



Third quarter 2018

Oslo, 19 October 2018



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Agenda

- **Highlights and project update**

Raymond Carlsen, CEO

- **Financial review**

Mikkel Tørud, CFO

- **Summary and Outlook**

Raymond Carlsen, CEO



High construction activity and increased backlog

- Q3'18 proportionate revenues of NOK 1,259 million and EBITDA of NOK 257 million
- D&C revenues of NOK 1,077 million and EBITDA of NOK 130 million
- 35 MW Los Prados plant in Honduras grid connected and in commercial operation
- Secured 121 MW of new backlog projects in Ukraine
- Year to date cash distributions from operating assets of NOK 188 million
- Increased ownership in the three operating plants in South Africa



Our second solar plant in Honduras in commercial operation

Los Prados solar plant

- Capacity 35MW
- Equity partnership with Norfund
- 20-year power purchase agreement with state-owned utility ENEE
- Annual production 73,000 MWh
- Providing energy for more than 16,300 households



ENEE: Empresa Nacional de Energía Eléctrica.

Five projects totalling 1,057 MW under construction

Malaysia, 197 MW



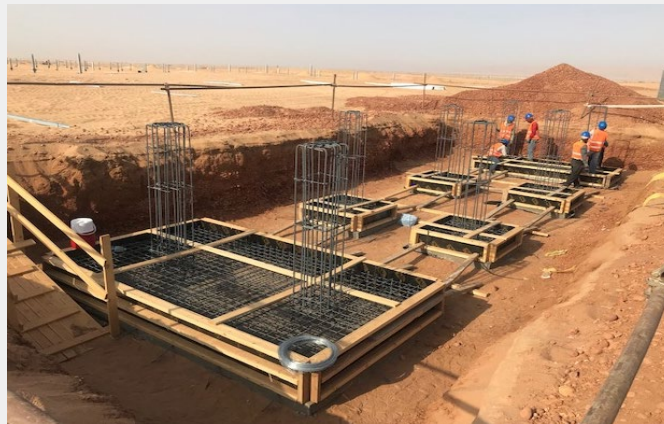
Mozambique, 40 MW



Brazil, 162 MW



Egypt, 400 MW



South Africa, 258 MW



Increasing project backlog to 251 MW in Ukraine

Solar in Ukraine

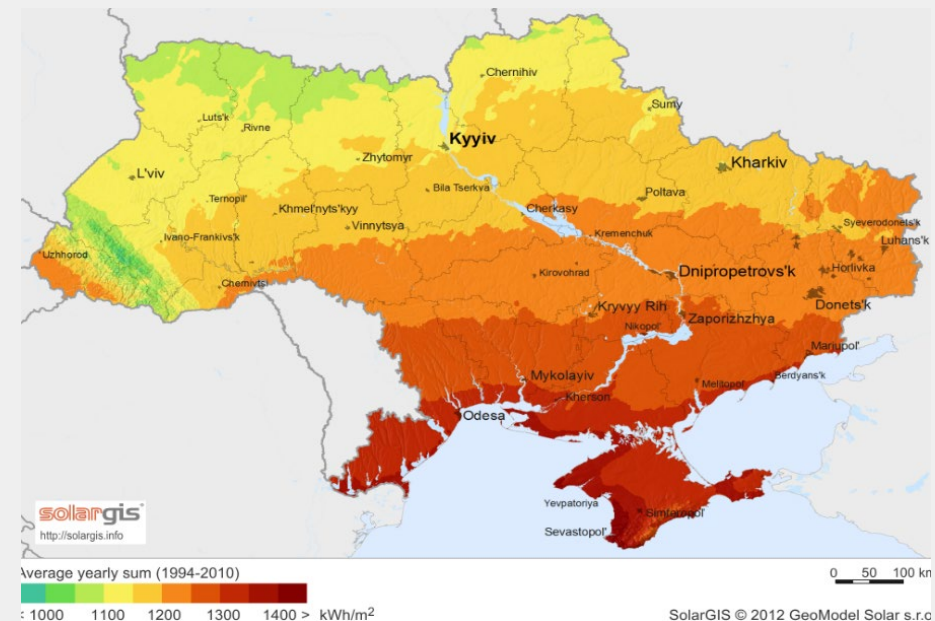
- Aiming to change energy mix - replace nuclear reactors and reduce supply of Russian gas – 11% renewables by 2020
- FiT of 15 €cents/kWh until 2030 for renewable energy embedded in law and backed by international community
- Financing from DFIs with EBRD and others available

Scatec Solar in Ukraine

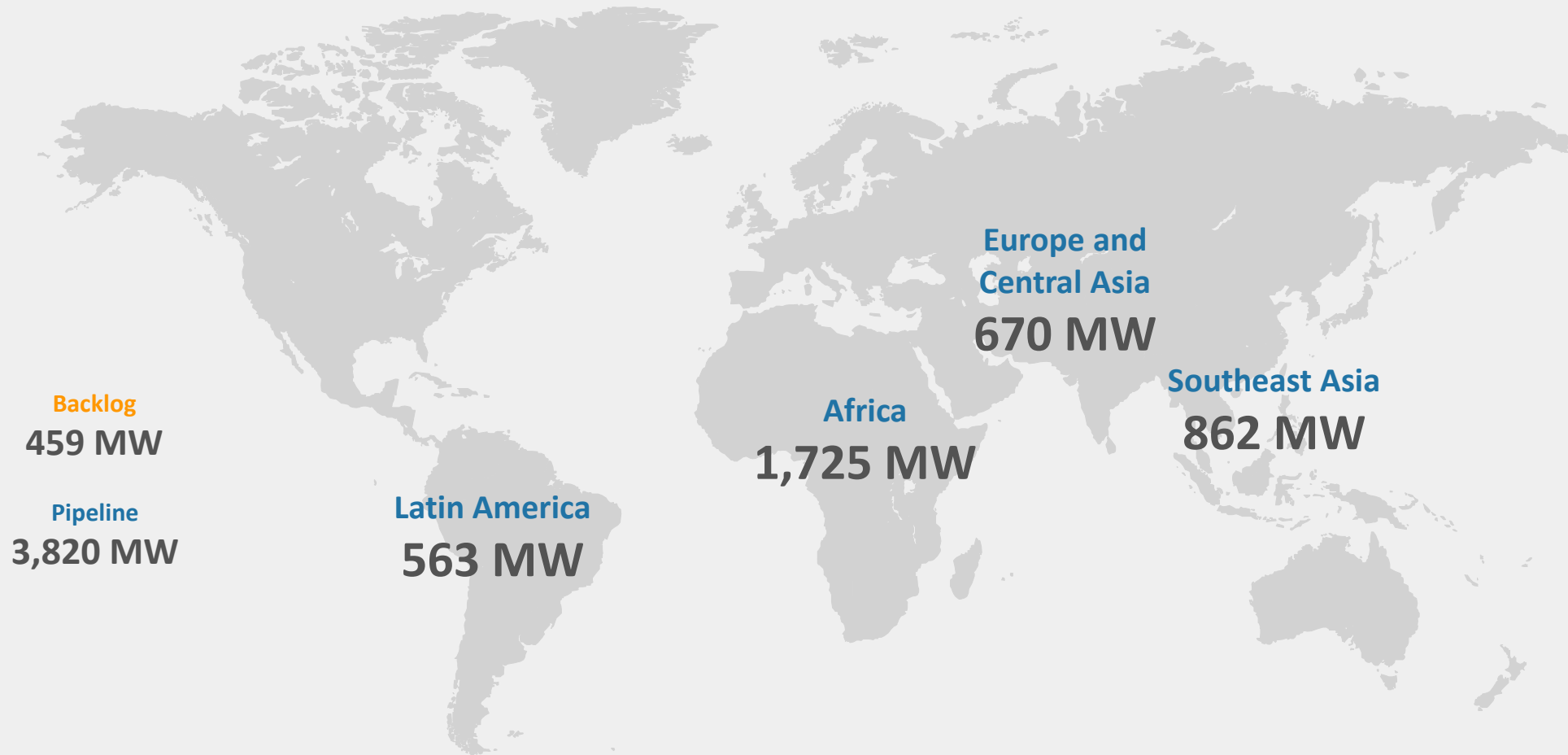
- Projects with total capacity of 251 MW secured
- Target grid connection towards end of 2019
- Additional pipeline of 220 MW

Key facts

- Feed-in Tariff 15 €cents/kWh
- Tariff valid until 2029
- Yield: 1,200 – 1,400 hours per year



Solid project backlog and pipeline of 4.3 GW



Financial review

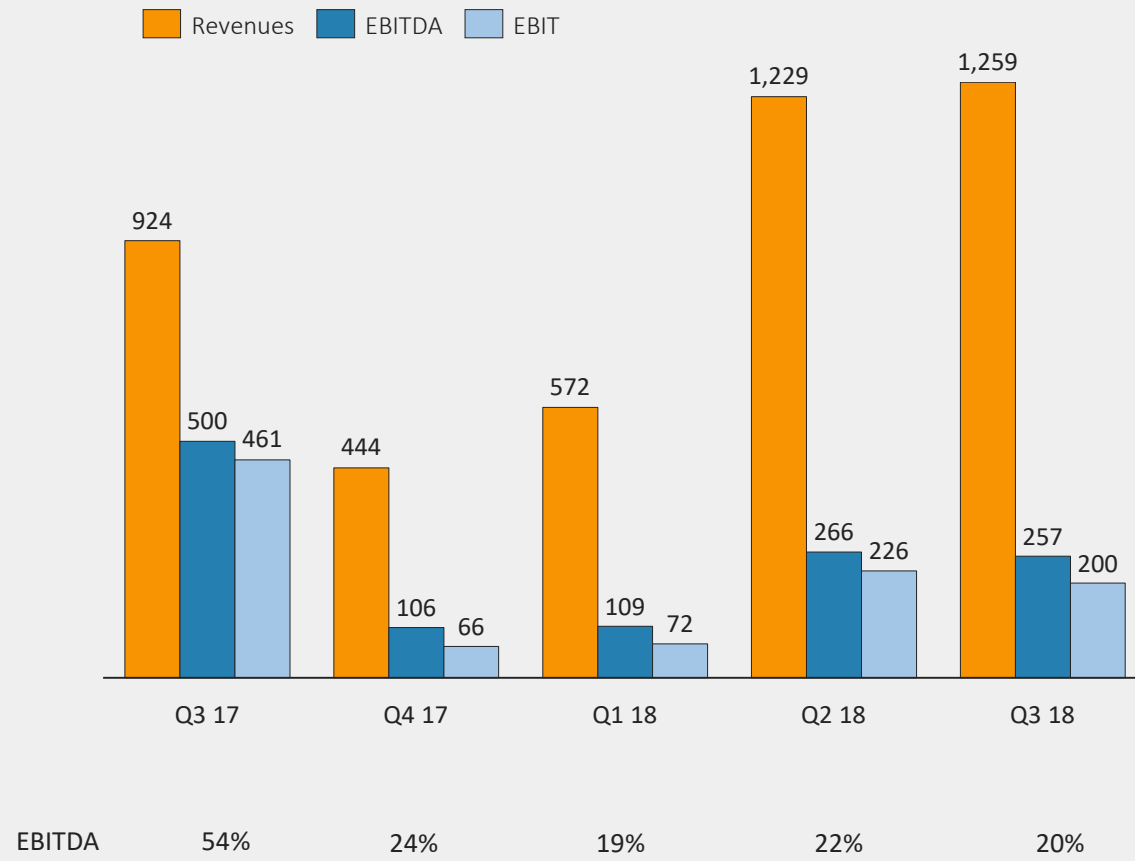
Mikkel Tørud, CFO



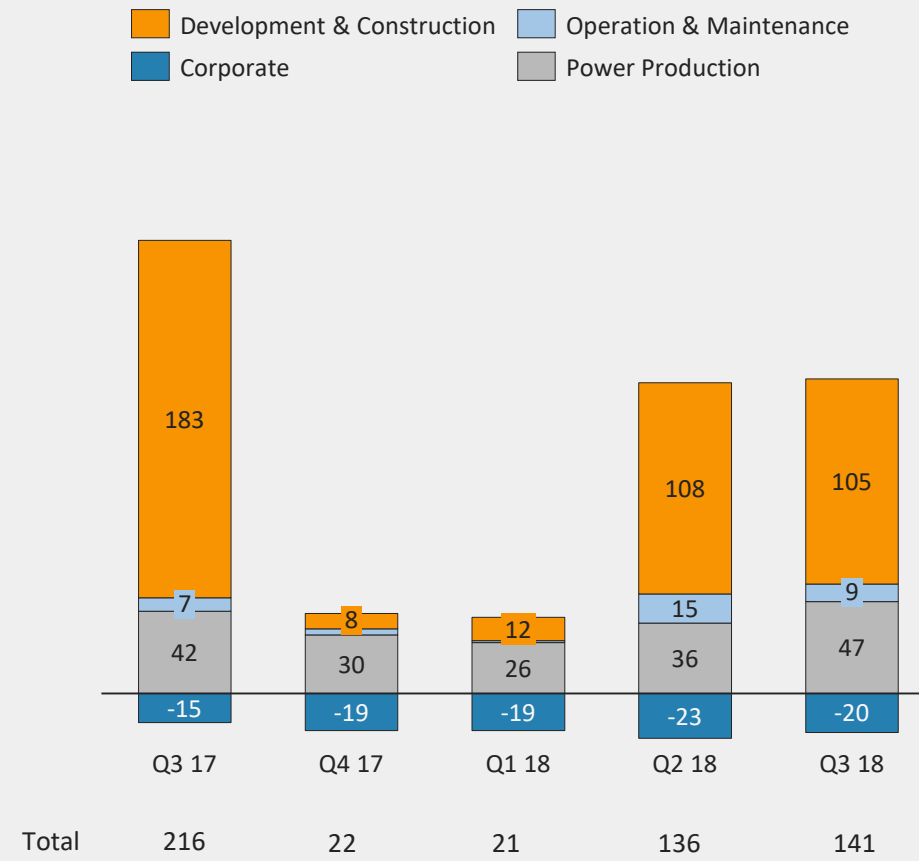
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High construction activities - steady increase in cash generation

SSO proportionate financials (NOK million)

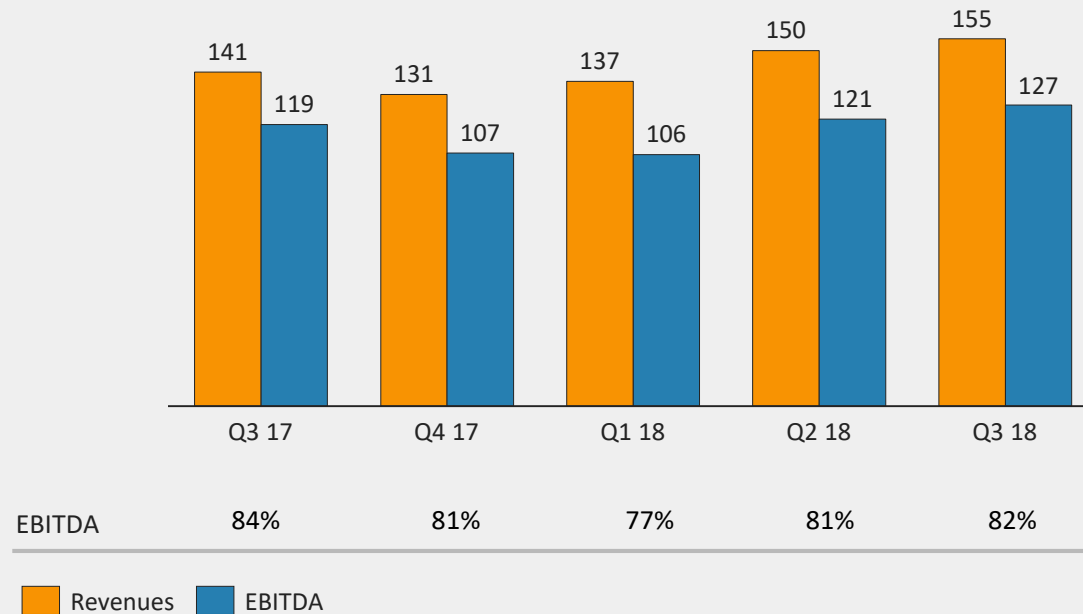


SSO's share of cash flow to equity (NOK million)

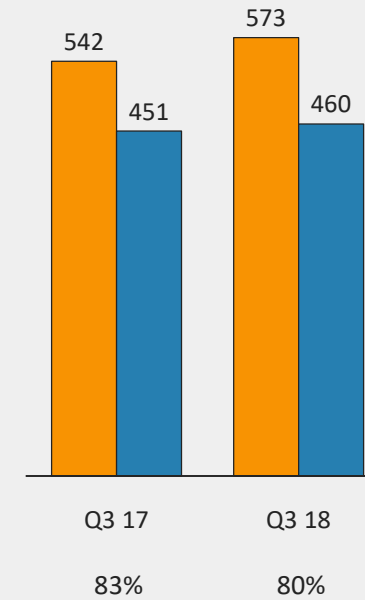


Improved performance – especially in Czech Republic

Quarterly (NOK million)

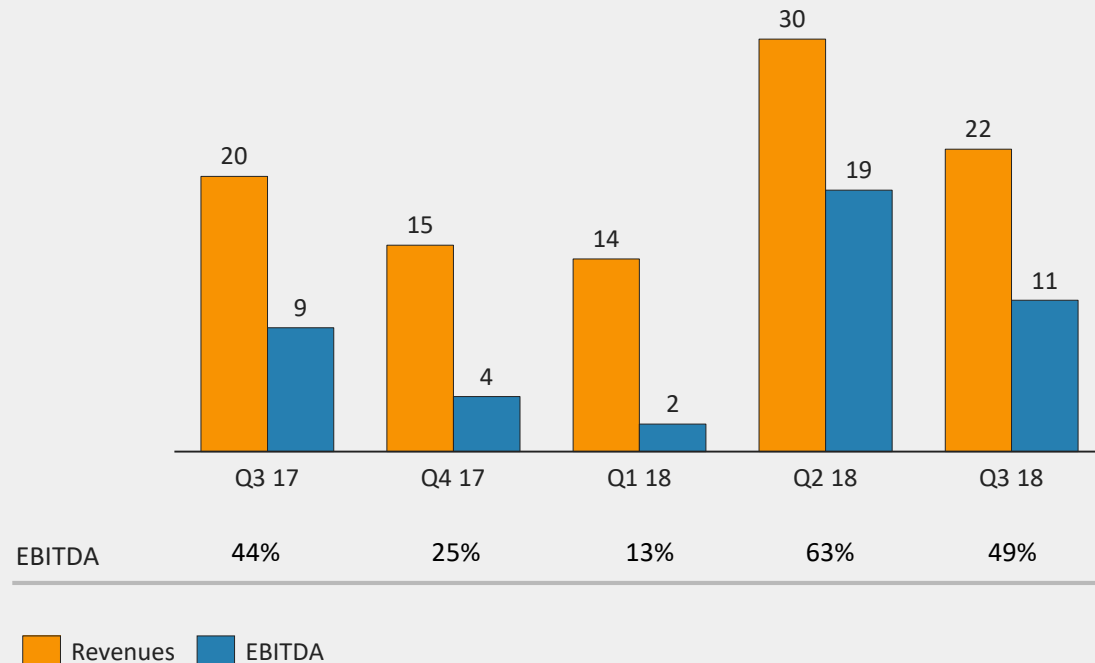


Last twelve months (NOK million)

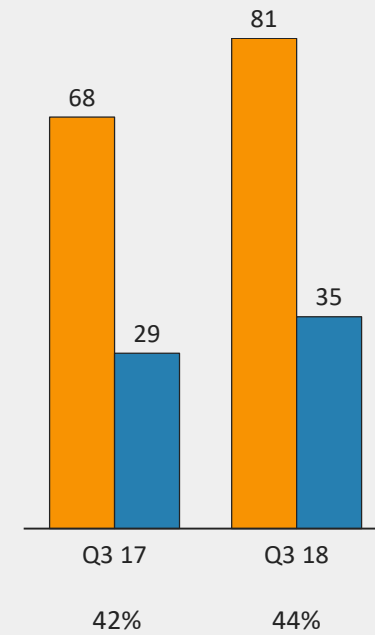


Stable operations – ready to operate new power plants

Quarterly (NOK million)

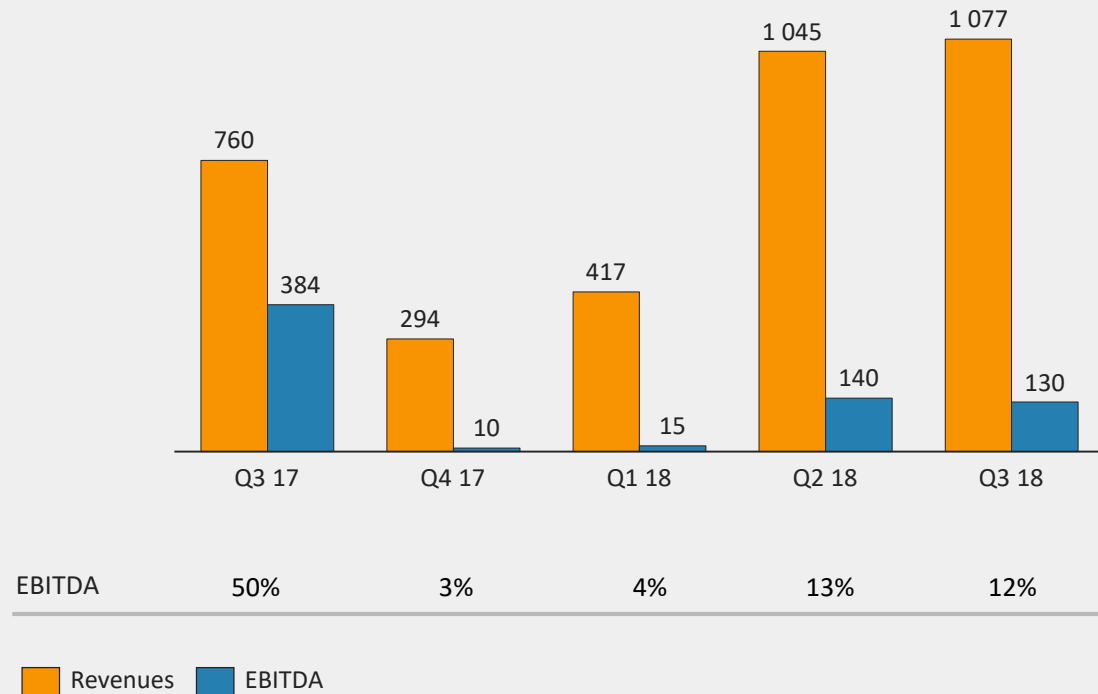


Last twelve months (NOK million)

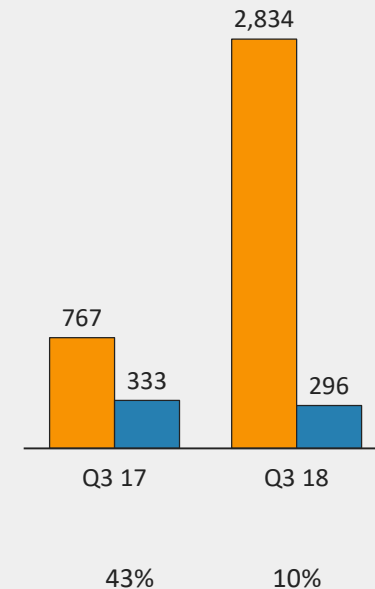


High construction activities – satisfactory margins

Quarterly (NOK million)



Last twelve months (NOK million)



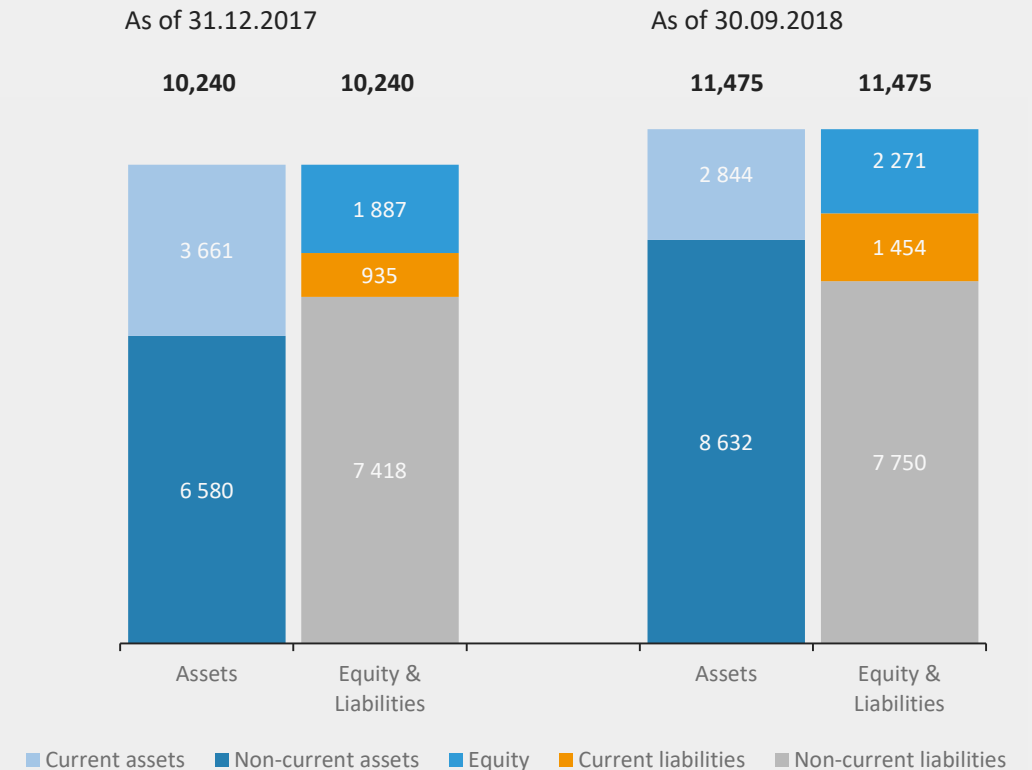
A solid financial position

- Equity investments of about NOK 1.4 billion in the construction portfolio over the last 18 months
- Group free cash of NOK 489 million + NOK 500 million available through undrawn credit facilities
- Group* book equity strengthened to NOK 2,900 million – equity ratio of 80%

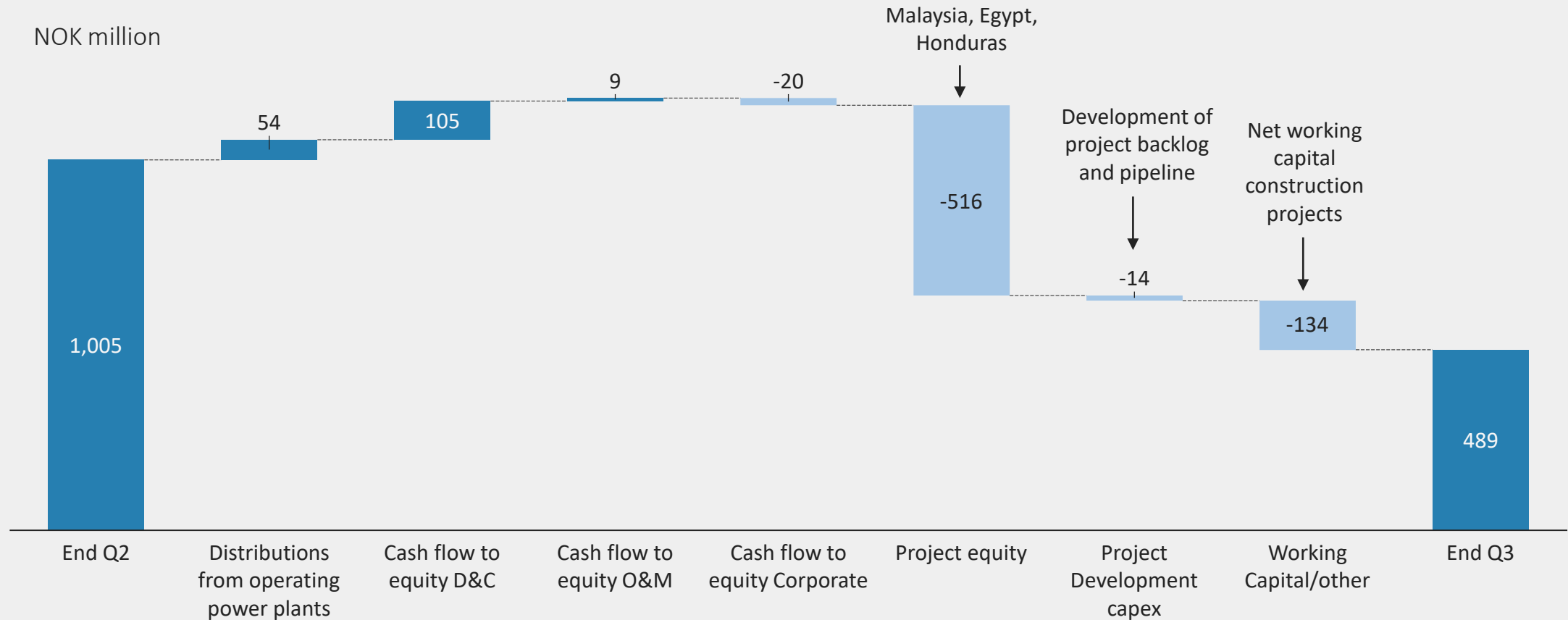
| NOK million | Consolidated | SSO prop. Share | Group level* |
|-------------------------------|--------------|-----------------|--------------|
| Cash | 2,041 | 1,444 | 489 |
| Interest bearing liabilities* | -7,136 | -4,537 | -742 |
| Net debt | -5,095 | -3,093 | -253 |

* As defined in the corporate bond and loan agreements

Consolidated financial position (NOK million)



Q3'18 movement of free cash at group level



Stable project cash flows based on PPAs - allowing for a non-recourse debt structure

Managing financial risk

Power price & volume

- Tariffs fixed for 20-25 years
- Take or pay all volume produced

Counterparty

- PPAs with state owned utilities with government guarantees
- Financing partners with strong government relations
- Political risk insurance or equivalent in selected markets

Interest rate

- Project finance debt with fixed interest of 10 years or more from grid connection

Currency

- Structuring of project debt in same currency as power sales revenues
- Inflation adjusted tariffs in PPA

PPA: Power purchase agreement

Financial targets and guidance

Short term guidance

- 2018 O&M revenues of NOK 80-85 million with an EBITDA margin of around 40%
- Total D&C contract value of projects under construction of about NOK 8.0 billion
- Around 50% of the D&C contract value is expected to recognised in 2018 – balance in 2019
- Power production volumes:

| GWh | Q3'18 | Q4'17 | Q4'18e |
|---------------|-------|-------|---------|
| Proportionate | 73 | 71 | 105-115 |
| 100% basis | 155 | 167 | 220-240 |

Targets and guidance 2021

Realizing
3.5 GW
capacity

Value of NOK
1.5 mill.
per MW for
+2 GW

D&C contribution of NOK 2.0 – 2.5 billion

Annual cash flow from operating solar plants of NOK 750 – 850 million

D&C gross margin; 12-15%

Equity IRR on power plant investments; 15%

Summary and Outlook

Raymond Carlsen, CEO



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Accelerating growth

Increase installed capacity to above 3.5 GW by end 2021



Effective execution of
current project portfolio



Secure growth in
priority regions



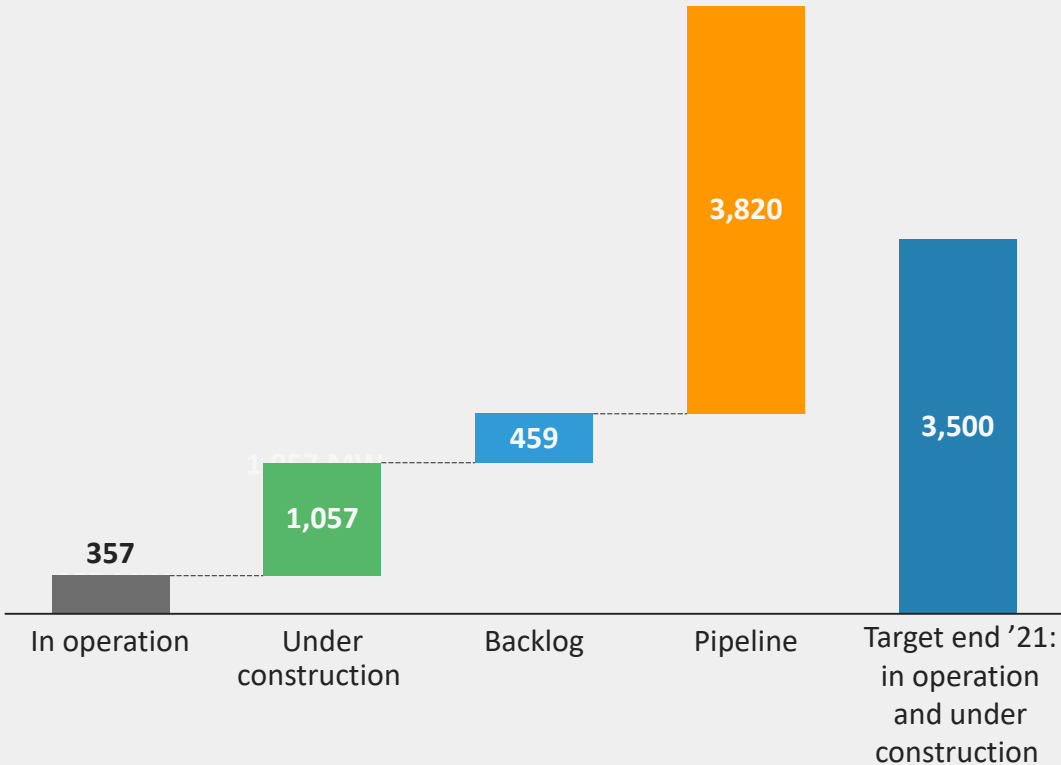
Broaden commercial
and technology scope



Optimise financing and asset
portfolio to enhance value

Targeting 3.5 GW by end of 2021

We will more than double installed capacity



Summary



High activity - 1.1 GW under construction



Continued conversion of project pipeline to backlog



Further cost reductions and technology development will drive demand



Thank You!

Consolidated profit & loss

| NOK MILLION | Q3 18 | Q3 17 | YTD 18 | YTD 17 | FY 17 |
|---|--------------|--------------|---------------|----------------|----------------|
| Total revenues and other income | 294.2 | 654.9 | 869.3 | 1,210.0 | 1,491.5 |
| OPEX | 73.6 | -60.4 | -224.1 | -176.2 | -250.2 |
| EBITDA | 220.6 | 594.5 | 645.2 | 1,033.8 | 1,241.3 |
| Depreciation, amortization and impairment | -78 | -60.3 | -202.7 | -188.2 | -248.1 |
| Operating profit | 142.6 | 534.3 | 442.5 | 845.6 | 993.2 |
| Interest, other financial income | 60.5 | 11.1 | 206.5 | 40.8 | 51.2 |
| Interest, other financial expenses | -121.5 | -119.3 | -376.3 | -377.1 | -523.8 |
| Foreign exchange gain/(loss) | -21.7 | -14.3 | -44.1 | -60.5 | -59.8 |
| Net financial expenses | -82.7 | 122.5 | -213.9 | -396.8 | -532.3 |
| Profit before income tax | 59.9 | 411.8 | 228.6 | 448.9 | 460.9 |
| Income tax (expense)/benefit | -24.0 | -5.0 | -78.6 | -9.6 | -23.0 |
| Profit/(loss) for the period | 35.9 | 406.8 | 150.0 | 439.3 | 437.9 |
| Profit/(loss) attributable to: | | | | | |
| Equity holders of the parent | 14.4 | 383.0 | 94.5 | 374.0 | 339.1 |
| Non-controlling interests | 21.5 | 23.8 | 55.5 | 65.3 | 98.8 |
| Basic and diluted EPS (NOK) | 0.13 | 3.71 | 0.88 | 3.73 | 3.36 |

Consolidated cash flow statement

| NOK MILLION | Q3 18 | Q3 17 | YTD 18 | YTD 17 | FY 17 |
|--|----------------|----------------|----------------|----------------|----------------|
| Net cash flow from operations | 60.7 | 190.9 | 1,064.6 | 668.2 | 844.1 |
| Net cash flow from investments | -655.6 | -192.4 | -2,464.0 | -338.1 | -874.1 |
| Net cash flow from financing | 244.4 | -129.4 | 626.8 | -292.0 | 1,639.8 |
| Net increase/(decrease) in cash and cash equivalents | -350.6 | -130.9 | -772.7 | 38.1 | 1,609.8 |
| Effect of exchange rate changes on cash and cash equivalents | -38.1 | -58.9 | -49.7 | -56.4 | 116.1 |
| Cash and cash equivalents at beginning of the period | 2,429.4 | 1,308.8 | 2,863.1 | 1,137.2 | 1,137.2 |
| Cash and cash equivalents at end of the period | 2,040.7 | 1,118.9 | 2,040.7 | 1,118.9 | 2,863.1 |

Segment results – Q3'18

| Q3 2018 | | | | | |
|---------------|---------------------|----------------------------|-------------------------------|------------|------------|
| NOK MILLION | Power Production | Operation & Maintenance | Development & Construction | Corporate | Total |
| Revenues | 155 | 22 | 1,077 | 4 | 1,259 |
| Gross profit | 155 | 22 | 160 | 4 | 342 |
| EBITDA | 127 | 11 | 130 | -11 | 257 |
| EBITDA % | 82% | 50% | 12% | - | 20% |
| EBIT | 89 | 11 | 113 | -12 | 200 |
| EBIT (%) | 57% | 50% | 10% | - | 16% |

| Q3 2017 | | | | | |
|---------------|---------------------|----------------------------|-------------------------------|------------|------------|
| NOK MILLION | Power Production | Operation & Maintenance | Development & Construction | Corporate | Total |
| Revenues | 141 | 20 | 760 | 3 | 924 |
| Gross profit | 141 | 20 | 405 | 3 | 569 |
| EBITDA | 119 | 9 | 384 | -11 | 500 |
| EBITDA % | 84% | 45% | 50% | - | 54% |
| EBIT | 81 | 9 | 383 | -11 | 461 |
| EBIT (%) | 57% | 45% | 50% | - | 50% |

Segment results – Q3'18

| NOK MILLION | PROPORTIONATE | | | | TOTAL | RESIDUAL OWNERSHIP INTERESTS | ELIMINATIONS | CONSOLIDATED |
|---|---------------------|----------------------------|-------------------------------|--------------|----------------|------------------------------------|-----------------|--------------|
| | POWER PRODUCTION | OPERATION & MAINTENANCE | DEVELOPMENT & CONSTRUCTION | CORPORATE | | | | |
| External revenues | 145.9 | - | - | - | 145.9 | 137.5 | - | 283.4 |
| Internal revenues | 9.5 | 22.1 | 1,077.2 | 4.2 | 1,113.0 | 78.3 | -1,191.3 | - |
| Net gain/(loss) from sale of project assets | - | - | - | - | - | - | - | - |
| Net income from JV and associated companies | - | - | - | - | - | - | 10.7 | 10.7 |
| Total revenues and other income | 155.4 | 22.1 | 1,077.2 | 4.2 | 1,259.0 | 215.8 | -1,180.6 | 294.2 |
| Cost of sales | - | - | -916.9 | - | -916.9 | 1.3 | 915.6 | - |
| Gross profit | 155.4 | 22.1 | 160.3 | 4.2 | 342.1 | 217.1 | -265.0 | 294.2 |
| Personnel expenses | -3.0 | -5.8 | -13.0 | -9.7 | -31.4 | - | - | -31.5 |
| Other operating expenses | -25.7 | -5.4 | -16.8 | -6.0 | -53.9 | -17.4 | 29.3 | -42.1 |
| EBITDA | 126.8 | 10.9 | 130.4 | -11.5 | 256.7 | 199.7 | -235.8 | 220.6 |
| Depreciation and impairment | -37.8 | -0.2 | -17.9 | -0.8 | -56.7 | -36.6 | 15.4 | -78.0 |
| Operating profit | 89.0 | 10.8 | 112.5 | -12.3 | 200.0 | 163.0 | -220.4 | 142.6 |

Project companies' financials – Q3'18

| Q3 2018 NOK MILLION | CZECH REPUBLIC | SOUTH AFRICA | RWANDA | HONDURAS | JORDAN | OTHER | TOTAL |
|--------------------------------|-------------------|--------------|--------|----------|--------|-------|-------|
| SSO economic interest | 100% | 39% | 54% | 40% | 60% | | |
| Revenues | 42 | 64 | 2 | 12 | 26 | 11 | 155 |
| OPEX | -3 | -10 | -1 | -2 | -3 | -10 | -29 |
| EBITDA | 39 | 54 | 1 | 9 | 23 | -1 | 127 |
| Net interest expenses | -5 | -22 | -1 | -4 | -6 | 3 | -35 |
| Normalised loan repayments | -6 | -14 | -1 | -5 | -6 | - | -32 |
| Normalised income tax payments | -4 | -5 | - | - | -1 | -3 | -13 |
| Cash flow to equity | 22 | 14 | -1 | 0 | 11 | 1 | 47 |

| Q3 2017 NOK MILLION | CZECH REPUBLIC | SOUTH AFRICA | RWANDA | HONDURAS | JORDAN | OTHER | TOTAL |
|--------------------------------|-------------------|--------------|--------|----------|--------|-------|-------|
| SSO economic interest | 100% | 39% | 54% | 40% | 60% | | |
| Revenues | 33 | 68 | 4 | 11 | 23 | 3 | 141 |
| OPEX | -3 | -9 | -1 | -1 | -1 | -6 | -22 |
| EBITDA | 30 | 59 | 3 | 9 | 22 | -4 | 119 |
| Net interest expenses | -5 | -26 | -1 | -4 | -7 | 1 | -42 |
| Normalised loan repayments | -6 | -12 | -2 | -5 | -4 | - | -28 |
| Normalised income tax payments | -3 | -5 | - | - | - | 1 | -8 |
| Cash flow to equity | 17 | 17 | 0 | 1 | 10 | -2 | 42 |