24th November 2025

Company Announcement No. 78/2025

Alm. Brand A/S share buy-back program

Transactions during 17 November 2025 – 21 November 2025

On 5 March 2025, Alm. Brand A/S announced a share buy-back program of up to DKK 835.2 million, as described in company announcement no. 21/2025.

The program is carried out in accordance with the Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations.

The following transactions were made under the share buy-back program during week number 47:

	Number of shares bought	Average purchase price	Amount (DKK)
Accumulated, last announcement	33,330,521	16.87	562,265,741
17 November 2025	170,000	18.23	3,099,100
18 November 2025	170,000	18.10	3,077,000
19 November 2025	170,000	17.70	3,009,000
20 November 2025	160,000	17.77	2,843,200
21 November 2025	170,000	17.74	3,015,800
Total, week number 47	840,000	17.91	15,044,100
Accumulated under the program	34,170,521	16.89	577,309,841

With the transactions stated above Alm, Brand A/S holds a total of 38,416,217 own shares corresponding to 2.64 % of the total number of outstanding shares.

Contact

Please direct any questions regarding this announcement to:

Investors and equity analysts:

Head of Investor Relations & ESG Mads Thinggaard Mobile no, +45 2025 5469