



# Connecting Customers, Communities and Capital

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2024 Annual Report

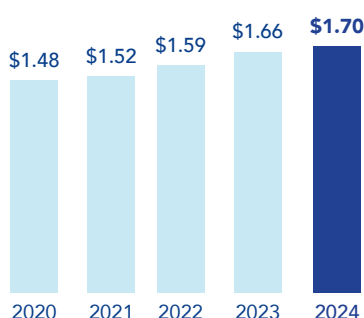


OceanFirst takes great pride in the connections we make. We connect individuals, businesses and communities with essential capital and resources. We connect our team members with opportunities for professional growth. For our stockholders, we connect our strategic vision with strong performance to enhance value.

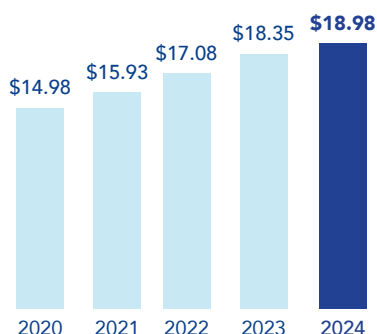
NASDAQ: OCFC

# 2024 Financial Summary

Total Stockholders'  
Equity  
(\$ in billions)



Tangible Book Value  
Per Common Share



At or for the year ended December 31,

(dollars in thousands, except per share amounts)

|  | 2024         | 2023         | 2022         | 2021         | 2020         |
|--|--------------|--------------|--------------|--------------|--------------|
| <b>Selected Financial Condition Data</b>                               |              |              |              |              |              |
| Total assets   | \$13,421,247 | \$13,538,253 | \$13,103,896 | \$11,739,616 | \$11,448,313 |
| Loans receivable, net of allowance for loan credit losses              | 10,055,429   | 10,136,721   | 9,868,718    | 8,583,352    | 7,704,857    |
| Deposits   | 10,066,342   | 10,434,949   | 9,675,206    | 9,732,816    | 9,427,616    |
| Total stockholders' equity   | 1,702,757    | 1,661,945    | 1,585,464    | 1,516,553    | 1,484,130    |
| <b>Selected Operating Data</b>   |              |              |              |              |              |
| Net interest income  | 334,035      | 369,731      | 377,477      | 305,338      | 312,951      |
| Other income <sup>(1)</sup>  | 50,187       | 33,624       | 59,094       | 51,931       | 73,926       |
| Operating expenses <sup>(1)</sup>                                      | 245,877      | 248,912      | 234,881      | 226,860      | 246,431      |
| Net income available to common stockholders <sup>(1)</sup>             | 96,049       | 100,013      | 142,587      | 106,060      | 61,212       |
| Diluted earnings per share <sup>(1)</sup>                              | 1.65         | 1.70         | 2.42         | 1.78         | 1.02         |
| <b>Selected Financial and Other Data</b>                               |              |              |              |              |              |
| Tangible book value per common share <sup>(2)</sup>                    | 18.98        | 18.35        | 17.08        | 15.93        | 14.98        |
| Book value per common share  | 29.08        | 27.96        | 26.81        | 25.63        | 24.57        |
| Cash dividends per common share  | 0.80         | 0.80         | 0.74         | 0.68         | 0.68         |
| Tangible stockholders' equity to tangible assets <sup>(2)</sup>        | 9.06%        | 8.80%        | 8.47%        | 8.89%        | 8.79%        |
| Stockholders' equity to total assets                                   | 12.69        | 12.28        | 12.10        | 12.92        | 12.96        |
| Return on average assets <sup>(1) (3)</sup>                            | 0.71         | 0.74         | 1.15         | 0.91         | 0.55         |
| Return on average tangible stockholders' equity <sup>(1) (2) (3)</sup> | 8.24         | 8.97         | 13.96        | 10.73        | 6.59         |
| Return on average stockholders' equity <sup>(1) (3)</sup>              | 5.70         | 6.13         | 9.24         | 7.02         | 4.20         |
| Net interest margin  | 2.72         | 3.02         | 3.37         | 2.93         | 3.16         |
| Operating expenses to average assets <sup>(1)</sup>                    | 1.82         | 1.85         | 1.90         | 1.94         | 2.20         |
| Efficiency ratio <sup>(1)</sup>  | 63.99        | 61.71        | 53.80        | 63.50        | 63.70        |
| Common equity tier 1 (CET1) capital ratio                              | 11.17        | 10.86        | 9.93         | 10.26        | 11.05        |
| Non-performing loans as a percent of total loans receivable            | 0.35         | 0.29         | 0.23         | 0.30         | 0.60         |

<sup>(1)</sup> Performance ratios for 2024 included a net benefit related to Spring Garden Capital Group, LLC ("Spring Garden") opening provision for credit losses, a net gain on equity investments, a net gain on sale of trust business, Federal Deposit Insurance Corporation ("FDIC") special assessment and merger-related expenses of \$3.2 million, or \$2.5 million, net of tax expense. Performance ratios for 2023 included a net expense related to merger-related expenses, net branch consolidation expense, FDIC special assessment, net loss on sale of investments and net gain on equity investments of \$6.2 million, or \$4.7 million, net of tax benefit. Performance ratios for 2022 included a net benefit related to merger-related expenses, net branch consolidation expense, and gain on equity investments of \$6.2 million, or \$4.6 million, net of tax expense. Performance ratios for 2021 included merger-related expenses, branch consolidation expenses, and a net gain on equity investments of \$6.7 million or \$5.1 million, net of tax benefit. Performance ratios for 2020 included a net gain on equity investments, gain on sale of Paycheck Protection Program ("PPP") loans, Federal Home Loan Bank ("FHLB") advance prepayment fees, merger-related expenses, branch consolidation expenses, and Two River Bancorp ("Two River") and Country Bank Holding Company, Inc. ("Country Bank") opening credit loss expense under the current expected credit losses ("CECL") model of \$14.3 million or \$11.0 million, net of tax benefit.

<sup>(2)</sup> These are non-GAAP measures; refer to 'Explanation of non-GAAP Financial Measures' and the 'Non-GAAP Reconciliation' table in the Company's Earnings Release furnished as Exhibit 99.1 to Form 8-K as filed with the SEC on January 23, 2025.

<sup>(3)</sup> Ratios for each period are based on net income available to common stockholders.

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OceanFirst is sharply focused on delivering consistent growth and profitability, maintaining expense and credit discipline, and continuing to build connections to a prosperous future.



**Christopher D. Maher**  
Chairman of the Board and  
Chief Executive Officer

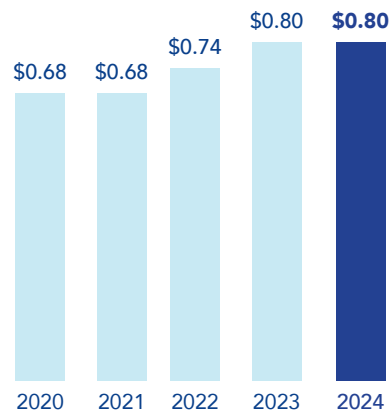
**Joseph J. Lebel III**  
President and  
Chief Operating Officer

# Dear Fellow Stockholders:

For more than 100 years, OceanFirst has taken great pride in the strong connections we make. We connect individuals and businesses with the capital and resources to reach their financial goals. We connect our communities with the services and support they need to thrive. We connect our team members with opportunities for professional growth. For our stockholders, we connect our strategic vision with strong performance to enhance value.

As 2024 began, the regional bank sector experienced the second significant shock in two years – a crisis at New York Community Bank that brought the liquidity crisis of 2023 back into the forefront. The specter of the 2023 issues at Silvergate Bank, Silicon Valley Bank, Signature Bank and First Republic loomed over the markets again. While the episode at New York Community was resolved with a \$1 billion capital infusion on March 11th, questions about the regional bank model persisted, especially in regard to all regional banks operating in the greater New York City metropolitan area. In response, for the second time in two years, we prudently decided to defer growth plans and focus on protecting the balance sheet and your investment in our Company. This strategy was motivated by a desire to prepare for possible adverse events, and to reinforce investor and customer confidence.

Cash Dividends  
Per Common Share



Efforts to protect the balance sheet were very successful, as evidenced by the Company earning an investment grade rating by Moody’s in November 2024 and another year of stellar credit performance. Earnings remained stable while the Bank set aside additional funds to build loan loss reserves, and net charge-offs to average total loans totaled just 2 basis points, or 0.02%, for the year. At the same time, credit risk indicators, such as delinquencies and the level of criticized and classified assets, remained well below pre-pandemic averages and are among the lowest in our peer group. This conservatism served the Company well, supporting growth in tangible book value per share to \$18.98. **Your Company is on very solid footing.**

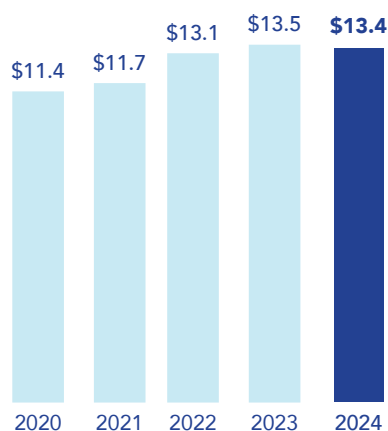
We made a number of strategic investments during the year to expand OceanFirst's solutions for customers—and our capacity for growth.

However, the decision to defer growth negatively impacted earnings momentum. Beginning in the fourth quarter, the Company shifted its posture to achieve a level of growth and performance designed to improve earnings momentum in 2025 and beyond. There are two important aspects of this strategy. First, the inverted yield curve that persisted for over two years has finally broken, producing a rate environment that will help improve net interest margins over time. Net interest income, our primary source of revenue, increased in the fourth quarter of 2024 and is positioned for additional growth in 2025. Second, recruiting efforts escalated late in the year to attract the seasoned commercial bankers that drive our growth. As of this writing, the Bank has hired 31 bankers to drive the deposit and loan growth needed to improve earnings. We expect these new bankers to be immediately productive, although it may take a few quarters for their efforts to produce net income growth. Significantly, our loan pipeline at 2024 year-end was a strong \$306.7 million.

In addition, the Company invested in two acquisitions in the second half of 2024, Garden State Home Loan and Spring Garden Capital, which are described on page 6. Our efforts in late 2024 should produce higher growth rates in 2025, a key driver of financial performance over the long-term.

At a time when persistent inflation, elevated interest rates, and changing policy priorities have contributed to an uncertain economic and business environment, OceanFirst remains sharply focused on delivering consistent growth and profitability, maintaining expense and credit discipline, and continuing to build connections to a prosperous future.

Total Assets  
(\$ in billions)



## Strength, Profitability and Growth

OceanFirst reported net income available to common stockholders of \$96.0 million, or \$1.65 per diluted share, for 2024, approaching the level of \$100.0 million, or \$1.70 per diluted share, reported for the prior year. The earnings comparison was primarily the result of lower net interest income due to the prevailing interest rate environment, partly offset by rising non-interest income. Return on average assets for 2024 was 0.71% and return on average tangible common equity was 8.65%. These results reflect a difficult operating environment and we are highly focused on improving returns in the coming quarters.

Asset quality has remained consistently strong. Non-performing loans to total loans amounted to 0.35%, while the allowance for credit losses as a percentage of total non-performing loans was 207% at year-end 2024. In contrast to some lenders faced with large exposures to vacant office properties, our diverse loan portfolio held less than 1% of assets in loans secured by office properties in central business districts.

Capital levels remain strong and in excess of “well-capitalized” regulatory levels. With tangible common equity of \$1.1 billion at December 31, 2024, the common equity tier one capital ratio was a robust 11.2%. OceanFirst has continued to be a good steward of stockholder value, increasing book value per common share to \$29.08 for 2024 from \$27.96 a year ago. Tangible book value per common share increased to \$18.98, compared to \$18.35 in the previous year.

The Company paid cash dividends on our common stock totaling \$0.80 per share in 2024; our Board of Directors approved our first quarterly cash dividend for the new year of \$0.20 per common share in January 2025—marking our 112th consecutive quarterly cash dividend as a public company. We repurchased more than 1.38 million shares of common stock in the past year, totaling \$21.5 million at a weighted average cost of \$15.38, and there were over 1.55 million shares remaining for repurchase under the authorized repurchase program as of year-end 2024.

Reflecting our strong financial condition, OceanFirst Financial Corp. and our OceanFirst Bank subsidiary received first-time Investment Grade ratings from Moody's Ratings—a **distinction achieved by only 1% of all US banks**. The Company and the Bank have had Investment Grade ratings from Kroll Bond Rating Agency since 2016. We are also honored to have been named one of America's Best Regional Banks for 2024 by *Newsweek*, which recognizes the nation's top-ranked 250 regional banks, as well as one of the Best Companies to Work For by *US News & World Report*.

# \$18.98

## Tangible Book Value Per Common Share

(At December 31, 2024)





## Connecting Customers with Solutions

As noted earlier, we made a number of strategic investments during the year to expand OceanFirst's capabilities for customers—and our capacity for growth—by acquiring complementary services and adding to our pool of talent.

In August 2024, Garden State Home Loans LLC became a division of OceanFirst Bank. Founded in 2011 and headquartered in Cherry Hill, NJ, Garden State is primarily a direct-to-consumer mortgage lending business with a multi-state presence. The addition of Garden State represents a meaningful expansion of OceanFirst's long-term mortgage origination capabilities, and our combined resources will enable us to build a true national lending platform and offer more comprehensive services to our customers. Garden State will provide an opportunity to increase gain-on-sale income in the coming quarters.

OceanFirst Bank acquired Spring Garden Capital Group, LLC in October 2024, expanding our offerings of specialty finance products. Spring Garden will continue to operate as a wholly-owned subsidiary of OceanFirst, providing a full array of financial and advisory services to real estate entrepreneurs, including loans, equity capital and other financing services to help clients acquire, renovate, construct, and refinance real estate. They serve a wide area that includes Philadelphia, Pittsburgh, Baltimore, and Washington, DC, and recently entered the Cleveland and

## Loan Portfolio Composition

(As of December 31, 2024)  
(\$ in millions)



|                |                                   |
|----------------|-----------------------------------|
| <b>\$5,288</b> | <b>CRE Investor Owned</b>         |
| <b>\$3,050</b> | <b>Residential</b>                |
| <b>\$902</b>   | <b>CRE Owner Occupied</b>         |
| <b>\$648</b>   | <b>C&amp;I</b>                    |
| <b>\$230</b>   | <b>Home Equity &amp; Consumer</b> |

Cincinnati markets. Notably, Spring Garden has a track record of supporting entrepreneurs, including women and people of color, who have historically faced barriers to securing funding from traditional capital sources, as well as a focus on financing projects such as affordable and workforce housing. Spring Garden will generate high quality, low-risk assets with attractive yields.

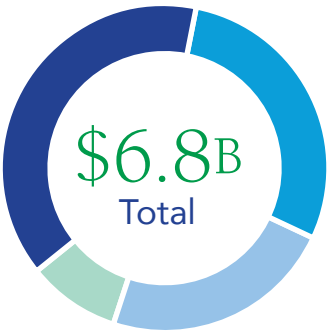
The Garden State and Spring Garden acquisitions are part of an ongoing effort to expand our array of financial services through strategic transactions—strengthening profitability and enhancing OceanFirst’s ability to provide an extensive range of financial services and solutions, delivered with the engagement and personal touch of a community bank. These are just the latest in a series of initiatives that have included an investment in the Nest Egg financial advisory platform (2018), a minority stake in the Auxilior Capital Partners equipment leasing and supply chain financing unit (2021), and our decision to invest in Trident Abstract Title Agency to enhance our customers’ title insurance options (2022).

We are also focused on expanding via organic means, primarily by bringing on-board talented individuals with specialized expertise in areas we have targeted for growth. For example, we added 31 experienced bankers in 2024 to help grow that line of business, and we look forward to adding more bankers in 2025.

Similarly, we are excited about the potential for our recently established Premier Banking team, which was created to deliver highly personalized, relationship-based solutions to meet the specialized needs of commercial businesses, their owners, and senior managers. Employing an exclusive high-touch approach, our Personal Bankers can help commercial clients to access OceanFirst’s full range of services, including deposit accounts, lending and credit options, treasury management, financial planning tools, and other resources. We view Premier Banking as a pivotal opportunity to enhance our already strong delivery of client services, while also attracting cost-effective deposits that can fuel future loan growth.

## Commercial Loans by Geography<sup>(1)</sup>

(As of December 31, 2024)



- 39% New Jersey
- 29% New York
- 23% Philadelphia
- 9% Other Markets<sup>(2)</sup>

<sup>(1)</sup>Based on location.  
<sup>(2)</sup>Comprised of Boston, Baltimore, Washington, DC, Northern Virginia, and Pittsburgh.





700+

Employees volunteered in  
five states for CommUNITYFirst  
Day 2024



### Connecting Communities with Capital

At OceanFirst, we are proud of our 123-year history of providing credit and other financial services to all residents of the communities we serve. We are pleased to note that the Bank received the highest overall rating of “Outstanding” for its 2024 Community Reinvestment Act (CRA) Performance Evaluation by our primary regulator, which is a reflection of our efforts to provide equitable access to credit across our market area. A few of our many initiatives to enhance and extend financial opportunities are noted below:

### NeighborFirst Program

This first-mortgage program provides down payment assistance, discounted interest rates and reduced fees among other features for borrowers buying a home in majority-Black, Hispanic and Asian census tracts and low- or moderate- income homebuyers in New Jersey, New York, and Pennsylvania. Eligible first-time homebuyers also may qualify for grants towards closing costs. In 2024, the Bank originated \$166 million in loans to over 450 borrowers, a significant increase over the \$42.5 million in loans to over 150 borrowers in 2023.

### Community Development Loans and Investments

In 2024, OceanFirst Bank made over \$25 million in community development investments and \$145 million in community development loans for a range of projects.

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### Small Business Lending

The Bank originated \$587 million in loans to minority- and women-owned businesses between 2020 and 2024. To further assist small business owners and operators with their financial needs, we introduced an unsecured small business line of credit product, featuring a streamlined online application to speed the decision-making process and provide applicants with real-time feedback. Since the product was introduced in September 2024, we have approved 349 lines totaling \$7.2 million.

### Home Buyer Dream Program

OceanFirst is a participant in the Federal Home Loan Bank's Home Buyer Dream Program as well as other community grant programs. In 2024, over \$1 million in homeownership grants were awarded, utilizing these programs, to facilitate home purchases for our borrowers.

### Recovery Grant Assistance

The Bank helped ten local nonprofits to apply for and obtain Small Business Recovery Grants through a program created by the Federal Home Loan Bank of New York. The grants, totaling \$50,000, are designed to help eligible organizations cope with economic challenges due to the rate environment, inflation, supply-chain constraints, or rising energy costs. The ten grants awarded with our help in 2024 will support nonprofits addressing vital community needs such as hunger and food insecurity.

### Habitat for Humanity

We have partnered with Habitat for Humanity chapters in many New Jersey counties, including Cape May, Cumberland, Gloucester, Middlesex, Monmouth, Ocean, Salem, Somerset, as well as South Central New Jersey and Philadelphia. Since 1996, OceanFirst Foundation has made grants totaling more than \$535,000 to Habitat chapters. Our WaveMaker volunteers also have worked alongside homeowners and Habitat staff to help construct or renovate homes.

### OceanFirst Foundation

Created in 1996 in connection with the Company's initial public offering, the Foundation provides grants to assist families, organizations, schools and communities. OceanFirst Foundation has been a model for similar organizations nationwide. Since inception, it has contributed over \$49 million in grants to organizations that promote access to housing, youth development and education, health and wellness, arts and culture, and the overall quality of life in its communities.

### Consumer Financial Education

OceanFirst supports financial education by participating in programs that teach residents healthy financial habits. For example, we work with several local organizations to educate residents of their communities about the Bank's mortgage loan and other offerings, and to assist eligible borrowers in qualifying for mortgages through financial education workshops and related efforts. In 2024 alone, we participated in 112 events totaling over 550 hours of financial education programs, reaching hundreds of community members.

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## 112 Events

Totaling over 550 hours of financial education programs, reaching hundreds of community members, in 2024 alone.

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### Employee Community Engagement

Many OceanFirst team members engage in volunteer programs through which employees are encouraged and supported in volunteering with nonprofits. Our employees, who we call WaveMakers, devoted nearly 6,000 volunteer hours in 2024 to local organizations. Since 2021, CommUNITYFirst Day has been an annual tradition at the Company, giving time-off to employees to give a helping hand to our neighbors in the communities where we all live and work. All OceanFirst branch locations and loan offices are closed on the afternoon of CommUNITY First Day, in 2024, this enabled employees to complete over 70 projects for nonprofits in five states, with more than 700 employees joining in these efforts.

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\$96.05M

Net Income Available to  
Common Stockholders

(Year ended December 31, 2024)

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\$1.65

Diluted EPS

(Year ended December 31, 2024)

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\$10.06B

Loans Receivable, Net of  
Allowance for Loan Credit Losses

(At December 31, 2024)

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\$10.07B

Total Deposits

(At December 31, 2024)

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### Connecting Potential with Performance

OceanFirst delivered solid performance in 2024, despite an economic environment marked by stubborn inflation, higher-than-optimal interest rates, and an uncertain outlook for consumers and businesses alike. Importantly, we continued to invest in expanding our services and solutions—both through acquisitions and organic means—to enhance our ability to connect customers with financial opportunities and to connect our growth potential with long-term performance. At the same time, we maintained our strong, supportive connections with the communities in which we live and work.

Going forward, OceanFirst will continue to implement our strategic vision to offer an array of financial solutions for our customers, contribute to the success of our communities, build a team of talented professionals, and deliver profitable growth for our stockholders. Our strategic focus for 2025 and beyond will include the following initiatives:

- Continue the expansion of our commercial banking business by recruiting and developing experienced commercial bankers.
- Further develop the residential mortgage business through the addition of talent, geographic expansion, and selective acquisitions.
- Focus on increasing customer deposits as a reliable and cost-effective source of funding.
- Maintain the Company's longstanding credit quality and risk management discipline.
- Pursue expense discipline and operational efficiency, while continuing to invest in initiatives that foster profitable growth and enhance stockholder value.

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# 112

## Consecutive Quarterly Cash Dividends

(Since 1996)

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# \$7.15

## Cumulative Dividends per Share

(2014–2024)



We wish to thank the entire OceanFirst team, whose commitment to excellence has enabled us to serve the needs of all our stakeholders. We also deeply appreciate the loyalty of our customers, the confidence of our stockholders, and the sound guidance of our Board of Directors, and we look forward to reporting on our future progress.

**Christopher D. Maher**

*Chairman of the Board and Chief Executive Officer*

**Joseph J. Lebel III**

*President and Chief Operating Officer*

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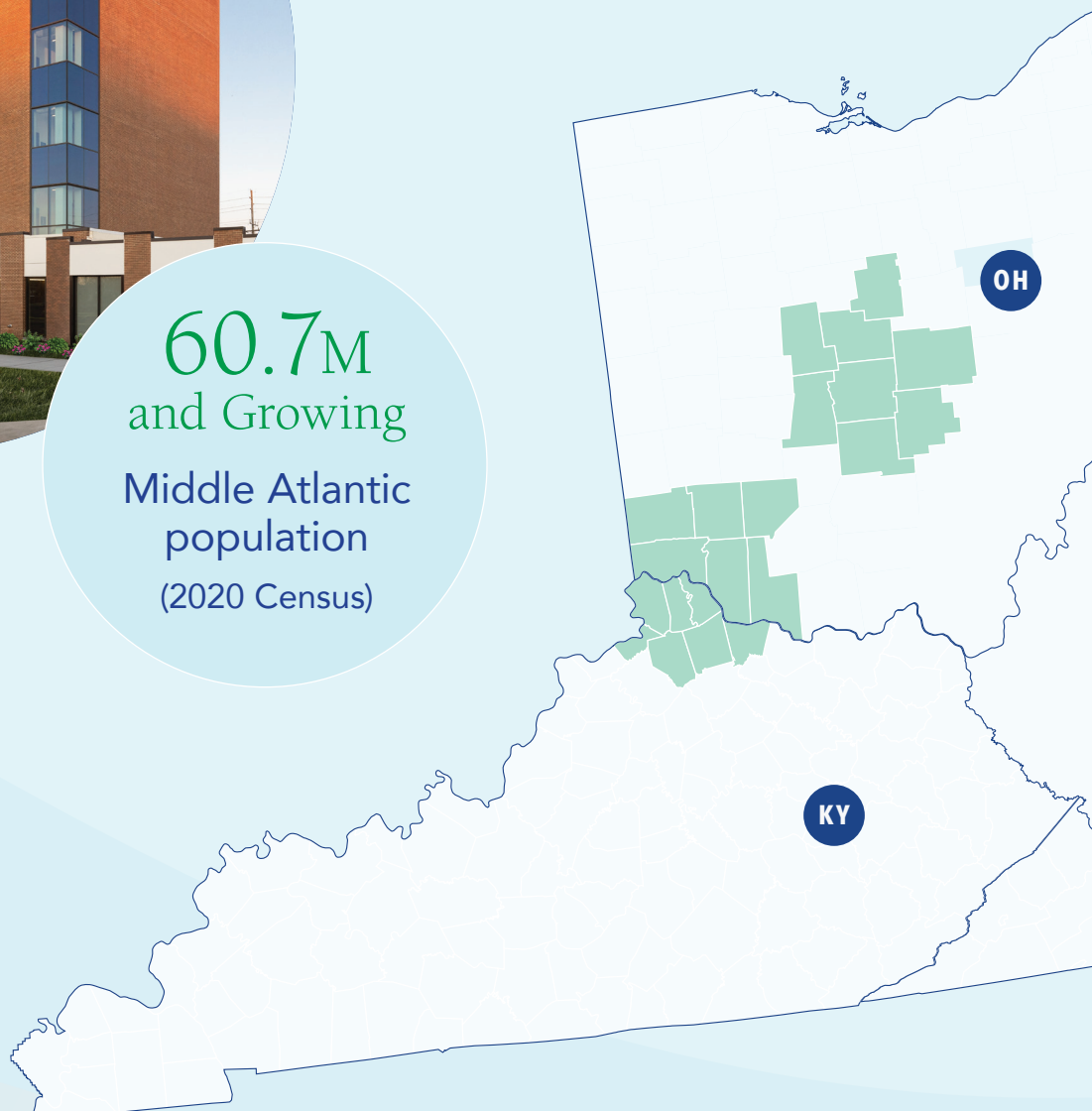
We wish to note the passing in 2024 of JAMES T. SNYDER, a longtime member of our Board of Directors and, most recently, Director Emeritus. Jim helped see the Company through many watershed events, including OceanFirst's initial public offering and the establishment of the Foundation, and we will miss his dedication and insight.

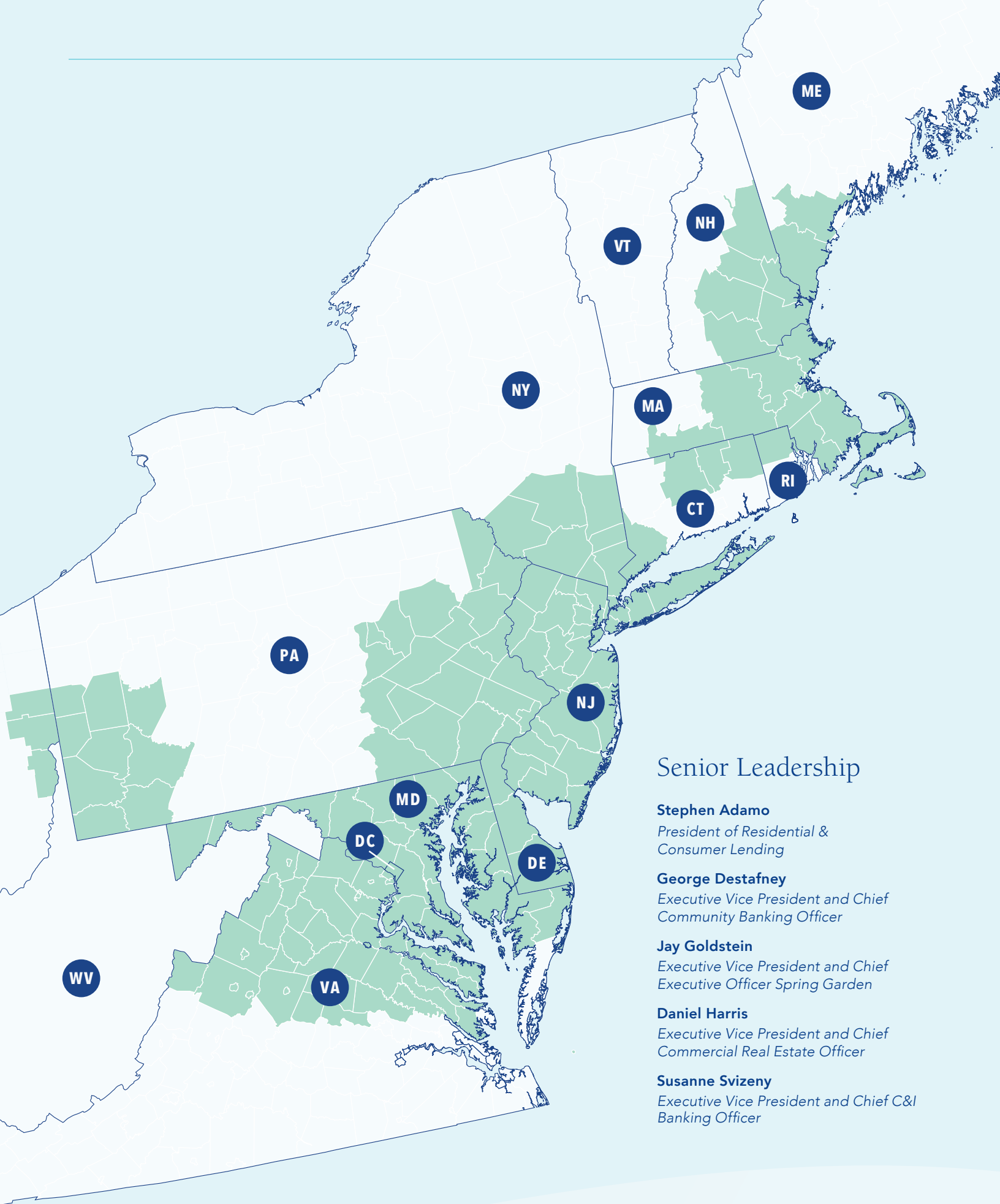
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The Middle Atlantic region provides OceanFirst with a presence in a growing and resilient market, and access to a diverse group of customers arrayed along the Northeast corridor from Baltimore to Boston.



60.7M  
and Growing  
Middle Atlantic  
population  
(2020 Census)





## Senior Leadership

- Stephen Adamo**  
*President of Residential & Consumer Lending*
- George Destafney**  
*Executive Vice President and Chief Community Banking Officer*
- Jay Goldstein**  
*Executive Vice President and Chief Executive Officer Spring Garden*
- Daniel Harris**  
*Executive Vice President and Chief Commercial Real Estate Officer*
- Susanne Svizeny**  
*Executive Vice President and Chief C&I Banking Officer*

We make connections that help build thriving neighborhoods, foster financial security and economic opportunity, and enable many of our neighbors to realize their dreams and aspirations.



# Strong Connections Make For Strong Communities

OceanFirst recognizes the importance of forging strong connections with our communities. With a history of more than a century of service to our region, the connections we make have helped to build thriving neighborhoods, foster financial security and economic opportunity, and enable many of our neighbors to realize their dreams and aspirations.

Community engagement can take many forms—providing financial services and solutions, special programs to assist first-time homebuyers and small business owners, investments in neighborhood development projects, financial education initiatives, volunteer efforts by our team members, and contributions in support of local nonprofits.

One important way we are building connections is through the OceanFirst Foundation, which was created in connection with OceanFirst's initial public offering. Since 1996, OceanFirst Foundation has provided over \$49 million in grants to nonprofits across the markets served by OceanFirst Bank branches to help advance economic stability and mobility, support housing solutions, improve health and wellness, invest in higher education, and empower the next generation.

## **The JOIN! Initiative**

The Foundation recently launched a bold new effort to reinvigorate civic engagement, build social capital, and enhance the human connections that are vital for thriving communities. JOIN! stands for *Join. Organize. Inspire. Network.* This innovative program provides grants to nonprofits—that work together with other local organizations, civic and business leaders, and community members to solve community needs through conversation and collective action. Through JOIN! and the Foundation's other initiatives, we aim to empower nonprofits to, "think bigger, solve more problems and make life better" in their neighborhoods.

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## \$49M+

OceanFirst Foundation  
Grants to Nonprofits  
(1996-2024)

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Nearly

6,000

Hours Volunteered by  
WaveMakers

(2024)

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### Making Waves

OceanFirst employees, known as WaveMakers, are active in volunteer efforts to help our neighbors. Every employee receives up to eight hours of paid time-off each year to volunteer with local nonprofits. In 2024 the WaveMakers volunteered nearly 6,000 hours, giving generously of their time and effort to many worthy organizations. In addition, on our annual CommUNITY First Day, all OceanFirst branches and loan offices are closed for a half-day to allow employees to volunteer at nonprofits in five states.

### Walking the Talk

Continuing an initiative launched in 2023, OceanFirst executives literally “take to the streets” to get a ground-level view of our communities and their needs. Through these “walkabouts,” we meet with local organizations on their own turf, walk the neighborhood streets with community leaders, and gain a first-hand look at what local people and businesses want and need from their banking partners. In the past year alone, we visited Atlantic City, Camden, North Brunswick, Perth Amboy and Trenton in New Jersey and the Bronx, in New York—with more walkabouts planned for 2025. What we’ve seen and learned on our walkabouts helps us focus our resources where our communities need them most. And that not only applies to banking services, but also grants provided by OceanFirst Foundation, and volunteer efforts like our CommUNITY First Day and WaveMakers programs.

As a good neighbor and responsible corporate citizen, OceanFirst continually strives to reinforce the human connections that make our communities stronger, more resilient, and better places to live and work.



## Board of Directors

### John F. Barros

*Managing Principal  
Civitas Builders*

### Anthony R. Coscia, Esq.

*Partner  
Windels Marx*

### Jack M. Farris

*Retired  
Verizon Communications, Inc.*

### Robert C. Garrett

*CEO  
Hackensack Meridian Health*

### Kimberly M. Guadagno, Esq.

*President and Executive Director  
Mercy Center*

### Nicos Katsoulis

*Retired  
Sun National Bank*

### Joseph J. Lebel III

*President and Chief Operating Officer  
OceanFirst Bank, N.A.*

### Christopher D. Maher

*Chairman of the Board and  
Chief Executive Officer  
OceanFirst Bank, N.A.*

### Joseph M. Murphy, Jr.

*Retired  
Country Bank Holding Company, Inc.*

### Steven M. Scopellite

*Consultant  
Retired—Goldman Sachs*

### Grace C. Torres

*Trustee  
Prudential Retail Mutual Funds*

### Patricia L. Turner, MD

*Executive Director and CEO  
American College of Surgeons*

### Dalila Wilson-Scott

*Executive Vice President and  
Chief Diversity Officer  
Comcast Corporation*

## Director Emeritus

### Angelo J. Catania

### John W. Chadwick

### John R. Garbarino

### Donald E. McLaughlin

### Diane F. Rhine

### John E. Walsh

## OceanFirst Financial Corp. Corporate Officers

### Christopher D. Maher

*Chairman of the Board,  
President and Chief  
Executive Officer*

### Joseph J. Lebel III

*Senior Executive Vice President  
and Chief Operating Officer*

### Patrick S. Barrett

*Senior Executive Vice President  
and Chief Financial Officer*

### Steven J. Tsimbinos

*Senior Executive Vice President  
and Corporate Secretary*

### David L. Berninger

*Senior Executive Vice President  
and Chief Risk Officer*

### David R. Howard

*Executive Vice President  
and Treasurer*

### Patrick Chong

*Senior Vice President and  
Principal Accounting Officer*

### Alfred Goon

*Senior Vice President,  
Corporate Development  
and Investor Relations*

### B. Matthew McCue

*Vice President and Assistant  
Corporate Secretary*

## OceanFirst Bank N.A. Corporate Officers

### Christopher D. Maher

*Chairman of the Board and  
Chief Executive Officer*

### Joseph J. Lebel III

*President and Chief  
Operating Officer*

### Patrick S. Barrett

*Senior Executive Vice President  
and Chief Financial Officer*

### David L. Berninger

*Senior Executive Vice President  
and Chief Risk Officer*

### Michele B. Estep

*Senior Executive Vice President  
and Chief Administrative Officer*

### Brian Schaeffer

*Senior Executive Vice President  
and Chief Information Officer*

### Steven J. Tsimbinos

*Senior Executive Vice President  
and General Counsel*



**Headquarters (HQ1)  
Operations Center**

975 Hooper Avenue  
Toms River, NJ 08753

**Administrative Offices  
(HQ2)**

110 West Front Street  
Red Bank, NJ 07701

**[www.oceanfirst.com](http://www.oceanfirst.com)**

**Virtual Annual Meeting  
of Stockholders**

The annual meeting of stockholders will be held virtually on May 19, 2025 at 8:00 a.m. ET. Instructions to access the virtual meeting are referenced in the proxy statement and available at [www.oceanfirst.com](http://www.oceanfirst.com) in the Investor Relations area.

**Independent Registered  
Public Accounting Firm**

Deloitte & Touche LLP  
1700 Market Street  
Philadelphia, PA 19103

**Investor Relations**

Copies of the Company's earnings releases and financial publications, including the annual report on Form 10-K (without exhibits) filed with the Securities and Exchange Commission are available without charge by contacting: Alfred Goon, Senior Vice President, 1.888.623.2633 Extension 27516 or [investorrelations@oceanfirst.com](mailto:investorrelations@oceanfirst.com).

**Stock Transfer and  
Registrar**

Shareholders wishing to change the name, address or ownership of stock, to report lost certificates or to consolidate accounts are asked to contact the Company's stock registrar and transfer agent directly:

Broadridge Corporate  
Issuer Solutions  
P.O. Box 1342  
Brentwood, NY 11717  
(877) 724-6454

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, DC 20549**  
**FORM 10-K**

☒ **ANNUAL REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2024**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_.**

**Commission file number: 001-11713**

**OceanFirst Financial Corp.**

**(Exact name of registrant as specified in its charter)**

**Delaware**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**22-3412577**  
**(I.R.S. Employer**  
**Identification No.)**

**110 West Front Street, Red Bank, New Jersey 07701**  
**(Address of principal executive offices)**

**Registrant's telephone number, including area code: (732) 240-4500**

**Securities registered pursuant to Section 12(b) of the Act:**

| <b>Title of each class</b>  | <b>Trading symbol</b> | <b>Name of each exchange in which registered</b> |
|---|-----------------------|--|
| Common stock, \$0.01 par value per share  | OCFC                  | NASDAQ   |
| Depository Shares (each representing a 1/40th interest in a share of 7.0% Series A Non-Cumulative, perpetual preferred stock) | OCFCP                 | NASDAQ   |

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☒ No ☐.

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes ☐ No ☒.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐.

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐ Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised final accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. ☒

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements. ☐

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b). ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒.

The aggregate market fair value of the voting and non-voting common equity held by non-affiliates of the registrant, i.e., persons other than the directors and executive officers of the registrant, was \$901,339,418 based upon the closing price of such common equity as of the last business day of the registrant's most recently completed second fiscal quarter.

The number of shares outstanding of the registrant's Common Stock as of February 21, 2025 was 58,557,147.

#### **DOCUMENTS INCORPORATED BY REFERENCE**

**Portions of the Proxy Statement for the 2025 Annual Meeting of Stockholders, which will be filed with the Securities and Exchange Commission within 120 days from December 31, 2024, are incorporated by reference into Part III of this Form 10-K.**

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| As permitted, certain sections of OceanFirst's 2024 Form 10-K are not included herein, such as Risk Factors, Properties and Exhibits. Please refer to the company's website <a href="http://www.oceanfirst.com">www.oceanfirst.com</a> for further information. |
|---|

## PART I

### Item 1. Business

#### General

OceanFirst Financial Corp. (the “Company”) is incorporated under Delaware law and serves as the holding company for OceanFirst Bank N.A. (the “Bank”). At December 31, 2024, the Company had consolidated total assets of \$13.4 billion and total stockholders’ equity of \$1.7 billion. The Company is subject to regulation by the Board of Governors of the Federal Reserve System (the “FRB”) and the Securities and Exchange Commission (the “SEC”). The Bank is primarily subject to regulation and supervision by the Office of the Comptroller of the Currency (the “OCC”), as well as the Consumer Financial Protection Bureau (the “CFPB”) due to the Bank having in excess of \$10 billion in assets. The Bank is also subject to regulation and supervision by the Federal Deposit Insurance Corporation (the “FDIC”), as the deposit insurer. Currently, the Company transacts the vast majority of its business through the Bank, its wholly owned subsidiary.

The Bank’s principal business is originating loans, consisting of commercial real estate and other commercial loans, which have become a key focus of the Bank, and single-family, owner-occupied residential mortgage loans. The Bank also invests in other types of loans, including residential construction and consumer loans. The Bank primarily funds these loans by attracting retail and commercial deposits. In addition, the Bank invests in mortgage-backed securities (“MBS”), securities issued by the U.S. Government and agencies thereof, corporate securities and other investments permitted by applicable law and regulations. The Bank’s revenues are derived principally from interest on its loans, and to a lesser extent, interest on its debt and equity securities. The Bank also receives income from other products and services it offers including bankcard services, trust and fiduciary services, deposit account services, mortgage banking activity, and commercial loan swap income. The Bank’s primary sources of funds are deposits, principal and interest payments on loans and investments, Federal Home Loan Bank (“FHLB”) advances, and other borrowings. While scheduled payments on loans and securities are predictable sources of funds, deposit flows, loan prepayments, and loan and investment activity are greatly influenced by changes in market interest rates, competition, general economic conditions, including levels of unemployment and real estate values, and inflation.

The Company’s website address is [www.oceanfirst.com](http://www.oceanfirst.com). The Company’s annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports are available free of charge through its website, as soon as reasonably practicable after such material is electronically filed with, or furnished to, the SEC. The Company’s website and the information contained therein or connected thereto are not intended to be incorporated into this Annual Report on Form 10-K.

#### Forward-Looking Statements

In addition to historical information, this Form 10-K may contain certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which are based on certain assumptions and describe future plans, strategies and expectations of the Company. These forward-looking statements are generally identified by use of the words “believe,” “expect,” “intend,” “anticipate,” “estimate,” “project,” “will,” “should,” “may,” “view,” “opportunity,” “potential,” or similar expressions or expressions of confidence.

The Company’s ability to predict results or the actual effect of future plans or strategies is inherently uncertain. Factors which could have a material adverse effect on the operations of the Company and its subsidiaries include, but are not limited to, those items discussed under Item 1A. Risk Factors herein and the following: changes in interest rates and inflation that reduce our margins and yields, the fair value of financial instruments, the level of loan originations or prepayments on loans we have made and make, the level of loan sales and the cost we pay to retain and attract deposits and secure other types of funding; general economic conditions, including potential recessionary conditions, levels of unemployment in the Company’s lending area, real estate market values in the Company’s lending area, potential goodwill impairment, natural disasters, potential increases to flood insurance premiums, the current or anticipated impact of military conflict, terrorism or other geopolitical events, the imposition of tariffs or other domestic or international governmental policies impacting the value of the products of our borrowers, the level of prepayments on loans and mortgage-backed securities, legislative/regulatory changes, monetary and fiscal policies of the U.S. Government including policies of the U.S. Treasury and the Board of Governors of the Federal Reserve System, the quality or composition of the loan or investment portfolios, deposit flows, the availability of low-cost funding, changes in liquidity, including the size and composition of the Company’s deposit portfolio, and the percentage of uninsured deposits in the portfolio, changes in capital management and balance sheet strategies and the ability to successfully implement such strategies, our ability to enter new markets successfully and capitalize on growth opportunities; our ability to successfully expand our franchise, including acquisitions or establishing new offices at favorable prices; our ability to successfully integrate any assets, liabilities, customers, systems and management personnel we have acquired or may acquire

into our operations and our ability to realize related revenue synergies and cost savings within expected time frames and any goodwill charges related thereto, competition, demand for loans and financial services in the Company's market area, changes in consumer spending, borrowing and saving habits, changes in accounting principles, a failure in or breach of the Company's operational or security systems or infrastructure, including cyberattacks, the failure to maintain current technologies, failure to retain or attract employees, the impact of pandemics on our operations and financial results and those of our customers and the Bank's ability to successfully integrate acquired operations.

These risks and uncertainties should be considered in evaluating forward-looking statements and undue reliance should not be placed on such statements. The Company does not undertake, and specifically disclaims any obligation, to publicly release the result of any revisions which may be made to any forward-looking statements to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

### **Market Area and Competition**

The Bank is a regional community bank offering a wide variety of financial products and services to meet the needs of customers in the communities it serves. At December 31, 2024, the Bank primarily operated its business through its headquarters located in Toms River, New Jersey, its administrative office located in Red Bank, New Jersey and 39 branch offices and various deposit production facilities located throughout central and southern New Jersey and major metropolitan areas of New York City and Philadelphia. The Bank also operates commercial loan production offices in New Jersey, New York City, the greater Philadelphia area, Pittsburgh, Washington D.C., Baltimore, and Boston.

One of the largest and oldest financial institutions in New Jersey, the Bank's headquarters are approximately midway between New York City and Philadelphia. The economy in the Bank's primary market area, which represents central and southern New Jersey, is based on a mixture of service and retail trade, with other employment provided by a variety of wholesale trade, manufacturing, federal, state and local government, hospitals and utilities. The area is home to commuters working in and around New York City and Philadelphia and also includes a significant number of vacation and second homes in the communities along the New Jersey shore. In addition, the Bank provides banking services through teams located in the major metropolitan markets between Massachusetts and Virginia.

The Bank's future growth opportunities will be influenced by the growth and stability of its geographic marketplace and the competitive environment. The Bank faces significant competition in making loans and attracting deposits. In addition, rapid technological changes and consumer preferences will continue to result in increased competition for the Bank's digital services as a number of well-funded technology-focused companies are innovating in the payments, distributed ledger, and cryptocurrency networks to disintermediate portions of the traditional banking model. The states of New Jersey, New York City, Philadelphia, Pittsburgh, Baltimore, Boston, Virginia and Washington D.C. are also attractive markets to many financial institutions. Many of the Bank's competitors are significantly larger institutions that have greater financial resources than the Bank. The Bank's competition for loans comes principally from commercial banks, savings banks, savings and loan associations, credit unions, mortgage banking companies, internet-based providers, insurance companies, private lenders, and government sponsored enterprises. Its most direct competition for deposits has historically come from commercial banks, savings banks, savings and loan associations, and credit unions. The Bank also faces competition for deposits from short-term money market funds, other corporate and government securities funds, internet-only providers, and from other financial service institutions such as brokerage firms and insurance companies. The Bank distinguishes itself from large bank competitors with teams of local financial experts in each market providing personalized accounts, extraordinary customer service and local decision-making.

### **Community Involvement**

The Bank promotes efforts to enhance the quality of life in the communities it serves through employee volunteer efforts and the work of OceanFirst Foundation (the "Foundation"). Employees are encouraged to help their neighbors in many ways and receive up to eight hours of Bank-paid volunteer time each year. The Company's employees, known as the WaveMakers when helping in the community, collectively spend thousands of hours volunteering and serving in leadership roles with local nonprofit organizations, along with participating in other activities that contribute to improving the quality of life for others. In 2024, the WaveMakers spent nearly 6,000 hours volunteering their time and talents to help neighbors in need and the second annual Bank-wide volunteering event was held in September 2024 with more than 700 employees completing over 70 projects for non-profit organization partners in the five states served by the Bank. The Foundation, established in 1996 during the Company's initial public offering, has granted over \$49.6 million to enrich the lives of local citizens by supporting initiatives in health and human services, education, affordable housing, youth development, and the arts.

## Lending Activities

**Loan Portfolio Composition.** At December 31, 2024, the Bank had total loans outstanding of \$10.14 billion, of which \$5.29 billion, or 52.2% of total loans, were investor owned commercial real estate, multi-family, construction (including residential development loans), (collectively, “commercial real estate - investor”). The remainder of the portfolio consisted of \$902.2 million of commercial real estate - owner occupied, or 8.9% of total loans; \$647.9 million of commercial and industrial loans, or 6.4% of total loans; \$3.07 billion of residential real estate loans, or 30.3% of total loans; and \$230.5 million of consumer loans, primarily home equity loans and lines of credit, or 2.3% of total loans. At December 31, 2024, the Bank had \$21.2 million of loans held-for-sale. Additionally, at December 31, 2024, 43.3% of the Bank’s total loans had adjustable interest rates.

The types of loans that the Bank may originate are subject to federal and state laws and regulations. Interest rates charged by the Bank on loans are affected by the demand for such loans and the supply of money available for lending purposes and the rates offered by competitors. These factors are, in turn, affected by, among other things, economic conditions, monetary policies of the federal government, including the FRB, and legislative and tax policies.

The following table sets forth the composition of the Bank’s loan portfolio in dollar amounts and as a percentage of the portfolio at the dates indicated:

|   | At December 31, |                  |               |                  |              |                  |
|---|-----------------|------------------|---------------|------------------|--------------|------------------|
|   | 2024            |                  | 2023          |                  | 2022         |                  |
|   | Amount          | Percent of Total | Amount        | Percent of Total | Amount       | Percent of Total |
| (dollars in thousands)                  |                 |                  |               |                  |              |                  |
| Commercial real estate - investor       | \$ 5,287,683    | 52.2 %           | \$ 5,353,974  | 52.5 %           | \$ 5,171,952 | 52.1 %           |
| Commercial real estate - owner occupied | 902,219         | 8.9              | 943,891       | 9.3              | 997,367      | 10.1             |
| Commercial and industrial               | 647,945         | 6.4              | 666,532       | 6.5              | 622,372      | 6.3              |
| Residential real estate                 | 3,070,974       | 30.3             | 2,984,700     | 29.3             | 2,862,681    | 28.9             |
| Consumer <sup>(1)</sup>                 | 230,462         | 2.3              | 250,664       | 2.5              | 264,372      | 2.7              |
| Total loans                             | 10,139,283      | 100.0 %          | 10,199,761    | 100.0 %          | 9,918,744    | 100.0 %          |
| Deferred origination costs (fees), net  | 10,964          |                  | 9,263         |                  | 7,488        |                  |
| Allowance for loan credit losses        | (73,607)        |                  | (67,137)      |                  | (56,824)     |                  |
| Loans receivable, net                   | 10,076,640      |                  | 10,141,887    |                  | 9,869,408    |                  |
| Less:                                   |                 |                  |               |                  |              |                  |
| Loans held for sale                     | 21,211          |                  | 5,166         |                  | 690          |                  |
| Total loans receivable, net             | \$ 10,055,429   |                  | \$ 10,136,721 |                  | \$ 9,868,718 |                  |
| Total loans:                            |                 |                  |               |                  |              |                  |
| Fixed rate                              | \$ 5,752,078    | 56.7 %           | \$ 5,696,173  | 55.9 %           | \$ 5,760,562 | 58.1 %           |
| Adjustable rate                         | 4,387,205       | 43.3             | 4,503,588     | 44.2             | 4,158,182    | 41.9             |
|   | \$ 10,139,283   | 100.0 %          | \$ 10,199,761 | 100.0 %          | \$ 9,918,744 | 100.0 %          |

- (1) Consists primarily of home equity loans, home equity lines of credit, student loans, and, to a lesser extent, loans on savings accounts and overdraft lines of credit.

Loan Maturity. The following table shows the contractual maturity of the Bank's total loans at December 31, 2024. The table does not include principal prepayments:

|  | At December 31, 2024                    |  |                                 |                            |                   | Total<br>Loans<br>Receivable |
|--|---|--|---------------------------------|----------------------------|-------------------|------------------------------|
|  | Commercial<br>Real Estate<br>- Investor | Commercial<br>Real Estate<br>- Owner<br>Occupied | Commercial<br>and<br>Industrial | Residential<br>Real Estate | Consumer          |                              |
|  | (in thousands)                          |  |                                 |                            |                   |                              |
| One year or less                       | \$ 1,222,562                            | \$ 84,559  | \$ 135,582                      | \$ 5,629                   | \$ 22,772         | \$ 1,471,104                 |
| After one year:                        |   |  |                                 |                            |                   |                              |
| More than one year to five years       | 2,360,100                               | 503,999  | 427,468                         | 23,664                     | 36,493            | 3,351,724                    |
| More than five years to fifteen years  | 1,691,187                               | 292,931  | 64,148                          | 257,445                    | 95,637            | 2,401,348                    |
| More than fifteen years                | 13,834                                  | 20,730   | 20,747                          | 2,784,236                  | 75,560            | 2,915,107                    |
| Total due after December 31, 2025      | 4,065,121                               | 817,660  | 512,363                         | 3,065,345                  | 207,690           | 8,668,179                    |
| Total amount due                       | <u>\$ 5,287,683</u>                     | <u>\$ 902,219</u>                                | <u>\$ 647,945</u>               | <u>\$ 3,070,974</u>        | <u>\$ 230,462</u> | <u>10,139,283</u>            |
| Deferred origination costs (fees), net |   |  |                                 |                            |                   | 10,964                       |
| Allowance for loan credit losses       |   |  |                                 |                            |                   | (73,607)                     |
| Loans receivable, net                  |   |  |                                 |                            |                   | \$ 10,076,640                |
| Less: loans held-for-sale              |   |  |                                 |                            |                   | 21,211                       |
| Total loans receivable, net            |   |  |                                 |                            |                   | <u>\$ 10,055,429</u>         |

The following table sets forth at December 31, 2024, the dollar amount of total loans receivable, contractually due after December 31, 2025, and whether such loans have fixed or adjustable interest rates:

|   | Due After December 31, 2025 |                     |                     |
|---|-----------------------------|---------------------|---------------------|
|   | Fixed                       | Adjustable          | Total               |
|   | (in thousands)              |                     |                     |
| Commercial real estate - investor       | \$ 1,755,785                | \$ 2,309,336        | \$ 4,065,121        |
| Commercial real estate - owner occupied | 370,304                     | 447,356             | 817,660             |
| Commercial and industrial               | 250,581                     | 261,782             | 512,363             |
| Residential real estate                 | 2,748,964                   | 316,381             | 3,065,345           |
| Consumer                                | 125,150                     | 82,540              | 207,690             |
| Total loans receivable                  | <u>\$ 5,250,784</u>         | <u>\$ 3,417,395</u> | <u>\$ 8,668,179</u> |

Commercial Real Estate - Investor Owned. At December 31, 2024, the Bank's total investor owned commercial real estate loans outstanding were \$5.29 billion, or 52.2% of total loans, as compared to \$5.35 billion, or 52.5% of total loans at December 31, 2023. The Bank originates investor owned commercial real estate loans that are secured by properties, or properties under construction, that are generally used for business purposes such as office, industrial, multi-family, or retail facilities. A substantial majority of the Bank's investor owned commercial real estate loans are located in its primary market area.

The following tables present total commercial real estate - investor loans by industry and geography (generally based on location of collateral) as of December 31, 2024:

| (dollars in thousands)                    | Investor Owned |                  |
|---|----------------|------------------|
|   | Amount         | Percent of Total |
| Office                                    | \$ 1,056,252   | 23 %             |
| Retail                                    | 1,024,903      | 23               |
| Multi-family                              | 888,077        | 20               |
| Industrial/warehouse                      | 694,694        | 15               |
| Hospitality                               | 176,894        | 4                |
| Other <sup>(1)</sup>                      | 697,757        | 15               |
| Total                                     | \$ 4,538,577   | 100 %            |
| Construction                              | 749,106        |                  |
| Total CRE investor owned and construction | \$ 5,287,683   |                  |

(1) Includes underlying co-operatives, single purpose, stores and some living units / mixed use, investor owned 1-4 family, land / development, and other.

| (dollars in thousands)                    | Investor Owned |                  |
|---|----------------|------------------|
|   | Amount         | Percent of Total |
| New Jersey                                | \$ 1,170,596   | 26 %             |
| New York                                  | 1,457,747      | 32               |
| Pennsylvania and Delaware                 | 1,217,349      | 27               |
| Maryland and District of Columbia         | 140,833        | 3                |
| Massachusetts                             | 126,454        | 3                |
| Other                                     | 425,598        | 9                |
| Total                                     | \$ 4,538,577   | 100 %            |
| Construction                              | 749,106        |                  |
| Total CRE investor owned and construction | \$ 5,287,683   |                  |

The Bank originates investor owned commercial real estate loans with adjustable rates and with fixed interest rates for a period that generally does not exceed ten years, and generally have an amortization schedule up to 25 years and up to 30 years for multi-family properties. As a result, the typical amortization schedule will result in a substantial principal payment upon maturity. The Bank generally underwrites investor owned commercial real estate loans to a maximum of 65% to 80% advance, depending on the asset class, against either the appraised value of the property or its purchase price (for loans to fund the acquisition of real estate), whichever is less. The Bank generally requires minimum debt service coverage of 1.20x to 1.50x for investor owned real estate, depending on the asset class. There is a potential risk that the borrower may be unable to pay off or refinance the outstanding balance at the loan maturity date. The Bank typically lends in its primary markets to experienced owners or developers who have knowledge and expertise in the commercial real estate market.

The Bank performs extensive due diligence in underwriting investor owned commercial real estate loans due to the larger loan amounts and the riskier nature of such loans. The Bank assesses and mitigates the risk in several ways, including inspection of all such properties and the review of the overall financial condition of the borrower and guarantors, which include, for example, the review of the rent rolls and applicable leases/lease terms and conditions and the verification of income. A tenant analysis and market analysis are part of the underwriting.

Depending on the size of the relationship, financial statements are also required annually for review. For investor owned commercial real estate loans, rent rolls are also required annually in addition to financial statements. Generally, investor owned commercial real estate loans are supported by full or partial personal guarantees by the principals.

Generally, for investor owned commercial real estate loans in excess of \$750,000, the Bank requires environmental professionals to inspect the property and ascertain any potential environmental risks. In accordance with regulatory guidelines,

the Bank requires a full independent appraisal for commercial real estate properties for loans in excess of \$500,000. The appraiser must be selected from the Bank's approved appraiser list. The Bank generally uses an independent third party to review all applicable property appraisals to ensure compliance with regulations.

The Bank also originates multi-family mortgage loans. The underwriting standards and procedures that are used to underwrite investor owned commercial real estate loans are used to underwrite multi-family loans, except the loan-to-value ratio generally do not exceed 75% of the appraised value of the property, the debt-service coverage is generally a minimum of 1.20x and an amortization period of up to 30 years may be used.

Additionally, the Bank offers an interest rate swap program that allows commercial loan customers to effectively convert an adjustable-rate commercial loan agreement to a fixed-rate commercial loan agreement. The Bank simultaneously sells an offsetting back-to-back swap to an investment-grade national bank so that it does not retain this fixed-rate risk. As of December 31, 2024, these back-to-back swaps had a notional amount of \$1.47 billion.

The investor owned commercial real estate portfolio also includes loans for the construction of commercial properties. The Bank generally underwrites construction loans for a term of three years or less. The majority of the Bank's construction loans are floating-rate loans with a maximum 75% loan-to-value ratio for the completed project and a minimum debt-service coverage of 1.0x during the construction period to ensure there is sufficient interest reserve to cover interest payments. The expectation is that the underlying project when complete will produce a debt service coverage ratio that is consistent with policy for completed income producing projects. Additionally, at the time of initial analysis, the Bank generally underwrites construction loans at a higher interest rate than current market rates. The Bank may commit to provide permanent mortgage financing on its construction loans on income-producing property. Risk of loss on a construction loan depends largely upon whether the initial estimate of the property's value at completion of construction equals or exceeds the cost of the property construction (including interest). During the construction phase, a number of factors can result in delays and cost overruns. If estimates of value are inaccurate or if actual construction costs exceed estimates, the value of the property securing the loan may be insufficient to ensure full repayment when completed. The Bank generally mitigates these risks by (i) requiring an independent appraisal, which includes information on market rents and/or comparable sales for competing projects; (ii) making advances on construction loans in accordance with a schedule reflecting the cost of the improvements and performing site inspections to determine if the work has been completed prior to the advancement of funds for the project; and (iii) pre-sale or pre-leasing requirements and phasing of construction.

Investor owned commercial real estate loans are among the largest of the Bank's loans and may have higher credit risk and lending spreads. Because repayment is often dependent on the successful management of the properties, repayment of commercial real estate loans may be affected by adverse conditions in the real estate market or the economy, as a result, the Bank is particularly vigilant of this portfolio. The Bank believes this portfolio is highly diversified with loans secured by a variety of property types and the portfolio exhibits stable credit quality.

The commercial real estate - investor-owned portfolio composition as of December 31, 2024 is as follows:

| (dollars in thousands)                    | At December 31, 2024 |                  |                                     |   |
|---|----------------------|------------------|-------------------------------------|---|
|   | Amount               | Percent of total | Weighted Average LTV <sup>(1)</sup> | Weighted Average Debt Service Coverage Ratio <sup>(2)</sup> |
| Office                                    | \$ 515,610           | 11 %             | 50 %                                | 1.9x  |
| Medical                                   | 281,623              | 6                | 57                                  | 1.6   |
| Credit Tenant <sup>(3)</sup>              | 259,019              | 6                | 65                                  | 1.5   |
| Total Office <sup>(4)</sup>               | 1,056,252            | 23               | 55                                  | 1.8   |
| Retail                                    | 1,024,903            | 23               | 53                                  | 2.0   |
| Multi-family <sup>(5)</sup>               | 888,077              | 20               | 63                                  | 1.6   |
| Industrial/warehouse                      | 694,694              | 15               | 50                                  | 2.1   |
| Hospitality                               | 176,894              | 4                | 47                                  | 2.0   |
| Other <sup>(6)</sup>                      | 697,757              | 15               | 45                                  | 1.8   |
| Total investor owned                      | 4,538,577            | 100 %            | 54                                  | 1.9   |
| Construction                              | 749,106              |                  |                                     |   |
| Total CRE investor owned and construction | <u>\$ 5,287,683</u>  |                  |                                     |   |

- (1) Represents the weighted average of loan balances as of December 31, 2024 divided by their most recent appraisal value, which is generally obtained at the time of origination.
- (2) Represents the weighted average of net operating income on the property before debt service divided by the loan's respective annual debt service based on the most recent credit review of the borrower.
- (3) Represents tenants which were awarded an investment grade rating based on size and financial strength. Investment grade is defined as a credit rating of BBB- or higher by Standard & Poor's or Baa3 or higher by Moody's.
- (4) Central business district ("CBD") exposure represented \$118 million, or 11.2%, of the total office loan balance at December 31, 2024. Office CBD loans had a weighted average LTV of 54% and weighted average debt service coverage ratio of 1.9x at December 31, 2024. \$85 million, or 72%, of the total office CBD exposure are to credit tenants, life sciences and medical borrowers at December 31, 2024. New York City office CBD loans represented \$7 million, or 0.05% of the Company's total assets at December 31, 2024.
- (5) New York City rent-regulated multi-family loans, where the property has more than 50% of its units rent-regulated, represented \$31 million, or 0.23% of the Company's total assets at December 31, 2024.
- (6) Other includes underlying co-operatives, single purpose, stores and some living units / mixed use, investor owned 1-4 family, land / development, and other.

Commercial and Industrial ("C&I") and Commercial Real Estate - Owner Occupied. At December 31, 2024, C&I loans totaled \$647.9 million, or 6.4% of the Bank's total loans outstanding, compared to \$666.5 million, or 6.5% of total loans at December 31, 2023. The Bank originates C&I loans and lines of credit (including for working capital, fixed asset purchases, and acquisition, receivable, and inventory financing) primarily in the Bank's market area. In certain instances, the Bank also purchases commercial and industrial loans through existing third-party channels. In underwriting C&I loans and credit lines, the Bank reviews and analyzes the financial history and capacity of the borrower, collateral value, financial strength and character of the principal borrowers, and general payment history of the principal borrowers in coming to a credit decision. The Bank generally originates C&I loans secured by the assets of the business including accounts receivable, inventory, equipment, and fixtures. The Bank generally requires the personal guarantee of the principal borrowers for all C&I loans. The risk of loss on a C&I business loan is dependent largely on the borrower's ability to repay the loan from the ongoing operations of the business. In addition, any collateral securing such loans may depreciate over time, may be difficult to appraise, and may fluctuate in value.

Typically, financial covenants are included in the loan structure which may include balance sheet leverage, cash flow leverage, liquidity requirements; debt service coverage, and/ or fixed charge coverage. Requirements may differ based on loan size, industry, facility types, capital stack, and years in business.

As of December 31, 2024, commercial real estate - owner occupied loans totaled \$902.2 million or 8.9% of the total loans, as compared to \$943.9 million, or 9.3% of total loans at December 31, 2023. A substantial majority of the Bank's owner occupied commercial real estate loans are located in its primary market area.

The following tables present total commercial real estate - owner occupied loans by industry and geography (based on location of collateral) as of December 31, 2024:

| (dollars in thousands) | Owner Occupied    |                  |
|------------------------|-------------------|------------------|
|                        | Amount            | Percent of Total |
| Office                 | \$ 130,282        | 14 %             |
| Retail                 | 139,541           | 15               |
| Industrial/warehouse   | 227,418           | 25               |
| Hospitality            | 60,398            | 7                |
| Other <sup>(1)</sup>   | 344,580           | 38               |
| Total                  | <u>\$ 902,219</u> | <u>100 %</u>     |

- (1) Includes underlying single purpose, mixed use, and other.

| (dollars in thousands)    | Owner Occupied    |                  |
|---------------------------|-------------------|------------------|
|                           | Amount            | Percent of Total |
| New Jersey                | \$ 412,924        | 46 %             |
| New York                  | 135,401           | 15               |
| Pennsylvania and Delaware | 236,432           | 26               |
| Other                     | 117,462           | 13               |
| Total                     | <u>\$ 902,219</u> | <u>100 %</u>     |

An owner occupied property is defined as real estate used by a business for its operations. To be considered owner occupied, the underlying business must either occupy 51% of the building's total square footage or pay 51% of the total market rate rental income derived from the property. Given that the repayment is generally dependent on the ongoing operations of the underlying business with similar risk of a C&I loan, the Bank reviews and analyzes the financial history and capacity of the operating business in addition to the real estate collateral value. The bank generally requires the corporate guarantee of the operating business, if not a direct borrower.

The Bank primarily underwrites owner occupied real estate loans to a maximum of 70% to 80% advance, depending on the property type, against either the appraised value of the property or its purchase price (for loans to fund the acquisition of real estate), whichever is less. The Bank generally requires minimum debt service coverage of 1.25x to 1.40x for owner occupied real estate, depending on the property type. There is a potential risk that the borrower may be unable to pay off or refinance the outstanding balance at the loan maturity date.

Generally, for owner occupied commercial real estate loans in excess of \$750,000, the Bank requires environmental professionals to inspect the property and ascertain any potential environmental risks. In accordance with regulatory guidelines, the Bank requires a full independent appraisal for commercial real estate properties for loans in excess of \$500,000. The appraiser must be selected from the Bank's approved appraiser list. The Bank generally uses an independent third party to review all applicable property appraisals to ensure compliance with regulations.

Generally, depending on the size of the loan and relationship, financial statements are also required annually for review of C&I and owner occupied commercial real estate loans.

Residential Real Estate. The Bank offers both fixed-rate and adjustable-rate mortgage ("ARM") loans secured by one-to-four family residences with maturities up to 30 years. The majority of such loans are secured by property located in the Bank's primary market area. Loan originations are typically generated by the Bank's commissioned loan representatives and are largely derived from contacts within the local real estate industry, members of the local communities, the Bank's existing or past customers, and targeted advertising through digital channels.

At December 31, 2024, \$3.07 billion, or 30.3% of total loans, were residential real estate loans, primarily single family and owner occupied. To a lesser extent, and included in this activity, are residential mortgage loans secured by seasonal second homes, non-owner occupied investment properties and construction loans. The average size of the Bank's residential real estate loans was approximately \$350,000 at December 31, 2024.

The Bank currently offers several ARM loan programs with interest rates that adjust between annually to ten years, as well as loans that operate as fixed-rate loans at their onset and later convert to an ARM for the remainder of the term. These loans have periodic and overall caps on the increase or decrease at any adjustment date and over the life of the loan. These loans are indexed to an applicable Secured Overnight Financing Rate ("SOFR") rate or U.S Treasury plus a spread. The majority of the ARM portfolio is tied to the one-year U.S. Treasury bill. Adjustments are generally based on a spread between 2.75% and 3.25%. Generally, the maximum interest rate on these loans is 6% above the initial interest rate.

Generally, ARM loans pose credit risks different than the risks inherent in fixed-rate loans, primarily because as interest rates rise, the payments of the borrower rise, thereby increasing the potential for delinquency and default. At the same time, the marketability of the underlying property may be adversely affected by higher interest rates. In order to minimize risks, borrowers of ARM loans with an initial fixed period of five years or less must qualify based on the greater of the note rate plus 2% or the fully-indexed rate. Seven- to ten-year ARM loans must qualify based on the note rate. The Bank does not originate ARM loans that can result in negative amortization.

The Bank's fixed-rate mortgage loans are currently made for terms from ten to 30 years. The Bank either holds its residential loans for its portfolio or sells a portion of its loans to either government sponsored enterprises such as the FHLB, Freddie Mac or Fannie Mae, or to a third party aggregator. During 2024, the Company sold \$267.8 million of loans with a related gain on

sale of loans for \$2.4 million for the year ended December 31, 2024. The talent acquisition of Garden State Home Loans, Inc. during 2024, enhanced the Company's mortgage loan sale activity. In certain loan sales, the Company will retain servicing rights, otherwise servicing rights may be sold as part of the loan sale. The retention of fixed-rate mortgage loans may increase the level of interest rate risk exposure of the Bank, as the rates on these loans will not adjust during periods of rising interest rates and the loans can be subject to substantial increases in prepayments during periods of falling interest rates.

The Bank's policy is to originate residential real estate loans in amounts up to 80% of the lower of the appraised value or the selling price of the property securing the loan, up to 95% of the appraised value or selling price if private mortgage insurance is obtained, and up to 97% of the lower of the appraised value or selling price if the borrower qualifies for the NeighborFirst or special purpose credit program available to certain census tracts. Appraisals are obtained for loans secured by real estate properties. The weighted average loan-to-value ratio of the Bank's residential real estate loans, excluding loan purchase pools, was 59% at December 31, 2024 based on appraisal values at the time of origination. Title insurance is typically required for first mortgage loans. Residential mortgage loans originated by the Bank include due-on-sale clauses which provide the Bank with the contractual right to declare the loan immediately due and payable in the event the borrower transfers ownership of the property without the Bank's consent. Due-on-sale clauses are an important means of adjusting the rates on the Bank's fixed-rate residential mortgage loan portfolio and the Bank has generally exercised its rights under these clauses.

The Bank has made, and may continue to make, residential mortgage loans that will not qualify as Qualified Mortgage Loans under the Dodd-Frank Act and the CFPB regulations. See Risk Factors – Risks Related to Lending Activities – The Dodd-Frank Act imposes obligations on originators of residential mortgage loans.

Included in the Bank's residential real estate loan balance at December 31, 2024, were residential construction loans which totaled \$93.6 million. The Bank originates residential construction loans primarily on a construction to permanent basis with such loans converting to an amortizing loan following the completion of the construction phase. All of the Bank's residential construction loans are made to individuals building a residence.

Construction lending, by its nature, entails additional risks compared to residential real estate lending, attributable primarily to the fact that funds are advanced based upon a security interest in a project which is not yet complete. The risk of loss on a construction loan depends largely upon whether the initial estimate of the property's value at completion of construction equals or exceeds the cost of the property construction. During the construction phase, a number of factors can result in delays and cost overruns. If estimates of value are inaccurate or if actual construction costs exceed estimates, the value of the property securing the loan may be insufficient to ensure full repayment when completed. The Bank addresses these risks through its underwriting policies and procedures and its experienced staff.

Home Equity Loans and Lines, Student Loans and Other Consumer. At December 31, 2024, the Bank's consumer loans totaled \$230.5 million, or 2.3% of the Bank's total loan portfolio. Of the total consumer loan portfolio, home equity loans comprised \$106.5 million; home equity lines of credit comprised \$84.6 million; and student loans comprised \$15.9 million.

The Bank originates home equity loans typically as fixed-rate loans with terms ranging from five to 20 years. The Bank also offers variable-rate home equity lines of credit. Home equity loans and lines of credit are originated based on the applicant's income and their ability to repay and are secured by a mortgage on the underlying real estate, typically owner-occupied, one-to-four family residences. Generally, the loan when combined with the balance of any applicable first mortgage lien, may not exceed 80% of the appraised value of the property at the time of the loan commitment. The Bank charges an early termination fee should a home equity loan or line of credit be closed within two or three years of origination. A borrower is required to make minimum monthly payments of principal and interest, based upon a 10-, 15- or 20-year amortization period. Certain home equity lines of credit require the payment of interest-only during the first five years with fully-amortizing payments thereafter. At December 31, 2024, these loans totaled \$5.9 million, as compared to \$5.7 million at December 31, 2023.

Generally, the adjustable rate of interest charged is based upon the prime rate of interest (as published in the Wall Street Journal), although the range of interest rates charged may vary from 1.0% below prime to 1.5% over prime. The loans have an 18% lifetime cap on interest rate adjustments.

Consumer loans may entail greater risk than residential real estate loans, particularly in the case of consumer loans that are unsecured or secured by assets that depreciate rapidly. Repossessed collateral for a defaulted consumer loan may not provide an adequate source of repayment for the outstanding loan and a small remaining deficiency often does not warrant further substantial collection efforts against the borrower. Consumer loan collections depend on the borrower's continuing financial stability and therefore are likely to be adversely affected by various factors, including job loss, divorce, illness, or personal bankruptcy. Furthermore, the application of various federal and state laws, including federal and state bankruptcy, and insolvency laws may limit the amount that can be recovered on such loans.

Loan Approval Procedures and Authority. The Loan Committee of the Board of Directors (“Board”) establishes the loan approval policies of the Bank based on total exposure to the individual borrower. The Board has authorized the approval of loans by a minimum of two officers of the Bank or the Management Credit Committee, on a scale which requires approval by personnel with progressively higher levels of credit approval authority as the loan amount increases. Pursuant to applicable regulations, loans to one borrower generally cannot exceed 15% of the Bank’s unimpaired capital.

Acquired loans are evaluated under OceanFirst’s credit risk management policies during pre-closing due diligence and during post-closing risk rating reviews.

In addition to internal credit reviews, the Bank has engaged independent firms specializing in commercial loan reviews to examine a selection of commercial real estate and commercial and industrial loans and provide management with objective analysis regarding the quality of these loans throughout the year. The independent firms reviewed over 60% of the outstanding loan balances for the Bank’s commercial real estate and commercial and industrial loans during 2024. Their conclusion was that the Bank’s internal credit reviews are consistent with both Bank policy and general industry practice.

Loan Servicing. Loan servicing includes collecting and remitting loan payments, accounting for principal and interest, making inspections as required of mortgaged premises, contacting delinquent borrowers, supervising foreclosures and property dispositions in the event of defaults, making certain insurance and tax payments on behalf of the borrowers, and generally administering the loans. The Bank also services mortgage loans for others. Generally, loans currently being serviced for others are loans which were originated by the Bank. At December 31, 2024, the Bank was servicing \$191.3 million of loans for others.

Delinquencies and Classified Assets. The steps taken by the Bank with respect to delinquencies vary depending on the nature of the loan and period of delinquency. When a borrower fails to make the required payment on a loan, the Bank takes a number of steps to have the borrower cure the delinquency and restore the loan to current status. The Bank sends the borrower a written notice of non-payment after the loan is first past due. In the event payment is not then received, additional letters and phone calls generally are made. The Bank may offer to modify the terms or take other forbearance actions which afford the borrower an opportunity to satisfy the loan terms. If the loan is still not brought current and it becomes necessary for the Bank to take legal action, which typically occurs after a loan is delinquent at least 120 days or more, the Bank will either: (i) commence litigation to acquire the collateral, including foreclosure proceedings against any real property that secures the loan; or (ii) sell eligible non-performing loans where foreclosure proceedings may or may not have been initiated. If a foreclosure action is instituted and the loan is not brought current, paid in full, or an acceptable workout accommodation is not agreed upon before the foreclosure sale, the real property securing the loan generally is sold at foreclosure. Foreclosure timelines in New Jersey are among the longest in the nation and have remained protracted over the past several years.

The Bank classifies assets in accordance with its Classification of Assets and Allowance for Credit Losses Policy (the “ACL Policy”), which considers certain regulatory guidelines and definitions. As part of the ACL Policy, the Bank’s Special Asset Group reviews and confirms the criticized and classified commercial loan report monthly. At December 31, 2024, the Bank had \$105.3 million of assets, including other real estate owned (“OREO”), classified as Substandard. At December 31, 2023, the Bank had \$106.6 million of assets classified as Substandard. Assets which do not currently expose the Bank to sufficient risk to warrant classification but possess potential weaknesses, such as past delinquencies, are designated as Special Mention. Special Mention assets totaled \$54.5 million at December 31, 2024, as compared to \$40.4 million at December 31, 2023. The increase in special mention loans was primarily due to new downgrades totaling \$49.5 million, partly offset by upgrades, payoffs and migrations to substandard during the year ended December 31, 2024.

Non-Performing Loans and OREO. The following table sets forth information regarding non-accrual loans (“non-performing loans”), including loans purchased with credit deterioration (“PCD”), and OREO. The Bank’s PCD loans relate to loans acquired from acquisitions. PCD loans are accounted for at the purchase price or acquisition date fair value, with an estimate of expected credit losses for groups of PCD loans with similar risk characteristics and individual PCD loans without similar characteristics, to arrive at an initial amortized cost basis. It is the policy of the Bank to cease accruing interest on loans 90 days or more past due or in the process of foreclosure.

|  | At December 31,        |           |           |
|--|------------------------|-----------|-----------|
|  | 2024                   | 2023      | 2022      |
|  | (dollars in thousands) |           |           |
| Non-performing loans <sup>(1)</sup>  | \$ 35,527              | \$ 29,548 | \$ 23,265 |
| OREO   | 1,811                  | —         | —         |
| Non-performing loans and assets <sup>(1)</sup>   | \$ 37,338              | \$ 29,548 | \$ 23,265 |
| Allowance for loan credit losses as a percent of total loans receivable <sup>(2)</sup>         | 0.73 %                 | 0.66 %    | 0.57 %    |
| Allowance for loan credit losses as a percent of total non-performing loans <sup>(1) (2)</sup> | 207.19                 | 227.21    | 244.25    |
| Non-performing loans as a percent of total loans receivable <sup>(1)</sup>                     | 0.35                   | 0.29      | 0.23      |
| Non-performing assets as a percent of total assets <sup>(1)</sup>                              | 0.28                   | 0.22      | 0.18      |

(1) Non-performing loans consist of all loans 90 days or more past due and other loans in the process of foreclosure.

(2) Loans acquired from acquisitions were recorded at fair value. The net unamortized credit and PCD marks on these loans, not reflected in the allowance for loan credit losses, were \$6.0 million, \$7.5 million, and \$11.4 million at December 31, 2024, 2023, and 2022, respectively.

Non-performing loans totaled \$35.5 million at December 31, 2024, an increase of \$6.0 million as compared to December 31, 2023, primarily due to acquired PCD loans from Spring Garden Capital Group, LLC (“Spring Garden”). The Company has OREO assets of \$1.8 million and \$0 at December 31, 2024, and 2023, respectively. The increase in OREO assets related to the acquisition of Spring Garden.

Allowance for Credit Losses (“ACL”): Under the current expected credit loss (“CECL”) model, the ACL on financial assets is a valuation allowance estimated at each balance sheet date in accordance with generally accepted accounting principles (“GAAP”) that is deducted from the financial assets’ amortized cost basis to present the net amount expected to be collected on the financial assets. The CECL model also applies to certain off-balance sheet credit exposures.

The Company estimates the loan ACL based on the underlying assets’ amortized cost basis, which is the amount at which the financing receivable is originated or acquired, adjusted for applicable accretion or amortization of premium, discount, net deferred fees or costs, collection of cash, and charge-offs. In the event that collection of principal becomes uncertain, the Company has policies in place to write off accrued interest receivable by reversing interest income in a timely manner. Therefore, the Company has made a policy election to exclude accrued interest from the amortized cost basis and therefore excludes it from the measurement of the loan ACL. A description of the methodology used in establishing the ACL is set forth in the section Management’s Discussion and Analysis of Financial Condition and Results of Operations, Critical Accounting Policies and Estimates, Allowance for Credit Losses.

At December 31, 2024 and 2023, the Bank’s loan ACL as a percentage of total loans was 0.73% and 0.66%, respectively. The net unamortized credit and PCD marks on all acquired loans, not reflected in the allowance, was \$6.0 million and \$7.5 million at December 31, 2024 and 2023, respectively. The loan ACL as a percentage of total non-performing loans was 207.19% and 227.21% at December 31, 2024 and 2023, respectively. The Bank will continue to monitor its allowance for loan credit losses as conditions dictate.

The following table sets forth activity in the Bank's loan ACL for the periods set forth in the table:

|  | At or for the Year Ended December 31, |                  |                  |
|--|---------------------------------------|------------------|------------------|
|  | 2024                                  | 2023             | 2022             |
|  | (dollars in thousands)                |                  |                  |
| Balance at beginning of year                           | \$ 67,137                             | \$ 56,824        | \$ 48,850        |
| Charge-offs:   |                                       |                  |                  |
| Commercial real estate - investor <sup>(1)</sup>       | 1,659                                 | 8,350            | 8                |
| Commercial real estate - owner occupied                | —                                     | 6                | 62               |
| Commercial and industrial                              | —                                     | 129              | 60               |
| Residential real estate                                | 76                                    | —                | 56               |
| Other consumer   | 485                                   | 208              | 387              |
| Total charge-offs                                      | 2,220                                 | 8,693            | 573              |
| Recoveries   | 665                                   | 311              | 913              |
| Net charge-offs (recoveries)                           | 1,555                                 | 8,382            | (340)            |
| Initial allowance on acquired loans from Spring Garden | 2,547                                 | —                | —                |
| Provision for credit losses                            | 5,478                                 | 18,695           | 7,634            |
| Balance at end of year                                 | <u>\$ 73,607</u>                      | <u>\$ 67,137</u> | <u>\$ 56,824</u> |

- (1) Commercial real estate - investor charge-offs during the year ended December 31, 2024 and 2023 of \$1.7 million and \$8.4 million, respectively, primarily related to a single commercial relationship which had partial charge-offs. This was resolved via sale of collateral during 2024.

The following table sets forth the net charge-offs/recoveries and the percent of net charge-offs/recoveries by loan category to average net loans outstanding for the periods indicated (dollars in thousands):

|   | At or for the Year Ended December 31, |  |                              |  |                              |  |
|---|---------------------------------------|--|------------------------------|--|------------------------------|--|
|   | 2024                                  |  | 2023                         |  | 2022                         |  |
|   | Net Charge-offs (Recoveries)          | Ratio of Net Charge-offs (Recoveries) to Average Loans | Net Charge-offs (Recoveries) | Ratio of Net Charge-offs (Recoveries) to Average Loans | Net (Recoveries) Charge-offs | Ratio of Net (Recoveries) Charge-offs to Average Loans |
| Net charge-offs (recoveries):                 |                                       |  |                              |  |                              |  |
| Commercial real estate - investor             | \$ 1,440                              | 0.02 %   | \$ 8,344                     | 0.08 %   | \$ (47)                      | — %  |
| Commercial real estate - owner occupied       | (32)                                  | —  | (8)                          | —  | (108)                        | —  |
| Commercial and industrial                     | (18)                                  | —  | 104                          | —  | (95)                         | —  |
| Residential real estate                       | (130)                                 | —  | (43)                         | —  | (100)                        | —  |
| Other consumer                                | 295                                   | —  | (15)                         | —  | 10                           | —  |
| Total net charge-offs (recoveries)            | <u>1,555</u>                          | <u>0.02 %</u>  | <u>8,382</u>                 | <u>0.08 %</u>  | <u>(340)</u>                 | <u>— %</u>   |
| Average net loans outstanding during the year | <u>\$ 10,019,531</u>                  |  | <u>\$ 10,016,859</u>         |  | <u>\$ 9,323,619</u>          |  |

The net charge-offs for the years ended December 31, 2024 and 2023 were primarily related to the one commercial real estate - investor relationship which was resolved via sale of collateral in 2024. The net recoveries for the year ended December 31, 2022 were primarily due to improved credit quality and successful recovery of previously charged-off balances.

The following table sets forth the Bank's ACL by loan category and its percent to total loan ACL at December 31, 2024, 2023 and 2022, and the percent of loans to total loans in each of the categories listed at the dates indicated (dollars in thousands):

|   | At December 31,  |                             |                                 |                  |                             |                                 |                  |                             |                                 |
|---|------------------|-----------------------------|---------------------------------|------------------|-----------------------------|---------------------------------|------------------|-----------------------------|---------------------------------|
|   | 2024             |                             |                                 | 2023             |                             |                                 | 2022             |                             |                                 |
|   | ACL Amount       | Percent of ACL to Total ACL | Percent of Loans to Total Loans | ACL Amount       | Percent of ACL to Total ACL | Percent of Loans to Total Loans | ACL Amount       | Percent of ACL to Total ACL | Percent of Loans to Total Loans |
| Commercial real estate - investor       | \$ 30,780        | 41.8 %                      | 52.2 %                          | \$ 27,899        | 41.6 %                      | 52.5 %                          | \$ 21,070        | 37.1 %                      | 52.1 %                          |
| Commercial real estate - owner occupied | 3,817            | 5.2                         | 8.9                             | 4,354            | 6.5                         | 9.3                             | 4,423            | 7.8                         | 10.1                            |
| Commercial and industrial               | 10,471           | 14.2                        | 6.4                             | 6,867            | 10.2                        | 6.5                             | 5,695            | 10.0                        | 6.3                             |
| Residential real estate                 | 27,587           | 37.5                        | 30.3                            | 27,029           | 40.3                        | 29.3                            | 24,530           | 43.2                        | 28.9                            |
| Other consumer                          | 952              | 1.3                         | 2.3                             | 988              | 1.5                         | 2.5                             | 1,106            | 2.0                         | 2.7                             |
| Total                                   | <u>\$ 73,607</u> | <u>100.0 %</u>              | <u>100.0 %</u>                  | <u>\$ 67,137</u> | <u>100.0 %</u>              | <u>100.0 %</u>                  | <u>\$ 56,824</u> | <u>100.0 %</u>              | <u>100.0 %</u>                  |

### Investment Activities

The Bank views its securities portfolio primarily as a source of income and liquidity. Interest and principal payments generated from securities provide a source of liquidity to fund loans and meet short-term cash needs. The portfolio is also used to provide collateral for qualified deposits and borrowings and to manage interest rate risk.

The investment policy is overseen by the Board and generally limits investments to government and federal agency obligations, agency and non-agency mortgage-backed securities, and municipal, corporate, and asset-backed securities. The Company's investment policy mirrors that of the Bank except that it allows for the purchase of certain other debt, preferred stock, and equity securities in limited amounts. The Board has delegated authority to implement the investment policy to the Company and Bank's Investment Committees under the oversight of the Asset Liability Committee. Day-to-day management of the portfolio rests with the Treasurer.

Classification of securities are determined by management at the time of purchase. If the Bank has the intent and the ability at the time of purchase to hold debt securities until maturity, they may be classified as held-to-maturity. Debt securities identified as held-to-maturity are carried at cost, adjusted for amortization of premium and accretion of discount, which are recognized as adjustments to interest income. Debt securities to be held for indefinite periods of time, but not necessarily to maturity, are classified as available-for-sale. Such debt securities are carried at an estimated fair value and unrealized gains and losses, net of tax effect, are included as a separate component of stockholders' equity. Refer to Note 4 Securities, to the Consolidated Financial Statements.

The majority of the Bank's residential and commercial mortgage-backed securities are issued or guaranteed by an agency of the U.S. government including Federal Home Loan Mortgage Corporation ("FHLMC"), Federal National Mortgage Association ("FNMA"), and Government National Mortgage Association ("GNMA"). Agency mortgage-backed securities along with obligations issued directly by the U.S. government and its agencies entail a lesser degree of credit risk than loans made by the Bank and most other securities by virtue of the guarantees that back them; they require less capital under risk-based capital rules, are generally more liquid, and are more easily used to collateralize borrowings or other obligations of the Bank. Each of the U.S. government, agency, and agency guaranteed obligations are rated AA+ by Standard and Poor's and Aaa by Moody's.

The municipal portfolio provides tax-advantaged yield and diversification of risk and is generally comprised of general obligation and revenue bonds issued by states, cities, counties and other governmental entities to fund day-to-day obligations and to finance capital projects such as building schools, highways, sewer systems, hospitals, or other critical infrastructure. The asset-backed securities portfolio provides attractive yields and diversification of risk and is largely comprised of senior classes of collateralized loan obligations that invest in U.S. based broadly syndicated and middle market loans. The corporate debt securities portfolio is comprised of U.S. financial services and industrial companies that exhibit strong credit characteristics and provide attractive returns. The Bank may occasionally invest in non-agency residential or commercial mortgage-backed securities that are rated investment grade depending on credit and return on investment profiles. The vast majority of municipal, asset-backed, corporate, and other mortgage-backed securities are issued by entities with current credit ratings by one of the nationally recognized statistical rating organizations that are considered investment grade. See Note 4 Securities, to the Consolidated Financial Statements.

The table below sets forth certain information regarding the amortized cost, weighted average yield, and contractual maturities, excluding scheduled principal amortization, of the Bank's debt securities as of December 31, 2024. The weighted average yield is calculated based on the yield to maturity weighted for the size of each debt security over the entire portfolio of debt securities. The weighted average yields on tax-exempt obligations have been computed on a tax-equivalent basis. Actual maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties. Refer to Note 4 Securities, to the Consolidated Financial Statements, for further discussion on contractual maturities and callable securities.

|   | At December 31, 2024            |                        |   |                        |  |                        |                                    |                        |                |                      |
|---|---------------------------------|------------------------|---|------------------------|--|------------------------|------------------------------------|------------------------|----------------|----------------------|
|   | One Year or Less Amortized Cost | Weighted Average Yield | More than One Year to Five Years Amortized Cost | Weighted Average Yield | More than Five Years to Ten Years Amortized Cost | Weighted Average Yield | More than Ten Years Amortized Cost | Weighted Average Yield | Total          |                      |
|   |                                 |                        |   |                        |  |                        |                                    |                        | Amortized Cost | Estimated Fair Value |
|   | (dollars in thousands)          |                        |   |                        |  |                        |                                    |                        |                |                      |
| U.S. government and agency obligations      | \$ 7,837                        | 4.55 %                 | \$ 45,339                                       | 1.18 %                 | \$ 9,220   | 1.62 %                 | \$ —                               | — %                    | \$ 62,396      | \$ 57,385            |
| State and municipal debt obligations        | 24,086                          | 1.82                   | 80,262  | 1.69                   | 46,192   | 2.32                   | 50,829                             | 2.97                   | 201,369        | 187,903              |
| Corporate debt securities <sup>(1)</sup>    | 8,685                           | 1.67                   | 49,158  | 5.98                   | 16,596   | 5.47                   | 4,953                              | 9.24                   | 79,392         | 78,032               |
| Asset-backed securities <sup>(2)</sup>      | —                               | —                      | 1,000   | 6.79                   | 141,817  | 6.66                   | 54,299                             | 6.62                   | 197,116        | 197,267              |
| Mortgage-backed securities <sup>(3)</sup> : |                                 |                        |   |                        |  |                        |                                    |                        |                |                      |
| Agency residential                          | 71                              | 3.42                   | 16,394  | 2.30                   | 52,549   | 2.46                   | 1,076,146                          | 4.00                   | 1,145,160      | 1,072,549            |
| Agency commercial                           | —                               | —                      | 56,515  | 2.17                   | 63,797   | 1.99                   | 68,223                             | 4.81                   | 188,535        | 168,010              |
| Non-agency commercial                       | —                               | —                      | —   | —                      | —  | —                      | 20,146                             | 2.44                   | 20,146         | 19,271               |
| Total mortgage-backed securities            | \$ 71                           | 3.42 %                 | \$ 72,909                                       | 2.20 %                 | \$ 116,346                                       | 2.20 %                 | \$1,164,515                        | 4.02 %                 | \$1,353,841    | \$1,259,830          |
| Total debt securities                       | \$ 40,679                       | 2.32 %                 | \$ 248,668                                      | 2.61 %                 | \$ 330,171                                       | 4.28 %                 | \$1,274,596                        | 4.11 %                 | \$1,894,114    | \$1,780,417          |

(1) \$47.8 million of the Bank's corporate debt securities carry interest rates which adjust to a spread over SOFR on a quarterly basis.

(2) All of the Bank's asset-backed securities carry interest rates which adjust to a spread over SOFR on a quarterly basis.

(3) \$478.3 million of the Bank's mortgage-backed securities carry interest rates which generally adjust to a spread over SOFR on a quarterly basis.

**Equity Investments.** At December 31, 2024, and 2023, the Company held equity investments of \$84.1 million and \$100.2 million, respectively. The equity investments are primarily comprised of select financial services institutions' preferred stocks, investments in other financial institutions and funds.

## Sources of Funds

**General.** The Bank's primary sources of funds are deposits, principal and interest payments on loans and investments, FHLB advances, and other borrowings. While scheduled payments on loans and securities are predictable sources of funds, deposit flows, loan prepayments, and loan and investment sales are greatly influenced by changes in market interest rates, competition, general economic conditions, including levels of unemployment and real estate values, and inflation. The Bank has other sources of liquidity if a need for additional funds arises, including lines of credit at multiple financial institutions and access to the FRB discount window.

**Deposits.** The Bank offers a variety of deposit accounts with a range of interest rates and terms to retail, government, and business customers. The Bank's deposits consist of money market accounts, savings accounts, interest-bearing checking accounts, non-interest-bearing accounts, and time deposits, including brokered deposits. The flow of deposits is influenced significantly by general economic conditions, prevailing interest rates, and competition. The Bank's deposits are obtained predominantly from the areas in which its branch offices are located, and to a lesser extent, through digital service channels. The Bank relies on its community-banking focus, stressing customer service and long-standing relationships with its customers to attract and retain these deposits; however, market interest rates and rates offered by competing financial institutions could significantly affect the Bank's ability to attract and retain deposits. The Company's deposits decreased \$368.6 million to \$10.07 billion at December 31, 2024, from \$10.43 billion in the prior year, primarily related to planned runoff of brokered time deposits, which decreased by \$556.8 million, partly offset by increases in retail time deposits of \$203.5 million.

At December 31, 2024 and 2023, the Bank had \$5.75 billion and \$5.32 billion, respectively, of total uninsured deposits (in excess of the Federal Deposit Insurance Corporation limit). At December 31, 2024 and 2023, this total included \$2.48 billion and \$2.31 billion, respectively, of collateralized government deposits, and \$1.58 billion and \$1.42 billion of intercompany deposits of fully consolidated subsidiaries. Estimated adjusted uninsured deposits excluding these balances represented \$1.69 billion and \$1.60 billion, or 16.5% and 15.2% of total deposits, as of December 31, 2024 and 2023, respectively.

At December 31, 2024, the Bank had \$457.2 million in time deposits in amounts of \$250,000 or more maturing as follows:

| Maturity Period                | Time Deposits          | Weighted Average Rate |
|--------------------------------|------------------------|-----------------------|
|                                | (dollars in thousands) |                       |
| Three months or less           | \$ 305,992             | 4.71 %                |
| Over three through six months  | 109,588                | 4.11                  |
| Over six through twelve months | 40,661                 | 3.71                  |
| Over twelve months             | 926                    | 1.65                  |
| Total                          | \$ 457,167             | 4.47 %                |

The following table sets forth the distribution of the Bank's average deposit accounts and the average rate paid on those deposits for the periods indicated:

|                                    | For the Year Ended December 31, |                                   |                   |                     |                                   |                   |                     |                                   |                   |
|------------------------------------|---------------------------------|-----------------------------------|-------------------|---------------------|-----------------------------------|-------------------|---------------------|-----------------------------------|-------------------|
|                                    | 2024                            |                                   |                   | 2023                |                                   |                   | 2022                |                                   |                   |
|                                    | Average Balance                 | Percent of Total Average Deposits | Average Rate Paid | Average Balance     | Percent of Total Average Deposits | Average Rate Paid | Average Balance     | Percent of Total Average Deposits | Average Rate Paid |
|                                    | (dollars in thousands)          |                                   |                   |                     |                                   |                   |                     |                                   |                   |
| Non-interest-bearing accounts      | \$ 1,630,719                    | 15.9 %                            | — %               | \$ 1,869,735        | 18.2 %                            | — %               | \$ 2,319,657        | 23.4 %                            | — %               |
| Interest-bearing checking accounts | 3,923,846                       | 38.2                              | 2.20              | 3,795,502           | 37.0                              | 1.39              | 4,063,716           | 41.0                              | 0.28              |
| Money market deposit accounts      | 1,214,690                       | 11.8                              | 3.45              | 794,387             | 7.7                               | 2.35              | 764,837             | 7.7                               | 0.29              |
| Savings accounts                   | 1,169,424                       | 11.4                              | 0.98              | 1,364,333           | 13.3                              | 0.68              | 1,597,648           | 16.1                              | 0.05              |
| Time deposits                      | 2,325,638                       | 22.7                              | 4.40              | 2,440,829           | 23.8                              | 3.74              | 1,167,499           | 11.8                              | 1.43              |
| Total average deposits             | <u>\$10,264,317</u>             | <u>100.0 %</u>                    | <u>2.36 %</u>     | <u>\$10,264,786</u> | <u>100.0 %</u>                    | <u>1.68 %</u>     | <u>\$ 9,913,357</u> | <u>100.0 %</u>                    | <u>0.31 %</u>     |

**Borrowings.** The Bank also obtains advances from the FHLB and other sources for cash management and interest rate risk management purposes or as an alternative to deposits. Advances are collateralized primarily by certain of the Bank's mortgage loans and debt securities and secondarily by the Bank's investment in capital stock of the FHLB. The maximum amount that the FHLB will advance to member institutions, including the Bank, fluctuates from time to time in accordance with the policies of the FHLB. At December 31, 2024, the Bank had \$1.07 billion of outstanding advances from the FHLB.

The Bank can also borrow from the Federal Reserve Bank of Philadelphia under its primary credit program. Primary credit is available on a short-term basis, typically overnight, at a rate above the Federal Open Market Committee's Federal funds target rate. All extensions of credit by the Federal Reserve Bank of Philadelphia must be secured. At December 31, 2024, the Bank had no borrowings outstanding with the Federal Reserve Bank of Philadelphia.

As of December 31, 2024, the Company pledged \$7.43 billion of loans with the FHLB and the FRB to enhance the Company's borrowing capacity, which included collateral pledged to the FHLB to obtain a municipal letter of credit to collateralize certain government municipal deposits. At December 31, 2024, the Bank had outstanding municipal letters of credit of \$1.45 billion issued by the FHLB used to secure such government deposits. The Company also pledged \$1.07 billion of securities with the FHLB and the FRB to secure borrowings, enhance borrowing capacity, collateralize its repurchase agreements, and for other purposes required by law.

The Bank also borrows funds using securities sold under agreements to repurchase with customers. Under this form of borrowing specific securities are pledged as collateral to secure the borrowing. These pledged securities are held by a third-party custodian. At December 31, 2024, the Bank had borrowed \$60.6 million through securities sold under agreements to repurchase with customers.

The Bank has access to the FRB discount window as an additional source of funds. As of December 31, 2024 the Bank had no borrowings outstanding with the FRB discount window.

### **Recent Acquisitions**

On October 1, 2024, the Company completed the acquisition of Spring Garden. Total consideration paid was \$162.7 million and goodwill from the transaction amounted to \$17.2 million. The transaction will be complementary to the Company's existing products and will expand the Company's specialty finance offerings.

The Company's acquisitions over recent years have enhanced the Company's position as the premier community banking franchise in central and southern New Jersey, strengthened its presence in the major metropolitan areas of Philadelphia and New York, grown business lines, expanded its geographic footprint, and improved financial performance. The Company will continue to evaluate potential acquisition opportunities to further create stockholder value.

### **Subsidiary Activities**

At December 31, 2024, the Bank owned all or a majority interest in five direct subsidiaries:

- OceanFirst REIT Holdings, Inc., a Delaware corporation, was established in 2007 as a wholly-owned subsidiary of the Bank and now acts as the holding company for OceanFirst Management Corp, a New York corporation, which was organized in 2016 to hold and manage investment securities, including the stock of OceanFirst Realty Corp. OceanFirst Realty Corp., a Delaware corporation, was established in 1997 and invests in qualifying mortgage loans and is intended to qualify as a real estate investment trust, which may, among other things, be utilized by the Company to raise capital in the future.
- Casaba Real Estate Holding Corporation, a New Jersey corporation, was acquired by the Bank as a wholly-owned subsidiary as part of its acquisition of Cape Bancorp, Inc. in 2016. This subsidiary is maintained to take legal possession of certain repossessed collateral for resale to third parties.
- Country Property Holdings Inc., a New York corporation, was acquired by the Bank as a wholly-owned subsidiary as part of its acquisition of Country Bank in 2020. This subsidiary is maintained to take legal possession of certain repossessed collateral for resale to third parties.
- Spring Garden Capital Group, LLC, a Delaware limited liability company, was acquired by the Bank on October 1, 2024 to expand the Bank's specialty finance offerings. This subsidiary is the holding company for Spring Garden Lending Group, LLC, a specialty lending company, Spring Garden Capital Advisors, LLC, a real estate consulting company, and Spring Garden Equity, LLC, a mezzanine finance company. Spring Garden Lending Baltimore, LLC, a specialty lending company, is also a wholly owned subsidiary of Spring Garden Lending Group, LLC.
- OFB Acquisition LLC, a New Jersey limited liability company, was incorporated on August 1, 2024 as a wholly-owned subsidiary. The subsidiary holds certain assets and liabilities acquired through acquisitions.

In addition to the Bank, the Company holds OceanFirst Risk Management, Inc. as a direct subsidiary. OceanFirst Risk Management Inc. is a Nevada captive insurance company that insures certain risks relating to the business of the Bank and the Company. The Company also holds a 60% interest in Trident Abstract Title Agency, LLC, a New Jersey corporation, which was acquired in 2022. This subsidiary provides commercial and residential title services throughout New Jersey, and through strategic alliances can also service clients' title insurance needs outside of New Jersey.

Furthermore, the Company holds the following statutory business trusts: OceanFirst Capital Trust I, OceanFirst Capital Trust II, OceanFirst Capital Trust III, Sun Statutory Trust VII, Sun Capital Trust VII, Sun Capital Trust VIII, and Country Bank Statutory Trust I, collectively known as the "Trusts". All of the Trusts are incorporated in Delaware and were formed to issue trust preferred securities.

### **Human Capital**

OceanFirst's long-term growth and success depends on its ability to attract, develop and retain a high-performing workforce. The Company strives to provide a work environment that promotes collaboration, productivity, and employee engagement, which in turn drives both employee and customer success, as well as benefits the communities.

The Company's Board of Directors and Executive Team oversee the strategic management of the Company's human capital resources and the Human Resources department manages the day-to-day of those resources.

### *Employee profile*

As of December 31, 2024, the Bank had 951 full-time employees, 56 part-time employees, and 24 commissioned employees, for a total of 1,031 employees. Approximately 67% of the Bank's employees are female and 33% are male, and the average tenure was over seven years. Of the Bank's managers, 52% are female as of December 31, 2024.

### *Total rewards*

As part of the Bank's compensation philosophy, market competitive total rewards programs are maintained for employees to attract and retain superior talent. In addition to competitive base wages, additional programs include annual bonus compensation opportunities, a Bank Employee Stock Ownership Plan ("ESOP"), a Bank matched 401(k) Plan, health and welfare benefits, flexible spending accounts, paid time off, family leave, and employee assistance programs. Some employees also receive grants of equity awards in the Company's stock and non-equity awards that mirror the Company's stock performance.

In addition, the Bank promotes health and wellness by encouraging work-life balance, offering flexible work schedules and sponsoring various programs, focusing on mental, emotional, social, intellectual, and spiritual health.

### *Talent*

A core tenet of the Bank's talent philosophy is to both develop talent from within and supplement with external hires. Whenever possible, the Bank seeks to fill positions by promotion and transfer from within the organization. The Bank's talent acquisition team uses internal and external resources to recruit highly skilled and talented candidates; employee referrals are also encouraged.

The Company is dedicated to recruitment and career development practices that support its employees at all levels of the Company. The Company is committed to having a workforce that reflects the communities in which it serves. The internship program and the EDGE program (an entry level development program) also serve as a pipeline of early career talent for full time employment. Other available tools are also utilized to connect with prospective new hires.

Following a multi-pronged recruiting strategy, new hires participate in an onboarding program which includes an introduction to the Bank's culture, policies, and procedures. New employees are assigned an ambassador, who extends the integration process beyond the typical orientation experience. Retention strategies include espousing a culture that inspires loyalty and trust through ongoing communication of strategic initiatives and executive roundtable conversations, in addition to the benefits mentioned above in *Total rewards*. The Bank's leadership development programs and opportunities offered through OceanFirst Bank University help ensure that motivated individuals have the opportunity for continuous improvement. Employees each maintain a professional development action plan and participate in regular evaluation and growth opportunities. The Bank's peer recognition program provides the space for ongoing recognition and celebration of accomplishments.

This approach has yielded loyalty and commitment from employees which in turn grows the business, products, and customers. This approach has also added new employees and ideas, which support a continuous improvement mindset and the goals of a collaborative workforce.

## **REGULATION AND SUPERVISION**

### **General**

The Company is a bank holding company ("BHC") under Section 3 of the Bank Holding Company Act of 1956, as amended (the "BHC Act"). As a bank holding company, the Company is subject to the requirements of the BHC Act, including required approvals for investments in or acquisitions of banking organizations, or entities involved in activities that are deemed closely related to banking, capital adequacy standards, and limitations on non-banking activities. The Company is registered with the FRB and is required by Federal law to file reports with, and comply with the rules and regulations of the FRB. The Bank is a member of the FHLB System and, with respect to deposit insurance, of the Deposit Insurance Fund ("DIF") managed by the FDIC. The Bank is subject to extensive regulation, examination, and supervision by the OCC, as its primary federal regulator, and the FDIC, as the deposit insurer. As a financial institution with more than \$10 billion in assets, the Bank is also subject to examination by the CFPB. The Bank must file reports with the OCC and the FDIC concerning its activities and financial condition in addition to obtaining regulatory approvals prior to consummating certain transactions such as mergers with, or acquisitions of, other insured depository institutions. The OCC conducts periodic examinations to test the Bank's safety and soundness and compliance with various regulatory requirements. This regulation and supervision establishes a comprehensive

framework of activities in which an institution can engage and is intended primarily for the protection of the DIF and depositors and to ensure the safe and sound operation of the Bank. The regulatory structure also gives the regulatory authorities extensive discretion in connection with their supervisory and enforcement activities and examination policies, including policies with respect to the classification of assets and the establishment of adequate allowance for credit losses for regulatory purposes.

In addition, the Company elected to become a financial holding company under the Gramm-Leach Bliley Act (the “GLBA”) amendments to the BHC Act. Financial holding companies that continue to meet the applicable requirements, and the non-bank companies under their control, are permitted to engage in activities considered financial in nature or incidental to financial activities and, if the FRB determines that they pose no risk to the safety or soundness of depository institutions or the financial system in general, activities that are considered complementary to financial activities.

The banking industry is highly regulated. Both the scope of the laws and regulations and the intensity of supervision to which the Company and the Bank are subject to have increased in recent years, in response to the financial crisis as well as other factors such as technological and market changes. Many of these changes have occurred as a result of the Dodd-Frank Act and its implementing regulations. In addition, in 2018, the Economic Growth, Regulatory Relief and Consumer Protection Act (the “EGRRCPA”) was enacted. This legislation includes targeted amendments to the Dodd-Frank Act and other financial services laws.

Statutory and regulatory controls increase a BHC’s cost of doing business and limit the options of its management to deploy assets and maximize income. The following discussion is not intended to be a complete list of all the activities regulated by the banking laws or of the impact of such laws and regulations on the Company or the Bank. It is intended only to briefly summarize some material provisions.

The description of statutory provisions and regulations applicable to national banks and BHCs set forth in this Form 10-K does not purport to be a complete description of such statutes and regulations and their effects on the Bank and the Company, is subject to change and is qualified in its entirety by reference to the actual laws and regulations involved.

The Dodd-Frank Act. The Dodd-Frank Act significantly changed the bank regulatory structure and affects the lending, deposit, investment, compliance, and operating activities of financial institutions and their holding companies.

The Dodd-Frank Act created the CFPB with broad powers to supervise and enforce consumer protection laws. The CFPB has broad rule-making authority for a wide range of consumer protection laws that apply to all banks, including the authority to prohibit “unfair, deceptive or abusive” acts and practices. The CFPB has examination and enforcement authority over all banks with more than \$10 billion in assets. At December 31, 2024, the Bank’s total assets were \$13.42 billion and, therefore, the Bank is subject to CFPB supervision and examination for compliance with specified Federal consumer protection laws.

Additionally, the Dodd-Frank Act includes a series of provisions covering mortgage loan origination standards affecting, among other things, originator compensation, minimum repayment standards and prepayments. The Dodd-Frank Act requires originators to make a reasonable and good faith determination based on documented information that a borrower has a reasonable ability to repay a particular mortgage loan over the long term and establishes certain protections from liability under this requirement for “qualified mortgages”. The Ability-To-Repay/Qualified Mortgage Rule defines several categories of “qualified mortgage” loans, which obtain certain protections from liability. For further discussion, refer to Risk Factors – Risks Related to Lending Activities – The Dodd-Frank Act imposes obligations on originators of residential mortgage loans.

The Dodd-Frank Act also requires that the amount of any interchange fee received by a debit card issuer with respect to debit card transactions be reasonable and proportional to the cost incurred by the issuer with respect to the transaction. Rules adopted by the FRB to implement these requirements limit interchange fees per debit card transaction collected by banks with assets of \$10 billion or more. In addition, market forces may result in reduced fees charged by all issuers, regardless of asset size, which may result in reduced revenues for the Bank. For the year ended December 31, 2024 and 2023, the Bank’s revenues from interchange fees were \$5.1 million and \$5.0 million, respectively. The 2024 and 2023 average net interchange fee per transaction were both \$0.14.

Economic Growth, Regulatory Relief and Consumer Protection Act. EGRRCPA was intended to provide regulatory relief to mid-sized and regional banks. While many of its provisions are aimed at larger institutions, such as raising the threshold to be considered a systemically important financial institution to \$250 billion in assets from \$50 billion in assets, many of its provisions provide regulatory relief to those institutions with \$10 billion or more in assets. Among other things, the EGRRCPA increased the asset threshold for depository institutions and holding companies to perform stress tests required under Dodd-Frank from \$10 billion to \$250 billion in total consolidated assets, and raised the threshold for the requirement that publicly traded holding companies have a risk committee from \$10 billion in consolidated assets to \$50 billion in consolidated assets. In

addition, the EGRRCPA limited the definition of loans that would be subject to the higher risk weighting applicable to high volatility commercial real estate.

**Volcker Rule.** Under the provisions of the Volcker Rule, insured depository institutions and companies affiliated with insured depository institutions (collectively, “banking entities”) are prohibited from: (i) engaging in short-term proprietary trading for their own account; and (ii) having certain investments in, and relationships with, hedge funds, private equity funds and similar funds, subject to certain exemptions, in each case as the applicable terms are defined in the Volcker Rule and the implementing regulations. The implementing regulations also require banking entities to establish and maintain a compliance program to ensure adherence with the Volcker Rule requirements.

### Bank Holding Company Regulation

The Company is a BHC and is supervised by the FRB and is required to file reports with the FRB and provide such additional information as the FRB may require. The Company and its non-bank subsidiaries are subject to examination by the FRB.

FRB regulations provide that a BHC is expected to act as a source of financial and managerial strength to its subsidiary bank and to commit resources to support the subsidiary banks in circumstances in which it might not do so absent those regulations.

**Holding Company Consolidated Capital Requirements.** The Dodd-Frank Act requires capital rules and the application of the same leverage and risk-based capital requirements that apply to insured depository institutions to most bank holding companies. In addition to making bank holding companies subject to the same capital requirements as their bank subsidiaries, these provisions (often referred to as the Collins Amendment to the Dodd-Frank Act) were also intended to eliminate or significantly reduce the use of hybrid capital instruments, especially trust preferred securities, as regulatory capital.

At December 31, 2024, the Company exceeded all regulatory capital requirements currently applicable. The following table presents the Company’s capital position at December 31, 2024:

| As of December 31, 2024                        | Actual<br>Capital      | Required<br>Capital | Excess<br>Amount | Capital           |                      |
|--|------------------------|---------------------|------------------|-------------------|----------------------|
|  |                        |                     |                  | Actual<br>Percent | Required<br>Percent  |
| <b>OceanFirst Financial Corp:</b>              | (dollars in thousands) |                     |                  |                   |                      |
| Tier 1 capital (to average assets)             | \$ 1,235,832           | \$ 520,239          | \$ 715,593       | 9.50 %            | 4.00 %               |
| Common equity Tier 1 (to risk-weighted assets) | 1,105,180              | 692,897             | 412,283          | 11.17             | 7.00 <sup>(1)</sup>  |
| Tier 1 capital (to risk-weighted assets)       | 1,235,832              | 841,375             | 394,457          | 12.49             | 8.50 <sup>(1)</sup>  |
| Total capital (to risk-weighted assets)        | 1,437,278              | 1,039,345           | 397,933          | 14.52             | 10.50 <sup>(1)</sup> |

(1) Includes the Capital Conservation Buffer of 2.50%.

**Dividends and repurchase of common stock.** The FRB has issued a policy statement regarding the payment of dividends and the repurchase of shares of common stock by BHCs. In general, the policy provides that dividends should be paid only out of current earnings and only if the prospective rate of earnings retention by the BHC appears consistent with the organization’s capital needs, asset quality, and overall financial condition. Regulatory pressures to reclassify and charge off loans and to establish additional credit loss reserves can have the effect of reducing current operating earnings and thus impacting an institution’s ability to pay dividends. Further, regulatory guidance provides for prior regulatory review of capital distributions in certain circumstances such as where the BHC’s net income for the past four quarters, net of dividends previously paid over that period is insufficient to fully fund the dividend, the proposed dividend exceeds earnings for the period for which it is being paid, or the BHC’s overall rate of earnings retention is inconsistent with the BHC’s capital needs and overall financial condition. The guidance also provides for prior consultation with supervisory staff for material increases in the amount of a BHC’s common stock dividend. The ability of a BHC to pay dividends may be restricted if a subsidiary bank becomes undercapitalized.

The policy statement also states that a BHC should inform the FRB supervisory staff prior to redeeming or repurchasing common stock or perpetual preferred stock if the BHC is experiencing financial weaknesses or if the repurchase or redemption would result in a net reduction in the amount of such instruments outstanding from the beginning of the quarter in which the redemption or repurchase occurred compared with the end of such quarter.

These regulatory policies may affect the ability of the BHC to pay dividends, repurchase shares of common stock, or otherwise engage in capital distributions.

Acquisition of the Company. Under the Change in Bank Control Act, no person may acquire control of a BHC, such as the Company, unless the FRB has been given 60 days prior written notice and has not issued a notice disapproving the proposed acquisition, taking into consideration certain factors, including the financial and managerial resources of the acquirer and the competitive effects of the acquisition. Control, as defined for this purpose, means ownership, control, or power to vote 25% or more of any class of voting stock.

There is a rebuttable presumption of control upon the acquisition of 10% or more of a class of voting stock if the BHC involved has its shares registered under the Securities Exchange Act of 1934, or if no other persons will own, control or hold the power to vote a greater percentage of that class of voting security after the acquisition.

### **Financial Holding Company Status**

When the Bank converted to a national bank charter and the Company became a BHC, the Company elected to become a financial holding company. Financial holding companies may engage in a broader scope of activities than a BHC. In addition, financial holding companies may undertake certain activities without prior FRB approval.

A financial holding company may affiliate with securities firms and insurance companies and engage in other activities that are financial in nature or incidental or complementary to activities that are financial in nature. Activities that are financial in nature include securities underwriting, dealing and market making; sponsoring mutual funds and investment companies; insurance underwriting and insurance agency activities; merchant banking; and activities that the FRB determines to be financial in nature or incidental to a financial activity or which are complementary to a financial activity and do not pose a safety and soundness risk.

A financial holding company that engages in activities that are financial in nature or incidental to a financial activity but not previously authorized by the FRB must obtain approval from the FRB before engaging in such activity. Also, a financial holding company may seek FRB approval to engage in an activity that is complementary to a financial activity, if it shows, among other things, that the activity does not pose a substantial risk to the safety and soundness of its insured depository institutions or the financial system.

A financial holding company generally may acquire a company (other than a BHC, bank, or savings association) engaged in activities that are financial in nature or incidental to activities that are financial in nature without prior approval from the FRB. Prior FRB approval is required, however, before the financial holding company may acquire control of more than 5% of the voting shares or substantially all of the assets of a BHC, bank, or savings association. In addition, under the FRB's merchant banking regulations, a financial holding company is authorized to invest in companies that engage in activities that are not financial in nature, as long as the financial holding company makes its investment with the intention of limiting the duration of the investment, does not manage the company on a day-to-day basis, and the company does not cross-market its products or services with any of the financial holding company's controlled depository institutions.

If any subsidiary bank of a financial holding company ceases to be "well-capitalized" or "well-managed" and fails to correct its condition within the time period that the FRB specifies, the FRB has authority to order the financial holding company to divest its subsidiary banks. Alternatively, the financial holding company may elect to limit its activities and the activities of its subsidiaries to those permissible for a BHC that is not a financial holding company. If any subsidiary bank of a financial holding company receives a rating under the Community Reinvestment Act ("CRA") of less than "satisfactory," then the financial holding company is prohibited from engaging in new activities or acquiring companies other than BHCs, banks, or savings associations until the rating is raised to "satisfactory" or better. For additional information, refer to Regulation of Bank Subsidiary – Community Reinvestment Act and Fair Lending Law.

### **Regulation of Bank Subsidiary**

Business Activities. The operations of the Bank are subject to requirements and restrictions under federal law, including requirements to maintain reserves against deposits, restrictions on the types and amounts of loans that may be granted, and limitations on the types of investments that may be made and the types of services which may be offered. Various consumer laws and regulations also affect the operations of the Bank. Approval of the OCC is required for branching, bank mergers in which the continuing bank is a national bank, and in connection with certain fundamental corporate changes affecting the Bank. There are various legal limitations, including Sections 23A and 23B of the Federal Reserve Act, as implemented by Regulation W, which govern the extent to which a bank subsidiary may finance or otherwise supply funds to its holding company or its holding company's non-bank subsidiaries.

Capital Requirements. Federal regulations require banks to maintain minimum levels of capital including: a common equity Tier 1 capital to risk-weighted assets ratio of 4.5%, a Tier 1 capital to risk-weighted assets ratio of 6.0%, a total capital to risk-weighted assets ratio of 8.0%, and a Tier 1 capital to total assets leverage ratio of 4.0%.

In determining the amount of risk-weighted assets, all assets, including certain off-balance sheet assets (e.g., recourse obligations, direct credit substitutes, residual interests) are multiplied by a risk weight factor assigned by the regulations based on the risks believed inherent in the type of asset. Higher levels of capital are required for asset categories believed to present greater risk. Common equity Tier 1 capital is generally defined as common stockholders' equity and retained earnings. Tier 1 capital is generally defined as common equity Tier 1 and additional Tier 1 capital. Additional Tier 1 capital includes certain noncumulative perpetual preferred stock and related surplus and minority interests in equity accounts of consolidated subsidiaries. Total capital includes Tier 1 capital (common equity Tier 1 capital plus additional Tier 1 capital) and Tier 2 capital. Tier 2 capital is comprised of capital instruments and related surplus, meeting specified requirements, and may include cumulative preferred stock and long-term perpetual preferred stock, mandatory convertible securities, intermediate preferred stock and subordinated debt. Also included in Tier 2 capital is the allowance for credit losses limited to a maximum of 1.25% of risk-weighted assets. Unrealized gains and losses on certain available-for-sale securities are included for purposes of calculating regulatory capital unless a one-time opt-out is exercised. The Bank has exercised the opt-out. Calculation of all types of regulatory capital is subject to deductions and adjustments specified in the regulations. In assessing an institution's capital adequacy, federal regulators take into consideration, not only these numeric factors, but qualitative factors as well, and have the authority to establish higher capital requirements for individual banks where necessary.

In addition to establishing the minimum regulatory capital requirements, regulations limit capital distributions and certain discretionary bonus payments to management if the institution does not hold a "capital conservation buffer" consisting of 2.50% of common equity Tier 1 capital to risk-weighted assets above the amount necessary to meet its minimum risk-based capital requirements. Both the Bank and the Company are in compliance with the capital conservation buffer requirements applicable to them.

The federal banking agencies, including the OCC, have also adopted regulations to require an assessment of an institution's exposure to declines in the economic value of a bank's capital due to changes in interest rates when assessing the bank's capital adequacy. Under such a risk assessment, examiners evaluate a bank's capital for interest rate risk on a case-by-case basis, with consideration of both quantitative and qualitative factors. Institutions with significant interest rate risk may be required to hold additional capital. According to the federal banking agencies, applicable considerations include: quality of the bank's interest rate risk management process; the overall financial condition of the bank; and the level of other risks at the bank for which capital is needed.

At December 31, 2024, the Bank exceeded all regulatory capital requirements currently applicable. The following table presents the Bank's capital position at December 31, 2024:

| As of December 31, 2024                        | Actual<br>Capital      | Required<br>Capital | Excess<br>Amount | Capital           |                      |
|--|------------------------|---------------------|------------------|-------------------|----------------------|
|  |                        |                     |                  | Actual<br>Percent | Required<br>Percent  |
| Bank:  | (dollars in thousands) |                     |                  |                   |                      |
| Tier 1 capital (to average assets)             | \$ 1,161,564           | \$ 516,798          | \$ 644,766       | 8.99 %            | 4.00 %               |
| Common equity Tier 1 (to risk-weighted assets) | 1,161,564              | 687,383             | 474,181          | 11.83             | 7.00 <sup>(1)</sup>  |
| Tier 1 capital (to risk-weighted assets)       | 1,161,564              | 834,679             | 326,885          | 11.83             | 8.50 <sup>(1)</sup>  |
| Total capital (to risk-weighted assets)        | 1,238,011              | 1,031,074           | 206,937          | 12.61             | 10.50 <sup>(1)</sup> |

(1) Includes the Capital Conservation Buffer of 2.50%.

**Prompt Corrective Action.** Federal law requires, among other things, that the federal bank regulatory authorities take prompt corrective action with respect to insured depository institutions that do not meet minimum capital requirements. For these purposes, the law establishes five categories: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized. The FDIC's regulations define the five categories as follows:

An institution is classified as well capitalized if:

- it has a leverage ratio of 5% or greater; and
- it has common equity Tier 1 ratio of 6.5% or greater; and
- it has a Tier 1 risk-based capital ratio of 8% or greater; and
- it has a total risk-based capital ratio of 10% or greater; and
- it is not subject to any written agreement, order or capital directive, or prompt corrective action directive issued by the OCC to meet and maintain a specific capital level for any capital measure.

An institution is classified as adequately capitalized if:

- it has a leverage ratio of less than 4%; and
- it has a common equity Tier 1 ratio of 4.5% or greater; and
- it has a Tier 1 risk-based capital ratio of 6%; and
- it has a total risk-based capital ratio of 8% or greater.

An institution is classified as undercapitalized if:

- it has a leverage ratio of less than 4%; or
- it has a common equity Tier 1 ratio of less than 4.5%; or
- it has a Tier 1 risk-based capital ratio of less than 6%; or
- it has a total risk-based capital ratio of less than 8%.

An institution is classified as significantly undercapitalized if:

- it has a leverage ratio of less than 3%; or
- it has a common equity Tier 1 ratio of less than 3%; or
- it has a Tier 1 risk-based capital ratio of less than 4%; or
- it has a total risk-based capital ratio of less than 6%.

An institution that has a tangible capital to total assets ratio equal to or less than 2% is deemed to be critically undercapitalized.

The regulations provide that a capital restoration plan must be filed with the OCC within 45 days of the date a national bank receives notice that it is “undercapitalized,” “significantly undercapitalized,” or “critically undercapitalized.” Any BHC for the bank required to submit a capital restoration plan must guarantee the lesser of an amount equal to 5.0% of the bank’s assets at the time it was notified or deemed to be undercapitalized by the OCC, or the amount necessary to restore the bank to adequately capitalized status. Various restrictions, including as to growth and capital distributions, also apply to “undercapitalized” institutions. If an “undercapitalized” institution fails to submit an acceptable capital restoration plan, it is treated as “significantly undercapitalized.” “Significantly undercapitalized” institutions must comply with one or more additional restrictions including, but not limited to: an order by the OCC to sell sufficient voting stock to become adequately capitalized; a requirement to reduce total assets, cease receipt of deposits from correspondent banks, or dismiss officers or directors; and limitations on interest rates paid on deposits, compensation of executive officers and capital distributions by the parent holding company. Critically undercapitalized institutions are subject to the appointment of a receiver or conservator. The OCC may also take any one of a number of discretionary supervisory actions against undercapitalized institutions, including the issuance of a capital directive.

Based on the regulatory guidelines, the Bank satisfies the criteria to be well-capitalized at December 31, 2024.

Insurance of Deposit Accounts. Deposit accounts at the Bank are insured by the DIF of the FDIC up to a maximum of \$250,000 per separately insured depositor.

The FDIC charges insured depository institutions premiums to maintain the DIF. Under the FDIC’s risk-based assessment system, institutions deemed less risky pay lower FDIC assessments. Assessments for institutions with \$10 billion or more of assets are primarily based on a scorecard approach by the FDIC, including factors such as examination ratings and modeling measuring the institution’s ability to withstand asset-related and funding-related stress and potential loss to the DIF should the bank fail.

Additionally, on November 29, 2023, the FDIC adopted a final rule, effective on April 1, 2024, to implement a special assessment to recover the loss to the DIF arising from the protection of uninsured depositors following the closures of Silicon Valley Bank and Signature Bank in the spring of 2023. The FDIC will collect the special assessment at a quarterly rate multiplied by an insured depository institution’s estimated uninsured deposits, reported for the quarter that ended December 31, 2022, adjusted to exclude the first \$5 billion in estimated uninsured deposits, over an initial eight quarterly assessment periods and currently projects that the special assessment will be collected for an initial two quarters at a lower rate. The first of the collection periods was the first quarterly assessment period of 2024 (i.e., January 1 through March 31, 2024) with a payment date of June 28, 2024.

The FDIC has authority to increase insurance assessments. Any significant increases would have an adverse effect on the Bank’s operating expenses and results of operations. The Bank cannot predict what assessment rates will be in the future.

The FDIC may terminate the insurance of an institution’s deposits upon a finding that the institution has engaged in unsafe or unsound practices, is in an unsafe or unsound condition to continue operations or has violated any applicable law, regulation, rule, order, or condition imposed by the FDIC. The management of the Bank does not know of any practice, condition, or violation that might lead to termination of deposit insurance.

The total deposit insurance assessment expenses incurred in 2024 and 2023 were \$9.7 million and \$9.9 million, respectively. The expenses in 2024 and 2023 were impacted by the FDIC approval of the final rule to implement a special assessment as noted above. As a result, the Bank incurred a special assessment of \$418,000 and \$1.7 million for the years ended December 31, 2024 and 2023.

Loans to One Borrower. Subject to certain exceptions, a national bank may not make a loan or extend credit to a single or related group of borrowers in excess of 15% of its unimpaired capital and surplus. An additional amount may be lent, equal to 10% of unimpaired capital and surplus, if secured by specified readily-marketable collateral, which generally does not include real estate. As of December 31, 2024, the Bank was in compliance with the loans-to-one borrower limitations.

Limitation on Capital Distributions. Applicable regulations impose limitations upon all capital distributions by a banking institution, including cash dividends, payments to repurchase its shares and payments to stockholders of another institution in a cash-out merger. Under the regulations, an application to and the approval of the OCC, is required prior to any capital distribution if the total capital distributions for the calendar year exceeds net income for that year plus the amount of retained net income for the preceding two years. A national bank may not pay a dividend if it would be undercapitalized following the distribution or the distribution would otherwise be contrary to a statute, regulation or agreement with the OCC. A national bank may be further limited in payment of cash dividends if it does not maintain the capital conservation buffer.

In the event the Bank's capital fell below its regulatory requirements or the OCC notified the Bank that it was in need of more than normal supervision, the Bank's ability to make capital distributions could be restricted. In addition, the OCC could prohibit a proposed capital distribution by any institution, which would otherwise be permitted by the regulation, if the OCC determines that such distribution would constitute an unsafe or unsound practice. If the Bank is unable for any reason to pay a dividend to the Company, the Company may not have the liquidity necessary to pay a dividend in the future, pay a dividend at the same rate as historically paid, be able to repurchase stock, or to meet current debt obligations. In addition, capital requirements made applicable to the Company as a result of the Dodd-Frank Act and Basel III may limit the Company's ability to pay dividends or repurchase stock in the future. The Company may also be required to receive non-objection letters prior to performing any actions that may impact the Company's capital.

Assessments. Banking institutions are required to pay OCC assessments to fund regulatory operations. The assessments, paid on a semi-annual basis, are based upon the institution's total assets, including consolidated subsidiaries as reported in the Bank's latest quarterly regulatory report, as well as the institution's regulatory rating and complexity component. The assessments paid by the Bank totaled \$1.3 million and \$1.2 million, respectively, for the years ended December 31, 2024 and 2023. For calendar year 2025, the OCC is increasing the marginal rates in the general assessment fee schedule for assets \$40 billion and below by a factor of 2.65% to account for inflation.

Transactions with Related Parties. The Bank's authority to engage in transactions with affiliates (e.g., any company that controls or is under common control with an institution, including the Company and its non-bank subsidiaries) is limited by federal law. The aggregate amount of "covered transactions" with any individual affiliate is limited to 10% of the capital and surplus of the bank. The aggregate amount of "covered transactions" with all affiliates is limited to 20% of the bank's capital and surplus. Certain transactions with affiliates are required to be secured by collateral in an amount and of a type described in federal law. The purchase of low quality assets from affiliates is generally prohibited. Transactions with affiliates must generally be on terms and under circumstances that are substantially the same, or that are at least as favorable to the institution as those prevailing at the time for comparable transactions with or involving non-affiliated companies. In addition, banks are prohibited from lending to any affiliate that is engaged in activities that are not permissible for BHCs and no bank may purchase the securities of any affiliate other than a subsidiary.

Community Reinvestment Act. All national banks have a responsibility under the CRA and related federal regulations to help meet the credit needs of their communities, including low- and moderate- income neighborhoods. In connection with its examination of a national bank, the OCC is required to evaluate and rate the bank's record of compliance with the CRA. A national bank's failure to comply with the provisions of the CRA could, at a minimum, result in regulatory restrictions on certain of its activities such as branching or mergers.

In 2023, the FDIC, the FRB, and the OCC issued a final rule to strengthen and modernize the CRA regulations. Under the final rule, banks with assets of at least \$2 billion as of December 31 in both of the prior two calendar years will be a "large bank." The agencies will evaluate large banks under four performance tests: the Retail Lending Test, the Retail Services and Products Test, the Community Development Financing Test, and the Community Development Services Test. The final rule was scheduled to take effect on April 1, 2024 and the applicability date for the majority of the provisions in the CRA regulations was January 1, 2026 with additional requirements applicable on January 1, 2027. However, the final rule is subject to legal challenges that have pushed back the implementation date and compliance deadlines. On March 29, 2024, a federal court in the Northern District of Texas issued a preliminary injunction of the new CRA regulations, enjoining the federal banking agencies

from enforcing the regulations against the plaintiff bank industry trade groups, and extending the regulations' implementation dates day-for-day for each day the injunction is in place.

During 2025, the Bank received a CRA Performance Evaluation from the OCC with a rating of "Outstanding" for the evaluation period from 2021 to 2023, for which the examination commenced in 2024.

**Fair Lending Law.** The Equal Credit Opportunity Act and the Fair Housing Act prohibit lenders from discriminating in their lending practices based on the characteristics specified in those statutes. A national bank's failure to comply with the provisions of the CRA could, at a minimum, result in regulatory restrictions on certain of its activities such as branching or mergers. The failure to comply with the Equal Credit Opportunity Act and the Fair Housing Act could result in enforcement actions by the OCC, as well as other federal regulatory agencies and the Department of Justice.

On September 18, 2024, the Bank voluntarily entered into settlement agreements with the United States Department of Justice (the "DOJ") and United States Department of Housing and Urban Development to resolve claims that the Bank violated the Equal Credit Opportunity Act and Fair Housing Act in the New Brunswick-Lakewood, New Jersey lending area, which includes Middlesex, Monmouth and Ocean counties. Under the Agreements, the Bank has committed to invest at least \$14 million in a mortgage loan subsidy fund for eligible residents in Middlesex and Monmouth counties over a five-year period. The Bank also has agreed to invest \$400,000 in community partnerships, spend \$140,000 per year in targeted marketing, advertising and outreach in the New Brunswick-Lakewood area which includes Middlesex, Monmouth and Ocean counties, and provide financial education workshops designed to expand access to home mortgage credit. As of December 31, 2024, the Bank believes it is on track to comply with the commitments entered into the settlement agreements.

The Bank also will continue lending and community development initiatives that pre-date the settlement, and which are designed to increase access to residential lending and other financial services in the New Brunswick market and across its footprint. Since 2020, the Bank has provided over \$625 million in loans and investments benefiting thousands of people in the communities it serves.

### **Federal Home Loan Bank System**

The Bank is a member of the Federal Home Loan Bank System, which consists of 11 regional FHLBs. Each FHLB provides member institutions with a central credit facility. The Bank, as a member of the FHLB New York is required to acquire and hold shares of capital stock in that FHLB in a specified amount. The Bank was in compliance with this requirement with an investment in FHLB New York stock at December 31, 2024 and 2023 of \$68.4 million and \$53.7 million, respectively.

### **Federal Reserve System**

As a national bank, the Bank is required to hold capital stock of the Federal Reserve Bank of Philadelphia. The required shares may be adjusted up or down based on changes to the Bank's common stock and paid-in surplus. The Bank is in compliance with these requirements, with a total investment in Federal Reserve Bank of Philadelphia stock of \$39.8 million and \$39.7 million at December 31, 2024 and 2023, respectively.

The Federal Reserve Bank of Philadelphia pays dividends on the common stock held by the Bank. However, the level of dividends is reduced for financial institutions that exceed a certain asset size. For 2024, the asset level is \$12.52 billion, and financial institutions whose assets exceed that level receive dividends generally equal to the rate of the 10-year Treasury note, which totaled \$1.7 million for the year ended December 31, 2024, as compared to \$1.6 million in the prior year.

## **Item 1C. Cybersecurity**

### **Cybersecurity Risk, Management and Strategy**

Cybersecurity is a significant and integrated component of the Company's risk management strategy, designed to protect the confidentiality, integrity, and availability of sensitive information contained within the Company's information services. As a financial services company, cyber threats are present and growing, and the potential exists for a cybersecurity incident disrupting business operations, compromising sensitive data or both. To date, the Company has not, to its knowledge, experienced an incident materially affecting or reasonably likely to materially affect the Company.

To prepare and respond to incidents, the Company has implemented a multi-layered "defense-in-depth" cybersecurity strategy, integrating people, technology, and processes. This includes employee training, innovative technologies, and policies and procedures in the areas of Information Security, Data Governance, Business Continuity and Disaster Recovery, Privacy, Third-Party Risk Management, and Incident Response.

Core activities supporting the Company's strategy include cybersecurity training, technology optimization, threat intelligence, vulnerability and patch management and the testing of incident response, business continuity and disaster recovery capabilities.

Employees play a significant role in the defense against cybersecurity threats. Every employee is responsible for protecting the Company's and client's information. Accordingly, employees complete formal training and acknowledge security policies annually. In addition, employees are subjected to regular simulated phishing assessments, designed to sharpen threat detection and reporting capabilities.

Employees are supported with solutions designed to identify, prevent, detect, respond to, and recover from incidents. Notable technologies include firewalls, intrusion detection systems, security automation and response capabilities, user behavior analytics, multi-factor authentication, data backups to immutable storage and business continuity applications. Notable services include 24/7 security monitoring and response, continuous vulnerability scanning, third-party monitoring, and threat intelligence.

Like many other companies, the Company relies on third-party vendor solutions to support its operations; many of these vendors have access to sensitive and proprietary information. Third-party vendors continue to be a notable source of operational and informational risk. Accordingly, the Company has implemented a Third-Party Risk Management program, which includes a detailed onboarding process and periodic reviews of vendors with access to sensitive company data.

As indicated above, supporting the operations are incident response, business continuity, and disaster recovery programs. These programs identify and assess threats and evaluate risk. Further, these programs support a coordinated response when responding to incidents. Periodic exercises and tests verify these programs' effectiveness.

Validating solution and program effectiveness in relation to regulatory compliance and industry standards is important. Accordingly, the Company engages third-party consultants and independent auditors to conduct penetration tests, cybersecurity risk assessments, external audits, and program development and enhancement where applicable.

## **Cybersecurity Governance**

### *Management Committee Oversight*

The Company has established an Information Technology and Security Management Committee consisting of department leaders across multiple functional areas including Data Engineering, Enterprise Applications, Strategic Planning, Technology, IT Governance, and Cybersecurity. These functional areas are led by qualified financial service technology professionals, with extensive certifications and advanced degrees in cybersecurity. Cybersecurity knowledge is expanded across all areas of Information Technology and is foundational in the approach from planning to execution. The committee focuses on strategic and tactical delivery, policy oversight, and the assessment and management of material risks from cybersecurity threats. Policies are also shared with the management Risk Committee to provide a second line review in alignment with Enterprise Risk functions. All Information Security activity is led by the Chief Information Security Officer, which includes developing and implementing the information security program and reporting on cybersecurity matters to the Board. The Chief Information Security Officer has several years of experience leading cybersecurity operations in financial services, supported by a team with various security, technical, risk, audit and leadership certifications. Management provides cybersecurity statistics and details to the board monthly.

### *Board Committee Oversight*

The Company's Risk and IT Board Committees provide oversight of the cyber program. Each committee consists of Board members, chaired by an independent director. Committee members have extensive expertise in various disciplines, including risk management, communications, information technology, litigation, banking and transactional matters, regulatory compliance, and cybersecurity. Board Committees receive regular reports informing on the effectiveness of the overall cybersecurity program and the detection, response, and recovery from significant cyber incidents. Cybersecurity metrics are reported quarterly to both committees and key risk indicators are reported to the Risk Committee.

## **PART II**

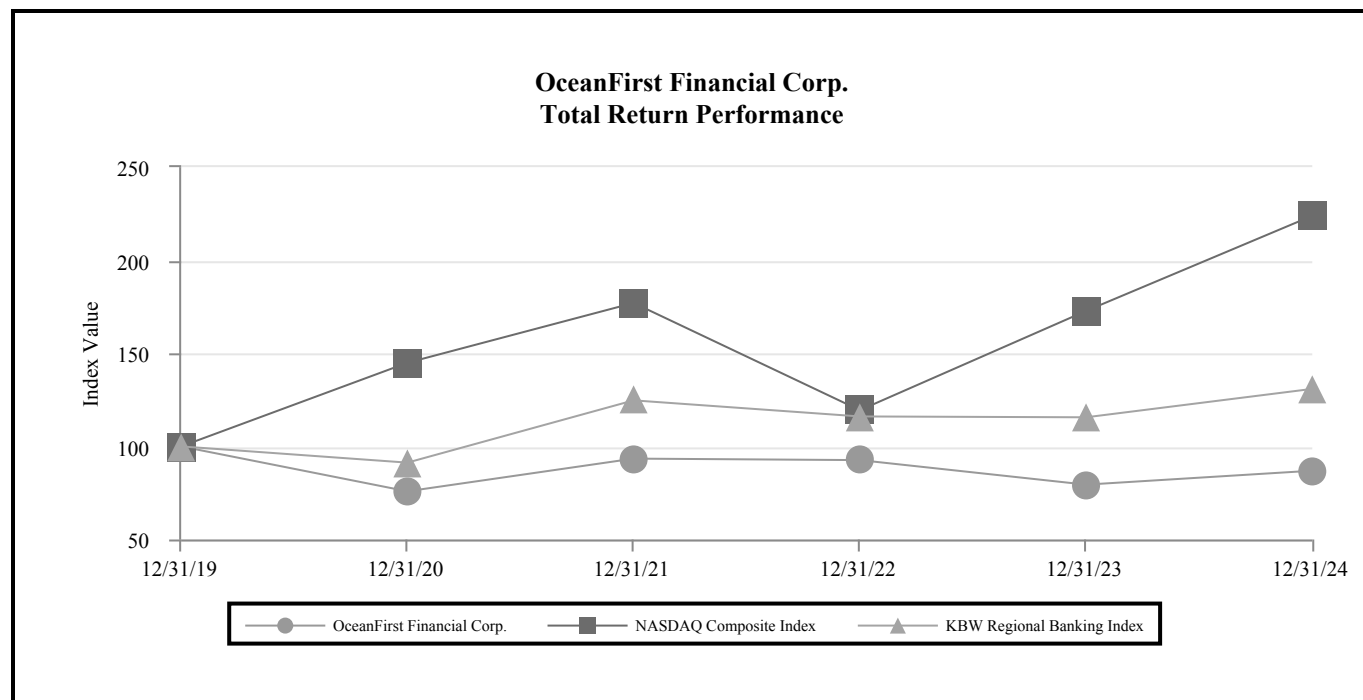
### **Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

#### **Market Information for Common Stock**

OceanFirst Financial Corp.'s common stock is traded on the NASDAQ Global Select Market under the symbol OCFC. As of February 21, 2025, there were 2,588 common stockholders of record.

## Stock Performance Graph

The following graph shows a comparison of total stockholder return on OceanFirst Financial Corp.'s common stock, based on the market price of the Company's common stock with the cumulative total return of companies in the NASDAQ Composite Index and the KBW Regional Banking Index for the period from December 31, 2019 through December 31, 2024. The graph may not be indicative of possible future performance of the Company's common stock. Cumulative return assumes the reinvestment of dividends and is expressed in dollars based on an initial investment of \$100.



| Index                      | Period Ending |          |          |          |          |          |
|----------------------------|---------------|----------|----------|----------|----------|----------|
|                            | 12/31/19      | 12/31/20 | 12/31/21 | 12/31/22 | 12/31/23 | 12/31/24 |
| OceanFirst Financial Corp. | \$100.00      | \$75.89  | \$93.45  | \$92.65  | \$79.47  | \$86.95  |
| NASDAQ Composite Index     | 100.00        | 144.92   | 177.06   | 119.45   | 172.77   | 223.87   |
| KBW Regional Banking Index | 100.00        | 91.29    | 124.74   | 116.10   | 115.64   | 130.90   |

For both years ended December 31, 2024 and 2023, the Company paid an annual cash dividend of \$0.80 per share.

On June 25, 2021, the Company announced the authorization to repurchase up to an additional 5% of the Company's outstanding common stock, or 3.0 million shares. The Company did not repurchase any shares of its common stock during the quarter ended December 31, 2024. At December 31, 2024, there were 1,551,200 shares available for repurchase.

## Item 6. Reserved

## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### **Overview**

The Company conducts business primarily through its ownership of the Bank, which, at December 31, 2024, primarily operated out of its headquarters located in Toms River, New Jersey and its administrative office located in Red Bank, New Jersey. The Bank also conducts its business at 39 branch offices and various deposit production facilities located throughout central and southern New Jersey and major metropolitan areas of New York City and Philadelphia. The Bank also operates commercial loan production offices in New Jersey, New York City, the greater Philadelphia area, Pittsburgh, Washington D.C., Baltimore, and Boston.

The Company's results of operations are primarily dependent on net interest income, which is the difference between the interest income earned on interest-earning assets, such as loans and investments, and the interest expense on its interest-bearing liabilities, such as deposits and borrowings. The Company also generates non-interest income such as income from bankcard services, trust and fiduciary services, deposit account services, and commercial loan swap income. The Company's operating expenses primarily consist of compensation and employee benefits, occupancy and equipment, marketing, federal deposit insurance and regulatory assessments, data processing, check card processing, professional fees and other general and administrative expenses. The Company's results of operations are significantly affected by competition, general economic conditions, including levels of unemployment and real estate values, as well as changes in market interest rates, inflation, government policies and actions of regulatory agencies.

### **Strategy**

The Company operates as a full-service regional community bank delivering comprehensive financial products and services, which includes commercial and consumer financing, deposit services, and wealth management products and services, throughout New Jersey and in the major metropolitan areas between Massachusetts and Virginia. The Company competes with larger, out-of-market financial service providers through its local and digital focus and the delivery of superior service. The Company also competes with smaller in-market financial service providers by offering a broad array of products and services as well as the ability to extend larger credits.

The Company's strategy has been to grow profitability while limiting exposure to credit, interest rate, and operational risks. To accomplish these objectives, the Company has sought to: (1) diversify and strengthen its deposit base through product offerings appealing to a broadened customer base; (2) grow the commercial banking business, with a particular focus on strengthening commercial and industrial banking; (3) expand the residential lending business, focusing on the secondary market and saleable loan business; and (4) improve operating efficiency through the ongoing investment in information technology.

The Company focuses on prudent growth to create value for stockholders, which may include opportunistic acquisitions. The Company will also continue to build additional operational infrastructure and invest in key personnel in response to growth and changing business conditions.

The Company has continued to maintain and strengthen its liquidity and capital position, while servicing its customers and communities. Refer to 'Liquidity and Capital Resources' for further discussion.

### *Diversify and Strengthen Deposit Base*

The Company continues to focus on deposit growth through a series of initiatives intended to both grow deposits and diversify sources of liquidity. The Company seeks to increase deposits in its primary market area by improving market penetration and expanding deposit gathering initiatives and hires. The Company has benefited from and remains focused on efforts to attract business deposits in conjunction with its commercial lending operations and from an expanded mix of retail products and services. Ongoing product development and design to deepen market penetration will allow the Company to rely on competencies in commercial lending and the retail branch network to drive growth and diversification of deposits. The Company continues to invest in the overall customer experience with the Company's customer satisfaction performance and digital capabilities on par with national banks and fintech companies.

### *Commercial Banking*

The Company continues to distinguish itself from the mega-bank competition with access to responsive, local decision-makers and from the smaller bank competition that are unable to deliver the same depth of products, services, and technology. The Company supports commercial business clients of varying sizes and complexity through the extension of credit and cash management services through its advisory relationship management model. The Company has had success in developing new client relationships in the Company's focused expansion markets, which include Philadelphia, New York, Boston and Baltimore. Expanding the Company's geographies and diversifying the loan book provides a hedge on risks deriving from a concentration in a single market.

While these growth markets are important to the Company's strategy, the Company has continued efforts to keep the community bank feel for customers, employees, and stakeholders, which has been a focal point for longstanding stable funding, brand reputation, and community development efforts in the Company's legacy markets.

The Company's early expansion efforts were dependent on commercial real estate ("CRE") lending; however, its path forward as a regional bank includes a transition away from CRE dependence and a focus on future growth predominately around the C&I portfolio. The Company has continued to make significant efforts to recruit new relationship managers that specialize in clients operating in deposit heavy industries. The Company anticipates that the acquisition of these customers will help to drive quality funding through deeper deposit relationships. Additionally, the Company continues to improve its treasury management capabilities by enhancing services through expanded product offerings and thoughtfully evaluating opportunities to further bolster talent and technology to better serve the Company's customers.

At December 31, 2024, commercial loans (which includes multi-family and commercial real estate loans, commercial construction loans, and commercial and industrial loans) represented 67.4% of the Company's total loans, as compared to 68.5% at December 31, 2022, of which commercial and industrial loans represented 6.4% of total loans as compared to 6.3% at December 31, 2022.

Commercial loan products entail a higher degree of credit risk than residential real estate lending activity. As a result, management continues to employ a well-defined credit policy focusing on quality underwriting and close oversight and Board monitoring. See Risk Factors – Risks Related to Lending Activities – The Company's emphasis on commercial lending may expose the Company to increased lending risks.

### *Investments in Residential Lending*

The Company continued its expansion of the residential lending business into new and adjacent geographies, which included the recruitment of leadership roles and sales personnel in expanded geographies and a focus on secondary marketing and saleable loans. While the economic environment in 2024, with continued higher rates, was a headwind, the Company remains committed to this segment and has deepened its focus on the longstanding commitment to its communities with enhanced products and pricing in the NeighborFirst and special credit programs, expansion of product offerings, and the recruitment of Community Reinvestment Act ("CRA") residential loan officers for the Company's footprint. The Company has a long history as a residential lender and continues to expand this portfolio with a continued focus on customer relationships. At December 31, 2024, residential loans represented 30.3% of the Company's total loans as compared to 28.9% at December 31, 2022.

### *Operating Efficiency*

The Company relies on technology and the resources that support its operations to provide a broad suite of financial services and experience to its customers and employees, to differentiate the Company in its diverse markets, and to drive operational efficiencies that yield performance with strong customer services. The Company's investment in technology lays a foundation for future growth, scale, and operational efficiency while maintaining a secure and robust cybersecurity framework. Focus areas include digital-direct customer engagement, efficient customer servicing, supporting safe banking operations and strategic technology change, and competitively delivering new lending and customer self-service capabilities in the post-pandemic influenced environment.

### **Capital Management**

The Company actively manages its capital position to ensure adequate coverage and improve return on stockholders' equity. The Company conducts capital stress testing, which includes evaluating the effects of various scenarios on capital, as one means of evaluating capital adequacy. The results of stress testing are considered in the capital planning process and strategy development. The Company also analyzes the need to raise additional capital in the future, through issuance of debt or equity, to meet its commitments and business needs. Over the past five years, the Company has implemented or announced two stock

repurchase programs. On June 25, 2021, the Company announced the authorization to repurchase up to an additional 5% of the Company's outstanding common stock, or 3.0 million shares. For the year ended December 31, 2024, the Company repurchased 1,383,238 shares of its common stock under this repurchase program to strategically build capital. At December 31, 2024, the Company remains authorized to repurchase 1,551,200 shares and will prudently evaluate repurchase opportunities while maintaining existing capital levels.

## Selected Financial Data

The selected consolidated financial and other data of the Company set forth below is derived in part from, and should be read in conjunction with the Consolidated Financial Statements of the Company and Notes thereto presented elsewhere in this Annual Report.

|   | At December 31,        |               |               |
|---|------------------------|---------------|---------------|
|   | 2024                   | 2023          | 2022          |
|   | (dollars in thousands) |               |               |
| <b>Selected Financial Condition Data:</b>                                       |                        |               |               |
| Total assets  | \$ 13,421,247          | \$ 13,538,253 | \$ 13,103,896 |
| Debt securities available-for-sale, at estimated fair value                     | 827,500                | 753,892       | 457,648       |
| Debt securities held-to-maturity, net of allowance for securities credit losses | 1,045,875              | 1,159,735     | 1,221,138     |
| Equity investments  | 84,104                 | 100,163       | 102,037       |
| Restricted equity investments, at cost  | 108,634                | 93,766        | 109,278       |
| Loans receivable, net of allowance for loan credit losses                       | 10,055,429             | 10,136,721    | 9,868,718     |
| Deposits  | 10,066,342             | 10,434,949    | 9,675,206     |
| Federal Home Loan Bank ("FHLB") advances  | 1,072,611              | 848,636       | 1,211,166     |
| Securities sold under agreements to repurchase and other borrowings             | 258,113                | 269,604       | 264,500       |
| Total stockholders' equity  | 1,702,757              | 1,661,945     | 1,585,464     |

|   | For the Year Ended December 31,                  |            |            |
|---|--|------------|------------|
|   | 2024   | 2023       | 2022       |
|   | (dollars in thousands, except per share amounts) |            |            |
| <b>Selected Operating Data:</b>   |  |            |            |
| Interest income   | \$ 642,173                                       | \$ 607,974 | \$ 431,175 |
| Interest expense  | 308,138  | 238,243    | 53,698     |
| Net interest income   | 334,035  | 369,731    | 377,477    |
| Provision for credit losses   | 6,263  | 17,678     | 7,768      |
| Spring Garden opening provision for credit losses   | 1,426  | —          | —          |
| Net interest income after provision for credit losses   | 326,346  | 352,053    | 369,709    |
| Other income (excluding activity related to debt and equity investments and sale of trust business)   | 43,362   | 38,053     | 49,409     |
| Net gain on equity investments  | 4,225  | 876        | 9,685      |
| Net gain on sale of trust business  | 2,600  | —          | —          |
| Net loss on sale of investments   | —  | (5,305)    | —          |
| Operating expenses (excluding Federal Deposit Insurance Corporation (“FDIC”) special assessment, merger related and net branch consolidation expense) | 243,680  | 247,157    | 231,433    |
| FDIC special assessment   | 418  | 1,663      | —          |
| Branch consolidation expense, net   | —  | 70         | 713        |
| Merger related expenses   | 1,779  | 22         | 2,735      |
| Income before provision for income taxes  | 130,656  | 136,765    | 193,922    |
| Provision for income taxes  | 30,266   | 32,700     | 46,565     |
| Net income  | \$ 100,390                                       | \$ 104,065 | \$ 147,357 |
| Net income attributable to non-controlling interest   | 325  | 36         | 754        |
| Net income attributable to OceanFirst Financial Corp.   | \$ 100,065                                       | \$ 104,029 | \$ 146,603 |
| Net income available to common stockholders   | \$ 96,049  | \$ 100,013 | \$ 142,587 |
| Basic earnings per share  | \$ 1.65  | \$ 1.70    | \$ 2.43    |
| Diluted earnings per share  | \$ 1.65  | \$ 1.70    | \$ 2.42    |

(continued)

|  | At or for the Year Ended December 31, |            |            |
|--|---------------------------------------|------------|------------|
|  | 2024                                  | 2023       | 2022       |
| <b>Selected Financial Ratios and Other Data <sup>(1)</sup>:</b>                                |                                       |            |            |
| <b>Performance Ratios:</b>   |                                       |            |            |
| Return on average assets <sup>(2)(3)</sup>   | 0.71 %                                | 0.74 %     | 1.15 %     |
| Return on average stockholders' equity <sup>(2)(3)</sup>                                       | 5.70                                  | 6.13       | 9.24       |
| Stockholders' equity to total assets   | 12.69                                 | 12.28      | 12.10      |
| Net interest rate spread <sup>(4)</sup>  | 2.13                                  | 2.51       | 3.20       |
| Net interest margin <sup>(5)</sup>   | 2.72                                  | 3.02       | 3.37       |
| Operating expenses to average assets <sup>(2)</sup>  | 1.82                                  | 1.85       | 1.90       |
| Efficiency ratio <sup>(2)(6)</sup>   | 63.99                                 | 61.71      | 53.80      |
| Loans-to-deposits ratio <sup>(7)</sup>   | 100.50                                | 97.70      | 102.50     |
| <b>Asset Quality Ratios <sup>(8)</sup>:</b>  |                                       |            |            |
| Non-performing loans as a percent of total loans receivable <sup>(7)(9)</sup>                  | 0.35                                  | 0.29       | 0.23       |
| Non-performing assets as a percent of total assets <sup>(9)</sup>                              | 0.28                                  | 0.22       | 0.18       |
| Allowance for loan credit losses as a percent of total loans receivable <sup>(7)(10)</sup>     | 0.73                                  | 0.66       | 0.57       |
| Allowance for loan credit losses as a percent of total non-performing loans <sup>(9)(10)</sup> | 207.19                                | 227.21     | 244.25     |
| <b>Wealth Management (dollars in thousands):</b>   |                                       |            |            |
| Wealth assets under administration and management ("AUA/M") <sup>(11)</sup>                    | \$ 147,956                            | \$ 335,769 | \$ 324,066 |
| Nest Egg AUA/M   | 431,434                               | 401,420    | 403,538    |
| <b>Per Share Data:</b>   |                                       |            |            |
| Cash dividends per common share  | \$ 0.80                               | \$ 0.80    | \$ 0.74    |
| Dividend payout ratio per common share   | 48.48 %                               | 47.06 %    | 30.58 %    |
| Stockholders' equity per common share at end of period   | \$ 29.08                              | \$ 27.96   | \$ 26.81   |
| Number of full-service customer facilities:  | 39                                    | 39         | 38         |

- (1) With the exception of end of year ratios, all ratios are based on average daily balances.
- (2) Performance ratios for 2024 included a net benefit related to Spring Garden Capital Group, LLC ("Spring Garden") opening provision for credit losses, a net gain on equity investments, a net gain on sale of trust business, FDIC special assessment and merger related expenses of \$3.2 million, or \$2.5 million, net of tax expense. Performance ratios for 2023 included a net expense related to merger related expenses, net branch consolidation expense, FDIC special assessment, net loss on sale of investments and net gain on equity investments of \$6.2 million, or \$4.7 million, net of tax benefit. Performance ratios for 2022 included a net benefit related to merger related expenses, net branch consolidation expense, and gain on equity investments of \$6.2 million, or \$4.6 million, net of tax expense.
- (3) Ratios for each period are based on net income available to common stockholders.
- (4) Net interest rate spread represents the difference between the weighted average yield on interest-earning assets and the weighted average cost of interest-bearing liabilities.
- (5) Net interest margin represents net interest income as a percentage of average interest-earning assets.
- (6) Efficiency ratio represents the ratio of operating expenses to the aggregate of other income and net interest income.
- (7) Total loans receivable excludes loans held-for-sale.
- (8) The years ended December 31, 2023 and 2024 include the addition and subsequent resolution of a single commercial relationship exposure of \$7.2 million, which had life-to-date charge-offs of \$10.0 million.
- (9) Non-performing assets consist of non-performing loans and real estate acquired through foreclosure. Non-performing loans and assets generally consist of all loans 90 days or more past due and other loans in the process of foreclosure. It is the Company's policy to cease accruing interest on all such loans and to reverse previously accrued interest.
- (10) Loans acquired from acquisitions were recorded at fair value. The net unamortized credit and purchased with credit deterioration ("PCD") marks on these loans, not reflected in the allowance for loan credit losses, was \$6.0 million, \$7.5 million, and \$11.4 million at December 31, 2024, 2023, and 2022, respectively.
- (11) During 2024, the Company sold a portion of its trust business resulting in gain on sale of \$2.6 million.

## Summary

Highlights of the Company's financial results for the year ended December 31, 2024 as compared to December 31, 2023 were as follows:

Total assets decreased by \$117.0 million to \$13.42 billion, from \$13.54 billion, primarily due to decreases in loans and securities. Total loans decreased by \$76.5 million to \$10.12 billion, from \$10.19 billion, primarily due to a decrease in the total commercial portfolio of \$126.6 million driven by loan payoffs, partly offset by an increase in residential loans of \$70.2 million. Debt securities held-to-maturity decreased by \$113.9 million to \$1.05 billion, from \$1.16 billion, primarily due to principal repayments. Debt securities available-for-sale increased by \$73.6 million to \$827.5 million, from \$753.9 million, primarily due to new purchases.

Total liabilities decreased by \$157.8 million to \$11.72 billion, from \$11.88 billion, primarily related to lower deposits and a funding mix shift. Total deposits decreased by \$368.6 million to \$10.07 billion from \$10.43 billion, partially offset by an increase in FHLB advances of \$224.0 million to \$1.07 billion from \$848.6 million, as a result of lower-cost funding availability.

Net income available to common stockholders was \$96.0 million, or \$1.65 per diluted share, as compared to \$100.0 million, or \$1.70 per diluted share. Net income available to common stockholders for the year ended December 31, 2024 included an opening provision for credit losses related to the acquisition of Spring Garden of \$1.4 million, net gain on equity investments of \$4.2 million, net gain on sale of trust business of \$2.6 million, merger related expenses of \$1.8 million, and a special assessment charge of \$418,000 related to the FDIC's final rule to recover the loss on the Deposit Insurance Fund ("DIF"). These items increased net income in the current year by \$2.5 million, net of tax, and diluted earnings per share by \$0.05.

Net income available to common stockholders for the year ended December 31, 2023 included net loss on sale of investments of \$5.3 million, net gain on equity investments of \$876,000, a special assessment charge of \$1.7 million related to the FDIC's final rule to recover the loss on the DIF, net branch consolidation expenses of \$70,000, and merger related expenses of \$22,000. These items decreased net income in the current year by \$4.7 million, net of tax, and diluted earnings per share by \$0.08.

The Company's common equity tier 1 capital ratio increased to 11.17%. Additionally, the Company remains well-capitalized with a stockholders' equity to total assets ratio of 12.69% at December 31, 2024.

## Analysis of Net Interest Income

Net interest income represents the difference between income on interest-earning assets and expense on interest-bearing liabilities. Net interest income depends upon the relative amounts of interest-earning assets and interest-bearing liabilities and the interest rate earned or paid on them. For the years ended December 31, 2024, 2023, and 2022, interest income included net loan fees of \$3.3 million, \$2.9 million, and \$3.0 million, respectively.

The following table sets forth certain information relating to the Company for each of the years ended December 31, 2024, 2023 and 2022. The yields and costs are derived by dividing the income or expense by the average balance of assets or liabilities, respectively, for the periods shown except where noted otherwise. Average balances are derived from average daily balances. The yields and costs include certain fees and costs which are considered adjustments to yields.

| (dollars in thousands)  | For the Year Ended December 31, |                  |                     |                     |                  |                     |                     |                  |                     |
|---|---------------------------------|------------------|---------------------|---------------------|------------------|---------------------|---------------------|------------------|---------------------|
|   | 2024                            |                  |                     | 2023                |                  |                     | 2022                |                  |                     |
|   | Average Balance                 | Interest         | Average Yield/ Cost | Average Balance     | Interest         | Average Yield/ Cost | Average Balance     | Interest         | Average Yield/ Cost |
| <b>Assets:</b>  |                                 |                  |                     |                     |                  |                     |                     |                  |                     |
| Interest-earning assets:  |                                 |                  |                     |                     |                  |                     |                     |                  |                     |
| Interest-earning deposits and short-term investments                  | \$ 175,611                      | \$ 9,381         | 5.34 %              | \$ 327,539          | \$ 17,084        | 5.22 %              | \$ 72,913           | \$ 1,106         | 1.52 %              |
| Securities <sup>(1)</sup>   | 2,084,451                       | 87,549           | 4.20                | 1,905,413           | 69,025           | 3.62                | 1,792,598           | 39,683           | 2.21                |
| Loans receivable, net <sup>(2)</sup>                                  |                                 |                  |                     |                     |                  |                     |                     |                  |                     |
| Commercial  | 6,836,728                       | 410,978          | 6.01                | 6,903,731           | 400,459          | 5.80                | 6,386,755           | 287,044          | 4.49                |
| Residential real estate   | 2,998,732                       | 117,747          | 3.93                | 2,911,246           | 105,796          | 3.63                | 2,724,398           | 91,432           | 3.36                |
| Home equity loans and line and other consumer ("other consumer")      | 243,360                         | 16,518           | 6.79                | 255,359             | 15,610           | 6.11                | 256,912             | 11,910           | 4.64                |
| Allowance for loan credit losses, net of deferred loan costs and fees | (59,289)                        | —                | —                   | (53,477)            | —                | —                   | (44,446)            | —                | —                   |
| Loans receivable, net   | 10,019,531                      | 545,243          | 5.44                | 10,016,859          | 521,865          | 5.21                | 9,323,619           | 390,386          | 4.19                |
| Total interest-earning assets   | 12,279,593                      | 642,173          | 5.23                | 12,249,811          | 607,974          | 4.96                | 11,189,130          | 431,175          | 3.85                |
| Non-interest-earning assets   | 1,215,809                       |                  |                     | 1,237,218           |                  |                     | 1,200,725           |                  |                     |
| Total assets  | <u>\$13,495,402</u>             |                  |                     | <u>\$13,487,029</u> |                  |                     | <u>\$12,389,855</u> |                  |                     |
| <b>Liabilities and Stockholders' Equity:</b>                          |                                 |                  |                     |                     |                  |                     |                     |                  |                     |
| Interest-bearing liabilities:   |                                 |                  |                     |                     |                  |                     |                     |                  |                     |
| Interest-bearing checking   | \$ 3,923,846                    | 86,320           | 2.20 %              | \$ 3,795,502        | 52,898           | 1.39 %              | \$ 4,063,716        | 11,344           | 0.28 %              |
| Money market  | 1,214,690                       | 41,948           | 3.45                | 794,387             | 18,656           | 2.35                | 764,837             | 2,234            | 0.29                |
| Savings   | 1,169,424                       | 11,422           | 0.98                | 1,364,333           | 9,227            | 0.68                | 1,597,648           | 758              | 0.05                |
| Time deposits   | 2,325,638                       | 102,443          | 4.40                | 2,440,829           | 91,237           | 3.74                | 1,167,499           | 16,685           | 1.43                |
| Total   | 8,633,598                       | 242,133          | 2.80                | 8,395,051           | 172,018          | 2.05                | 7,593,700           | 31,021           | 0.41                |
| FHLB advances   | 742,575                         | 35,686           | 4.81                | 944,219             | 46,000           | 4.87                | 389,750             | 10,365           | 2.66                |
| Securities sold under agreements to repurchase with customers         | 73,399                          | 1,893            | 2.58                | 75,140              | 931              | 1.24                | 101,377             | 159              | 0.16                |
| Other borrowings  | 484,406                         | 28,426           | 5.87                | 307,368             | 19,294           | 6.28                | 203,117             | 12,153           | 5.98                |
| Total borrowings  | 1,300,380                       | 66,005           | 5.08                | 1,326,727           | 66,225           | 4.99                | 694,244             | 22,677           | 3.27                |
| Total interest-bearing liabilities                                    | 9,933,978                       | 308,138          | 3.10                | 9,721,778           | 238,243          | 2.45                | 8,287,944           | 53,698           | 0.65                |
| Non-interest-bearing deposits   | 1,630,719                       |                  |                     | 1,869,735           |                  |                     | 2,319,657           |                  |                     |
| Non-interest-bearing liabilities                                      | 245,680                         |                  |                     | 262,883             |                  |                     | 239,861             |                  |                     |
| Total liabilities   | 11,810,377                      |                  |                     | 11,854,396          |                  |                     | 10,847,462          |                  |                     |
| Stockholders' equity  | 1,685,025                       |                  |                     | 1,632,633           |                  |                     | 1,542,393           |                  |                     |
| Total liabilities and equity  | <u>\$13,495,402</u>             |                  |                     | <u>\$13,487,029</u> |                  |                     | <u>\$12,389,855</u> |                  |                     |
| Net interest income   |                                 | <u>\$334,035</u> |                     |                     | <u>\$369,731</u> |                     |                     | <u>\$377,477</u> |                     |
| Net interest rate spread <sup>(3)</sup>                               |                                 |                  | <u>2.13 %</u>       |                     |                  | <u>2.51 %</u>       |                     |                  | <u>3.20 %</u>       |
| Net interest margin <sup>(4)</sup>                                    |                                 |                  | <u>2.72 %</u>       |                     |                  | <u>3.02 %</u>       |                     |                  | <u>3.37 %</u>       |
| Total cost of deposits (including non-interest-bearing deposits)      |                                 |                  | <u>2.36 %</u>       |                     |                  | <u>1.68 %</u>       |                     |                  | <u>0.31 %</u>       |
| Ratio of interest-earning assets to interest-bearing liabilities      | <u>123.61 %</u>                 |                  |                     | <u>126.00 %</u>     |                  |                     | <u>135.00 %</u>     |                  |                     |

- (1) Amounts represent debt and equity securities, including FHLB and Federal Reserve Bank (“FRB”) stock, and are recorded at average amortized cost, net of allowance for securities credit losses.
- (2) Amount is net of deferred loan costs and fees, undisbursed loan funds, discounts and premiums and allowance for loan credit losses, and includes loans held-for-sale and non-performing loans.
- (3) Net interest rate spread represents the difference between the yield on interest-earning assets and the cost of interest-bearing liabilities.
- (4) Net interest margin represents net interest income divided by average interest-earning assets.

## Rate Volume Analysis

The following table presents the extent to which changes in interest rates and changes in the volume of interest-earning assets and interest-bearing liabilities have affected the Company’s interest income and interest expense during the periods indicated. Information is provided in each category with respect to: (i) changes attributable to changes in volume (changes in volume multiplied by prior rate); (ii) changes attributable to changes in rate (changes in rate multiplied by prior volume); and (iii) the net change. The changes attributable to the combined impact of volume and rate have been allocated proportionately to the changes due to volume and the changes due to rate.

| (in thousands)  | Year Ended December 31, 2024<br>Compared to<br>Year Ended December 31, 2023 |             |             | Year Ended December 31, 2023<br>Compared to<br>Year Ended December 31, 2022 |          |            |
|---|---|-------------|-------------|---|----------|------------|
|   | Increase (Decrease) Due to  |             |             | Increase (Decrease) Due to  |          |            |
|   | Volume  | Rate        | Net         | Volume  | Rate     | Net        |
|   |   |             |             |   |          |            |
| Interest-earning assets:                                      |   |             |             |   |          |            |
| Interest-earning deposits and short-term investments          | \$ (8,106)  | \$ 403      | \$ (7,703)  | \$ 9,408  | \$ 6,570 | \$ 15,978  |
| Securities <sup>(1)</sup>                                     | 6,869   | 11,655      | 18,524      | 2,640   | 26,702   | 29,342     |
| Loans receivable, net <sup>(2)</sup>                          |   |             |             |   |          |            |
| Commercial  | (3,916)   | 14,435      | 10,519      | 24,706  | 88,709   | 113,415    |
| Residential real estate                                       | 3,249   | 8,702       | 11,951      | 6,506   | 7,858    | 14,364     |
| Other consumer  | (758)   | 1,666       | 908         | (72)  | 3,772    | 3,700      |
| Loans receivable, net <sup>(2)</sup>                          | (1,425)   | 24,803      | 23,378      | 31,140  | 100,339  | 131,479    |
| Total interest-earning assets                                 | (2,662)   | 36,861      | 34,199      | 43,188  | 133,611  | 176,799    |
| Interest-bearing liabilities:                                 |   |             |             |   |          |            |
| Interest-bearing checking                                     | 1,846   | 31,576      | 33,422      | (797)   | 42,351   | 41,554     |
| Money market  | 12,329  | 10,963      | 23,292      | 90  | 16,332   | 16,422     |
| Savings   | (1,461)   | 3,656       | 2,195       | (127)   | 8,596    | 8,469      |
| Time deposits   | (4,466)   | 15,672      | 11,206      | 30,045  | 44,507   | 74,552     |
| Total   | 8,248   | 61,867      | 70,115      | 29,211  | 111,786  | 140,997    |
| FHLB advances   | (9,698)   | (616)       | (10,314)    | 22,486  | 13,149   | 35,635     |
| Securities sold under agreements to repurchase with customers | (22)  | 984         | 962         | (51)  | 823      | 772        |
| Other borrowings  | 10,462  | (1,330)     | 9,132       | 6,517   | 624      | 7,141      |
| Total borrowings  | 742   | (962)       | (220)       | 28,952  | 14,596   | 43,548     |
| Total interest-bearing liabilities                            | 8,990   | 60,905      | 69,895      | 58,163  | 126,382  | 184,545    |
| Net change in net interest income                             | \$ (11,652)   | \$ (24,044) | \$ (35,696) | \$ (14,975)   | \$ 7,229 | \$ (7,746) |

- (1) Amounts represent debt and equity securities, including FHLB and FRB stock, and are recorded at average amortized cost, net of allowance for securities credit losses.
- (2) Amount is net of deferred loan costs and fees, undisbursed loan funds, discounts and premiums and allowance for loan credit losses, and includes loans held-for-sale and non-performing loans.

## **Comparison of Financial Condition at December 31, 2024 and December 31, 2023**

Total assets decreased by \$117.0 million to \$13.42 billion, from \$13.54 billion, primarily due to decreases in loans and securities. Total loans decreased by \$76.5 million to \$10.12 billion, from \$10.19 billion, primarily due to a decrease in the total commercial portfolio of \$126.6 million driven by loan payoffs, partly offset by an increase in residential loans of \$70.2 million. The loan pipeline increased by \$123.6 million to \$306.7 million, from \$183.0 million. Loan originations increased \$290.7 million to \$515.2 million, from \$224.5 million, primarily in commercial and residential loans. For more information on the composition of the loan portfolio, see “Lending Activities.” Debt securities held-to-maturity decreased by \$113.9 million to \$1.05 billion, from \$1.16 billion, primarily due to principal repayments. Debt securities available-for-sale increased by \$73.6 million to \$827.5 million, from \$753.9 million, primarily due to new purchases. Goodwill increased by \$17.2 million to \$523.3 million, from \$506.1 million due to the acquisition of Spring Garden.

Total liabilities decreased by \$157.8 million to \$11.72 billion, from \$11.88 billion primarily related to lower deposits and a funding mix shift. Deposits decreased by \$368.6 million to \$10.07 billion, from \$10.43 billion, primarily due to decreases in time deposits of \$364.5 million and high-yield savings accounts of \$332.4 million, offset by increases in money market accounts of \$279.4 million. Time deposits decreased by \$364.5 million to \$2.08 billion, from \$2.45 billion, representing 20.7% and 23.4% of total deposits, respectively, primarily related to planned runoff of brokered time deposits, which decreased by \$556.8 million, offset by increases in retail time deposits of \$203.5 million. The loans-to-deposit ratio was 100.5%, as compared to 97.7%. FHLB advances increased by \$224.0 million to \$1.07 billion, from \$848.6 million as a result of lower-cost funding availability.

Capital levels remain strong and in excess of “well-capitalized” regulatory levels at December 31, 2024, including the Company’s common equity tier one capital ratio, which increased to 11.17%, up approximately 30 basis points from December 31, 2023.

Total stockholders’ equity increased to \$1.70 billion, as compared to \$1.66 billion, primarily reflecting net income, partially offset by capital returns comprising of dividends and share repurchases. For the year ended December 31, 2024, the Company repurchased 1,383,238 shares totaling \$21.5 million at a weighted average cost of \$15.38. The Company had 1,551,200 shares available for repurchase under the authorized repurchase program at December 31, 2024. Additionally, accumulated other comprehensive loss decreased by \$5.0 million primarily due to increases in fair market value of available-for-sale debt securities, net of tax. The Company’s stockholders’ equity to assets ratio was 12.69%, as compared to 12.28% and book value per common share increased to \$29.08, as compared to \$27.96.

## **Comparison of Operating Results for the Years Ended December 31, 2024 and December 31, 2023**

### ***General***

Net income available to common stockholders decreased to \$96.0 million, or \$1.65 per diluted share, as compared to \$100.0 million, or \$1.70 per diluted share. Net income available to common stockholders for the year ended December 31, 2024 included the Spring Garden opening provision for credit losses of \$1.4 million, net gain on equity investments of \$4.2 million, a net gain on sale of a portion of its trust business of \$2.6 million, a special FDIC assessment of \$418,000 and merger related expenses of \$1.8 million. These items increased net income in the current year by \$2.5 million, net of tax. Net income for the year ended December 31, 2023 included a net gain on equity investments of \$876,000, net loss on sale of investments of \$5.3 million, a special FDIC assessment of \$1.7 million, net branch consolidation expenses of \$70,000, and merger related expenses of \$22,000. These items decreased net income for the prior year by \$4.7 million, net of tax.

### ***Interest Income***

Interest income increased to \$642.2 million, from \$608.0 million. The yield on average interest-earning assets increased to 5.23%, from 4.96%, due to the impact of the rate environment. The average balance of interest-earning assets increased by \$29.8 million, primarily driven by redeployment of cash into securities, which grew by \$179.0 million.

### ***Interest Expense***

Interest expense increased to \$308.1 million, from \$238.2 million, reflecting an increase in the cost of deposits. The cost of average interest-bearing liabilities increased to 3.10%, from 2.45%, primarily due to higher cost of deposits. The total cost of deposits (including non-interest bearing deposits) increased to 2.36%, from 1.68%.

### ***Net Interest Income and Margin***

Net interest income decreased to \$334.0 million, from \$369.7 million, reflecting the net impact of the interest rate environment. The net interest margin decreased to 2.72%, from 3.02%, primarily due to the increase in cost of funds outpacing the increase in yield on average interest-earning assets.

### ***Provision for Credit Losses***

Provision for credit losses was \$7.7 million, as compared to \$17.7 million. Current year included a \$1.4 million initial provision for credit losses related to the acquisition of Spring Garden. The remaining provision was driven by net change in downside macro-economic forecasts utilized in the estimate, partly offset by a decrease in criticized and classified assets. Prior year included the impact of a single commercial relationship that had a \$8.4 million partial charge-off, and to a lesser extent, the net effect of credit rating migrations.

Net loan charge-offs were \$1.6 million for the current year, as compared to \$8.4 million in the prior year. The current year and prior year included partial charge-offs of \$1.6 million and \$8.4 million, respectively, for a single commercial real estate relationship noted above, which was resolved through the sale of the underlying collateral in the current year.

### ***Non-interest Income***

Other income increased to \$50.2 million, from \$33.6 million. Other income for the year ended December 31, 2024 was favorably impacted by net gains on equity investments of \$4.2 million and a net gain on sale of a portion of its trust business of \$2.6 million. The prior year was adversely impacted by net losses on investments of \$4.4 million, which included \$5.3 million of losses related to the sale of investments. The remaining increase of \$5.3 million, was primarily driven by increases in the cash surrender value of bank owned life insurance of \$2.6 million, which included one-time death benefits of \$1.3 million in the current year, net gain on sale of loans of \$1.9 million, and a non-recurring gain on sale of assets held for sale of \$855,000. This was partially offset by a decrease in trust and asset management revenue of \$784,000, related to the sale of a portion of the Company's trust business.

### ***Non-interest Expense***

Operating expenses decreased to \$245.9 million, from \$248.9 million. Operating expenses for the year ended December 31, 2024 were adversely impacted by \$1.8 million for merger related expenses and \$418,000 for FDIC special assessment in the current year. The prior year was adversely impacted by an FDIC special assessment of \$1.7 million, and \$92,000 for merger related and net branch consolidation expenses in the prior year. The remaining decrease of \$3.5 million, was due to decrease in professional fees of \$8.8 million as the Company realized benefits from the performance improvement initiatives and investments made in the prior the year. This was partially offset by increases in other operating expense of \$3.0 million, which was partly due to additional loan servicing expenses, and compensation and benefits of \$2.5 million, primarily due to the acquisitions during the year.

### ***Income Tax Expense***

The provision for income taxes was \$30.3 million, as compared to \$32.7 million. The effective tax rate was 23.2%, as compared to 23.9%. The current year's effective tax rate was adversely impacted by a non-recurring write-off of a deferred tax asset of \$1.2 million net of other state effects and credits as compared to the prior year period.

## **Comparison of Operating Results for the Years Ended December 31, 2023 and December 31, 2022**

Refer to the Company's 2023 Form 10-K on pages 50-51.

## **Liquidity and Capital Resources**

### ***Liquidity Management***

The Company manages its liquidity and funding needs through its Treasury function and the Asset Liability Committee. The Company has an internal policy that addresses liquidity, and management monitors the adherence to policy limits to satisfy current and future cash flow needs. The policy includes internal limits, monitoring of key indicators, deposit concentrations, liquidity sources and availability, stress testing, collateral management, and other qualitative and quantitative metrics.

Management monitors cash daily to determine the liquidity needs of the Bank and OceanFirst Financial Corp. (the “Parent Company”), a separate legal entity from the Bank. Additionally, management performs multiple liquidity stress test scenarios on a periodic basis. As of December 31, 2024, the Bank and the Parent Company continued to maintain adequate liquidity under all stress scenarios. The Company also has a detailed contingency funding plan and obtains comprehensive reporting of funding trends on a monthly and quarterly basis, which are reviewed by management.

The Company continually evaluates its on-balance sheet liquidity, including cash and unpledged securities and funding capacity at the FHLB and FRB Discount Window, and periodically tests each of its lines of credit. As of December 31, 2024, total on-balance sheet liquidity and funding capacity was \$3.8 billion.

The Company has a highly operational and granular deposit base, with long-standing client relationships across multiple customer segments providing stable funding. The vast majority of the government deposits are protected by the FDIC insurance as well as the State of New Jersey under the Government Unit Deposit Protection Act, which requires uninsured government deposits to be further collateralized by the Bank. At December 31, 2024, the Bank reported in its Call Report \$5.75 billion of total uninsured deposits. This total included \$2.48 billion of collateralized government deposits and \$1.58 billion of intercompany deposits of fully consolidated subsidiaries, leaving estimated adjusted uninsured deposits of \$1.69 billion, or 16.5% of total deposits. On balance-sheet liquidity and funding capacity represented 223% of the estimated adjusted uninsured deposits.

The primary sources of liquidity specifically available to the Parent Company are dividends from the Bank, proceeds from sale of investments, and the issuance of debt, preferred and common stock. For the year ended December 31, 2024, the Parent Company received dividend payments of \$86.4 million from the Bank. At December 31, 2024, the Parent Company held \$111.5 million in cash and cash equivalents.

The Bank’s primary sources of funds are deposits, principal and interest payments on loans and investments, FHLB advances, and other borrowings. While scheduled payments on loans and securities are predictable sources of funds, deposit flows, loan prepayments, and loan and investment sales are greatly influenced by interest rates, economic conditions, and competition. The Bank has other sources of liquidity if a need for additional funds arises, including lines of credit at multiple financial institutions and access to the FRB discount window.

As of December 31, 2024, the Company pledged \$7.43 billion of loans with the FHLB and FRB to enhance the Company’s borrowing capacity, which included collateral pledged to the FHLB to obtain a municipal letter of credit to collateralize certain municipal deposits. The Company also pledged \$1.07 billion of securities to secure borrowings, enhance borrowing capacity, collateralize its repurchase agreements, and for other purposes required by law. The Company had \$1.07 billion of FHLB advances as compared to \$848.6 million at December 31, 2023. The Company had no outstanding overnight borrowings from the FHLB as of December 31, 2024 and 2023.

The Company’s cash needs for the year ended December 31, 2024 were primarily satisfied by FHLB advances and principal and interest payments on loans and securities and primarily utilized for the reduction of deposits. The Company’s cash needs for the year ended December 31, 2023 were primarily satisfied by the increase in deposits. The cash was invested in debt securities, and utilized for the reduction of FHLB advances and loan originations.

#### *Off-Balance Sheet Commitments and Contractual Obligations*

In the normal course of business, the Bank routinely enters into various off-balance-sheet commitments, primarily relating to the origination and funding of loans. At December 31, 2024, outstanding commitments to originate loans totaled \$306.7 million and outstanding undrawn lines of credit totaled \$1.37 billion, of which \$1.06 billion were commitments to commercial and commercial construction borrowers and \$310.8 million were commitments to consumer and residential construction borrowers. Commitments to fund undrawn lines of credit and commitments to originate loans are agreements to lend to a customer as long as there is no violation of any condition established in the existing contracts. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since some of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company’s exposure to credit risk is represented by the contractual amount of the instruments. These commitments are further discussed in Note 13 Commitments, Contingencies and Concentrations of Credit Risk, to the Consolidated Financial Statements.

At December 31, 2024, the Company also had various contractual obligations, which included debt obligations of \$1.33 billion, including finance lease obligations of \$1.4 million and an additional \$17.1 million in operating lease obligations included in other liabilities, and purchase obligations of \$97.2 million. Refer to Note 9 Borrowed Funds and Note 17 Leases to the Consolidated Financial Statements for further discussion of debt obligations and lease obligations, respectively. Purchase obligations represent legally binding and enforceable agreements to purchase goods and services from third parties and consist primarily of contractual obligations under data processing servicing agreements. Actual amounts expended vary based on transaction volumes, number of users, and other factors. The Company expects to have sufficient funds available to meet current commitments in the normal course of business.

Time deposits scheduled to mature in one year or less totaled \$2.02 billion at December 31, 2024. If these deposits do not remain with the Company, it may need to seek other sources of funds, including other deposit products, advances from the Federal Home Loan Bank of New York and other borrowing sources. Depending on market conditions, the Company may pay higher rates on such deposits or other borrowings than it currently pays on the certificates of deposit due on or after December 31, 2024. The Company believes, however, based on past experience that a significant portion of such deposits will remain with us. The Company has the ability to attract and retain deposits by adjusting the interest rates offered.

#### *Liquidity Used in Stock Repurchases and Cash Dividends*

Under the Company's stock repurchase program, shares of OceanFirst Financial Corp. common stock may be purchased in the open market and through other privately negotiated transactions, from time-to-time, depending on market conditions. The repurchased shares are held as treasury stock for general corporate purposes. For the year ended December 31, 2024, the Company repurchased 1,383,238 shares of its common stock totaling \$21.5 million. At December 31, 2024, there were 1,551,200 shares available to be repurchased under the authorized stock repurchase program.

Cash dividends on common stock declared and paid during the year ended December 31, 2024 were \$46.9 million, as compared to \$47.3 million for the prior year. Cash dividends on preferred stock declared and paid during the years ended December 31, 2024 and 2023 were \$4.0 million for both periods.

The Company's ability to continue to repurchase shares of common stock and pay dividends remains dependent upon capital distributions from the Bank, which may be adversely affected by capital restraints imposed by applicable regulations. If applicable regulations or regulatory bodies prevent the Bank from paying a dividend to the Company, the Company may not have the liquidity necessary to repurchase shares of common stock or pay a dividend in the future or pay a dividend at the same rate as historically paid or be able to meet current debt obligations. Additionally, regulations of the Federal Reserve may prevent the Company from either paying or increasing the cash dividend to common stockholders. These regulatory policies may affect the ability of the Parent Company to pay dividends, repurchase shares of common stock, or otherwise engage in capital distributions.

#### *Capital Management*

The Company manages its capital sources, uses, and expected future needs through its Treasury function and the Asset Liability Committee. The Company has an internal policy that addresses capital and management monitors the adherence to policy limits to satisfy current and future capital needs. The policy includes internal limits, monitoring of key indicators, sources and availability, intercompany transactions, forecasts and stress testing, and other qualitative and quantitative metrics.

Additionally, management performs multiple capital stress test scenarios on a quarterly basis, varying loan growth, earnings, access to the capital markets, credit losses, and mark-to-market losses in the investment portfolio, including both available-for-sale and held-to-maturity. As of December 31, 2024, the Bank and Parent Company continued to maintain adequate capital under all stress scenarios, including a scenario where all losses related to the investment securities portfolio are realized. The Bank and the Parent Company also have detailed contingency capital plans and obtain comprehensive reporting of capital trends on a regular basis, which are reviewed by management and the Board.

The Company and the Bank satisfied the criteria to be "well-capitalized" under the Prompt Corrective Action Regulations. See Regulation and Supervision—Bank Regulation – Capital Requirements.

At December 31, 2024 and 2023, the Company maintained stockholders' equity to total assets ratio of 12.69% and 12.28%, respectively.

## Critical Accounting Policies and Estimates

Note 1 Summary of Significant Accounting Policies to the Company's Audited Consolidated Financial Statements for the year ended December 31, 2024 contains a summary of significant accounting policies. Various elements of these accounting policies, by their nature, are subject to estimation techniques, valuation assumptions and other subjective assessments. Certain assets are carried on the consolidated statements of financial condition at estimated fair value or the lower of cost or estimated fair value. Policies with respect to the methodology used to determine the allowance for credit losses is a critical accounting policy and estimate because of its importance to the presentation of the Company's financial condition and results of operations. The critical accounting policy involves a higher degree of complexity and requires management to make difficult and subjective judgments which often require assumptions or estimates about highly uncertain matters. The use of different judgments, assumptions, and estimates could result in material differences in the results of operations or financial condition. The critical accounting policy and its application is reviewed periodically, and at least annually, with the Audit Committee of the Board of Directors.

Allowance for credit losses in accordance with Accounting Standards Update ("ASU") 2016-13, Measurement of Credit Losses on Financial Instruments (Topic 326), was a critical accounting policy in the preparation of the consolidated financial statements as of and for the period ended December 31, 2024.

Goodwill in accordance with ASC 350, Intangibles - Goodwill and Other, was a critical accounting estimate in the preparation of the consolidated financial statements as of and for the period ended December 31, 2024.

### Allowance for Credit Losses ("ACL")

The Company's methodology to measure the ACL incorporates both quantitative and qualitative information to assess lifetime expected credit losses at the portfolio segment level.

The quantitative component of the ACL involves assumptions that require a significant level of estimation; these include historical losses as a predictor of future performance, and the accuracy of macro-economic forecasts over a reasonable and supportable forecast period. The Company has elected to use an open pool method and extends its look back period each quarter to capture as many data points as possible in its historical loss rate calculation. A historical data set is expected to provide the best indication of future credit performance. Alternative loss calculation methods, such as vintage and migration methodologies, limit observable data to closed pools of loans, which excludes performance data from the historical loss rate calculation.

Macro-economic forecasts used in the quantitative analysis are provided by a third-party leader in global forecasting. The Company uses the base case macro-economic forecast to reflect the consensus view of future economic conditions. Electing scenarios that are stronger or weaker than the base case would reduce or increase, respectively, the ACL measurement. The Company measures the accuracy of the macro-economic forecasts quarterly to identify any material deviations that would be considered for a qualitative adjustment. The Company assumes a reasonable and supportable forecast period of eight quarters and a reversion period of four quarters based on the analysis of historical U.S. business cycles.

Prepayment and forward interest rate projections are also assumptions used in the quantitative model subject to estimation. These assumptions are consistent with the assumptions evaluated in the Company's Interest Rate Risk ("IRR") model. Changes in these assumptions have varying implications to the ACL measurement. For example, faster prepayment rates would shorten the life of loans and reduce the lifetime expected credit loss, whereas slower prepayment rates would have the inverse effect.

The Company considers qualitative adjustments to expected credit loss estimates for information not already captured in the loss estimation process. Qualitative loss factors are grounded in the Company's long-term credit losses and reflect an assumption that past behavior is a reasonable predictor of future performance. The Company considers the peak two-year net charge off rate to capture maximum potential volatility over the reasonable and supportable forecast period. Historical losses that inform the guardrails for the qualitative adjustments are anchored to 2005 and extended annually. This period is intended to represent the credit profile of the current portfolio and capture prior performance in a severe economic recession. These guardrails are updated annually to capture recent behavior that is indicative of the credit profile of the current portfolio.

Management considers subjective, objective, and unique qualitative factors at each estimation date. Subjective factors incorporate external factors, personnel, and controls, as well as portfolio composition and performances. Subjective factors also include: local competition; portfolio nature, volume and concentration; credit trends; lending policy, procedure and loan review; lending management and staff; regulatory changes and forecast uncertainty. Objective factors address gaps in the quantitative model, such as the limited loss history and the inherent risk of Special Mention commercial real estate loans. Unique factors will capture one-time events, such as environmental threats and model updates that are expected to impact performance over the forecast period. Unique factors are identified, assessed, and documented in the quarter they are applied. Since 2022, the Company incorporated unique factors to address macro-economic uncertainty and alternative economic forecast projections.

Although management believes that it uses the best information available to establish the ACL in conformity with generally accepted accounting principles (“GAAP”), future adjustments to the ACL may be necessary and results of operations could be adversely affected if circumstances differ substantially from the assumptions used in making the determinations. For example, at December 31, 2024, if the Company had elected a scenario using more favorable credit trends in the qualitative input in its commercial portfolio, the ACL measurement would have been approximately \$1.9 million lower. Alternatively, if the Company had elected a more adverse scenario for its macro-economic forecasts, the ACL measurement would have been approximately \$4.9 million higher. These sensitivity scenarios do not represent a change in the Company’s expectations of credit performance or the economic environment but provide hypothetical results to assess the sensitivity of the ACL to changes in key inputs.

Given the level of uncertainty and the material impact on the ACL measurement, all assumptions are reviewed and updated as necessary at each estimation date. Other than discussed above, there were no changes in the estimation methodology for these assumptions in 2024.

## **Goodwill**

Goodwill represents the excess of the purchase price over the estimated fair value of identifiable net assets acquired through purchase acquisitions. Goodwill is evaluated for impairment on an annual basis, or more frequently if events or changes in circumstances indicate potential impairment between annual measurement dates (i.e. triggering events). For the purposes of goodwill impairment testing, management has concluded that the Company has one reporting unit and the annual impairment test is performed as of August 31.

Testing of goodwill impairment comprises a two-step process. First, the Company performs a qualitative assessment to evaluate relevant events or circumstances to determine whether it is more likely than not that the fair value of the Company is less than its carrying amount, including goodwill. The factors considered in the qualitative assessment include macroeconomic conditions, industry and market conditions and the overall financial performance of the Company, among other factors. If the Company determines that it is more likely than not that the fair value of the Company is less than its carrying amounts, then it proceeds to the quantitative impairment test, whereby it calculates the fair value of the Company. In its performance of impairment testing, management has the unconditional option to proceed directly to the quantitative impairment test, bypassing the qualitative assessment. If the carrying amount of the Company exceeds its fair value, the amount by which the carrying amount exceeds fair value, up to the carrying value of goodwill, is recorded through earnings as an impairment charge. If the results of the qualitative assessment indicate that it is not more likely than not that an impairment has occurred, or if the quantitative impairment test results in a fair value of the Company that is greater than the carrying amount, then no impairment charge is recorded.

As of the annual impairment testing date of August 31, 2024, the Company bypassed the qualitative assessment and proceeded directly to the quantitative impairment test based on the stock price of the Company on the measurement date and economic uncertainty. To perform the quantitative assessment, the Company engaged a third-party service provider to assist management with the determination of the fair value of the Company. The Company estimated fair value of equity using the market capitalization method of the market approach, consideration of initiatives unknown by the market and evaluation of any implied control premium. Management further supported the conclusions by assessing a combination of an income valuation methodology, comprising a discounted cash flow analysis and market valuation methodologies, comprising the guideline public company and guideline merged and acquired company methods.

The market capitalization method calculated the aggregate market value of the Company based on the total number of outstanding shares of common and preferred stock and the market prices of the shares as of the assessment date. The Company evaluated conditions that were unknown by the market as of the assessment date and how a market participant would evaluate an implied control premium for the Company. The implied control premium was supported using a discounted cash flow analysis that contemplated the present value of assumed market participant cost savings and synergies.

The discounted cash flow (“DCF”) estimated the present value of future cash flows. A DCF analysis requires significant judgment to model financial forecasts, which included loan and deposit growth, income on securities, forward interest rates, fee generation and expense incurrence, industry and economic trends, and other relevant considerations. For periods beyond those forecasted, a terminal value was estimated based on an assumed long-term growth rate, which was derived using the Gordon Growth Model. The discount rate applied to the forecasted cash flows was calculated using a build-up approach, which starts with the risk-free interest rate, which was then calibrated for market and company specific risk premiums, including a beta, equity risk, size, and company-specific risk premiums to reflect risks and uncertainties in the financial market and in the Company’s business projections.

The market approach for guideline public company method utilizes observable market data from comparable public companies, including price-to-tangible book value ratios, to estimate the Company’s fair value. This approach also incorporates a control premium to represent the Company’s expectation of a hypothetical acquisition. The market approach for guideline merged and acquired company method utilizes observable transactions of actual prices paid for target companies that operated in comparable industries or markets facing similar risks. Both methods of the market approach require judgment in the selection of comparable companies or comparable transactions and includes those with similar business activities, and related operating environments.

The results of the quantitative assessment indicated that the fair value of the Company’s reporting unit exceeded its carrying amount, which resulted in no impairment loss at August 31, 2024.

Management continued to carefully assess and evaluate all available information for potential triggering events after the August 31 annual testing date and through December 31, 2024. Management concluded no triggering events were identified subsequent to the August 31, 2024 annual test date.

Significant negative industry or economic trends, including declines in the market price of the Company’s stock, reduced estimates of future cash flows or business disruptions could result in impairments to goodwill in the future, which would result in recording an impairment loss. Any resulting impairment loss could have a material adverse impact on the Company’s financial condition and results of operations. Management will continue evaluating the economic conditions at future reporting periods for triggering events.

## **Impact of New Accounting Pronouncements**

### Accounting Pronouncements Adopted in 2024

In June 2022, the Financial Accounting Standards Board (“FASB”) issued ASU 2022-03, “Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions”. The amendments in this ASU clarify that a contractual restriction on the sale of an equity security is not considered part of the unit of account of the equity security and, therefore, is not considered in measuring fair value. The amendments also clarify that an entity cannot, as a separate unit of account, recognize and measure a contractual sale restriction. In addition, this update introduces new disclosure requirements to provide information about the contractual sales restriction including the nature and remaining duration of the restriction. This update is effective for financial statements issued for fiscal years and interim periods beginning after December 15, 2023. The Company adopted this standard in 2024. The adoption of this standard did not have a material impact on the Company’s consolidated financial statements.

In March 2023, FASB issued ASU 2023-02, “Investments - Equity Method and Joint Venture (Topic 323): Accounting for Investments in Tax Credit Structures Using the Proportional Amortization Method”. The amendments in this ASU permit reporting entities to account for the tax equity investments, regardless of the tax credit program from which the income tax credits are received, using the proportional amortization method. This update is effective for financial statements issued for fiscal years and interim periods beginning after December 15, 2023. The Company adopted this standard in 2024. The adoption of this standard did not have a material impact on the Company’s consolidated financial statements.

In November 2023, FASB issued ASU 2023-07, “Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures”. The amendments in this ASU require improved reportable segment information on an annual and interim basis, primarily through enhanced disclosures about significant segment expenses. This update will be effective for financial statements issued for fiscal years beginning after December 15, 2023, and interim periods for fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company adopted this standard in 2024. The adoption of this standard did not have a material impact on the Company’s consolidated financial statements.

### Recent Accounting Pronouncements Not Yet Adopted

In August 2023, FASB issued ASU 2023-05, “Business Combinations - Joint Venture Formations (Subtopic 805-60): Recognition and Initial Measurement”. The amendments in this ASU require that a joint venture, upon formation, apply a new basis of accounting and initially measure assets and liabilities at fair value, with exceptions to fair value measurement that are consistent with the business combinations guidance. This update will be effective prospectively for all joint venture formations with a formation date on or after January 1, 2025. Early adoption is permitted. The Company does not expect this standard to have a material impact on the consolidated financial statements.

In December 2023, FASB issued ASU 2023-09, “Income Taxes (Topic 740): Improvements to Income Tax Disclosures”. The amendments in this ASU require improved annual income tax disclosures surrounding rate reconciliation, income taxes paid, and other disclosures. This update will be effective for financial statements issued for fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company is currently evaluating the impact of this standard on the consolidated financial statements.

In November 2024, FASB issued ASU 2024-03 “Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40)”. The amendments in this ASU require expanded disclosure and disaggregation of certain costs and expenses including, but not limited to, purchases of inventory, employee compensation, depreciation, depletion, and amortization. This update will be effective for financial statements issued for fiscal years beginning after December 15, 2026, and interim periods for fiscal years beginning after December 15, 2027. Early adoption is permitted. The Company is currently evaluating the impact of this standard on the consolidated financial statements.

In November 2024, FASB issued ASU 2024-04, “Debt - Debt with Conversion and Other Options (Subtopic 470-20)”. The amendments in this ASU clarify the requirements for determining whether certain settlements of convertible debt instruments should be accounted for as an induced conversion. This update will be effective for financial statements issued for fiscal years beginning after December 15, 2025, and interim periods for fiscal years beginning after December 15, 2026. Early adoption is permitted. The Company is currently evaluating the impact of this standard on the consolidated financial statements.

### **Impact of Inflation and Changing Prices**

The consolidated financial statements and notes thereto presented herein have been prepared in accordance with U.S. GAAP, which require the measurement of financial position and operating results in terms of historical dollar amounts without considering the changes in the relative purchasing power of money over time due to inflation. The impact of inflation is reflected in the increased cost of the Company’s operations. Unlike industrial companies, nearly all of the assets and liabilities of the Company are monetary in nature. As a result, interest rates have a greater impact on the Company’s performance than do the effects of general levels of inflation. Interest rates do not necessarily move in the same direction or to the same extent as the price of goods and services.

### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

#### **Management of Interest Rate Risk (“IRR”)**

Market risk is the risk of loss from adverse changes in market prices and rates. The Company’s market risk arises primarily from the IRR inherent in its lending, investment, deposit-taking, and funding activities. The Company’s profitability is affected by fluctuations in interest rates. Changes in interest rates may negatively or positively impact the Company’s earnings to the extent that the interest rates borne by assets and liabilities do not change at the same speed, to the same extent or on the same basis. Changes in interest rates may also negatively or positively impact the market value of the Company’s investment securities, in particular fixed-rate instruments. Net gains or losses in available-for-sale securities can increase or decrease accumulated other comprehensive income or loss and total stockholders’ equity. Management actively monitors and manages IRR. The extent of the movement of interest rates, higher or lower, is an uncertainty that could have a substantial impact on the earnings and stockholders’ equity of the Company.

The principal objectives of the IRR management function are to: evaluate the IRR inherent in the Company’s business; determine the level of risk appropriate given the Company’s business focus, operating and interest rate environment, capital and liquidity requirements, and performance objectives; and manage the risk consistent with Board approved guidelines. The Company’s Board maintains an Asset Liability Committee (“ALCO”) consisting of members of management, responsible for reviewing asset liability policies and the IRR position. ALCO meets regularly and reports the Company’s IRR position and trends to the Board on a regular basis.

The Company utilizes a number of strategies to manage IRR including, but not limited to: (1) managing the origination, purchase, sale, and retention of various types of loans with differing IRR profiles; (2) attempting to reduce the overall interest rate sensitivity of liabilities by emphasizing stable relationship-based deposits and longer-term deposits; (3) selectively purchasing interest rate swaps and caps converting the rates for customer loans to manage individual loans and the Bank's overall IRR profile; (4) managing the investment portfolio IRR profile; (5) managing the maturities and rate structures of borrowings and time deposits; and (6) purchasing interest rate swaps to manage overall balance sheet interest rate risk.

The matching of assets and liabilities may be analyzed by examining the extent to which such assets and liabilities are "interest rate sensitive." Interest rate sensitivity is monitored through the use of an IRR model, which measures the change in the institution's economic value of equity ("EVE") and net interest income under various interest rate scenarios. EVE is the difference between the net present value of assets, liabilities and off-balance-sheet contracts. Interest rate sensitivity is monitored by management through the use of a model which measures IRR by modeling the change in EVE and net interest income over a range of interest rate scenarios. Modeled assets and liabilities are assumed to reprice at respective repricing or maturity dates. Pricing caps and floors are included in the results, where applicable. The Company uses prepayment expectations set forth by market sources as well as Company generated data where applicable. Generally, cash flows from loans and securities are assumed to be reinvested to maintain a static balance sheet. Other assumptions about balance sheet mix are generally held constant.

The methodologies and assumptions used in this analysis are periodically evaluated and refined in response to changes in the market environment, changes in the Company's balance sheet composition, enhancements in the Company's modeling and other factors. Such changes may affect historical comparisons of these results. For loans, investments, borrowings and time deposits, the fair value used in the EVE closely aligns with the Company's fair value measurements defined within Note 15, Fair Value Measurements to the Consolidated Financial Statements. However, for non-maturity deposits, the fair value differs for EVE as it also considers the likelihood of deposit and withdrawals and current weighted average rate relative to market rates. The Company's weighted average age of non-maturity deposit accounts is approximately 11 years, and the weighted average cost is 1.64%.

The Company performs a variety of EVE and twelve-month net interest income sensitivity scenarios. At both December 31, 2024 and 2023, the Company was in compliance with Board guidelines for each scenario. The following table sets forth sensitivity for a specific range of interest rate scenarios as of December 31, 2024 and 2023.

| Change in Interest Rates in Basis Points<br>(Rate Shock) | December 31, 2024           |                     | December 31, 2023           |                     |
|--|-----------------------------|---------------------|-----------------------------|---------------------|
|  | Economic Value of<br>Equity | Net Interest Income | Economic Value of<br>Equity | Net Interest Income |
|  | % Change                    | % Change            | % Change                    | % Change            |
| 300  | (6.2)%                      | (0.8)%              | (12.8)%                     | (2.2)%              |
| 200  | (3.6)                       | 0.1                 | (9.1)                       | (1.3)               |
| 100  | (1.5)                       | 0.4                 | (5.2)                       | (0.4)               |
| Static   | —                           | —                   | —                           | —                   |
| (100)  | 1.5                         | (0.5)               | 7.0                         | (0.5)               |
| (200)  | 1.8                         | (1.3)               | 8.8                         | (1.9)               |
| (300)  | (0.6)                       | (2.6)               | 6.8                         | (4.2)               |

The net interest income sensitivity results at December 31, 2024 was modestly asset sensitive to neutral as compared to the prior year. The change in sensitivity from prior year was impacted by an increase in floating-rate securities and term borrowings, a deposit mix shift within non-maturity deposits with lower betas as well as a change in loan prepayments, partially offset by an increase in overnight borrowings and a reduction in short-term time deposits.

Overall, the measure of EVE at risk decreased in all rate scenarios from December 31, 2023 to December 31, 2024. This decrease was the result of an increase in floating-rate securities and term borrowings, a deposit mix shift within non-maturity deposits with lower betas and longer average lives, as well as a change in loan prepayments.

Certain shortcomings are inherent in the methodology used in the EVE and net interest income IRR measurements. The model requires the making of certain assumptions which may tend to oversimplify the manner in which actual yields and costs respond to changes in market interest rates. First, the model assumes that the composition of the Company's interest sensitive assets and liabilities existing at the beginning of a period remains constant over the period being measured. Second, the model assumes that a particular change in interest rates is reflected uniformly across the yield curve regardless of the duration to maturity or repricing of specific assets and liabilities. Third, the model does not take into account the Company's business or strategic plans or any steps it may take to respond to changes in rates. Fourth, prepayment, rate sensitivity, and average life assumptions can have a significant impact on the IRR model results. Lastly, the model utilizes data derived from historical performance.

Accordingly, although the above measurements provide an indication of the Company's IRR exposure at a particular point in time, such measurements are not intended to provide a precise forecast of the effect of changes in market interest rates. Given the unique nature of the post-pandemic interest rate environment and the speed with which interest rates have been changing, the projections noted above on the Company's EVE and net interest income can be expected to significantly differ from actual results.

## **Item 8. Financial Statements and Supplementary Data**

### **Report of Independent Registered Public Accounting Firm**

To the Stockholders and the Board of Directors of OceanFirst Financial Corp.:

#### **Opinion on the Financial Statements**

We have audited the accompanying consolidated statements of financial condition of OceanFirst Financial Corp. and subsidiaries (the “Company”) as of December 31, 2024 and 2023, the related consolidated statements of income, comprehensive income, changes in stockholders’ equity, and cash flows, for each of the three years in the period ended December 31, 2024, and the related notes (collectively referred to as the “financial statements”). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2024 and 2023, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2024, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company’s internal control over financial reporting as of December 31, 2024, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 28, 2025, expressed an unqualified opinion on the Company’s internal control over financial reporting.

#### **Basis for Opinion**

These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on the Company’s financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### **Critical Audit Matters**

The critical audit matters communicated below are matters arising from the current-period audit of the financial statements that were communicated or required to be communicated to the audit committee and that (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

##### ***Allowance for Loan Credit Losses - Refer to Notes 1 and 5 to the financial statements***

###### ***Critical Audit Matter Description***

The allowance for loan credit losses (“ACL”) is management’s estimate of credit losses currently expected over the life of the loan portfolio, or the amount of amortized cost basis not expected to be collected, at the balance sheet date.

The Company’s methodology to measure the ACL incorporates both quantitative and qualitative information to assess lifetime expected credit losses at the portfolio segment level. The quantitative component includes the calculation of loss rates using an open pool method. Under this method, the Company calculates a loss rate based on historical loan level loss experience for portfolio segments with similar risk characteristics. The historical loss rate is adjusted for select macroeconomic variables that consider both historical trends as well as forecasted trends for a single economic scenario. The adjusted loss rate is calculated for an eight-quarter forecast period then reverts to the historical loss rate on a straight-line basis over four quarters. The

Company considers qualitative adjustments to expected credit loss estimates for information not already captured in the loss estimation process. Qualitative factor adjustments may increase or decrease management's estimate of expected credit losses.

Adjustments will not be made for information that has already been considered and included in the quantitative allowance. Qualitative loss factors are based on management's judgment of company, market, industry or business specific data, changes in loan composition, performance trends, regulatory changes, uncertainty of macroeconomic forecasts, and other asset specific risk characteristics.

We identified the ACL as a critical audit matter because of the complexity of the Company's model and the significant assumptions used by management. Auditing the ACL required a high degree of auditor judgment and an increased extent of effort, including the need to involve credit specialists when performing audit procedures to evaluate the reasonableness of management's model and assumptions.

#### *How the Critical Audit Matter Was Addressed in the Audit*

Our audit procedures related to qualitative adjustments within the ACL included the following, among others:

- We tested the design and operating effectiveness of management's controls covering the key data, assumptions and judgments impacting the ACL.
- We evaluated the appropriateness of the Company's accounting policies and methodologies, involved in determining the ACL.
- We involved credit specialists to assist us in evaluating the Company's CECL model, including the reasonableness of the models and the selection of and calibration to economic factors.
- We assessed the reasonableness of the Company's qualitative methodology, tested key calculations utilized within the qualitative estimate and agreed underlying data within the calculation to source documents.

#### ***Goodwill - Refer to Note 1 to the financial statements***

##### *Critical Audit Matter Description*

The Company performs an annual goodwill impairment test over the Company's single reporting unit, as of August 31st or whenever certain triggering events occur or if changes in circumstances indicate potential impairment. An impairment charge is recognized when and to the extent the Company's carrying amount is determined to exceed its fair value. The results of the quantitative assessment indicated that the fair value of the Company's reporting unit exceeded its carrying amount as of the measurement date, which resulted in no impairment. The Company did not identify any triggering events between the annual assessment date and December 31, 2024.

The Company estimated the fair value of its single reporting unit using the market capitalization method, which is a form of a market approach. Under the market capitalization method, the Company estimated the fair value of the Company by utilizing observable market data to calculate the aggregate market value of the Company based on the total number of outstanding shares of common and preferred stock and the market prices of the shares as of the assessment date as well as consideration of initiatives unknown by the market and the evaluation of an implied control premium. The implied control premium was supported using a discounted cash flow method and evaluating the present value of market participant cost savings and synergies.

Auditing the estimated fair value of the Company involves a high degree of subjectivity, including the need to involve our fair value specialists, as it relates to evaluating whether management's judgments in determining whether the implied control premium was reasonable.

#### *How the Critical Audit Matter Was Addressed in the Audit*

Our audit procedures related to the judgements made by management included the following, among others:

- We evaluated the reasonableness of the Company's valuation methodology.
- We tested the design and operating effectiveness of controls over goodwill, including financial forecasts, unknown conditions by the market as of the assessment date, and selection of control premium, including the estimate of market participant cost savings.
- We evaluated the reasonableness of the Company's financial forecasts by comparing to (1) historical results, (2) internal communications to management and the Board of Directors, and (3) forecasted information included in industry growth rate statistics.

- We evaluated the reasonableness of management's estimate of market participant cost savings by (1) comparing to cost savings announced in recent bank acquisitions and (2) assessing the Company's existing cost structure for potential cost savings and comparing that to management's estimate.
- With the assistance of our fair value specialists, we evaluated the significant valuation assumptions including, among others, the control premium used by the Company, which included testing the underlying source information and the mathematical accuracy of the calculations by developing a range of independent estimates and comparing to those selected by management.

/s/ Deloitte & Touche LLP

Philadelphia, PA  
February 28, 2025

We have served as the Company's auditor since 2022.

## **Report of Independent Registered Public Accounting Firm**

To the stockholders and the Board of Directors of OceanFirst Financial Corp.:

### **Opinion on Internal Control over Financial Reporting**

We have audited the internal control over financial reporting of OceanFirst Financial Corp. and subsidiaries (the “Company”) as of December 31, 2024, based on criteria established in Internal Control — Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2024, based on criteria established in Internal Control — Integrated Framework (2013) issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated financial statements as of and for the year ended December 31, 2024, of the Company and our report dated February 28, 2025, expressed an unqualified opinion on those financial statements.

### **Basis for Opinion**

The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

### **Definition and Limitations of Internal Control over Financial Reporting**

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Deloitte & Touche LLP

Philadelphia, PA

February 28, 2025

**OceanFirst Financial Corp.**  
**CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION**  
(dollars in thousands, except per share amounts)

|   | <b>December 31, 2024</b> | <b>December 31, 2023</b> |
|---|--------------------------|--------------------------|
| <b>Assets</b>   |                          |                          |
| Cash and due from banks   | \$ 123,615               | \$ 153,718               |
| Debt securities available-for-sale, at estimated fair value (encumbered \$470,844 at December 31, 2024 and \$304,340 at December 31, 2023)  | 827,500                  | 753,892                  |
| Debt securities held-to-maturity, net of allowance for securities credit losses of \$967 at December 31, 2024 and \$1,133 at December 31, 2023 (estimated fair value of \$952,917 at December 31, 2024 and \$1,068,438 at December 31, 2023) (encumbered \$599,200 at December 31, 2024 and \$850,634 at December 31, 2023) | 1,045,875                | 1,159,735                |
| Equity investments  | 84,104                   | 100,163                  |
| Restricted equity investments, at cost  | 108,634                  | 93,766                   |
| Loans receivable, net of allowance for loan credit losses of \$73,607 at December 31, 2024 and \$67,137 at December 31, 2023  | 10,055,429               | 10,136,721               |
| Loans held-for-sale   | 21,211                   | 5,166                    |
| Interest and dividends receivable   | 45,914                   | 51,874                   |
| Other real estate owned   | 1,811                    | —                        |
| Premises and equipment, net   | 115,256                  | 121,372                  |
| Bank owned life insurance   | 270,208                  | 266,498                  |
| Assets held for sale  | —                        | 28                       |
| Goodwill  | 523,308                  | 506,146                  |
| Intangibles   | 12,680                   | 9,513                    |
| Other assets  | 185,702                  | 179,661                  |
| Total assets  | <u>\$ 13,421,247</u>     | <u>\$ 13,538,253</u>     |
| <b>Liabilities and Stockholders' Equity</b>   |                          |                          |
| Deposits  | \$ 10,066,342            | \$ 10,434,949            |
| Federal Home Loan Bank ("FHLB") advances  | 1,072,611                | 848,636                  |
| Securities sold under agreements to repurchase with customers   | 60,567                   | 73,148                   |
| Other borrowings  | 197,546                  | 196,456                  |
| Advances by borrowers for taxes and insurance   | 23,031                   | 22,407                   |
| Other liabilities   | 298,393                  | 300,712                  |
| Total liabilities   | <u>11,718,490</u>        | <u>11,876,308</u>        |
| Stockholders' equity:   |                          |                          |
| Preferred stock, \$0.01 par value, \$1,000 liquidation preference, 5,000,000 shares authorized, 57,370 shares issued at both December 31, 2024 and December 31, 2023  | 1                        | 1                        |
| Common stock, \$0.01 par value, 150,000,000 shares authorized, 62,673,192 and 62,182,767 shares issued at December 31, 2024 and December 31, 2023, respectively; and 58,554,871 and 59,447,684 shares outstanding at December 31, 2024 and December 31, 2023, respectively  | 613                      | 613                      |
| Additional paid-in capital  | 1,168,321                | 1,161,755                |
| Retained earnings   | 641,727                  | 592,542                  |
| Accumulated other comprehensive loss  | (15,853)                 | (20,862)                 |
| Less: Unallocated common stock held by Employee Stock Ownership Plan ("ESOP")   | (2,542)                  | (3,780)                  |
| Treasury stock, 4,118,321 and 2,735,083 shares at December 31, 2024 and December 31, 2023, respectively   | (90,617)                 | (69,106)                 |
| OceanFirst Financial Corp. stockholders' equity   | 1,701,650                | 1,661,163                |
| Non-controlling interest  | 1,107                    | 782                      |
| Total stockholders' equity  | <u>1,702,757</u>         | <u>1,661,945</u>         |
| Total liabilities and stockholders' equity  | <u>\$ 13,421,247</u>     | <u>\$ 13,538,253</u>     |

See accompanying Notes to Consolidated Financial Statements.

**OceanFirst Financial Corp.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(in thousands, except per share amount)

|   | For the Year Ended December 31, |            |            |
|---|---------------------------------|------------|------------|
|   | 2024                            | 2023       | 2022       |
| <b>Interest income:</b>                               |                                 |            |            |
| Loans   | \$ 545,243                      | \$ 521,865 | \$ 390,386 |
| Debt securities                                       | 77,749                          | 59,273     | 34,407     |
| Equity investments and other                          | 19,181                          | 26,836     | 6,382      |
| Total interest income                                 | 642,173                         | 607,974    | 431,175    |
| <b>Interest expense:</b>                              |                                 |            |            |
| Deposits  | 242,133                         | 172,018    | 31,021     |
| Borrowed funds  | 66,005                          | 66,225     | 22,677     |
| Total interest expense                                | 308,138                         | 238,243    | 53,698     |
| Net interest income                                   | 334,035                         | 369,731    | 377,477    |
| Provision for credit losses                           | 7,689                           | 17,678     | 7,768      |
| Net interest income after provision for credit losses | 326,346                         | 352,053    | 369,709    |
| <b>Other income:</b>                                  |                                 |            |            |
| Bankcard services revenue                             | 6,197                           | 5,912      | 9,219      |
| Trust and asset management revenue                    | 1,745                           | 2,529      | 2,386      |
| Fees and service charges                              | 21,791                          | 21,254     | 22,802     |
| Net gain on sales of loans                            | 2,358                           | 428        | 358        |
| Net gain (loss) on equity investments                 | 4,225                           | (3,732)    | 9,685      |
| Net (loss) gain from other real estate operations     | (20)                            | —          | 48         |
| Income from bank owned life insurance                 | 7,905                           | 5,280      | 6,578      |
| Commercial loan swap income                           | 879                             | 741        | 7,065      |
| Other   | 5,107                           | 1,212      | 953        |
| Total other income                                    | 50,187                          | 33,624     | 59,094     |
| <b>Operating expenses:</b>                            |                                 |            |            |
| Compensation and employee benefits                    | 138,341                         | 135,802    | 131,915    |
| Occupancy   | 20,811                          | 21,188     | 20,817     |
| Equipment   | 4,250                           | 4,650      | 4,987      |
| Marketing   | 5,165                           | 4,238      | 2,947      |
| Federal deposit insurance and regulatory assessments  | 10,955                          | 11,157     | 7,359      |
| Data processing                                       | 24,280                          | 24,835     | 23,095     |
| Check card processing                                 | 4,412                           | 4,640      | 4,971      |
| Professional fees                                     | 9,483                           | 18,297     | 12,993     |
| Amortization of intangibles                           | 3,333                           | 3,984      | 4,718      |
| Branch consolidation expense, net                     | —                               | 70         | 713        |
| Merger related expenses                               | 1,779                           | 22         | 2,735      |
| Other operating expense                               | 23,068                          | 20,029     | 17,631     |
| Total operating expenses                              | 245,877                         | 248,912    | 234,881    |
| Income before provision for income taxes              | 130,656                         | 136,765    | 193,922    |
| Provision for income taxes                            | 30,266                          | 32,700     | 46,565     |
| Net income  | 100,390                         | 104,065    | 147,357    |
| Net income attributable to non-controlling interest   | 325                             | 36         | 754        |
| Net income attributable to OceanFirst Financial Corp. | 100,065                         | 104,029    | 146,603    |
| Dividends on preferred shares                         | 4,016                           | 4,016      | 4,016      |
| Net income available to common stockholders           | \$ 96,049                       | \$ 100,013 | \$ 142,587 |
| Basic earnings per share                              | \$ 1.65                         | \$ 1.70    | \$ 2.43    |
| Diluted earnings per share                            | \$ 1.65                         | \$ 1.70    | \$ 2.42    |
| Average basic shares outstanding                      | 58,296                          | 58,948     | 58,730     |
| Average diluted shares outstanding                    | 58,297                          | 58,957     | 58,878     |

See accompanying Notes to Consolidated Financial Statements.

**OceanFirst Financial Corp.**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
(in thousands)

|  | For the Year Ended December 31, |                   |                   |
|--|---------------------------------|-------------------|-------------------|
|  | 2024                            | 2023              | 2022              |
| Net income   | \$ 100,390                      | \$ 104,065        | \$ 147,357        |
| Other comprehensive income (loss):   |                                 |                   |                   |
| Unrealized gain (loss) on debt securities (net of tax expense of \$1,561 and \$4,560 in 2024 and 2023, respectively, and tax benefit of \$10,629 in 2022)                          | 4,698                           | 14,312            | (33,402)          |
| Accretion of unrealized loss on debt securities reclassified to held-to-maturity (net of tax expense of \$169, \$213 and \$242 in 2024, 2023, and 2022, respectively)              | 244                             | 290               | 348               |
| Unrealized loss on derivative hedges (net of tax benefit of \$304, \$257 and \$8 in 2024, 2023 and 2022, respectively)   | (956)                           | (808)             | (25)              |
| Reclassification adjustment for loss (gains) included in net income (net of tax expense of \$326 and \$423 in 2024 and 2023, respectively, and net of tax benefit of \$26 in 2022) | 1,023                           | 1,326             | (82)              |
| Total other comprehensive income (loss), net of tax  | 5,009                           | 15,120            | (33,161)          |
| Total comprehensive income   | 105,399                         | 119,185           | 114,196           |
| Less: comprehensive income attributable to non-controlling interest  | 325                             | 36                | 754               |
| Total comprehensive income attributable to OceanFirst Financial Corp.  | 105,074                         | 119,149           | 113,442           |
| Less: Dividends on preferred shares  | 4,016                           | 4,016             | 4,016             |
| Total comprehensive income available to common stockholders  | <u>\$ 101,058</u>               | <u>\$ 115,133</u> | <u>\$ 109,426</u> |

See accompanying Notes to Consolidated Financial Statements.

**OceanFirst Financial Corp.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY**  
(dollars in thousands, except per share amounts)

**For the Years Ended December 31, 2024, 2023 and 2022**

|   | Preferred<br>Stock | Common<br>Stock | Additional<br>Paid-In<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>(Loss) Gain | Employee<br>Stock<br>Ownership<br>Plan | Treasury<br>Stock | Non-<br>Controlling<br>Interest | Total        |
|---|--------------------|-----------------|----------------------------------|----------------------|--|--|-------------------|---------------------------------|--------------|
| Balance at December 31, 2021                                  | \$ 1               | \$ 611          | \$ 1,146,781                     | \$ 442,306           | \$ (2,821)   | \$ (8,615)                             | \$ (61,710)       | \$ —                            | \$ 1,516,553 |
| Net income  | —                  | —               | —                                | 146,603              | —  | —                                      | —                 | 754                             | 147,357      |
| Other comprehensive loss, net of tax                          | —                  | —               | —                                | —                    | (33,161)   | —                                      | —                 | —                               | (33,161)     |
| Stock compensation  | —                  | —               | 6,638                            | —                    | —  | —                                      | —                 | —                               | 6,638        |
| Allocation of ESOP stock                                      | —                  | —               | 82                               | —                    | —  | 2,424                                  | —                 | —                               | 2,506        |
| Cash dividend – \$0.74 per share                              | —                  | —               | —                                | (43,495)             | —  | —                                      | —                 | —                               | (43,495)     |
| Exercise of stock options                                     | —                  | 1               | 1,320                            | (897)                | —  | —                                      | —                 | —                               | 424          |
| Repurchase 373,223 shares of common stock                     | —                  | —               | —                                | —                    | —  | —                                      | (7,396)           | —                               | (7,396)      |
| Preferred stock dividend                                      | —                  | —               | —                                | (4,016)              | —  | —                                      | —                 | —                               | (4,016)      |
| Acquisition of Trident Abstract Title Agency, LLC (“Trident”) | —                  | —               | —                                | —                    | —  | —                                      | —                 | 836                             | 836          |
| Distribution to non-controlling interest                      | —                  | —               | —                                | 6                    | —  | —                                      | —                 | (788)                           | (782)        |
| Balance at December 31, 2022                                  | 1                  | 612             | 1,154,821                        | 540,507              | (35,982)   | (6,191)                                | (69,106)          | 802                             | 1,585,464    |
| Net income  | —                  | —               | —                                | 104,029              | —  | —                                      | —                 | 36                              | 104,065      |
| Other comprehensive income, net of tax                        | —                  | —               | —                                | —                    | 15,120   | —                                      | —                 | —                               | 15,120       |
| Stock compensation  | —                  | —               | 5,854                            | —                    | —  | —                                      | —                 | —                               | 5,854        |
| Allocation of ESOP stock                                      | —                  | —               | (341)                            | —                    | —  | 2,411                                  | —                 | —                               | 2,070        |
| Cash dividend – \$0.80 per share                              | —                  | —               | —                                | (47,258)             | —  | —                                      | —                 | —                               | (47,258)     |
| Exercise of stock options                                     | —                  | 1               | 1,421                            | (720)                | —  | —                                      | —                 | —                               | 702          |
| Preferred stock dividend                                      | —                  | —               | —                                | (4,016)              | —  | —                                      | —                 | —                               | (4,016)      |
| Distribution to non-controlling interest                      | —                  | —               | —                                | —                    | —  | —                                      | —                 | (55)                            | (55)         |
| Balance at December 31, 2023                                  | 1                  | 613             | 1,161,755                        | 592,542              | (20,862)   | (3,780)                                | (69,106)          | 782                             | 1,661,945    |
| Net income  | —                  | —               | —                                | 100,065              | —  | —                                      | —                 | 325                             | 100,390      |
| Other comprehensive income, net of tax                        | —                  | —               | —                                | —                    | 5,009  | —                                      | —                 | —                               | 5,009        |
| Stock compensation  | —                  | —               | 6,084                            | —                    | —  | —                                      | —                 | —                               | 6,084        |
| Allocation of ESOP stock                                      | —                  | —               | (124)                            | —                    | —  | 1,238                                  | —                 | —                               | 1,114        |
| Cash dividend – \$0.80 per share                              | —                  | —               | —                                | (46,864)             | —  | —                                      | —                 | —                               | (46,864)     |
| Exercise of stock options                                     | —                  | —               | 571                              | —                    | —  | —                                      | —                 | —                               | 571          |
| Repurchase 1,383,238 shares of common stock                   | —                  | —               | 35                               | —                    | —  | —                                      | (21,511)          | —                               | (21,476)     |
| Preferred stock dividend                                      | —                  | —               | —                                | (4,016)              | —  | —                                      | —                 | —                               | (4,016)      |
| Balance at December 31, 2024                                  | \$ 1               | \$ 613          | \$ 1,168,321                     | \$ 641,727           | \$ (15,853)  | \$ (2,542)                             | \$ (90,617)       | \$ 1,107                        | \$ 1,702,757 |

See accompanying Notes to Consolidated Financial Statements.

**OceanFirst Financial Corp.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(dollars in thousands)

|   | <b>For the Year Ended December 31,</b> |             |             |
|---|--|-------------|-------------|
|   | <b>2024</b>                            | <b>2023</b> | <b>2022</b> |
| Cash flows from operating activities:   |  |             |             |
| Net income  | \$ 100,390                             | \$ 104,065  | \$ 147,357  |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |             |             |
| Depreciation and amortization of premises and equipment                           | 10,903                                 | 12,327      | 11,683      |
| Allocation of ESOP stock  | 1,114                                  | 2,070       | 2,506       |
| Stock compensation  | 6,084                                  | 5,854       | 6,638       |
| Net excess tax expense on stock compensation                                      | 365                                    | 243         | 216         |
| Amortization of intangibles   | 3,333                                  | 3,984       | 4,718       |
| Net accretion of purchase accounting adjustments                                  | (2,865)                                | (5,848)     | (9,752)     |
| Amortization of servicing asset   | 308                                    | 90          | 77          |
| Net premium amortization in excess of discount accretion on securities            | 870                                    | 3,133       | 7,164       |
| Net amortization of deferred costs on borrowings                                  | 626                                    | 598         | 548         |
| Net amortization of deferred fees/costs and premiums/discounts on loans           | (3,055)                                | (1,094)     | 1,129       |
| Provision for credit losses   | 7,689                                  | 17,678      | 7,768       |
| Net gain on sale of other real estate owned                                       | —                                      | —           | (54)        |
| Net write-down of fixed assets held-for-sale to net realizable value              | —                                      | 459         | 1,482       |
| Net gain on sale of fixed assets  | (131)                                  | (26)        | (38)        |
| Net (gain) loss on equity investments   | (4,225)                                | 3,732       | (9,685)     |
| Net gain on sales of loans  | (2,358)                                | (428)       | (358)       |
| Net loss on sale of available-for-sale securities                                 | 106                                    | 697         | —           |
| Proceeds from sales of residential loans held for sale                            | 270,171                                | 58,495      | 12,616      |
| Residential loans originated for sale   | (283,858)                              | (62,543)    | (13,158)    |
| Increase in value of bank owned life insurance                                    | (6,566)                                | (5,280)     | (6,578)     |
| Net (gain) loss on sale of assets held for sale                                   | (855)                                  | 233         | (1,959)     |
| Decrease (increase) in interest and dividends receivable                          | 5,960                                  | (7,170)     | (12,098)    |
| Deferred tax (benefit) provision  | (337)                                  | 3,151       | 1,777       |
| (Increase) decrease in other assets   | (3,364)                                | 34,504      | (80,233)    |
| (Decrease) increase in other liabilities  | (8,062)                                | (44,663)    | 178,684     |
| Total adjustments   | (8,147)                                | 20,196      | 103,093     |
| Net cash provided by operating activities   | 92,243                                 | 124,261     | 250,450     |
| Cash flows from investing activities:   |  |             |             |
| Net decrease (increase) in loans receivable                                       | 199,094                                | (243,545)   | (1,126,997) |
| Purchases of loan pools   | (84,464)                               | (35,904)    | (171,623)   |
| Discounts received (premiums paid) on purchased loan pools                        | 8,397                                  | (1,210)     | (866)       |
| Proceeds from sale of loans   | —                                      | —           | 13,388      |
| Purchase of debt securities available-for-sale                                    | (256,784)                              | (302,909)   | (69,493)    |
| Purchase of debt securities held-to-maturity                                      | (6,971)                                | (65,567)    | (249,751)   |
| Purchase of equity investments  | (3,082)                                | (7,661)     | (9,366)     |
| Proceeds from maturities and calls of debt securities available-for-sale          | 19,537                                 | 22,376      | 104,449     |
| Proceeds from maturities and calls of debt securities held-to-maturity            | 22,217                                 | 19,425      | 30,241      |
| Proceeds from sales of debt securities available-for-sale                         | 7,121                                  | 1,300       | 30,257      |
| Proceeds from sales of equity investments   | 22,782                                 | 4,822       | 19,234      |
| Principal repayments on debt securities available-for-sale                        | 162,329                                | 926         | —           |
| Principal repayments on debt securities held-to-maturity                          | 100,472                                | 108,037     | 135,417     |
| Proceeds from bank owned life insurance   | 2,856                                  | 385         | 4,182       |

**OceanFirst Financial Corp.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued)**  
(dollars in thousands)

|   | For the Year Ended December 31, |                   |                   |
|---|---------------------------------|-------------------|-------------------|
|   | 2024                            | 2023              | 2022              |
| Cash flows from investing activities (continued):                           |                                 |                   |                   |
| Proceeds from the redemption of restricted equity investments               | 81,199                          | 128,964           | 234,627           |
| Purchases of restricted equity investments                                  | (96,067)                        | (113,447)         | (290,710)         |
| Proceeds from sales of other real estate owned                              | —                               | —                 | 160               |
| Proceeds from sales of assets held-for-sale                                 | 883                             | 3,719             | 8,130             |
| Purchases of premises and equipment   | (7,567)                         | (7,708)           | (16,107)          |
| Proceeds from disposal of premises and equipment                            | 3,380                           | —                 | —                 |
| Purchases of operating lease equipment                                      | —                               | —                 | (4,789)           |
| Net cash consideration (paid) received for acquisition                      | (68,932)                        | —                 | 38,609            |
| Net cash provided by (used in) investing activities                         | 106,400                         | (487,997)         | (1,321,008)       |
| Cash flows from financing activities:                                       |                                 |                   |                   |
| Net (decrease) increase in deposits   | (366,502)                       | 760,023           | (56,963)          |
| (Decrease) increase in short-term borrowings                                | (12,667)                        | 3,950             | (49,672)          |
| Net proceeds (repayment) from FHLB advances                                 | 223,975                         | (362,530)         | 1,211,166         |
| Repayments of other borrowings  | —                               | —                 | (35,104)          |
| Increase in advances by borrowers for taxes and insurance                   | 624                             | 1,002             | 1,100             |
| Exercise of stock options   | 571                             | 702               | 424               |
| Payment of employee taxes withheld from stock awards                        | (2,391)                         | (2,350)           | (1,502)           |
| Purchase of treasury stock  | (21,476)                        | —                 | (7,396)           |
| Dividends paid  | (50,880)                        | (51,274)          | (47,511)          |
| Distributions to non-controlling interest                                   | —                               | (55)              | (782)             |
| Net cash (used in) provided by financing activities                         | (228,746)                       | 349,468           | 1,013,760         |
| Net decrease in cash and due from banks and restricted cash                 | (30,103)                        | (14,268)          | (56,798)          |
| Cash and due from banks and restricted cash at beginning of year            | 153,718                         | 167,986           | 224,784           |
| Cash and due from banks and restricted cash at end of year                  | <u>\$ 123,615</u>               | <u>\$ 153,718</u> | <u>\$ 167,986</u> |
| <b>Supplemental disclosure of cash flow information:</b>                    |                                 |                   |                   |
| Cash and due from banks at beginning of year                                | \$ 153,718                      | \$ 167,946        | \$ 204,949        |
| Restricted cash at beginning of year  | —                               | 40                | 19,835            |
| Cash and due from banks and restricted cash at beginning of year            | <u>\$ 153,718</u>               | <u>\$ 167,986</u> | <u>\$ 224,784</u> |
| Cash and due from banks at end of year                                      | \$ 123,615                      | \$ 153,718        | \$ 167,946        |
| Restricted cash at end of year  | —                               | —                 | 40                |
| Cash and due from banks and restricted cash at end of year                  | <u>\$ 123,615</u>               | <u>\$ 153,718</u> | <u>\$ 167,986</u> |
| Cash paid during the year for:  |                                 |                   |                   |
| Interest  | \$ 320,264                      | \$ 225,405        | \$ 49,700         |
| Income taxes  | 33,786                          | 29,331            | 25,383            |
| Non-cash activities:  |                                 |                   |                   |
| Accretion of unrealized loss on securities reclassified to held-to-maturity | 413                             | 503               | 590               |
| Net loan charge-offs (recoveries)   | 1,555                           | 8,382             | (340)             |
| Transfer of premises and equipment to assets held-for-sale                  | —                               | 1,302             | 2,776             |
| Transfer of securities from held-to-maturity to available-for-sale          | 500                             | —                 | —                 |
| Transfer of loans receivable to loans held-for-sale                         | —                               | —                 | 13,178            |
| Settlement of preexisting loan receivable from Spring Garden                | 96,979                          | —                 | —                 |

**OceanFirst Financial Corp.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued)**  
(dollars in thousands)

|  | For the Year Ended December 31, |             |                  |
|--|---------------------------------|-------------|------------------|
|  | 2024                            | 2023        | 2022             |
| <b>Supplemental disclosure of cash flow information (continued):</b> |                                 |             |                  |
| Acquisition:   |                                 |             |                  |
| Non-cash assets acquired:  |                                 |             |                  |
| Loans  | \$ 140,062                      | \$ —        | \$ —             |
| Other current assets   | —                               | —           | 238              |
| Premises and equipment   | 157                             | —           | 18               |
| Right of use ("ROU") asset   | —                               | —           | 779              |
| Other real estate owned  | 1,666                           | —           | —                |
| Other assets   | 1,122                           | —           | 81               |
| Goodwill and other intangible assets, net                            | 23,662                          | —           | 5,827            |
| Total non-cash assets acquired                                       | <u>\$ 166,669</u>               | <u>\$ —</u> | <u>\$ 6,943</u>  |
| Liabilities assumed:   |                                 |             |                  |
| Lease liability  | —                               | —           | 779              |
| Other liabilities  | 4,033                           | —           | 43,937           |
| Total lease and other liabilities                                    | <u>\$ 4,033</u>                 | <u>\$ —</u> | <u>\$ 44,716</u> |
| Total liabilities assumed  | <u>\$ 4,033</u>                 | <u>\$ —</u> | <u>\$ 44,716</u> |

See accompanying Notes to Consolidated Financial Statements.

## **Notes to Consolidated Financial Statements**

### **Note 1. Summary of Significant Accounting Policies**

#### **Principles of Consolidation**

The consolidated financial statements include the accounts of: OceanFirst Financial Corp. (the “Company”); its wholly-owned subsidiaries, OceanFirst Bank N.A. (the “Bank”) and OceanFirst Risk Management, Inc.; the Bank’s direct and indirect wholly-owned subsidiaries, OceanFirst REIT Holdings, Inc., OceanFirst Management Corp., OceanFirst Realty Corp., Casaba Real Estate Holdings Corporation, Country Property Holdings, Inc., OFB Acquisition LLC; Spring Garden Capital Group, LLC (and its subsidiaries) (“Spring Garden”), and a majority controlling interest in Trident Abstract Title Agency, LLC (“Trident”). All significant intercompany accounts and transactions have been eliminated in consolidation.

#### **Business**

The Bank provides a range of regional community banking services to retail and commercial customers through a network of branches and offices throughout New Jersey and in the major metropolitan areas between Massachusetts and Virginia. The Bank is subject to competition from other financial institutions and certain technology companies. It is also subject to the regulations of certain regulatory agencies and undergoes periodic examinations by those regulatory authorities.

#### **Basis of Financial Statement Presentation**

The consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles (“GAAP”). The preparation of the accompanying consolidated financial statements, in conformity with these accounting principles, requires management to make estimates and assumptions about future events. These estimates and the underlying assumptions affect the amounts of assets and liabilities reported, disclosures about contingent assets and liabilities, and reported amounts of revenues and expenses. Material estimates that are particularly susceptible to significant change in the near term include the determination of the allowance for credit losses and goodwill. These estimates and assumptions are based on management’s best estimates and judgment. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current and forecasted economic environment, which management believes to be reasonable under the circumstances. Such estimates and assumptions are adjusted when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Changes in those estimates resulting from continuing changes, including in the economic environment, will be reflected in the financial statements in future periods.

#### **Cash and Cash Equivalents**

Cash and cash equivalents consist of cash on hand, cash items in the process of collection, and interest-bearing deposits in other financial institutions. For purposes of the Consolidated Statements of Cash Flows, the Company considers all highly liquid debt instruments with original maturities of three months or less to be cash equivalents.

#### **Securities**

Securities include debt securities held-to-maturity (“HTM”) and debt securities available-for-sale (“AFS”). Debt securities include U.S. government and agency obligations, state and municipal debt obligations, corporate debt securities, asset-backed securities, and mortgage-backed securities (“MBS”). Mortgage-backed securities include: agency residential and commercial mortgage-backed securities which are issued and guaranteed by one of the Federal Home Loan Mortgage Corporation (“FHLMC”), the Federal National Mortgage Association (“FNMA”), the Government National Mortgage Association (“GNMA”), or the Small Business Administration (“SBA”); and non-agency commercial mortgage-backed securities.

Management determines the appropriate classification at the time of purchase. If management has the positive intent not to sell a security and the Company would not be required to sell such a security prior to maturity, the securities can be classified as HTM debt securities. Such securities are stated at amortized cost. Securities in the AFS category are securities which the Company may sell prior to maturity as part of its asset/liability management strategy. Such securities are carried at estimated fair value and unrealized gains and losses, net of related tax effect, are excluded from earnings, but are included as a separate component of stockholders’ equity and as part of other comprehensive income. Gains or losses on the sale of such securities are included in other income using the specific identification method. Discounts and premiums on debt securities are accreted or amortized using the level-yield method over the estimated lives of the securities, including the effect of prepayments.

Upon the transfer of debt securities from AFS to HTM classification, unrealized gains or losses at the transfer date continue to be reflected in accumulated other comprehensive income and are amortized into interest income over the remaining life of the securities.

Securities also include equity investments. Equity investments with readily determinable fair value are reported at fair value, with changes in fair value reported in net income. Equity investments without readily determinable fair values are carried at cost less impairment, if any, plus or minus adjustments resulting from observable price changes in orderly transactions for the identical or similar investment of the same issuer (measurement alternative). Certain equity investments without readily determinable fair values are measured at net asset value (“NAV”) per share as a practical expedient.

#### *Credit Losses for Available-for-Sale Debt Securities*

For AFS debt securities where fair value is less than amortized cost, the security is considered impaired when amounts are deemed uncollectible or when the Company intends, or more likely than not will be required, to sell the AFS debt security before recovery of the amortized cost basis.

On a quarterly basis the Company evaluates the AFS debt securities for impairment. Securities that are in an unrealized loss position are reviewed to determine if a securities credit loss exists based on certain quantitative and qualitative factors. The primary factors considered in evaluating whether an impairment exists include: (a) the extent to which the fair value is less than the amortized cost basis, (b) the financial condition, credit rating and future prospects of the issuer, (c) whether the debtor is current on contractually obligated interest and principal payments, and (d) whether the Company intends to sell the security and whether it is more likely than not that the Company will not be required to sell the security.

If a determination is made that an AFS debt security is impaired, the Company will estimate the amount of the unrealized loss that is attributable to credit and all other non-credit related factors. The credit related component will be recognized as a securities provision for credit losses through an allowance for securities credit losses. The securities provision for credit losses will be limited to the difference between the security’s amortized cost basis and fair value and any future changes may be reversed, limited to the amount previously expensed, in the period they occur. The non-credit related component will be recorded as an adjustment to accumulated other comprehensive income, net of tax.

The evaluation of securities for impairment is a quantitative and qualitative process, which is subject to risks and uncertainties and is intended to determine whether declines in the estimated fair value of investments should be recognized in current period earnings. The risks and uncertainties include changes in general economic conditions, the issuer’s financial condition and/or future prospects, the effects of changes in interest rates or credit spreads, and the expected recovery period.

#### **Loans Receivable**

Loans receivable, other than loans held-for-sale, are stated at unpaid principal balance, plus unamortized premiums less unearned discounts, net of deferred loan origination and commitment fees and costs, and the associated allowance for loan credit losses.

Loan origination and commitment fees and certain direct loan origination costs are deferred and the net fee or cost is recognized in interest income using the level-yield method over the contractual life of the specifically identified loans, adjusted for actual prepayments. For each loan class, a loan is considered past due when a payment has not been received in accordance with the contractual terms. Loans which are more than 90 days past due, and other loans in the process of foreclosure, are placed on non-accrual status. Interest income previously accrued on these loans, but not yet received, is reversed in the current period. Any interest subsequently collected is credited to income in the period of recovery only after the full principal balance has been brought current and has returned to accrual status. A loan is returned to accrual status when all amounts due have been received, payments remain current for a period of six months, and the remaining principal and interest are deemed collectible.

Loans are charged-off in the period the loans, or portion thereof, are deemed uncollectible. The Company will record a loan charge-off to reduce a loan to the estimated fair value of the underlying collateral, less cost to sell, if it is determined that it is probable that recovery will come primarily from the sale of the collateral.

#### **Loans Held for Sale and Mortgage Servicing Rights**

Loans held for sale are carried at the lower of unpaid principal balance, net, or estimated fair value on an aggregate basis. Estimated fair value is generally determined based on bid quotations from secondary markets. Any reduction in loans held for sale are recorded through net gain on sales of loans. Gains or losses recognized on sales to the secondary market are also recorded in net gain on sale of loans.

For certain mortgage loan sales, the Company will retain the contractual right to service those loans for a fee, and as such a mortgage servicing rights asset is recorded with a corresponding gain on sale. Mortgage servicing rights represent the fair value assigned to the rights in the contracts that obligate the Company to service the loans sold in exchange for a servicing fee. The assets are subsequently accounted for under the amortization method and are amortized over the estimated economic life of the related mortgage in proportion to the estimated expected future net servicing revenue generated from servicing the loan and are periodically evaluated for impairment. Servicing income and the related amortization of servicing rights are recorded in fees and other charges within non-interest income on the Consolidated Statement of Income. Mortgage servicing assets are included within other assets on the Consolidated Statements of Financial Condition.

### **Allowance for Credit Losses (“ACL”)**

Under the current expected credit loss (“CECL”) model, the allowance for credit losses on financial assets is a valuation allowance estimated at each balance sheet date in accordance with GAAP that is deducted from the financial assets’ amortized cost basis to present the net amount expected to be collected on the financial assets. The CECL model also applies to certain off-balance sheet credit exposures.

The Company estimates the ACL on loans based on the underlying assets’ amortized cost basis, which is the amount at which the financing receivable is originated or acquired, adjusted for applicable accretion or amortization of premium, discount, net deferred fees or costs, collection of cash, and charge-offs. In the event that collection of principal becomes uncertain, the Company has policies in place to write-off accrued interest receivable by reversing interest income in a timely manner. Therefore, the Company has made a policy election to exclude accrued interest from the amortized cost basis and therefore excludes it from the measurement of the ACL.

Expected credit losses are reflected in the ACL through a charge to provision for credit losses. The Company’s estimate of the ACL reflects credit losses currently expected over the remaining contractual life of the assets. When the Company deems all or a portion of a financial asset to be uncollectible the appropriate amount is written off and the ACL is reduced by the same amount. The Company applies judgment to determine when a financial asset is deemed uncollectible. When available information confirms that specific financial assets, or portions thereof, are uncollectible, these amounts are charged off against the ACL. Subsequent recoveries, if any, are credited to the ACL when received.

The Company measures the ACL of financial assets on a collective portfolio segment basis when the financial assets share similar risk characteristics. The Company has identified the following portfolio segments of financial assets with similar risk characteristics for measuring expected credit losses: commercial real estate - investor (including commercial real estate - construction and land), commercial real estate - owner occupied, commercial and industrial, residential real estate, consumer (including student loans) and HTM debt securities. The Company further segments the commercial loan portfolios by risk rating and the residential and consumer loan portfolios by delinquency. The HTM portfolio is segmented by rating category.

The Company’s methodology to measure the ACL incorporates both quantitative and qualitative information to assess lifetime expected credit losses at the portfolio segment level. The quantitative component includes the calculation of loss rates using an open pool method. Under this method, the Company calculates a loss rate based on historical loan level loss experience for portfolio segments with similar risk characteristics. The historical loss rate is adjusted for select macroeconomic variables that consider both historical trends as well as forecasted trends for a single economic scenario. The adjusted loss rate is calculated for an eight quarter forecast period then reverts to the historical loss rate on a straight-line basis over four quarters. The Company differentiates its loss-rate method for HTM debt securities by looking to publicly available historical default and recovery statistics based on the attributes of issuer type, rating category and time to maturity. The Company measures expected credit losses of these financial assets by applying loss rates to the amortized cost basis of each asset taking into consideration amortization, prepayment and default assumptions.

The Company considers qualitative adjustments to expected credit loss estimates for information not already captured in the loss estimation process. Qualitative factor adjustments may increase or decrease management’s estimate of expected credit losses. Adjustments will not be made for information that has already been considered and included in the quantitative allowance. Qualitative loss factors are based on management’s judgment of company, market, industry or business specific data, changes in loan composition, performance trends, regulatory changes, uncertainty of macroeconomic forecasts, and other asset specific risk characteristics.

### *Collateral Dependent Financial Assets*

For collateral dependent financial assets where the Company has determined that foreclosure of the collateral is probable and where the borrower is experiencing financial difficulty, the ACL is measured based on the difference between the fair value of

the collateral and the amortized cost basis of the asset as of the measurement date. Fair value is generally calculated based on the value of the underlying collateral less an appraisal discount and the estimated cost to sell.

#### *Modification to Borrowers Experiencing Financial Difficulty*

The Company adopted Accounting Standards Update (“ASU”) 2022-02 on January 1, 2023, which eliminated recognition and measurement for troubled debt restructuring (“TDR”) by creditors. The Company considers a loan to be a modification to borrowers experiencing financial difficulty if (1) the borrower is experiencing financial difficulty; and (2) the Company, for economic or legal reasons related to a borrower’s financial condition or difficulties, modifies the loan in the form of a reduction in interest rate, an extension in term, principal forgiveness, other than insignificant payment delay, or a combination thereof.

#### *Loan Commitments and Allowance for Loan Credit Losses on Off-Balance Sheet Credit Exposures*

Financial assets include off-balance sheet credit instruments, such as commitments to make loans and commercial letters of credit, issued to meet customer financing needs. The Company’s exposure to loan credit loss in the event of nonperformance by the other party to the financial instrument for off-balance sheet loan commitments is represented by the contractual amount of those instruments. Such financial instruments are recorded when they are funded.

The Company records an allowance for loan credit losses on off-balance sheet credit exposures through a charge to loan provision for credit losses for off-balance sheet credit exposures. The ACL on off-balance sheet credit exposures is estimated by portfolio segment at each balance sheet date under the CECL model using the same methodologies as portfolio loans, taking into consideration management’s assumption of the likelihood that funding will occur, and is included in other liabilities on the Company’s Consolidated Statements of Financial Condition.

#### *Acquired Loans*

Acquired loans are recorded at fair value at the date of acquisition based on a discounted cash flow methodology that considers various factors including the type of loan and related collateral, classification status, fixed or variable interest rate, loan term and whether or not the loan was amortizing, and a discount rate reflecting the Company’s assessment of risk inherent in the cash flow estimates. Certain acquired loans are grouped together according to similar risk characteristics and are aggregated when applying various valuation techniques. These cash flow evaluations are subjective as they require material estimates, all of which may be susceptible to significant change.

Loans acquired in a business combination that have experienced more-than-insignificant deterioration in credit quality since origination are considered purchased with credit deterioration (“PCD”) loans. The Company evaluated acquired loans for deterioration in credit quality based on any of, but not limited to, the following: (1) non-accrual status; (2) modifications to borrowers experiencing financial difficulty; (3) risk ratings of special mention, substandard or doubtful; (4) watchlist credits; and (5) delinquency status, including loans that were current on acquisition date, but had been previously delinquent. At the acquisition date, an estimate of expected credit losses was made for groups of PCD loans with similar risk characteristics and individual PCD loans without similar risk characteristics. This initial allowance for credit losses is allocated to individual PCD loans and added to the purchase price or acquisition date fair values to establish the initial amortized cost basis of the PCD loans. As the initial allowance for credit losses is added to the purchase price, there is no provision for credit losses recognized upon acquisition of a PCD loan. Any difference between the unpaid principal balance of PCD loans and the amortized cost basis is considered to relate to noncredit factors and results in a discount or premium. Discounts and premiums are recognized through interest income on a level-yield method over the life of the loans.

For acquired loans not deemed PCD at acquisition, the differences between the initial fair value and the unpaid principal balance are recognized as interest income on a level-yield basis over the lives of the related loans. At the acquisition date, an initial allowance for expected credit losses is estimated and recorded as a provision for credit losses.

The subsequent measurement of expected credit losses for all acquired loans is the same as the subsequent measurement of expected credit losses for originated loans.

#### **Other Real Estate Owned (“OREO”)**

Other real estate owned is carried at the lower of cost or estimated fair value, less estimated costs to sell. When a property is acquired, the excess of the loan balance over estimated fair value is charged to the allowance for credit losses for loans. Operating results from other real estate owned, including rental income, operating expenses, gains and losses realized from the sales of other real estate owned, and subsequent write-downs are recorded as incurred.

## **Premises and Equipment**

Land is carried at cost and premises and equipment, including land improvements and leasehold improvements, are stated at cost less accumulated depreciation and amortization or, in the case of acquired premises, the estimated fair value on the acquisition date. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets or leases. Generally, depreciable lives are as follows: computer software and equipment: 3 years; furniture, fixtures and other electronic equipment: 5 years; building improvements: 10 years; leasehold improvements: the shorter of 10 years or lease term; buildings: 30 years; interactive teller machines ("ITM"): 7 years; automobiles: 3 years; solar power system: 25 years; and land improvements: the shorter of 15 years or term of lease (if applicable). Depreciable assets are placed in service when they are in a condition for use and available for their designated function. The Company has not developed any internal use software. Repair and maintenance items are expensed and improvements are capitalized. Gains and losses on dispositions are reflected in branch consolidation expenses, other operating expense and other income.

## **Leases**

The Company recognizes lease agreements on the Consolidated Statements of Financial Condition as a ROU asset and a corresponding lease liability. The ROU asset and lease liability are calculated as the present value of the minimum lease payments over the lease term, discounted for the rate implicit in the lease, provided the rate is readily determinable; otherwise the Company generally utilizes its incremental borrowing rate, at lease inception, over a similar term.

## **Income Taxes**

The Company utilizes the asset and liability method of accounting for income taxes. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. Any interest and penalties on taxes payable are included as part of the provision for income taxes.

## **Bank Owned Life Insurance ("BOLI")**

Bank owned life insurance is accounted for using the cash surrender value method and is recorded at its realizable value. Part of the Company's BOLI is invested in a separate account insurance product, which is invested in a fixed income portfolio. The separate account includes stable value protection which maintains realizable value at book value with investment gains and losses amortized over future periods. Increases in cash surrender value are included in other non-interest income, while proceeds from death benefits are generally recorded as a reduction to the carrying value. When incurred, death benefits in excess of carrying value are recognized in other non-interest income.

## **Intangible Assets**

Intangible assets resulting from acquisitions, under the acquisition method of accounting, consists of goodwill, customer relationship intangible, and core deposit intangibles. Customer relationship intangible asset represents the value associated with the business relationships which was acquired through Spring Garden acquisition. The core deposit intangible asset represents the future economic benefit, including the present value of future tax benefits, of the potential cost saving from acquiring the core deposits as part of an acquisition compared to the cost of alternative funding sources. Both intangibles are recognized over its estimated useful life and are included within amortization of intangibles within non-interest expense.

Goodwill represents the excess of the purchase price over the estimated fair value of identifiable net assets acquired through purchase acquisitions. Goodwill with an indefinite useful life is evaluated for impairment on an annual basis, or more frequently if events or changes in circumstances indicate potential impairment between annual measurement dates. The Company prepares a qualitative assessment, and if necessary, a quantitative assessment, in determining whether goodwill may be impaired. The factors considered in the qualitative assessment include macroeconomic conditions, industry and market conditions and overall financial performance of the Company, among other factors. Under a quantitative assessment, the Company will estimate the fair value of the Company through a combination of income and market approach valuation methodologies. The Company completes its annual goodwill impairment test as of August 31 and evaluates triggering events during interim periods, as applicable.

The Company completed its annual goodwill impairment test as of August 31, 2024. For the annual test, the Company bypassed the qualitative assessment and proceeded directly to the quantitative impairment test based on the stock price of the Company on the measurement date and economic uncertainty. To perform the quantitative assessment, the Company estimated the fair value of equity using the market capitalization method of the market approach, consideration of initiatives unknown by the market and evaluation of any implied control premium. Management further supported the conclusions by assessing a combination of an income valuation methodology, comprising a discounted cash flow analysis and market valuation methodologies, comprising the guideline public company and guideline merged and acquired company methods.

The market capitalization method calculated the aggregate market value of the Company based on the total number of outstanding shares of common and preferred stock and the market prices of the shares as of the assessment date. The Company evaluated conditions that were unknown by the market as of the assessment date and how a market participant would evaluate an implied control premium for the Company. The implied control premium was supported using a discounted cash flow analysis that contemplated the present value of assumed market participant cost savings and synergies.

The discounted cash flow (“DCF”) estimated the present value of future cash flows. A DCF analysis requires significant judgment to model financial forecasts, which included loan and deposit growth, income on securities, forward interest rates, fee generation and expense incurrence, industry and economic trends, and other relevant considerations. For periods beyond those forecasted, a terminal value was estimated based on an assumed long-term growth rate, which was derived using the Gordon Growth Model. The discount rate applied to the forecasted cash flows was calculated using a build-up approach, which starts with the risk-free interest rate, which was then calibrated for market and company specific risk premiums, including a beta, equity risk, size, and company-specific risk premiums to reflect risks and uncertainties in the financial market and in the Company’s business projections.

The market approach for guideline public company method utilizes observable market data from comparable public companies, including price-to-tangible book value ratios, to estimate the Company’s fair value. This approach also incorporates a control premium to represent the Company’s expectation of a hypothetical acquisition. The market approach for guideline merged and acquired company method utilizes observable transactions of actual prices paid for target companies that operated in comparable industries or markets facing similar risks. Both methods of the market approach require judgment in the selection of comparable companies or comparable transactions and includes those with similar business activities, and related operating environments.

The results of the quantitative assessment indicated that the fair value of the Company’s reporting unit exceeded its carrying amount, which resulted in no impairment loss at August 31, 2024. The Company did not identify any triggering events between the annual assessment date and December 31, 2024.

## **Segment Reporting**

The Company’s operations are solely in the financial services industry and provides a range of regional community banking services to retail and commercial customers. The Company operates throughout New Jersey and in the major metropolitan areas between Massachusetts and Virginia.

Operating segments are defined as components of an entity for which separate financial information is available and is regularly reviewed by the chief operating decision maker (“CODM”). The Company’s CODM is the Chairman and Chief Executive Officer. The CODM makes operating decisions and manages the activities of the business on a consolidated basis. Therefore, management concluded the Company has a single operating segment, and therefore one reportable segment.

Further, the CODM allocates resources and assesses performance based on an ongoing review of the Company’s consolidated financial results. Specifically, the CODM reviews net income, reported within the consolidated statements of income, along with information in consolidated statement of financial condition to decide whether to reinvest profits into the Company or other strategic investments. Refer to the Consolidated Statements of Financial Condition and Consolidated Statements of Income for net income and all significant expenses regularly provided to and reviewed by the CODM.

## **Earnings Per Share**

Basic earnings per share is computed by dividing net income available to common stockholders by the weighted average number of shares of common stock outstanding. Diluted earnings per share is calculated by dividing net income available to common stockholders by the weighted average number of shares of common stock outstanding and potential common stock utilizing the treasury stock method. All share amounts exclude unallocated shares of stock held by the Company’s ESOP and by incentive plans.

## **Stock-Based Compensation**

The Company recognizes compensation expense related to stock options and awards, including market-based performance awards, over the requisite service period, generally based on the instruments' grant-date fair value, reduced by actual and estimated forfeitures. Certain performance-based stock awards and the associated compensation expense fluctuates based on the estimated probability of achievement of the Company-defined performance goals. The Company also recognizes compensation expense on phantom stock units, which are liability-classified time-based awards, over the requisite service period based on the Company's grant date stock price and remeasured monthly.

## **Derivative Instruments**

The Company accounts for derivative financial instruments under ASC Topic 815, Derivatives and Hedging, which requires the Company to record all derivatives on the balance sheet at fair value. Accounting for changes in the fair value of a derivative depends on whether or not the derivative has been designated and qualifies for hedge accounting. For derivatives not designated as hedging instruments, changes in the fair value are recognized directly in earnings. For derivatives designated as hedging instruments, the accounting treatment is dependent upon the type of hedge. The Company only has a cash flow hedge.

Cash flow hedges are used to mitigate the variability in the cash flows of a specific pool of assets, or of forecasted transactions, caused by interest rate fluctuations. The changes in the fair value of cash flow hedges are initially reported in other comprehensive income. Amounts are subsequently reclassified from accumulated other comprehensive income to earnings when the hedged transactions occur, specifically within the same line item as the hedged item.

To qualify for hedge accounting, the Company assesses the effectiveness of the derivative in offsetting the risk associated with the exposure being hedged, at inception and on a quarterly basis thereafter. The Company uses quantitative methods, such as regression analyses, and qualitative comparisons of critical terms and the evaluation of any changes in those terms. If it is determined that a derivative is not highly effective at hedging the designated exposure, hedge accounting is discontinued prospectively.

## **Accounting Pronouncements Adopted in 2024**

In June 2022, the Financial Accounting Standards Board ("FASB") issued ASU 2022-03, "Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions". The amendments in this ASU clarify that a contractual restriction on the sale of an equity security is not considered part of the unit of account of the equity security and, therefore, is not considered in measuring fair value. The amendments also clarify that an entity cannot, as a separate unit of account, recognize and measure a contractual sale restriction. In addition, this update introduces new disclosure requirements to provide information about the contractual sales restriction including the nature and remaining duration of the restriction. This update is effective for financial statements issued for fiscal years and interim periods beginning after December 15, 2023. The Company adopted this standard in 2024. The adoption of this standard did not have a material impact on the Company's consolidated financial statements.

In March 2023, FASB issued ASU 2023-02, "Investments - Equity Method and Joint Venture (Topic 323): Accounting for Investments in Tax Credit Structures Using the Proportional Amortization Method". The amendments in this ASU permit reporting entities to account for the tax equity investments, regardless of the tax credit program from which the income tax credits are received, using the proportional amortization method. This update is effective for financial statements issued for fiscal years and interim periods beginning after December 15, 2023. The Company adopted this standard in 2024. The adoption of this standard did not have a material impact on the Company's consolidated financial statements.

In November 2023, FASB issued ASU 2023-07, "Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures". The amendments in this ASU require improved reportable segment information on an annual and interim basis, primarily through enhanced disclosures about significant segment expenses. This update will be effective for financial statements issued for fiscal years beginning after December 15, 2023, and interim periods for fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company adopted this standard in 2024. The adoption of this standard did not have a material impact on the Company's consolidated financial statements.

## **Note 2. Regulatory Matters**

The Company is subject to regulation by the Board of Governors of the Federal Reserve System (the "FRB") and the Bank is primarily subject to regulation and supervision by the Office of the Comptroller of the Currency (the "OCC") and the Consumer Financial Protection Bureau (the "CFPB"), as well as the FDIC as deposit insurer. The Company and the Bank are required by applicable regulations to maintain minimum levels of regulatory capital. Under the regulations in effect at December 31, 2024, the Company and the Bank were required to maintain a minimum ratio of Tier 1 capital to total average assets of 4.0%; a

minimum ratio of common equity Tier 1 capital to risk-weighted assets of 7.0%; a minimum ratio of Tier 1 capital to risk-weighted assets of 8.5%; and a minimum ratio of total (core and supplementary) capital to risk-weighted assets of 10.5%. These ratios include the impact of the required 2.50% capital conservation buffer.

Under the regulatory framework for prompt corrective action, federal regulators are required to take certain supervisory actions (and may take additional discretionary actions) with respect to an undercapitalized institution. Such actions could have a direct material effect on an institution's financial statements. The regulations establish a framework for the classification of banking institutions into five categories: well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized. Generally, an institution is considered well-capitalized if it has a Tier 1 capital ratio of 5.0%; a common equity Tier 1 risk-based ratio of at least 6.5%; a Tier 1 risk-based ratio of at least 8.0%; and a total risk-based capital ratio of at least 10.0%. At December 31, 2024 and 2023, the Company and the Bank exceeded all regulatory capital requirements currently applicable.

The following is a summary of the Company's and Bank's regulatory capital amounts and ratios as of December 31, 2024 and 2023 compared to the regulatory minimum capital adequacy requirements and the regulatory requirements for classification as a well-capitalized institution then in effect (dollars in thousands):

| As of December 31, 2024                        | Actual       |        | For capital adequacy purposes |                      | To be well-capitalized under Prompt Corrective Action |        |
|--|--------------|--------|-------------------------------|----------------------|---|--------|
|  | Amount       | Ratio  | Amount                        | Ratio                | Amount  | Ratio  |
| <b>Company:</b>                                |              |        |                               |                      |   |        |
| Tier 1 capital (to average assets)             | \$ 1,235,832 | 9.50 % | \$ 520,239                    | 4.00 %               | N/A   | N/A    |
| Common equity Tier 1 (to risk-weighted assets) | 1,105,180    | 11.17  | 692,897                       | 7.00 <sup>(1)</sup>  | N/A   | N/A    |
| Tier 1 capital (to risk-weighted assets)       | 1,235,832    | 12.49  | 841,375                       | 8.50 <sup>(1)</sup>  | N/A   | N/A    |
| Total capital (to risk-weighted assets)        | 1,437,278    | 14.52  | 1,039,345                     | 10.50 <sup>(1)</sup> | N/A   | N/A    |
| <b>Bank:</b>                                   |              |        |                               |                      |   |        |
| Tier 1 capital (to average assets)             | \$ 1,161,564 | 8.99 % | \$ 516,798                    | 4.00 %               | \$ 645,998  | 5.00 % |
| Common equity Tier 1 (to risk-weighted assets) | 1,161,564    | 11.83  | 687,383                       | 7.00 <sup>(1)</sup>  | 638,284   | 6.50   |
| Tier 1 capital (to risk-weighted assets)       | 1,161,564    | 11.83  | 834,679                       | 8.50 <sup>(1)</sup>  | 785,580   | 8.00   |
| Total capital (to risk-weighted assets)        | 1,238,011    | 12.61  | 1,031,074                     | 10.50 <sup>(1)</sup> | 981,975   | 10.00  |
| <b>As of December 31, 2023</b>                 |              |        |                               |                      |   |        |
| <b>Company:</b>                                |              |        |                               |                      |   |        |
| Tier 1 capital (to average assets)             | \$ 1,218,142 | 9.31 % | \$ 523,588                    | 4.00 %               | N/A   | N/A    |
| Common equity Tier 1 (to risk-weighted assets) | 1,088,542    | 10.86  | 701,778                       | 7.00 <sup>(1)</sup>  | N/A   | N/A    |
| Tier 1 capital (to risk-weighted assets)       | 1,218,142    | 12.15  | 852,159                       | 8.50 <sup>(1)</sup>  | N/A   | N/A    |
| Total capital (to risk-weighted assets)        | 1,413,400    | 14.10  | 1,052,667                     | 10.50 <sup>(1)</sup> | N/A   | N/A    |
| <b>Bank:</b>                                   |              |        |                               |                      |   |        |
| Tier 1 capital (to average assets)             | \$ 1,155,896 | 8.90 % | \$ 519,690                    | 4.00 %               | \$ 649,612  | 5.00 % |
| Common equity Tier 1 (to risk-weighted assets) | 1,155,896    | 11.65  | 694,620                       | 7.00 <sup>(1)</sup>  | 645,004   | 6.50   |
| Tier 1 capital (to risk-weighted assets)       | 1,155,896    | 11.65  | 843,467                       | 8.50 <sup>(1)</sup>  | 793,852   | 8.00   |
| Total capital (to risk-weighted assets)        | 1,226,154    | 12.36  | 1,041,930                     | 10.50 <sup>(1)</sup> | 992,315   | 10.00  |

(1) Includes the Capital Conservation Buffer of 2.50%.

The Company and the Bank satisfied the criteria to be "well-capitalized" under the Prompt Corrective Action regulations.

Capital distributions and certain discretionary bonus payments are limited if the capital conservation buffer of 2.50% is not maintained. Applicable regulations also impose limitations upon capital distributions by the Company, such as dividends and payments to repurchase or otherwise acquire shares. The Company may not declare or pay cash dividends on or repurchase any of its shares of common stock if the effect thereof would cause stockholders' equity to be reduced below applicable regulatory capital minimum requirements or if such declaration and payment would otherwise violate regulatory requirements.

### **Note 3. Business Combinations**

#### **Merger Related Expenses**

The Company incurred merger related expenses of \$1.8 million, \$22,000, and \$2.7 million for the years ended December 31, 2024, 2023, and 2022, respectively. The following table summarizes the merger related expenses for the years ended December 31, 2024, 2023 and 2022:

|                          | For the Year Ended December 31, |              |                 |
|--------------------------|---------------------------------|--------------|-----------------|
|                          | 2024                            | 2023         | 2022            |
|                          | (in thousands)                  |              |                 |
| Data processing fees     | \$ —                            | \$ 10        | \$ 790          |
| Professional fees        | 1,506                           | 12           | 1,936           |
| Other/miscellaneous fees | 273                             | —            | 9               |
| Merger related expenses  | <u>\$ 1,779</u>                 | <u>\$ 22</u> | <u>\$ 2,735</u> |

Merger related expenses for 2024 primarily include expenses related to the acquisition of Spring Garden, which was completed on October 1, 2024. Merger related expenses for 2022 included expenses related to the terminated merger agreement with Partners Bancorp.

#### **Spring Garden Acquisition**

On October 1, 2024, the Company completed its acquisition of Spring Garden. The acquisition is complimentary to the Company's existing products and will expand the Company's specialty finance offerings. Total consideration paid was \$162.7 million and goodwill from the transaction amounted to \$17.2 million.

The acquisition was accounted for under the acquisition method of accounting. Under this method of accounting, the purchase price has been allocated to the respective assets acquired and liabilities assumed based upon their estimated fair values. The excess of consideration paid over the estimated fair value of the net assets acquired has been recorded as goodwill.

The following table summarizes the estimated fair values of the assets acquired and the liabilities assumed by the Company at the date of the acquisition for Spring Garden, net of total consideration paid (in thousands):

|   | At October 1, 2024   |
|---|----------------------|
|   | Estimated Fair Value |
| Total consideration paid <sup>(1)</sup> | <u>\$ 162,704</u>    |
| Assets acquired:                        |                      |
| Cash and cash equivalents               | \$ 68                |
| Loans                                   | 140,062              |
| Other real estate owned                 | 1,666                |
| Premises and equipment                  | 157                  |
| Other assets                            | 1,122                |
| Customer relationship intangible        | 6,500                |
| Total assets acquired                   | <u>149,575</u>       |
| Liabilities assumed:                    |                      |
| Other liabilities                       | 4,033                |
| Total liabilities assumed               | <u>4,033</u>         |
| Net assets acquired                     | <u>\$ 145,542</u>    |
| Goodwill recorded                       | <u>\$ 17,162</u>     |

(1) Cash consideration paid was \$68 million. The difference between the cash and total consideration paid includes adjustments for the settlement of pre-existing relationships.

The calculation of goodwill is subject to change for up to one year after the date of acquisition as additional information relative to the closing date estimates and uncertainties become available. While the calculation of goodwill is subject to change, the Company finalized its review of the acquired assets and liabilities and will not be recording any further adjustments to the carrying value.

### **Fair Value Measurement of Assets Acquired and Liabilities Assumed**

The methods used to determine the fair value of the assets acquired and liabilities assumed in the Spring Garden acquisition were as follows. Refer to Note 15 Fair Value Measurements, for a discussion of the fair value hierarchy.

#### *Loans*

The acquired loan portfolio was valued utilizing Level 3 inputs and included the use of present value techniques employing cash flow estimates and incorporated assumptions that marketplace participants would use in estimating fair values. In instances where reliable market information was not available, the Company used its own assumptions in an effort to determine reasonable fair value. Specifically, the Company utilized three separate fair value analyses which a market participant would employ in estimating the total fair value adjustment. The three separate fair valuation methodologies used were: (1) interest rate loan fair value analysis; (2) general credit fair value adjustment; and (3) specific credit fair value adjustment.

To prepare the interest rate fair value analysis, market rates for similar loans were obtained from various external data sources and reviewed by the Company's management for reasonableness. The weighted average of these rates was used as the fair value interest rate a market participant would utilize. A present value approach was utilized to calculate the interest rate fair value adjustment.

The general credit fair value adjustment was calculated using expected lifetime losses and estimated fair value adjustments for qualitative factors. The expected lifetime losses were calculated using an average of historical losses of the loan portfolio amongst peer groups were deemed appropriate. The adjustment related to qualitative factors, if any, was impacted by general economic conditions.

To calculate the specific credit fair value adjustment, the Company identified loans that experienced more-than-insignificant deterioration in credit quality since origination. Loans meeting this criteria were reviewed by comparing the contractual cash flows to expected collectible cash flows. The aggregate expected cash flows less the acquisition date fair value resulted in an accretable yield amount which will be recognized over the life of the loans.

#### *Customer Relationship Intangible*

The customer relationship intangible asset represents the value associated with the commercial construction business that was acquired, which was valued using the multi-period excess earnings method under the income approach. The customer relationship intangible totaled \$6.5 million, and is being amortized over its estimated useful life of approximately 7 years.

### **Intangibles**

The estimated future amortization expense for core deposit intangible and customer relationship intangible over the next five years and thereafter are as follows (in thousands):

| <b>For the Year Ending December 31,</b> | <b>Amortization Expense</b> |
|---|-----------------------------|
| 2025                                    | \$ 3,634                    |
| 2026                                    | 3,269                       |
| 2027                                    | 2,616                       |
| 2028                                    | 1,600                       |
| 2029                                    | 918                         |
| Thereafter                              | 643                         |
| <b>Total</b>                            | <b>\$ 12,680</b>            |

#### Note 4. Securities

The amortized cost, estimated fair value, and allowance for securities credit losses of debt securities available-for-sale and held-to-maturity at December 31, 2024 and 2023 are as follows (in thousands):

|  | Amortized<br>Cost   | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Estimated<br>Fair<br>Value | Allowance<br>for Securities<br>Credit<br>Losses |
|--|---------------------|------------------------------|-------------------------------|----------------------------|---|
| <b>At December 31, 2024</b>              |                     |                              |                               |                            |   |
| Debt securities available-for-sale:      |                     |                              |                               |                            |   |
| U.S. government and agency obligations   | \$ 62,396           | \$ 11                        | \$ (5,022)                    | \$ 57,385                  | \$ —  |
| Corporate debt securities                | 14,042              | 43                           | (762)                         | 13,323                     | —   |
| Asset-backed securities                  | 197,116             | 235                          | (84)                          | 197,267                    | —   |
| Mortgage-backed securities:              |                     |                              |                               |                            |   |
| Agency residential                       | 465,108             | 1,256                        | (801)                         | 465,563                    | —   |
| Agency commercial                        | 108,610             | —                            | (14,648)                      | 93,962                     | —   |
| Total mortgage-backed securities         | 573,718             | 1,256                        | (15,449)                      | 559,525                    | —   |
| Total debt securities available-for-sale | <u>\$ 847,272</u>   | <u>\$ 1,545</u>              | <u>\$ (21,317)</u>            | <u>\$ 827,500</u>          | <u>\$ —</u>                                     |
| Debt securities held-to-maturity:        |                     |                              |                               |                            |   |
| State and municipal debt obligations     | \$ 201,369          | \$ 199                       | \$ (13,665)                   | \$ 187,903                 | \$ (31)   |
| Corporate debt securities                | 65,350              | 775                          | (1,416)                       | 64,709                     | (734)   |
| Mortgage-backed securities:              |                     |                              |                               |                            |   |
| Agency residential                       | 680,052             | 44                           | (73,110)                      | 606,986                    | —   |
| Agency commercial                        | 79,925              | 1                            | (5,878)                       | 74,048                     | —   |
| Non-agency commercial                    | 20,146              | —                            | (875)                         | 19,271                     | (202)   |
| Total mortgage-backed securities         | 780,123             | 45                           | (79,863)                      | 700,305                    | (202)   |
| Total debt securities held-to-maturity   | <u>\$ 1,046,842</u> | <u>\$ 1,019</u>              | <u>\$ (94,944)</u>            | <u>\$ 952,917</u>          | <u>\$ (967)</u>                                 |
| Total debt securities                    | <u>\$ 1,894,114</u> | <u>\$ 2,564</u>              | <u>\$ (116,261)</u>           | <u>\$ 1,780,417</u>        | <u>\$ (967)</u>                                 |
| <b>At December 31, 2023</b>              |                     |                              |                               |                            |   |
| Debt securities available-for-sale:      |                     |                              |                               |                            |   |
| U.S. government and agency obligations   | \$ 66,490           | \$ —                         | \$ (5,796)                    | \$ 60,694                  | \$ —  |
| Corporate debt securities                | 10,096              | 11                           | (981)                         | 9,126                      | —   |
| Asset-backed securities                  | 295,796             | —                            | (4,252)                       | 291,544                    | —   |
| Mortgage-backed securities:              |                     |                              |                               |                            |   |
| Agency residential                       | 298,107             | 183                          | (97)                          | 298,193                    | —   |
| Agency commercial                        | 109,590             | —                            | (15,255)                      | 94,335                     | —   |
| Total mortgage-backed securities         | 407,697             | 183                          | (15,352)                      | 392,528                    | —   |
| Total debt securities available-for-sale | <u>\$ 780,079</u>   | <u>\$ 194</u>                | <u>\$ (26,381)</u>            | <u>\$ 753,892</u>          | <u>\$ —</u>                                     |
| Debt securities held-to-maturity:        |                     |                              |                               |                            |   |
| State and municipal debt obligations     | \$ 222,009          | \$ 251                       | \$ (14,550)                   | \$ 207,710                 | \$ (39)   |
| Corporate debt securities                | 69,809              | 391                          | (3,941)                       | 66,259                     | (987)   |
| Mortgage-backed securities:              |                     |                              |                               |                            |   |
| Agency residential                       | 765,632             | 901                          | (70,040)                      | 696,493                    | —   |
| Agency commercial                        | 82,734              | 10                           | (3,678)                       | 79,066                     | —   |
| Non-agency commercial                    | 20,684              | —                            | (1,774)                       | 18,910                     | (107)   |
| Total mortgage-backed securities         | 869,050             | 911                          | (75,492)                      | 794,469                    | (107)   |
| Total debt securities held-to-maturity   | <u>\$ 1,160,868</u> | <u>\$ 1,553</u>              | <u>\$ (93,983)</u>            | <u>\$ 1,068,438</u>        | <u>\$ (1,133)</u>                               |
| Total debt securities                    | <u>\$ 1,940,947</u> | <u>\$ 1,747</u>              | <u>\$ (120,364)</u>           | <u>\$ 1,822,330</u>        | <u>\$ (1,133)</u>                               |

The following table presents the activity in the allowance for credit losses for debt securities held-to-maturity for the years ended December 31, 2024 and 2023 (in thousands):

|  | For the Years Ended, |                   |
|--|----------------------|-------------------|
|  | 2024                 | 2023              |
| Allowance for securities credit losses |                      |                   |
| Beginning balance                      | \$ (1,133)           | \$ (1,128)        |
| Benefit (provision) for credit losses  | 166                  | (5)               |
| Total ending allowance balance         | <u>\$ (967)</u>      | <u>\$ (1,133)</u> |

The Company monitors the credit quality of debt securities held-to-maturity on a quarterly basis through the use of internal credit analysis supplemented by external credit ratings. Credit ratings of BBB- or Baa3 or higher are considered investment grade. Where multiple ratings are available, the Company considers the lowest rating when determining the allowance for securities credit losses. Under this approach, the amortized cost of debt securities held-to-maturity at December 31, 2024, aggregated by credit quality indicator, are as follows (in thousands):

|  | Investment Grade  | Non-Investment Grade/Non-rated | Total             |
|--|-------------------|--------------------------------|-------------------|
| <b>As of December 31, 2024</b>         |                   |                                |                   |
| State and municipal debt obligations   | \$ 200,533        | \$ 836                         | \$ 201,369        |
| Corporate debt securities              | 51,525            | 13,825                         | 65,350            |
| Non-agency commercial MBS              | 20,146            | —                              | 20,146            |
| Total debt securities held-to-maturity | <u>\$ 272,204</u> | <u>\$ 14,661</u>               | <u>\$ 286,865</u> |

There were \$156,000, \$697,000 and \$108,000 of realized losses on sale of debt securities available-for-sale for the years ended December 31, 2024, 2023 and 2022 respectively. The realized losses on debt securities is presented within Other under Total other income of the Consolidated Statements of Income.

The amortized cost and estimated fair value of debt securities at December 31, 2024 by contractual maturity are shown below (in thousands):

| At December 31, 2024                   | Amortized Cost    | Estimated Fair Value |
|--|-------------------|----------------------|
| Less than one year                     | \$ 40,608         | \$ 40,314            |
| Due after one year through five years  | 175,759           | 166,437              |
| Due after five years through ten years | 213,825           | 209,342              |
| Due after ten years                    | 110,081           | 104,494              |
|  | <u>\$ 540,273</u> | <u>\$ 520,587</u>    |

Actual maturities may differ from contractual maturities in instances where issuers have the right to call or prepay obligations with or without call or prepayment penalties. At December 31, 2024, corporate debt securities, state and municipal obligations, and asset-backed securities with an amortized cost of \$78.8 million, \$56.1 million, and \$197.1 million, respectively, and an estimated fair value of \$77.5 million, \$54.8 million, and \$197.3 million, respectively, were callable prior to the maturity date. Mortgage-backed securities are excluded from the above table since their effective lives are expected to be shorter than the contractual maturity date due to principal prepayments.

The estimated fair value and unrealized losses for debt securities available-for-sale and held-to-maturity at December 31, 2024 and December 31, 2023, segregated by the duration of the unrealized losses, are as follows (in thousands):

|  | Less than 12 Months  |                   | 12 Months or Longer  |                   | Total                |                   |
|--|----------------------|-------------------|----------------------|-------------------|----------------------|-------------------|
|  | Estimated Fair Value | Unrealized Losses | Estimated Fair Value | Unrealized Losses | Estimated Fair Value | Unrealized Losses |
| <b>At December 31, 2024</b>              |                      |                   |                      |                   |                      |                   |
| Debt securities available-for-sale:      |                      |                   |                      |                   |                      |                   |
| U.S. government and agency obligations   | \$ 3,221             | \$ —              | \$ 49,538            | \$ (5,022)        | \$ 52,759            | \$ (5,022)        |
| Corporate debt securities                | 4,793                | (55)              | 6,029                | (707)             | 10,822               | (762)             |
| Asset-backed securities                  | 31,588               | (21)              | 59,148               | (63)              | 90,736               | (84)              |
| MBS:                                     |                      |                   |                      |                   |                      |                   |
| Agency residential                       | 202,961              | (801)             | —                    | —                 | 202,961              | (801)             |
| Agency commercial                        | —                    | —                 | 93,962               | (14,648)          | 93,962               | (14,648)          |
| Total MBS                                | 202,961              | (801)             | 93,962               | (14,648)          | 296,923              | (15,449)          |
| Total debt securities available-for-sale | 242,563              | (877)             | 208,677              | (20,440)          | 451,240              | (21,317)          |
| Debt securities held-to-maturity:        |                      |                   |                      |                   |                      |                   |
| State and municipal debt obligations     | 7,098                | (176)             | 169,434              | (13,489)          | 176,532              | (13,665)          |
| Corporate debt securities                | 1,247                | (219)             | 25,518               | (1,197)           | 26,765               | (1,416)           |
| MBS:                                     |                      |                   |                      |                   |                      |                   |
| Agency residential                       | 114,557              | (1,647)           | 479,847              | (71,463)          | 594,404              | (73,110)          |
| Agency commercial                        | 3,894                | (20)              | 69,912               | (5,858)           | 73,806               | (5,878)           |
| Non-agency commercial                    | —                    | —                 | 19,271               | (875)             | 19,271               | (875)             |
| Total MBS                                | 118,451              | (1,667)           | 569,030              | (78,196)          | 687,481              | (79,863)          |
| Total debt securities held-to-maturity   | 126,796              | (2,062)           | 763,982              | (92,882)          | 890,778              | (94,944)          |
| Total debt securities                    | \$ 369,359           | \$ (2,939)        | \$ 972,659           | \$ (113,322)      | \$ 1,342,018         | \$ (116,261)      |
| <b>At December 31, 2023</b>              |                      |                   |                      |                   |                      |                   |
| Debt securities available-for-sale:      |                      |                   |                      |                   |                      |                   |
| U.S. government and agency obligations   | \$ 833               | \$ (2)            | \$ 59,861            | \$ (5,794)        | \$ 60,694            | \$ (5,796)        |
| Corporate debt securities                | 1,543                | (165)             | 6,116                | (816)             | 7,659                | (981)             |
| Asset-backed securities                  | —                    | —                 | 291,544              | (4,252)           | 291,544              | (4,252)           |
| MBS:                                     |                      |                   |                      |                   |                      |                   |
| Agency residential                       | 169,000              | (97)              | —                    | —                 | 169,000              | (97)              |
| Agency commercial                        | —                    | —                 | 94,335               | (15,255)          | 94,335               | (15,255)          |
| Total MBS                                | 169,000              | (97)              | 94,335               | (15,255)          | 263,335              | (15,352)          |
| Total debt securities available-for-sale | 171,376              | (264)             | 451,856              | (26,117)          | 623,232              | (26,381)          |
| Debt securities held-to-maturity:        |                      |                   |                      |                   |                      |                   |
| State and municipal debt obligations     | 6,671                | (23)              | 191,511              | (14,527)          | 198,182              | (14,550)          |
| Corporate debt securities                | 3,084                | (473)             | 58,386               | (3,468)           | 61,470               | (3,941)           |
| MBS:                                     |                      |                   |                      |                   |                      |                   |
| Agency residential                       | 95,776               | (693)             | 525,751              | (69,347)          | 621,527              | (70,040)          |
| Agency commercial                        | 18,902               | (370)             | 55,051               | (3,308)           | 73,953               | (3,678)           |
| Non-agency commercial                    | —                    | —                 | 18,910               | (1,774)           | 18,910               | (1,774)           |
| Total MBS                                | 114,678              | (1,063)           | 599,712              | (74,429)          | 714,390              | (75,492)          |
| Total debt securities held-to-maturity   | 124,433              | (1,559)           | 849,609              | (92,424)          | 974,042              | (93,983)          |
| Total debt securities                    | \$ 295,809           | \$ (1,823)        | \$ 1,301,465         | \$ (118,541)      | \$ 1,597,274         | \$ (120,364)      |

The Company concluded that no debt securities were impaired at December 31, 2024 based on consideration of several factors. The Company noted that each issuer made all the contractually due payments when required. There were no defaults on principal or interest payments, and no interest payments were deferred. Based on management's analysis of each individual

security, the issuers appear to have the ability to meet debt service requirements over the life of the security. Furthermore, the net unrealized losses were primarily due to changes in the general credit and interest rate environment and not credit quality. Additionally, the Company has not utilized securities sales as a source of liquidity and the Company's liquidity plans include adequate sources of liquidity outside securities sales.

### Equity Investments

At December 31, 2024 and 2023, the Company held equity investments of \$84.1 million and \$100.2 million, respectively. The equity investments are primarily comprised of select financial services institutions' preferred stocks, investments in other financial institutions and funds.

The realized and unrealized gains or losses on equity securities for the year ended December 31, 2024, 2023 and 2022 are shown in the table below (in thousands):

|  | For the Year Ended December 31, |                 |                 |
|--|---------------------------------|-----------------|-----------------|
|  | 2024                            | 2023            | 2022            |
| Net gain (loss) on equity investments                          | \$ 4,225                        | \$ (3,732)      | \$ 9,685        |
| Less: Net (losses) gains recognized on equity investments sold | (49)                            | (5,462)         | 1,351           |
| Unrealized gains recognized on equity investments still held   | <u>\$ 4,274</u>                 | <u>\$ 1,730</u> | <u>\$ 8,334</u> |

**Note 5. Loans Receivable, Net**

Loans receivable, net at December 31, 2024 and 2023 consisted of the following (in thousands):

|   | December 31,  |               |
|---|---------------|---------------|
|   | 2024          | 2023          |
| Commercial:   |               |               |
| Commercial real estate - investor                                 | \$ 5,287,683  | \$ 5,353,974  |
| Commercial real estate - owner occupied                           | 902,219       | 943,891       |
| Commercial and industrial   | 647,945       | 666,532       |
| Total commercial  | 6,837,847     | 6,964,397     |
| Consumer:   |               |               |
| Residential real estate   | 3,049,763     | 2,979,534     |
| Home equity loans and lines and other consumer ("other consumer") | 230,462       | 250,664       |
| Total consumer  | 3,280,225     | 3,230,198     |
| Total loans receivable  | 10,118,072    | 10,194,595    |
| Deferred origination costs, net of fees                           | 10,964        | 9,263         |
| Allowance for loan credit losses                                  | (73,607)      | (67,137)      |
| Total loans receivable, net                                       | \$ 10,055,429 | \$ 10,136,721 |

The Company categorizes all loans into risk categories based on relevant information about the ability of borrowers to service their debt, such as: current financial information, historical payment experience, credit documentation, and current economic trends, among other factors. The Company evaluates risk ratings on an ongoing basis. The Company uses the following definitions for risk ratings:

**Pass:** Loans classified as Pass are well protected by the paying capacity and net worth of the borrower.

**Special Mention:** Loans classified as Special Mention have a potential weakness that deserves management's close attention. If left uncorrected, these potential weaknesses may result in deterioration of the repayment prospects for the loan or of the Bank's credit position at some future date.

**Substandard:** Loans classified as Substandard are inadequately protected by the current net worth and paying capacity of the borrower or of the collateral pledged, if any. Loans so classified have a well-defined weakness or weaknesses that jeopardize the collection or the liquidation of the debt. They are characterized by the distinct possibility that the Company will sustain some loss if the deficiencies are not corrected.

**Doubtful:** Loans classified as Doubtful have all the weaknesses inherent in those classified as Substandard, with the added characteristic that the weaknesses make collection or liquidation in full, on the basis of currently existing facts, conditions and values, highly questionable and improbable.

The following tables summarize total loans by year of origination, internally assigned credit grades, and risk characteristics (in thousands):

|   | 2024       | 2023       | 2022        | 2021        | 2020       | 2019 and<br>prior | Revolving<br>lines of<br>credit | Total        |
|---|------------|------------|-------------|-------------|------------|-------------------|---------------------------------|--------------|
| <b>December 31, 2024</b>                      |            |            |             |             |            |                   |                                 |              |
| Commercial real estate - investor             |            |            |             |             |            |                   |                                 |              |
| Pass  | \$ 75,225  | \$ 140,863 | \$1,142,790 | \$1,290,047 | \$ 510,906 | \$1,264,536       | \$ 750,607                      | \$ 5,174,974 |
| Special Mention                               | 15         | —          | 21,285      | —           | —          | 18,225            | 4,477                           | 44,002       |
| Substandard                                   | 95         | 8          | 3,784       | —           | 6,111      | 44,636            | 14,073                          | 68,707       |
| Total commercial real estate - investor       | 75,335     | 140,871    | 1,167,859   | 1,290,047   | 517,017    | 1,327,397         | 769,157                         | 5,287,683    |
| Commercial real estate - owner occupied       |            |            |             |             |            |                   |                                 |              |
| Pass  | 82,104     | 62,799     | 140,578     | 90,720      | 40,746     | 442,685           | 31,776                          | 891,408      |
| Special Mention                               | —          | —          | —           | —           | —          | 2,918             | —                               | 2,918        |
| Substandard                                   | —          | —          | —           | —           | 256        | 7,503             | 134                             | 7,893        |
| Total commercial real estate - owner occupied | 82,104     | 62,799     | 140,578     | 90,720      | 41,002     | 453,106           | 31,910                          | 902,219      |
| Commercial and industrial                     |            |            |             |             |            |                   |                                 |              |
| Pass  | 81,867     | 30,084     | 35,469      | 14,276      | 3,873      | 180,695           | 278,217                         | 624,481      |
| Special Mention                               | —          | 4,735      | —           | —           | 235        | 16                | 96                              | 5,082        |
| Substandard                                   | —          | 4,326      | 1,019       | 749         | —          | 256               | 12,032                          | 18,382       |
| Total commercial and industrial               | 81,867     | 39,145     | 36,488      | 15,025      | 4,108      | 180,967           | 290,345                         | 647,945      |
| Residential real estate <sup>(1)</sup>        |            |            |             |             |            |                   |                                 |              |
| Pass  | 277,009    | 270,225    | 547,093     | 796,790     | 366,649    | 783,204           | —                               | 3,040,970    |
| Special Mention                               | —          | 92         | 224         | 449         | —          | 1,476             | —                               | 2,241        |
| Substandard                                   | 215        | 415        | 1,583       | 445         | —          | 3,894             | —                               | 6,552        |
| Total residential real estate                 | 277,224    | 270,732    | 548,900     | 797,684     | 366,649    | 788,574           | —                               | 3,049,763    |
| Other consumer <sup>(1)</sup>                 |            |            |             |             |            |                   |                                 |              |
| Pass  | 27,316     | 27,596     | 17,029      | 16,511      | 10,694     | 107,045           | 21,991                          | 228,182      |
| Special Mention                               | —          | —          | —           | 62          | —          | 219               | —                               | 281          |
| Substandard                                   | —          | 97         | 18          | 343         | —          | 1,541             | —                               | 1,999        |
| Total other consumer                          | 27,316     | 27,693     | 17,047      | 16,916      | 10,694     | 108,805           | 21,991                          | 230,462      |
| Total loans                                   | \$ 543,846 | \$ 541,240 | \$1,910,872 | \$2,210,392 | \$ 939,470 | \$2,858,849       | \$1,113,403                     | \$10,118,072 |

(1) For residential real estate and other consumer loans, the Company evaluates credit quality based on the aging status of the loan and by payment activity.

|   | 2023       | 2022        | 2021        | 2020        | 2019       | 2018 and prior | Revolving lines of credit | Total         |
|---|------------|-------------|-------------|-------------|------------|----------------|---------------------------|---------------|
| <b>December 31, 2023</b>                      |            |             |             |             |            |                |                           |               |
| Commercial real estate - investor             |            |             |             |             |            |                |                           |               |
| Pass  | \$ 137,028 | \$1,165,955 | \$1,328,012 | \$ 529,745  | \$ 490,438 | \$ 930,337     | \$ 679,804                | \$ 5,261,319  |
| Special Mention                               | —          | —           | 2,413       | 790         | 1,446      | 22,147         | —                         | 26,796        |
| Substandard                                   | —          | —           | 648         | 3,750       | 13,275     | 48,186         | —                         | 65,859        |
| Total commercial real estate - investor       | 137,028    | 1,165,955   | 1,331,073   | 534,285     | 505,159    | 1,000,670      | 679,804                   | 5,353,974     |
| Commercial real estate - owner occupied       |            |             |             |             |            |                |                           |               |
| Pass  | 66,642     | 120,280     | 103,104     | 59,179      | 102,703    | 441,713        | 21,052                    | 914,673       |
| Special Mention                               | —          | —           | —           | —           | 1,272      | 8,314          | —                         | 9,586         |
| Substandard                                   | —          | —           | —           | —           | 2,019      | 16,900         | 713                       | 19,632        |
| Total commercial real estate - owner occupied | 66,642     | 120,280     | 103,104     | 59,179      | 105,994    | 466,927        | 21,765                    | 943,891       |
| Commercial and industrial                     |            |             |             |             |            |                |                           |               |
| Pass  | 112,914    | 64,770      | 19,473      | 8,645       | 7,778      | 51,082         | 383,013                   | 647,675       |
| Special Mention                               | —          | —           | —           | —           | —          | 184            | 2,859                     | 3,043         |
| Substandard                                   | —          | 622         | 117         | —           | 145        | 1,385          | 13,545                    | 15,814        |
| Total commercial and industrial               | 112,914    | 65,392      | 19,590      | 8,645       | 7,923      | 52,651         | 399,417                   | 666,532       |
| Residential real estate <sup>(1)</sup>        |            |             |             |             |            |                |                           |               |
| Pass  | 283,296    | 916,153     | 564,515     | 388,392     | 223,247    | 600,118        | —                         | 2,975,721     |
| Special Mention                               | —          | —           | —           | —           | 131        | 271            | —                         | 402           |
| Substandard                                   | 323        | 366         | —           | 258         | 487        | 1,977          | —                         | 3,411         |
| Total residential real estate                 | 283,619    | 916,519     | 564,515     | 388,650     | 223,865    | 602,366        | —                         | 2,979,534     |
| Other consumer <sup>(1)</sup>                 |            |             |             |             |            |                |                           |               |
| Pass  | 32,859     | 19,918      | 20,737      | 12,675      | 12,937     | 118,486        | 30,658                    | 248,270       |
| Special Mention                               | —          | 172         | —           | —           | —          | 386            | —                         | 558           |
| Substandard                                   | —          | —           | —           | —           | 6          | 1,698          | 132                       | 1,836         |
| Total other consumer                          | 32,859     | 20,090      | 20,737      | 12,675      | 12,943     | 120,570        | 30,790                    | 250,664       |
| Total loans                                   | \$ 633,062 | \$2,288,236 | \$2,039,019 | \$1,003,434 | \$ 855,884 | \$2,243,184    | \$1,131,776               | \$ 10,194,595 |

(1) For residential real estate and other consumer loans, the Company evaluates credit quality based on the aging status of the loan and by payment activity.

An analysis of the allowance for credit losses on loans for the years ended December 31, 2024 and 2023 was as follows (in thousands):

|  | Commercial<br>Real Estate -<br>Investor | Commercial<br>Real Estate -<br>Owner<br>Occupied | Commercial<br>and<br>Industrial | Residential<br>Real Estate | Other<br>Consumer | Total            |
|--|---|--|---------------------------------|----------------------------|-------------------|------------------|
| <b>For the Year Ended December 31, 2024</b>            |   |  |                                 |                            |                   |                  |
| Allowance for credit losses on loans                   |   |  |                                 |                            |                   |                  |
| Balance at beginning of year                           | \$ 27,899                               | \$ 4,354   | \$ 6,867                        | \$ 27,029                  | \$ 988            | \$ 67,137        |
| Initial allowance on acquired loans from Spring Garden | 2,547                                   | —  | —                               | —                          | —                 | 2,547            |
| Provision (benefit) for credit losses                  | 1,774                                   | (569)  | 3,586                           | 428                        | 259               | 5,478            |
| Charge-offs  | (1,659)                                 | —  | —                               | (76)                       | (485)             | (2,220)          |
| Recoveries   | 219                                     | 32   | 18                              | 206                        | 190               | 665              |
| Balance at end of year                                 | <u>\$ 30,780</u>                        | <u>\$ 3,817</u>                                  | <u>\$ 10,471</u>                | <u>\$ 27,587</u>           | <u>\$ 952</u>     | <u>\$ 73,607</u> |
| <b>For the Year Ended December 31, 2023</b>            |   |  |                                 |                            |                   |                  |
| Allowance for credit losses on loans                   |   |  |                                 |                            |                   |                  |
| Balance at beginning of year                           | \$ 21,070                               | \$ 4,423   | \$ 5,695                        | \$ 24,530                  | \$ 1,106          | \$ 56,824        |
| Provision (benefit) for credit losses                  | 15,173                                  | (77)   | 1,276                           | 2,456                      | (133)             | 18,695           |
| Charge-offs  | (8,350)                                 | (6)  | (129)                           | —                          | (208)             | (8,693)          |
| Recoveries   | 6                                       | 14   | 25                              | 43                         | 223               | 311              |
| Balance at end of year                                 | <u>\$ 27,899</u>                        | <u>\$ 4,354</u>                                  | <u>\$ 6,867</u>                 | <u>\$ 27,029</u>           | <u>\$ 988</u>     | <u>\$ 67,137</u> |

The following tables summarize gross charge-offs by vintage (in thousands):

|  | 2023           | 2022           | 2021           | 2019 and prior    | Total             |
|--|----------------|----------------|----------------|-------------------|-------------------|
| <b>For the Year Ended December 31, 2024</b>      |                |                |                |                   |                   |
| Commercial real estate – investor <sup>(1)</sup> | \$ —           | \$ (13)        | \$ (46)        | \$ (1,600)        | \$ (1,659)        |
| Residential real estate                          | (33)           | (41)           | —              | (2)               | (76)              |
| Other consumer                                   | —              | —              | —              | (485)             | (485)             |
| Total charge-offs                                | <u>\$ (33)</u> | <u>\$ (54)</u> | <u>\$ (46)</u> | <u>\$ (2,087)</u> | <u>\$ (2,220)</u> |

|  | 2019              | 2018 and prior  | Total             |
|--|-------------------|-----------------|-------------------|
| <b>For the Year Ended December 31, 2023</b>      |                   |                 |                   |
| Commercial real estate – investor <sup>(1)</sup> | \$ (8,350)        | \$ —            | \$ (8,350)        |
| Commercial real estate – owner occupied          | —                 | (6)             | (6)               |
| Commercial and industrial                        | —                 | (129)           | (129)             |
| Other consumer                                   | —                 | (208)           | (208)             |
| Total charge-offs                                | <u>\$ (8,350)</u> | <u>\$ (343)</u> | <u>\$ (8,693)</u> |

(1) Gross charge-offs of \$1.7 million and \$8.4 million primarily related to a single commercial relationship which had partial charge-offs during the year ended December 31, 2024 and 2023, respectively. This was resolved via sale of collateral during 2024.

A loan is considered collateral dependent when the borrower is experiencing financial difficulty and repayment is expected to be provided substantially through the operation or sale of the collateral and, therefore, is classified as non-accruing. At December 31, 2024 and 2023, the Company had collateral dependent loans with an amortized cost balance as follows: commercial real estate - investor of \$11.8 million and \$15.2 million, respectively, commercial real estate - owner occupied of \$4.8 million and \$352,000, respectively, and commercial and industrial of \$32,000 and \$304,000, respectively. In addition, the Company had collateral dependent residential and consumer loans with an amortized cost balance of \$8.6 million and \$2.6 million at December 31, 2024 and 2023, respectively.

The following table presents the recorded investment in non-accrual loans, by loan portfolio segment as of December 31, 2024 and 2023 (in thousands):

|  | December 31,     |                  |
|--|------------------|------------------|
|  | 2024             | 2023             |
| Commercial real estate – investor <sup>(1) (2)</sup> | \$ 17,000        | \$ 20,820        |
| Commercial real estate – owner occupied              | 4,787            | 351              |
| Commercial and industrial                            | 32               | 304              |
| Residential real estate                              | 10,644           | 5,542            |
| Other consumer                                       | 3,064            | 2,531            |
|  | <u>\$ 35,527</u> | <u>\$ 29,548</u> |

(1) December 31, 2024 includes the addition of \$4.8 million non-accrual loans related to the acquisition of Spring Garden.

(2) December 31, 2023 includes the exposure of \$8.4 million of the single commercial real estate relationship resolved during 2024.

At December 31, 2024 and 2023, non-accrual loans were included in the allowance for credit loss calculation and the Company did not recognize or accrue interest income on these loans. At December 31, 2024 and 2023, there were no loans that were past due 90 days or greater and still accruing interest.

The following table presents the aging of the recorded investment in past due loans as of December 31, 2024 and 2023 by loan portfolio segment (in thousands):

|  | 30-59<br>Days<br>Past Due | 60-89<br>Days<br>Past Due | 90 Days or<br>Greater<br>Past Due | Total<br>Past Due | Loans Not<br>Past Due | Total                |
|--|---------------------------|---------------------------|-----------------------------------|-------------------|-----------------------|----------------------|
| <b>December 31, 2024</b>                         |                           |                           |                                   |                   |                       |                      |
| Commercial real estate – investor <sup>(1)</sup> | \$ 4,624                  | \$ 8,880                  | \$ 10,877                         | \$ 24,381         | \$ 5,263,302          | \$ 5,287,683         |
| Commercial real estate – owner occupied          | 941                       | —                         | 1,392                             | 2,333             | 899,886               | 902,219              |
| Commercial and industrial                        | 3                         | —                         | 16                                | 19                | 647,926               | 647,945              |
| Residential real estate                          | 18,518                    | 2,242                     | 6,551                             | 27,311            | 3,022,452             | 3,049,763            |
| Other consumer                                   | 1,060                     | 282                       | 1,999                             | 3,341             | 227,121               | 230,462              |
|  | <u>\$ 25,146</u>          | <u>\$ 11,404</u>          | <u>\$ 20,835</u>                  | <u>\$ 57,385</u>  | <u>\$10,060,687</u>   | <u>\$ 10,118,072</u> |
| <b>December 31, 2023</b>                         |                           |                           |                                   |                   |                       |                      |
| Commercial real estate – investor <sup>(2)</sup> | \$ 978                    | \$ 684                    | \$ 15,201                         | \$ 16,863         | \$ 5,337,111          | \$ 5,353,974         |
| Commercial real estate – owner occupied          | 335                       | 352                       | 293                               | 980               | 942,911               | 943,891              |
| Commercial and industrial                        | 163                       | —                         | 145                               | 308               | 666,224               | 666,532              |
| Residential real estate                          | 14,858                    | 402                       | 3,411                             | 18,671            | 2,960,863             | 2,979,534            |
| Other consumer                                   | 872                       | 558                       | 1,836                             | 3,266             | 247,398               | 250,664              |
|  | <u>\$ 17,206</u>          | <u>\$ 1,996</u>           | <u>\$ 20,886</u>                  | <u>\$ 40,088</u>  | <u>\$10,154,507</u>   | <u>\$ 10,194,595</u> |

(1) December 31, 2024 includes the addition of \$7.4 million past due loans related to the acquisition of Spring Garden.

(2) December 31, 2023 includes the exposure of \$8.4 million of the single commercial real estate relationship resolved during 2024.

#### *Loan Modifications to Borrowers Experiencing Financial Difficulty*

The Company adopted ASU 2022-02 on January 1, 2023. Since adoption, the Company has modified and may modify in the future certain loans to borrowers experiencing financial difficulty. These modifications may include a reduction in interest rate, an extension in term, principal forgiveness and/or other than insignificant payment delay. Upon the Company's determination that a modified loan (or portion of a loan) has subsequently been deemed uncollectible, the loan (or a portion of the loan) is charged off. Therefore, the amortized cost basis of the loan is reduced by the uncollectible amount, and the allowance for credit losses is subsequently adjusted by an amount equal to the total loss rate as applied to the reduced amortized cost basis. As of December 31, 2024 and 2023, loans with modifications to borrowers experiencing financial difficulty totaled \$30.9 million and \$8.9 million, respectively. There were no outstanding commitments to lend additional funds to such borrowers with loan modifications as of December 31, 2024 or December 31, 2023.

The following table presents loans modifications made to borrowers experiencing financial difficulty during the years ended December 31, 2024 and 2023 (in thousands):

|   | Term<br>Extension | Interest Rate<br>Reduction | Combination<br>of Term<br>Extension<br>and Interest<br>Rate<br>Reduction | Other Than<br>Insignificant<br>Payment<br>Delay | Combination<br>of Term<br>Extension,<br>Interest Rate<br>Reduction<br>and Other<br>Than<br>Insignificant<br>Payment<br>Delay | Total            | % of Total<br>by Loan<br>Portfolio<br>Segment |
|---|-------------------|----------------------------|--|---|--|------------------|---|
| <b>For the Year Ended December 31, 2024</b> |                   |                            |  |   |  |                  |   |
| Commercial real estate – investor           | \$ —              | \$ 4,858                   | \$ 7,000   | \$ 5,685  | \$ 1,604   | \$ 19,147        | 0.36 %  |
| Commercial real estate – owner occupied     | —                 | —                          | —  | 2,822   | —  | 2,822            | 0.31  |
| Residential real estate                     | 128               | —                          | —  | —   | —  | 128              | —   |
| Other consumer                              | —                 | —                          | 146  | —   | —  | 146              | 0.06  |
|   | <u>\$ 128</u>     | <u>\$ 4,858</u>            | <u>\$ 7,146</u>  | <u>\$ 8,507</u>                                 | <u>\$ 1,604</u>  | <u>\$ 22,243</u> | <u>0.22 %</u>                                 |
| <b>For the Year Ended December 31, 2023</b> |                   |                            |  |   |  |                  |   |
| Commercial real estate – investor           | \$ —              | \$ —                       | \$ 7,759   | \$ —  | \$ —   | \$ 7,759         | 0.14 %  |
| Residential real estate                     | 715               | —                          | —  | —   | —  | 715              | 0.02  |
| Other consumer                              | 275               | —                          | 196  | —   | —  | 471              | 0.19  |
|   | <u>\$ 990</u>     | <u>\$ —</u>                | <u>\$ 7,955</u>  | <u>\$ —</u>                                     | <u>\$ —</u>  | <u>\$ 8,945</u>  | <u>0.09 %</u>                                 |

The modifications during the periods presented had an insignificant financial effect on the Company.

The Company closely monitors the performance of the loans that are modified to borrowers experiencing financial difficulty to understand the effectiveness of its modification efforts. The following table provides the performance of loans modified to borrowers experiencing financial difficulty during the twelve months ended December 31, 2024 and since adoption of the standard for December 31, 2023 (in thousands):

|   | Current          | 60 - 89 Days Past<br>Due | 90 Days or Greater<br>Past Due | Total            |
|---|------------------|--------------------------|--------------------------------|------------------|
| <b>December 31, 2024</b>                |                  |                          |                                |                  |
| Commercial real estate – investor       | \$ 19,147        | \$ —                     | \$ —                           | \$ 19,147        |
| Commercial real estate – owner occupied | 2,822            | —                        | —                              | 2,822            |
| Residential real estate                 | —                | —                        | 128 <sup>(1)</sup>             | 128              |
| Other consumer                          | —                | —                        | 146 <sup>(1)</sup>             | 146              |
|   | <u>\$ 21,969</u> | <u>\$ —</u>              | <u>\$ 274</u>                  | <u>\$ 22,243</u> |
| <b>December 31, 2023</b>                |                  |                          |                                |                  |
| Commercial real estate – investor       | \$ 7,759         | \$ —                     | \$ —                           | \$ 7,759         |
| Residential real estate                 | 419              | 156                      | 140 <sup>(2)</sup>             | 715              |
| Other consumer                          | 471              | —                        | —                              | 471              |
|   | <u>\$ 8,649</u>  | <u>\$ 156</u>            | <u>\$ 140</u>                  | <u>\$ 8,945</u>  |

(1) Represents one residential loan and one other consumer loan that defaulted during the year ended December 31, 2024, which had been modified within the last 12 months.

(2) Represents one residential loan that defaulted during the year ended December 31, 2023, which had been modified since the adoption of the standard.

**Note 6. Interest and Dividends Receivable**

Interest and dividends receivable at December 31, 2024 and 2023 are summarized as follows (in thousands):

|   | December 31,     |                  |
|---|------------------|------------------|
|   | 2024             | 2023             |
| Loans receivable                            | \$ 37,836        | \$ 40,985        |
| Debt securities                             | 7,349            | 9,829            |
| Equity investments and other <sup>(1)</sup> | 729              | 1,060            |
| Total interest and dividends receivable     | <u>\$ 45,914</u> | <u>\$ 51,874</u> |

(1) Dividend income is included within equity investments and other on the Consolidated Statements of Income.

**Note 7. Premises and Equipment, Net**

Premises and equipment, net of accumulated depreciation and amortization expense at December 31, 2024 and 2023 are summarized as follows (in thousands):

|   | December 31,      |                   |
|---|-------------------|-------------------|
|   | 2024              | 2023              |
| Land                                      | \$ 16,605         | \$ 16,387         |
| Buildings and improvements                | 133,312           | 132,048           |
| Leasehold improvements                    | 7,074             | 6,547             |
| Furniture and equipment                   | 37,079            | 35,835            |
| Capitalized software                      | 8,722             | 8,348             |
| Finance lease                             | 1,272             | 3,339             |
| Other                                     | 3,376             | 3,286             |
| Total                                     | 207,440           | 205,790           |
| Accumulated depreciation and amortization | (92,184)          | (84,418)          |
| Total premises and equipment, net         | <u>\$ 115,256</u> | <u>\$ 121,372</u> |

Depreciation and amortization expense amounted to \$10.9 million for the year ended December 31, 2024 and \$11.5 million for both years ended December 31, 2023 and 2022. Depreciation and amortization expense is presented within occupancy, equipment, and data processing expenses of the Consolidated Statements of Income.

**Note 8. Deposits**

The major types of deposits at December 31, 2024 and 2023 were as follows (dollars in thousands):

|                           | December 31,         |                       |                      |                       |
|---------------------------|----------------------|-----------------------|----------------------|-----------------------|
|                           | 2024                 |                       | 2023                 |                       |
|                           | Amount               | Weighted Average Cost | Amount               | Weighted Average Cost |
| Non-interest-bearing      | \$ 1,617,182         | — %                   | \$ 1,657,119         | — %                   |
| Interest-bearing checking | 4,000,553            | 2.11                  | 3,911,766            | 2.02                  |
| Money market deposit      | 1,301,197            | 3.00                  | 1,021,805            | 3.18                  |
| Savings                   | 1,066,438            | 0.72                  | 1,398,837            | 1.36                  |
| Time deposits             | 2,080,972            | 4.18                  | 2,445,422            | 4.12                  |
| Total deposits            | <u>\$ 10,066,342</u> | <u>2.17 %</u>         | <u>\$ 10,434,949</u> | <u>2.21 %</u>         |

Accrued interest payable related to deposits was \$1.2 million and \$14.5 million at December 31, 2024 and 2023, respectively. Time deposits included \$457.2 million and \$412.0 million in deposits of \$250,000 or more at December 31, 2024 and 2023, respectively. Time deposits also include brokered deposits of \$74.7 million and \$631.5 million at December 31, 2024 and 2023, respectively.

Time deposits at December 31, 2024 mature as follows (in thousands):

| For the Year Ending December 31, | Time Deposit Maturities |
|----------------------------------|-------------------------|
| 2025                             | \$ 2,018,607            |
| 2026                             | 35,689                  |
| 2027                             | 16,294                  |
| 2028                             | 5,872                   |
| 2029                             | 3,765                   |
| Thereafter                       | 745                     |
| Total                            | <u>\$ 2,080,972</u>     |

Interest expense on deposits for the years ended December 31, 2024, 2023 and 2022 were as follows (in thousands):

|                                    | For the Year Ended December 31, |                   |                  |
|------------------------------------|---------------------------------|-------------------|------------------|
|                                    | 2024                            | 2023              | 2022             |
| Interest-bearing checking          | \$ 86,320                       | \$ 52,898         | \$ 11,344        |
| Money market deposit               | 41,948                          | 18,656            | 2,234            |
| Savings                            | 11,422                          | 9,227             | 758              |
| Time deposits                      | 102,443                         | 91,237            | 16,685           |
| Total interest expense on deposits | <u>\$ 242,133</u>               | <u>\$ 172,018</u> | <u>\$ 31,021</u> |

#### **Note 9. Borrowed Funds**

Borrowed funds are summarized as follows (dollars in thousands):

|   | December 31,        |                       |                     |                       |
|---|---------------------|-----------------------|---------------------|-----------------------|
|   | 2024                |                       | 2023                |                       |
|   | Amount              | Weighted Average Rate | Amount              | Weighted Average Rate |
| FHLB advances   | \$ 1,072,611        | 4.62 %                | \$ 848,636          | 5.01 %                |
| Securities sold under agreements to repurchase with customers | 60,567              | 2.29                  | 73,148              | 2.10                  |
| Other borrowings  | 197,546             | 5.96                  | 196,456             | 6.25                  |
| Total borrowed funds  | <u>\$ 1,330,724</u> | <u>4.71 %</u>         | <u>\$ 1,118,240</u> | <u>5.04 %</u>         |

At December 31, 2024, there were \$1.07 billion of FHLB term advances as compared to \$848.6 million at December 31, 2023. There were no overnight borrowings from the FHLB for both December 31, 2024 and 2023.

FHLB advances and repurchase agreements had contractual maturities at December 31, 2024 as follows (in thousands):

|                                  | FHLB Advances       | Repurchase Agreements |
|----------------------------------|---------------------|-----------------------|
| For the Year Ending December 31, |                     |                       |
| 2025                             | \$ 447,110          | \$ 60,567             |
| 2026                             | 425,000             | —                     |
| 2027                             | 200,501             | —                     |
| Total                            | <u>\$ 1,072,611</u> | <u>\$ 60,567</u>      |

The other borrowings at December 31, 2024 included the following (in thousands):

| Type of Debt      | Stated Value      | Carrying Value    | Interest Rate                          | Maturity          |
|-------------------|-------------------|-------------------|--|-------------------|
| Subordinated debt | \$ 125,000        | \$ 124,761        | 5.701 % <sup>(1)</sup>                 | May 15, 2030      |
| Trust preferred   | 10,000            | 8,419             | 3 month SOFR plus 2.51% <sup>(2)</sup> | December 15, 2034 |
| Trust preferred   | 30,000            | 24,303            | 3 month SOFR plus 1.61% <sup>(2)</sup> | March 15, 2036    |
| Trust preferred   | 5,000             | 5,000             | 3 month SOFR plus 1.91% <sup>(2)</sup> | August 1, 2036    |
| Trust preferred   | 7,500             | 7,500             | 3 month SOFR plus 1.92% <sup>(2)</sup> | November 1, 2036  |
| Trust preferred   | 10,000            | 8,128             | 3 month SOFR plus 1.79% <sup>(2)</sup> | June 30, 2037     |
| Trust preferred   | 10,000            | 10,000            | 3 month SOFR plus 2.01% <sup>(2)</sup> | September 1, 2037 |
| Trust preferred   | 10,000            | 8,014             | 3 month SOFR plus 1.65% <sup>(2)</sup> | October 1, 2037   |
| Finance lease     | 1,421             | 1,421             | 5.625 %                                | July 31, 2029     |
| Total             | <u>\$ 208,921</u> | <u>\$ 197,546</u> |  |                   |

(1) Adjusts to a floating rate of 5.095% over 3 month Secured Overnight Financing Rate (“SOFR”) on May 15, 2025.

(2) All trust preferred debts carry interest rates which adjust to a spread over SOFR. The 3-month tenor increased 0.26% related to the conversion from London Inter-Bank Offered Rate (“LIBOR”) to SOFR.

All of the trust preferred debt is currently callable.

Interest expense on borrowings for the years ended December 31, 2024, 2023, and 2022 was as follows (in thousands):

|   | For the Year Ended December 31, |                  |                  |
|---|---------------------------------|------------------|------------------|
|   | 2024                            | 2023             | 2022             |
| FHLB advances   | \$ 35,686                       | \$ 46,000        | \$ 10,365        |
| Securities sold under agreements to repurchase with customers | 1,893                           | 931              | 159              |
| Other borrowings  | 28,426                          | 19,294           | 12,153           |
| Total interest expense on borrowings                          | <u>\$ 66,005</u>                | <u>\$ 66,225</u> | <u>\$ 22,677</u> |

#### *Pledged assets*

The following table presents the assets pledged to secure borrowings, borrowing capacity, repurchase agreements, letters of credit, and for other purposes required by law at carrying value (in thousands):

|                          | Loans               | Debt Securities     | Total               |
|--------------------------|---------------------|---------------------|---------------------|
| <b>December 31, 2024</b> |                     |                     |                     |
| FHLB and FRB             | \$ 7,427,247        | \$ 984,515          | \$ 8,411,762        |
| Repurchase agreements    | —                   | 85,529              | 85,529              |
| Total pledged assets     | <u>\$ 7,427,247</u> | <u>\$ 1,070,044</u> | <u>\$ 8,497,291</u> |
| <b>December 31, 2023</b> |                     |                     |                     |
| FHLB and FRB             | \$ 7,255,671        | \$ 1,051,558        | \$ 8,307,229        |
| Repurchase agreements    | —                   | 103,416             | 103,416             |
| Total pledged assets     | <u>\$ 7,255,671</u> | <u>\$ 1,154,974</u> | <u>\$ 8,410,645</u> |

The securities that collateralize the repurchase agreements are delivered to the lender, with whom each transaction is executed, to a third-party custodian, or held at the Company. The lender agrees to resell to the Company substantially the same securities at the maturity of the repurchase agreements.

**Note 10. Income Taxes**

The provision for income taxes for the years ended December 31, 2024, 2023 and 2022 consisted of the following (in thousands):

|                                  | For the Year Ended December 31, |                  |                  |
|----------------------------------|---------------------------------|------------------|------------------|
|                                  | 2024                            | 2023             | 2022             |
| Current                          |                                 |                  |                  |
| Federal                          | \$ 23,315                       | \$ 20,894        | \$ 32,981        |
| State                            | 7,288                           | 8,655            | 11,807           |
| Total current                    | 30,603                          | 29,549           | 44,788           |
| Deferred                         |                                 |                  |                  |
| Federal                          | 214                             | 4,250            | 2,231            |
| State                            | (551)                           | (1,099)          | (454)            |
| Total deferred                   | (337)                           | 3,151            | 1,777            |
| Total provision for income taxes | <u>\$ 30,266</u>                | <u>\$ 32,700</u> | <u>\$ 46,565</u> |

Included in other comprehensive income was the income tax impact attributable to the unrealized gain/loss on debt securities, accretion of unrealized losses on debt securities reclassified to held-to-maturity, unrealized loss on derivative hedges and the related reclassification adjustments included in net income. These items resulted in a tax expense of \$1.8 million and \$4.9 million for the years ended December 31, 2024 and 2023, respectively, and a tax benefit of \$10.4 million for the year ended December 31, 2022.

The income tax provision reconciled to the income taxes that would have been computed at the statutory federal rate for the years ended December 31, 2024, 2023 and 2022 is as follows (dollars in thousands):

|  | For the Year Ended December 31, |                  |                  |
|--|---------------------------------|------------------|------------------|
|  | 2024                            | 2023             | 2022             |
| Income before provision for income taxes                         | \$ 130,656                      | \$ 136,765       | \$ 193,922       |
| Federal income tax, at statutory rates                           | 21.0 %                          | 21.0 %           | 21.0 %           |
| Computed “expected” federal income tax expense                   | \$ 27,438                       | \$ 28,721        | \$ 40,724        |
| Increase (decrease) in federal income tax expense resulting from |                                 |                  |                  |
| State income taxes, net of federal benefit                       | 5,518                           | 5,979            | 8,927            |
| Earnings on BOLI   | (1,660)                         | (1,109)          | (1,381)          |
| Tax exempt interest  | (547)                           | (606)            | (786)            |
| Merger related expenses  | —                               | —                | 90               |
| Stock compensation   | 391                             | (298)            | 26               |
| Alternative minimum tax write-off                                | 1,196                           | —                | —                |
| Research and development and other credits                       | (735)                           | (557)            | (471)            |
| Dividends received deduction                                     | (322)                           | (368)            | (371)            |
| Other items, net   | (1,013)                         | 938              | (193)            |
| Total provision for income taxes                                 | <u>\$ 30,266</u>                | <u>\$ 32,700</u> | <u>\$ 46,565</u> |

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities at December 31, 2024 and 2023 are presented in the following table (in thousands):

|  | December 31, |           |
|--|--------------|-----------|
|  | 2024         | 2023      |
| Deferred tax assets:   |              |           |
| Allowance for credit losses on loans and debt securities HTM | \$ 18,981    | \$ 16,951 |
| Other reserves   | 2,790        | 2,482     |
| Incentive compensation                                       | 4,345        | 3,871     |
| Deferred compensation  | 338          | 370       |
| Stock plans  | 2,239        | 2,474     |
| Unrealized losses on assets held-for-sale                    | 347          | 392       |
| Unrealized losses on AFS securities                          | 5,346        | 7,274     |
| Net operating loss carryforwards related to acquisition      | 19,053       | 21,077    |
| Section 174 capitalized costs                                | 5,457        | 3,737     |
| Federal and state alternative minimum tax                    | —            | 1,196     |
| Other, net   | 866          | 653       |
| Total gross deferred tax assets                              | 59,762       | 60,477    |
| Deferred tax liabilities:                                    |              |           |
| Unrealized gain on equity securities                         | (4,568)      | (3,386)   |
| Premises and equipment                                       | (3,104)      | (4,891)   |
| Deferred loan and commitment costs, net                      | (2,814)      | (2,317)   |
| Purchase accounting related adjustments                      | (1,698)      | (1,716)   |
| Investments, discount accretion                              | (185)        | (73)      |
| Other, net   | (402)        | —         |
| Total gross deferred tax liabilities                         | (12,771)     | (12,383)  |
| Net deferred tax assets                                      | \$ 46,991    | \$ 48,094 |

The Company has federal net operating losses from the acquisitions of Colonial American Bank (“Colonial American”) and Sun Bancorp, Inc. (“Sun”). At December 31, 2024 and 2023, the net operating losses from Colonial American were \$3.3 million and \$3.6 million, respectively. These net operating losses are subject to annual limitation under Code Section 382 of approximately \$22,000, and will expire between 2029 and 2034. At December 31, 2024 and 2023, the net operating losses from Sun were \$87.5 million and \$96.8 million, respectively. These net operating losses are subject to annual limitation under Code Section 382 of approximately \$9.3 million. These net operating losses will expire between 2029 and 2036.

At December 31, 2024 and 2023, the Company had \$0 and \$1.2 million, respectively, of Alternative Minimum Tax credits that were part of the Sun acquisition. These credits are subject to the same Code Section 382 limitation as indicated above but do not expire. During 2024, the Company wrote off the remaining tax credits of \$1.2 million.

At December 31, 2024, 2023 and 2022, the Company determined that it is not required to establish a valuation reserve for the remaining net deferred tax assets since it is “more likely than not” that the net deferred tax assets will be realized through future reversals of existing taxable temporary differences, future taxable income and tax planning strategies. The conclusion that it is “more likely than not” that the remaining net deferred tax assets will be realized is based on the history of earnings and the prospects for continued growth. Management will continue to review the tax criteria related to the recognition of deferred tax assets.

Retained earnings at December 31, 2024 included approximately \$10.8 million for which no deferred income tax liability has been recognized. This amount represents an allocation of income to bad debt deductions for tax purposes only for tax years prior to 1988. If the Bank were to liquidate, the entire amount would have to be recaptured and would create income for tax purposes only, which would be subject to the then-current corporate income tax rate.

The Company’s federal and state income tax returns are routinely subject to examination by the Internal Revenue Service and New Jersey, New York, Pennsylvania, and several other state and city tax authorities the Company operates in. The Company believes the assumptions used to record tax-related assets or liabilities have been appropriate. However, such examinations may result in challenges to the tax return treatment applied by the Company to specific transactions.

As of December 31, 2024, the Company is not under examination in connection to any tax years. The tax years that remain subject to examination by the federal government and most state or city tax authorities include the tax years 2021 and forward.

The Company incurred income tax expense of \$1.8 million recognized in other comprehensive income related to Tax Reform in 2018. These amounts have been reported as separate components of accumulated other comprehensive income and reclassified and recognized as a net tax benefit in the periods in which the underlying transactions are settled through continuing operations. The amount included in accumulated other comprehensive income at December 31, 2024, subject to reclassification, was \$295,000.

There were no unrecognized tax benefits for the years ended December 31, 2024, 2023 and 2022.

#### **Note 11. Employee Stock Ownership Plan**

The Bank maintains an ESOP which all full-time employees are eligible to participate in after they attain age 21 and complete one year of service during which they work at least 1000 hours. ESOP shares are allocated among participants on the basis of compensation earned during the year. Employees are fully vested in their ESOP account after the completion of five years of credited service or completely, if service was terminated due to death, retirement, disability or change in control of the Company. ESOP participants are entitled to receive distributions from the ESOP account only upon termination of service, which includes retirement and death, except that a participant may elect to have dividends distributed as a cash payment on a quarterly basis.

Over the years, the ESOP has borrowed from the Company to purchase shares of common stock. During 2024, the ESOP had one outstanding loan agreement with the Bank (“the 2018 loan”), while during 2023 the ESOP had two outstanding loan agreements with the Bank (“the 2018 loan” and “the 2021 loan”).

The 2018 loan originally allowed the ESOP to borrow an additional \$8.4 million from the Company at a fixed interest rate of 3.25%, which matures on December 31, 2026, to purchase 292,592 shares of common stock. The 2021 loan originally allowed the ESOP to borrow an additional \$3.2 million from the Company at a fixed interest rate of 0.22% to purchase 145,693 shares of common stock, which matured on December 31, 2023.

Both loans are to be repaid from contributions by the Bank to the ESOP trustee. The Bank is required to make contributions to the ESOP in amounts at least equal to the principal and interest requirement of the debt.

The Bank’s obligation to make such contributions is reduced to the extent of any dividends paid by the Company on unallocated shares and any investment earnings realized on such dividends. As of December 31, 2024 and 2023, contributions to the ESOP, which were used to fund principal and interest payments on the ESOP loans, totaled \$1.5 million and \$2.7 million, respectively. During 2024 and 2023, \$158,000 and \$254,000, respectively, of dividends paid on unallocated ESOP shares were used for debt service. At December 31, 2024 and 2023, the loan had an outstanding balance of \$2.9 million and \$4.2 million, respectively, and the ESOP had unallocated shares of 131,672 and 197,588, respectively. At December 31, 2024, the unallocated shares had a fair value of \$2.4 million. The unamortized balance of the ESOP is shown as unallocated common stock held by the ESOP and is reflected as a reduction of stockholders’ equity.

For the year ended December 31, 2024 and 2023, the Bank recorded compensation expense related to the ESOP of \$1.1 million and \$2.1 million, respectively, which included \$124,000 and \$341,000 related to a decrease in compensation to reflect the decrease in the average fair value of shares committed to be released and allocated shares below the Bank’s cost. For the year ended December 31, 2022, the Bank recorded compensation expense related to the ESOP of \$2.5 million, which included \$82,000 of additional compensation expense to reflect the increase in the average fair value of shares committed to be released and allocated shares in excess of the Bank’s cost. As of December 31, 2024, 2,885,479 shares had been allocated to participants and 65,916 shares were committed to be released for services rendered in 2024.

#### **Note 12. Long-Term Incentive Plans**

The Company offers long-term incentive plans that provide for the granting of stock awards (both time-vested and performance-based) and stock options, as well as phantom stock units. The Company has established these plans to attract and retain qualified personnel in key positions, provide officers, employees, and non-employee directors with a proprietary interest in the Company as an incentive to contribute to the success of the Company, align the interests of management with those of other stockholders and reward employees for outstanding performance. Equity awards are discretionary and are targeted to a broad range of employees, including those in leadership roles, revenue generators, key contributors, and high-potential individuals who have contributed to the Company’s long-term strategic objectives.

## Overview of Incentive Plans

The OceanFirst Financial Corp. 2020 Stock Incentive Plan, which also authorized the granting of stock options or awards of common stock, was approved by stockholders in 2020. This plan was subsequently amended in 2021 to increase the number of shares authorized for issuance through equity awards.

The following table presents the amount of the plan's authorized shares and those that remain available for issuance as of December 31, 2024. The Plan allowed the Company to authorize shares subject to options or, in lieu of options, shares in the form of stock awards.

|           | Authorized Awards |                    | Authorized but Not Issued |                    |
|-----------|-------------------|--------------------|---------------------------|--------------------|
|           | Stock Options     | or<br>Stock Awards | Stock Options             | or<br>Stock Awards |
| 2020 Plan | 6,950,000         | 2,780,000          | 2,734,577                 | 1,093,830          |

## Stock Awards

The Company grants time-based and performance-based restricted stock awards. Time-based awards vest ratably, and generally have a three- to five-year vesting period. Performance-based stock awards, which are granted to certain senior executives and senior management employees, vest based on the estimated probability of achievement of defined tiered performance goals or include market-based conditions. Performance-based stock awards have tiered performance goals for each metric and are aligned with corresponding tiered vesting values. Performance-based stock awards have been set using financial data from the applicable strategic plan as approved by the Board, or based on financial metrics relative to the peer index.

The Company granted performance-based stock awards in 2024, 2023 and 2022. The 2024 performance-based stock awards were issued with a three year cliff vesting schedule or vest ratably over a four year period. The 2023 and 2022 performance-based stock awards were issued with a three year cliff vesting schedule.

Certain 2024, 2023 and 2022 performance-based stock awards include a market-based condition. The fair value of these awards were estimated through the use of the Monte Carlo valuation model at the time of grant, applying the following assumptions:

|                             | 2024      | 2023      | 2022      |
|-----------------------------|-----------|-----------|-----------|
| Risk-free interest rate     | 4.47 %    | 4.56 %    | 1.36 %    |
| Expected performance period | 2.8 years | 2.8 years | 2.9 years |
| Expected volatility         | 34.00 %   | 35.80 %   | 41.10 %   |

The risk-free interest rate is based on the U.S Treasury rate, with a term equal to the expected performance period. The expected performance period reflects the remaining term of the awards' performance period. Expected volatility is based on actual historical results.

A summary of the granted but unvested stock award activity, which included both time- and performance-based stock awards, for the years ended December 31, 2024, 2023 and 2022 is as follows:

|                                   | 2024             |  | 2023             |  | 2022             |  |
|-----------------------------------|------------------|--|------------------|--|------------------|--|
|                                   | Number of Shares | Weighted Average Grant Date Fair Value | Number of Shares | Weighted Average Grant Date Fair Value | Number of Shares | Weighted Average Grant Date Fair Value |
| Outstanding at beginning of year: | 814,489          | \$ 21.73                               | 835,340          | \$ 21.84                               | 778,971          | \$ 22.30                               |
| Granted                           | 554,081          | 15.35                                  | 322,425          | 22.14                                  | 279,750          | 21.47                                  |
| Vested                            | (200,254)        | 22.41                                  | (228,370)        | 22.55                                  | (190,094)        | 23.14                                  |
| Forfeited                         | (96,781)         | 21.93                                  | (114,906)        | 22.07                                  | (33,287)         | 22.17                                  |
| Outstanding at end of year        | 1,071,535        | \$ 18.29                               | 814,489          | \$ 21.73                               | 835,340          | \$ 21.84                               |

### Stock Options

The Company's stock options expire 10 years from the date of grant and generally vest at a rate of 20% per year. The exercise price of each option equals the closing market price of the Company's stock on the grant date. The Company typically issues treasury shares or authorized but unissued shares to satisfy stock option exercises.

The Company did not grant stock options for the years ended December 31, 2024, 2023 or 2022, and has not granted stock options since 2020.

A summary of option activity for the years ended December 31, 2024, 2023 and 2022 is as follows:

|                                  | 2024             |                                 | 2023             |                                 | 2022             |                                 |
|----------------------------------|------------------|---------------------------------|------------------|---------------------------------|------------------|---------------------------------|
|                                  | Number of Shares | Weighted Average Exercise Price | Number of Shares | Weighted Average Exercise Price | Number of Shares | Weighted Average Exercise Price |
| Outstanding at beginning of year | 1,969,439        | \$ 22.42                        | 2,210,684        | \$ 21.66                        | 2,458,255        | \$ 21.02                        |
| Exercised                        | (33,125)         | 17.24                           | (195,684)        | 14.59                           | (217,038)        | 14.17                           |
| Forfeited                        | (15,358)         | 20.44                           | (15,358)         | 20.44                           | —                | —                               |
| Expired                          | (291,354)        | 20.74                           | (30,203)         | 18.32                           | (30,533)         | 23.68                           |
| Outstanding at end of year       | 1,629,602        | \$ 22.85                        | 1,969,439        | \$ 22.42                        | 2,210,684        | \$ 21.66                        |
| Options exercisable              | 1,528,067        | \$ 23.01                        | 1,663,506        | \$ 22.58                        | 1,645,901        | \$ 21.57                        |

The aggregate intrinsic value for both stock options outstanding and stock options exercisable at December 31, 2024 was \$253,000. The weighted average remaining contractual life of stock options outstanding and stock options exercisable at December 31, 2024 was 3.26 years and 3.13 years, respectively.

### Phantom Stock Units

In 2022, the Company also established the OceanFirst Bank Phantom Equity Plan to issue phantom stock units to select senior management employees. The phantom stock units are liability-classified time-based awards, which vest ratably over a three- to five-year period. The fair value is determined based on the Company's stock price at the grant date and remeasured monthly. The phantom stock units are settled in cash when they vest.

### Compensation Expense

The compensation expense for stock awards, stock options and phantom stock units were as follows (in thousands):

|                     | For the Year Ended December 31, |          |          |
|---------------------|---------------------------------|----------|----------|
|                     | 2024                            | 2023     | 2022     |
| Stock awards        | \$ 5,724                        | \$ 5,154 | \$ 5,698 |
| Stock options       | 360                             | 700      | 940      |
| Phantom stock units | 1,707                           | 1,092    | 554      |
| Total               | \$ 7,791                        | \$ 6,946 | \$ 7,192 |

At December 31, 2024, the Company had an estimated \$12.5 million of unrecognized compensation costs related to non-vested stock awards, stock options, and phantom stock units. This cost will be recognized over the remaining vesting period of 1.84 years.

### Note 13. Commitments, Contingencies, and Concentrations of Credit Risk

The Company, in the normal course of business, is party to financial instruments and commitments which involve, to varying degrees, elements of risk in excess of the amounts recognized in the consolidated financial statements. These financial instruments and commitments include unused consumer lines of credit, construction loan lines of credit, commercial lines of credit, and commitments to extend credit.

At December 31, 2024, the following commitments and contingent liabilities existed which are not reflected in the accompanying consolidated financial statements (in thousands):

|  | <b>December 31, 2024</b> |
|--|--------------------------|
| Unused consumer and residential construction loan lines of credit (primarily floating-rate)  | \$ 310,798               |
| Unused commercial and commercial construction loan lines of credit (primarily floating-rate) | 1,061,313                |
| Other commitments to extend credit:  |                          |
| Fixed-rate   | 101,058                  |
| Adjustable-rate  | 15,856                   |
| Floating-rate  | 189,745                  |

The Company's fixed-rate loan commitments generally expire within 90 days of issuance and carried interest rates ranging from 5.00% to 9.88% at December 31, 2024.

At December 31, 2024, the Company had \$6.3 million of unfunded capital commitments related to investment funds.

The Company's maximum exposure to credit losses in the event of nonperformance by the other party to these financial instruments and commitments is represented by the contractual amounts. The Company uses the same credit policies in granting commitments and conditional obligations as it does for financial instruments recorded in the Consolidated Statements of Financial Condition.

These commitments and obligations do not necessarily represent future cash flow requirements. The Company evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary, is based on management's assessment of risk. Substantially all of the unused consumer and construction loan lines of credit are collateralized by mortgages on real estate.

At December 31, 2024, the Company is obligated under noncancelable operating leases and rental agreements for premises and equipment. Rental and lease expense under these leases were \$5.8 million, \$5.7 million, and \$6.3 million for the years ended December 31, 2024, 2023 and 2022, respectively. Refer to Note 17 Leases for the projected minimum lease commitments as of December 31, 2024.

The Company grants residential real estate and first mortgage commercial real estate loans to borrowers primarily located throughout New Jersey and in the major metropolitan areas between Massachusetts and Virginia. The ability of borrowers to repay their obligations is dependent upon various factors including the borrowers' income, net worth, cash flows generated by the underlying collateral, value of the underlying collateral, and priority of the Company's lien on the property. Such factors are dependent upon various economic conditions and individual circumstances beyond the Company's control. The Company is, therefore, subject to risk of loss. A decline in real estate values could cause some residential and commercial real estate loans to become inadequately collateralized, which would expose the Company to a greater risk of loss.

The Company believes its lending policies and procedures adequately minimize the potential exposure to such risks and collateral and/or guarantees are required for most loans.

The Company is a defendant in certain claims and legal actions arising in the ordinary course of business. Management and its legal counsel are of the opinion that the ultimate disposition of these matters will not have a material adverse effect on the Company's consolidated financial condition, results of operations, or liquidity.

#### **Note 14. Earnings Per Share**

The following reconciles shares outstanding for basic and diluted earnings per share for the years ended December 31, 2024, 2023 and 2022 (in thousands):

|                                     | December 31, |        |        |
|-------------------------------------|--------------|--------|--------|
|                                     | 2024         | 2023   | 2022   |
| Weighted average shares outstanding | 58,704       | 59,399 | 59,219 |
| Less: Unallocated ESOP shares       | (164)        | (257)  | (378)  |
| Unallocated incentive award shares  | (244)        | (194)  | (111)  |
| Average basic shares outstanding    | 58,296       | 58,948 | 58,730 |
| Add: Effect of dilutive securities: |              |        |        |
| Incentive awards                    | 1            | 9      | 148    |
| Average diluted shares outstanding  | 58,297       | 58,957 | 58,878 |

For the years ended December 31, 2024, 2023 and 2022, antidilutive stock options of 1,755,000, 1,775,000, and 1,544,000, respectively, were excluded from the earnings per share calculation.

#### **Note 15. Fair Value Measurements**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. A fair value measurement assumes that the transaction to sell the asset or transfer the liability occurs in the principal market for the asset or liability or in the absence of a principal market, the most advantageous market for the asset or liability. The price in the principal (or most advantageous) market used to measure the fair value of the asset or liability shall not be adjusted for transaction costs. An orderly transaction is a transaction that assumes exposure to the market for a period prior to the measurement date to allow for marketing activities that are usual and customary for transactions involving such assets and liabilities; it is not a forced transaction. Market participants are buyers and sellers in the principal market that are (i) independent, (ii) knowledgeable, (iii) able to transact, and (iv) willing to transact.

The Company uses valuation techniques that are consistent with the market approach, the income approach, and/or the cost approach. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets and liabilities. The income approach uses valuation techniques to convert future amounts, such as cash flows or earnings, to a single present amount on a discounted basis. The cost approach is based on the amount that currently would be required to replace the service capacity of an asset (replacement costs). Valuation techniques should be consistently applied. Inputs to valuation techniques refer to the assumptions that market participants would use in pricing the asset or liability. Inputs may be observable, meaning those that reflect the assumptions market participants would use in pricing the asset or liability and developed based on market data obtained from independent sources, or unobservable, meaning those that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability and developed based on the best information available in the circumstances. In that regard, a fair value hierarchy has been established for valuation inputs that gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs. The fair value hierarchy is as follows:

Level 1 Inputs – Unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

Level 2 Inputs – Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability (for example, interest rates, volatilities, prepayment speeds, loss severities, credit risks and default rates) or inputs that are derived principally from or corroborated by observable market data by correlations or other means.

Level 3 Inputs – Significant unobservable inputs that reflect an entity's own assumptions that market participants would use in pricing the assets or liabilities.

## **Assets and Liabilities Measured at Fair Value**

A description of the valuation methodologies used for assets and liabilities measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below. Certain financial assets and financial liabilities are measured at fair value on a non-recurring basis, that is, the instruments are not measured at fair value on an ongoing basis but are subject to fair value adjustments in certain circumstances (for example, when there is evidence of impairment).

### Debt Securities Available-for-Sale

Debt securities classified as available-for-sale are reported at fair value. Fair value of U.S. Treasuries are determined using quoted prices in active markets (Level 1). The majority of the other debt securities are determined using inputs other than quoted prices that are based on market observable information (Level 2). Level 2 debt securities are priced through third-party pricing services or security industry sources that actively participate in the buying and selling of securities. Prices obtained from these sources include market quotations and matrix pricing. Matrix pricing is a mathematical technique used principally to value certain debt securities without relying exclusively on quoted prices for the specific securities, but comparing the debt securities to benchmark or comparable debt securities.

### Equity Investments

Equity investments with readily determinable fair value are reported at fair value. Fair value for these investments is primarily determined using a quoted price in an active market or exchange (Level 1) or using inputs other than quoted prices that are based on market observable information (Level 2). Equity investments without readily determinable fair values are carried at cost less impairment, if any, plus or minus adjustments resulting from observable price changes in orderly transactions for the identical or similar investment of the same issuer (measurement alternative). Certain equity investments without readily determinable fair values are measured at NAV per share as a practical expedient, which are excluded from the fair value hierarchy levels in the table below.

### Interest Rate Derivatives

The Company's interest rate swaps and cap contracts are reported at fair value utilizing discounted cash flow models provided by an independent, third-party and observable market data (Level 2). When entering into an interest rate swap or cap contract, the Company is exposed to fair value changes due to interest rate movements, and also the potential nonperformance of the contract counterparty.

### Other Real Estate Owned and Loans Individually Measured for Impairment

Other real estate owned and loans measured for impairment based on the fair value of the underlying collateral are recorded at estimated fair value, less estimated selling costs. Fair value is based on independent appraisals (Level 3).

### Loans Individually Measured for Impairment

Loans measured for impairment based on the fair value of the underlying collateral are recorded at estimated fair value, less estimated selling costs. Fair value is generally based on independent appraisals (Level 3), which may be adjusted by management for qualitative factors, such as economic factors and estimated liquidation expenses.

The following table summarizes financial assets and financial liabilities measured at fair value as of December 31, 2024 and 2023, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value (in thousands):

|   | Total Fair Value | Fair Value Measurements at Reporting Date Using: |                |                |
|---|------------------|--|----------------|----------------|
|   |                  | Level 1 Inputs                                   | Level 2 Inputs | Level 3 Inputs |
| December 31, 2024   |                  |  |                |                |
| Items measured on a recurring basis:  |                  |  |                |                |
| Debt securities available-for-sale  | \$ 827,500       | \$ 49,466  | \$ 778,034     | \$ —           |
| Equity investments  | 40,447           | —  | 40,447         | —              |
| Interest rate derivative asset  | 91,352           | —  | 91,352         | —              |
| Interest rate derivative liability  | (91,483)         | —  | (91,483)       | —              |
| Items measured on a non-recurring basis:  |                  |  |                |                |
| Equity investments <sup>(1) (2)</sup>   | 43,657           | —  | —              | 39,676         |
| Other real estate owned   | 1,811            | —  | —              | 1,811          |
| Loans measured for impairment based on the fair value of the underlying collateral <sup>(3)</sup> | 25,148           | —  | —              | 25,148         |
| December 31, 2023   |                  |  |                |                |
| Items measured on a recurring basis:  |                  |  |                |                |
| Debt securities available-for-sale  | \$ 753,892       | \$ 43,036  | \$ 710,856     | \$ —           |
| Equity investments  | 53,166           | —  | 53,166         | —              |
| Interest rate derivative asset  | 87,776           | —  | 87,776         | —              |
| Interest rate derivative liability  | (87,848)         | —  | (87,848)       | —              |
| Items measured on a non-recurring basis:  |                  |  |                |                |
| Equity investments <sup>(1) (2)</sup>   | 46,997           | —  | —              | 43,576         |
| Loans measured for impairment based on the fair value of the underlying collateral <sup>(3)</sup> | 18,509           | —  | —              | 18,509         |

- (1) As of December 31, 2024 and 2023, equity investments included \$39.7 million and \$43.6 million, respectively, of equity investments measured under the measurement alternative. There were no unrealized gains or losses for the years ended December 31, 2024 and 2023.
- (2) As of December 31, 2024 and 2023, equity investments included \$4.0 million and \$3.4 million, respectively, of certain equity investment funds measured at NAV per share (or its equivalent) as a practical expedient to fair value and these equity investments have not been classified in the fair value hierarchy levels.
- (3) Primarily consists of commercial loans, which are collateral dependent. The range may vary but is generally 0% to 8% on the discount for costs to sell and 0% to 10% on appraisal adjustments.

The Company recognizes transfers between levels of the valuation hierarchy at the end of the applicable reporting periods. There were no assets in Level 3 that were recognized at fair value on a recurring basis or transfers into or out of Level 3 for the year ended December 31, 2024 and 2023.

#### Assets and Liabilities Disclosed at Fair Value

A description of the valuation methodologies used for assets and liabilities disclosed at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below.

#### Cash and Due from Banks

For cash and due from banks, the carrying amount approximates fair value.

### Debt Securities Held-to-Maturity

Debt securities classified as held-to-maturity are carried at amortized cost, as the Company has the positive intent and ability to hold these debt securities to maturity. The Company determines the fair value of the debt securities utilizing Level 2 inputs. Most of the Company's debt securities are fixed income instruments that are not quoted on an exchange, but are bought and sold in active markets. Prices for these instruments are obtained through third-party pricing vendors or security industry sources that actively participate in the buying and selling of debt securities. Prices obtained from these sources include market quotations and matrix pricing. Matrix pricing is a mathematical technique used principally to value certain debt securities without relying exclusively on quoted prices for the specific debt securities, but comparing the debt securities to benchmark or comparable debt securities.

Management's policy is to obtain and review all available documentation from the third-party pricing service relating to their fair value determinations, including their methodology and summary of inputs. Management reviews this documentation, makes inquiries of the third-party pricing service and decides as to the level of the valuation inputs. Based on the Company's review of the available documentation from the third-party pricing service, management concluded that Level 2 inputs were utilized for all securities.

### Restricted Equity Investments

The fair value of these investments, which are primarily Federal Home Loan Bank of New York and Federal Reserve Bank stock, is its carrying value since this is the amount for which it could be redeemed. There is no active market for this stock and the Company is required to maintain a minimum investment as stipulated by the respective entities.

### Loans Receivable and Loans Held-for-Sale

Fair values are estimated for portfolios of loans with similar financial characteristics. Loans are segregated by type such as residential real estate, consumer and commercial. Each loan category is further segmented into fixed and adjustable rate interest terms.

Fair value of performing and non-performing loans, which is based on an exit price notion, was estimated by discounting the future cash flows, net of estimated prepayments, at market discount rates that reflect the credit and interest rate risk inherent in the loan.

Loans held for sale are carried at the lower of unpaid principal balance, net, or estimated fair value on an aggregate basis. Estimated fair value is generally determined based on bid quotations from secondary markets.

### Deposits Other than Time Deposits

The fair value of deposits with no stated maturity, such as non-interest-bearing demand deposits, savings, and interest-bearing checking accounts and money market accounts is, by definition, equal to the amount payable on demand. The related insensitivity of the majority of these deposits to interest rate changes creates a significant inherent value which is not reflected in the fair value reported.

### Time Deposits

The fair value of time deposits is based on the discounted value of contractual cash flows. The discount rate is estimated using the rates currently offered for deposits of similar remaining maturities.

### Securities Sold Under Agreements to Repurchase with Customers

Fair value approximates the carrying amount as these borrowings are payable on demand and the interest rate adjusts monthly.

### FHLB Advances and Other Borrowings

Fair value estimates are based on discounting contractual cash flows using rates which approximate the rates offered for borrowings of similar remaining maturities.

The book value and estimated fair value of the Company's significant financial instruments not recorded at fair value as of December 31, 2024 and 2023 are presented in the following tables (in thousands):

|   | Book<br>Value | Fair Value Measurements at Reporting Date Using |                   |                   |
|---|---------------|---|-------------------|-------------------|
|   |               | Level 1<br>Inputs                               | Level 2<br>Inputs | Level 3<br>Inputs |
| December 31, 2024   |               |   |                   |                   |
| Financial Assets:   |               |   |                   |                   |
| Cash and due from banks                                       | \$ 123,615    | \$ 123,615                                      | \$ —              | \$ —              |
| Debt securities held-to-maturity                              | 1,045,875     | —   | 952,917           | —                 |
| Restricted equity investments                                 | 108,634       | —   | —                 | 108,634           |
| Loans receivable, net and loans held-for-sale                 | 10,076,640    | —   | —                 | 9,551,156         |
| Financial Liabilities:  |               |   |                   |                   |
| Deposits other than time deposits <sup>(1)</sup>              | 7,985,370     | —   | 7,985,370         | —                 |
| Time deposits   | 2,080,972     | —   | 2,074,698         | —                 |
| FHLB advances and other borrowings                            | 1,270,157     | —   | 1,264,260         | —                 |
| Securities sold under agreements to repurchase with customers | 60,567        | 60,567  | —                 | —                 |
| December 31, 2023   |               |   |                   |                   |
| Financial Assets:   |               |   |                   |                   |
| Cash and due from banks                                       | \$ 153,718    | \$ 153,718                                      | \$ —              | \$ —              |
| Debt securities held-to-maturity                              | 1,159,735     | —   | 1,068,438         | —                 |
| Restricted equity investments                                 | 93,766        | —   | —                 | 93,766            |
| Loans receivable, net and loans held-for-sale                 | 10,141,887    | —   | —                 | 9,606,498         |
| Financial Liabilities:  |               |   |                   |                   |
| Deposits other than time deposits <sup>(1)</sup>              | 7,989,527     | —   | 7,989,527         | —                 |
| Time deposits   | 2,445,422     | —   | 2,421,058         | —                 |
| FHLB advances and other borrowings                            | 1,045,092     | —   | 1,008,351         | —                 |
| Securities sold under agreements to repurchase with customers | 73,148        | 73,148  | —                 | —                 |

- (1) The estimated fair value of non-maturity deposits does not consider any inherent value and represents the amount payable on demand. However, non-maturity deposits do contain significant inherent value to the Company, particularly when overnight funding costs are greater than the deposit costs.

### Limitations

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates do not reflect any premium or discount that could result from offering for sale at one time the Company's entire holdings of a particular financial instrument. Because a limited market exists for a significant portion of the Company's financial instruments, fair value estimates are based on judgments regarding future expected loss experience, current economic conditions, risk characteristics of various financial instruments and other significant unobservable inputs. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and, therefore, cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Fair value estimates are based on existing balance sheet financial instruments without attempting to estimate the value of anticipated future business and the value of assets and liabilities that are not considered financial instruments. Significant assets and liabilities that are not considered financial assets or liabilities include premises and equipment, bank owned life insurance, deferred tax assets and goodwill. In addition, the tax ramifications related to the realization of the unrealized gains and losses can have a significant effect on fair value estimates and have not been considered in the estimates.

## **Note 16. Derivatives and Hedging Activities**

The Company enters into derivative financial instruments which involve, to varying degrees, interest rate and credit risk. The Company manages these risks as part of its asset and liability management process and through credit policies and procedures, seeking to minimize counterparty credit risk by establishing credit limits and collateral agreements. The Company utilizes derivative financial instruments to accommodate the business needs of its customers as well as to economically hedge the exposure that this creates for the Company. Additionally, the Company enters into certain derivative financial instruments to enhance its ability to manage interest rate risk that exists as part of its ongoing business operations. The Company does not use derivative financial instruments for trading purposes.

### **Customer Derivatives – Interest Rate Swaps and Cap Contracts**

#### **Derivatives Not Designated as Hedging Instruments**

The Company enters into interest rate swaps that allow commercial loan customers to effectively convert a variable-rate commercial loan agreement to a fixed-rate commercial loan agreement. Under these agreements, the Company enters into a variable-rate loan agreement with a customer in addition to an interest rate swap agreement, which serves to effectively swap the customer's variable-rate loan into a fixed-rate loan. The Company then enters into a corresponding swap agreement with a third party in order to economically hedge its exposure through the customer agreement. The Company also enters into interest rate cap contracts that enable commercial loan customers to lock in a cap on a variable-rate commercial loan agreement. This feature prevents the loan from repricing to a level that exceeds the cap contract's specified interest rate, which serves to hedge the risk from rising interest rates. The Company then enters into an offsetting interest rate cap contract with a third party in order to economically hedge its exposure through the customer agreement.

These interest rate swaps and cap contracts with both the customers and third parties are not designated as hedges under ASC Topic 815, Derivatives and Hedging, therefore changes in fair value are reported in earnings. As the interest rate swaps and cap contracts are structured to offset each other, changes to the underlying benchmark interest rates considered in the valuation of these instruments do not result in an impact to earnings; however, there may be fair value adjustments related to credit quality variations between counterparties, which may impact earnings as required by ASC Topic 820, Fair Value Measurements. The Company recognized gains of \$8,000, losses of \$5,000 and gains of \$49,000 in commercial loan swap income resulting from fair value adjustments for the years ended December 31, 2024, 2023 and 2022, respectively.

#### **Derivatives Designated as Hedging Instruments**

During 2022, the Company entered into a three-year interest rate swap intended to add stability to its net interest income and to manage its exposure to future interest rate movements associated with a pool of floating rate commercial loans. The swap requires the Company to pay variable-rate amounts indexed to one-month term SOFR to the counterparty in exchange for the receipt of fixed-rate amounts at 4.0% from the counterparty. The swap was designated and qualified as a cash flow hedge, under ASC Topic 815, Derivatives and Hedging. The changes in the fair value of cash flow hedges are initially reported in other comprehensive income. Amounts are subsequently reclassified from accumulated other comprehensive income to earnings when the hedged transactions occur, specifically within the same line item as the hedged item (interest income). Therefore, a portion of the balance reported in accumulated other comprehensive income related to derivatives will be reclassified to interest income as interest payments are made or received on the Company's interest rate swaps.

The table below presents the effect on the Company's accumulated other comprehensive income/loss ("AOCI" or "AOCL") attributable to the cash flow hedge derivative, net of tax, and the related gains/(losses) reclassified from AOCI into income (in thousands):

|  | <b>For the Year Ended December 31,</b> |                |                |
|--|--|----------------|----------------|
|  | <b>2024</b>                            | <b>2023</b>    | <b>2022</b>    |
| AOCL balance at beginning of period, net of tax    | \$ (36)                                | \$ (25)        | \$ —           |
| Unrealized losses recognized in OCI                | (956)                                  | (808)          | (25)           |
| Losses reclassified from AOCL into interest income | 905                                    | 797            | —              |
| AOCL balance at end of period, net of tax          | <u>\$ (87)</u>                         | <u>\$ (36)</u> | <u>\$ (25)</u> |

During the next twelve months ending December 31, 2025, the Company estimates that an additional \$115,000 will be reclassified as a reduction to interest income.

The table below presents the notional amount and fair value of derivatives designated and not designated as hedging instruments, as well as their location on the Consolidated Statements of Financial Condition (in thousands):

|   | Notional     | Fair Value   |                   |
|---|--------------|--------------|-------------------|
|   |              | Other assets | Other liabilities |
| As of December 31, 2024                           |              |              |                   |
| Derivatives Not Designated as Hedging Instruments |              |              |                   |
| Interest rate swaps and cap contracts             | \$ 1,468,022 | \$ 91,352    | \$ 91,368         |
| Derivatives Designated as Cash Flow Hedge         |              |              |                   |
| Interest rate swap contract                       | 100,000      | —            | 115               |
| Total Derivatives                                 | \$ 1,568,022 | \$ 91,352    | \$ 91,483         |
| As of December 31, 2023                           |              |              |                   |
| Derivatives Not Designated as Hedging Instruments |              |              |                   |
| Interest rate swaps and cap contracts             | \$ 1,418,276 | \$ 87,776    | \$ 87,801         |
| Derivatives Designated as Cash Flow Hedge         |              |              |                   |
| Interest rate swaps contract                      | 100,000      | —            | 47                |
| Total Derivatives                                 | \$ 1,518,276 | \$ 87,776    | \$ 87,848         |

### Credit Risk-Related Contingent Features

The Company is exposed to credit risk in the event of nonperformance by the interest rate derivative counterparty. The Company minimizes this risk by being a party to International Swaps and Derivatives Association agreements with third party broker-dealers that require a minimum dollar transfer amount upon a margin call. This requirement is dependent on certain specified credit measures. The amount of collateral posted with third parties was \$0 at both December 31, 2024 and 2023. The amount of collateral received from third parties was \$93.3 million and \$88.3 million at December 31, 2024 and 2023, respectively. The amount of collateral posted with third parties and received from third parties is deemed to be sufficient to collateralize both the fair market value change as well as any additional amounts that may be required as a result of a change in the specified credit measures. The aggregate fair value of all derivative financial instruments in a liability position with credit measure contingencies and entered into with third parties was \$91.5 million and \$87.8 million at December 31, 2024 and 2023, respectively.

The interest rate derivatives which the Company executes with the commercial borrowers are collateralized by the borrowers' commercial real estate financed by the Company.

## **Note 17. Leases**

A lease is defined as a contract, or part of a contract, that conveys the right to control the use of identified property, plant or equipment for a period of time in exchange for consideration. The Company's leases are comprised of real estate property for branches, automated teller machine locations and office space with terms extending through 2038. The Company has one existing finance lease, which has a lease term through 2029.

The following table represents the classification of the Company's ROU assets and lease liabilities on the Consolidated Statements of Financial Condition (in thousands):

|  |                             | <b>For the Year Ended</b> |                          |
|--|-----------------------------|---------------------------|--------------------------|
|  |                             | <b>December 31, 2024</b>  | <b>December 31, 2023</b> |
| <b>Lease ROU Assets</b>                    | <b>Classification</b>       |                           |                          |
| Operating lease ROU assets                 | Other assets                | \$ 15,452                 | \$ 18,979                |
| Finance lease ROU asset                    | Premises and equipment, net | 1,071                     | 1,304                    |
| Total lease ROU assets                     |                             | <u>\$ 16,523</u>          | <u>\$ 20,283</u>         |
|  |                             |                           |                          |
| <b>Lease Liabilities</b>                   |                             |                           |                          |
| Operating lease liabilities <sup>(1)</sup> | Other liabilities           | \$ 17,114                 | \$ 20,018                |
| Finance lease liability                    | Other borrowings            | 1,421                     | 1,685                    |
| Total lease liabilities                    |                             | <u>\$ 18,535</u>          | <u>\$ 21,703</u>         |

(1) Operating lease liabilities excludes liabilities for future rent and estimated lease termination payments related to closed branches of \$4.4 million and \$5.9 million as of December 31, 2024 and 2023, respectively.

The calculated amount of the ROU assets and lease liabilities are impacted by the lease term and the discount rate used to calculate the present value of the minimum lease payments. Lease agreements often include one or more options to renew the lease at the Company's discretion. If the exercise of a renewal option is considered to be reasonably certain, the Company includes the extended term in the calculation of the ROU asset and lease liability. For the discount rate, ASC Topic 842, Leases requires the Company to use the rate implicit in the lease, provided the rate is readily determinable. As this rate is not readily determinable, the Company generally utilizes its incremental borrowing rate, at lease inception, over a similar term. For operating leases existing prior to January 1, 2019, the Company used the incremental borrowing rate for the remaining lease term as of January 1, 2019. For the finance lease, the Company utilized its incremental borrowing rate at lease inception.

|  | <b>December 31, 2024</b> | <b>December 31, 2023</b> |
|--|--------------------------|--------------------------|
| <b>Weighted-Average Remaining Lease Term</b> |                          |                          |
| Operating leases                             | 5.84 years               | 6.52 years               |
| Finance lease                                | 4.59 years               | 5.60 years               |
| <b>Weighted-Average Discount Rate</b>        |                          |                          |
| Operating leases                             | 3.08 %                   | 3.02 %                   |
| Finance lease                                | 5.63                     | 5.63                     |

The following table represents lease expenses and other lease information (in thousands):

|  | For the Year Ended December 31, |                 |                 |
|--|---------------------------------|-----------------|-----------------|
|  | 2024                            | 2023            | 2022            |
| <b>Lease Expense</b>                         |                                 |                 |                 |
| Operating lease expense                      | \$ 4,586                        | \$ 4,634        | \$ 5,000        |
| Finance lease expense:                       |                                 |                 |                 |
| Amortization of ROU assets                   | 233                             | 228             | 207             |
| Interest on lease liabilities <sup>(1)</sup> | 86                              | 101             | 104             |
| <b>Total</b>                                 | <b>\$ 4,905</b>                 | <b>\$ 4,963</b> | <b>\$ 5,311</b> |

**Other Information**

Cash paid for amounts included in the measurement of lease liabilities:

|  |          |          |          |
|--|----------|----------|----------|
| Operating cash flows from operating leases | \$ 4,773 | \$ 4,571 | \$ 4,466 |
| Operating cash flows from finance leases   | 86       | 101      | 104      |
| Financing cash flows from finance leases   | 264      | 249      | 214      |

(1) Included in borrowed funds interest expense on the Consolidated Statements of Income. All other costs are included in occupancy expense on the Consolidated Statements of Income.

Future minimum payments for the finance lease and operating leases with initial or remaining terms were as follows (in thousands):

|   | Finance Lease   | Operating Leases |
|---|-----------------|------------------|
| <b>For the Year Ending December 31,</b> |                 |                  |
| 2025                                    | \$ 350          | \$ 4,934         |
| 2026                                    | 350             | 4,211            |
| 2027                                    | 350             | 2,715            |
| 2028                                    | 350             | 1,537            |
| 2029                                    | 209             | 1,421            |
| Thereafter                              | —               | 4,124            |
| <b>Total</b>                            | <b>1,609</b>    | <b>18,942</b>    |
| Less: Imputed interest                  | (188)           | (1,828)          |
| <b>Total lease liabilities</b>          | <b>\$ 1,421</b> | <b>\$ 17,114</b> |

**Note 18. Variable Interest Entity**

The Company accounts for Trident as a variable interest entity (“VIE”) under ASC 810, Consolidation, for which the Company is considered the primary beneficiary (i.e. the party that has a controlling financial interest). In accordance with ASC 810, Consolidation, the Company has consolidated Trident’s assets and liabilities.

The summarized financial information for the Company’s consolidated VIE consisted of the following (in thousands):

|                           | December 31, 2024 | December 31, 2023 |
|---------------------------|-------------------|-------------------|
| Cash and cash equivalents | \$ 21,642         | \$ 22,151         |
| Other assets              | 457               | 606               |
| <b>Total assets</b>       | <b>22,099</b>     | <b>22,757</b>     |
| Other liabilities         | 19,333            | 20,803            |
| <b>Net assets</b>         | <b>\$ 2,766</b>   | <b>\$ 1,954</b>   |

**Note 19. Parent-Only Financial Information**

The following condensed statements of financial condition at December 31, 2024 and 2023 and condensed statements of operations and cash flows for the years ended December 31, 2024, 2023 and 2022 for OceanFirst Financial Corp. (parent company only) reflect the Company's investment in its wholly-owned subsidiaries, the Bank, and OceanFirst Risk Management, Inc., and non-wholly owned subsidiary, Trident, using the equity method of accounting.

**Condensed Statement of Financial Condition**

(in thousands)

|   | December 31,        |                     |
|---|---------------------|---------------------|
|   | 2024                | 2023                |
| <b>Assets:</b>                                  |                     |                     |
| Cash and due from banks                         | \$ 13,214           | \$ 12,083           |
| Advances to Bank                                | 98,321              | 67,289              |
| Equity securities                               | 77,327              | 93,387              |
| ESOP loan receivable                            | 2,871               | 4,241               |
| Investment in subsidiaries                      | 1,704,037           | 1,672,406           |
| Goodwill  | 5,827               | 5,827               |
| Other assets                                    | 1,817               | 6,059               |
| Total assets                                    | <u>\$ 1,903,414</u> | <u>\$ 1,861,292</u> |
| <b>Liabilities and Stockholders' Equity:</b>    |                     |                     |
| Borrowings                                      | \$ 196,124          | \$ 194,771          |
| Other liabilities                               | 4,533               | 4,576               |
| Total liabilities                               | <u>200,657</u>      | <u>199,347</u>      |
| OceanFirst Financial Corp. stockholders' equity | 1,701,650           | 1,661,163           |
| Non-controlling interest                        | 1,107               | 782                 |
| Total stockholders' equity                      | <u>1,702,757</u>    | <u>1,661,945</u>    |
| Total liabilities and stockholders' equity      | <u>\$ 1,903,414</u> | <u>\$ 1,861,292</u> |

**Condensed Statements of Operations**

(in thousands)

|   | For the Year Ended December 31, |                   |                   |
|---|---------------------------------|-------------------|-------------------|
|   | 2024                            | 2023              | 2022              |
| Dividend income – subsidiaries  | \$ 86,350                       | \$ 97,043         | \$ 73,011         |
| Interest and dividend income – debt and equity securities             | 3,319                           | 2,981             | 2,387             |
| Interest income – advances to subsidiary Bank                         | 4,423                           | 2,182             | 562               |
| Interest income – ESOP loan receivable                                | 138                             | 183               | 227               |
| Net gain (loss) on equity investments                                 | <u>4,225</u>                    | <u>(3,732)</u>    | <u>7,973</u>      |
| Total income  | 98,455                          | 98,657            | 84,160            |
| Interest expense – borrowings   | 13,840                          | 13,569            | 10,861            |
| Operating expenses  | <u>4,875</u>                    | <u>4,050</u>      | <u>4,258</u>      |
| Income before income taxes and undistributed earnings of subsidiaries | 79,740                          | 81,038            | 69,041            |
| Benefit for income taxes  | <u>1,226</u>                    | <u>3,807</u>      | <u>959</u>        |
| Income before undistributed earnings of subsidiaries                  | 80,966                          | 84,845            | 70,000            |
| Undistributed earnings of subsidiaries                                | <u>19,424</u>                   | <u>19,220</u>     | <u>77,357</u>     |
| Net income  | 100,390                         | 104,065           | 147,357           |
| Net income attributable to non-controlling interest                   | <u>325</u>                      | <u>36</u>         | <u>754</u>        |
| Net income attributable to OceanFirst Financial Corp.                 | <u>\$ 100,065</u>               | <u>\$ 104,029</u> | <u>\$ 146,603</u> |

**Condensed Statements of Cash Flows**  
(in thousands)

|  | For the Year Ended December 31, |            |            |
|--|---------------------------------|------------|------------|
|  | 2024                            | 2023       | 2022       |
| Cash flows from operating activities:                                  |                                 |            |            |
| Net income   | \$ 100,390                      | \$ 104,065 | \$ 147,357 |
| (Increase) decrease in advances to subsidiary Bank                     | (31,032)                        | (34,449)   | 30,640     |
| Undistributed earnings of subsidiary Bank                              | (19,424)                        | (19,220)   | (77,357)   |
| Net (gain) loss on equity investments                                  | (4,225)                         | 3,732      | (7,973)    |
| Net premium amortization in excess of discount accretion on securities | 584                             | 981        | 1,185      |
| Amortization of deferred costs on borrowings                           | 626                             | 598        | 548        |
| Net amortization of purchase accounting adjustments                    | 727                             | 704        | 684        |
| Change in other assets and other liabilities                           | 4,199                           | (3,995)    | 2,336      |
| Net cash provided by operating activities                              | 51,845                          | 52,416     | 97,420     |
| Cash flows from investing activities:                                  |                                 |            |            |
| Proceeds from sales of equity investments                              | 22,783                          | 4,822      | 6,482      |
| Purchase of equity investments   | (3,082)                         | (7,661)    | (7,207)    |
| Repayments on ESOP loan receivable                                     | 1,370                           | 2,510      | 2,480      |
| Cash consideration for acquisition, net of cash received               | —                               | —          | (7,084)    |
| Net cash provided by (used in) investing activities                    | 21,071                          | (329)      | (5,329)    |
| Cash flows from financing activities:                                  |                                 |            |            |
| Repayments of other borrowings   | —                               | —          | (35,000)   |
| Dividends paid   | (50,880)                        | (51,274)   | (47,511)   |
| Purchase of treasury stock   | (21,476)                        | —          | (7,396)    |
| Exercise of stock options  | 571                             | 702        | 424        |
| Distributions to non-controlling interest                              | —                               | (55)       | (788)      |
| Net cash used in financing activities                                  | (71,785)                        | (50,627)   | (90,271)   |
| Net increase in cash and due from banks                                | 1,131                           | 1,460      | 1,820      |
| Cash and due from banks at beginning of year                           | 12,083                          | 10,623     | 8,803      |
| Cash and due from banks at end of year                                 | \$ 13,214                       | \$ 12,083  | \$ 10,623  |

## **Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

None.

### **Item 9A. Controls and Procedures**

#### (a) Disclosure Controls and Procedures

The Company's management, including the Company's principal executive officer and principal financial officer, have evaluated the effectiveness of the Company's "disclosure controls and procedures" as such term is defined in Rule 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended, (the "Exchange Act"). Based upon their evaluation, the principal executive officer and principal financial officer concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures were effective. Disclosure controls and procedures are the controls and other procedures that are designed to ensure that the information required to be disclosed in the reports that the Company files or submits under the Exchange Act with the Securities and Exchange Commission ("SEC") (1) is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (2) is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

#### (b) Management Report on Internal Control Over Financial Reporting

Management of OceanFirst Financial Corp. and its subsidiaries are responsible for establishing and maintaining effective internal control over financial reporting, as such term is defined in Rule 13a-15(f) of the Exchange Act. Internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP and includes those policies and procedures that: (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, and oversight of the Board of Directors, evaluated the effectiveness of the Company's internal control over financial reporting as of December 31, 2024 using the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control - Integrated Framework (2013) ("COSO 2013 Framework").

Based on this assessment, management determined that, as of December 31, 2024, the Company's internal control over financial reporting was effective to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles.

The Company's independent registered public accounting firm has issued an audit report on the effectiveness of the Company's internal control over financial reporting. This report appears on page 63.

#### (c) Changes in Internal Control Over Financial Reporting

There were no changes in the Company's internal control over financial reporting during the quarter ended December 31, 2024 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### **Item 9B. Other Information**

During the three months ended December 31, 2024, no directors or executive officers of the Company adopted or terminated any contract, instruction or written plan for the purchase or sale of the Company securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) and/or any "Rule 10b5-1 trading arrangement."

**Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections**

Not Applicable.

**PART III****Item 10. Directors, Executive Officers and Corporate Governance**

The information relating to directors, executive officers and corporate governance and the Registrant's compliance with Section 16(a) of the Exchange Act required by Part III is incorporated herein by reference from the Registrant's Proxy Statement for the Annual Meeting of Stockholders to be held on May 19, 2025 under the captions "Corporate Governance," "Proposal 1. Election of Directors" and "Delinquent Section 16(a) Reports."

**Item 11. Executive Compensation**

The information relating to executive compensation required by Part III is incorporated herein by reference from the Registrant's Proxy Statement for the Annual Meeting of Stockholders to be held on May 19, 2025 under the captions "Compensation Discussion and Analysis," "Executive Compensation," "Potential Payments upon Termination or Change in Control," "Director Compensation," "Compensation Committee Report," and "Compensation Committee Interlocks and Insider Participation."

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The information relating to security ownership of certain beneficial owners and management and related stockholder matters required by Part III is incorporated herein by reference from the Registrant's Proxy Statement for the Annual Meeting of Stockholders to be held on May 19, 2025 under the caption "Stock Ownership."

Information regarding the Company's equity compensation plans existing as of December 31, 2024 is as follows:

| <b>Plan Category</b>                                   | <b>Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (A)</b> | <b>Weighted-average Exercise Price of Outstanding Options, Warrants and Rights</b> | <b>Number of Securities Remaining Available for Future Issuance under Equity Compensation Plans (Excluding Securities Reflected in Column (A))</b> |
|--|--|--|--|
| Equity compensation plans approved by stockholders     | 1,629,602  | \$ 22.85   | 2,734,577  |
| Equity compensation plans not approved by stockholders | —  | —  | —  |
| <b>Total</b>   | <b>1,629,602</b>   | <b>\$ 22.85</b>  | <b>2,734,577</b>   |

**Item 13. Certain Relationships and Related Transactions and Director Independence**

The information relating to certain relationships and related transactions and director independence required by Part III is incorporated herein by reference from the Registrant's Proxy Statement for the Annual Meeting of Stockholders to be held on May 19, 2025 under the captions "Proposal 1. Election of Directors — Board Independence" and "Transactions with Management."

**Item 14. Principal Accountant Fees and Services**

The independent public accounting firm is Deloitte & Touche LLP, Philadelphia, Pennsylvania. Their firm ID as assigned by the PCAOB is 34. The information relating to the principal accounting fees and services is incorporated by reference to the Registrant's Proxy Statement for the Annual Meeting to be held on May 19, 2025 under the caption "Proposal 3. Ratification of Appointment of the Independent Registered Public Accounting Firm."

