

## PSI Group Data as per 30 June 2012 at a Glance (IFRS)

|                            | 01/01-30/06/12 | 01/01-30/06/11 | Change  | Change |
|----------------------------|----------------|----------------|---------|--------|
|                            | in KEUR        | in KEUR        | in KEUR | in %   |
| Revenues                   | 85,652         | 76,221         | +9,431  | +12.4  |
| Operating Result           | 5,109          | 3,839          | +1,270  | +33.1  |
| Result before income taxes | 4,395          | 2,999          | +1,396  | +46.6  |
| Net result                 | 4,121          | 1,908          | +2,213  | 116.0  |
| Cash and cash equivalents  | 25,812         | 26,053         | -241    | -0.9   |
| Employees on 30 June       | 1,552          | 1,441          | +111    | +7.7   |
| Revenue/Employee           | 55.2           | 52.9           | +2.3    | +4.3   |

## Interim Management Report

## **Business Development**

#### **Earnings**

PSI Group increased its sales by 12 % to 85.7 million Euros (30 June 2011: 76.2 million Euros) in the first six months of 2012. The EBIT improved by 33 % to 5.1 million Euros (30 June 2011: 3.8 million Euros), Group net result doubled to 4.1 million Euros (30 June 2011: 1.9 million Euros) as a result of tax effects. New orders increased compared to the same period last year by 18 % to 114 million Euros (30 June 2011: 97 million Euros), the order book volume as of 30 June 2012 increased by 14 % to 142 million Euros (30 June 2011: 125 million Euros).

Energy Management (electricity, gas, oil, heat) was again marked by the very good development in gas and oil while the electrical energy business continued to invest strongly in the development of new functions for the requirements of the energy transition. The energy trading business invested strongly in the functions for the multi-commodity trading and the integration of TS Energy software for energy storage operation acquired in the first quarter. Total sales for Energy Management dropped by 3 % to 30.7 million Euros (30 June 2011: 31.7 million Euros) in the first six months. Despite positive one-off effects from the sale of licenses, the EBIT for the segment was, at 1.7 million Euros, considerably below the value for the previous year (30 June 2011: 2.6 million Euros).

Sales in Production Management (raw materials, industry, logistics) were, at 43.7 million Euros, 22 % above the value for the previous year (30 June 2011: 35.8 million Euros). The EBIT was increased by 78 % to 3.0 million Euros (30 June 2011: 1.7 million Euros). The metals industry business once again provided the greatest contribution to the EBIT and was awarded major international orders.

In Infrastructure Management (transportation and security), sales increased by 29 % to 11.2 million Euros (30 June 2011: 8.7 million Euros). The EBIT for the business more than doubled to 1.1 million Euros (30 June 2011: 0.5 million Euros). PSI Poland expanded business in the Polish market with an important major contract and once again provided a major contribution to the result.

### **Financial Position**

The cash flow from operating activities was, for project reasons, negative at -4.1 million Euros (30 June 2011: 1.8 million Euros), liquidity decreased slightly to 25.8 million Euros (30 June 2011: 26.1 million Euros).

#### **Assets**

Compared to 31 December 2011, there have not been any material changes in the Group's assets.

## Personnel Development

The number of employees in the Group increased to 1,552 (30 June 2011: 1,441) as of 30 June 2012, primarily in Poland and as a result of the takeover in Logistics last year.

#### **PSI-Shares**

The PSI stock ended the 1<sup>st</sup> six months of 2012 with a final price of 15.80 Euros, 7.3 % above the final 2011 price of 14.72 Euros. In the same period the technology index TecDAX rose by 8.6 %.

## Risk Report

The estimate of the corporate risk has not changed since the Annual Report for 31 December 2011.

## Outlook

In the third quarter PSI expects continued encumbrances in the area of control systems for distribution grids in the electrical energy business as a result of the energy transition and the continuation of the dynamic development in Production Management. PSI is investing heavily in the migration of additional business units to the new, company-wide uniform software basis for the improvement of productivity and ergonomics and has taken the next step with the beginning of the server-side rollout.

As a result of the high volume of new orders since the beginning of the year, the management is still aiming for 190 million Euros in new orders, sales of 180 million Euros and an EBIT of 13-16 million Euros for the year.

# Group Balance Sheet from 1 January 2012 until 30 June 2012 according to IFRS

| Assets   | 6 Month Report<br>01/01-30/06/12<br>KEUR | Annual Report<br>01/01-31/12/11<br>KEUR |
|--|--|---|
| Non current assets                               |  | _                                       |
| Property, plant and equipment                    | 14,453                                   | 14,464                                  |
| Intangible assets                                | 47,507                                   | 46,188                                  |
| Other financial assets                           | 208                                      | 208                                     |
| Deferred tax assets                              | 4,580                                    | 4,333                                   |
| Current assets Inventories                       | <b>66,748 4,075</b>                      | <b>65,193</b><br>4,048                  |
| Trade accounts receivable, net                   | 29,870                                   | 31,163                                  |
| Receivables from long-term development contracts | 48,284                                   | 37,551                                  |
| Other current assets                             | 5,342                                    | 3,860                                   |
| Cash and cash equivalents                        | 25,812                                   | 33,846                                  |
|  | 113,383                                  | 110,468                                 |
| Total assets                                     | 180,131                                  | 175,661                                 |

**Total Equity and Liabilities** 

| Equity  |         |         |
|---|---------|---------|
| Subscribed capital                              | 40,185  | 40,185  |
| Capital reserves                                | 35,137  | 35,137  |
| Reserve for treasury stock                      | -368    | -368    |
| Other reserves                                  | -1,904  | -2,172  |
| Net retained profits                            | 330     | 128     |
|   | 73,380  | 72,910  |
| Non-current liabilities                         |         |         |
| Long-term debt                                  | 509     | 795     |
| Pension provisions                              | 32,287  | 32,104  |
| Deferred tax liabilities                        | 2,662   | 2,356   |
|   | 35,458  | 35,255  |
| Current liabilities                             |         |         |
| Trade payables                                  | 17,287  | 16,979  |
| Other current liabilities                       | 30,501  | 27,705  |
| Liabilities from long-tem development contracts | 19,241  | 20,233  |
| Short-term debt                                 | 4,022   | 2,336   |
| Provisions                                      | 242     | 243     |
|   | 71,293  | 67,496  |
| Total equity and liabilities                    | 180,131 | 175,661 |

## Group Income Statement

from 1 January 2012 until 30 June 2012 according to IFRS

|   | Quarterly Report II           |                               | 6-Month Report                |                               |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
|   | 01/04/12-<br>30/06/12<br>KEUR | 01/04/11-<br>30/06/11<br>KEUR | 01/01/12-<br>30/06/12<br>KEUR | 01/01/11-<br>30/06/11<br>KEUR |
| Sales Revenues                                  | 44,811                        | 37,442                        | 85,652                        | 76,221                        |
| Other operating income                          | 2,652                         | 1,425                         | 4,482                         | 3,602                         |
| Changes in inventories of work in progress      | 5                             | -34                           | 10                            | -17                           |
| Cost of materials                               | -8,872                        | -6,571                        | -15,091                       | -11,964                       |
| Personnel expenses                              | -25,448                       | -22,675                       | -50,128                       | -47,232                       |
| Depreciation and amortisation                   | -1,001                        | -882                          | -1,956                        | -1,876                        |
| Other operating expenses                        | -9,082                        | -6,960                        | -17,860                       | -14,895                       |
| Operating result                                | 3,065                         | 1,745                         | 5,109                         | 3,839                         |
| Interest income                                 | 145                           | 61                            | 174                           | 87                            |
| Interest expenses                               | -468                          | -464                          | -941                          | -927                          |
| Result from equity investments                  | 53                            | 0                             | 53                            | 0                             |
| Result before income taxes                      | 2,795                         | 1,342                         | 4,395                         | 2,999                         |
| Income tax                                      | 13                            | -829                          | -274                          | -1,091                        |
| Net result                                      | 2,808                         | 513                           | 4,121                         | 1,908                         |
|   |                               |                               |                               |                               |
| Earnings per share (in Euro per share, basic)   | 0.18                          | 0.03                          | 0.26                          | 0.12                          |
| Earnings per share (in Euro per share, diluted) | 0.18                          | 0.03                          | 0.26                          | 0.12                          |
| Weighted average shares outstanding (basic)     | 15,676,698                    | 15,696,157                    | 15,676,698                    | 15,696,758                    |
| Weighted average shares outstanding (diluted)   | 15,676,698                    | 15,696,157                    | 15,676,698                    | 15,696,758                    |

## Group comprehensive Income Statement

from 1 January 2012 until 30 June 2012 according to IFRS

|   | 01/04/12-<br>30/06/12<br>KEUR | 01/04/11-<br>30/06/11<br>KEUR | 01/01/12-<br>30/06/12<br>KEUR | 01/01/11-<br>30/06/11<br>KEUR |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Net result                              | 2,808                         | 513                           | 4,121                         | 1,908                         |
| Currency translation foreign operations | 156                           | -677                          | 317                           | -471                          |
| Net losses from cash flows hedges       | -14                           | -794                          | -70                           | -304                          |
| Income tax effects                      | 4                             | 240                           | 21                            | 94                            |
| Group comprehensive result              | 2,954                         | -718                          | 4,389                         | 1,227                         |

# Group Cash Flow Statement from 1 January 2012 until 30 June 2012 according to IFRS

|  | 6 Month Report<br>01/01-30/06/12<br>KEUR | 6 Month Report<br>01/01-30/06/11<br>KEUR |
|--|--|--|
| CASHFLOW FROM OPERATING ACTIVITIES                           |  |  |
| Result before income taxes                                   | 4,395                                    | 2,999                                    |
| Adjustments for non-cash expenses                            |  |  |
| Amortisation on intangible assets                            | 523                                      | 770                                      |
| Depreciation of property, plant and equipment                | 1,433                                    | 1,106                                    |
| Earnings from investments in associated companies            | -53                                      | 0  |
| Interest income  | -174                                     | -87                                      |
| Interest expenses  | 941                                      | 927                                      |
|  | 7,065                                    | 5,715                                    |
| Changes of working capital                                   |  |  |
| Inventories  | -27                                      | -1,263                                   |
| Trade receivables  | -9,427                                   | -4,585                                   |
| Other current assets   | -2,126                                   | -107                                     |
| Provisions   | -532                                     | -487                                     |
| Trade payables   | 298                                      | -951                                     |
| Other current liabilities                                    | 1,198                                    | 4,174                                    |
|  | -10,616                                  | -3,2198                                  |
| Interest paid  | -114                                     | -141                                     |
| Income taxes paid  | -418                                     | -599                                     |
| Cash flow from operating activities                          | -4,083                                   | 1,756                                    |
| CASHFLOW FROM INVESTING ACTIVITIES                           |  |  |
| Additions to intangible assets                               | -687                                     | -240                                     |
| Additions to property, plant and equipment                   | -1,409                                   | -1,354                                   |
| Additions to associated companies                            | 0  | -3                                       |
| Additions to investments in subsidiaries minus cash acquired | -556                                     | 0  |
| Disposals of subsidiaries                                    | 746                                      | 1,973                                    |
| Interest received  | 227                                      | 87                                       |
| Cash flow from investing activities                          | -1,679                                   | 463                                      |
| CASHFLOW FROM FINANCING ACTIVITIES                           |  |  |
| Dividends paid   | -3,919                                   | -3,610                                   |
| Proceeds/repayments from/of borrowings                       | 1,330                                    | -769                                     |
| Outflows for share buybacks                                  | 0  | -198                                     |
| Cash flow from financing activities                          | -2,589                                   | -4,577                                   |
| CASH AND CASH EQUIVALENTS<br>AT THE END OF THE PERIOD        |  |  |
| Changes in cash and cash equivalents                         | -8,351                                   | -2,358                                   |
| Valuation-related changes in cash and cash equivalents       | 317                                      | -471                                     |
| Cash and cash equivalents at beginning of the period         | 33,846                                   | 28,882                                   |
| Cash and cash equivalents at the end of the period           | 25,812                                   | 26,053                                   |

## Statement of Changes in Equity

from 1 January 2012 until 30 June 2012 according to IFRS

|                                      | Number of shares issued | Share capital | Additional<br>paid-in<br>capital | Reserve for<br>treasury<br>stock | Other reserves | Accumulated losses | Total  |
|--------------------------------------|-------------------------|---------------|----------------------------------|----------------------------------|----------------|--------------------|--------|
|                                      | Number                  | KEUR          | KEUR                             | KEUR                             | KEUR           | KEUR               | KEUR   |
| As of 31 December 2010               | 15,697,366              | 40,185        | 35,137                           | 0                                | -3,526         | -3,706             | 68,090 |
| Group comprehensive result after tax |                         |               |                                  |                                  | 1,354          | 7,444              | 8,798  |
| Share buybacks                       | -30,000                 |               |                                  | -503                             |                |                    | -503   |
| Issue of own shares                  | 9,332                   |               |                                  | 135                              |                |                    | 135    |
| Dividend distributions               |                         |               |                                  |                                  |                | -3,610             | -3,610 |
| As of 31 December 2011               | 15,676,698              | 40,185        | 35,137                           | -368                             | -2,172         | 128                | 72,910 |
| Group comprehensive result after tax |                         |               |                                  |                                  | 268            | 4.121              | 4.389  |
| Dividend distributions               |                         |               |                                  |                                  |                | -3.919             | -3.919 |
| As of 30 June 2012                   | 15.676.698              | 40.185        | 35.137                           | -368                             | -1.904         | 330                | 73.380 |

## Shares and Options held by Management Board and Supervisory Board as of 30 June 2012

|                           | Shares  | Options |
|---------------------------|---------|---------|
| Management Board          |         |         |
| Dr. Harald Schrimpf       | 60,000  | 0       |
| Armin Stein               | 23,300  | 0       |
| Supervisory Board         |         |         |
| Dr. Ralf Becherer         | 1,281   | 0       |
| Wilfried Götze            | 54,683  | 0       |
| Elena Günzler             | 1,013   | 0       |
| Bernd Haus                | 1,000   | 0       |
| Karsten Trippel           | 109,750 | 0       |
| Prof. Dr. Rolf Windmöller | 6,305   | 0       |

The Management Board of PSI had earnings of KEUR 618 in the first three months of 2012, which consist of a fixed component of KEUR 232 and variable component of KEUR 386.

Because Supervisory Board payments are made in the 4<sup>th</sup> quarter of the year, the Supervisory Board did not obtain any remuneration in the first six months of 2012.

# Notes on the consolidated financial statements as of 30 June 2012

## The Company

## 1. Business Activities and Legal Background

The business activities of PSI AG and its subsidiaries relate to the development and sale of software systems and products fulfilling the specific needs and requirements of its customers, particularly in the following industries and service lines: utilities, manufacturing, logistics, transport and safety. In addition, the Group provides services of all kinds in the field of data processing, sells electronic devices and operates data processing systems.

The PSI Group is divided into the three core business segments energy management, production management and infrastructure management. The company is listed in the Prime Standard segment of the Frankfurt stock exchange and listed there in the TecDAX.

The company is exposed to a wide range of risks that are similar to other companies active in the dynamic technology sector. Major risks for the development of the PSI Group lie in the success with which it markets its software systems and products, competition from larger companies, the ability to generate sufficient cash flows for future business development as well as in individual risks regarding the integration of subsidiaries, organisational changes and the cooperation with strategic partners.

The condensed interim consolidated financial statements for the period from 1 January 2012 to 30 June 2012 were released for publication by a decision of the management on 25 July 2012.

The condensed interim consolidated financial statements for the period from 1 January 2012 to 30 June 2012 were produced in compliance with IAS 34 "Interim Financial Reporting". The condensed interim consolidated financial statements do not contain all the data and notes prescribed for the annual financial statements and should be read in conjunction with the consolidated financial statements for 31 December 2011.

## 2. Accounting and Valuation Principles

With regard to the principles of accounting and valuation and especially the application of International Financial Reporting Standards (IFRS) see the group consolidated financial statements for the financial year 2011.

### 3. Seasonal Influences on the Business Activities

Seasonal effects resulted in the PSI Group operations with regards to the receipt of maintenance revenues in the first quarter of the financial year (deferment of the influences on the result of corresponding incoming payments throughout the year) and significantly greater demand and project accounting in the fourth quarter of the financial year.

## 4. Changes in the Consolidation Group

In a contract signed 3 February 2012, 100 % of the shares were acquired in Time-steps AG, headquartered in Switzerland. At the time of the acquisition the company had assets totalling KEUR 275 and liabilities of KEUR 116. Correspondingly, the net assets (at book values) were KEUR 159. In the course of breaking down the purchase price, these net assets will be offset by the costs of acquisition (KEUR 1,150). The resulting difference will be allocated to the intangible assets with limited utilisation and the goodwill. The intangible assets are thereby resulting primarily from the valuation of the product "stochastic optimisation". The goodwill resulted primarily from the position of Time-steps at Swiss energy storage operators and the technological know-how. A variable portion of the purchase price is agreed in the purchase contract.

The following table provides a preliminary breakdown of the costs of acquisition to the market values of the assets and liabilities acquired. A final breakdown of this cost could not be done yet, as various project-related information as of acquisition date are subject to further detailed analysis. It is planned to finalise this analysis by the date the consolidated financial statements of the PSI group for 31 December 2012 are produced.

|                               | Book value<br>before the<br>acquisition | Adjustment | Book value<br>after the<br>acquisition |
|-------------------------------|---|------------|--|
|                               | KEUR                                    | KEUR       | KEUR                                   |
| Non-current assets            |   |            |  |
| Property, plant and equipment | 13                                      | 0          | 13                                     |
| Other intangible assets       | 0                                       | 550        | 550                                    |
| Goodwill                      | 0                                       | 605        | 605                                    |
| Current assets                |   |            |  |
| Trade receivables             | 13                                      | 0          | 13                                     |
| Other Assets                  | 155                                     | 0          | 155                                    |
| Cash and cash equivalents     | 94                                      | 0          | 94                                     |
| Liabilities                   |   |            |  |
| Deferred tax liabilities      | 0                                       | 164        | 164                                    |
| Trade payables                | 10                                      | 0          | 10                                     |
| Other liabilities             | 106                                     | 0          | 106                                    |
| Net assets                    | 159                                     | 991        | 1,150                                  |

Hidden reserves are recognizable for the acquired customer base and for products having an estimated useful life of 8 and 6 years respectively. Goodwill is recognized reflecting the present earnings outlook for Time-steps AG. If the newly acquired subsidiary was included in the consolidated financial statements of PSI AG effective 1 January 2012 group sales of KEUR 85,661 and a group net result of KEUR 4,105 would have resulted.

## 5. Selected Individual Items

## Cash and cash equivalents

|                     | 30 June 2012<br>KEUR | 31 December 2011<br>KEUR |
|---------------------|----------------------|--------------------------|
| Bank balances       | 17,376               | 16,800                   |
| Fixed term deposits | 8,399                | 17,013                   |
| Cash                | 37                   | 33                       |
|                     | 25,812               | 33,846                   |

## Costs and estimated earnings in excess of billings on uncompleted contracts

Costs and estimated earnings in excess of billings on uncompleted contracts arise when revenues have been recorded but the amounts cannot be billed under the terms of the contracts. Such amounts are recoverable from customers upon various measures of performance, including achievement of certain milestones, completion of specified units or completion of the contract. Costs and estimated earnings contain directly allocable costs (labour cost and cost of services provided by third parties) as well as the appropriate portion of overheads including pro rata administrative expenses.

Costs and estimated earnings on uncompleted contracts and related amounts are billed as follows:

|   | 30 June 2012<br>KEUR | 31 December 2011<br>KEUR |
|---|----------------------|--------------------------|
| Costs incurred on uncompleted contracts           | 104,036              | 93,556                   |
| Profit shares                                     | 24,934               | 28,454                   |
| Contract revenue                                  | 128,970              | 122,010                  |
|   |                      |                          |
| Payments on account                               | -99,927              | -104,692                 |
| Set off against contract revenue                  | -80,686              | -84,459                  |
| Receivables from long-term construction contracts | 48,284               | 37,551                   |
| Liabilities from long-term construction contracts | 19,241               | 20,233                   |

### Taxes on income

The main components of the income tax expenditure shown in the group income statement are added as follows:

|                           | 30 June 2012 | 31 December 2011 |
|---------------------------|--------------|------------------|
|                           | KEUR         | KEUR             |
| Effective taxes expenses  |              |                  |
| Effective tax expenses    | -358         | -1,294           |
| Deferred taxes            |              |                  |
| Emergence and reversal of |              |                  |
| temporary differences     | 84           | 14               |
| Tax expenses              | -274         | -1,280           |

## Segment Reporting

The development of the segment results can be found in the Group segment reporting.

#### Segments of the PSI Group:

- Energy Management: Intelligent solutions for energy suppliers from the electricity, gas, oil, district heating and water markets. Focal points are reliable and economically sound solutions for intelligent network management and trade and sales management in the liberalised energy market.
- Production Management: Software products and individual solutions for production
  planning, special tasks in production control and efficient logistics. Focuses are the
  optimisation of the use of resources and the increase of efficiency, quality and
  profitability.
- Infrastructure Management: High-availability control system solutions designed for monitoring and economically sound operation of infrastructures in the transportation, public safety, environmental protection and disaster prevention areas.

## Responsibility Statement

To the best of our knowledge, the interim consolidated financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of the group, and the interim management report of the group includes a fair review of the group's development and performance of its position, together with a description of the principal opportunities and risks associated with the expected development of the group in the remaining months of the financial year, in accordance with German proper accounting principles of interim consolidated reporting.

# Group Segment Reporting from 1 January 2012 until 30 June 2012 according to IFRS

|   | Energy<br>Management |                        | Production<br>Management |         | Infrastructure<br>Management |                        | Reconciliation |                        | PSI Group              |                        |
|---|----------------------|------------------------|--------------------------|---------|------------------------------|------------------------|----------------|------------------------|------------------------|------------------------|
|   | 2012                 | 30/06/<br>2011<br>KEUR | 30/06/<br>2012<br>KEUR   | 2011    | 2012                         | 30/06/<br>2011<br>KEUR | 2012           | 30/06/<br>2011<br>KEUR | 30/06/<br>2012<br>KEUR | 30/06/<br>2011<br>KEUR |
| Sales revenues  |                      |                        |                          |         |                              |                        |                |                        |                        |                        |
| Sales to external customers   | 30,737               | 31,748                 | 43,677                   | 35,772  | 11,238                       | 8,701                  | 0              | 0                      | 85,652                 | 76,221                 |
| Inter-segment sales   | 1,019                | 911                    | 424                      | 556     | 3,381                        | 2,264                  | -4,824         | -3,731                 | 0                      | 0                      |
| Segment revenues  | 31,756               | 32,659                 | 44,101                   | 36,328  | 14,619                       | 10,965                 | -4,824         | -3,731                 | 85,652                 | 76,221                 |
| Other operating income  | 3,300                | 2,552                  | 4,354                    | 3,615   | 721                          | 1,196                  | -3,893         | -3,761                 | 4,482                  | 3,602                  |
| Changes in inventories of work in progress  | 0                    | 0                      | 0                        | -22     | 10                           | 5                      | 0              | 0                      | 10                     | -17                    |
| Cost of purchased services  | -2,796               | -2,830                 | -5,256                   | -3,957  | -2,462                       | -1,471                 | 1,900          | 2,467                  | -8,614                 | -5,791                 |
| Cost of purchased materials   | -1,938               | -2,318                 | -2,625                   | -1,396  | -3,391                       | -2,440                 | 1,477          | -19                    | -6,477                 | -6,173                 |
| Personnel expenses  | -20,343              | -20,312                | -24,509                  | -21,999 | -5,236                       | -4,765                 | -40            | -156                   | -50,128                | -47,232                |
| Depreciation and amortisation   | -704                 | -613                   | -629                     | -442    | -331                         | -285                   | -31            | -30                    | -1,695                 | -1,370                 |
| Other operating expenses  | -7,489               | -6,447                 | -12,252                  | -10,029 | -2,812                       | -2,690                 | 4,693          | 4,271                  | -17,860                | -14,895                |
| Operating result<br>before interest, tax,<br>depreciation and<br>amortisation                                 | 2,490                | 3,304                  | 3,813                    | 2,540   | 1,449                        | 800                    | -687           | -929                   | 7,065                  | 5,715                  |
| Operating result<br>before depreciation<br>and amortisation<br>resulting from<br>purchase price<br>allocation | 1,786                | 2,691                  | 3,184                    | 2,098   | 1,118                        | 515                    | -718           | -959                   | 5,370                  | 4,345                  |
| Depreciation and<br>amortisation resulting<br>from purchase price<br>allocation                               | -68                  | -65                    | -184                     | -416    | -9                           | -25                    | 0              | 0                      | -261                   | -506                   |
| Operating result  | 1,718                | 2,626                  | 3,000                    | 1,682   | 1,109                        | 490                    | -718           | -959                   | 5,109                  | 3,839                  |
| Interest income   | -213                 | -335                   | -326                     | -391    | -175                         | -114                   | 0              | 0                      | -714                   | -840                   |
| Result before income taxes  | 1,505                | 2,291                  | 2,674                    | 1,291   | 934                          | 376                    | -718           | -959                   | 4,395                  | 2,999                  |
| Interest in associates carried at equity  | 193                  | 404                    | 0                        | 0       | 15                           | 0                      | 0              | 0                      | 208                    | 404                    |
| Segment assets  | 50,399               | 50,942                 | 78,378                   | 66,733  | 45,326                       | 40,249                 | 1,448          | 7,800                  | 175,551                | 165,724                |
| Segment liabilities   | 28,977               | 26,834                 | 52,178                   | 47,620  | 15,878                       | 14,855                 | 6,078          | 12,483                 | 103,111                | 101,792                |
| Segment investments   | 1,886                | 531                    | 678                      | 367     | 311                          | 147                    | 389            | 552                    | 3,264                  | 1,597                  |

## Financial Calendar

15 March 2012 Publication Annual Result 2011

15 March 2012 Analyst Conference

26 April 2012 Report on the 1st Quarter of 2012

3 May 2012 Annual General Meeting

27 July 2012 Report on the 1<sup>st</sup> Six Months of 2012 29 October 2012 Report on the 3<sup>rd</sup> Quarter of 2012

12 November 2012 Analyst Presentation, German Equity Forum

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