

Entering the Harvesting Phase

Non-Deal Roadshow Presentation, November 2025



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Our Foundation

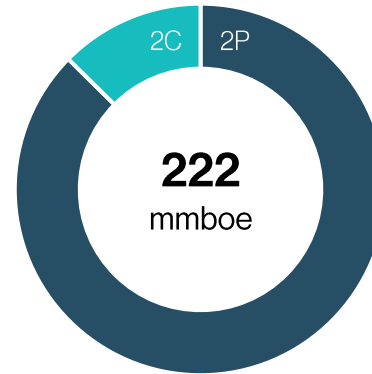
Strategic Portfolio in the Heart of Europe



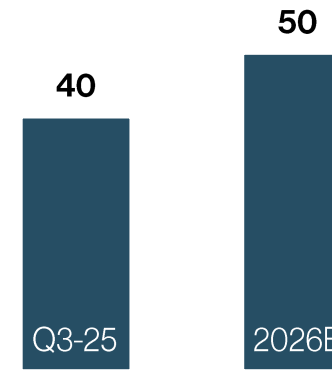
Strategic European Energy Partner

BlueNord is an independent E&P, producing oil & gas from a portfolio of producing fields in Denmark

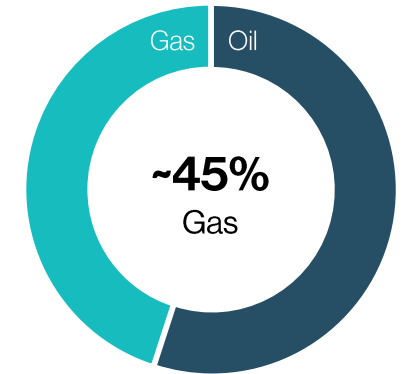
- 36.8% non-operated interest in the DUC, operated by TotalEnergies
- High-quality asset base with a long production history
- Portfolio diversified across four hubs, containing 14 fields
- Stable base production with growth delivered by Tyra



Resource Base⁽¹⁾



Net Production



Commodity Mix⁽²⁾

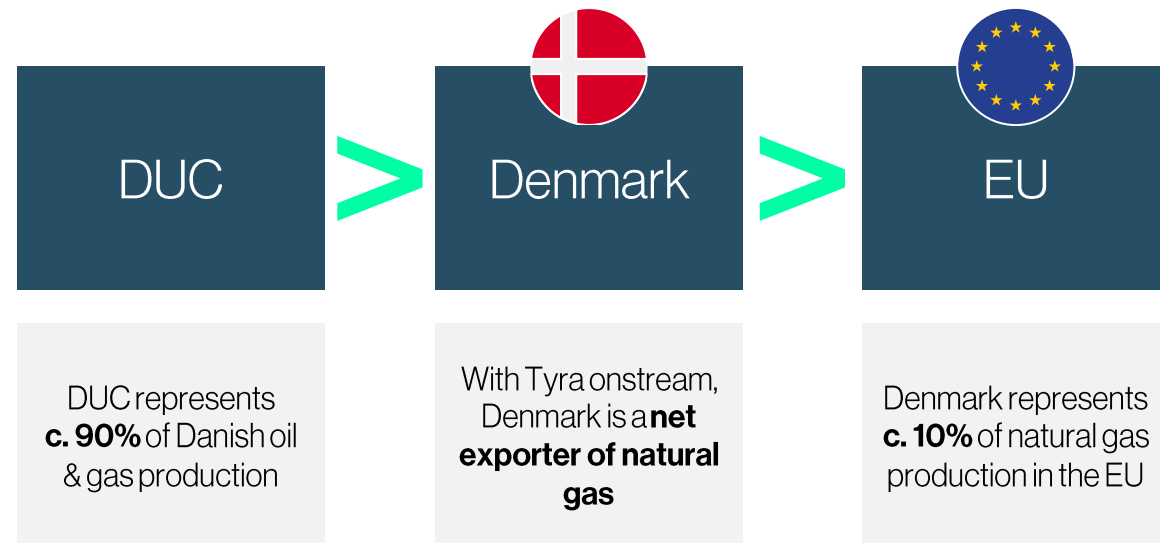
(1) Based on 2024 Year-End Reserves Report; 2C resources reflect near-term projects only
(2) Based on Tyra at plateau production levels of c. 50mboe/d

Positioned at the Core of Europe's Energy System

Producing Energy for Europe from within the EU

Tyra transforms Denmark into a net exporter of natural gas

- Directly strengthens European energy security
- Reduces reliance on Russian supply and LNG imports



- 1 Oil pipeline to Fredericia
- 2 Gas pipeline to Nybro
- 3 Gas pipeline to Den Helder
- ▲ Gas cross-border points



Set for Long-Term Value Creation

Leveraging the strength of our portfolio to maximise shareholder returns

**Strong
Production
Base**



Stable, low-decline assets with a long production history
Tyra has already delivered transformational growth; more to come

**Positive
Operational
Outlook**



Portfolio of accretive projects currently being progressed
Tangible plan to maintain peak production levels until 2030+

**Robust &
Resilient
Cashflow**



Lifting cost expected to decline to below \$13/boe with Tyra at plateau
Near-term cashflow also supported by price hedges and tax losses

**Focused on
Shareholder
Returns**



Disciplined capital allocation – with cash generation the key metric
Flexible capex and deleveraging already underway



Entering the Harvesting Phase

Evolution of BlueNord's Production Base

From Investment to Returns

- > **Tyra online** with production growing and stabilising
- > **Balance sheet reset**, now built for distributions
- > **Distributions increasing**

Investing

DKK 27 bn⁽¹⁾ invested by DUC partnership to redevelop Tyra

(net production, mboe/d)

c. 25

2019–2024

Harvesting

Focus on maximising near-term distributions to shareholders

c. 50

+100%

2025E–2026E

Maintaining

Stable production to 2030+ with measured reinvestment

c. 50

2027E+

Commitment to Maximising Distributions

> A Core Pillar of our Strategy is Returning Meaningful Capital to our Shareholders

Stated Distribution Policy
until end 2026:

50 – 70%

of Net Operating Cashflow

V

Paid
2025 YTD

\$302m

V

Proposed
Q3-25⁽¹⁾

\$89m

V

Paid and Proposed
2025 YTD

\$391m

Q3-25: Robust Operational and Financial Delivery

Stable Production, Strong Outlook



Stable Production at 39.1mboe/d

- > Base assets produced **20.2mboe/d**
- > Tyra hub produced **18.9mboe/d**



Strengthening Tyra Stability

- > Positive impact from maintaining uptime focus; last full unplanned shut-down in August
- > Plateau expectation remains at **~30mboe/d**



Driving Positive Outlook for Growth

- > Significant remaining potential within DUC
- > Plan in place with identified projects to maintain production at peak levels of c. **50mboe/d beyond 2030**

Growing Operational Cashflow Driving Returns



Strong Operating Cashflow

- > Revenue of **\$246mm**
- > Adjusted EBITDA of **\$137mm**
- > Net Operating Cashflow of **\$128mm**



Robust Capital Structure

- > Net debt⁽¹⁾ of **\$1,003mm**
- > Net leverage of **2.30x**
- > Total liquidity (incl. undrawn RBL) of **\$447mm**



Driving Shareholder Returns

- > Proposed distribution of **\$89mm** for Q3-25⁽²⁾
- > Total paid and proposed of **\$391mm** in 2025

(1) Reflects RBL drawn at \$900mm, senior unsecured bond (BNOR16) of \$300mm and cash on balance sheet at quarter end of \$197mm
(2) Subject to EGM approval, scheduled for 20 November 2025



Our Strength

Focused Operational Delivery



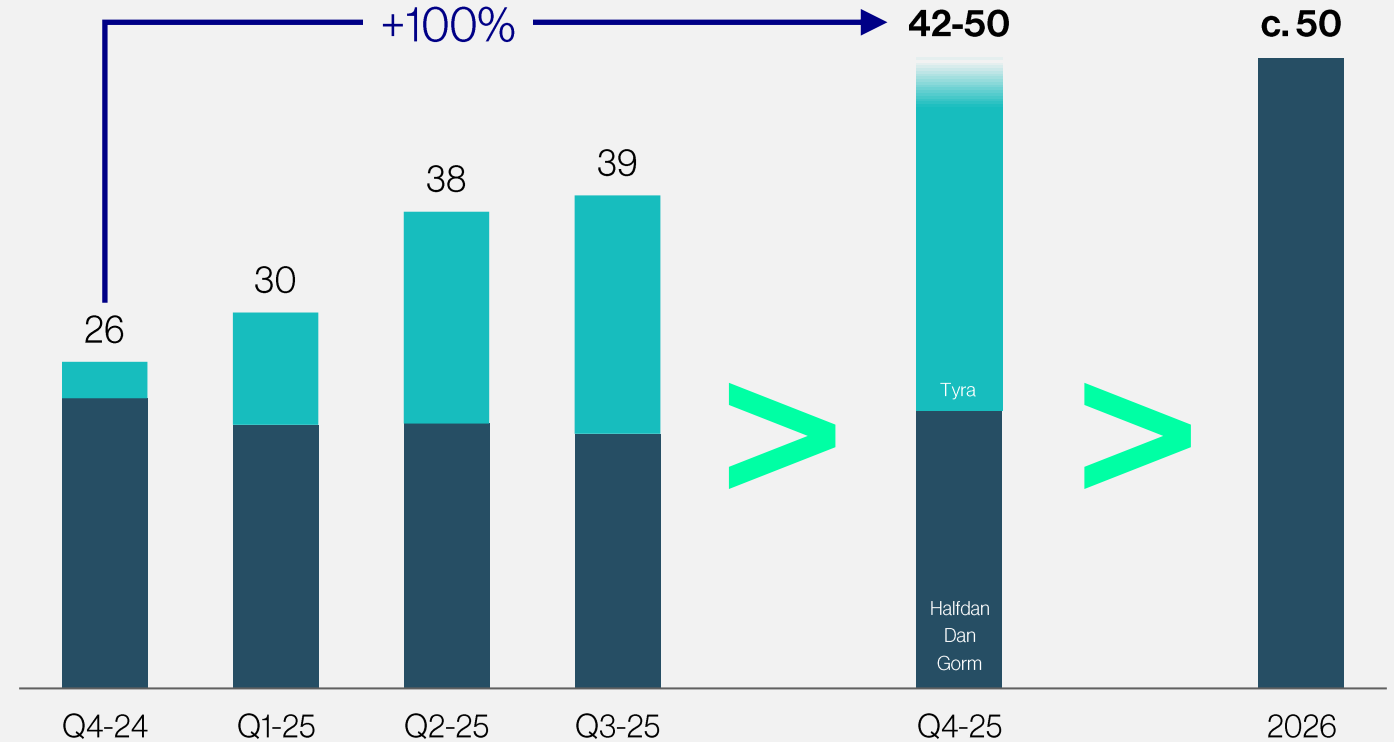
Continued Operational Momentum

Growing production through each of the last four quarters

- > Tyra production averaged 22mboe/d in Sep-25, the highest since restart
- > Maintenance on base assets in 2025YTD expected to drive positive long-term contribution

Tyra Driving Near-Term Production Growth

(net production, mboe/d)



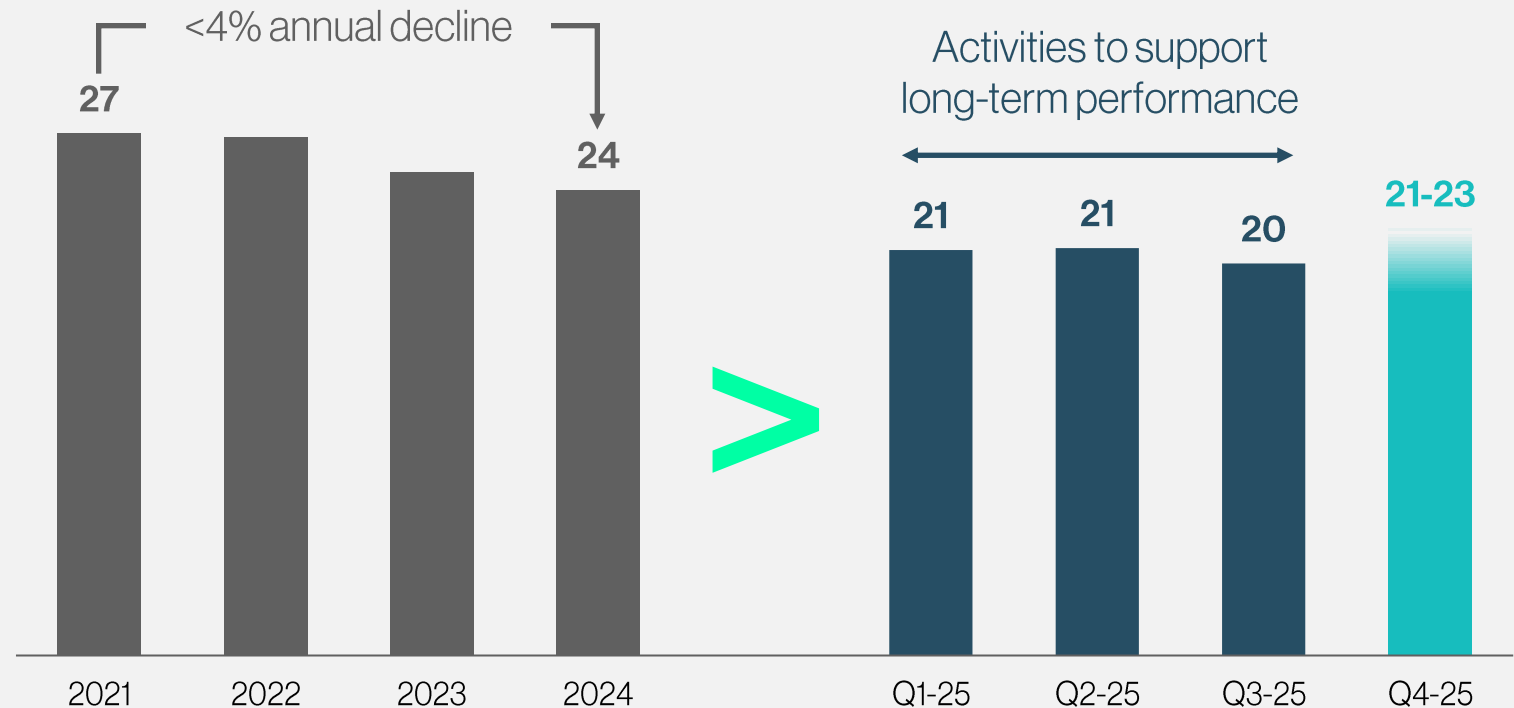
Maximising our Stable Base | Dan, Halfdan and Gorm

Active asset management

- Planned maintenance to maintain long-term integrity
- Completion of workover campaign on Dan and well integrity work on Gorm
- Additional issues identified during maintenance now resolved

Recent Activities to Support Long-Term Integrity and Asset Performance

(net production, mboe/d)



Tyra Formally Inaugurated in October 2025

Opening of the Tyra hub marks a new era for Danish Energy

- Event marked the successful delivery of one of Europe's largest gas redevelopments
- Tyra recognised as a critical contributor to Denmark and Europe's Energy Security
- Denmark becomes a net exporter of natural gas, with significantly lower emissions than alternatives (e.g. LNG)



“ We contribute not only to a stable supply at home but also keeping the wheels turning across Europe... with a lower CO2 footprint than the alternatives ”

Ole Hansen

Managing Director of
TotalEnergies EP Denmark

“ Gas is not the future, but as a transitional fuel it is crucial for us to maintain stability and security while we develop a green and fossil-free energy system ”

Lars Aagaard

Denmark's Minister of
Climate, Energy and Utilities

Strong Underlying Tyra Performance

High export rates achieved from only ~60-65% of Tyra well stock

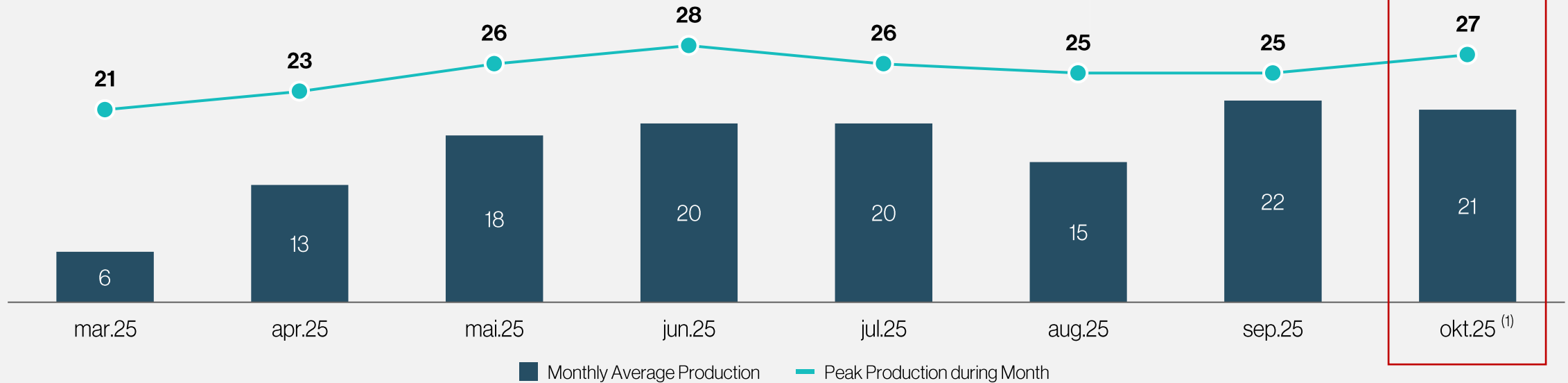
- Observed performance strongly supports ability to deliver plateau production
- Ongoing optimisation of facilities and processing to unlock full potential

HEMJ: Significantly Ahead of Pre-Drill Expectations

~30% of Tyra output since Mar-25
Payback achieved in < six months
Extends Harald hub into mid-2030s

Tyra has consistently demonstrated meaningful production potential from well stock

(net production, mboe/d)

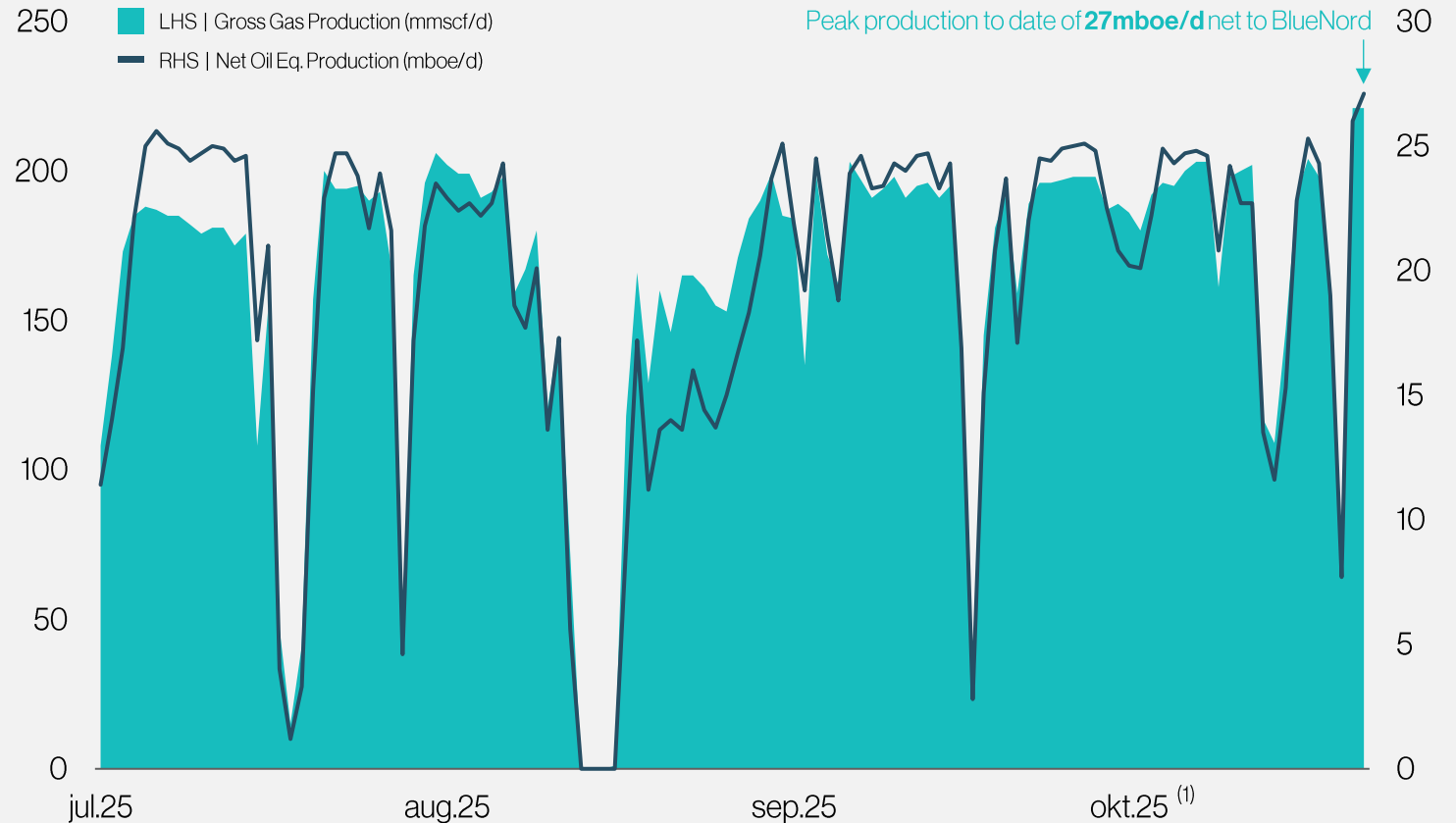


Focus on Tyra Stability Yielding Results

Better reliability driving stronger, more consistent production

- No full facility shutdowns since mid-August, demonstrating stronger system stability
- Highest gas export to date of 221 mmscf/d in early October
- Work to resolve liquids processing constraints ongoing

Greater Operational Stability – No Full Unplanned Shutdowns since August



Achieving Full, Reliable Performance at Tyra

Clear focus areas with actions underway

> Processing Capacity → Increasing Export Potential

- Dedicated offshore task force addressing water-treatment constraint
- Specialist vendor support in place to accelerate trouble shooting

> Process Reliability → Reducing Unplanned Shutdowns

- Oct-25 intervention campaign planned to improve uptime
- Root-cause solutions being implemented to avoid repeat events

> Well Potential → Unlocking Remaining Volumes

- Additional wells to be brought online as processing stability increases
- Strong well and reservoir performance expected to continue

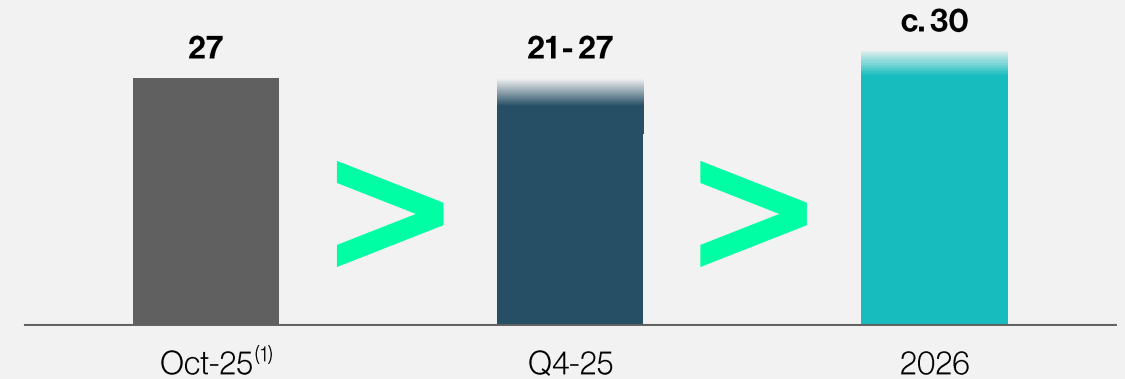


Tyra: Near-Term Growth, Long-Term Stability

Strong operational momentum underpins outlook

- Early Q4 delivery is strong, recent production ~27 mboe/d
- Improved reliability expected following planned shutdown
- Optimisation of liquids processing underway
- Strong well and reservoir performance
- Plateau production levels expected well into 2027

Strong Near-Term Production Outlook





Our Opportunity

Maximising the DUC



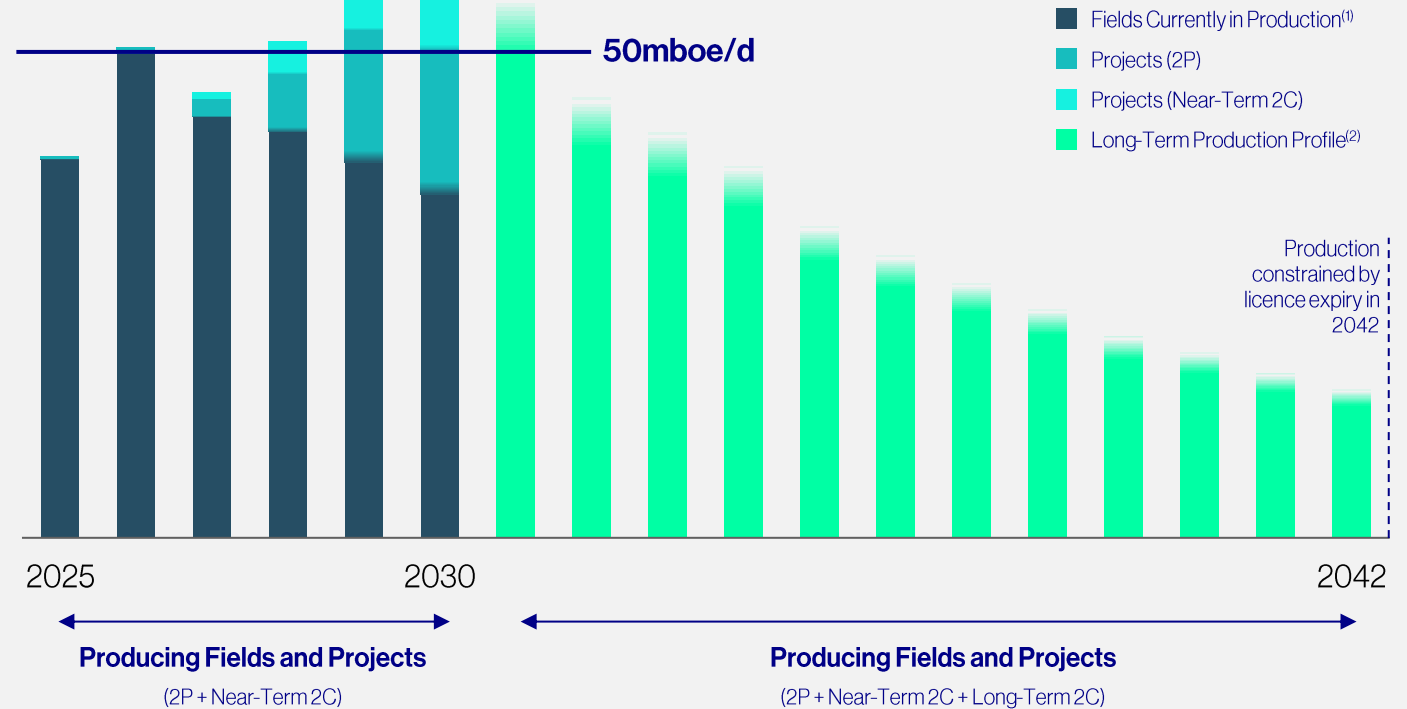
Sustaining Peak Production Levels

We can maintain plateau production levels through 2020s and drive long-term volumes

- DUC portfolio supports measured reinvestment in accretive, identified projects
- Decisions to invest will be based on maximising both value and long-term cashflow generation
- Production constrained by current licence expiry in 2042

Robust Long-Term Production Outlook

(net production, mboe/d)



(1) Includes Dan, Halfdan, Gorm, Tyra and Harald based on 2P reserves; also includes optimisation activities
(2) Includes fields currently in production and projects (those included in 2P reserves, near-term 2C and long-term 2C)

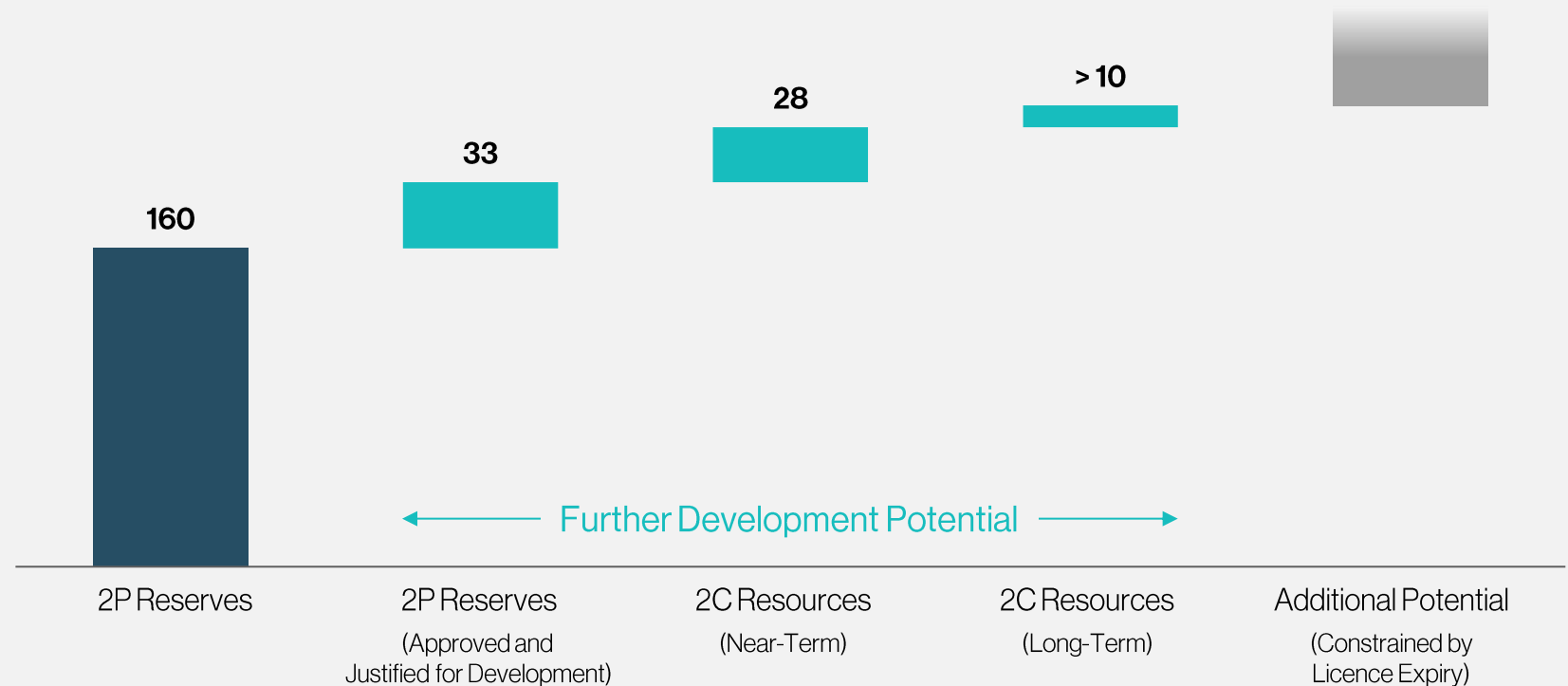
Substantial Discovered Resource Base

Significant Remaining Potential

- BlueNord has a clear focus on maximising economic recovery
- Identified volumes provide potential to produce beyond current licence expiry in 2042

Projects and wells being actively progressed to target remaining volumes

(net resources, mmbob)



High-Graded Projects Positioned for Delivery

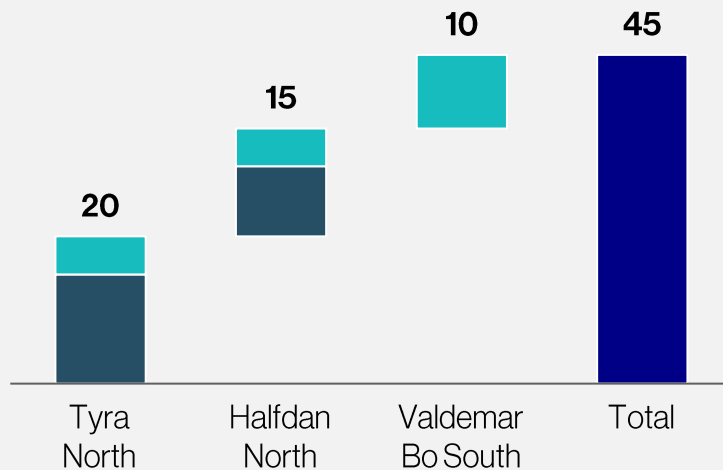
Robust plan to bring ~60mmboe into production⁽²⁾

- > Three developments, leveraging existing infrastructure
- > Infill well portfolio continuously matured and optimised

Development Projects

(net resources, mmboe)

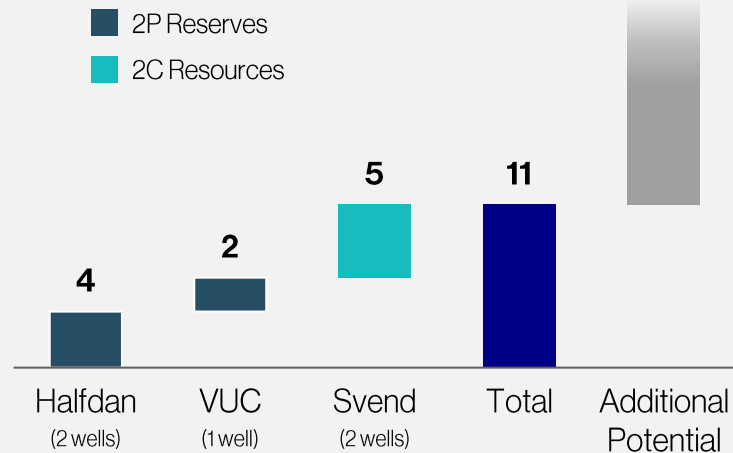
> Unit Technical Cost⁽¹⁾ < \$20/boe



Matured Infill Wells

(net resources, mmboe)

> Development Capex < \$13/boe



(1) Life of field opex plus life of field capex, divided by total recoverable resources
(2) Subject to FID





Our Results

Financial Strength Driving Returns

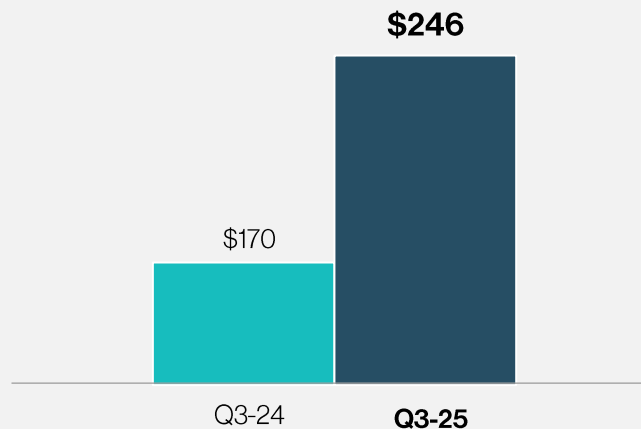


- > Strong profitability and cashflow generation driven by operational growth
- > Robust balance sheet supports significant distribution potential

Q3-25: Financial Strength Driving Material Returns

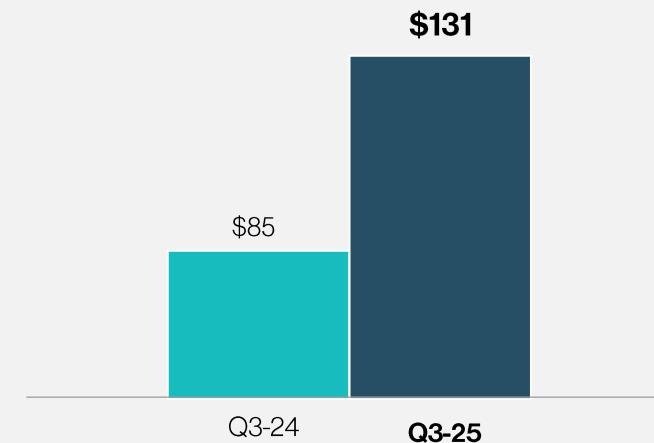
Revenue

(USD million)



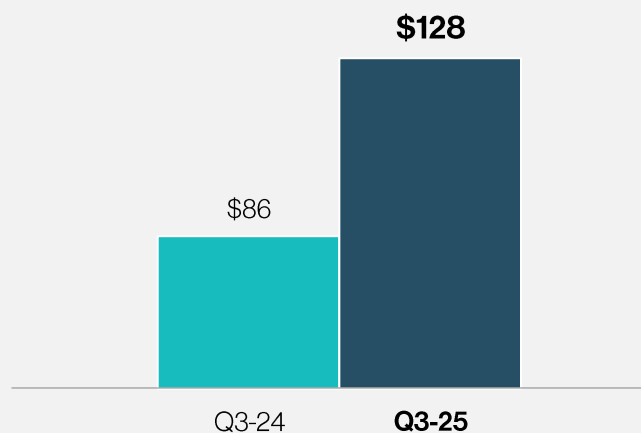
EBITDA

(USD million)



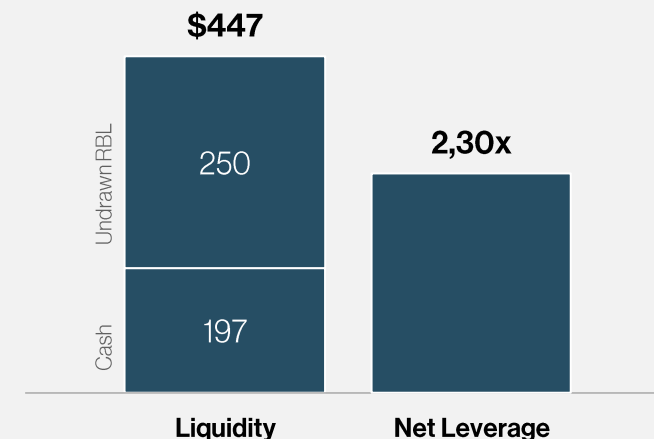
Net Cashflow from Operating Activities

(USD million)



Liquidity and Leverage (end Q3-25)

(USD million)

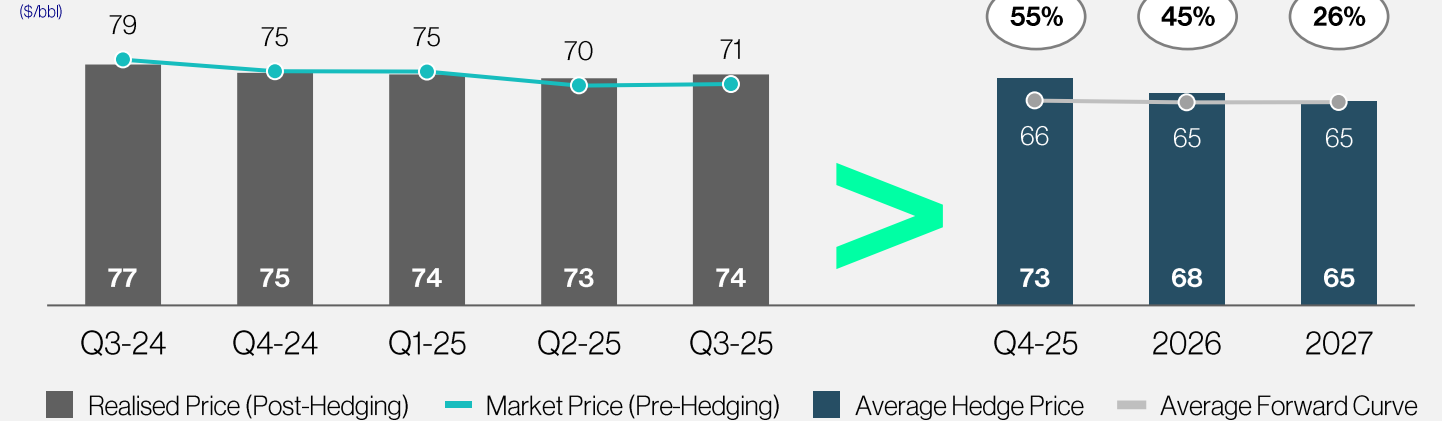


Outlook for Realised Pricing Protected by Hedges

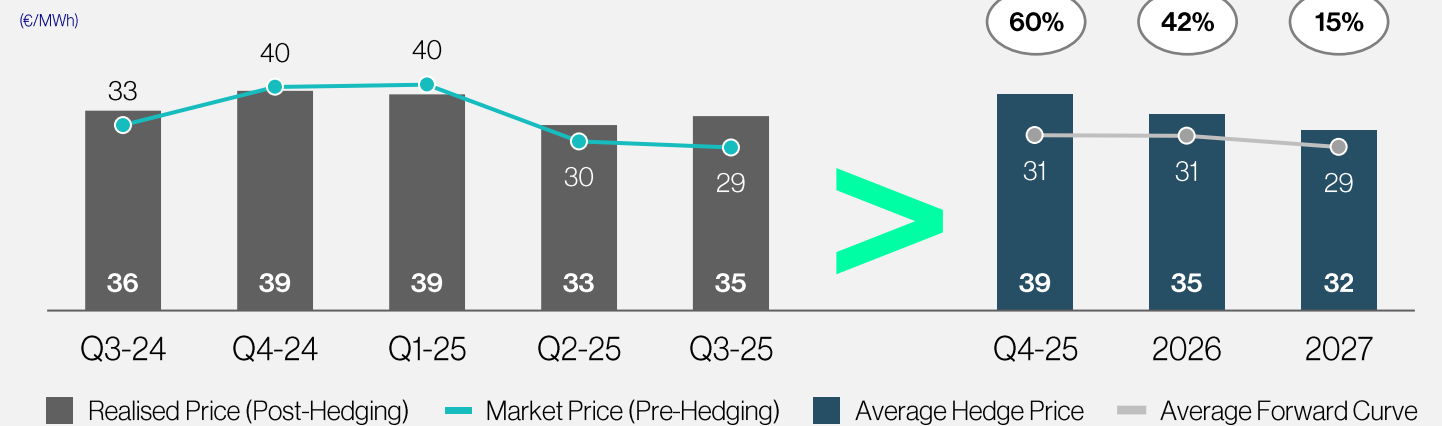
Stable realised pricing through recent market volatility

- 47% of forecast oil volumes hedged until end 2026
- 45% of forecast gas volumes hedged until end 2026

Oil | Realised Prices & Forward Hedges



Gas | Realised Prices & Forward Hedges⁽¹⁾



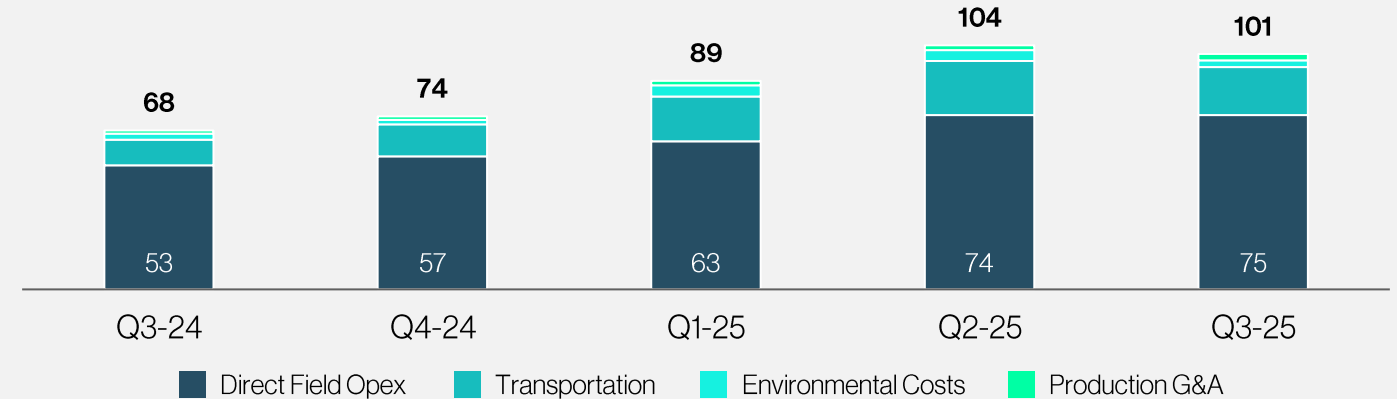
Declining Unit Operating Costs as Tyra Production Increases

Unit operating costs continue to trend down as Tyra ramps up

- Modern Tyra facilities are significantly more efficient
- Unit opex will lower further once Tyra at plateau with fixed costs being spread over higher volumes
- Excluding workovers, unit operating cost in Q3-25 of \$24/boe and lifting cost of \$17/boe

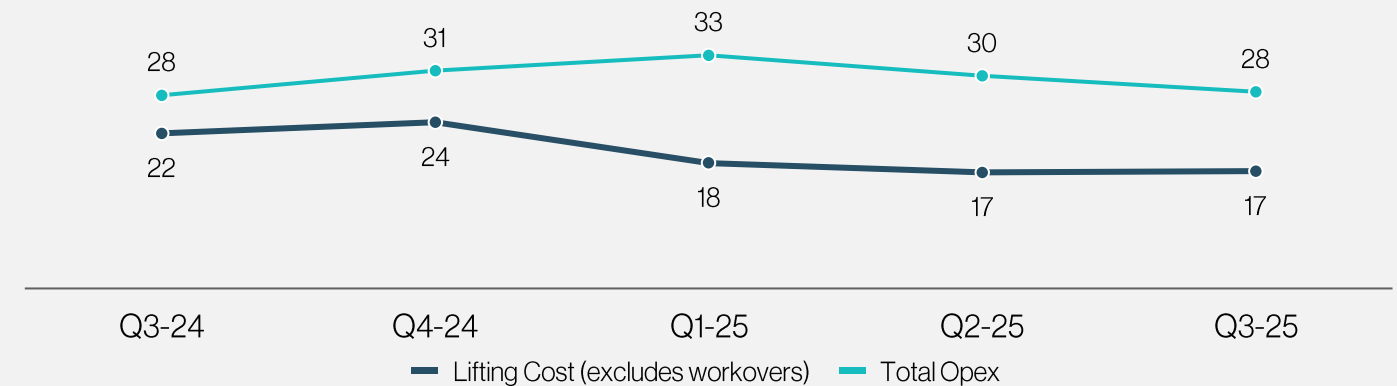
Total Operating Cost⁽¹⁾

(USD million)



Unit Operating Cost

(USD/boe)



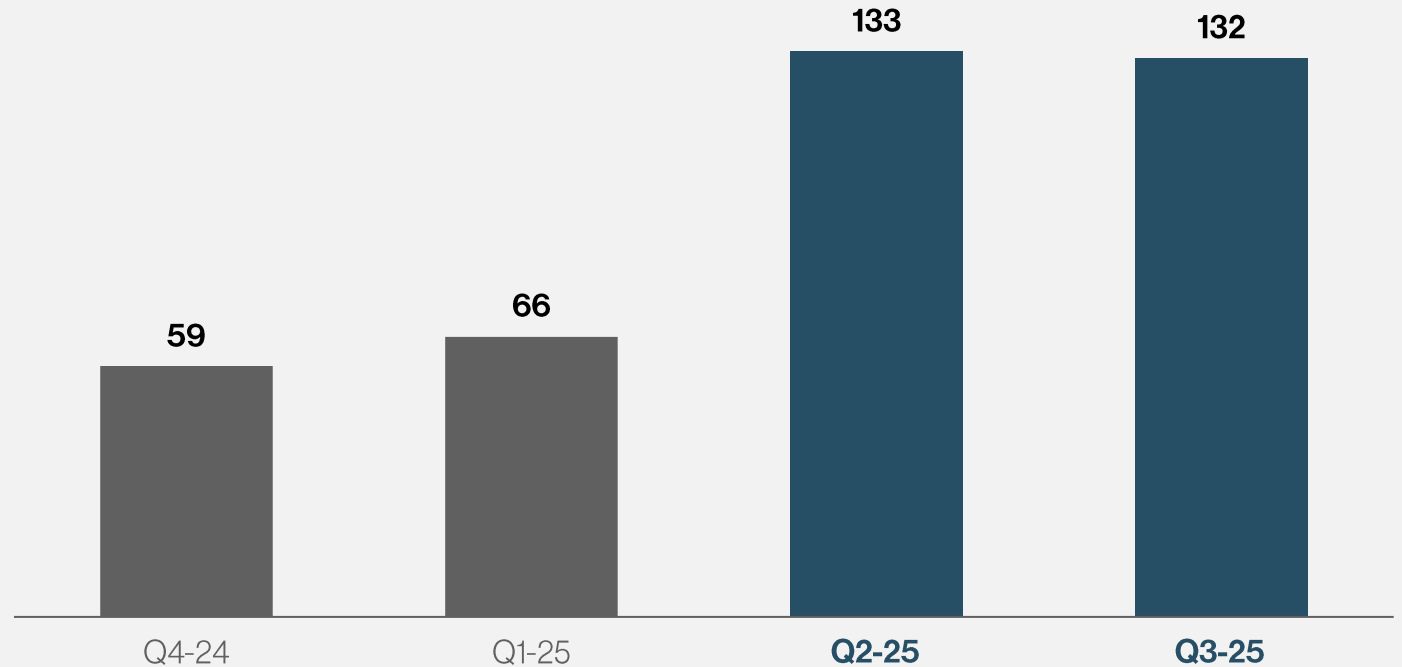
Driving Growing Operational Cashflow

Key focus on driving operational cashflow growth as the metric that defines our distributions

- Hedging strategy mitigates price volatility and protects cashflow
- Enhanced margins as lower unit opex delivered with Tyra ramp up
- Tax loss position continues to positively impact cashflow

Net Cashflow from Operating Activities Growing Significantly with Tyra Production⁽¹⁾

(USD million)



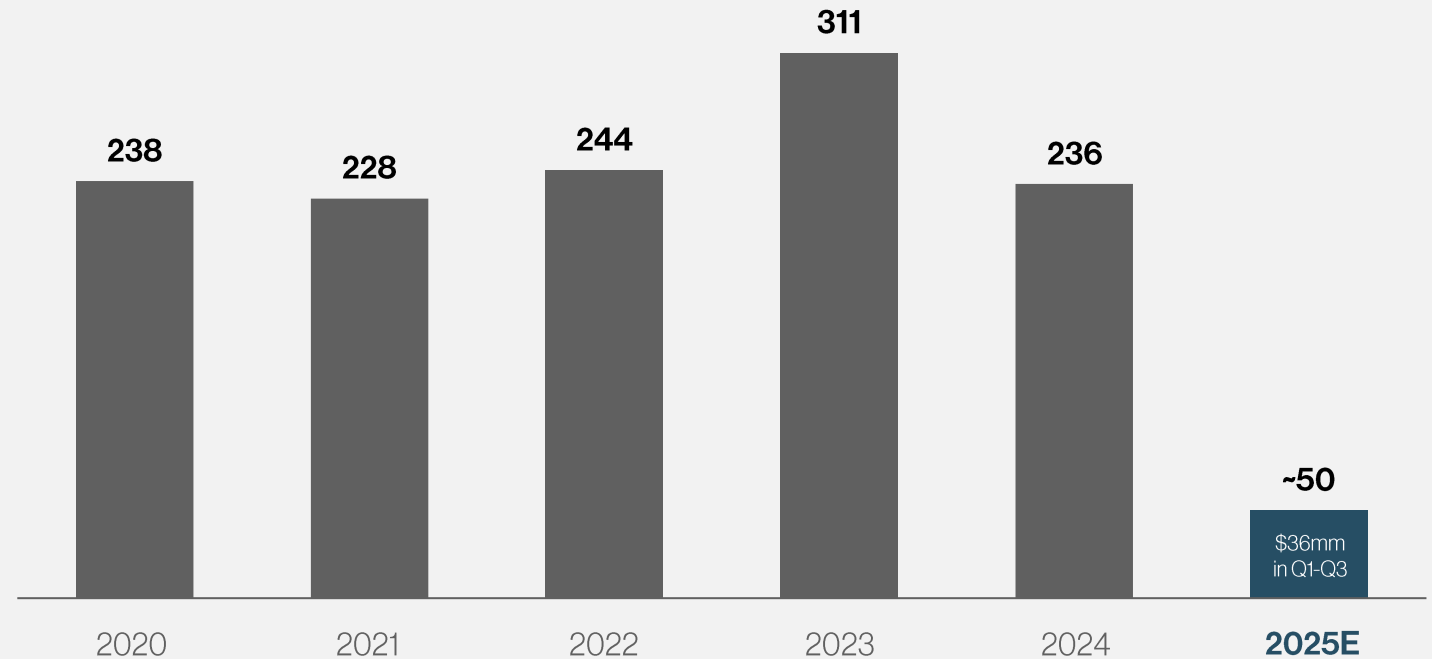
Lower Outlook for Capital Expenditure Post Tyra

Reduced forward capex following completion of Tyra project

- Capex in 2025E of ~\$50mm, with a similar level expected for 2026
- Future investment in 2027+ with projects still to be sanctioned

Capital Expenditure Significantly Reduced from 2025 Onwards

(USD million)



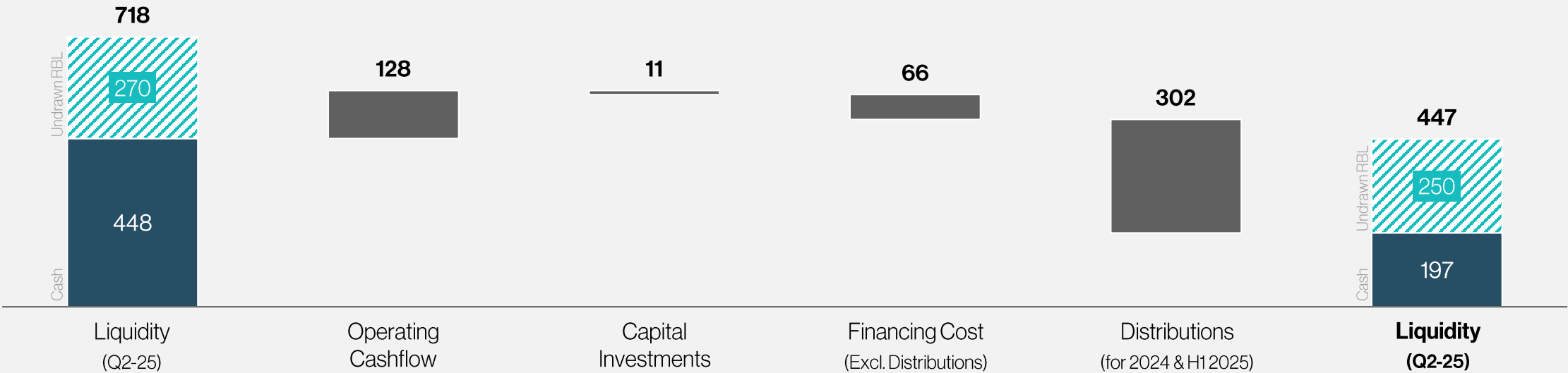
Strong Liquidity Position

Closing liquidity of \$447 million, including \$250 million of undrawn RBL

> Q3 reflects payment of accrued distributions relating to 2024 and H1 2025

Cashflow in Q3 Reflects Payment of Accrued Distributions⁽¹⁾

(USD million)



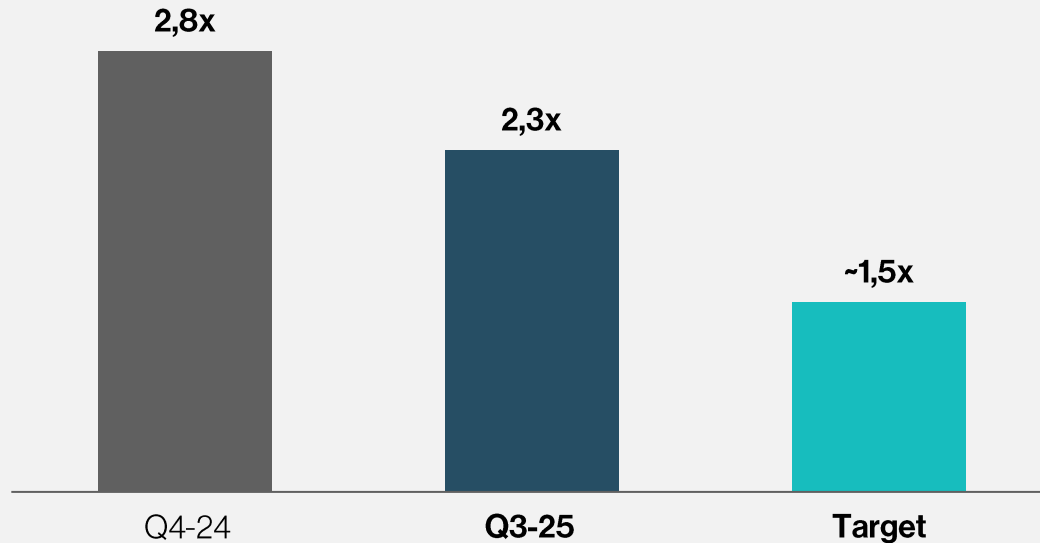
Deleveraging Underway

Stable balance sheet with no near-term maturities

➤ Leverage declining as expected with Tyra ramp up

Net Leverage on Downward Trajectory

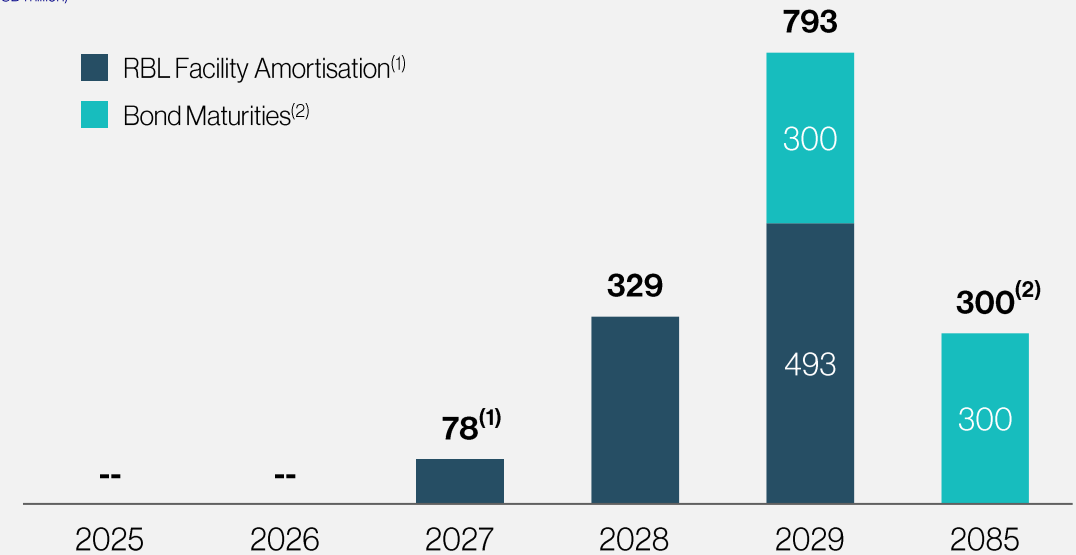
(USD million)



No Near-Term Debt Maturities

(USD million)

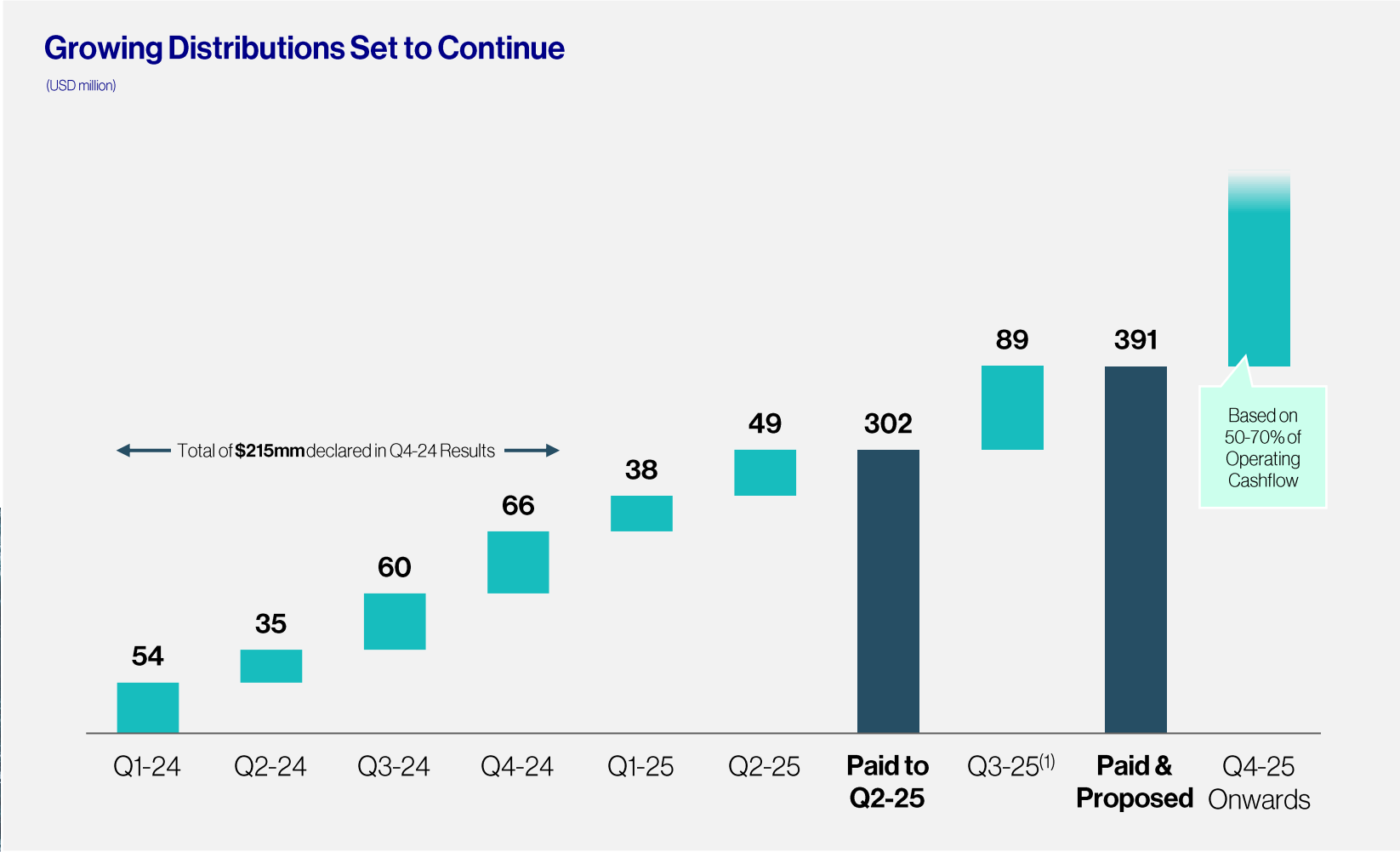
- RBL Facility Amortisation⁽¹⁾
- Bond Maturities⁽²⁾



Growing Distribution Profile

Delivering Shareholder Returns

- > Returning meaningful capital to our shareholders is core to our strategy
- > Distribution policy of 50 – 70% of Operating Cashflow to 2026
- > From 2027, we will seek to maintain a meaningful returns profile





Our Future

Making Sustainable, Long-Term Returns a Reality



Focused Strategic Priorities

Primary Focus: Maximising the DUC

Maximising Cash Generated by the DUC

- Driving operational delivery through strong partnership with the Operator
- Advance near-term value accretive projects

Maximising Cash Available for Distributions

- Disciplined Capital Allocation
- Ensure capital structure aligned with distribution objectives

Selective Focus: Growth Outside the DUC

- Will be considered only where additive to our existing strategy and story
- Key criteria: must be accretive to near-term shareholder returns



Positive Outlook

Strategically Important Portfolio in the Heart of the EU

- High-quality, diversified asset base with long production history
- Supporting European energy security at lower emissions intensity than alternatives

Strong Operational and Financial Delivery

- Tyra stabilising with near-term growth expected
- Low-opex and hedging underpins cashflow resilience

Significant Value Still to Capture

- Focus on monetising discovered resources yet to be developed
- Drives outlook for sustained production at current peak levels until 2030s

Strong Platform for Creating Long-Term Value and Sustainable Shareholder returns





Q&A





Appendix



Hedge Portfolio: Q3-2025

Continuing proactive hedging strategy, placing oil hedges into 2026/27 and gas hedges through to 2028

- > 47% of forecast oil volumes⁽¹⁾ hedged until end 2026
- > 45% of forecast gas volumes⁽¹⁾ hedged until end 2026

(1) Based on the production guidance for 2025 including Tyra
 (2) Spot price as at 28 October 2025
 (3) Forward curve as at 30 September 2025

