

TO THE GENERAL MEETING OF BORGESTAD ASA, 28 MAY 2025 RECOMMENDATIONS FROM THE NOMINATION COMMITTEE

To all shareholders,

Borgestad ASA elected Vegard Gjerde (Chair) and Olav Kristian Falnes to the Nomination Committee at the Annual General Meeting in 2023.

Pursuant to Section 8 of the Articles of Association and the Mandate for the Nomination Committee as approved by the General Meeting of Borgestad ASA, the Nomination Committee shall submit recommendations to the Annual General Meeting in respect of the following matters:

- Nominees for election of members of the Board of Directors of Borgestad ASA and the Chair of the Board of Directors
- Nominees for election of members of the Nomination Committee and the Chair of the Nomination Committee
- Proposal for remuneration of the members of the Board of Directors, the Nomination
 Committee and the Audit Committee

Composition of the board

All Board members, including the Chair of the board, are up for election at the 2025 Annual General Meeting. The following criteria's have been used when working out the recommendation for the composition of new members to the board:

- number of shareholders elected members; the number of elected board members
 maximum six (6) persons
- requirements of minimum 40% male and female portion of candidates
- adequate competence, skills, experience, and dedication
- Interviews with the CEO, Chair of the Board and board members
- Dialogue with the largest shareholders

The Nomination Committee has held formal and informal meetings in preparation for the Annual General Meeting to discuss board composition, board remuneration and committee remunerations. The Nomination Committee has also discussed the committee's work.





The Nomination Committee has asked the company's major shareholders whether they have any specific proposals or views on the candidates to be proposed by the Committee. In addition, the Committee has held discussions with the Chief Executive Officer (CEO), Chair of the Board and with all the individual members of the Board which principally focused on how the Board functions and whether its members have the expertise required.

All Directors have notified the nomination committee that they will be standing for reelection at the 2025 AGM.

The Nomination Committee of Borgestad ASA has therefore unanimously decided to nominate the following as Chair and board members for the election period 2025-2026:

- Glen Ole Rødland (Chair, proposed for re-election)
- Wenche Kjølås (board member, proposed for re-election)
- Jacob Andreas Møller (board member, proposed for re-election)
- Helene Steen (board member, proposed for re-election)
- Jan Erik Sivertsen (board member, proposed for re-election)

The Nomination Committee is of the opinion that the Board of Directors represents the necessary competence and continuity required to meet the strategic objectives of the company and at the same time create value for all shareholders going forward.

The Nomination Committee suggests re-election of the nominated Board of Directors up to the 2026 Annual General Meeting (AGM).

Board of Directors, remuneration

The Nomination Committee considers that the level of Board remuneration for Borgestad ASA should be competitive and comparable with similar listed companies in Norway and other international companies operating within the same industry and segments. Results from surveys and benchmarking performed by The Norwegian Institute of Directors of remuneration of the listed companies on the Oslo Stock Exchange have also been taken into consideration.





The Nomination Committee therefore proposes that Director's remunerations for the Board for the period from the Annual General Meeting in 2025, and up to the Annual General Meeting in 2026 in accordance with the following:

- Chair: NOK 500,000 (from NOK 450,000)

Board Members: NOK 250,000 (from NOK 225,000)

The proposed level of remuneration for the Board is below the median and average for private listed companies in Norway. However, the financial position of the company, current operations & assets, level of complexity of the business model and expected workload the Nomination Committee considers the proposed board compensation as balanced and fair.

Based on the proposal, total remuneration to the board will be NOK 1.5 million.

Nomination Committee, composition

Both members of the Nomination Committee are up for election on the 2025 Annual General Meeting. The Nomination Committee comprises the following persons:

- Vegard Gjerde, Chair (proposed for re-election until 2027 AGM)
- Olav Kristian Falnes (proposed for re-election until 2027 AGM)

Nomination Committee, remuneration

Based on benchmarking performed by The Norwegian Institute of Directors of the listed companies on the Oslo Stock Exchange the nomination committee proposes the following level of compensation to its members.

- Nomination committee Chair: NOK 30,000 (from 20,000)
- Nomination committee member: NOK 30,000 (from 20,000)

The proposed level of remuneration for the nomination committee is the lower quartile for listed private companies in Norway.





Audit Committee, remuneration

Based on benchmarking performed by The Norwegian Institute of Directors of the listed companies on the Oslo Stock Exchange the nomination committee proposes the following level of compensation to its members.

- Audit committee Chair: NOK 115,000 (from 110,000)
- Audit committee member(s): NOK 40,000 (from 32,500)

The proposed level of remuneration for the chair of the audit committee is in line with the average level of compensation for listed private companies in Norway.

Compensation Committee, remuneration

Based on benchmarking performed by The Norwegian Institute of Directors of the listed companies on the Oslo Stock Exchange the nomination committee proposes the following level of compensation to its members.

- Compensation committee Chair: NOK 35,000 (from 30,000)
- Compensation committee member(s): NOK 30,000 (from 25,000)

The proposed level of remuneration for the nomination committee is in the lower quartile for listed private companies in Norway.

Stavanger, 11. April 2025

Vegard Gjerde

On behalf of the Nomination Committee

