

# **Marine Harvest**

Q2 2018 Presentation 22 August 2018

#### Forward looking statements

This presentation may be deemed to include forward-looking statements, such as statements that relate to Marine Harvest's contracted volumes, goals and strategies, including strategic focus areas, salmon prices, ability to increase or vary harvest volume, production capacity, expectations of the capacity of our fish feed plants, trends in the seafood industry, including industry supply outlook, exchange rate and interest rate hedging policies and fluctuations, dividend policy and guidance, asset base investments, capital expenditures and net working capital guidance, NIBD target, cash flow guidance and financing update, guidance on financial commitments and cost of debt and various other matters concerning Marine Harvest's business and results. These statements speak of Marine Harvest's plans, goals, targets, strategies, beliefs, and expectations, and refer to estimates or use similar terms. Actual results could differ materially from those indicated by these statements because the realization of those results is subject to many risks and uncertainties.

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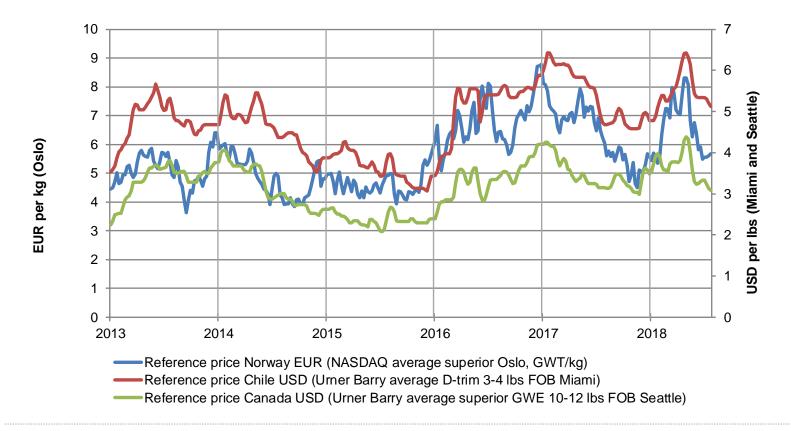
## **Highlights**

- Operational EBIT of EUR 175 million in the quarter
- High prices in all markets on strong demand
- Record high Q2 results in Norway and Chile on improved costs and volumes yearover-year
- Issuance of EUR 200 million senior unsecured bond (5-year at EURIBOR + 2.15%)
- Reduced volume guidance of 28,000 GWT (excluding Northern Harvest) on biological issues, and low growth in Canada and southern part of Norway
- Quarterly dividend of NOK 2.60 per share to be paid in Q3-2018

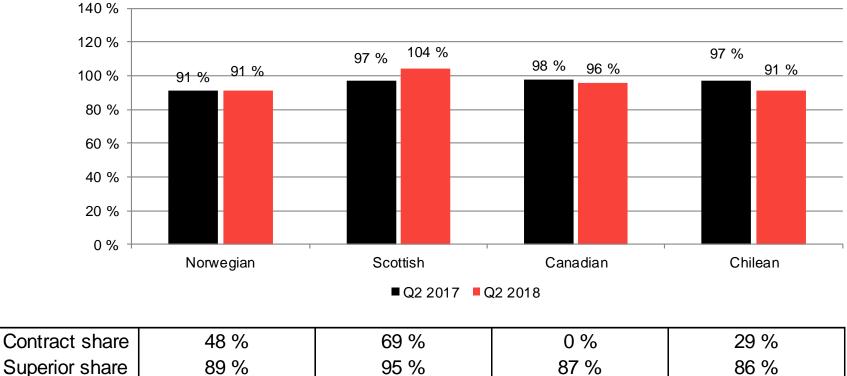
# **Key financials**

Marine Harvest Group - main figures Unaudited EUR million	Q2 2018	Q2 2017	YTD Q2 2018	YTD Q2 2017	2017
Operational revenue and other income	888.4	884.1	1,750.5	1,776.1	3,653.8
Operational EBIT 1)	175.2	197.9	332.7	417.1	792.1
EBIT	255.0	176.1	524.6	263.8	484.9
Cash flow from operations	112.8	162.3	304.3	410.1	632.4
Net interest-bearing debt (NIBD)	950.7	550.9	950.7	550.9	831.9
Basic EPS (EUR)	0.35	0.14	0.72	0.62	0.97
Underlying EPS (EUR) 1)	0.26	0.31	0.49	0.67	1.23
Net cash flow per share (EUR) 1)	0.12	0.24	0.33	0.62	0.74
ROCE 1)	25.7%	31.2 %	25.2 %	32.4 %	26.7 %
Adjusted equity ratio 1)	49.7%	58.1 %	49.7 %	58.1 %	51.7 %
Harvest volume (GWT)	78 346	78 612	159 558	162 380	370 346
Operational EBIT - EUR per kg <sup>1) -</sup> Total	2.24	2.52	2.09	2.57	2.15
Norway	2.56	2.50	2.41	2.48	2.20
Scotland	2.38	3.10	2.12	3.11	2.55
Canada	0.98	2.34	1.03	2.87	2.06
Chile	1.86	1.46	1.58	1.64	1.30
Ireland	2.21	3.35	3.38	3.07	3.07
Faroes	2.92	na	1.93	4.14	3.17

## Salmon prices – weekly reference prices



## Price achievement (1), contract & superior share

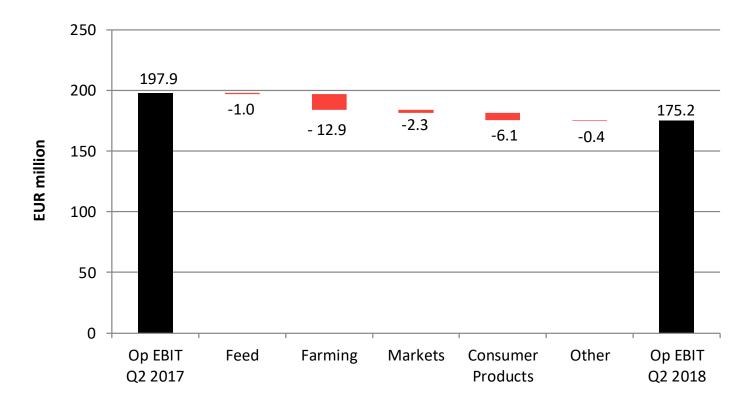


е	89 %	95 %	87 %	86 %	



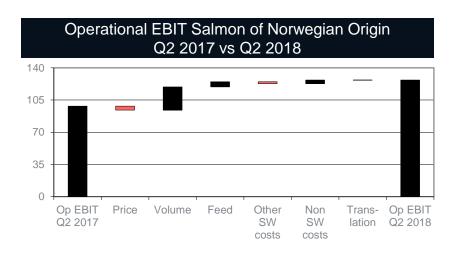


## **Operational EBIT comparison**



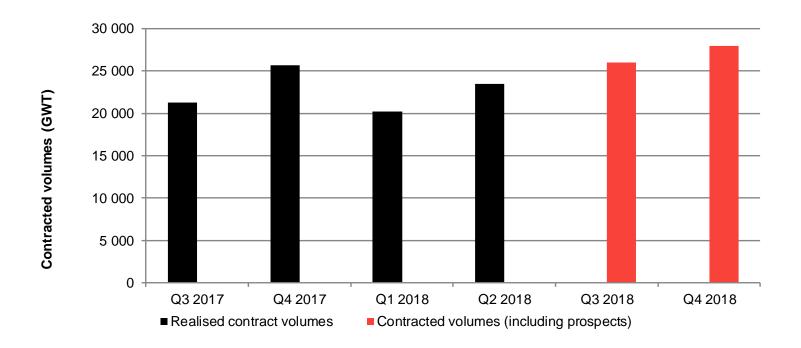
## **Norway**

SALMON OF NORWEGIAN ORIGIN		
EUR million	Q2 2018	Q2 2017
Operational EBIT	126.7	98.4
EBIT	200.9	84.3
Harvest volume (GWT)	49 491	39 372
Operational EBIT per kg (EUR)	2.56	2.50
- of which Feed	0.05	0.05
- of which Markets	0.09	0.12
- of which Consumer Products	0.09	0.34
Price achievement/reference price	91%	91%
Contract share	48%	64%
Superior share	89%	91%



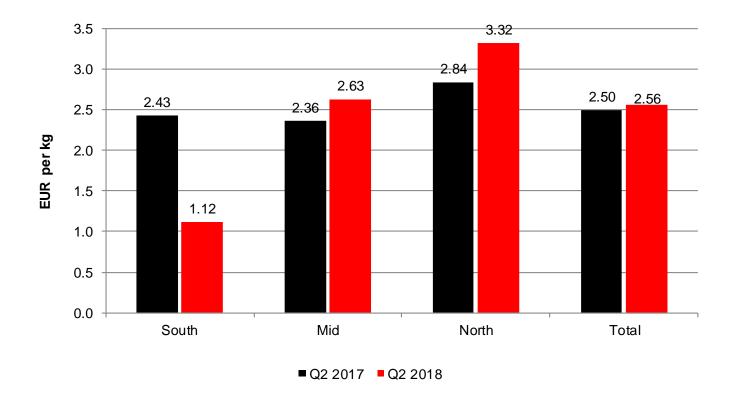
- Record high Q2 results on increased volume and decreased costs
- Strong spot prices. Contract prices reduced price achievement
- Sea lice and connected biological issues
  - Reduced harvest guidance by 14,500 GWT (~80% in Region South) for second half of 2018
- Costs expected to decrease in the third quarter (compared to Q2)

#### Norway: Sales contract portfolio





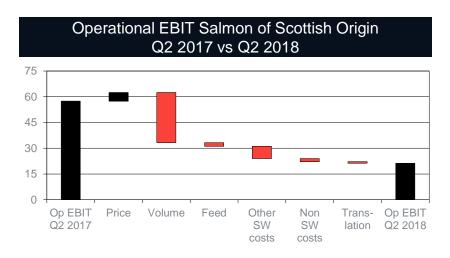
## Norway: Operational EBIT/kg per region





#### **Scotland**

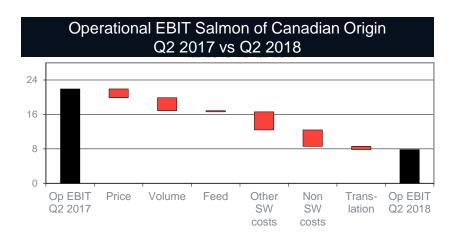
SALMON OF SCOTTISH ORIGIN		
EUR million	Q2 2018	Q2 2017
Operational EBIT	21.3	57.5
EBIT	30.8	51.8
Harvest volume (GWT)	8 958	18 515
Operational EBIT per kg (EUR)	2.38	3.10
- of which MH Markets	0.21	0.25
- of which MH Consumer Products	0.53	0.17
Price achievement/reference price	104%	97%
Contract share	69%	39%
Superior share	95%	97%



- Good financial result driven by high prices. Positive contributions from contracts
- Operations impacted by a challenging biology
  - Increased costs in the second quarter
  - Reduced harvest volume by 5,000 GWT for second half of 2018

#### Canada

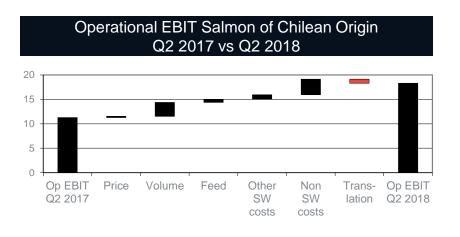
SALMON OF CANADIAN ORIGIN		
EUR million	Q2 2018	Q2 2017
Operational EBIT	7.8	21.9
EBIT	-4.8	17.1
Harvest volume (GWT)	8 031	9 350
Operational EBIT per kg (EUR)	0.98	2.34
- of which MH Markets	0.08	0.18
- of which MH Consumer Products	0.00	0.00
Price achievement/reference price	96%	99%
Contract share	0%	0%
Superior share	87%	90%



- Good prices in a challenging quarter with biological headwinds
  - Many small fish harvested which impacted price achievement adversely
  - High mortality and reduced growth impacted costs negatively
  - Reduced harvest volumes by 6,500 GWT for the second half of 2018 (excl Northern Harvest)
- Acquisition of Northern Harvest (East Canada) completed in July
  - Estimated harvest volumes of 8,000 GWT in the second half of 2018

#### Chile

SALMON OF CHILEAN ORIGIN		
EUR million	Q2 2018	Q2 2017
Operational EBIT	18.3	11.3
EBIT	24.7	15.6
Harvest volume (GWT)	9 849	7 741
Operational EBIT per kg (EUR)	1.86	1.46
- of which MH Markets	0.09	-0.05
- of which MH Consumer Products	0.32	0.22
Price achievement/reference price	91%	97%
Contract share	29%	28%
Superior share	86%	86%



- Improved results on higher realised prices and reduced biological costs
  - Positive scale effects
- Costs expected to increase in the third quarter (compared to Q2)
- Unfortunate escape incident in July
  - Negative operational EBIT impact excluding margin of USD 3.5 million in the second half
- Recent consolidation announcements supportive for the long-term development

#### **Ireland and Faroes**

SALMON OF IRISH ORIGIN		
EUR million	Q2 2018	Q2 2017
Operational EBIT	2.7	12.2
EBIT	0.7	8.0
Harvest volume (GWT)	1 239	3 634
Operational EBIT per kg (EUR)	2.21	3.35
- of which MH Markets	0.00	0.00
- of which MH Consumer Products	-0.08	0.12
Price achievement/reference price	na	na
Contract share	86%	79%
Superior share	92%	91%

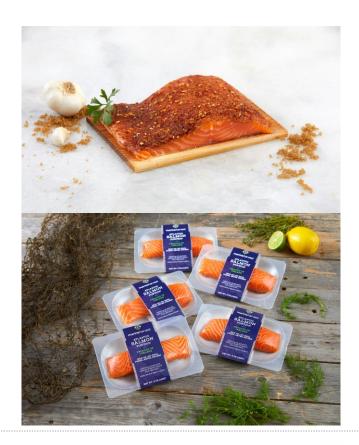
SALMON OF FAROESE ORIGIN		
EUR million	Q2 2018	Q2 2017
Operational EBIT	2.3	-0.4
EBIT	4.0	2.7
Harvest volume (GWT)	778	0
Operational EBIT per kg (EUR)	2.92	0.00
- of which MH Markets	0.34	0.00
- of which MH Consumer Products	0.00	0.00
Price achievement/reference price	113%	na
Contract share	0%	0%
Superior share	94%	na

- Results in Marine Harvest Ireland impacted by reduced volumes
  - Strong market conditions for organic salmon
- Positive results from Marine Harvest Faroes on low harvesting
  - Increased harvesting ahead

#### Consumer Products (1)

CONSUMER PRODUCTS		
EUR million	Q2 2018	Q2 2017
Operating revenues	510.7	488.3
Operational EBIT	13.1	19.2
Operational EBIT %	2.6%	3.9%
EBIT	13.1	19.0
Volume sold (tonnes prod. weight)	39 372	36 644

- Good volume and revenue growth
  - Strong growth in Chilled segment
- Earnings negatively impacted by volatile raw material prices and phasing of Easter season
- Strong consumption growth of salmon globally
  - Value of salmon consumed increased in all main markets
- Major fire at the Kritsen plant in July
  - Fully insured, expect limited cash effect



Sweet & Smokey Atlantic Salmon, MH USA

Irish organic salmon prepacked



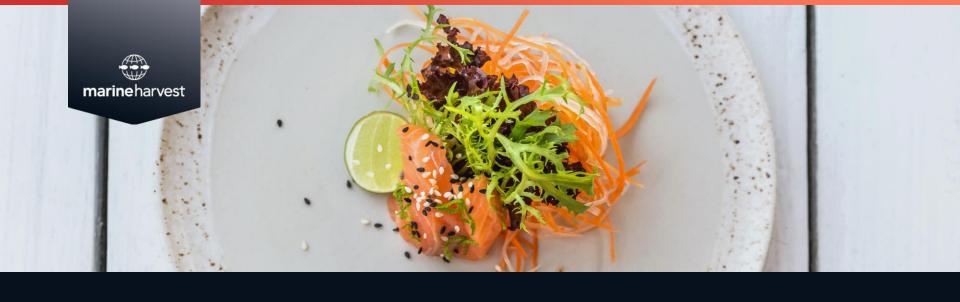
#### **Feed**

FEED		
EUR million	Q2 2018	Q2 2017
Operating revenues	88.0	65.0
Operational EBIT	0.8	1.8
Operational EBIT %	0.9%	2.8%
EBIT	0.7	-3.8
Feed sold volume	70 232	56 394
Feed produced volume	87 032	79 440

- Seasonally record high production
  - Prepared for high season
- Higher feed prices year-over-year, however, offset by higher raw material prices
- Pressure on margins in the market
- Construction of the new feed plant in Scotland progressing
  - Trial production to commence in December







# Second Quarter 2018 Financials, Markets and Harvest Volumes

#### **Profit and Loss**

Marine Harvest Group EUR million	Q2 2018	Q2 2017	YTD Q2 2018	YTD Q2 2017	2017
Operational revenue and other income	888.4	884.1	1,750.5	1,776.1	3,653.8
Operational EBIT 1)	175.2	197.9	332.7	417.1	792.1
Change in unrealized internal margin	-1.2	0.4	3.2	-1.4	5.7
Gain/loss from derivatives	0.0	1.5	6.3	-4.7	-20.2
Net fair value adjustment of biomass, onerous contracts	71.1	-30.4	160.5	-152.9	-220.5
Restucturing costs	0.4	0.2	-0.4	0.0	-2.5
Other non-operational items	0.0	0.3	0.1	0.3	0.3
Income from associated companies	9.5	7.5	22.1	7.4	33.7
Impairment losses - fixed assets	0.1	-1.3	0.2	-1.9	-103.8
EBIT	255.0	176.1	524.6	263.8	484.9
Net financial items	-23.8	-84.1	-61.5	58.0	37.7
Earnings before tax	231.3	92.0	463.1	321.8	522.6
Profit or loss for the period	172.8	66.5	351.8	283.9	462.7
Basic EPS (EUR)	0.35	0.14	0.72	0.62	0.97
Underlying EPS (EUR)	0.26	0.31	0.49	0.67	1.23
Net cash flow per share (EUR)	0.12	0.24	0.33	0.62	0.74
Dividend declared and paid per share (NOK)	2.60	3.00	5.20	5.80	12.40
Operational EBIT margin	19.7%	22.4%	19.0%	23.5%	21.7%
Harvest volume, GWT (salmon)	78 346	78 612	159 558	162 380	370 346
Operational EBIT per kg incl margin from Sales and Marketing 1)	2.24	2.52	2.09	2.57	2.15
ROCE 1)	25.7 %	31.2 %	25.2 %	32.4 %	26.7 %

- Net fair value
  adjustment of
  biomass of EUR 71
  million due to higher
  prices and more
  biomass in sea
- Net financial items impacted by EUR 11 million negative fair value effect of the convertible bond

# **Financial position**

Marine Harvest Group EUR million	30.06.2018	30.06.2017	31.12.2017
Non-current assets	2 277.4	2 199.2	2 166.7
Current assets	2 310.1	2 044.5	2 163.5
Total assets	4 587.5	4 243.7	4 330.3
Equity	2 408.3	2 532.5	2 315.4
Non-current liabilities	1 540.3	969.6	1 215.2
Current liabilities	638.9	741.7	799.7
Total equity and liabilities	4 587.5	4 243.7	4 330.3
Net interest-bearing debt	950.7	550.9	831.9
Adjusted equity ratio	49.7%	58.1%	51.7%

## **Cash Flow and Net Interest Bearing Debt**

Marine Harvest Group EUR million	Q2 2018	Q2 2017	YTD Q2 2018	YTD Q2 2017	2017
NIBD beginning of period	- 856.6	- 842.0	-831.9	-890.0	-890.0
Operational EBITDA	212.8	235.5	407.6	491.7	942.5
Change in working capital	-43.2	-3.0	-4.7	57.2	-114.6
Taxes paid	-53.3	-71.5	-103.8	-131.3	-177.4
Other adjustments	-3.5	1.3	5.2	-7.5	-18.1
Cash flow from operations	112.8	162.3	304.3	410.1	632.4
Net Capex	-68.1	-64.2	-144.7	-121.2	-248.7
Other investments and dividends received	22.9	24.5	14.2	14.6	13.9
Cash flow from investments	-45.2	-39.7	-130.5	-106.5	-234.7
Net interest and financial items paid	-9.3	-7.5	-16.2	-12.2	-27.5
Other items	-10.6	-8.8	-2.2	-18.8	-44.0
Net convertible bonds converted	0.0	328.0	0.0	349.1	349.1
Dividend / return of paid in capital	-134.0	-154.8	-266.5	-297.5	-640.3
Currency effect on interest-bearing debt	-7.7	11.5	-7.8	15.1	23.2
NIBD end of period	- 950.7	- 550.9	- 950.7	- 550.9	- 831.9
NIBD distribution 1):					
EUR	86%	65%	86%	65%	74%
USD	11%	12%	11%	12%	13%
GBP	3%	4%	3%	4%	4%
Other currencies	1%	20%	1%	20%	10%

<sup>1)</sup> Distribution including effect of cross currency swaps. NIBD distribution for Q2-2018 and 2017. Gross debt distribution for Q2-2017



#### 2018 Cash Flow Guidance

- Working capital buildup EUR ~120m
  - Support further organic growth
- Capital expenditures EUR ~270m
  - Freshwater expansion projects EUR ~35m
    - Sandøra (Region North Norway), Norheim (Region Mid Norway), Inchmore (Scotland)
  - Sea water expansion projects EUR ~30m (Scotland, Canada, Chile)
  - New feed plant in Scotland EUR ~60m
  - Consumer Products expansion initiatives EUR ~20m (Miami, Ducktrap)
- Northern Harvest: EUR 215m
- Norwegian farming capacity growth EUR 70m (5.7 new standard licenses)
- Interest paid EUR ~40m
- Taxes paid EUR ~140m
- Quarterly dividend payment in Q3-2018 of NOK 2.60 per share as ordinary dividend

#### **Overview financing**

- Refinanced bank facility: EUR 1,206m Facility Agreement
  - Maturity: 5 years (May 2022)
  - Covenant: 35% equity ratio
  - Accordion option: EUR 200m
  - Lenders: DNB, Nordea, ABN Amro, Rabobank, Danske Bank and SEB
- EUR 340m convertible bond issued in November 2015
  - Tenor 5 years, annual coupon of 0.125%<sup>1)</sup>, conversion price EUR 13.4282
- EUR 200m bond issued in June 2018
  - Tenor 5 years, EURIBOR + 2.15%
- Long term NIBD target increased to EUR 1,400m from EUR 1,200m
  - Acquisition of Northern Harvest

#### **Supply development**

	Estimated		Compared		Est. volumes
Suppliers	Q2 2018	Q2 2017	Volume	%	Q1 2018
Norway	253 900	235 200	18 700	<b>1</b> 8.0%	261 900
Scotland	32 100	40 800	-8 700	<del>-</del> -21.3%	31 000
Faroe Islands	16 100	22 300	-6 200	<b>狊</b> -27.8%	16 500
Ireland	2 000	5 100	-3 100	-60.8%	3 000
Total Europe	304 100	303 400	700	1 0.2%	312 400
Chile	140 000	117 600	22 400	19.0%	158 600
North America	38 600	36 400	2 200	<b>1</b> 6.0%	30 800
<b>Total Americas</b>	178 600	154 000	24 600	16.0%	189 400
Australia	12 200	12 200	0	0.0%	12 700
Other	6 300	6 600	-300	-4.5%	7 100
Total	501 200	476 200	25 000	<b>1</b> 5.2%	521 600

Source: Kontali

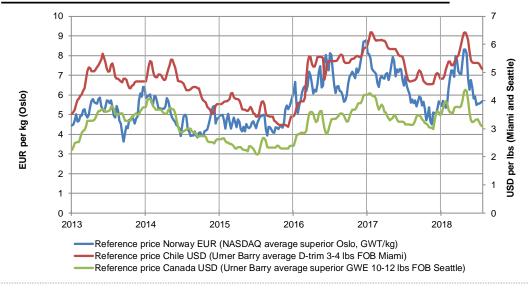
- Supply growth slightly more than guided, mainly caused by more volumes from Chile
- Norway: Harvesting as expected
- Chile: Harvested more than expected, driven by a larger number of fish harvested and higher average weights

### **Development in reference prices**

	Q2 2018	Change vs	Q2 2018	Change vs
	Market	Q2 2017	NOK	Q2 2017
Norway (1)	EUR 7.16	-0.8%	NOK 68.46	1.1%
Chile (2)	USD 5.87	0.9%	NOK 47.12	-4.9%
Chile, GWT (3)	USD 7.10	2.5%	NOK 56.98	-3.4%
North America (4)	USD 3.81	12.3%	NOK 30.55	5.9%
North America, GWT (3)	USD 7.99	14.1%	NOK 64.12	7.6%

#### Notes:

- (1) NASDAQ average superior GWT/kg (gutted weight equivalent)
- (2) Urner Barry average D trim 3-4 lbs FOB Miami
- (3) Reference price converted back-to-plant equivalent in GWT/kg
- (4) Urner Barry average GWE 10-12 lbs FOB Seattle





#### Global volume by market

	Estimated v	olumes		Q2 2017	Est. volumes	12 mo	nth comparise	on
Markets	Q2 2018	Q2 2017	Volume	%	Q1 2018	LTM	PTM	%
EU	218 300	204 200	14 100	6.9%	214 900	944 500	905 100	4.4%
Russia	20 200	13 400	6 800 1	50.7%	22 100	83 000	65 500	26.7%
Other Europe	18 000	17 400	600 1	3.4%	20 600	82 600	74 100	11.5%
Total Europe	256 500	235 000	21 500 1	9.1%	257 600	1 110 100	1 044 700	6.3%
USA	111 800	97 800	14 000 1	14.3%	108 600	418 900	375 500	11.6%
Brazil	19 300	18 100	1 200 1	6.6%	24 500	85 100	77 000	10.5%
Other Americas	24 500	26 100	-1 600	-6.1%	28 400	111 300	105 700	5.3%
Total Americas	155 600	142 000	13 600 1	9.6%	161 500	615 300	558 200	10.2%
China / Hong Kong	27 500	18 500	9 000 1	48.6%	24 900	102 700	74 900	37.1%
Japan	12 200	14 500	-2 300	-15.9%	12 800	54 300	59 800	-9.2%
South Korea / Taiwan	13 200	11 800	1 400 1	11.9%	14 800	51 400	40 300	27.5%
Other Asia	15 000	21 000	-6 000	-28.6%	21 200	78 300	72 200	8.4%
Total Asia	67 900	65 800	2 100 1	3.2%	73 700	286 700	247 200	16.0%
All other markets	23 600	22 900	700	3.1%	28 100	109 800	103 800	5.8%
Total	503 600	465 700	37 900	8.1%	520 900	2 121 900	1 953 900	8.6%
Inflow to US from Europe	23 200	23 500	-300	-1.3%	23 200	92 100	88 900	3.6%
Inflow to EU from Chile	9 900	6 200	3 700	59.7%	10 900	42 700	35 100	21.7%

- Strong demand value of salmon increased in all main markets
- EU: strong demand across several key markets
- US: Growth continues, driven by the pre-packed segment
- Asia: Strong growth of 20% year-over-year in China/Hong Kong/Vietnam



#### **Industry supply growth 2018E**

	2015	2016	2017	2018	Estimates 2018					
GWT (1,000)					Low	Y/Y growth	High	Y/Y growth		
Norway	1 111	1 054	1 087	1 168	1 155	6 %	1 180	9 %		
UK	150	142	157	142	139	-11 %	145	-8 %		
Faroe Islands	68	70	72	62	60	-17 %	64	-11 %		
Total Europe	1 328	1 265	1 316	1 372	1 354	3 %	1 389	6 %		
Chile	538	454	508	571	563	11 %	578	14 %		
North America	140	152	146	150	148	2 %	152	4 %		
Total Americas	678	606	653	721	711	9 %	730	12 %		
Other	79	79	92	92	90	-2 %	94	2 %		
Total	2 085	1 949	2 062	2 184	2 155	5 %	2 213	7 %		

	Q3 2015	Q3 2016	Q3 2017	Q3 2018E	Q3 2018E					
GWT (1,000)					Low	Q/Q growth	High	Q/Q growth		
Norway	274	272	281	307	301	7 %	313	12 %		
UK	44	36	40	37	35	-12 %	38	-5 %		
Faroe Islands	17	15	16	16	15	-5 %	17	7 %		
Total Europe	334	323	337	360	351	4 %	368	9 %		
Chile	131	101	127	125	122	-4 %	128	1 %		
North America	35	40	39	39	38	-3 %	40	2 %		
Total Americas	167	141	166	164	160	-4 %	168	1 %		
Other	21	20	22	22	21	-6 %	23	3 %		
Total	521	483	525	546	532	1 %	559	6 %		

	Q4 2015	Q4 2016	Q4 2017	Q4 2018E	Q4 2018E					
GWT (1,000)					Low	Q/Q growth	High	Q/Q growth		
Norway	310	290	322	345	337	5 %	352	9 %		
UK	41	37	40	42	41	1 %	44	9 %		
Faroe Islands	22	20	19	13	12	-33 %	14	-22 %		
Total Europe	372	346	381	401	392	3 %	410	8 %		
Chile	152	116	145	147	142	-2 %	151	4 %		
North America	37	38	40	42	41	2 %	43	7 %		
Total Americas	189	154	185	188	183	-1 %	194	5 %		
Other	22	20	25	27	26	2 %	28	10 %		
Total	583	520	591	616	600	2 %	631	7 %		

- 2018 guidance revised up to 5-7% (1-6% previous quarter)
  - Higher expected volumes in Norway and Chile
- Kontali has revised down its 2019 global supply growth estimate

Global: 4%

- Europe: 5%

Americas: 2%



#### MHG volume guidance

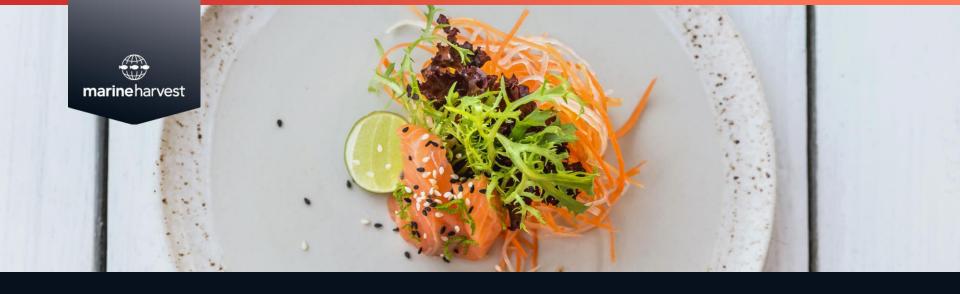
Salmon species GWT (1,000)	<b>2016</b> Actual	<b>Q1 2017</b> Actual	<b>Q2 2017</b> Actual	<b>Q3 2017</b> Actual	<b>Q4 2017</b> Actual	<b>2017</b> Actual	Q1 2018 Actual	<b>Q2 2018</b> Actual	<b>Q3 2018</b> Guidance		<b>2018</b> Guidance
Norway	236.0	49.0	39.4	55.4	66.4	210.2	51.1	49.5	67.0	60.0	227.5
Scotland	45.0	17.8	18.5	10.9	13.0	60.2	8.7	9.0	9.5	14.9	42.0
Canada	43.3	8.9	9.4	11.2	10.0	39.4	6.6	8.0	12.5	17.4	44.5
Chile	36.9	6.3	7.7	13.7	17.1	44.9	12.4	9.8	14.5	13.3	50.0
Ireland	8.4	0.6	3.6	3.1	2.4	9.7	1.5	1.2	2.5	1.3	6.5
Faroes	10.9	1.1	0.0	1.1	3.8	6.0	1.0	0.8	2.0	5.7	9.5
Total	380.6	83.8	78.6	95.3	112.6	370.3	81.2	78.3	108.0	112.4	380.0

- 2018 volume guidance reduced from 400,000 GWT to 380,000 GWT (including Northern Harvest) primarily due to biological issues:
  - Norway: Reduced by 14,500 GWT (~80% in Region South)
  - Scotland: Reduced by 5,000 GWT
  - Canada: Reduced by 6,500 GWT (including Northern Harvest volumes up by 1,500 GWT)
  - Chile: Reduced by 2,500 GWT, escape incident
  - Ireland reduced by 1,000 GWT and Faroes increased by 1,500 GWT



#### Outlook

- Strong demand response in several markets
  - Fish Pool forward price (12 months) at EUR 6.4/kg (unchanged since May)
  - Growth in China supported by removal of export restrictions from Norway
- Supply outlook for 2019 is favourable
- Acquisition of Northern Harvest adds a new dimension to our East Canadian business expansion
- Quarterly dividend payment in Q3-2018 of NOK 2.60 per share as ordinary dividend
- Capital Markets Day 13 November in Edinburgh, Scotland



# Appendix

#### **Dividend policy**

- The quarterly dividend level shall reflect the present and expected future cash flow generation of the Company
- To this end, a target level for net interest bearing debt is determined, reviewed and updated on a regular basis
- When the target is met, at least 75% of the annual free cash flow after operational and financial commitments will be distributed as dividends

- Long term NIBD target increased to EUR 1,400m from EUR 1,200m
  - Acquisition of Northern Harvest

#### Contract coverage and sales contract policy

SALES CONTRACT POLICY	Min hedging rate	Max hedging rate <sup>(1)</sup>
Norway (2)	0.0 %	50.0 %
Scotland	0.0 %	75.0 %
Canada	0.0 %	30.0 %
Chile (2)	0.0 %	50.0 %
Ireland	0.0 %	100.0 %
Faroes	0.0 %	30.0 %

#### Notes:

- (1) Hedging rates for the next quarter, limits dropping over time
- (2) Contract rate can be increased to 65% under special circumstances

- Q3 2018 contract shares (% of guided volume):
  - Norway 39%
  - Scotland 73%
  - Canada 0%
  - Chile 30%
- Contracts typically have a duration of 3-12 months
  - Contracts are entered into on a regular basis

# **Quarterly segment overview**

		SOU	RCES OF OR	IGIN QTD				
EUR million	Norway	Scotland	Canada	Chile	Ireland	Faroes	Other 1)	Group
OPERATIONAL EBIT								
FARMING	115.5	14.7	7.3	14.4	2.8	2.0		156.7
SALES AND MARKETING								
Markets	4.4	1.8	0.6	0.9	0.0	0.3	0.2	8.3
Consumer Products	4.4	4.8	0.0	3.1	-0.1	0.0	0.8	13.0
SUBTOTAL	124.4	21.3	7.8	18.3	2.7	2.3	1.0	178.0
Feed	2.3						-1.5	0.8
Other entities 1)							-3.6	-3.6
TOTAL	126.7	21.3	7.8	18.3	2.7	2.3	-4.0	175.2
Harvest volume (GWT)	49 491	8 958	8 031	9 849	1 239	778		78 346
Operational EBIT per kg (EUR) 1) - total Group	2.56	2.38	0.98	1.86	2.21	2.92		2.24
- of which Feed	0.05	0.00	0.00	0.00	0.00	0.00		0.01
- of which Markets	0.09	0.20	0.07	0.09	0.00	0.34		0.11
- of which Consumer Products	0.09	0.54	0.00	0.31	-0.08	0.00		0.17
ANALYTICAL DATA								
Price achievement/reference price (%) 1)	91%	104%	96%	91%	na	113%		91%
Contract share (%)	48%	69%	0%	29%	86%	0%		43%
Quality - superior share (%)	89%	95%	87%	86%	92%	94%		89%
Exceptional items included in Operational EBIT	-2.1	0.0	-1.9	0.0	-1.4	0.0		-5.4
Exceptional items per kg (EUR)	-0.04	0.00	-0.24	0.00	-1.16	0.00		-0.07
GUIDANCE								
Q3 2018 harvest volume (GWT)	67 000	9 500	12 500	14 500	2 500	2 000		108 000
2018 harvest volume (GWT)	227 500	42 000	44 500	50 000	6 500	9 500		380 000
Q3 2018 contract share (%)	39%	73%	0%	30%	88%	0%		37%



## YTD segment overview

		SOU	RCES OF OR	RIGIN YTD				
EUR million	Norway	Scotland	Canada	Chile	Ireland	Faroes	Other 1)	Group
OPERATIONAL EBIT								
FARMING	217.3	25.8	13.4	25.4	8.8	2.5		293.1
SALES AND MARKETING								
Markets	8.9	3.8	1.7	2.9	0.0	1.0	0.0	18.4
Consumer Products	17.1	7.8	0.0	6.8	0.3	0.0	2.0	34.0
SUBTOTAL	243.2	37.4	15.1	35.1	9.1	3.5	2.0	345.5
Feed	-0.9						-2.5	-3.5
Other entities 1)							-9.3	-9.3
TOTAL	242.3	37.4	15.1	35.1	9.1	3.5	-9.8	332.7
Harvest volume (GWT)	100 542	17 649	14 623	22 241	2 696	1 808		159 558
Operational EBIT per kg (EUR) 1) - total Group	2.41	2.12	1.03	1.58	3.38	1.93		2.09
- of which Feed	-0.01	0.00	0.00	0.00	0.00	0.00		-0.02
- of which Markets	0.09	0.22	0.12	0.13	0.00	0.55		0.12
- of which Consumer Products	0.17	0.44	0.00	0.31	0.12	0.00		0.21
ANALYTICAL DATA								
Price achievement/reference price (%) 1)	94%	108%	98%	99%	na	113%		97%
Contract share (%)	44%	68%	0%	24%	85%	-		40%
Quality - superior share (%)	90%	95%	86%	87%	93%	91%		90%
Exceptional items included in Operational EBIT	-4.8	-1.0	-3.0	-0.1	-1.8	0.0		-10.7
Exceptional items per kg (EUR)	-0.05	-0.05	-0.20	0.00	-0.68	0.00		-0.07
GUIDANCE								
Q3 2018 harvest volume (GWT)	67 000	9 500	12 500	14 500	2 500	2 000		108 000
2018 harvest volume (GWT)	227 500	42 000	44 500	50 000	6 500	9 500		380 000
Q3 2018 contract share (%)	39%	73%	0%	30%	88%	0%		37%



## **Quarterly segment overview**

MH Operating Units			FARMIN	G			MH Sales and	Marketing Consumer				
EUR million	Norway	Scotland	Canada	Chile	Ireland	Faroes	Markets	Products	MH Feed	Other	Elim	Group*
Revenues and other income	326.7	62.4	53.8	54.8	13.0	5.1	543.3	503.1	88.0	5.1	-766.9	888.4
Operating EBITDA	130.5	19.1	10.8	18.2	3.8	2.7	7.4	20.2	2.7	-2.7	0.0	212.8
Operating EBIT	115.5	14.7	7.3	14.4	2.8	2.0	8.2	13.1	0.8	-3.6	0.0	175.2
Fair Value adj on biomass, contracts/ unrealised derivatives	64.7	9.5	-12.6	6.2	-2.0	1.7	-0.1	1.7	-0.1	2.1	0.0	71.0
Unrealized margin adjustment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-1.2	-1.2
Restructuring cost	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.4
Other non-operational items	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Income/loss from associated companies	9.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-0.1	0.0	9.5
Write-down of fixed assets/intangibles	-0.1	0.0	0.0	0.1	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.1
EBIT	189.6	24.1	-5.4	20.7	0.8	3.7	8.6	14.8	0.7	-1.5	-1.2	255.0
Contribution to operational EBIT from Markets	4.4	1.8	0.6	0.9	0.0	0.3				0.2		
Contribution to operational EBIT from Consumer products	4.4	4.8	0.0	3.1	-0.1	0.0	-8.2	-13.1		0.8		-7.6
Contribution to operational EBIT from Feed	2.3								-0.8	-1.5		0.0
Operational EBIT incl contribution from S&M	126.7	21.3	7.8	18.3	2.7	2.3	0.0	0.0	0.0	-4.0	0.0	175.2
Harvest / sales volume	49 491	8 958	8 031	9 849	1 239	778		33 426	70 232			
Operational EBIT/kg incl contribution from S&M (EUR)	2.56	2.38	0.98	1.86	2.21	2.92						2.24
-of which Markets	0.09	0.20	0.07	0.09	0.00	0.34						0.11
-of which Consumer Products	0.09	0.54	0.00	0.31	- 0.08	0.00						0.17
-of which Feed	0.05											0.01

<sup>\*</sup>Volume = harvested volume salmon in tonnes gutted weight (GWT)

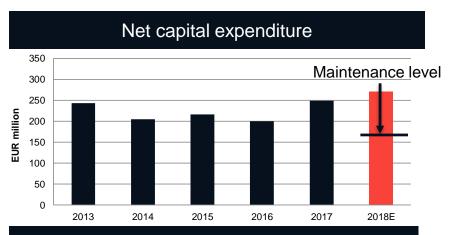
# **Development in harvest volumes**

GWT	2013	2014	2015			2016					2017					2018E		
(1,000)	Total	Total	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3E	Q4E	Total
Norway	222.5	258.0	254.8	54.0	53.7	64.6	63.6	236.0	49.0	39.4	55.4	66.4	210.2	51.1	49.5	67.0	60.0	227.5
Scotland	48.4	48.9	50.1	12.6	10.8	9.8	11.8	45.0	17.8	18.5	10.9	13.0	60.2	8.7	9.0	9.5	14.9	42.0
Canada	33.1	26.7	40.1	11.6	11.7	10.3	9.8	43.3	8.9	9.4	11.2	10.0	39.4	6.6	8.0	12.5	17.4	44.5
Chile	28.3	67.5	62.5	15.4	7.1	6.9	7.6	36.9	6.3	7.7	13.7	17.1	44.9	12.4	9.8	14.5	13.3	50.0
Ireland	5.9	6.3	9.7	1.4	1.5	2.9	2.7	8.4	0.6	3.6	3.1	2.4	9.7	1.5	1.2	2.5	1.3	6.5
Faroes	5.7	11.5	2.9	1.7	2.3	2.7	4.2	10.9	1.1	-	1.1	3.8	6.0	1.0	0.8	2.0	5.7	9.5
Total	343.8	418.9	420.1	96.6	87.2	97.2	99.6	380.6	83.8	78.6	95.3	112.6	370.3	81.2	78.3	108.0	112.4	380.0

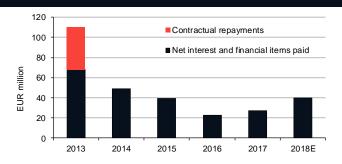
Growth relative to same period in previous year

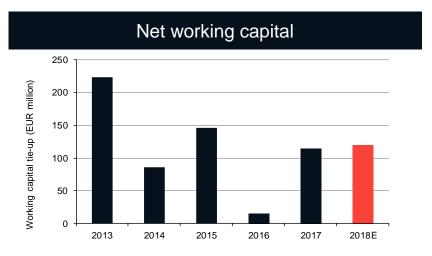
	2013	2014	2015			2016					2017					2018E		
	Total	Total	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3E	Q4E	Total
Norway	-13 %	16 %	-1 %	-17 %	-16 %	10 %	-5 %	<b>-7</b> %	-9 %	-27 %	-14 %	4 %	-11 %	4 %	26 %	21 %	-10 %	8 %
Scotland	20 %	1 %	3 %	77 %	-12 %	-41 %	-16 %	-10 %	41 %	71 %	11 %	10 %	34 %	-51 %	-52 %	-13 %	14 %	-30 %
Canada	-18 %	-19 %	50 %	10 %	1 %	19 %	4 %	8 %	-23 %	-20 %	8 %	3 %	<b>-9</b> %	-26 %	-14 %	12 %	73 %	13 %
Chile	-30 %	139 %	-7 %	-4 %	-47 %	-63 %	-49 %	-41 %	-59 %	9 %	99 %	126 %	22 %	96 %	27 %	6 %	-22 %	11 %
Ireland	-37 %	6 %	<b>56</b> %	129 %	-51 %	-15 %	-3 %	-13 %	-55 %	150 %	8 %	-12 %	15 %	130 %	-66 %	-20 %	-45 %	-33 %
Faroes	-18 %	104 %	-75 %	n/m	n/m	n/m	44 %	273 %	-31 %	-100 %	-60 %	-11 %	-45 %	-10 %	n/m	88 %	51 %	59 %
Total	-12 %	22 %	0 %	-3 %	-16 %	-8 %	-10 %	-9 %	-13 %	-10 %	-2 %	13 %	-3 %	-3 %	0 %	13 %	0 %	3 %

## **Cash flow guidance and historic developments**



#### Financial commitments and cost of debt





#### **Nova Sea**

		На	rvest vol	ume (GWT	)		NIBD EURm			
	Ownership %	2016	2017	Q2 2017	Q2 2018	2016	2017	Q2 2017	Q2 2018	Q2 2018
Nova Sea	48%	37 064	40 700	6 997	10 825	2.97	2.72	3.07	3.42	8.4

- Leading integrated salmon producer in Northern Norway
  - 33.33 wholly owned licenses
  - 4 partly owned licenses
- Marine Harvest has an ownership in Nova Sea of ~48% through direct and indirect shareholdings
- 2017 dividends of NOK 500m (paid in Q2-18)
  - Marine Harvest's direct share NOK ~213m
- Proportion of income after tax reported as income from associated companies in Marine Harvest Norway
  - EUR 9.2m in Q2 2018



#### Debt distribution and interest rate hedging

CURRENCY	DEBT	2018		2019		20	20	20	021	2022	
	29/06/2018 <sup>(2)</sup>	No minal value	Fixed rate(3)	Nominal value	Fixed rate <sup>(3)</sup>	Nominal value	Fixed rate(3)	No minal value	Fixed rate(3)	Nominal value	Fixed rate <sup>(3)</sup>
EUR m	768.6	860.3	2.16 %	1 296.5	2.50 %	716.6	1.24 %	380.0	2.20 %	-	0.00 %
USD m	128.0	138.5	3.21 %	167.5	2.93 %	78.3	2.31 %	78.3	2.31 %	60.0	4.13 %
GBP m	29.1	34.0	3.13 %	34.0	3.13 %	23.5	2.83 %	23.5	2.83 %	-	0.00 %
Other (EUR m)	105.3										

Market value of IRS contracts in MEUR (29/06/18): Mark to market valuation effect in Q2<sup>(4)</sup>: Difference in fixed vs floating rate settled in cash in Q2 -65.6 3.0 -5.4

#### Notes:

- (1) March is the starting month for all interest hedging contracts
- (2) Debt at book value after taking cross currency swaps into account
- (3) Financing margin not included
- (4) Quarterly change in market value booked against P/L
- External interest bearing debt is distributed as follows: EUR 86%, USD 11%, GBP 3%, other currencies 1%
- Policy: Marine Harvest ASA shall over time hedge 0%-35% of the Group's long-term interestbearing debt by currency with fixed interest or interest rate derivatives for the first 5 years, and 0% fixed rates thereafter. Interest-bearing debt includes external interest-bearing debt and leasing in the parent company or subsidiaries. The interest rate hedges shall be based on the targeted currency composition. Interest rate exposure in other currencies than EUR, USD, GBP and NOK shall not be hedged

#### Hedging and long term currency exposure

#### **POLICY**

#### EUR/NOK

- Marine Harvest shall hedge between 0% and 30% of its assumed annual expenses in NOK against the EUR with a horizon of two years. The annual hedging shall be evenly distributed across the months of the year.

#### USD/CAD

 Marine Harvest shall hedge between 0% and 30% of its assumed annual expenses in CAD against the USD with a horizon of two years. The annual hedging shall be evenly distributed across the months of the year.

#### USD/CLP

- Marine Harvest shall not hedge the USD/CLP exposure
- Internal transaction hedging relating to bilateral sales contracts
  - All bilateral sales contracts are subject to internal currency hedging of the exposure between the invoicing currency and EUR
  - The operating entities hedge this exposure towards the parent company. In accordance with the general hedging policy, this exposure is not hedged towards external counterparties
  - The purpose of the internal hedging is to allow for a more accurate comparison between the MH Farming entities (including contribution from Sales) and peers with respect to price achievement and operational EBIT

## **Strategic currency hedging**

Rate 9.45	MUSD	Rate
9.45		
9.45		
	14.4	1.33
9.57	28.8	1.30
9.98	4.8	1.29

DESIGNATED MARKET CURRENCIES								
Norway	EUR							
Chile	USD							
Canada	USD							
Scotland	GBP							
Ireland	EUR							
Faroe Islands	EUR							
Consumer Products Europe	EUR							
Asia	USD							
Feed	EUR							