



## SCANA INDUSTRIER ASA

Pareto's Oil and Offshore Conference, Sept 1-2, 2010

Christian Rugland, CFO

## Scana Industrier ASA

Scana Industrier ASA is a Nordic industrial group providing products and system solutions to three market segments: Marine, Energy and Steel & Machinery.

Scana also provides service and laboratory services, in addition to maintenance and repairs for customers in the marine market and oil & gas.

Scana's technology, unique expertise in engineering materials and extensive production experience form the basis of our competitive power.

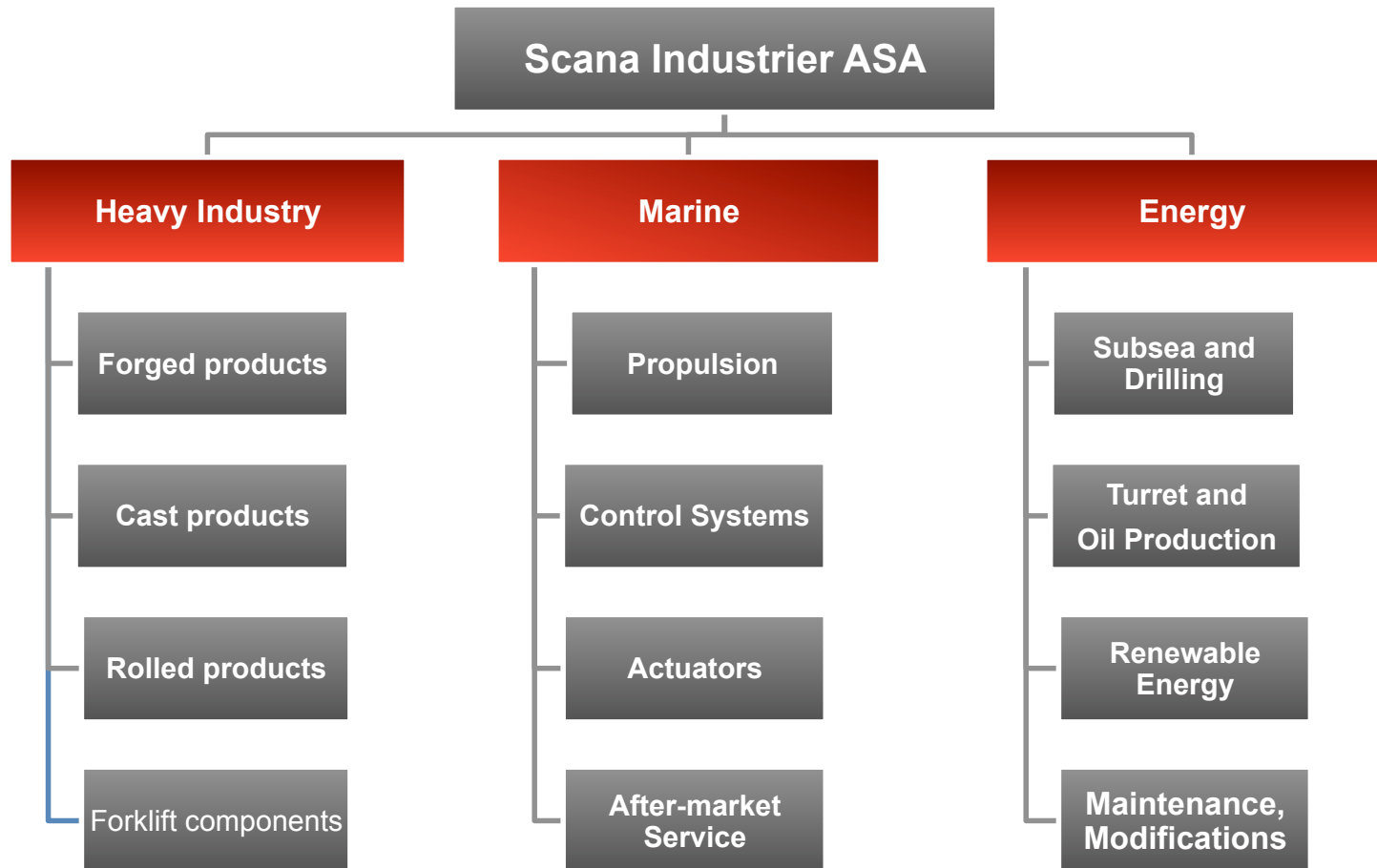
Our aim is to be the preferred supplier for leading companies within our market segments. The majority of Scana's customers are in Europe, the USA and South East Asia.

Scana Industrier ASA has companies in Norway, Sweden, China, USA, Poland, Singapore, Brazil and South Korea, as well as associated companies in a number of countries. The group's head office is in Stavanger.

## Global representation



## Scana's Market Segments



Market Segment:

## Steel & Machinery



Fork-lift components



Components for heavy machinery



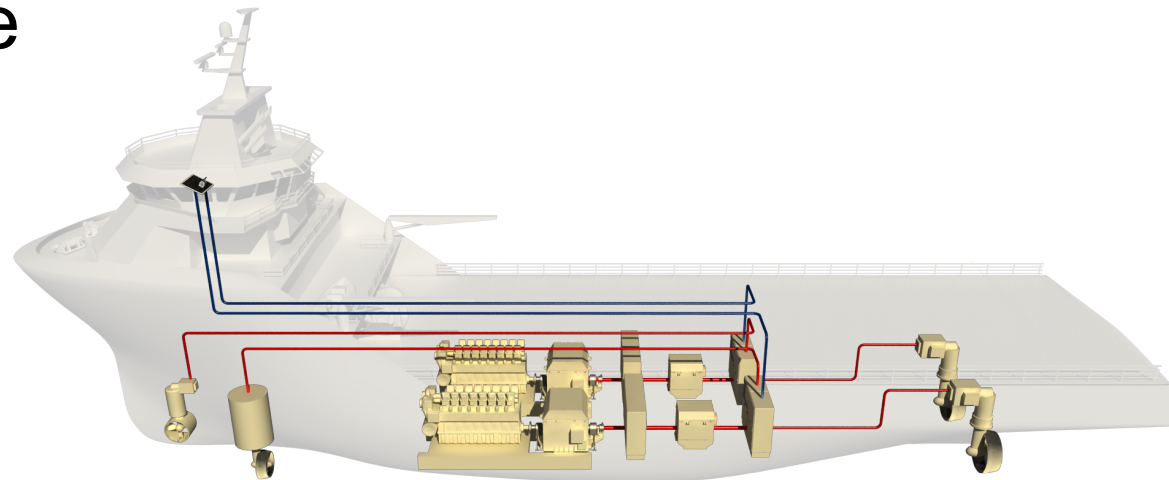
Systems from drawing board to finished product



Forged shafts for motors and generators



## Market Segment: Marine

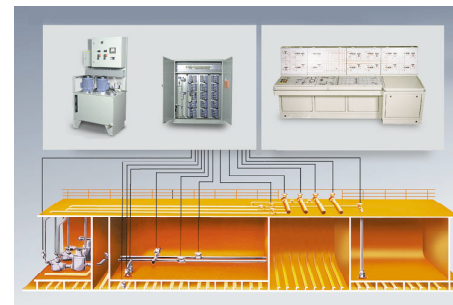


Tunnel thrusters

Diesel-electric propulsion system



Double-acting actuator



Control system



SAMSUNG HEAVY INDUSTRIES



## Market Segment: Energy



Loading system for FPSOs



Hose reels for Oil Installations



LMRP for BOP stack



Shafts for water turbines



Main shafts, gearboxes, generator shafts and integrals



First half 2010:

Continued weak market – but with signs of improvement

Significantly better order inflow in the first half of the year compared to the same period in 2009

Decline in turnover and profit due to:

- Less optimal product mix with lower refinement ratio and reduced prices
- Weaker Euro

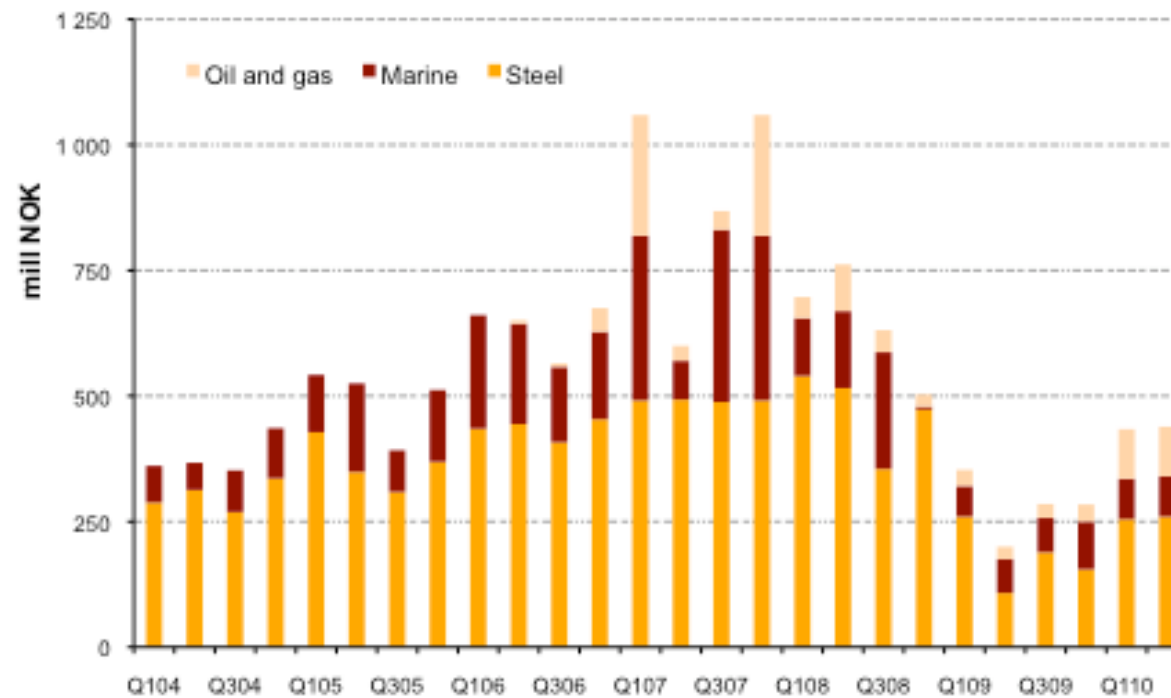
A gradual improvement in product mix and increased order inflow are expected to impact the result from the fourth quarter of 2010

First half 2010:

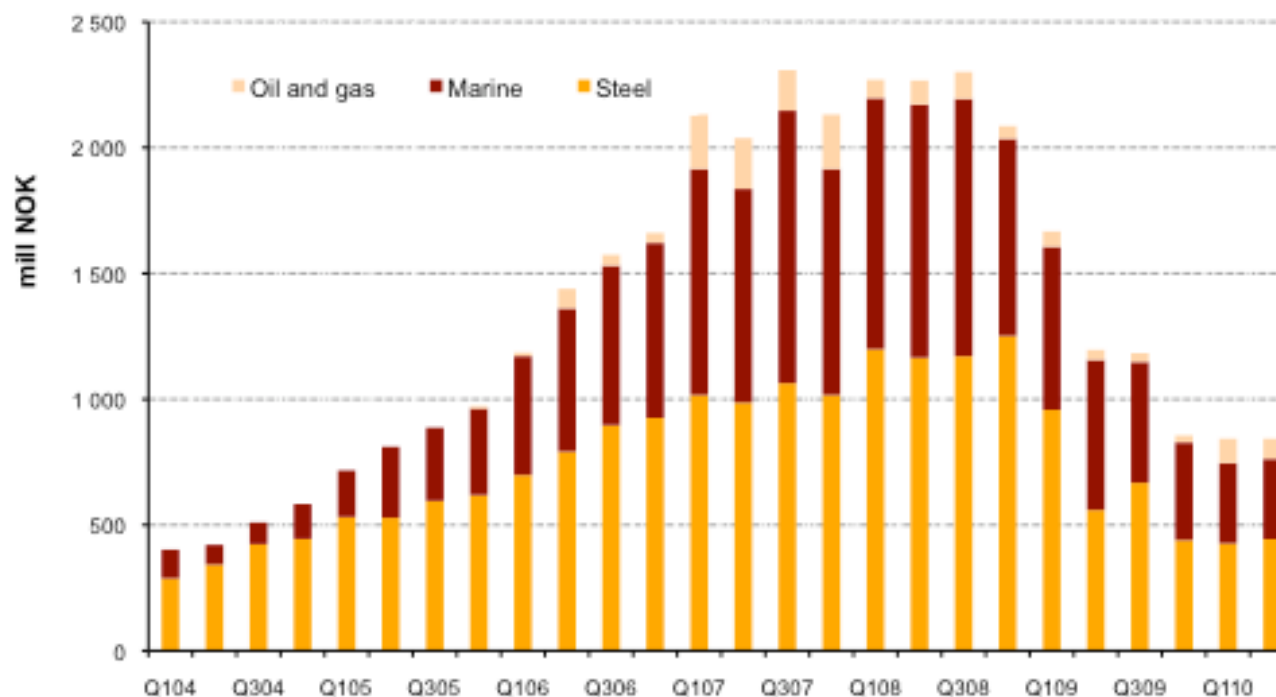
## Key figures

|                                                                    | <b>Quarter</b> |              |              |              |              | <b>YTD</b>  |             | <b>All year</b> |
|--------------------------------------------------------------------|----------------|--------------|--------------|--------------|--------------|-------------|-------------|-----------------|
| <i>NOK millions</i>                                                | <b>Q2 10</b>   | <b>Q2 09</b> | <b>Q1 10</b> | <b>Q4 09</b> | <b>Q3 09</b> | <b>2010</b> | <b>2009</b> | <b>2009</b>     |
| Operating revenue                                                  | 448            | 618          | 430          | 491          | 457          | 878         | 1,319       | 1,995           |
| EBITDA                                                             | 6              | 82           | 17           | 40           | 52           | 23          | 171         | 191             |
| Operating profit EBIT                                              | (11)           | 67           | 1            | 22           | 38           | (10)        | 141         | 127             |
| Operating margin %                                                 | -2%            | 11%          | 0%           | 4%           | 8%           | -1%         | 11%         | 6%              |
| Profit before tax before<br>temp. change in value of<br>currencies | (8)            | 50           | 2            | 24           | 32           | (6)         | 114         | 41              |
| Profit before tax                                                  | (18)           | 71           | 7            | 27           | 83           | (11)        | 215         | 188             |
| Order inflow                                                       | 414            | 200          | 434          | 284          | 284          | 848         | 553         | 1,121           |
| Order reserve                                                      | 836            | 1,304        | 843          | 856          | 1,075        | 836         | 1,304       | 856             |

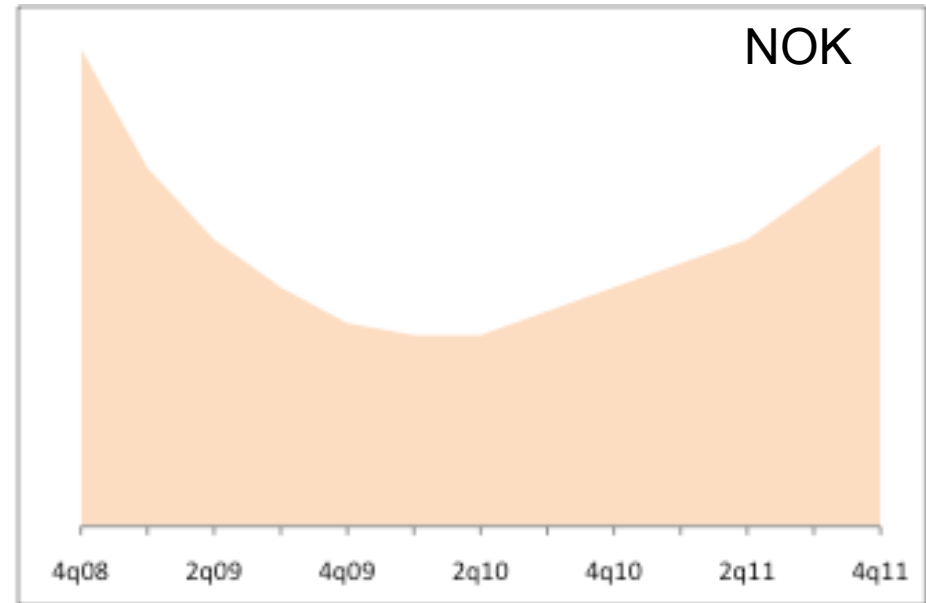
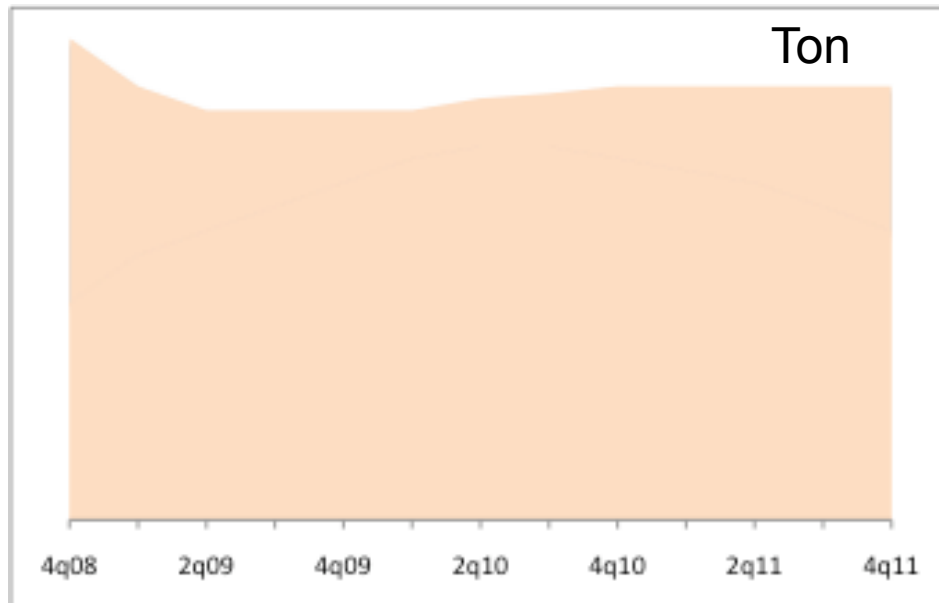
## Order Intake



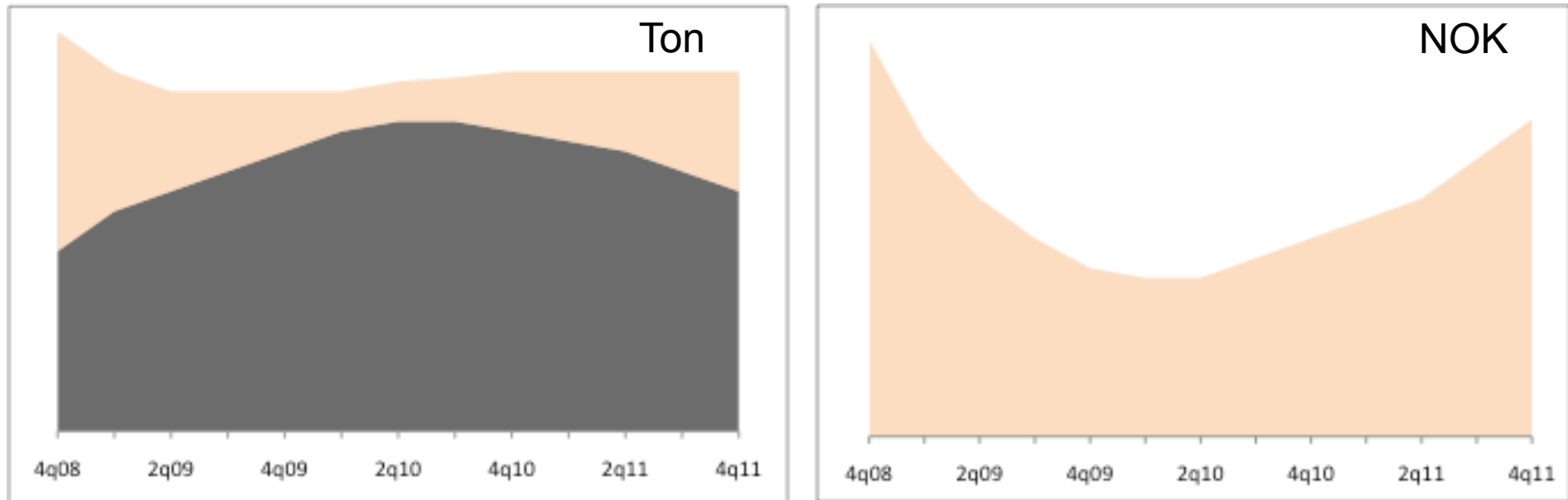
## Order Reserve



## Product Mix in Steel Companies (illustration)



## Product Mix in Steel Companies (illustration)



### Tonnage

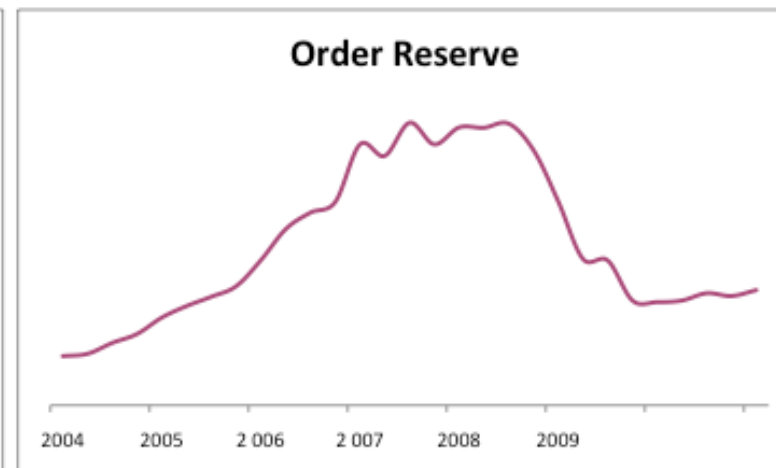
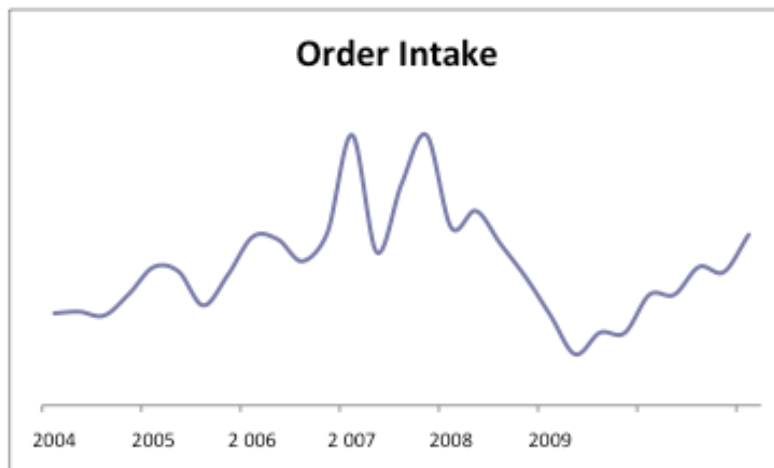
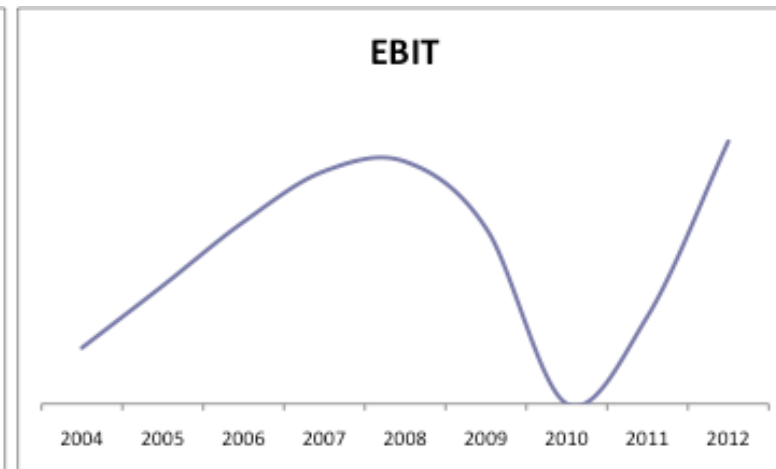
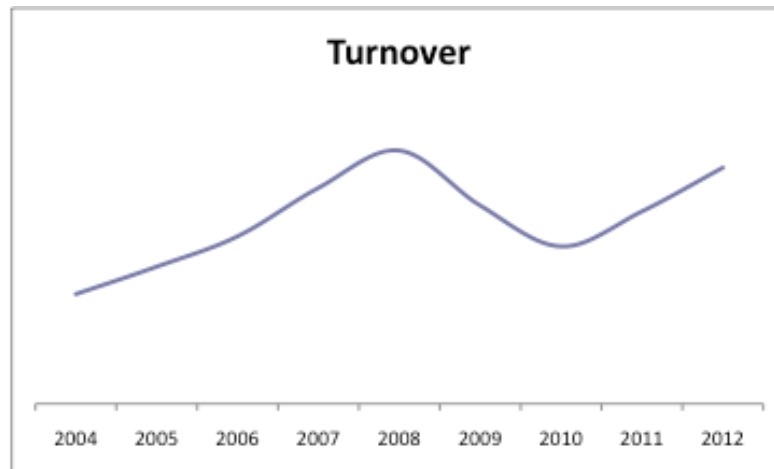
Grey; half-fabricated products for the steel and machinery market segment





# GUIDING

## Scana 2010 - 2012



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## Critical Success Factors 2010-11

### Opportunities

- + Gradually improved product mix for Scana (increasing share of finished products)
- + High demand for cast steel and highly corrosion resistant steel
- + High tendering activity for risers and increased number of tenders for FPSO packages
- + Scana's competitive position with largest clients has been strengthened
- + Positive trends within marine,  
with several new orders placed, current negotiations and tendering activity high
- + Gradually increasing prices in new steel contracts

### Threats

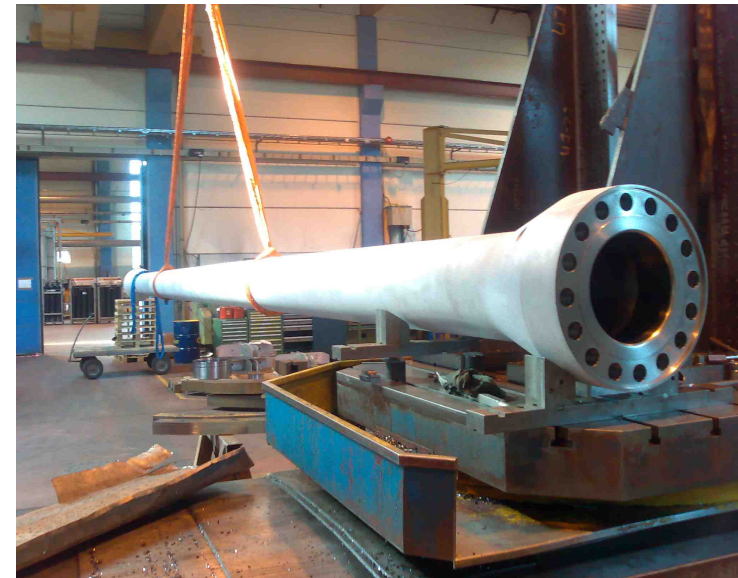
- EURO-zone is recovering slowly
- Hesitant progress of key projects within oil and gas
- High capacity increase in European steelworks
- China's growth rate is reduced, US economy fragile

### Scana expect:

Q-on-Q increase in order intake and gradually improved profitability

## Business Development

|           |                                                                                                                                                              |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| USA       | Evaluating a green-field service- and repair centre for heavy drilling equipment and risers in Lousiana. Could extend to BOP and marine service at stage II. |
| Brazil    | Considering JV for manufacturing of projects. Resources for sales and services are strengthened.                                                             |
| Singapore | Aim to establish business for service, repairs and production. Screening for ventures is ongoing.                                                            |
| Products  | TTS a possible partner to strengthen product portfolio and utilise production capacity.                                                                      |





## MARINE



## ENERGY



## PORT & LOGISTICS



## SERVICES



## Scana's initial view



### Products

- TTS would broaden the range of products and systems
- Particularly relevant within energy

### International presence

- Geographically
- Complementary in Asia
- New opportunities in Brasil

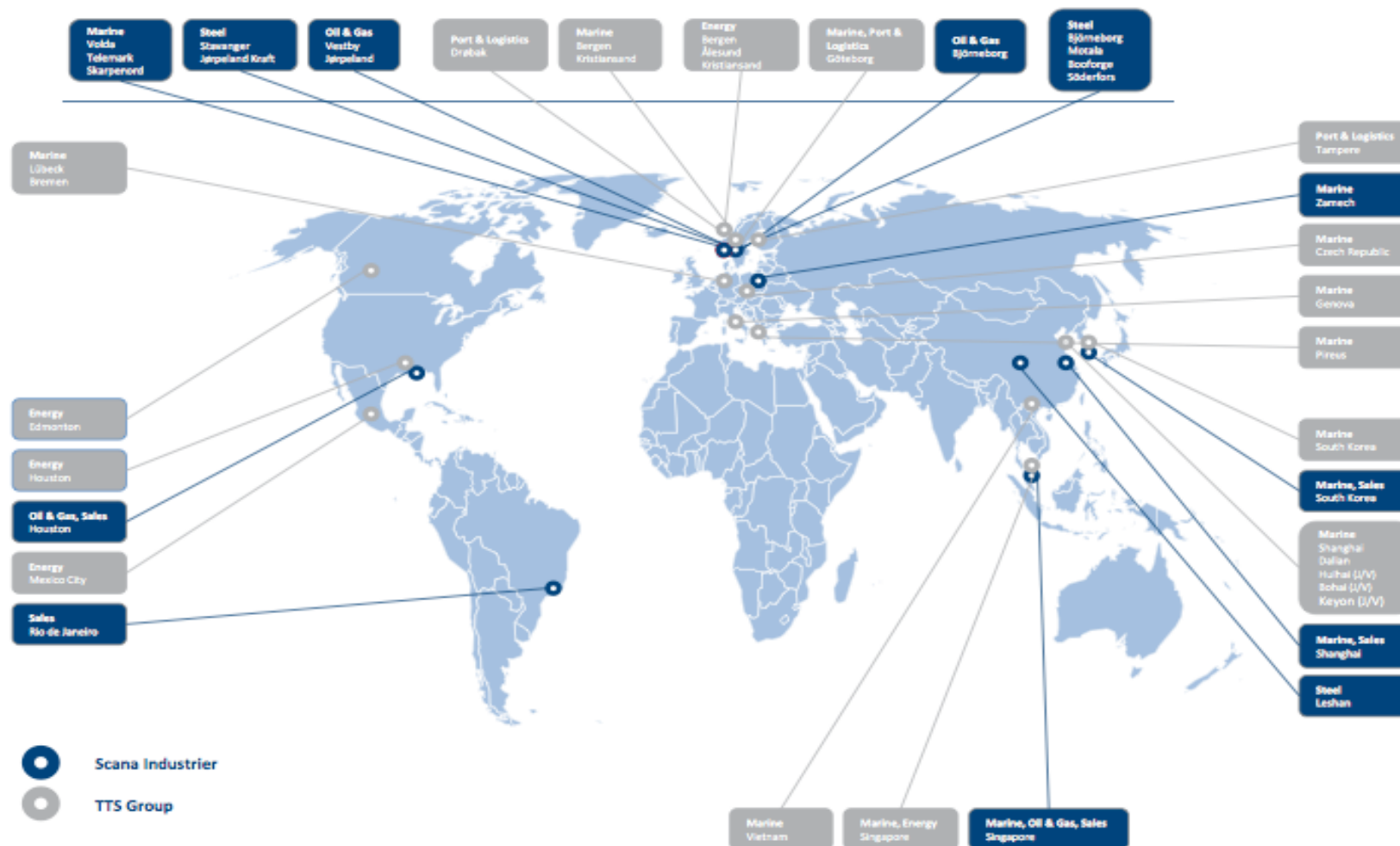
### Service og repairs

- Important for both companies

### Possible production & value chain synergies

### Financial synergies

The companies  
will explore the  
basis for further  
cooperation



## Product development within oil and gas

### **Scana Vestby – Rig / FPSO fueling system**

further development of offloading technology into smaller systems.

### **Scana Subsea – Flowline connectors (Y & T)**

development of material and forging technology to produce flowline connectors for export pipelines

### **Scana Offshore Systems – Compensating systems for well intervention**

for use on new deepwater rigs doing well intervention work on deeper waters

### **Scana Steel Stavanger – Constructions (Insert Nodes)**

engineering assisted development for use within compact, load bearing constructions in the rig and windmill structures

### **Scana Offshore Technology – Laser overlay cladding**

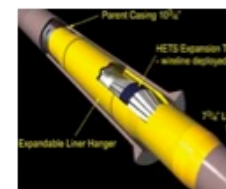
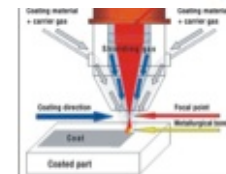
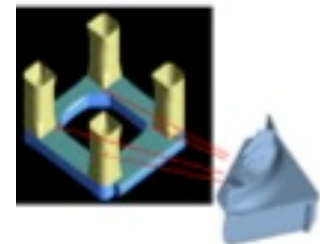
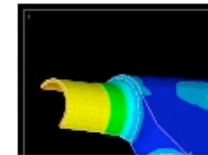
supplement to the existing thermal spay

### **Scana Steel Stavanger – High alloy Cr-Ni materials**

for use in extremely acidic wells in down hole systems

### **Scana Offshore Vestby – Use of wolfram-carbide for riser repair**

### **Scana Steel Björneborg – Development of increased tensile strength for risers production**



**www.scana.no**

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