Announcement

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 17 to 21 November, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**138,065**		**1,694,154,374**
17 November 2025	680	12,574.6618	8,550,770
18 November 2025	800	12,597.3875	10,077,910
19 November 2025	720	12,654.3333	9,111,120
20 November 2025	850	12,582.3176	10,694,970
21 November 2025	800	12,528.9250	10,023,140
Total 17-21 November 2025	**3,850**		**48,457,910**
Accumulated in the second phase of the program	**51,446**		**674,547,194**
Accumulated under the program	**141,915**		**1,742,612,284**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**782,156**		**9,694,356,901**
17 November 2025	3,407	12,540.8145	42,726,555
18 November 2025	4,008	12,562.7408	50,351,465
19 November 2025	3,608	12,633.7860	45,582,700
20 November 2025	4,260	12,542.8685	53,432,620
21 November 2025	4,008	12,492.4888	50,069,895
Total 17-21 November 2025	**19,291**		**242,163,235**
Bought from the Foundation*	**2,523**	**12,553.1781**	**31,671,668**
Accumulated in the second phase of the program (market and the Foundation)	**291,505**		**3,836,259,150**
Accumulated under the program (market and the Foundation)	**803,970**		**9,968,191,804**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 141,915 A shares and 903,542 B shares as treasury shares, corresponding to 6.60% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 24 November, 2025

Contact persons:
Head of Investor Relations, Stefan Gruber, tel. +45 3363 3484
Head of Media Relations, Jesper Lov, tel. +45 6114 1521

Classification: Public