

Template for notification and public disclosure of transactions by persons discharging managerial responsibilities and persons closely associated with them

1.	Details of the person discharging managerial responsibilities/person closely associated													
a)	Name	Britt Meelby Jensen												
2.	Reason for the notification													
a)	Position/status	CEO												
b)	Initial notification/Amendment	Initial notification												
3.	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor													
a)	Name	Ambu A/S												
b)	LEI	5299008W2A69WX355710												
4.	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted													
a)	Description of the financial instrument, type of instrument Identification code	Shares DK0060946788												
b)	Nature of the transaction	Allocation of Performance Share Units according to Long-Term Incentive Program.												
c)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th>Price(s)</th> <th>Volume(s)</th> </tr> </thead> <tbody> <tr> <td>DKK 0</td> <td>55,126 shares</td> </tr> <tr> <td></td> <td></td> </tr> <tr> <td></td> <td></td> </tr> <tr> <td></td> <td></td> </tr> <tr> <td></td> <td></td> </tr> </tbody> </table>	Price(s)	Volume(s)	DKK 0	55,126 shares								
Price(s)	Volume(s)													
DKK 0	55,126 shares													
d)	Aggregated information - Aggregated volume - Price	N/A N/A												
e)	Date of the transaction	2 January 2026												
f)	Place of the transaction	Outside a trading venue												