Announcement

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 1 to 5 September, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	100,849		1,210,557,430
1 September 2025	700	13,276.8714	9,293,810
2 September 2025	690	13,321.5797	9,191,890
3 September 2025	690	13,351.3478	9,212,430
4 September 2025	680	13,429.0882	9,131,780
5 September 2025	670	13,506.6418	9,049,450
Total 1-5 September 2025	3,430		45,879,360
Accumulated in the second phase of the program	13,810		188,371,700
Accumulated under the program	104,279		1,256,436,790

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	571,284		6,946,814,958
1 September 2025	3,508	13,380.3150	46,938,145
2 September 2025	3,458	13,418.7840	46,402,155
3 September 2025	3,458	13,444.2308	46,490,150
4 September 2025	3,407	13,517.6842	46,054,750
5 September 2025	3,358	13,598.0197	45,662,150
Total 1-5 September 2025	17,189		231,547,350
Bought from the Foundation*	2,248	13,470.6695	30,282,065
Accumulated in the second phase of the program (market and the Foundation)	78,256		1,076,711,719
Accumulated under the program (market and the Foundation)	590,721		7,208,644,373

^{*)} According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 104,279 A shares and 691,647 B shares as treasury shares, corresponding to 5.03% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 8 September, 2025

Contact persons:

Head of Investor Relations, Stefan Gruber, tel. +45 3363 3484 Head of Media Relations, Jesper Lov, tel. +45 6114 1521

Page 1 of 1