

**NOTICE OF EXTRAORDINARY GENERAL
MEETING OF
NORWEGIAN AIR SHUTTLE ASA**

An extraordinary general meeting in Norwegian Air Shuttle ASA will be held on

20 November 2025 at 14:00 (CET).

The general meeting will be held as a digital meeting (in Norwegian). It will not be possible to participate in person. On the company's website (<https://www.norwegian.no/om-oss/selskapet/investor-relations/annual-general/>) you will find a description of how you as a shareholder can participate.

The Board of Directors has proposed the following agenda:

0. Opening of the general meeting by the Chair of the Board of Directors, Svein Harald Øygard
1. Election of a person to chair the meeting and a person to co-sign the minutes
2. Approval of the notice and the agenda
3. Election of Chair of the Board of Directors

The shares of the company and the right to vote

At the date of this notice, the company has issued 1,055,238,919 shares. Each share carries one vote. There are no limitations for voting rights set out in the articles of association, however, no voting rights may be exercised for the company's own shares (treasury shares) or for shares held by the company's subsidiaries.

Only persons who are shareholders on 13 November 2025 (record date) may attend and vote at the general meeting. Voting rights for the acquired shares may only be exercised if the acquisition is reported to VPS and proven to company at the record date. In a share transfer, the parties may agree that the seller can exercise the shareholder rights until the rights have been assumed by the purchaser.

Shares held in custodian accounts

According to the Public Limited Liability Companies Act § 1-8, as well as regulations on intermediaries covered by the Central Securities Act § 4-5 and related implementing regulations, notice is sent to custodians who pass on to shareholders for whom they hold shares. Shareholders must communicate with their custodians, who are responsible for conveying votes or enrollment. Custodians must according to § 5-3 of the Public Limited Liability Companies Act register this with the company no later than 2 working days before the general meeting, 18 November 2025.

Participation

The general meeting will be held as a digital meeting via Lumi on <https://dnb.lumiconnect.com/100-788-837-934>. Click on the link or copy the URL to your browser to attend the general meeting. The meeting ID will be 100-788-837-934.

By participating online via Lumi shareholders can vote on each agenda item, submit written questions from smartphones, tablets or stationary devices as well as follow live webcast (in Norwegian). No pre-registration is required for shareholders who want to participate, but **shareholders must be logged on before the general meeting starts to have voting rights**. If you are not logged in before the meeting starts, you will be granted access, but without the right to vote.

We therefore encourage shareholders to log in well in advance of the general meeting. The general meeting is open for login one hour before start-up.

Secure identification of shareholders will be done using the PIN code and reference number listed on the attached form or in VPS Investor Services.

More information and guidelines regarding digital participation via Lumi is available on the company's website (<https://www.norwegian.no/om-oss/selskapet/investor-relations/annual-general/>).

Advance votes and representation by proxy

Shareholders who wish to cast their votes in advance or give a proxy, may do so electronically via VPS Investor Services. Shareholders receiving notice by post (with Ref.nr and PIN) also has the option of accessing link on the company's website (<https://www.norwegian.no/om-oss/selskapet/investor-relations/annual-general/>) for this registration.

If a shareholder cannot register electronically they may complete and return the enclosed Form for submission by post, scanned by email to genf@dnb.no, or alternatively by post to DNB Bank ASA, Registrar's Department, P.O. Box 1600 Sentrum, 0021 Oslo. Proxy with voting instructions to the Chair of the Board of Directors or the person he appoints, cannot be registered electronically and must be sent this way.

The deadline for submitting advance votes or proxy is 18 November 2025 at 16:00 (CET). Shareholders who have advance voted or given a proxy may log in to the digital meeting via Lumi AGM but will not be able to vote on the agenda items during the meeting.

Electronic investor information

The company urges shareholders to receive investor messages from the Euronext Securities Oslo electronically, both from an environmental and cost perspective. To receive investor information electronically, including invitations to general meetings, visit your online bank or <https://www.investor.vps.no/garm/auth/login>.

Shareholders' rights

The shareholders have the following rights in connection with the general meeting:

- a) To attend digitally and vote.
- b) To submit alternative proposals to the items on the agenda. A shareholder cannot demand that new items are added to the agenda at this stage, as the deadline for such requests has expired, cf. the Public Limited Liability Companies Act § 5-11, second sentence.
- c) To request that board members and the CEO provide information regarding (1) the annual report and annual accounts, (2) other issues on the agenda and (3) the company's financial state, including information on other companies in which the company participates, unless disclosure of the information requested would cause disproportionate harm to the company.

The following documents will be available on the company's website
<https://www.norwegian.no/om-oss/selskapet/investor-relations/annual-general/>:

- 1) Guide for online participation
- 2) This notice and the enclosed proxy form
- 3) The Board of Directors' proposed resolutions for the extraordinary general meeting for the items listed above
- 4) The recommendation of the Nomination Committee

Any shareholder, who would like to receive the above documents may request the same by email to investor.relations@norwegian.com or regular mail to Oksenøyveien 3, 1366 Lysaker, Norway.

Lysaker, 28 October 2025

The Board of Directors

PROPOSED GENERAL MEETING RESOLUTIONS

ITEM 3: ELECTION OF CHAIR OF THE BOARD OF DIRECTORS

Reference is made to the Nomination Committee's proposal of 28 October 2025 which is available at the company's websites. Chair of the Board of Directors, Svein Harald Øygard, has informed the Board that he wishes to resign from the Board with immediate effect. The Nomination Committee proposes that Mr. Dag Mejdell is elected as Chair of the Board of Directors for a period until the annual General Meeting of 2026.

The Board of Directors proposes that the general meeting makes the following resolutions:

Mr. Svein Harald Øygard shall resign as Chair of the Board of Directors. Mr. Dag Mejdell is elected as Chair of the Board of Directors for a period until the annual General Meeting of 2026.

Ref no:

PIN - code:

Notice of Extraordinary General Meeting

Extraordinary General Meeting in Norwegian Air Shuttle ASA will be held on 20 November 2025 at 14:00 (CET) as a virtual meeting.

The shareholder is registered with the following amount of shares at summons: _____ and vote for the number of shares registered in Euronext per Record date 13 November 2025.

The deadline for electronic registration of advance votes, proxies and instructions is 18 November 2025 at 16:00 (CET).

Electronic registration

Alternatively, "Form for submission by post or e-mail for shareholders who cannot register their elections electronically".

Step 1 – Register during the enrollment/registration period:

- Either through the company's website (<https://www.norwegian.no/om-oss/selskapet/investor-relations/annual-general/>) using a reference number and PIN – code (for those of you who receive the notice by post-service), or
- Log in through VPS Investor services; available at <https://investor.vps.no/garm/auth/login> or through own account manager (bank/broker). Once logged in - choose *Corporate Actions – General Meeting – ISIN*

You will see your name, **reference number**, **PIN - code** and balance. At the bottom you will find these choices:

"Enroll" - There is no need for registration for online participation.

"Advance vote" - If you would like to vote in advance of the meeting

"Delegate Proxy" - Give proxy to the chair of the Board of Directors or another person

"Close" - Press this if you do not wish to make any registration.

Step 2 – The general meeting day:

Online participation: Please login through <https://dnb.lumiconnect.com/100-788-837-934>. You must identify yourself using the **reference number and PIN - code** from VPS - see step 1 above. Shareholders can also get their reference number and PIN code by contacting DNB Bank Registrars Department by phone +47 23 26 80 20 (08:00-am – 3:30 pm).

If you are not logged in before the meeting starts, you will be granted access, but without the right to vote.

Ref no:

PIN - code:

Form for submission by post or e-mail for shareholders who cannot register their elections electronically.

The signed form can be sent as an attachment in an e-mail* to genf@dnb.no (scan this form) or by post service to DNB Bank Registrars Department, P.O Box 1600 Sentrum, 0021 Oslo. Deadline for registration of advance votes, proxies and instructions must be received no later than **18 November 2025 at 16:00 (CET)**. If the shareholder is a company, the signature must be in accordance with the company certificate.

***Will be unsecured unless the sender himself secure the e-mail.**

_____ shares would like to be represented at
the general meeting in Norwegian Air Shuttle ASA as follows (mark off):

- ☐ Open proxy to the Board of Directors or the person he or she authorizes (do not mark the items below)
- ☐ Proxy with instructions to the Board of directors or the person he or she authorizes (mark "For", "Against" or "Abstain" on the individual items below if you want the Proxy to be with instructions)
- ☐ Advance votes (mark «For», «Against» or «Abstain» on the individual items below)
- ☐ Open proxy to the following person (do not mark items below – agree directly with your proxy solicitor if you wish to give instructions on how to vote)

 (enter the proxy solicitors name in the block letters)

Note: Proxy solicitor must contact DNB Bank Registrars Department by phone +47 23 26 80 20 (08:00-am – 3:30 pm) for login details.

Voting shall take place in accordance with the instructions below. Missing or unclear markings are considered a vote in line with the Board's and the Nomination Committee's recommendations. If a proposal is put forward in addition to, or as a replacement for, the proposal in the notice, the proxy solicitor determines the voting.

Agenda for the Extraordinary General Meeting 20 November 2025	For	Against	Abstain
1. Election of a person to chair the meeting and a person to co-sign the minutes	☐	☐	☐
2. Approval of the notice and the agenda	☐	☐	☐
3. Election of Mr. Dag Mejdell as Chair of the Board of Directors until the Annual General Meeting of 2026	☐	☐	☐

The form must be dated and signed:

Place

Date

Shareholder's signature