

March 2019





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relation to such matters.

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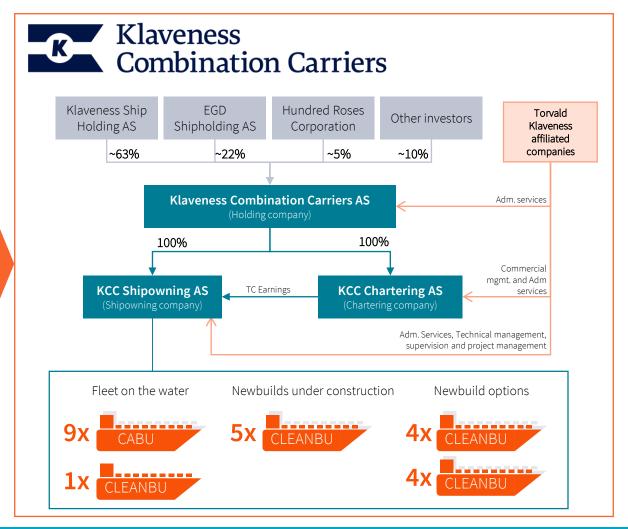




Torvald Klaveness & Klaveness Combination Carriers (KCC)

Torvald Klaveness' business segments

Service provider	Dry bulk	Container	Combination Carriers
Klaveness Digital AS	Klaveness Chartering AS	Klaveness Container AS	Klaveness Combination Carriers AS
	Baumarine AS	8 feeder vessels	9 CABU vessels
	Bulkhandling Handymax AS		6 CLEANBU vessels (+ 8 options)
	Fleet of ~100-120 chartered vessels at any time		





Own unique vessel designs

Safely and efficiently transporting dry or wet cargoes

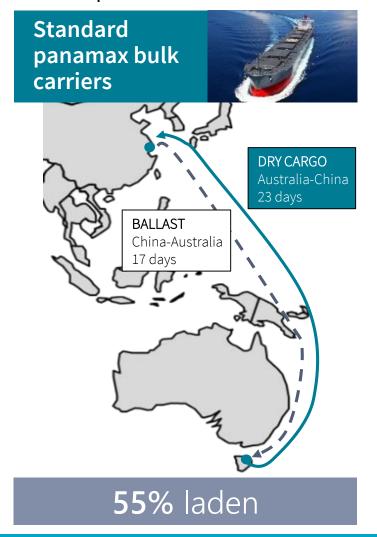


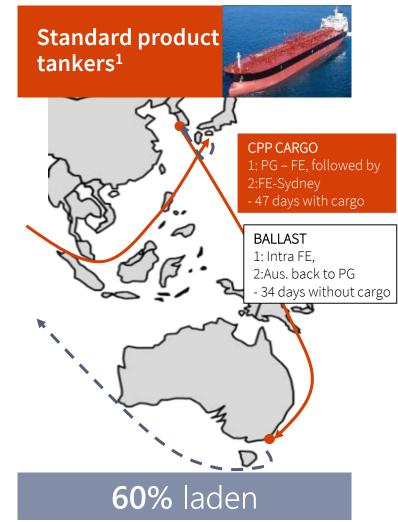


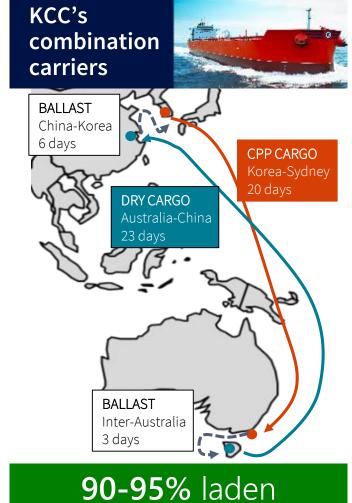




Unique commercial concept and trading pattern



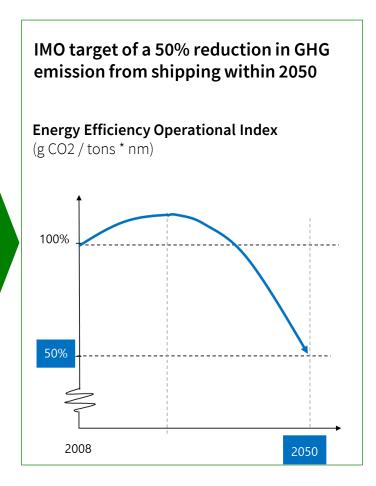




Substantially more energy efficient and substantially lower GHG emissions than standard vessels

Being around 40% more energy efficient and having around 40% lower carbon footprint than standard vessels **Energy Efficiency Operational Index** (g CO2 / tons * nm) Standard vessel Comination vessel

Reduction in GHG emissions per year compared to standard vessels after delivery of contracted newbuilds in 2020 is equivalent to pollution from ~44,000 cars



Capitalizing on more expensive bunker fuels from 2020

New IMO regulations in 2020...

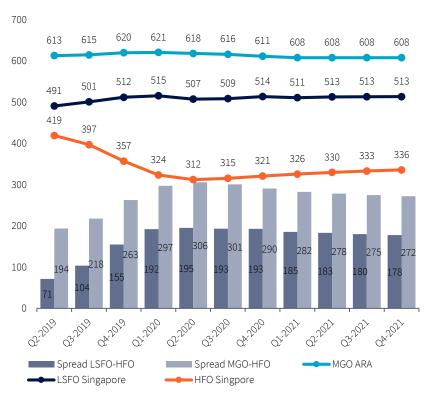


- From January 1, 2020, the International Maritime
 Organization (IMO) has decided that the maximum
 allowed sulphur content in bunker fuel will be 0.5%.
 Currently, heavy fuel oil has an average sulphur content
 of 2.45% (and max 3.5%)
- The new IMO regulations will cause the majority of the world cargo fleet to switch out of high sulphur fuel oil (HFO) and into middle distillate gasoil (MGO/LSFO), creating an expected large spread between HFO and MGO/LSFO

...will create a larger spread between MGO/LSFO and HFO...

Fuel prices

Forward fuel prices and spreads USD/mt²



...resulting in higher earnings for KCC

+/- \$100

in bunker prices

+/- \$1,000

TCE earnings per day for CABU & CLEANBU¹⁾

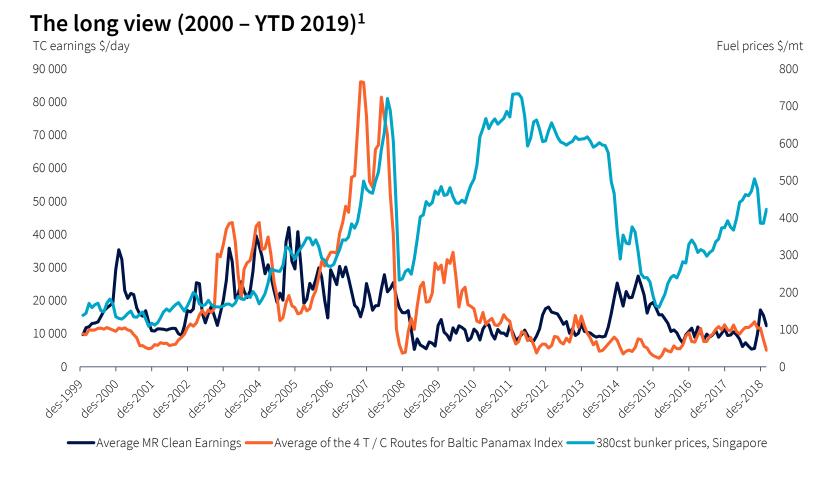
Higher bunker prices lead to higher earnings for KCC's fleet as the value of KCC's operational efficiency increases as fuel costs increase



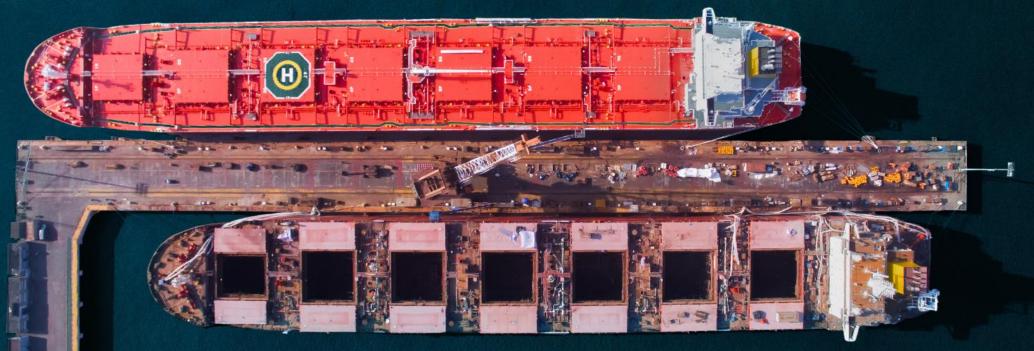
Bunker effect on earnings depend on contract portfolio and trading pattern. Effect estimated to be in the range \$600-1,200/d

⁾ Source: Closing prices ICE

Earnings generated from 3 fairly uncorrelated markets



- 3 volatile "commodity" markets impact KCC's earnings: the product tanker and dry bulk markets as well as the bunker fuel markets
- The value of fuel efficient combitrading patterns varies with fuel costs, hence higher fuel prices are positive for KCC's earnings
- Correlation between the three markets has historically been limited

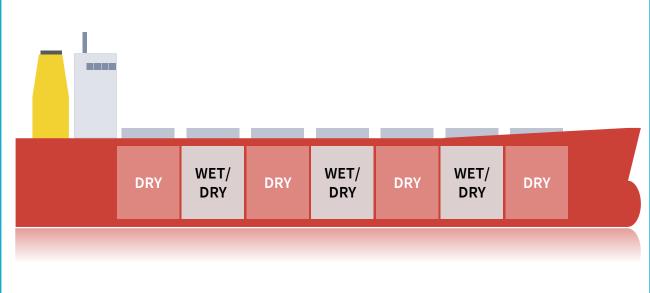




Proven vessel concept with strong operational track record



- 9 CABU vessels on water
- 72,500-80,400 Dwt built 2001-2017
- Equivalent carrying capacity of a MR product tanker in wet mode and a Panamax/ kamsarmax bulker in dry mode



Designed for transportation of Caustic soda solution (CSS), liquid fertilizer and molasses as well as all relevant dry-bulk commodities

Long term logistic provider for the aluminium industry - combining caustic soda and dry bulk

- Carries caustic soda (CSS) into alumina refineries in Australia and Brazil
- 90-95% match on inbound CSS and outbound dry bulk shipments
- Short- to long-term COAs with investment grade aluminium companies





Substantial earnings premium compared to standard tonnage – superior returns

CABU historical TCE earnings vs standard tonnage¹



¹⁾ Average monthly earnings per on-hire day for the period 2005 to 2018. Gross of commissions and commercial management fees, Average of the 4 Spot Routes for Baltic Panamax Index (P4TC). Gross rate., Average MR Clean Earnings. Gross rate. 2) Average ROCE for five CABU ship owning SPCs in the period 2005 – 2017. 2018 ROCE based on KCC figures excluding newbuilds and cash. ROCE = EBIT/ (Average total asset less average current liabilities).



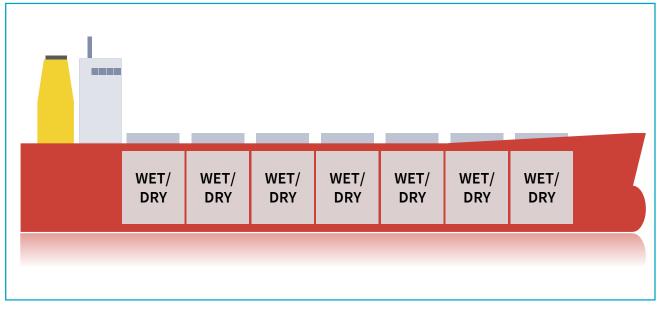




Building on the success of the CABUs



- 1 x CLEANBU vessel on water + 5 x newbuildings for delivery April 2019-October 2020 + 8 options
- 82,400-83,500¹ Dwt
- Equivalent carrying capacity of a large LR1 product tanker in wet mode and a kamsarmax bulker in dry mode



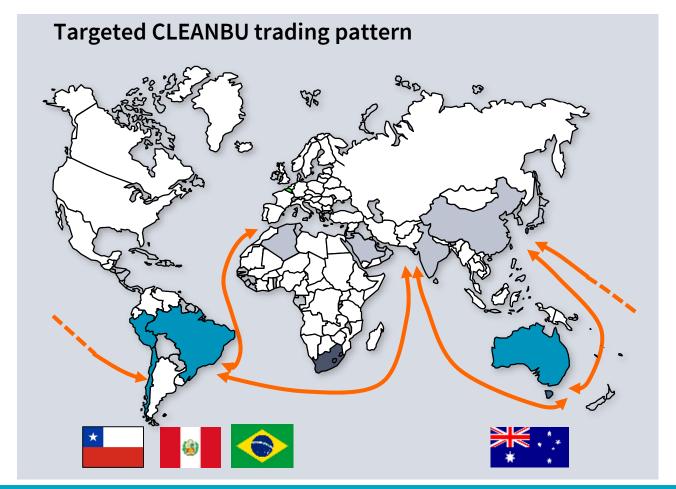
Designed for transportation of Clean petroleum products (CPP), Caustic soda solution (CSS) as well as all nonhazardous dry-bulk commodities dry-bulk commodities.





Expanding combi to the petroleum and petrochemical industries by combining CPP and dry bulk

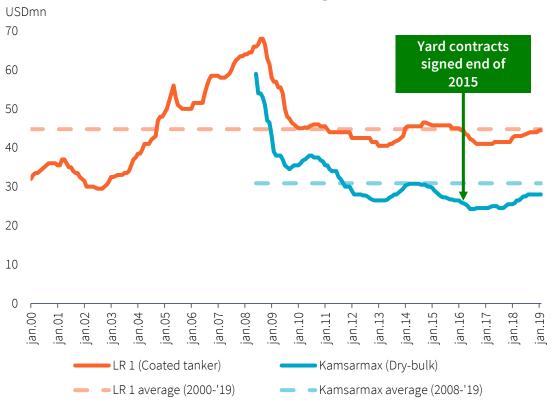
- Carries clean petroleum products (CPP) into dry bulk export hubs
- Matching inbound CPP and outbound dry bulk trades
- Large addressable market –
 10 CLEANBUs = 5-7% of CPP import in the first 4 target markets



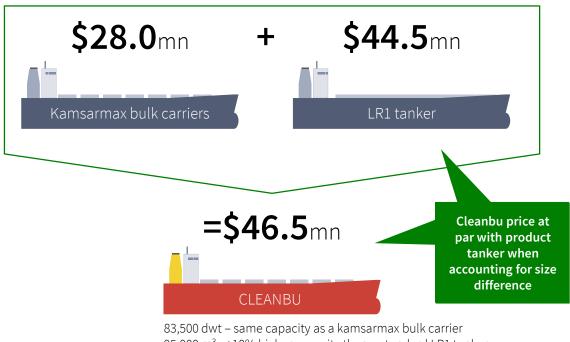


Historically low entry point and insignificant price difference compared to LR1 tanker

Contracted at 15 year low trough



Insignificant premium compared to price of LR1 tanker



95,000 m³ - +10% higher capacity than a standard LR1 tanker

A product tanker and a bulker at the cost of a product tanker



CLEANBUs simulated to 1.5-2.5x premium to standard markets

CLEANBU historical run-rate TCE earning simulation vs achieved standard tonnage TCE¹



The simulation is intended as an illustration for the earnings potential of the CLEANBUs based on actual dry bulk, product tanker and bunkers spot market conditions in the period 2010-2018 in target trades

1) Simulations for illustration purposes only. Simulated rates are gross of commercial management fee. Bulk carrier (actual) is the average of the 4 Spot Routes for Baltic Panamax Index (P4TC). Gross rate. LR1 Tanker is the average LR1 12 months T/C-rates. Gross rate. Source: Company and Shipping Intelligence Network.





2018 Key figures KCC



Profitable

Strong balance sheet



Solid operating cash flow

\$8.8mn

Profit for the year 2018

~7.5%

CABU ROCE¹

53%

Equity ratio

\$ 240mn

Market capitalization²

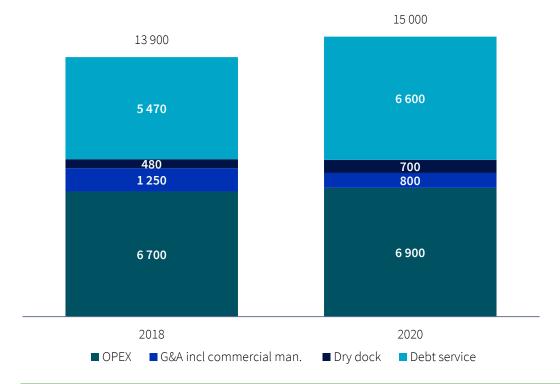
\$ 30.8mn

¹⁾ ROCE = EBIT/ (Average total asset less average current liabilities). Calculation excludes newbuilds and cash.

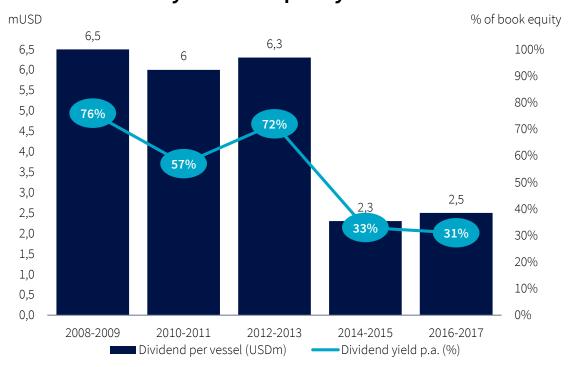
²⁾ Market capitalization based on 40.5 million shares and last traded price as reported by NOTC as of 08.03.2019 of NOK 52/per share converted to USD at USDNOK rate of 8.79

Substantial dividend potential

Low estimated cash break even rates¹



Investor friendly dividend policy²



After the initial investment period, KCC intends to distribute a minimum 80% of operating cash flow less debt service and maintenance CAPEX as dividends



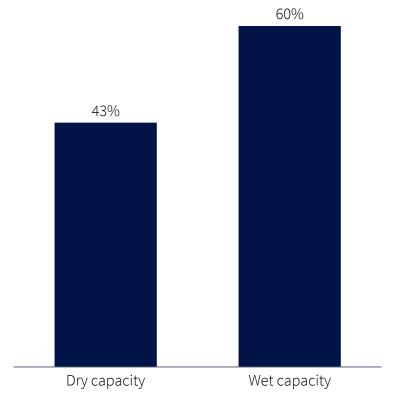
⁾ Illustrative. 2020 cash BE rates include estimates for OPEX, G&A included commercial management, period dry docking costs and debt service.

Period average of five CABU ship owning SPCs annual average dividend yield in the period 2005 – 2016 and average of six CABU ship owning SPCs annual average dividend yield of 2017. Dividend yield = Dividends/ (Average book equity)

Contract coverage in 2019

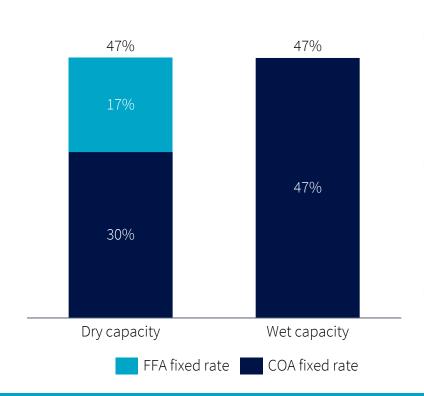
Volume coverage

Share of estimated total fleet carrying capacity (i.e. volume) booked for rest of 2019^1



Financial coverage

Share of estimated rate (i.e. price) exposure that has been fixed for rest of 2019¹



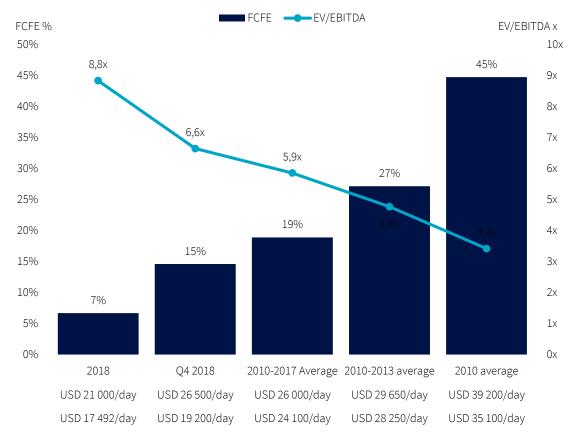
- 40-50% of vessel capacity allocated to transportation of wet products and 50-60% to dry products
- The one-year caustic soda (CSS) contracts are normally concluded during October – December for the next year
- For the one-year contracts, the price is fixed for the contract period, i.e. pricing is fixed once a year
- Part of the dry rate exposure is fixed through FFAs

Earnings sensitivity fully delivered

Based on valuation as in private placement September 2018¹

Earnings sensitivity	Unit	Q42018	2018	2010-2017 average	2010-2013 average	2010 average
# of vessels years	#	19	19	19	19	19
# of CABU		9	9	9	9	9
# of CLEANBU	"	10	10	10	10	10
CABU TCE ²	USD/day	19 200	17 492	24 100	28 250	35 100
CLEANBU TCE ²	п	26 500	21 000	26 000	29 650	39 200
Utilization	%	98.2 %	98.2 %	98.2 %	98.2 %	98.2 %
Average OPEX	USD/day	(7 100)	(7 100)	(7 100)	(7 100)	(7 100)
SG&A per day	"	(800)	(800)	(800)	(800)	(800)
Equity value	USDm	221	221	221	221	221
Equity need ³	m m	100	100	100	100	100
Post money value		321	321	321	321	321
Bank debt⁴		323	323	323	323	323
Bond loan	"	35	35	35	35	35
Total IBD	"	359	359	359	359	359
Enterprise value ⁵		680	680	680	680	680
All-in interest rate, bank loan	%	5.0 %	5.0 %	5.0 %	5.0 %	5.0 %
Fixed interest, Bond loan	п	7.0 %	7.0 %	7.0 %	7.0 %	7.0 %
Revenue	USDm	132	157	171	197	254
OPEX	m m	-49,5	-49,5	-49,5	-49,5	-49,5
G&A	"	-5,5	-5,5	-5,5	-5,5	-5,5
EBITDA	n	77,0	102,0	116,0	142,0	199,0
Interest expense	п	-20,5	-20,5	-20,5	-20,5	-20,5
Debt repayments	"	-31,5	-31,5	-31,5	-31,5	-31,5
Drydock cost ⁶	"	-3,5	-3,5	-3,5	-3,5	-3,5
Free cash flow to equity (FCFE)		21,5	46,5	60,5	86,5	143,5
EV/EBITDA	x	8,8x	6,7x	5,9x	4,8x	3,4x
FCFE-yield	%	6,7%	14,5%	18,8%	26,9%	44,7%
Unlevered yield		10,8%	14,5%	16,6%	20,4%	28,8%

FCFE-yield potential before considering expected fuel spread¹





¹⁾ Table and chart for illustration purposes only

²⁾ TCE rates based on actual achieved day rates for CABU and earnings simulation for CLEANBU. CABU 2018 and Q4 2018 rate/d is average for six vessels built 2001 -2007. The three CABU vessels delivered in 2016 and 2017 has approx. 9% higher earnings compared to the six vessels built in 2001-2007.

³⁾ Assumed equity raise of USD25 million and ~USD30 million in debt financing per vessel. Total of four additional vessels.

⁴⁾ Debt is estimated end of 2022 debt bank debt balance in addition to USD30 million in debt financing per additional vessel and a bond loan of USD35 million

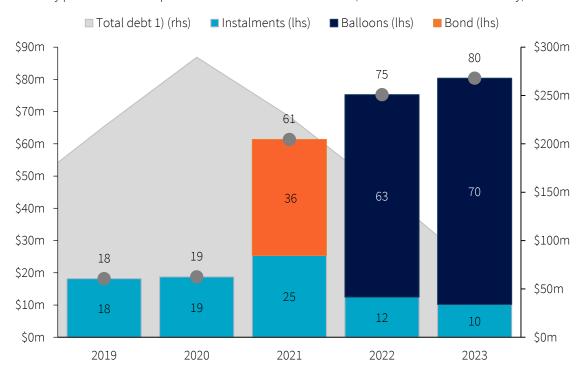
⁵⁾ For simplicity assumed to be Post money value plus total IBD (bank and bond debt)

⁶⁾ For simplicity assumed equal to 2020 estimated drydock costs

Limited refinancing risk and strong relationships with leading shipping banks

Limited refinancing risk

Maturity profile for debt as per 31.12.2018 and committed debt (3XCLEANBU with 2019 delivery) ¹



Bank consortium and main debt terms

- KCC shall aim to have diversified sources of funding and maintain a solid capital structure
- Limited refinancing risk with no maturities prior to the bond due date in May 2021. The current bank debt matures in March 2022 and December 2023
- Klaveness has a strong relationship to its key banks and is in addition in process of securing bank debt from new banks
- Bank loans have been secured for the three newbuilds with delivery in 2019. The company is in process to secure bank debt for the additional three newbuildings with delivery in 2020
- Average margin for bank debt is 2.3% at year-end 2018 and the NOK bond loan is swapped to a USD fixed interest rate 6.98%
- Profile for the newbuild facility is 18 years







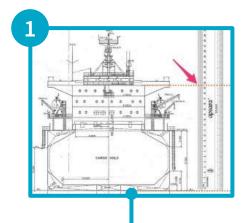








Significant barriers to entry for potential new players



Proprietary design and solutions

KCC has exclusivity on the CLEANBU design



Unique track record for dry/wet switching

KCC is the only shipping company with extensive and continuous technical and operational track record in combination carriers



Significant cargo and customer base in wet and dry

Long term contracts and synergies with Klaveness Dry Bulk business give scheduling flexibility/efficiency

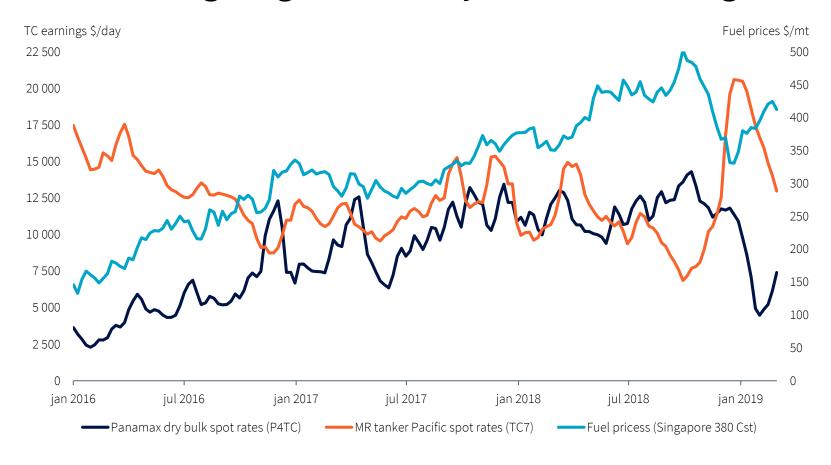


High and increasing cost of vessel

Increasing newbuilding prices and limited interest in specialized vessels have increased vessel cost



Shipping and fuel market development - Only one of 3 markets has to be strong to give healthy combi earnings



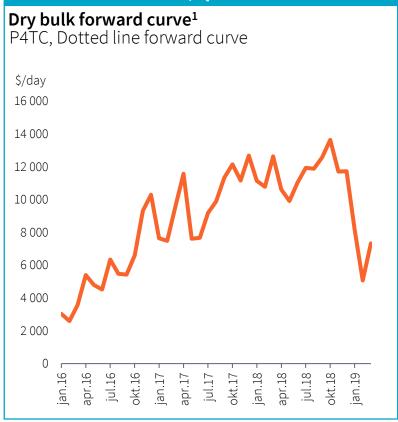
- Preparation for and implementation of IMO 2020 will most likely result in higher bunker fuel prices and likely positive market effects in the product tanker and also in the dry bulk markets
- KCC has solid dry bulk coverage for both the CABU and CLEANBU fleet in 2019 fixed before the dry market drop in fourth quarter 2018
- High caustic soda COA coverage for CABUs in 2019 (partly index linked/partly fixed rate) – CLEANBU have full tanker market risk trading spot or on index linked COAs in 2019



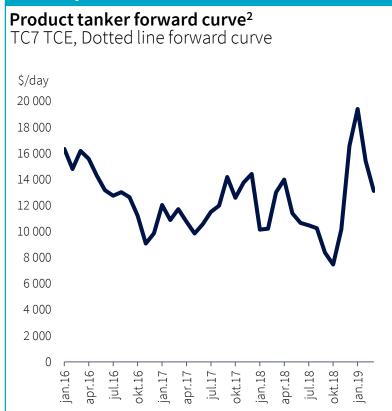
Shipping and fuel market development - Focus on end 2019 and 2020

Dry bulk market passed the trough?

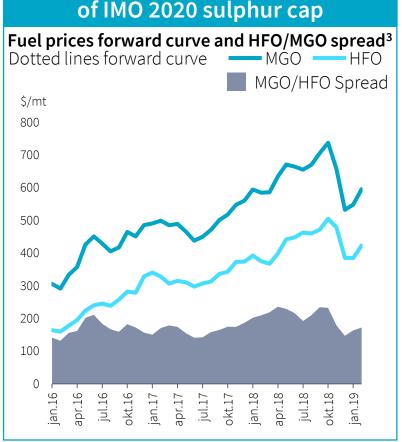
- partly recovery likely over coming months/quarters.



Positive product tanker outlook based on low order book and positive IMO 2020 effects













KCC Environmental policy / strategy

Working together with customers to reduce local pollution



Sulphur SOx

Sulphur from engine combustion creates sulfuric acid, which is the main component of acid rain

Nitrogen Oxide (NOx)

NOx gases react to form smog and acid rain as well as formation of fine particles and ground level ozone, both associated with adverse health effects.

Black carbon

Mix of particles and oil droplets. Second largest driver of global warming Dangerous when being inhaled

Noise

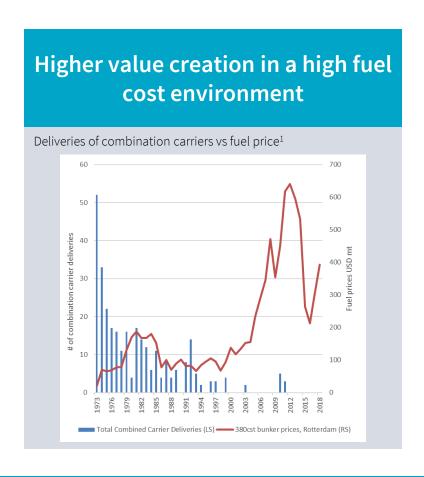
Noise from diesel engines, ventilation systems and other machinery can be unhealthy for people living close to the ports

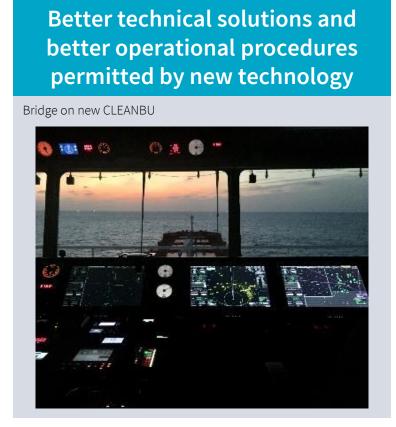
Possible initiatives

- Burning 0.1% sulphur marine diesel in approaches and in port
- Utilizing NOx SCR on KCC's newest vessels
- Installing on-board equipment for the use of non-polluting shore power in ports
- Identifying ways to reduce noise pollution



Why will CLEANBUs be a commercial and technical success contrary to the old OBOs?

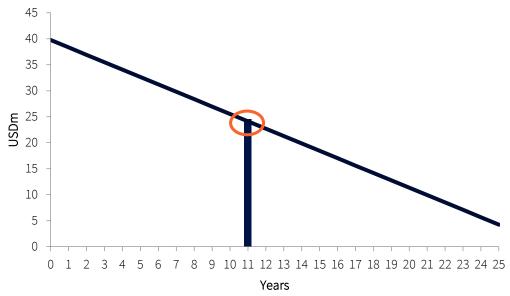






Valuation at private placement in September 2018

Straight line depreciation of CABU fleet



Υe	ears	
Current newbuild quote MR tanker	USDm	35.8
Premium for CABU	II	4.0
Implied NB quote for CABU	USDm	39.8
Useful life	Years	25
Scrap value	USDm	4.3
Depreciation per year	и	1.4
Average age CABU fleet	Years	10.7
Average value per CABU	USDm	24.6
# of CABU vessels	#	9
Total value of CABU fleet	USDm	221.0

Comment to valuation

- CABU vessels are priced at a USD 4m premium to a standard MR tanker due to the larger size and CABU specifications. Based on a 25 year straight line depreciation to scrap (in line with the most conservative listed product tanker companies) the CABU fleet is valued at ~USD 221m
- CLEANBUs valued at cost

Delivery and CAPEX overview¹

CLEANBU delivery schedule

Nama			Oution declaration data		201	.9			20)20			20	21			202	22	
Name	DWT ¹	Contract price ²	Option declaration date	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Baru - 1222	82,425	USD 48.5m	Delivered		0010														
Barracuda - 1223	83,500	USD 48.5m	Firm	10.01															
Barramundi – 1224	83,500	USD 48.2m	Firm		16.04.20														
Cleanbu # 4 - 1226	83,500	USD 46.5m	Firm		30.04.2														
Cleanbu # 5 - 1227	83,500	USD 46.5m	Firm		28.02	2.2020													
Cleanbu # 6 - 1228	83,500	USD 46.5m	Firm				3.2020												
Option # 1 - 1229	83,500	USD 46.5m	May 2019			3	1.10.20	_											
Option # 2 - 1247	83,500	USD 46.5m	May 2019				1	0.01.20											
Option # 3 - 1225	83,500	USD 46.5m	Jun 2019					28.02.2											
Option # 4 - 1248	83,500	USD 47.4m	Aug 2019						30.04.20										
Option # 5 – 8	83,500	TBA	Sep and Dec 2019						3	30.08.202	21								
			<u>'</u>													202	21/2022		

Estimated remaining CAPEX on firm vessels

	Remaining CAPEX				Quarterly yard instalment plan							
Remaining CAPEX in USDm	Yard	Predelivery costs ²	Total remaining		20	19			20)20		Total
Remaining CAFEA III 03DIII	instalments	Fredelivery Costs	CAPEX	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Total
Baru – 1222	34.0	2.2	36.2	34.0	-	-	-	-	-	-	-	34.0
Barracuda – 1223	34.0	2.1	36.1	-	34.0	-	-	-	-	-	-	34.0
Barramundi – 1224	33.7	2.1	35.8	-	33.7	-	-	-	-	-	-	33.7
Cleanbu # 4 – 1226	42.0	3.3	45.3	4.7	-	4.7	-	32.6	-	-	-	42.0
Cleanbu # 5 – 1227	42.0	3.5	45.5	-	4.7	-	4.7	-	-	32.6	-	42.0
Cleanbu # 6 – 1228	46.5	3.7	50.3	9.3	-	-	-	4.7	-	-	32.6	46.5
Total	232.3	16.9	249.2	48.0	72.4	4.7	4.7	37.3	-	32.6	32.6	232.3

¹⁾ In addition to capital expenditure related to the CLEANBU newbuild program the Company has capital expenditures related to drydocking, maintenance and upgrading. These are estimated to USD5 million in 2019, USD 3.5 million in 2020 and USD 6 million in 2021.

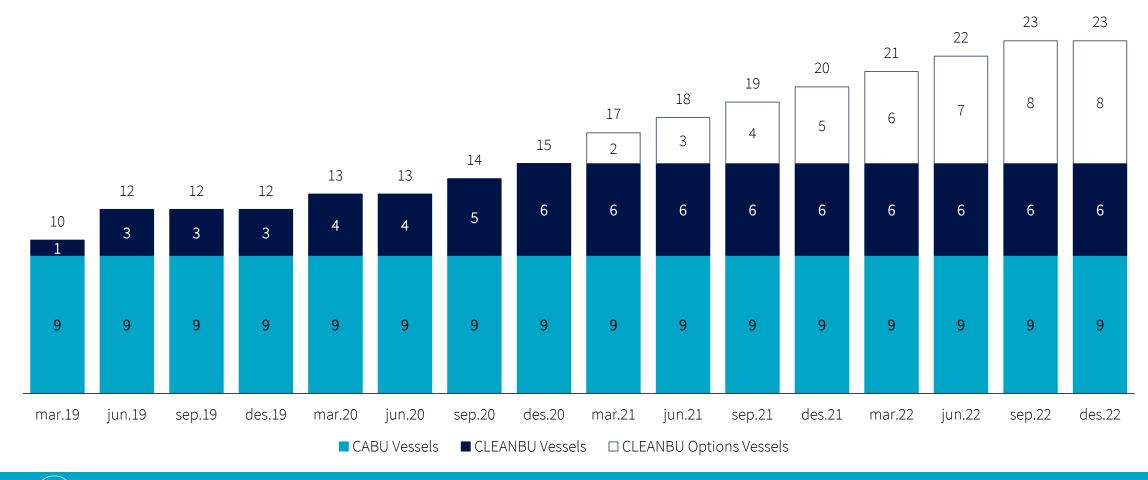


²⁾ Estimates for vessels under construction, actual DWT might deviate some upon delivery of vessel

Payment terms - 10%/10%/10%/70%

⁴⁾ Includes supervision, project management, change orders and startup costs. Excludes financing costs.

Fleet development





Overview of key services to be provided by Torvald Klaveness affiliated companies to Klaveness Combination Carriers

	Pricing method	Overview of services
Administrative services & business management (G&A)	CEO and CFO: Cost+10 %. Administrative services: Cost+5% Services outsourced to Manila: Cost+5% *Bonus charged separately	 Accounting, treasury, legal, IT services, rent and office services. Services partially outsourced to Manila in cost-efficient model Management (CEO + CFO part time) External expenses related to auditors etc Costs reported as G&A
Commercial management services	Chartering, Operations & Business Development (Oslo & Singapore): Cost+7.5% *1.25% fixture fee on dry spot fixtures	 Dedicated team of 4-5 persons covering chartering and business development of the combination carrier business Dry-bulk spot chartering performed by persons within Klaveness' dry-bulk chartering and trading operations Commercial operations Commercial management cost has historically been extracted prior to payment of hire to the vessels. From Q2 2018 the fee has been reported as G&A.
Technical management	Technical management: Fixed fee per vessel	 Maintenance and repair incl. drydock supervision, supplies and provisioning, insurance, procurement of spares, IT and administration. Crewing fee part of opex Fee is reported as part of OPEX
Project and newbuild supervision	Project management (Oslo): Cost+7.5%. On-site supervision: Cost+5%	 Site supervision and project management services for the newbuilds Vessel design and development expenses, technical discussions and negotiations with shipbuilders /sellers Costs reported as part of delivered cost for vessels under construction

Transparent pricing model in accordance with OECD principles. Fees are fixed annually based on a review of the cost base



Consolidated financial statements 2018 (audited)

INCOME STATEMENT

USD '000	Notes	2018	2017
Continuing operations			
Freight revenue	2,5	84 284	-
Charter hire revenue	2.5	17 540	46 235
Total revenues, vessels	<u>4</u>	101 824	46 235
Voyage expenses	2,6	(45 431)	_
Net revenues from operations of vessels		56 393	46 235
Operating expenses, vessels	7	(21 599)	(21 199)
Group commercial and administrative services	19	(3 618)	(1 167)
Tonnage tax	20	(119)	(112)
Other operating and administrative expenses	8	(300)	(170)
Operating profit before depreciation		30 757	23 587
Ordinary depreciation	<u>10</u>	(16 840)	(16 867)
Operating profit after depreciation		13 917	6 720
Finance income	9	2 234	1 709
Finance costs	9	(7 374)	(5 331)
Profit before tax from continuing operations		8777	3 098
Tax income/(expense)	20	59	(38)
Profit after tax from continuing operation		8 836	3 060
Profit after tax from discontinuing operations	3	-	(318)
Profit for the year		8 836	2 742
Attributable to:			
Equity holders of the parent company		7 978	1768
Non-controlling interests	1	858	974
Total	.	8 836	2 742
1000		0 0 3 0	2142
Earnings per Share (EPS) from operations	17	0.23	0.07
Basic and diluted, profit for the period attributable to ordinary equity holders	_		
of the parent			
Earnings per Share (EPS) from continuing operations	17	0.23	0.08

STATEMENT OF COMPREHENSIVE INCOME

Year ended 31 December

USD '000	2018	2017
Profit/ (loss) of the period	8 836	2 742
Other comprehensive income to be reclassified to profit or loss		
Net movement fair value on interest rate swaps	368	(86)
Net movement fair value FX hedge	(35)	-
Net movement fair value bunker hedge	(918)	-
Net movement fair value FFA hedge	970	-
Income tax effect	-	
Net other comprehensive income to be reclassified to profit or loss	385	(86)
Other comprehensive income/(loss) for the period, net of tax	385	(86)
Total comprehensive income/(loss) for the period, net of tax	9 2 2 1	2 655
Attributable to:		
Equity holders of the parent company	8 029	1 724
Non-controlling interests	1 192	931
Total	9 2 2 1	2 655



Consolidated financial statements 2018 (audited)

STATEMENT OF FINANCIAL POSITION

SSETS	Notes	31 Dec 2018	31 Dec 2017
Non-current assets			
Deferred tax asset	20	15	-
Vessels	<u>10</u>	167 037	179 785
Newbuilding contracts	<u>11</u>	59 877	37 751
Long-term receivables from related parties	<u>19</u>		13 788
Financial assets	<u>15</u>	1 855	912
Total non-current assets		228 786	232 236
Current assets	15		
Current assets Financial assets			
Current assets Financial assets Inventories		464	-
		464 5 883	- 726
Current assets Financial assets Inventories Trade receivables and other current assets Receivables from related parties Cash and cash equivalents	15 12 13 19	464 5 883 9 870 594 88 263	- 726 1 893 7 638 51 538
Current assets Financial assets Inventories Trade receivables and other current assets Receivables from related parties Cash and cash equivalents Total current assets	15 12 13 19 14	464 5 883 9 870 594 88 263	- 726 1893 7638 51538
Current assets Financial assets Inventories Trade receivables and other current assets Receivables from related parties Cash and cash equivalents	15 12 13 19 14	464 5 883 9 870 594 88 263 105 074	- 726 1893 7638 51538 61795

QUITY AND LIABILITIES	Notes	31 Dec 2018	31 Dec 2017
Equity			
Share capital	17	4 863	-
Share premium		92 271	48 997
Other reserves		51	-
Retained earnings		80 901	103 877
Equity attributable to equity holders of the parent			152 873
Non-controlling interests		-	20 441
Total equity		178 086	173 315
Non-current liabilities			
Mortgage debt	<u>15</u>	95 746	94 765
Long-term liabilities to related parties	<u>15</u>	36 000	
Financial liabilities	<u>15</u>	450	1 509
Deferred tax liability	20	-	59
Total non-current liabilities		132 196	96 333
Current liabilities			
Short-term mortgage debt	<u>15</u>	12 200	20 549
Other interest bearing liabilities	<u>15</u>	2 172	-
Financial liabilities	<u>15</u>	918	-
Trade and other payables		7 601	2 959
Current debt to related parties	<u>19</u>	563	762
Tax liabilities	<u>20</u>	123	114
Total current liabilities		23 577	24 384
Total equity and liabilities		333 859	294 032

Consolidated Consolidated financial statements 2018 (audited) statements 2018 (audited)

CASH FLOW STATEMENT			Year ended 31 Decemb
USD '000	Notes	2018	2017
Profit before tax from continued operation		8 777	3 098
Profit before tax from discontinued operation		-	57
Tonnage tax expensed		119	112
Ordinary depreciation	<u>10</u>	16 840	16 867
Amortization of upfront fees bank loans		228	258
Financial derivatives unrealised loss / gain (-)	9	(1 163)	(518)
Interest income	<u>9</u>	(1 071)	(1 355)
Interest expenses	<u>9</u>	6 972	4 886
Taxes paid for the period		-	(73)
Change in receivables		(2 070)	(381)
Change in current liabilities		(1 782)	206
Interest received		1 071	1355
A: Net cash flow from operating activities		27 920	24 513
Acquisition of tangible assets	<u>10</u>	(2 817)	(3 368)
Installments and other cost on newbuilding contracts	11	(22 126)	(40 188)
Acquisition of subsidiaries, net of cash		863	
B: Net cash flow from investment activities		(24 080)	(43 556)

USD 1000	Notes	2018	2017
Proceeds from mortgage debt	15	-	36 890
Transaction costs on issuance of loans	_	-	(372)
Repayment of mortgage debt	15	(7 528)	(21 783)
Interest paid		(7 103)	(5 144)
Capital increase April 5, 2017		-	6500
Capital increase April 30, 2018	17	12 000	
Capital increase October 10, 2018	<u>17</u>	45 000	
Transaction costs on capital increase		(581)	
Payments made by increase of loans to related parties		-	216
Acquisition of non-controlling interests		(622)	
Group contribution/dividend		(9 958)	(11 640)
Dividends to non-controlling interests		(495)	(1 346)
C: Net cash flow from financing activities		30 713	3 322
Not about the Hamildon in the month of (A + B + C)		24552	(15.701)
Net change in liquidity in the period (A + B + C)		34 552	(15 721)
Net foreign exchange difference			-
		34 552	(15 721)
Cash and cash equivalents at beginning of period		51 538	67 259
Cash and cash equivalents at end of period*	<u>14</u>	86 090	51 538
Net change in cash and cash equivalents in the period		34 552	(15 721)