83         | -82        | 54         |
| Raw materials and consumables                                 | -1,339     | -1,106     | -3,943     | -3,103     | -5,171     | -4,330     |
| Cost of personnel   | -429       | -346       | -1,305     | -968       | -1,737     | -1,400     |
| Depreciation, amortisation and impairment                     | -73        | -57        | -210       | -165       | -278       | -232       |
| Other operating expenses                                      | -309       | -241       | -930       | -716       | -1,183     | -969       |
| Share of income of associates                                 | 2          | 0          | 2          | 0          | 4          | 3          |
| <b>Operating income</b>                                       | <b>87</b>  | <b>84</b>  | <b>234</b> | <b>204</b> | <b>325</b> | <b>295</b> |
| Finance income  | 1          | 0          | 1          | 1          | 1          | 1          |
| Finance expenses  | -20        | -26        | -72        | -55        | -90        | -72        |
| <b>Income after finance net</b>                               | <b>68</b>  | <b>58</b>  | <b>163</b> | <b>150</b> | <b>236</b> | <b>224</b> |
| Income tax expense  | -15        | -11        | -33        | -40        | -48        | -56        |
| <b>Income for the period</b>                                  | <b>53</b>  | <b>47</b>  | <b>130</b> | <b>110</b> | <b>189</b> | <b>168</b> |
| Whereof attributable to:                                      |            |            |            |            |            |            |
| Shareholders of the Parent Company                            | 53         | 47         | 130        | 110        | 189        | 168        |
| Non-controlling interests                                     | 0          | -          | 0          | -          | 0          | -          |
| Average number of shares <sup>1,2)</sup>                      | 65,318,465 | 62,093,907 | 65,273,978 | 60,289,471 | 65,291,655 | 61,570,177 |
| Earnings per share, SEK                                       | 0.82       | 0.75       | 2.00       | 1.82       | 2.89       | 2.73       |
| Earnings per share after dilution, SEK                        | 0.82       | 0.75       | 2.00       | 1.82       | 2.89       | 2.73       |
| Number of shares at the end of the period <sup>2)</sup>       | 66,060,890 | 66,060,890 | 66,060,890 | 66,060,890 | 66,060,890 | 66,060,890 |

<sup>1)</sup> 163,700 shares were purchased during 2017.

<sup>2)</sup> 6,000,000 shares were issued during Q3 2017.

## Consolidated statement of comprehensive income

| MSEK  | Q3 2018    | Q3 2017   | 9M 2018    | 9M 2017    | LTM        | 2017       |
|---|------------|-----------|------------|------------|------------|------------|
| Income for the period   | 53         | 47        | 130        | 110        | 189        | 168        |
| <b>Other comprehensive income</b>   |            |           |            |            |            |            |
| <i>Items that will not be reclassified to the income statement</i>          |            |           |            |            |            |            |
| Actuarial gains and losses in defined benefit pension plans                 | 7          | -3        | -3         | -5         | 12         | 9          |
| Tax on actuarial gains and losses   | -2         | 1         | 1          | 1          | -3         | -2         |
| <b>Total</b>  | <b>6</b>   | <b>-2</b> | <b>-2</b>  | <b>-4</b>  | <b>9</b>   | <b>7</b>   |
| <i>Items that will or may be reclassified to the income statement</i>       |            |           |            |            |            |            |
| Cash flow hedges  | 4          | 1         | 1          | 3          | 3          | 5          |
| Currency effects from conversion of foreign operations                      | -29        | 4         | 104        | 1          | 146        | 42         |
| Income from currency hedging of foreign operations                          | 5          | 3         | 1          | -7         | -11        | -18        |
| Tax attributable to items that will be reclassified to the income statement | -1         | 0         | 0          | -1         | -1         | -1         |
| <b>Total</b>  | <b>-21</b> | <b>8</b>  | <b>106</b> | <b>-4</b>  | <b>137</b> | <b>28</b>  |
| <b>Other comprehensive income for the period, net of tax</b>                | <b>-15</b> | <b>6</b>  | <b>104</b> | <b>-8</b>  | <b>147</b> | <b>35</b>  |
| <b>Total comprehensive income for the period</b>                            | <b>38</b>  | <b>52</b> | <b>234</b> | <b>102</b> | <b>335</b> | <b>203</b> |
| Whereof attributable to:  |            |           |            |            |            |            |
| Shareholders of the Parent Company  | 38         | 52        | 234        | 102        | 335        | 203        |
| Non-controlling interests   | 0          | -         | 0          | -          | 0          | -          |

## Consolidated statement of financial position

| MSEK   | Note | 30 September 2018 | 30 September 2017 | 31 December 2017 |
|--|------|-------------------|-------------------|------------------|
| <b>ASSETS</b>                                      |      |                   |                   |                  |
| <b>Non-current assets</b>                          |      |                   |                   |                  |
| Goodwill   |      | 966               | 891               | 896              |
| Other intangible assets                            |      | 1,020             | 1,014             | 1,017            |
| Property plant and equipment                       |      | 1,531             | 1,234             | 1,245            |
| Participations in associated companies             |      | 45                | 37                | 40               |
| Financial assets                                   |      | 4                 | 0                 | 0                |
| Deferred tax assets                                |      | 58                | 44                | 40               |
| <b>Total non-current assets</b>                    |      | <b>3,624</b>      | <b>3,220</b>      | <b>3,238</b>     |
| <b>Current assets</b>                              |      |                   |                   |                  |
| Biological assets                                  |      | 84                | 75                | 72               |
| Inventory  |      | 608               | 658               | 649              |
| Trade receivables                                  |      | 974               | 825               | 879              |
| Other short term receivables                       |      | 85                | 100               | 125              |
| Prepaid expenses and accrued income                |      | 148               | 144               | 160              |
| Derivative instruments                             |      | 0                 | 0                 | 1                |
| <b>Cash and cash equivalents</b>                   |      | <b>118</b>        | <b>113</b>        | <b>30</b>        |
| <b>Total current assets</b>                        |      | <b>2,016</b>      | <b>1,917</b>      | <b>1,915</b>     |
| <b>TOTAL ASSETS</b>                                |      | <b>5,640</b>      | <b>5,136</b>      | <b>5,153</b>     |
| <b>EQUITY AND LIABILITIES</b>                      |      |                   |                   |                  |
| <b>Shareholder's equity</b>                        |      |                   |                   |                  |
| Share capital                                      |      | 1                 | 1                 | 1                |
| Other contributed equity                           |      | 857               | 974               | 974              |
| Reserves   |      | 242               | 39                | 70               |
| Retained earnings                                  |      | 483               | 338               | 410              |
| <b>Capital and reserves attributable to owners</b> |      | <b>1,583</b>      | <b>1,352</b>      | <b>1,455</b>     |
| Non-controlling interests                          |      | 19                | -                 | -                |
| <b>Total equity</b>                                |      | <b>1,602</b>      | <b>1,352</b>      | <b>1,455</b>     |
| <b>Liabilities</b>                                 |      |                   |                   |                  |
| <b>Non-current liabilities</b>                     |      |                   |                   |                  |
| Non-current interest bearing liabilities           |      | 1,992             | 1,973             | 1,849            |
| Derivative instruments                             |      | 7                 | 11                | 9                |
| Provisions for pensions                            |      | 12                | 38                | 11               |
| Other provisions                                   |      | 13                | 0                 | 12               |
| Deferred tax liabilities                           |      | 156               | 167               | 172              |
| Other non-current liabilities                      | 4    | 240               | 310               | 319              |
| <b>Total non-current liabilities</b>               |      | <b>2,420</b>      | <b>2,499</b>      | <b>2,373</b>     |
| <b>Current liabilities</b>                         |      |                   |                   |                  |
| Current interest bearing liabilities               |      | 314               | 62                | 58               |
| Derivative instruments                             |      | 1                 | 0                 | 0                |
| Trade payables                                     |      | 766               | 715               | 716              |
| Tax payables                                       |      | 59                | 60                | 59               |
| Other current liabilities                          |      | 157               | 102               | 188              |
| Accrued expenses and prepaid income                |      | 321               | 346               | 306              |
| <b>Total current liabilities</b>                   |      | <b>1,618</b>      | <b>1,285</b>      | <b>1,326</b>     |
| <b>TOTAL EQUITY AND LIABILITIES</b>                |      | <b>5,640</b>      | <b>5,136</b>      | <b>5,153</b>     |

## Consolidated statement of changes in equity

| MSEK  | Note         |
|---|--------------|
| <b>Opening balance 1 January 2017</b>   | <b>972</b>   |
| Income for the period   | 168          |
| Other comprehensive income, net after tax   | 35           |
| <b>Total comprehensive income</b>   | <b>203</b>   |
| Dividend  | -80          |
| New share issue   | 353          |
| Transaction costs related to new share issue  | -1           |
| Profit related to utilization of purchasing option in Sødams Øko Fjerkæslagteri ApS | 6            |
| Adjustment opening balance  | 1            |
| Long term incentive programme (LTIP)  | 11           |
| Repurchase own shares   | -10          |
| <b>Total transactions with the owners</b>   | <b>280</b>   |
| <b>Closing balance 31 December 2017</b>   | <b>1,455</b> |
|   |              |
| <b>Opening balance 1 January 2018</b>   | <b>1,455</b> |
| Income for the period   | 130          |
| Other comprehensive income, net after tax   | 104          |
| <b>Total comprehensive income</b>   | <b>234</b>   |
| Dividend  | -118         |
| Long term incentive programme (LTIP)  | 9            |
| Transactions with non-controlling interests   | 3            |
| Non-controlling interests on acquisition of subsidiary                              | 1 22         |
| Transactions with non-controlling interests   | -3           |
| <b>Total transactions with the owners</b>   | <b>-86</b>   |
| <b>Closing balance 30 September 2018</b>  | <b>1,602</b> |

## Consolidated statement of cash flows

| MSEK   | Q3 2018     | Q3 2017     | 9M 2018     | 9M 2017     | LTM         | 2017        |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>OPERATING ACTIVITIES</b>  |             |             |             |             |             |             |
| Operating income   | 87          | 84          | 234         | 204         | 325         | 295         |
| Adjustment for non-cash items  | 48          | 32          | 219         | 143         | 281         | 206         |
| Paid finance items net   | -18         | -16         | -49         | -46         | -62         | -59         |
| Paid current income tax  | -6          | -5          | -59         | -16         | -46         | -3          |
| <b>Cash flow from operating activities before changes in operating capital</b> | <b>111</b>  | <b>95</b>   | <b>345</b>  | <b>285</b>  | <b>499</b>  | <b>439</b>  |
| Changes in inventories   | 51          | 2           | 62          | -77         | 81          | -57         |
| Changes in operating receivables   | -18         | -25         | -16         | -156        | -108        | -248        |
| Changes in operating payables  | -39         | 41          | -16         | 126         | 16          | 158         |
| <b>Changes in working capital</b>  | <b>-6</b>   | <b>19</b>   | <b>30</b>   | <b>-106</b> | <b>-12</b>  | <b>-147</b> |
| <b>Cash flow from operating activities</b>                                     | <b>105</b>  | <b>114</b>  | <b>375</b>  | <b>179</b>  | <b>487</b>  | <b>292</b>  |
| <b>INVESTING ACTIVITIES</b>  |             |             |             |             |             |             |
| Business combinations  | 0           | -274        | -4          | -274        | -4          | -274        |
| Investment in property, plant and equipment                                    | -110        | -46         | -338        | -149        | -403        | -214        |
| Sale of property, plant and equipment  | 1           | 0           | 1           | 0           | 16          | 15          |
| <b>Cash flows used in investing activities</b>                                 | <b>-109</b> | <b>-320</b> | <b>-341</b> | <b>-423</b> | <b>-391</b> | <b>-473</b> |
| <b>FINANCING ACTIVITIES</b>  |             |             |             |             |             |             |
| New loan   | 58          | 443         | 480         | 1,894       | 490         | 1,904       |
| Repayment  | -38         | -18         | -470        | -1,387      | -604        | -1,521      |
| Change in overdraft facility   | 21          | -225        | 161         | -93         | 155         | -99         |
| Dividend   | -           | -           | -118        | -80         | -117        | -80         |
| New share issue  | -           | -           | -           | -           | -           | -           |
| Repurchase own shares  | -           | -           | -           | -           | -10         | -10         |
| <b>Cash flows in financing activities</b>                                      | <b>41</b>   | <b>201</b>  | <b>53</b>   | <b>333</b>  | <b>-86</b>  | <b>194</b>  |
| <b>Cash flows for the period</b>   | <b>36</b>   | <b>-5</b>   | <b>87</b>   | <b>90</b>   | <b>10</b>   | <b>13</b>   |
| <b>Cash and cash equivalents at beginning of the period</b>                    | <b>84</b>   | <b>118</b>  | <b>30</b>   | <b>23</b>   | <b>113</b>  | <b>23</b>   |
| Currency effect in cash and cash equivalents                                   | -3          | 0           | 1           | 1           | -5          | -6          |
| <b>Cash flow for the period</b>  | <b>36</b>   | <b>-5</b>   | <b>87</b>   | <b>90</b>   | <b>10</b>   | <b>13</b>   |
| <b>Cash and cash equivalents at the end of the period</b>                      | <b>118</b>  | <b>113</b>  | <b>118</b>  | <b>113</b>  | <b>118</b>  | <b>30</b>   |

## Parent company income statement

| MSEK                            | Q3 2018  | Q3 2017  | 9M 2018   | 9M 2017  | 2017      |
|---------------------------------|----------|----------|-----------|----------|-----------|
| Net sales                       | -        | -        | 0         | 4        | -         |
| Operating expenses              | 0        | -        | 0         | -4       | 0         |
| <b>Operating income</b>         | <b>0</b> | <b>-</b> | <b>0</b>  | <b>0</b> | <b>0</b>  |
| Finance net                     | 3        | 1        | 11        | 6        | 11        |
| <b>Income after finance net</b> | <b>3</b> | <b>1</b> | <b>11</b> | <b>6</b> | <b>11</b> |
| Group contribution              | -        | -        | -         | -        | -11       |
| Tax expenses                    | -1       | -1       | -2        | -1       | -         |
| <b>Income for the period</b>    | <b>3</b> | <b>0</b> | <b>8</b>  | <b>5</b> | <b>0</b>  |

## Parent company statement of comprehensive income

| MSEK   | Q3 2018  | Q3 2017  | 9M 2018  | 9M 2017  | 2017     |
|--|----------|----------|----------|----------|----------|
| Income for the period                            | 3        | 0        | 8        | 5        | 0        |
| Other comprehensive income                       | -        | -        | -        | -        | -        |
| <b>Total comprehensive income for the period</b> | <b>3</b> | <b>0</b> | <b>8</b> | <b>5</b> | <b>0</b> |

## Parent company statement of financial position

| MSEK                                | Not | 30 September 2018 | 30 September 2017 | 31 December 2017 |
|-------------------------------------|-----|-------------------|-------------------|------------------|
| <b>ASSETS</b>                       |     |                   |                   |                  |
| <b>Non-current assets</b>           |     |                   |                   |                  |
| Investments in subsidiaries         |     | 533               | 533               | 533              |
| Receivables from Group entities     |     | 405               | 405               | 405              |
| <b>Total non-current assets</b>     |     | <b>938</b>        | <b>938</b>        | <b>938</b>       |
| <b>Current assets</b>               |     |                   |                   |                  |
| Receivables from Group entities     |     | 5                 | 1                 | -                |
| Other short term receivables        |     | 0                 | 0                 | 0                |
| <b>Total current assets</b>         |     | <b>5</b>          | <b>1</b>          | <b>0</b>         |
| <b>TOTAL ASSETS</b>                 |     | <b>943</b>        | <b>939</b>        | <b>938</b>       |
| <b>EQUITY AND LIABILITIES</b>       |     |                   |                   |                  |
| <b>Equity</b>                       |     |                   |                   |                  |
| <b>Restricted equity</b>            |     |                   |                   |                  |
| Share capital                       |     | 1                 | 1                 | 1                |
| <b>Non-restricted equity</b>        |     |                   |                   |                  |
| Share premium account               |     | 857               | 975               | 974              |
| Retained earnings                   |     | -48               | -43               | -53              |
| Income for the period               |     | 8                 | 5                 | 0                |
| <b>Total equity</b>                 |     | <b>818</b>        | <b>937</b>        | <b>922</b>       |
| <b>Current liabilities</b>          |     |                   |                   |                  |
| Tax liability                       |     | 2                 | 1                 | -                |
| Liabilities to Group entities       | 4   | 122               | -                 | 16               |
| Accrued expenses and prepaid income |     | 0                 | 0                 | -                |
| <b>Total current liabilities</b>    |     | <b>125</b>        | <b>1</b>          | <b>16</b>        |
| <b>TOTAL EQUITY AND LIABILITIES</b> |     | <b>943</b>        | <b>939</b>        | <b>938</b>       |

## Parent company statement of changes in equity

MSEK

|  |             |
|--|-------------|
| <b>Opening balance 1 January 2017</b>              | <b>660</b>  |
| Income for the period                              | 0           |
| Other comprehensive income, net after tax          | -           |
| <b>Total comprehensive income</b>                  | <b>0</b>    |
| Dividend   | -80         |
| New share issue                                    | 353         |
| Transaction costs related to new share issue       | -1          |
| Repurchase own shares                              | -10         |
| <b>Total transactions with the owners</b>          | <b>262</b>  |
| <b>Closing balance 31 December 2017</b>            | <b>922</b>  |
| <b>Opening balance 1 January 2018</b>              | <b>922</b>  |
| Income for the period                              | 8           |
| Other comprehensive income, net after tax          | -           |
| <b>Total comprehensive income</b>                  | <b>8</b>    |
| Dividend   | -118        |
| Transfer of shares allotted according to LTIP 2015 | 5           |
| <b>Total transactions with the owners</b>          | <b>-113</b> |
| <b>Closing balance 30 September 2018</b>           | <b>818</b>  |

## Notes to the condensed consolidated financial information

### Note 1. Accounting policies

Scandi Standard applies International Financial Reporting Standards (IFRS) as adopted by the European Union. This report has been prepared in accordance with IAS 34, Interim Financial Reporting and the Swedish Annual Accounts Act and recommendation RFR 1, Supplementary accounting principles for Group, issued by the Swedish Financial Reporting Board. The Parent Company's accounts have been prepared in accordance with the Swedish Annual Accounts Act and recommendation RFR2, Accounting for legal entities, issued by the Swedish Financial Reporting Board.

IFRS 9, Financial instruments and IFRS 15, Revenue from contracts with customers are in effect as of 1 January 2018. The application of the standard will not have any significant impact on the financial statements of the Group. For a description of the accounting principles applied by the Group, see the Annual report 2017.

IFRS 16, 'Leases', was issued in January 2016 and supersedes IAS 17 Leases. It will result in almost all leases being recognised on the balance sheet, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases. The standard will affect the accounting for the Group's operating leases. The Group started the implementation process in 2017 and will complete the identification of relevant information in the Group's leasing contracts during 2018. This will be used for analyses of consequences and for further quantification of the effect. The operating leases that will be recorded on Scandi Standard's balance sheet as a result of IFRS 16 will mainly be for land and buildings (offices and production facilities), transport (cars, forklifts and trucks) and other equipment (e.g. IT and other office equipment). At this stage, the Group is not able to quantify the impact of the new rules on the Group's financial statements or to decide on the method of first-time application.

#### Long-term incentive programmes

The Annual General Meeting 2018 decided on a long-term incentive programme (LTIP 2018) for key employees. The programme is intended to contribute to long-term value growth and is of the same type as the outstanding, LTIP 2016 and LTIP 2017. The programmes are equity-settled, share based compensation plans accounted for in accordance with IFRS 2, Share based payments. The programmes are expensed over the vesting period (3 years). At the end of each reporting period, the Group considers changes in the anticipated number of vested shares. Social charges related to the programme are recognized as a cash-settled instrument. For more information about the Group's long-term incentive programmes, see Note 1 and 5 in the Annual Report 2017.

#### Acquisition of 51 percent of the shares in Rokkedahl Food ApS

Danpo A/S, a group company reported in Segment Denmark, acquired newly issued shares in Rokkedahl Food ApS, representing 51 percent of the outstanding shares, as of 1 September 2018. Payment for the shares were made in kind by transferring customer contracts from Danpo A/S to Rokkedahl. At the same time, Danpo A/S entered into an agreement giving an option to acquire the remaining shares in 2023 at a price representing 6 times EBITDA. Acquired net assets have been valued at zero. Goodwill is valued at MSEK 22 representing the synergies and human capital benefits that the transaction generates. Goodwill is not expected to be tax deductible. The transaction has no cash effects for the Group.

The purpose of the acquisition is to strengthen the Group's position within the premium segment on the Danish retail market by adding volume and production capacity. The company will be reported in segment Denmark. The transaction costs are not expected to be significant.

Fair value of the non controlling interest is estimated to be MSEK 22.

Rokkedahl contributed to the net sales of the Group by MSEK 11 and to the net income by MSEK 0. Had the acquisition taken place at 1 January 2018, the Group net sales and net income would have been MSEK 2,325 and MSEK 45 respectively.

| Acquisition price                                      | MSEK      |
|--|-----------|
| Intangible assets reported earlier: customer relations | 14        |
| Deferred tax   | -3        |
| <b>Acquisition price gross</b>                         | <b>11</b> |
| <b>Acquisition price net (49,02%)</b>                  | <b>5</b>  |
| <hr/>  |           |
| Acquired assets and liabilities at fair value          |           |
| Tangible assets  | 75        |
| Deferred tax asset                                     | 8         |
| Inventories, accounts receivables and such             | 11        |
| Other current and non current assets                   | 7         |
| Borrowing  | -95       |
| Current liabilities                                    | -7        |
| <b>Acquired identified net assets</b>                  | <b>0</b>  |
| <hr/>  |           |
| Intangible assets: customer relations                  | 5         |
| Non-controlling interest                               | -22       |
| Goodwill   | 22        |
| <b>Net assets</b>                                      | <b>5</b>  |

No changes have been made in the Group's accounting and valuation principles compared to the accounting and valuation principles described in Note 1 in the Annual Report 2017.

It occurs that the total amounts in tables and statements not always summarize, as there are rounding differences. The aim is to have each line item corresponding to the source and it might therefore be rounding differences in the totals.

## Note 2. Segment information

### Scandi Standard's business is operationally divided into the countries of Sweden, Denmark, Norway, Ireland and Finland.

Internal reporting to Group Management and the Board of Directors corresponds with the Group's operational structure. The division is based on the Group's operations from a geographical perspective. Those countries where business is operated equals the Group segments. The segments are managed on the basis of sales and operating results. The responsibility for the Group's financial assets and liabilities, provisions for taxes and pensions, gains and losses on the re-measurement of financial instruments according to IAS 39 and pension obligations according to IAS 19 are dealt with by the corporate functions and are not allocated to the segments. All capital expenditure on property, plant and equipment and intangible assets, apart from expendable equipment, is included in the segments' investments.

**Segment Sweden** comprises the companies Kronfågel AB, SweHatch AB, AB Skånefågel and Bosarpskyckling AB. Kronfågel AB is the segment's largest business engaged in slaughtering, production, development and processing of fresh and frozen chicken products, mainly for the Swedish market. SweHatch AB engages in the rearing, production and hatching of day-old chickens for Kronfågel AB's breeders and other players in the Swedish market. AB Skånefågel slaughters and sells products for the Swedish market and export. Bosarpskyckling AB produces organic chicken and was the first producer in this field in Sweden.

**Segment Denmark** comprises Danpo A/S, Rokkedahl Food ApS and the associate Farmfood A/S. Danpo A/S and Rokkedahl Food ApS slaughter, produce, develop and process chicken products for both the Danish market and exports within Europe and to Asia. Farmfood A/S processes slaughterhouse by-products from the Group's different segments, mainly for use in pet food sold in the international markets.

**Segment Norway** comprises Den Stolte Hane Jæren AS and Scandi Standard Norway AS. In addition there is an associate, Naerbo kyllingslakt AS. The segment consists of two parts - the production, processing and sale of chicken products and the packing of eggs in the segment's own egg packing facility. Both types of products are sold in the Norwegian market.

**Segment Ireland** comprises Carton Bros ULC, which includes the operations of Manor Farm in Ireland, acquired as of 28 August 2017. Operations include slaughtering, production and development of chilled chicken products for the Irish market. The segment also produces feed for its contracted farmers.

**Segment Finland** comprises Naapurin Maalaiskainan Oy. Operations include slaughtering, production and development of fresh and frozen chicken products for the Finnish market.

As from January 2018, the Group allocates amortisation of acquired intangible assets to the segments. Comparative figures for adjusted operating income and operating income in the report have been restated. For a summary of the effects of the changed principle for Q3 and the first nine months 2017, see the table below.

| Amortisation of<br>acquired intangible<br>assets | Q3 2017 |                     |              | 9M 2017                                 |                     |              |
|--|---------|---------------------|--------------|---|---------------------|--------------|
|  | MSEK    | Adjusted            |              | Adjusted                                |                     | Adjusted     |
|  |         | operating<br>income | amortisation | operating<br>income after<br>allocation | operating<br>income | amortisation |
| Sweden   |         | 41                  | 0            | 41                                      | 110                 | -1           |
| Denmark  |         | 35                  | -1           | 34                                      | 86                  | -2           |
| Norway   |         | 28                  | -4           | 24                                      | 92                  | -12          |
| Ireland  |         | 12                  | -2           | 9                                       | 12                  | -2           |
| Finland  |         | -13                 | -            | -13                                     | -35                 | -35          |
| Group items                                      |         | -11                 | -            | -11                                     | -34                 | -34          |
| Amortisation                                     |         | -8                  | 8            | -                                       | -18                 | 18           |
| Total  |         | 84                  | -            | 84                                      | 214                 | -            |
|  |         |                     |              |   |                     | 214          |

#### Net sales per product category and segment

| MSEK         | Sweden     |            | Denmark    |            | Norway     |            | Ireland    |            | Finland    |            | Group items |            | Total      |            |
|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|------------|------------|------------|
|              | Q3<br>2018 | Q3<br>2017 | Q3<br>2018  | Q3<br>2017 | Q3<br>2018 | Q3<br>2017 |
| Chilled      | 282        | 276        | 210        | 198        | 187        | 200        | 479        | 166        | 92         | 66         | -10         | -4         | 1,241      | 902        |
| Frozen       | 190        | 184        | 196        | 169        | 50         | 26         | -          | -          | 2          | 3          | -6          | -3         | 432        | 378        |
| Ready-to-eat | 85         | 72         | 265        | 231        | 56         | 53         | -          | -          | 3          | 1          | -9          | -4         | 400        | 353        |
| Other        | 135        | 126        | 58         | 57         | 91         | 82         | -          | -          | 1          | 10         | -95         | -82        | 190        | 193        |
| Total        | 692        | 658        | 729        | 654        | 384        | 360        | 479        | 166        | 99         | 80         | -120        | -93        | 2,263      | 1,825      |

### Note 3. Accounting and valuation of financial instruments

Scandi Standard's financial instruments, by classification and by level in the fair value hierarchy as per 30 September 2018 and for the comparison period, are shown in the tables below.

| 30 September 2018, MSEK                  | Valued at amortized cost | Valued at fair value through profit and loss <sup>1</sup> | Valued at fair value through other comprehensive income <sup>1</sup> |                       |                            |                                  |
|--|--------------------------|---|--|-----------------------|----------------------------|----------------------------------|
| <b>Assets</b>                            |                          |   |  |                       |                            |                                  |
| Other non-current financial assets       | -                        | -   | -  |                       |                            |                                  |
| Trade receivables                        | 974                      | -   | -  |                       |                            |                                  |
| Derivate instruments                     | -                        | -   | 0  |                       |                            |                                  |
| Cash and cash equivalents                | 118                      | -   | -  |                       |                            |                                  |
| <b>Total financial assets</b>            | <b>1,092</b>             | <b>0</b>  | <b>0</b>   |                       |                            |                                  |
| <b>Liabilities</b>                       |                          |   |  |                       |                            |                                  |
| Non-current interest bearing liabilities | 1,992                    | -   | -  |                       |                            |                                  |
| Other non-current liabilities            | -                        | 240   | -  |                       |                            |                                  |
| Derivate instruments                     | -                        | -   | 8  |                       |                            |                                  |
| Current interest bearing liabilities     | 211                      | 103   | -  |                       |                            |                                  |
| Other current liabilities                | -                        | -   | -  |                       |                            |                                  |
| Trade payables                           | 766                      | -   | -  |                       |                            |                                  |
| <b>Total financial liabilities</b>       | <b>2,969</b>             | <b>344</b>  | <b>8</b>   |                       |                            |                                  |
|  |                          |   |  |                       |                            |                                  |
| 30 September 2017, MSEK                  | Loans and receivables    | Derivatives used in hedge accounting                      | Other financial assets and liabilities                               | Total carrying amount | Measured at amortized cost | Fair value by level <sup>1</sup> |
| <b>Assets</b>                            |                          |   |  |                       |                            |                                  |
| Other non-current financial assets       | -                        | -   | -  | -                     | -                          | -                                |
| Trade receivables                        | 825                      | -   | -  | 825                   | 825                        | -                                |
| Derivate instruments                     | -                        | 0   | -  | 0                     | -                          | 0                                |
| Cash and cash equivalents                | 113                      | -   | -  | 113                   | 113                        | -                                |
| <b>Total financial assets</b>            | <b>938</b>               | <b>0</b>  | <b>-</b>   | <b>938</b>            | <b>938</b>                 | <b>0</b>                         |
| <b>Liabilities</b>                       |                          |   |  |                       |                            |                                  |
| Non-current interest bearing liabilities | -                        | -   | 1,973  | 1,973                 | 1,973                      | -                                |
| Other non-current liabilities            | -                        | -   | 310  | 310                   | -                          | 310                              |
| Derivate instruments                     | -                        | 11  | -  | 11                    | -                          | 11                               |
| Current interest bearing liabilities     | -                        | -   | 62   | 62                    | 62                         | -                                |
| Trade payables                           | -                        | -   | 715  | 715                   | 715                        | -                                |
| <b>Total financial liabilities</b>       | <b>-</b>                 | <b>11</b>   | <b>3,059</b>   | <b>3,071</b>          | <b>2,750</b>               | <b>321</b>                       |

<sup>1)</sup>The valuation of the Groups financial assets and liabilities is performed in accordance with the fair-value hierarchy:

Level 1. Quoted prices (unadjusted) in active markets for identical instruments

Level 2. Data other than quoted prices included within level 1 that are observable for the asset or liability either directly as prices or indirectly as derived from prices.

Level 3. Non-observable data for the asset or liability.

As of 30 September 2018, and at the end of the comparison period the Group had financial derivatives (level 2) and biological assets (level 3) measured at fair value on the balance sheet. The fair value of forward exchange contracts is estimated based on current forward rates at the reporting date, while interest rate swaps are valued using estimates of future discounted cash flows. As of 30 September 2018, the derivatives amounted to MSEK -8 (-11). The biological assets (parent animals in the rearing of day old chicks, as well as broilers) are measured in accordance with IAS 41 at fair value less selling costs and as of 30 September 2018 those amounted to MSEK 84 (75). For the Group's long-term borrowing, which as of 30 September 2018 amounted to MSEK 1,992 (1,973), fair value is considered to be equal to the amortized cost as the borrowings are held at floating market rates and hence the booked value will be approximated as the fair value. For other financial instruments, fair value is estimated at cost adjusted for any impairment. Other non-current liabilities (level 3) refers to the additional purchase price related to the acquisition of Carton Bros ULC. The liability is valued at estimated fair value based on historic and future expected EBITDA.

## Note 4. Other liabilities

The entire other non-current liability for the Group as per 30 September 2018 amounting to MSEK 240 (310) refers to the additional purchase price related to performed acquisitions. The other current liabilities to Group entities in the Parent Company as per 30 September 2018 amounted to MSEK 122 (-).

## Note 5. Alternative KPIs

The Scandi Standard Group uses the below alternative KPIs. The Group believes that the presented alternative KPIs are useful when reading the financial statements in order to understand the Group's ability to generate results before investments, assess the Group's opportunities to dividends and strategic investments and to assess the Group's ability to fulfill its financial obligations.

| From Income Statement, MSEK                             |                | Q3 2018     | Q3 2017     | 9M 2018     | 9M 2017     | LTM         | 2017        |
|---|----------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Net sales   | A              | 2,263       | 1,825       | 6,631       | 5,040       | 8,692       | 7,101       |
| Income for the period                                   | B              | 53          | 47          | 130         | 110         | 189         | 168         |
| + Reversal of income tax expense                        |                | 15          | 11          | 33          | 40          | 48          | 56          |
| <b>Income after finance net</b>                         | <b>C</b>       | <b>68</b>   | <b>58</b>   | <b>163</b>  | <b>150</b>  | <b>236</b>  | <b>224</b>  |
| + Reversal of financial expenses                        |                | 20          | 26          | 72          | 55          | 90          | 72          |
| + Reversal of financial income                          |                | 0           | 0           | -1          | -1          | -1          | -1          |
| <b>Operating income (EBIT)</b>                          | <b>D</b>       | <b>87</b>   | <b>84</b>   | <b>234</b>  | <b>204</b>  | <b>325</b>  | <b>295</b>  |
| + Reversal of depreciation, amortization and impairment |                | 73          | 57          | 210         | 165         | 278         | 232         |
| + Reversal of share of income of associates             |                | -2          | 0           | -2          | 0           | -4          | -3          |
| <b>EBITDA</b>   | <b>E</b>       | <b>158</b>  | <b>141</b>  | <b>443</b>  | <b>369</b>  | <b>599</b>  | <b>525</b>  |
| Non-comparable items in operating income (EBIT)         | F              | 12          | 0           | 36          | 10          | 60          | 34          |
| <b>Adjusted operating income (EBIT)</b>                 | <b>D+F</b>     | <b>100</b>  | <b>84</b>   | <b>270</b>  | <b>214</b>  | <b>385</b>  | <b>329</b>  |
| <i>Adjusted operating margin (EBIT)</i>                 | <i>(D+F)/A</i> | <i>4.4%</i> | <i>4.6%</i> | <i>4.1%</i> | <i>4.2%</i> | <i>4.4%</i> | <i>4.6%</i> |
| Non-comparable items in EBITDA                          | G              | 12          | 0           | 35          | 10          | 59          | 34          |
| <b>Adjusted EBITDA</b>                                  | <b>E+G</b>     | <b>170</b>  | <b>142</b>  | <b>477</b>  | <b>379</b>  | <b>658</b>  | <b>559</b>  |
| <i>Adjusted EBITDA-margin %</i>                         | <i>(E+G)/A</i> | <i>7.5%</i> | <i>7.8%</i> | <i>7.2%</i> | <i>7.5%</i> | <i>7.6%</i> | <i>7.9%</i> |

| From Balance Sheet, MSEK                                  |         | 30 September 2018 | 30 September 2017 | 31 December 2017 |
|---|---------|-------------------|-------------------|------------------|
| <b>Total assets</b>                                       |         | 5,640             | 5,136             | 5,153            |
| <b>Non-current non interest bearing liabilities</b>       |         |                   |                   |                  |
| - Deferred tax liabilities                                |         | -156              | -167              | -172             |
| - Other non-current liabilities                           |         | -240              | -310              | -319             |
| <b>Total non-current non interest bearing liabilities</b> |         | <b>-397</b>       | <b>-477</b>       | <b>-491</b>      |
| <b>Current non interest bearing liabilities</b>           |         |                   |                   |                  |
| Trade payables  |         | -766              | -715              | -716             |
| Tax payables  |         | -59               | -60               | -59              |
| Other current liabilities                                 |         | -157              | -102              | -188             |
| Accrued expenses and prepaid income                       |         | -321              | -346              | -306             |
| <b>Total current non interest bearing liabilities</b>     |         | <b>-1,303</b>     | <b>-1,223</b>     | <b>-1,268</b>    |
| <b>Capital employed</b>                                   |         | <b>3,940</b>      | <b>3,436</b>      | <b>3,394</b>     |
| <b>Cash and cash equivalents</b>                          |         | <b>-118</b>       | <b>-113</b>       | <b>-30</b>       |
| <b>Operating capital</b>                                  |         | <b>3,822</b>      | <b>3,323</b>      | <b>3,364</b>     |
| <b>Average capital employed</b>                           | H       | <b>3,688</b>      | <b>2,998</b>      | <b>2,963</b>     |
| <b>Average operating capital</b>                          | I       | <b>3,572</b>      | <b>2,925</b>      | <b>2,936</b>     |
| Operating income, LTM                                     |         | 325               | 226               | 295              |
| Adjusted operating income, LTM                            | J       | 385               | 247               | 329              |
| Finance income  | K       | 1                 | 1                 | 1                |
| <b>Adjusted return on capital employed</b>                | (J+K)/H | <b>10.5%</b>      | <b>8.2%</b>       | <b>11.1%</b>     |
| <b>Adjusted return on operating capital</b>               | J/I     | <b>10.8%</b>      | <b>8.4%</b>       | <b>11.2%</b>     |
| <b>Interest bearing liabilities</b>                       |         |                   |                   |                  |
| Non-current liabilities                                   |         | 1,992             | 1,973             | 1,849            |
| Derivate instruments                                      |         | 8                 | 11                | 9                |
| Current liabilities <sup>1)</sup>                         |         | 211               | 62                | 58               |
| <b>Total interest bearing liabilities</b>                 |         | <b>2,210</b>      | <b>2,046</b>      | <b>1,916</b>     |
| <b>Less: Cash</b>   |         | <b>-118</b>       | <b>-113</b>       | <b>-30</b>       |
| <b>Net interest bearing debt</b>                          |         | <b>2,093</b>      | <b>1,932</b>      | <b>1,886</b>     |

<sup>1)</sup> In Current liabilities in the Consolidated statement of financial position MSEK 103 is included that is referring to short term part of the Contingent consideration, which is not part of Net interest bearing debt

| From Statement of Cash Flows, MSEK        | Q3 2018    | Q3 2017    | 9M 2018    | 9M 2017    | LTM        | 2017       |
|---|------------|------------|------------|------------|------------|------------|
| <b>OPERATING ACTIVITIES</b>               |            |            |            |            |            |            |
| Operating income (EBIT)                   | 87         | 84         | 234        | 204        | 325        | 295        |
| <b>Adjustment for non-cash items</b>      |            |            |            |            |            |            |
| Depreciation, amortization and impairment | 73         | 57         | 210        | 165        | 278        | 232        |
| Share of income of associates             | -2         | 0          | -2         | 0          | -4         | -3         |
| <b>EBITDA</b>                             | <b>158</b> | <b>141</b> | <b>443</b> | <b>369</b> | <b>599</b> | <b>525</b> |
| Non-comparable items in EBITDA            | G          | 12         | 0          | 35         | 10         | 59         |
| <b>Adjusted EBITDA</b>                    | <b>170</b> | <b>142</b> | <b>477</b> | <b>379</b> | <b>658</b> | <b>559</b> |

## Definitions

### Working capital

Total inventory and operating receivables less non-interest bearing current liabilities.

### Operating capital

Total assets less cash and cash equivalents and non-interest-bearing liabilities, including deferred tax liabilities.

### Adjusted return on operating capital

Adjusted operating income last twelve months (LTM) divided by average operating capital.

### Capital employed

Total assets less non-interest-bearing liabilities, including deferred tax liabilities.

### Adjusted return on capital employed

Adjusted operating income last twelve months (LTM) plus interest income divided by average capital employed.

### Return on equity

Income for the period last twelve months (LTM) divided by average total equity.

### Net interest-bearing debt

Interest-bearing debt excluding arrangement fees less cash and cash equivalents.

### Adjusted operating income

Operating income adjusted for non-comparable items assessed by Group Management.

### Adjusted operating margin

Adjusted operating income as a percentage of net sales.

### Adjusted income after financial net

Income after financial net adjusted for non-comparable items assessed by Group Management.

### Adjusted income for the period

Income for the period adjusted for non-comparable items assessed by Group Management.

### Adjusted earnings per share (EPS)

Adjusted income for the period divided by average number of shares.

### EBITDA

Operating income before depreciation, amortization and impairment and share of income of associates.

### Adjusted EBITDA

Operating income before depreciation, amortization and impairment and share of income of associates, adjusted for non-comparable items assessed by Group Management.

### Adjusted EBITDA-margin

Adjusted EBITDA as a percentage of net sales.

### Adjusted operating cash flow

Operating cash flow, adjusted for non-comparable items assessed by Group Management.

## Conference call

A conference call for investors, analysts and media will be held on 5 November 2018 at 8.30 AM CET.

### Dial-in numbers:

UK: 020 3936 2999

Sweden: 010 884 80 16

US: 1 845 709 8568

Other countries: +44 20 3936 2999

Slides used in the conference call can be downloaded at [www.scandistandard.com](http://www.scandistandard.com) under Investor Relations. A replay of the conference call will be available on the web site afterwards.

## Further information

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## Financial calendar

- Interim report for the fourth quarter and full year 2018:
- Interim report for the first quarter 2019

20 February 2019

9 May 2019

This interim report comprises information which Scandi Standard is required to disclose pursuant to EU market abuse regulation and the Securities Markets Act. It was released for publication at 07:30 CET on 5 November 2018.

### Forward looking statement

This report contains forward-looking statements and the actual outcome could be materially different. Factors that could have a material effect on the actual outcome include, but are not limited to, general business conditions, fluctuations in exchange rates and interest rates, political developments, the impact of competing products and their pricing, product development, commercialization and technological difficulties, products quality and safety, interruptions in supply, increased raw material costs, disease outbreaks, loss of major customer contracts and major customer credit losses.

The forward-looking statements reflect the Board of Directors' and management's current views with respect to certain future events and potential financial performance. Although the Board of Directors and the management believe that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove to have been correct. This report does not imply that the Company has undertaken to revise these forward-looking statements, beyond what is required under the company's registration contract with Nasdaq Stockholm, if and when circumstances arise that will lead to changes compared to the date when these statements were provided.

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