

# Q1 2016

Oslo 19 May 2016  
Baard Schumann, CEO  
Sverre Molvik, CFO

# SELVAAG BOLIG

Start

Hjem

Pluss

# Agenda

- **Highlights**

- Operational update
- Financial update
- Market
- Outlook and summary

# Highlights Q1 2016

- All time high sales value
- Strong results and margins
- Extraordinary strong Oslo market, low supply/high demand
  - Gives earlier construction starts than planned
  - SBO has 30% share of all new homes available for sale at 1 May



Hovinenga, Oslo

# Key financials Q1 2016

Operating revenues

**624**

NOK million

Adjusted EBITDA margin

**14.6**

per cent

Equity ratio

**42.5**

per cent

EBITDA margin (NGAAP)

**16.1**

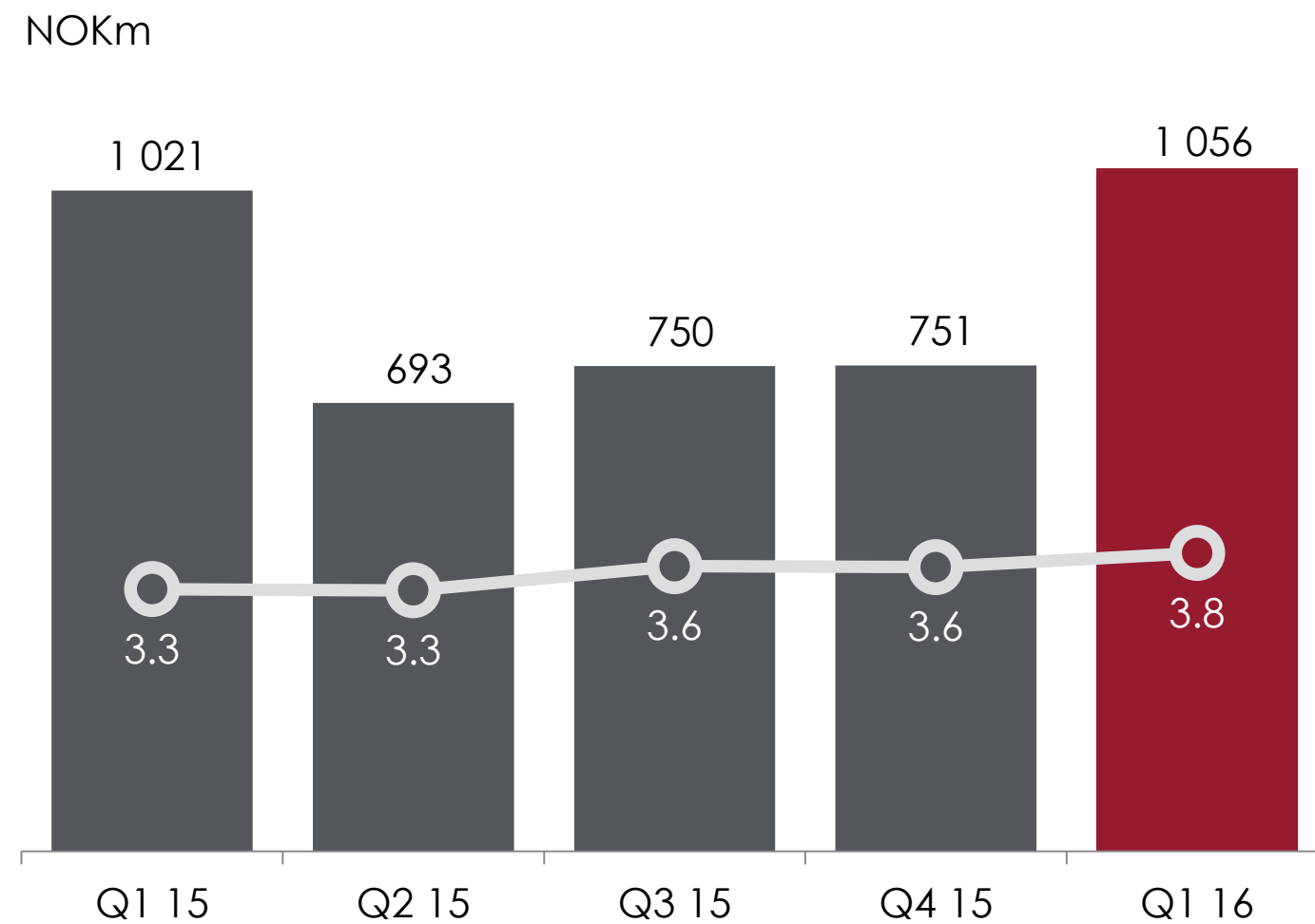
per cent

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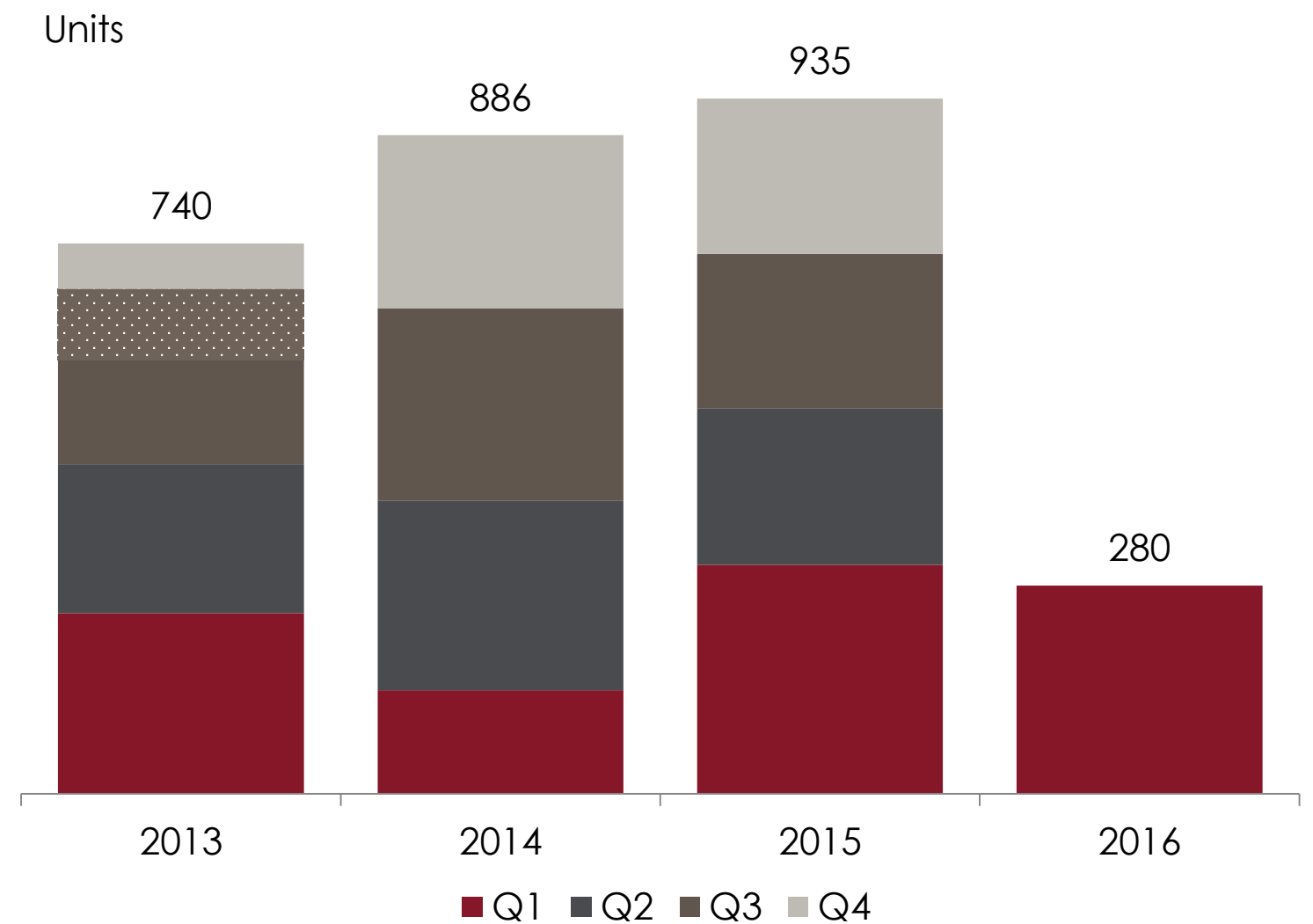
# Increased sales value in Q1

## Total sales value and value per unit sold



Note: All numbers are adjusted for Selvaag Bolig's ownership in joint ventures.

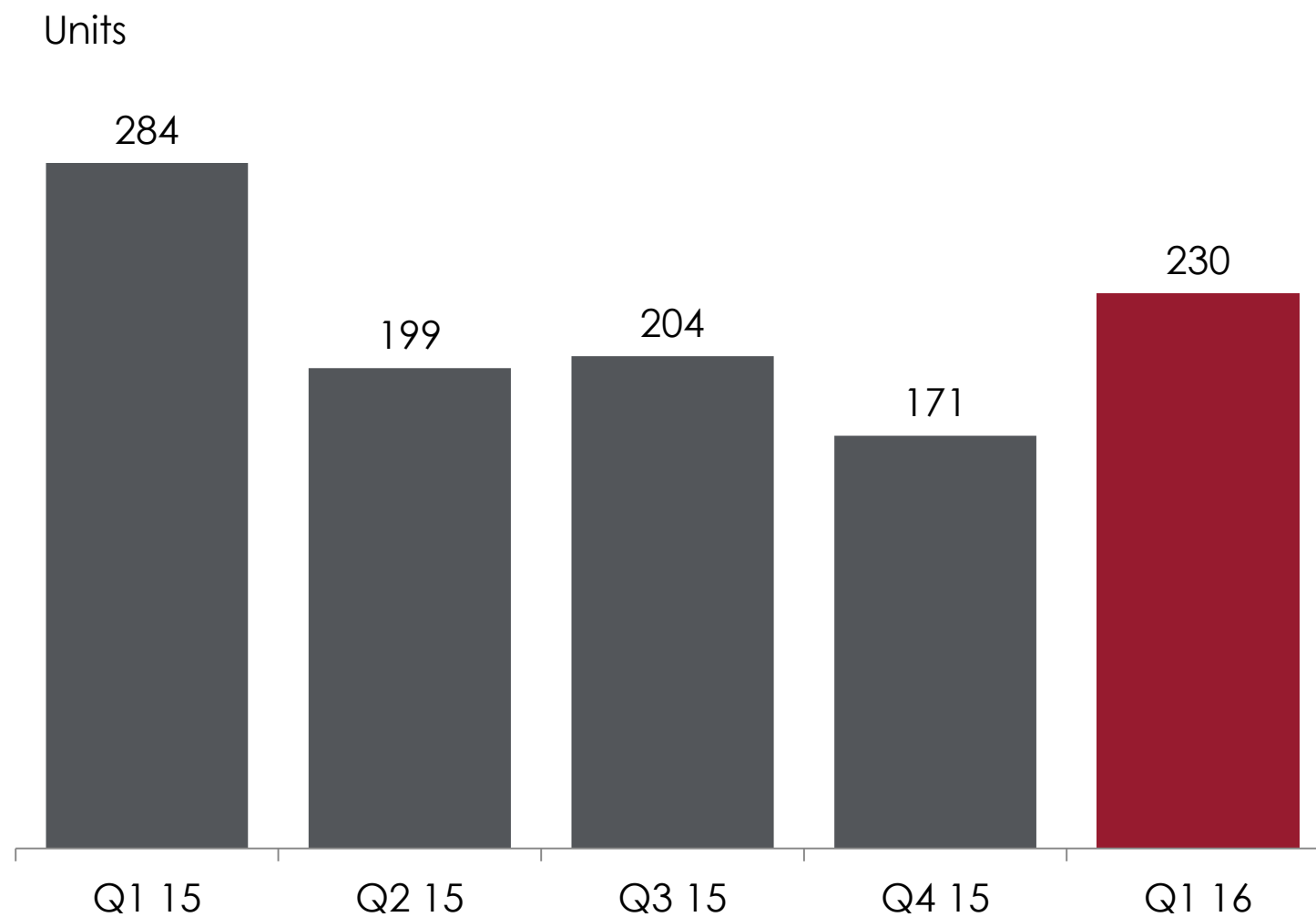
## Residential units sold



\* Includes 95 student residences with an average value of NOK 0.7 million (dotted area)

# Construction starts at 12 month high

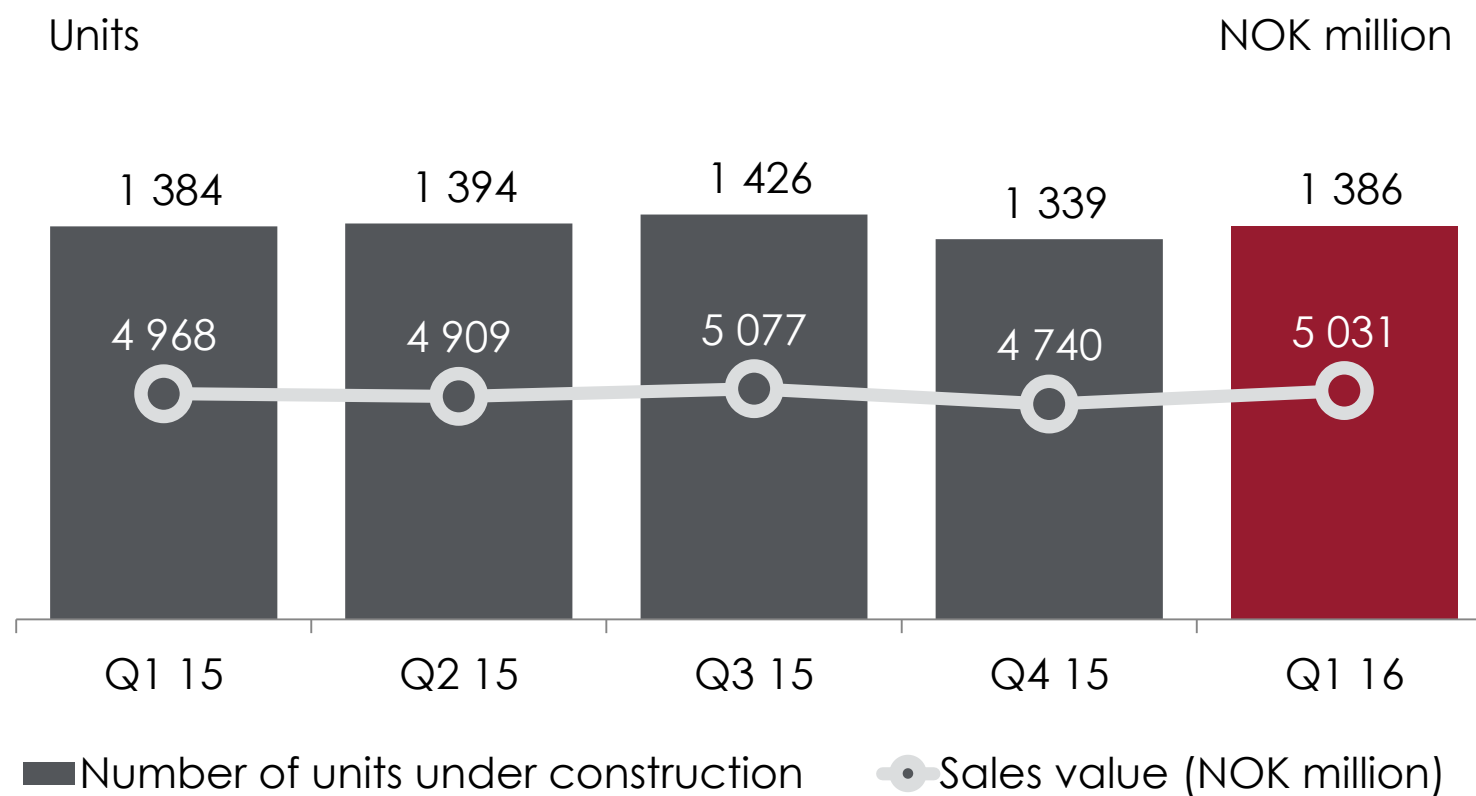
## Construction starts per quarter



- All construction starts in Greater Oslo in Q1
  - 230 apartments
  - Expected revenue NOK 891 million

# Increased value of units under construction

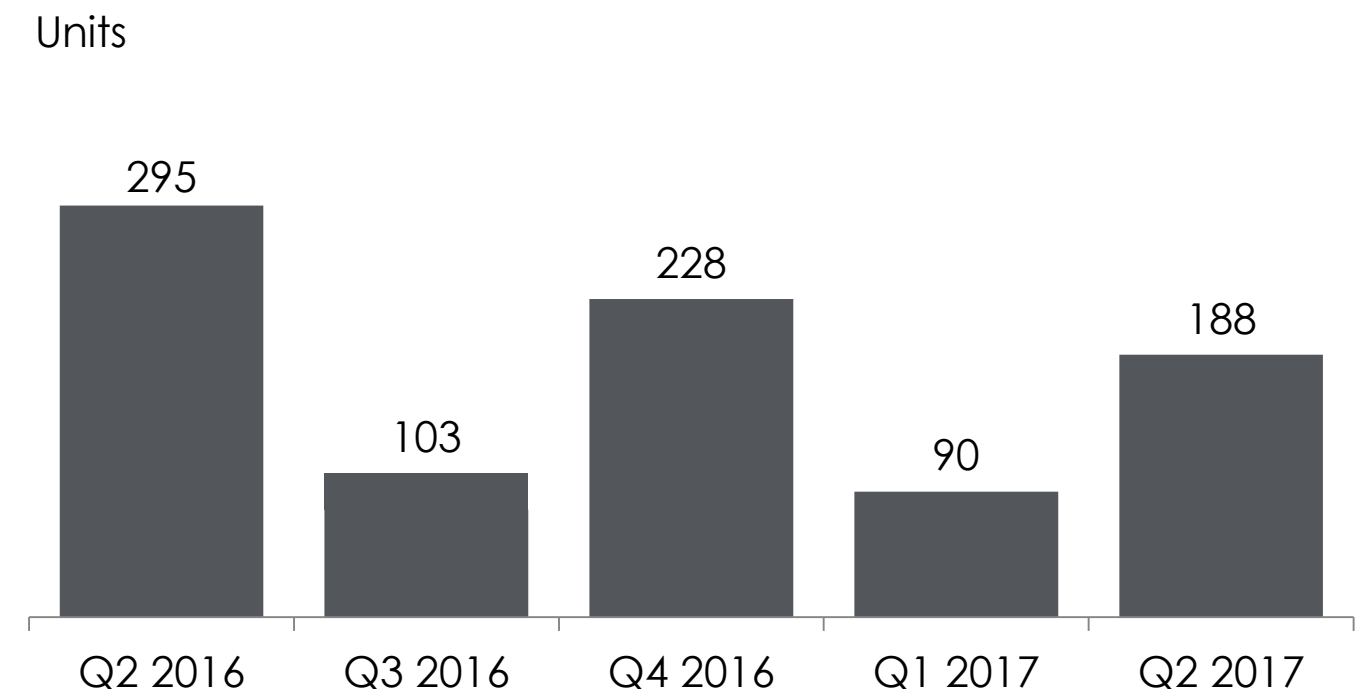
## Development units under construction



- Q1 2016: 80% of units under constructions sold by Q1 2016
- Q1 2016: 77% of construction volume in Greater Oslo
- YE 2016: ~84% of construction volume in Greater Oslo

Note: All numbers are adjusted for Selvaag Bolig's ownership share in joint ventures.

## Expected completions per quarter



- Expected completions for 2016 as of Q1 16: 805 units
- Expected completions for 2016 as of Q4 15: 754 units
  - 183 (Q1 16), 280 (Q2 16), 118 (Q3 16), 173 (Q4 16)
- 93% of 2016 completions sold by Q1 2016

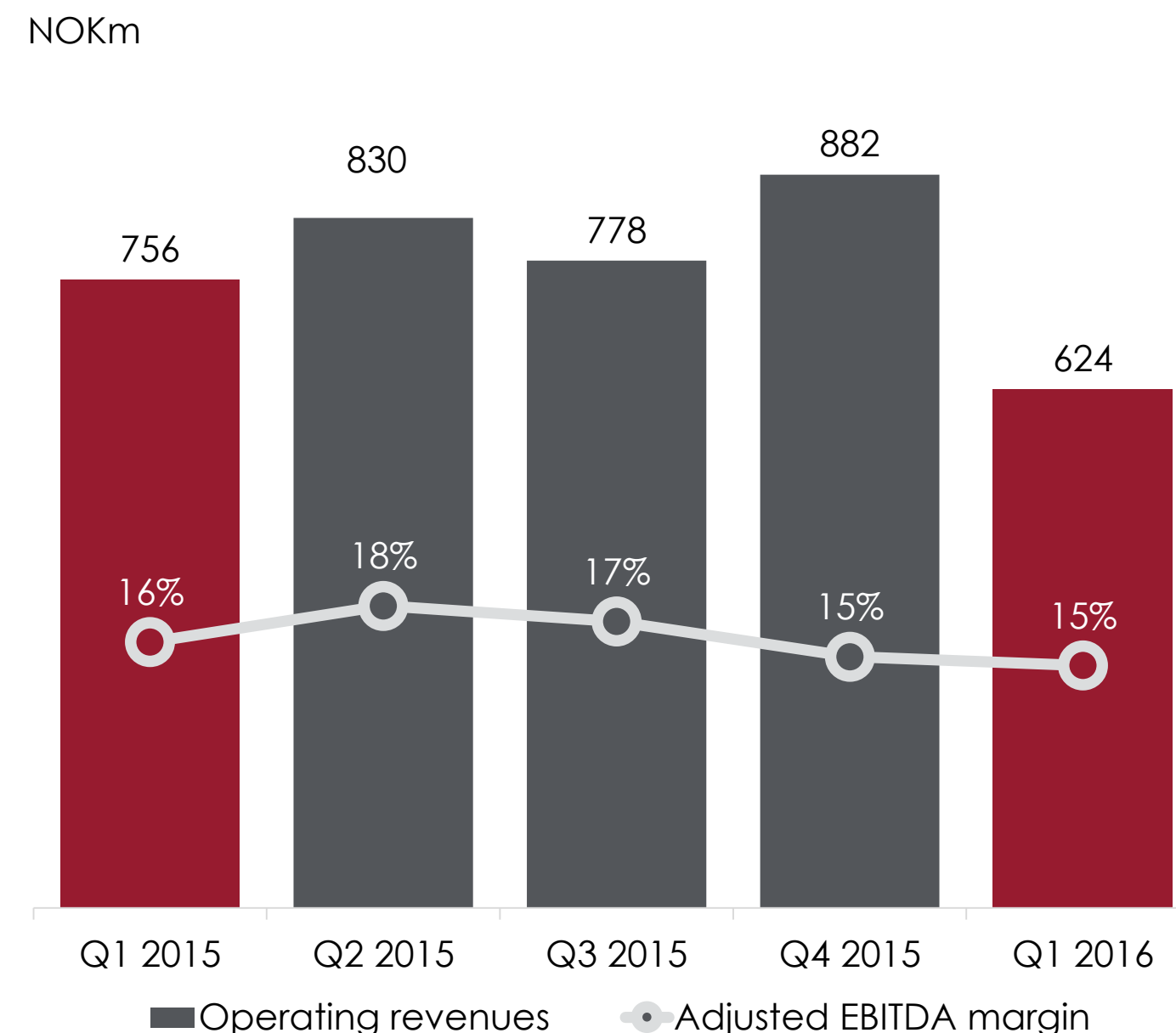
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# Income statement highlights Q1 2016 (IFRS)

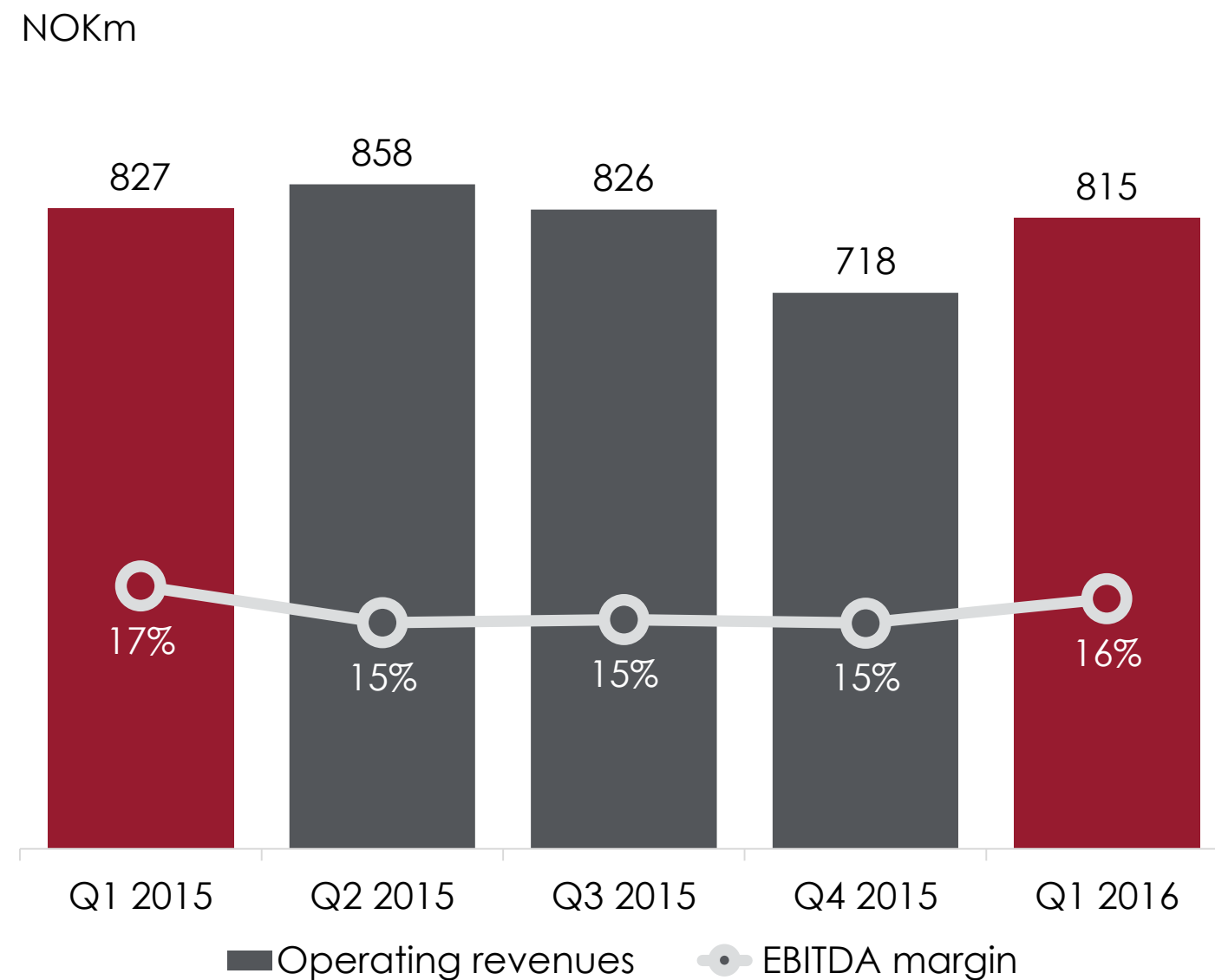
- Delivery of 179 units (224)
- Revenues NOK 624m (756)
  - Units delivered NOK 608m (730)
  - Other revenues NOK 15m, mainly lease income
- Project costs NOK 501m (610)
  - Of which NOK 22m are interests
- Other costs NOK 58m (60)
  - Salaries, sales and marketing key components
- EBITDA adjusted NOK 91m (121)
  - Adjusted for financial expenses included in project costs
- EBITDA NOK 69m (99)
- EPS in the quarter NOK 0.45

## Revenues and adjusted EBITDA margin (IFRS)

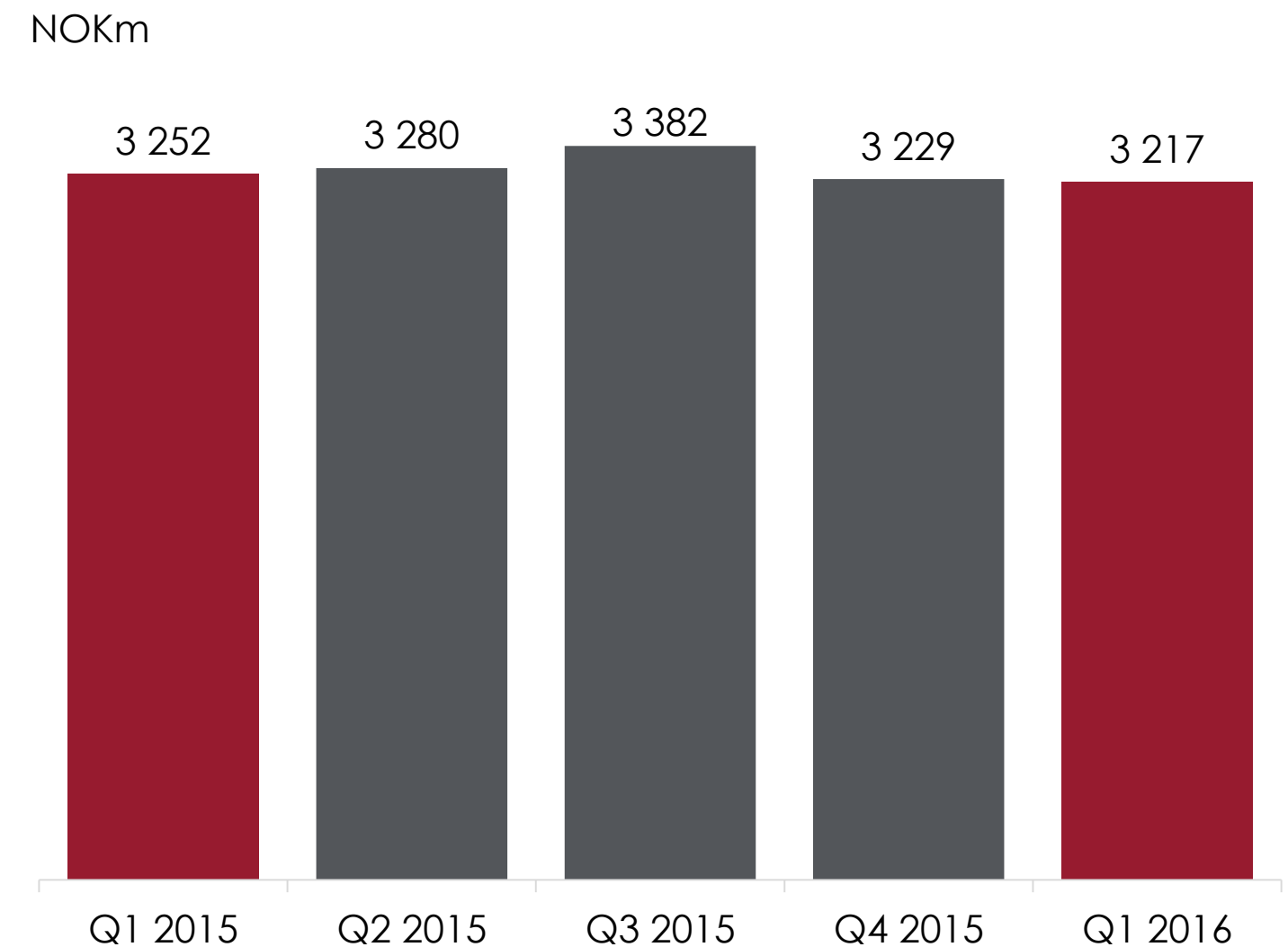


# Income statement highlights Q1 2016 (NGAAP)

## Revenues and EBITDA margin (NGAAP)\*

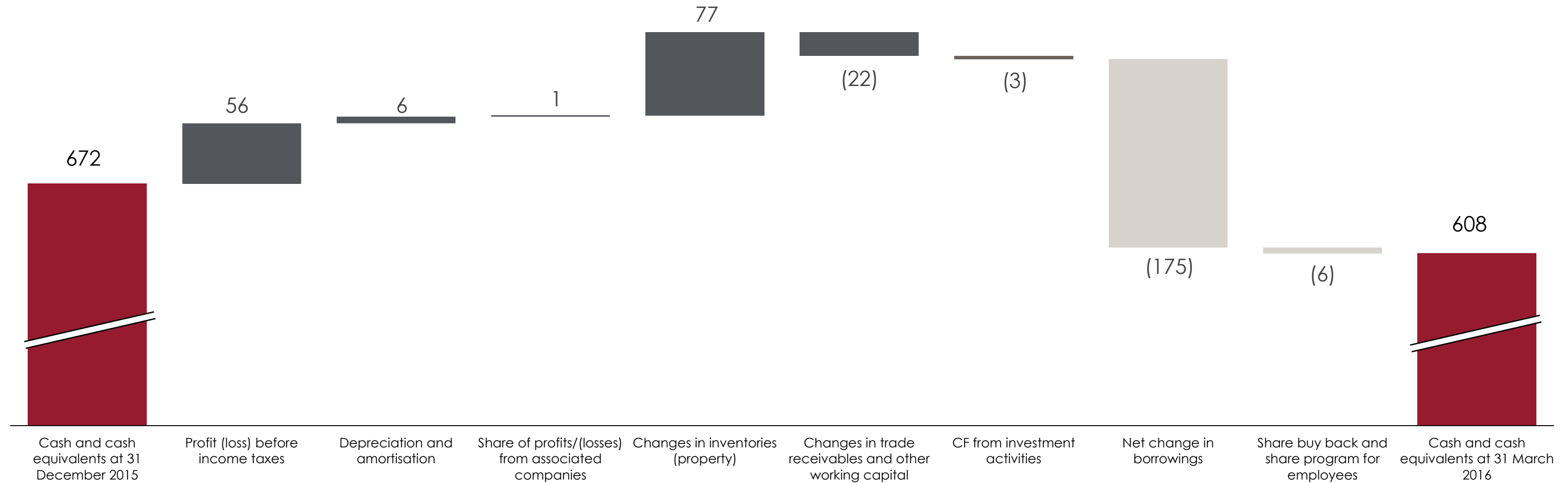


## 12 months rolling revenues (NGAAP)\*



\* Construction costs are exclusive of financial expenses in the segment reporting (NGAAP)

# Cash flow development Q1 2016

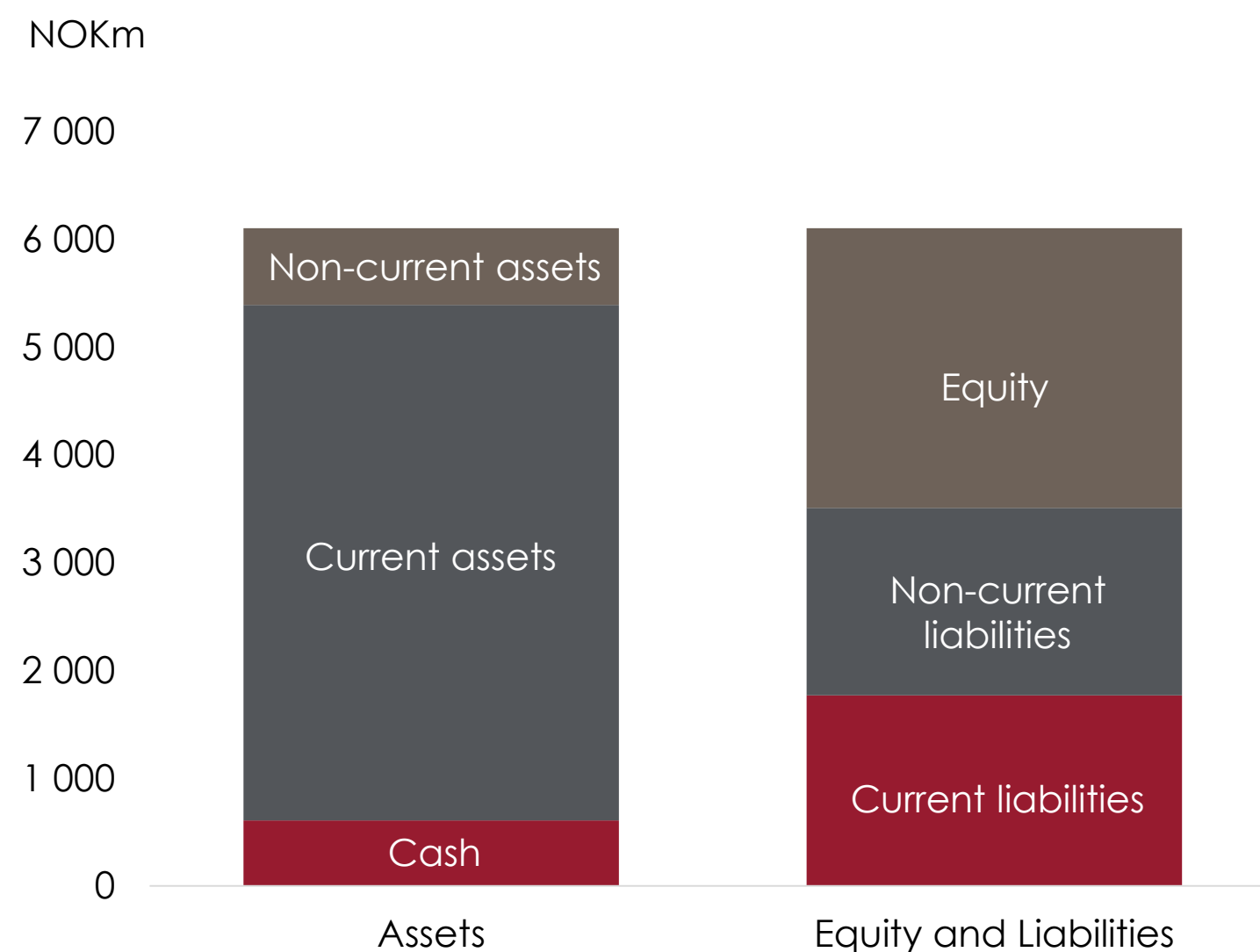


- Cash flow from operating activities NOK 119m
- Net cash outflow due to repayment of debts
- Strong cash balance maintained

# Balance sheet highlights Q1 2016

- Book value NOK 27.6 per share
  - NOK 27.1 per share at YE 2015
  - Equity ratio 42.5%, up from 39.8% in Q1 2015
- Changes from Q4 2015:
  - Inventories decreased by NOK 73m
  - Trade receivables decreased by NOK 16m
  - Cash decreased by NOK 65m
- Prepayments from customers account for NOK 309m of other current non interest-bearing liabilities

## Balance sheet composition

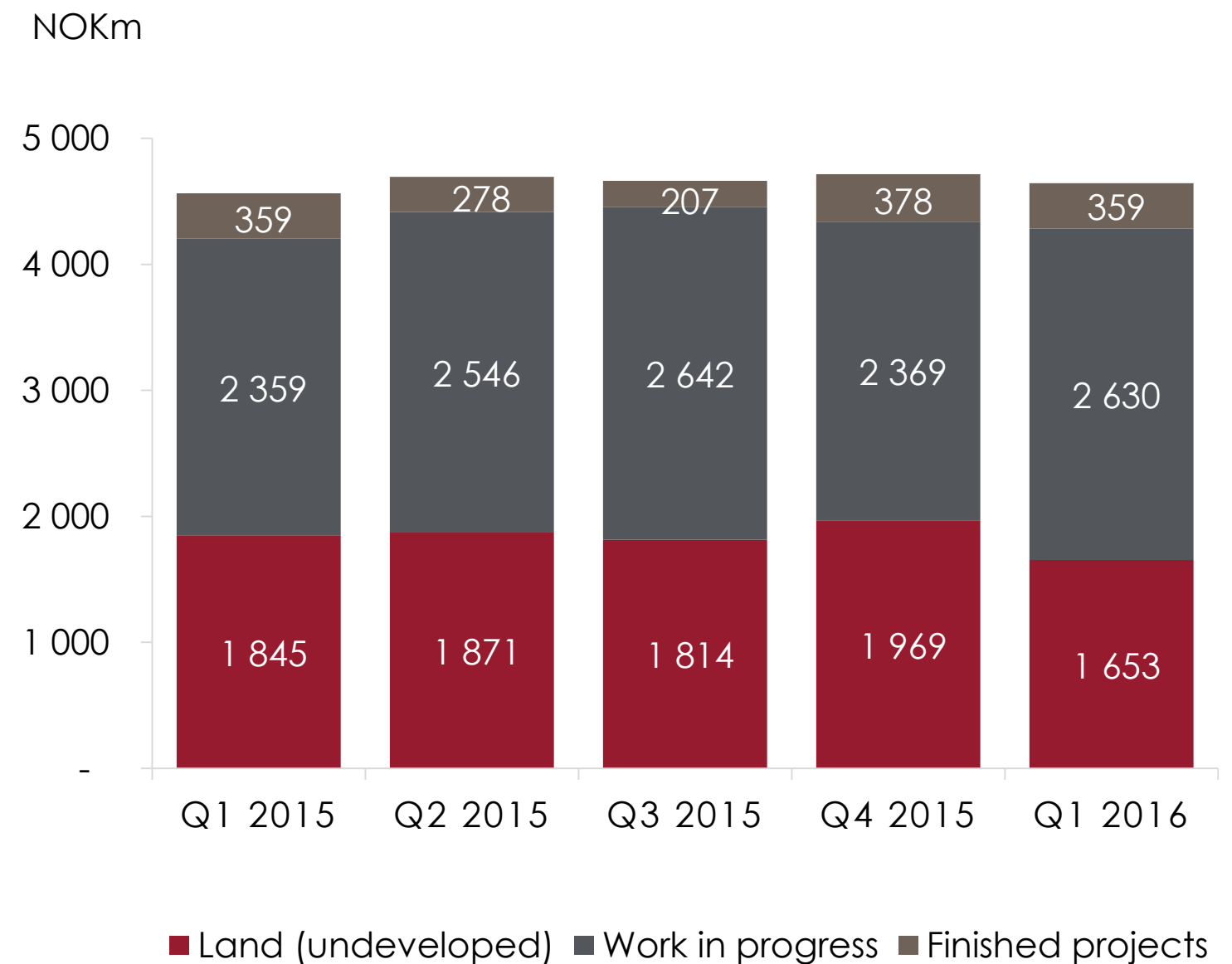


# Inventories (property) Q1 2016

## Q1'16 vs Q4'15

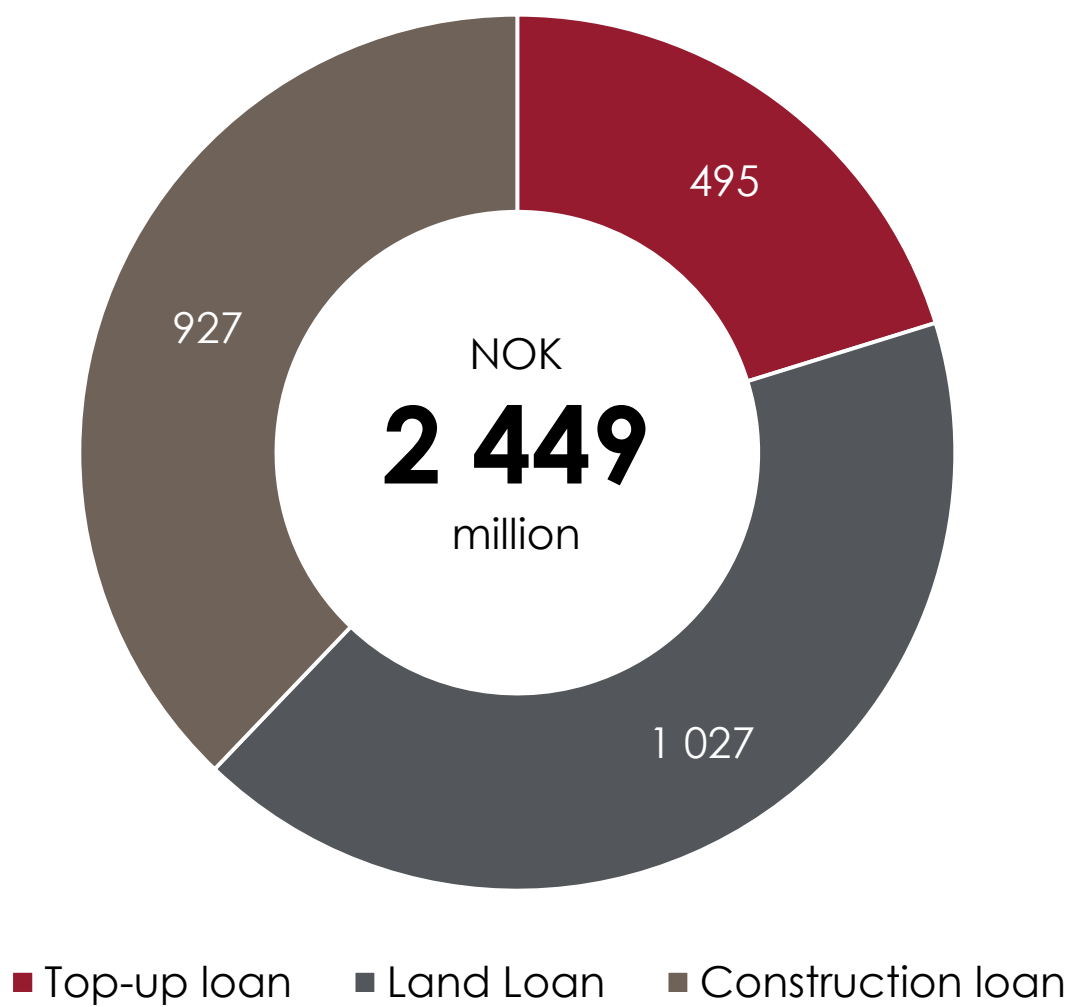
- Land value down NOK 316m
  - Increase in construction starts
- Work in progress up NOK 262m
  - Increased construction activity
- Finished goods down NOK 19m
  - Fewer unsold completed units

## Inventory value development



# Sound debt structure

## Interest bearing debt as at 31 March 2016



Note: Top-up loan of NOK 500m in the table differs from the summed up top up loan in the pie chart (NOK 495m). The difference is due to NOK -5m in amortized cost which is not actual debt.

Loan facility		Drawn per 31 March (NOKm)	Interest rate margin
1	NOK 500 million senior unsecured bond loan maturing in 2018	500	4.75%
2	NOK 150 million revolving credit facility from DNB maturing in 2016	0	2.00%
3	NOK 150 million working capital facility from DNB maturing in 2016	0	2.00%
4	Land loan facilities from a range of Nordic credit institutions	1 027	2.00% - 2.65%
5	Construction loan facilities from a range of Nordic credit institutions	927	1.90% - 2.95%

Total Q1 2016 net interesting bearing debt NOK 1 841 million

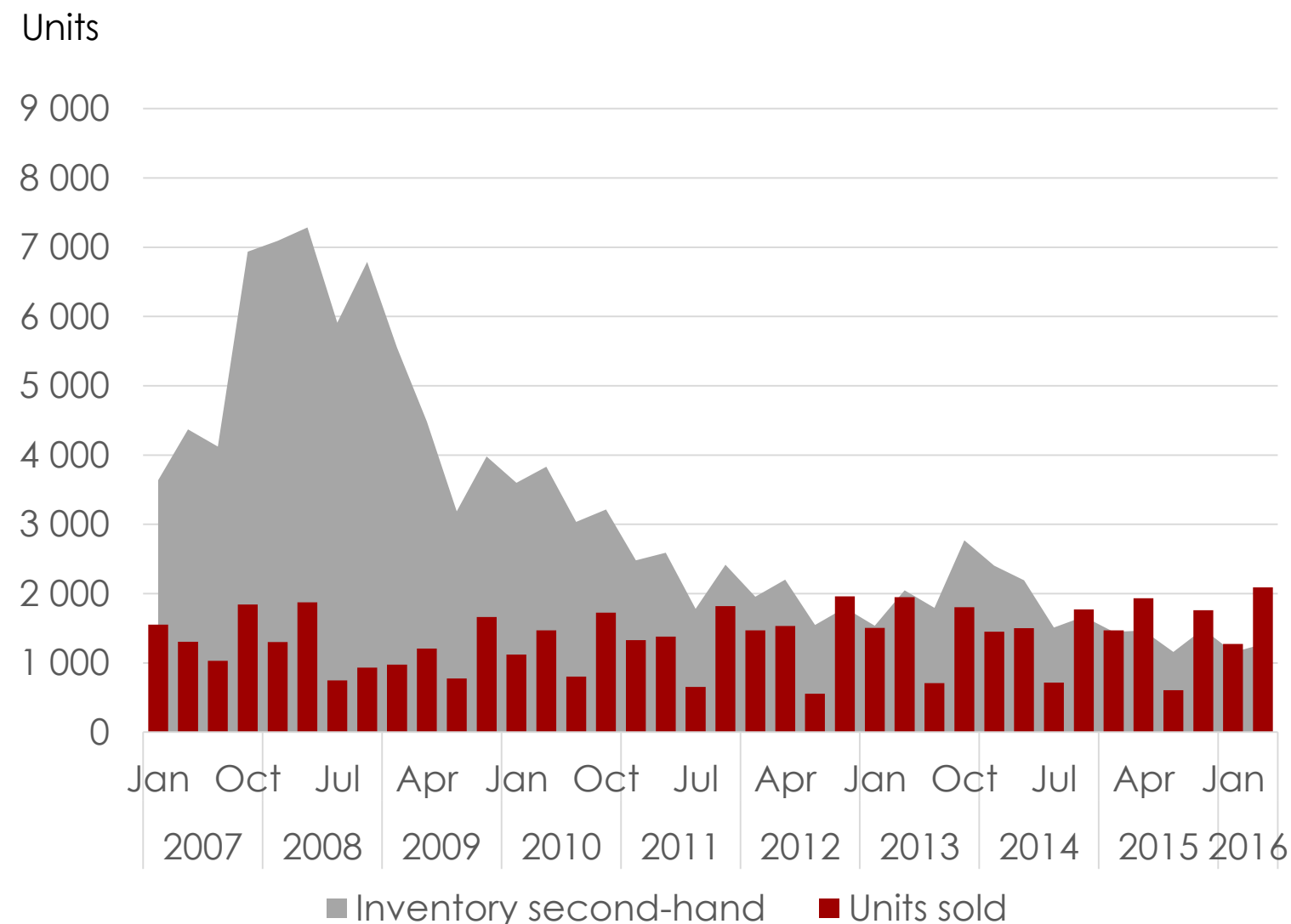
Total Q4 2015 net interesting bearing debt NOK 1 946 million

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# Extraordinary low supply in Oslo

## Oslo, January 2007-2016



### ■ April 2016 Oslo sum-up

#### SECOND HAND – AVERAGE

- Sales price: NOK 61 477 per m<sup>2</sup>
- Turnover time: 15 days
- Price increase April: 2.0%
- Price increase last 12 months: 10.5%
- Units available for sale: ~1 250

#### NEW HOMES (NOT BUILT)

- Units available for sale: ~1 000

**SELVAAG BOLIG HAS MORE THAN 300 UNITS AVAILABLE FOR SALE (~30% MARKET SHARE)**

Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig

## 18-month price growth Nybyen, Økern

Example: 44 m<sup>2</sup>, 1 bedroom apartment



Total: 403 units | 2-4 rooms | 41-127 m<sup>2</sup>  
237 of 316 units sold per 17 May 2016

Time from acquisition to sales start: 9 months

NOK 195m acquisition January '14

Sales start Oct. '14

**Sales update as of 17 May 2016**  
Tiedemannsbyen (JV) – Oslo  
**95 of 158 units sold**



Total: ~380-400 units | 2-4 rooms | ~40-100 m<sup>2</sup>  
Sales start phase 1 April 2016: 158 units

**Sales update as of 17 May 2016**  
Valle Hovin – Oslo  
**72 of 113 units sold**



Total: ~375 units | 2-4 rooms | ~40-100 m<sup>2</sup>  
Sales start phase 1 October 2015: 49 units  
Sales start phase 2 May 2016: 64 units

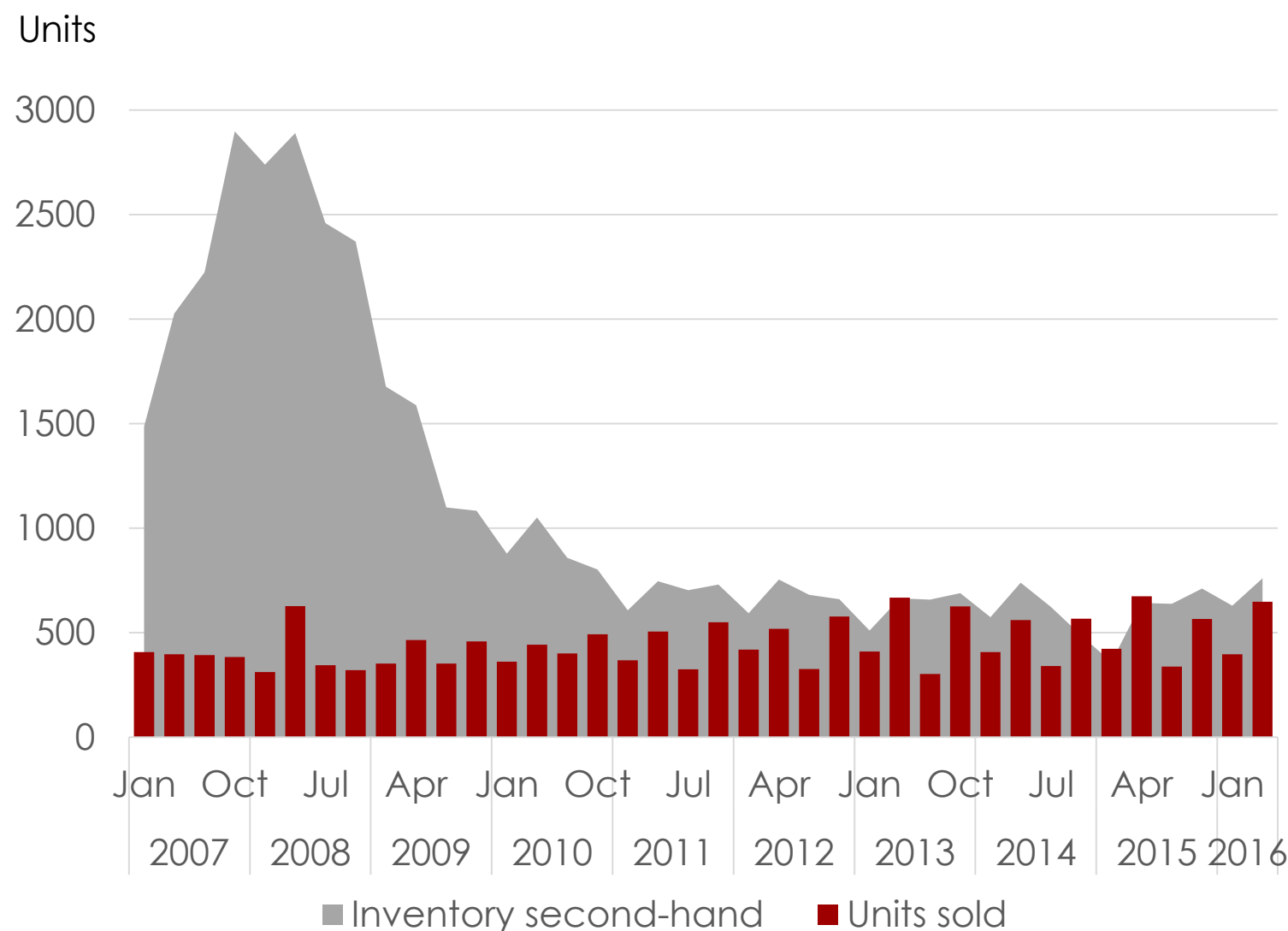
Time from acquisition to sales start: 8 months

NOK 220m acquisition in Feb. '15

Sales start Oct. '15

# Sound supply/demand in Bergen

## Bergen, January 2007-2016



### ■ April 2016 sum-up

#### SECOND HAND – AVERAGE

- Sales price: NOK 41 174 per m<sup>2</sup>
- Turnover time: 20 days
- Price increase April: 0.7%
- Price increase last 12 months: 3.2%
- Units available for sale: ~750

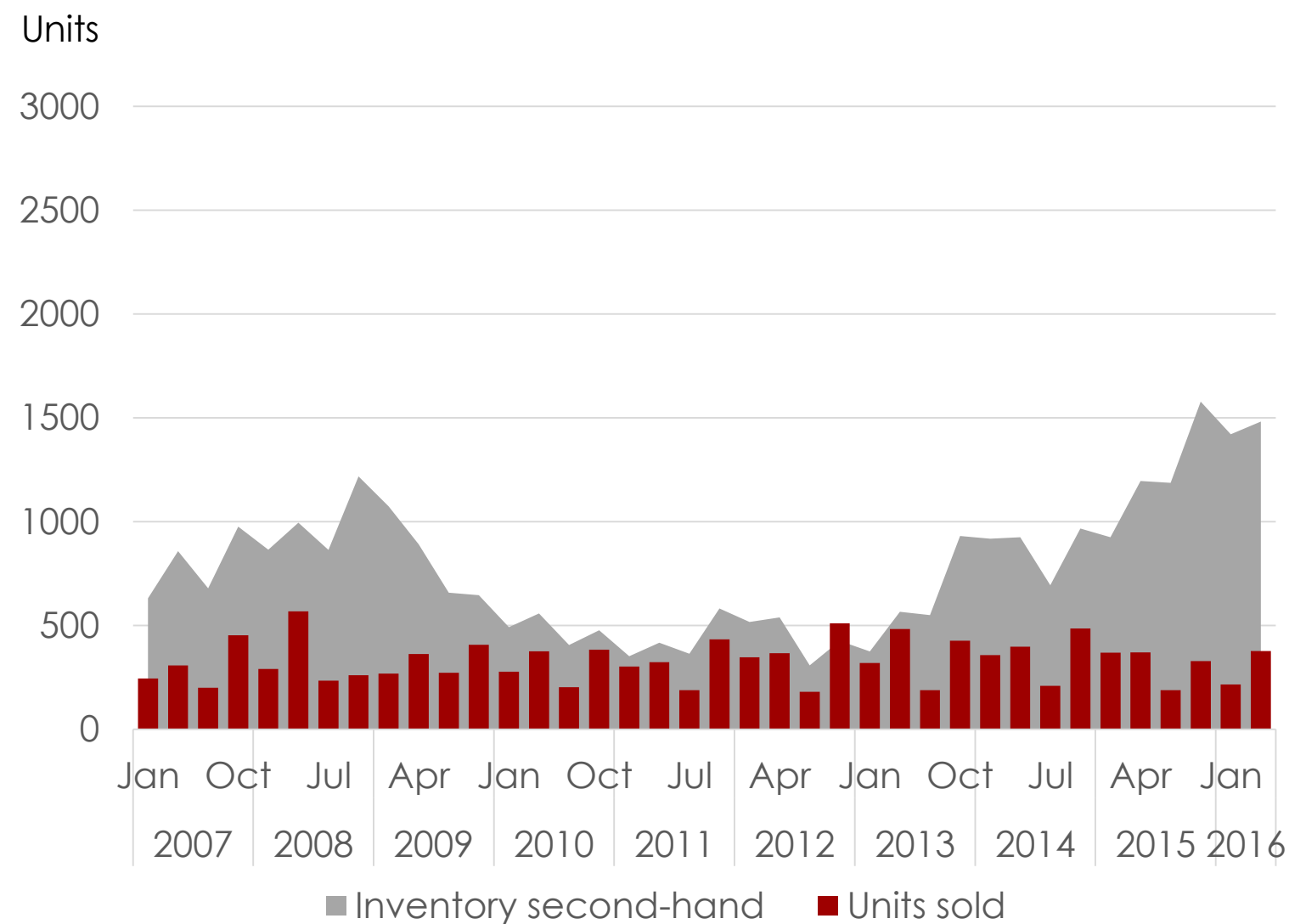
#### NEW HOMES (NOT BUILT)

- Units available for sale: ~600

Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig

# High supply and low demand in Stavanger

## Stavanger area, January 2007-2016



### ■ April 2016 sum-up

#### SECOND HAND – AVERAGE

- Sales price: NOK 35 839 per m<sup>2</sup>
- Turnover time: 77 days
- Price decrease April: 0.1%
- Price decrease last 12 months: 7.2%
- Units available for sale: ~1 500

#### NEW HOMES (NOT BUILT)

- Units available for sale: ~700

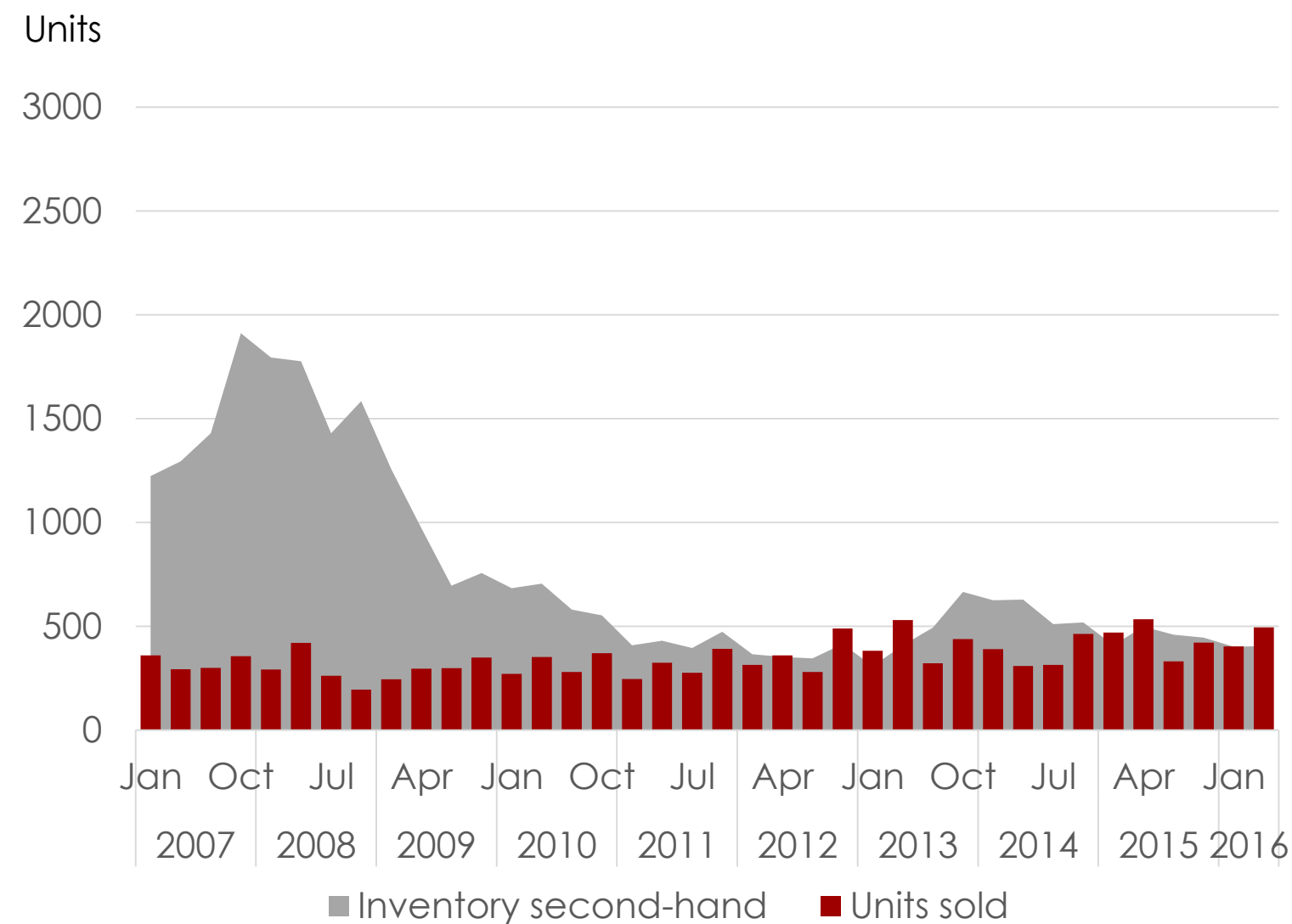
Second hand market: Stavanger, Sola, Randaberg and Sandnes

New homes market: Stavanger

Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig

# Sound supply/demand in Trondheim

## Trondheim, January 2007-2016



### ■ April 2016 sum-up

#### SECOND HAND – AVERAGE

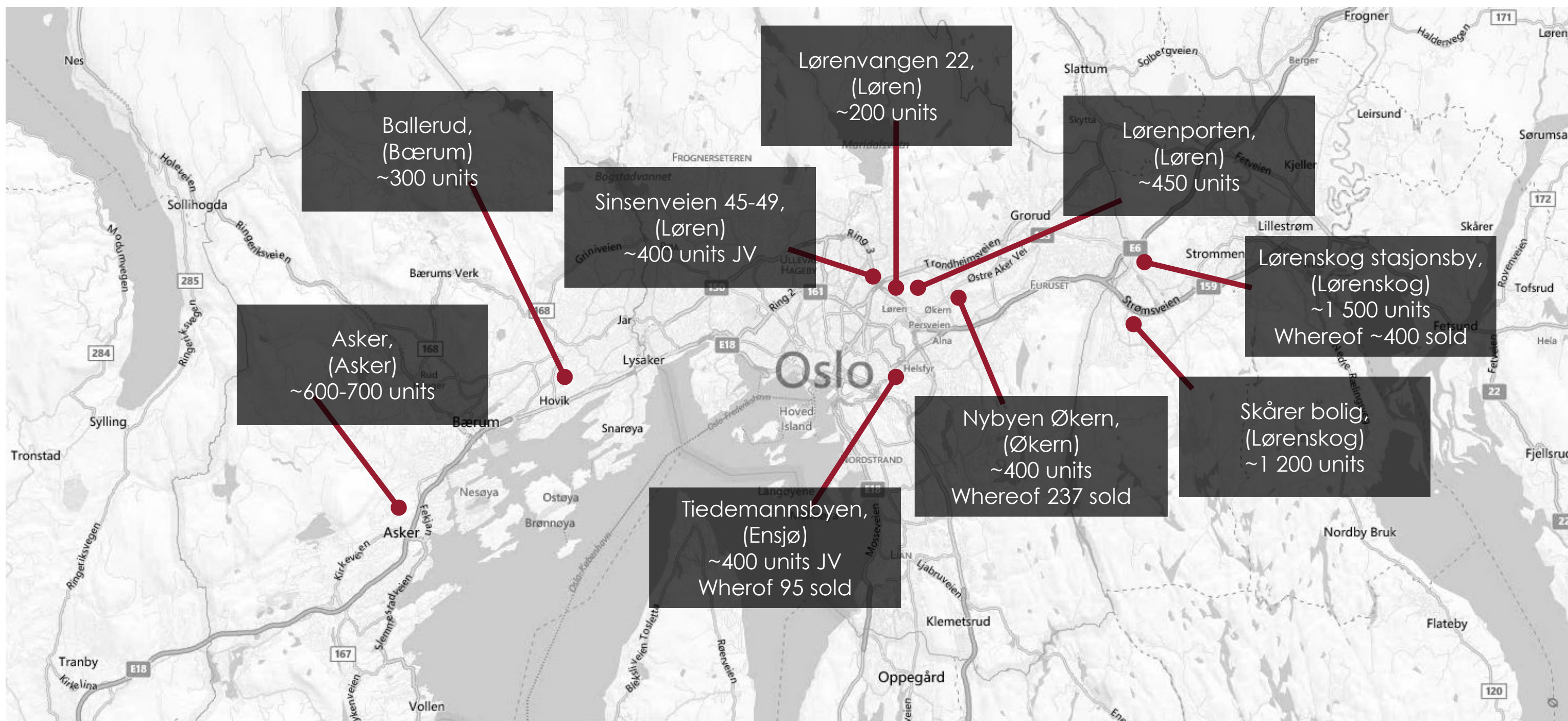
- Sales price: NOK 42 991 per m<sup>2</sup>
- Turnover time: 25 days
- Price increase April: 1.0%
- Price increase last 12 months: 4.1%
- Units available for sale: ~400

#### NEW HOMES (NOT BUILT)

- Units available for sale: ~650

Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig

# Selected projects in Oslo 2016 →



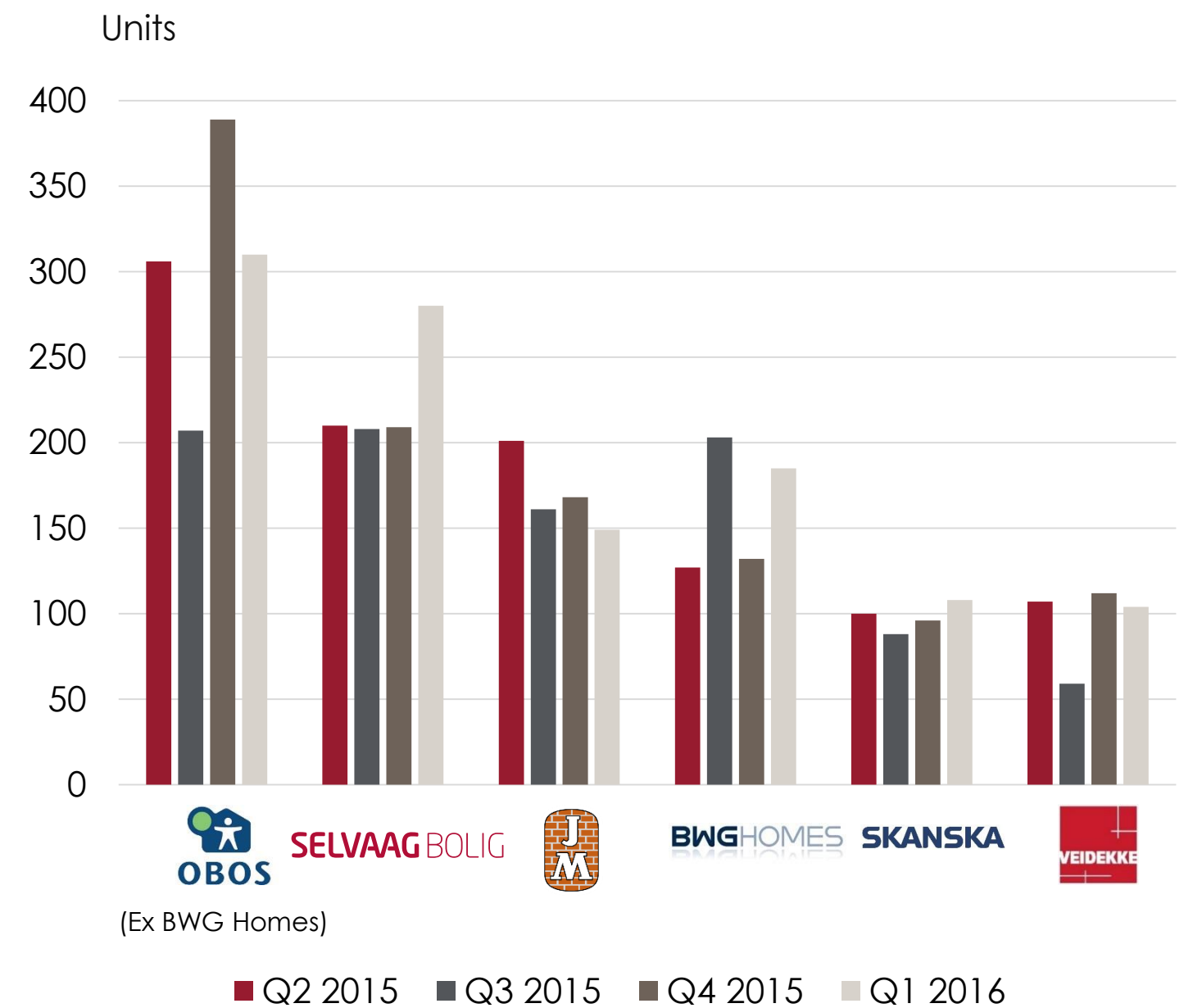
# Strong overall sales

- High sales reflect Selvaag Bolig's competitive prices and defined housing strategy
  - All construction activity put out to competitive tender
  - Large land bank in fast growing urban areas
- Selvaag Bolig average price in Q1 2016: NOK 3.8m

Housing types Selvaag Bolig: flats, semi-detached and terraced homes

Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig

## Sales activity vs. peers last 4 quarters



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# Positive overall outlook for Selvaag Bolig

- Strong demand in core markets
- SBO well positioned
- High sales activity indicates high future revenues
- 1 386 units under construction
  - Sales value NOK ~ 5 billion
- Focus on acquiring new land and refining existing land for development



Tiedemannsbyen, Oslo

# Summary

- All time high sales value
- Strong results and margins
- Extraordinary strong Oslo market, low supply/high demand
  - Gives earlier construction starts than planned
  - SBO has ~30% share of all new homes available for sale at 1 May



Heimdal Stasjonsby, Trondheim

# Thank you for your attention – follow us online!

Next event:  
2<sup>nd</sup> quarter 18 August 2016

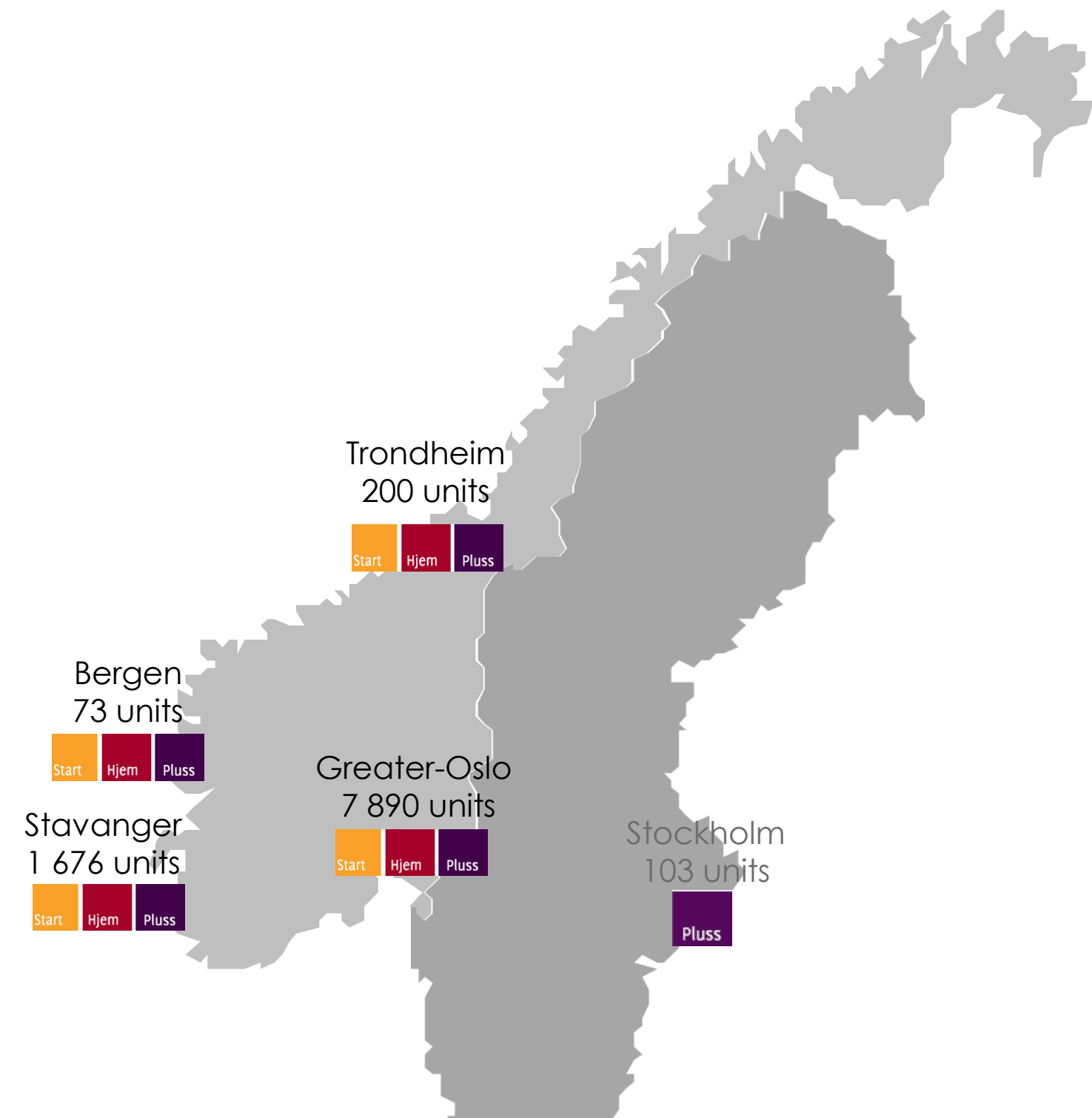
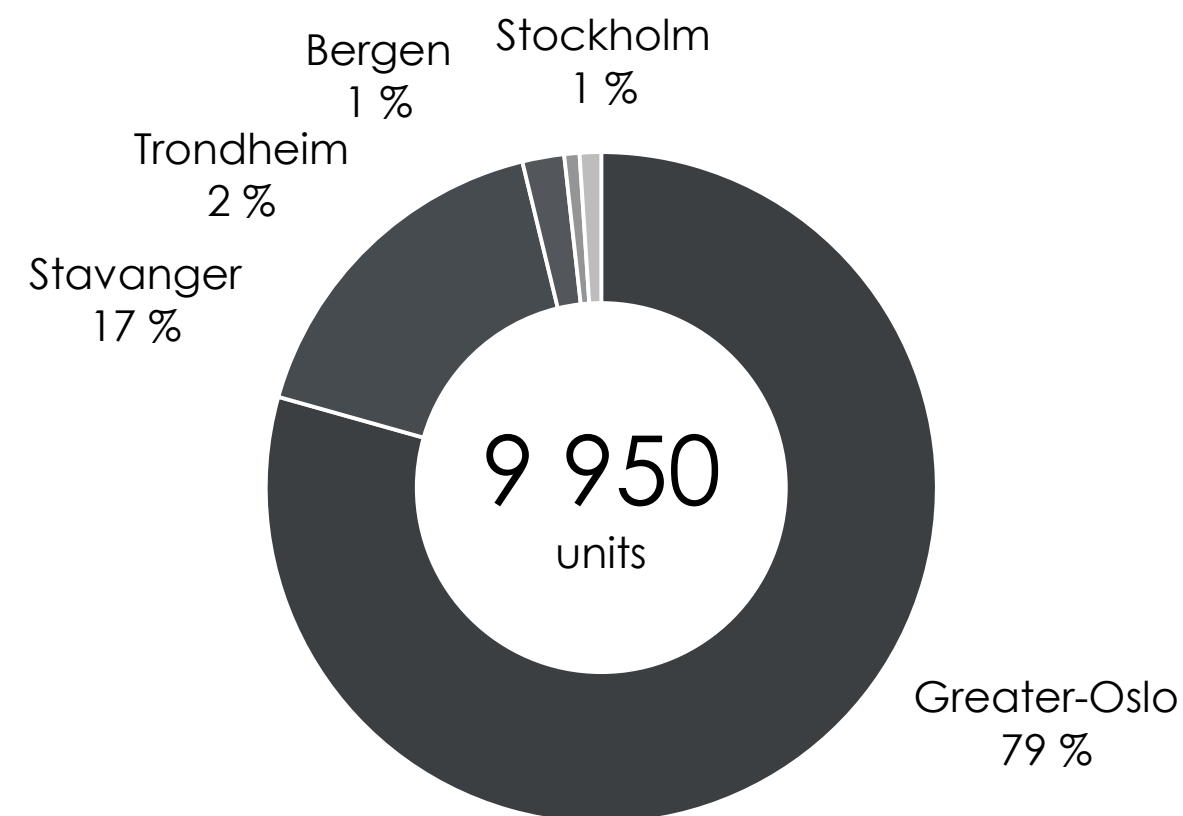


@SelvaagAksjen

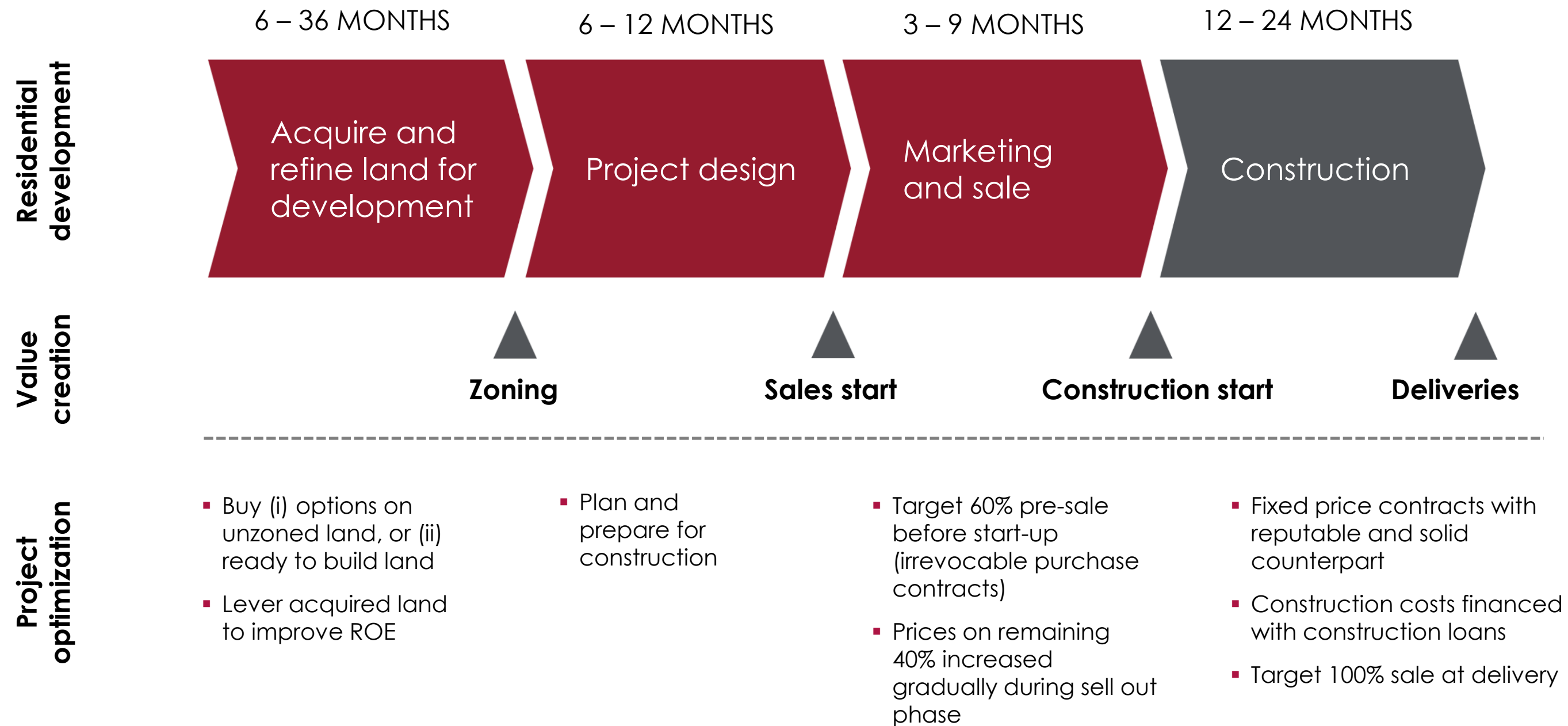


# Appendix

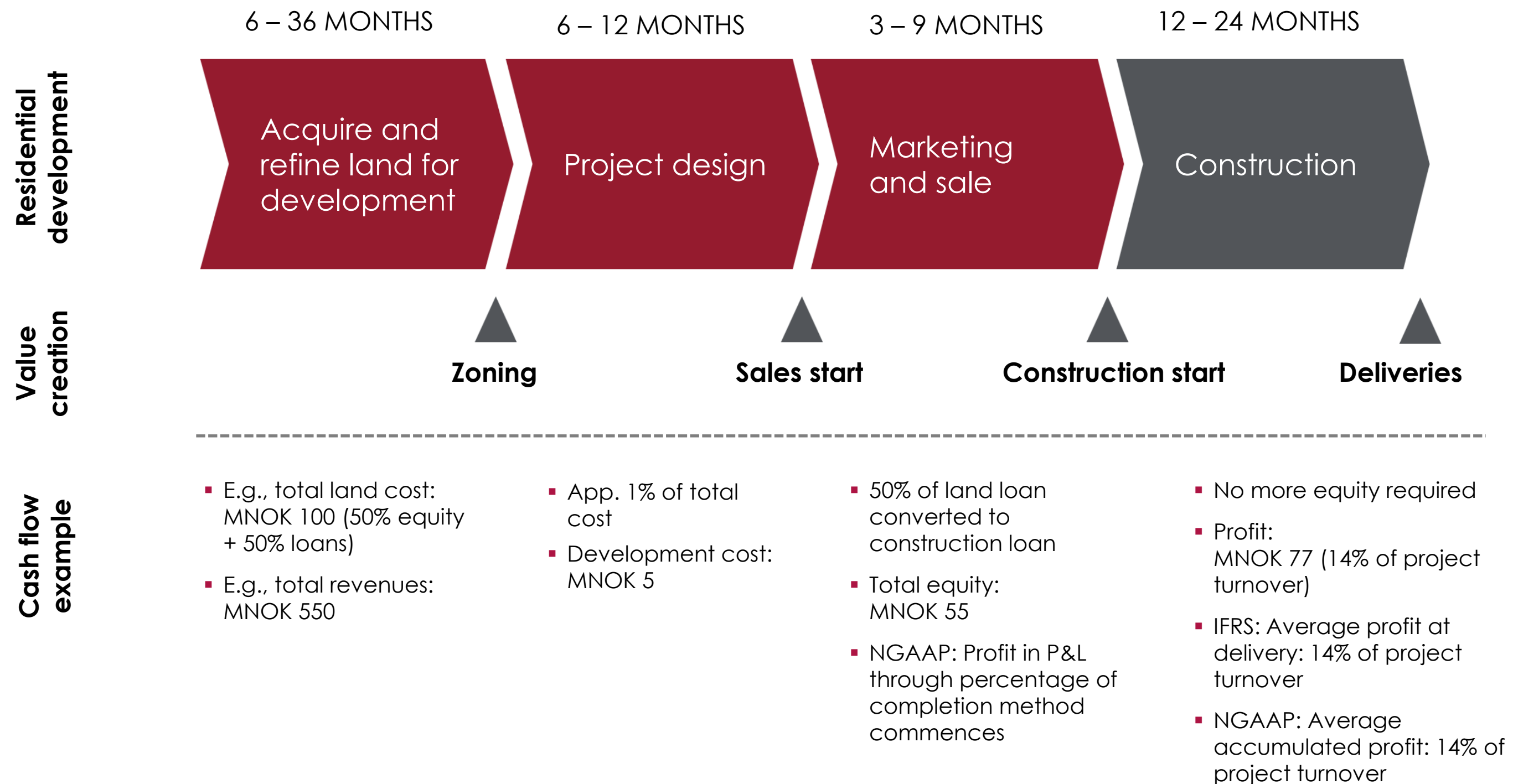
# Focus on growing urban areas



# Value creation in Selvaag Bolig



# Value creation and project cash flow



# Norwegian housing market

- Low risk for housebuilders
  - Advance sales: banks require that 50-70% of homes are sold before construction starts
  - Binding offers: offer to purchase is a binding sales contract, and requires a 10% minimum cash deposit
- High level of home ownership
  - 85% (one of the world's highest)
- Economic benefits for home owners
  - 25% of mortgage loan interest payments are tax-deductible
  - Transfer stamp duty for new houses is lower than for second-hand homes
- Strong population growth
  - Norway's urban areas are among the fastest growing in Europe.
  - Good demand for new homes

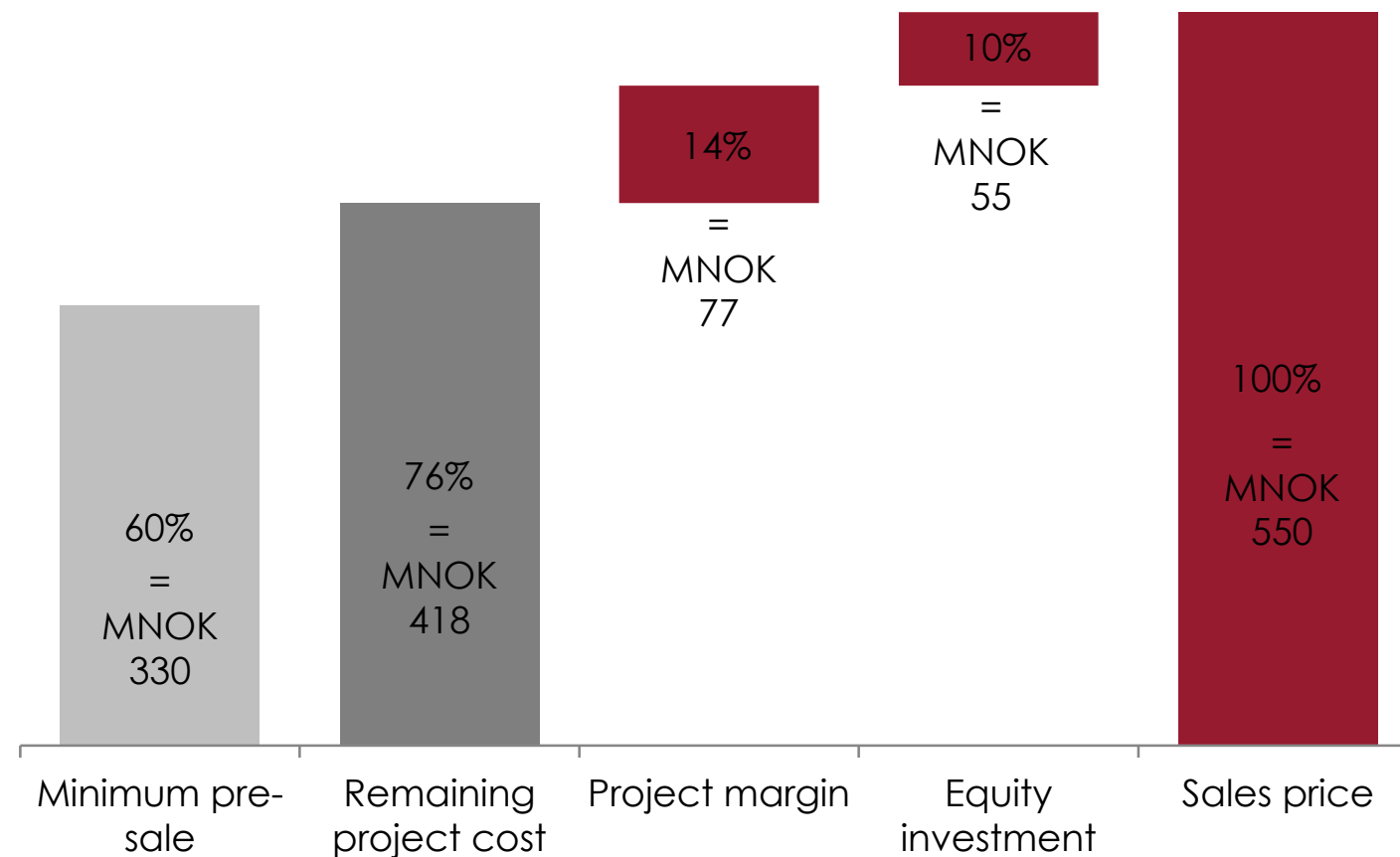
# Selvaag Bolig – value proposition

*Selvaag Bolig ASA is a Norwegian residential property developer with no in-house construction arm, which controls the entire value chain from the acquisition of land to the sale of homes.*

- Low risk business model
  - 60 per cent presale before construction starts
  - Only present in fast growing urban regions with high demand and large market depth
  - Very competitive prices ensure a broad customer base
- No in-house construction arm
  - All construction activity put out to competitive tender
  - Lower building costs
  - Fixed construction price
  - Reduced risk
  - Smaller exposure to market fluctuations
- Defined housing concepts
  - Aimed at broad consumer categories
  - Profit maximisation in all projects
  - Large projects with more than 150 apartments
- Large land bank
  - Several thousand homes under development in Norway's four fastest growing urban regions

# Low-risk business model

## Risk profile at start of a MNOK 550 project



- Selvaag's equity investment in a project and project margin bring the remaining project cost down to 74%-78%
- With minimum 60% pre-sale there is limited remaining project risk. For the remaining 40% a price reduction of 35% would recover equity
- 80% of units in production are sold at end Q1'16

## De-risking in key stages of projects

### 1 Land purchase conditional on zoning approval

- Purchase and payment of land takes place after zoning plan approval. If this is not obtained, the purchase is cancelled
- SBO is in charge of the zoning process

### 2 Land purchase price based on market value at time of zoning approval

- Purchase price is decided by a land appraisal made by three external consultants at the time of zoning approval
- The median valuation is used as purchase price

### 3 Minimum sales rate of 60% before construction

- Pre-sales of minimum 60% secures the majority of revenue before construction
- 10% of purchase price paid by the buyer at point of sale, and proof of financing for the remaining amount is required

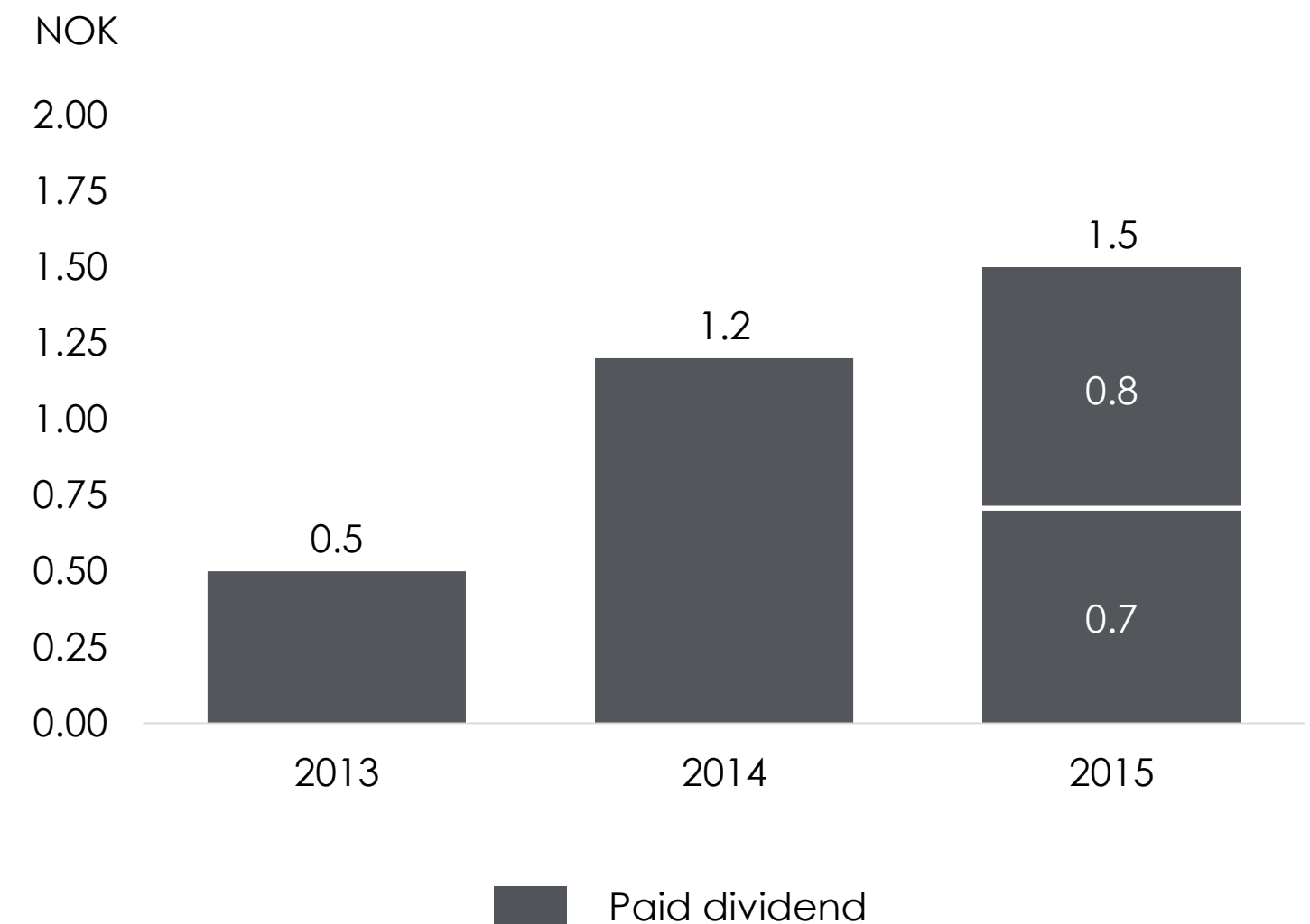
### 4 Fixed price construction contract

- Construction contracts with solid counterparties are made with fixed price
- Project costs are secured before construction starts

# Dividend

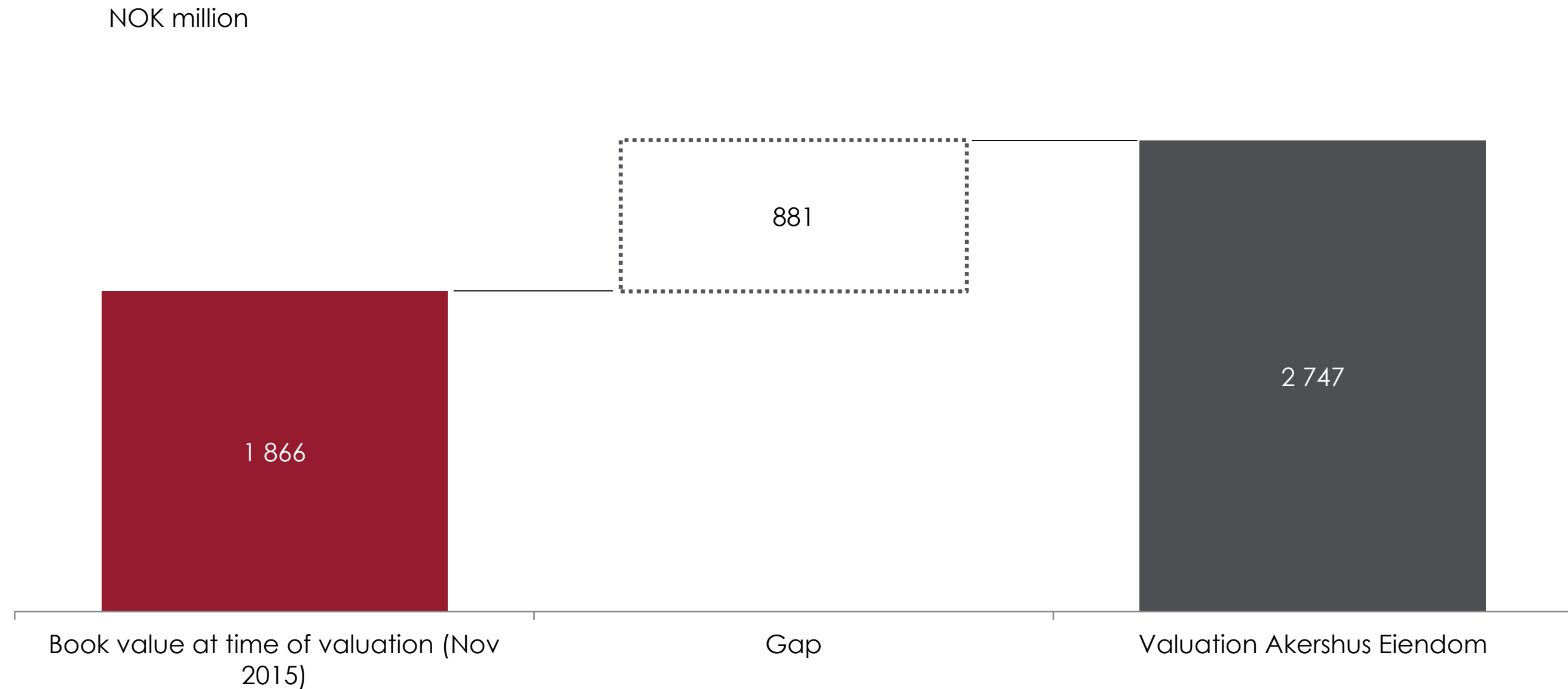
- Dividend policy
  - Up to 50 percent of net profit
  - Dividend pay-out twice a year from H1 2015
- FY'15 EPS NOK 3.01
- FY'15 dividend of NOK 1.50 per share
  - H1 2015 dividend of NOK 0.70 per share distributed
  - H2 2015 dividend of NOK 0.80 per share distributed

## Annual dividend per share



# Independent land bank valuation from Q4 2015

## Book value vs. external valuation



# Income statement IFRS

(figures in NOK million)	Q1 2016	Q1 2015	2015
Total operating revenues	623.5	755.6	3 246.0
Project expenses	(501.1)	(609.5)	(2 608.5)
Other operating expenses	(52.0)	(54.4)	(217.4)
Other gains (loss)	-	-	-
Associated companies and joint ventures	(1.3)	6.9	8.3
<b>EBITDA</b>	<b>69.1</b>	<b>98.6</b>	<b>428.4</b>
Depreciation and amortisation	(6.2)	(5.8)	(24.1)
<b>EBIT</b>	<b>62.9</b>	<b>92.8</b>	<b>404.3</b>
Net financial expenses	(6.9)	(8.0)	(33.1)
<b>Profit/(loss) before taxes</b>	<b>56.0</b>	<b>84.9</b>	<b>371.2</b>
Income taxes	(14.2)	(23.0)	(91.8)
<b>Net income</b>	<b>41.8</b>	<b>61.9</b>	<b>279.4</b>
<b>Net income for the period attributable to:</b>			
Non-controlling interests	0.0	(0.0)	(1.8)
Shareholders in Selvaag Bolig ASA	40.6	61.9	284.2

# Cash Flow statement

(figures in NOK million)

	Q1 2016	Q1 2015	2015
Net cash flow from operating activities	118.6	97.7	465.9
Net cash flow from investment activities	(3.0)	(37.7)	(15.5)
Net cash flow from financing activities	(180.2)	37.4	(344.1)
Net change in cash and cash equivalents	(64.5)	97.3	106.4
Cash and cash equivalents at start of period	672.3	565.9	565.9
Cash and cash equivalents at end of period	607.7	663.3	672.3

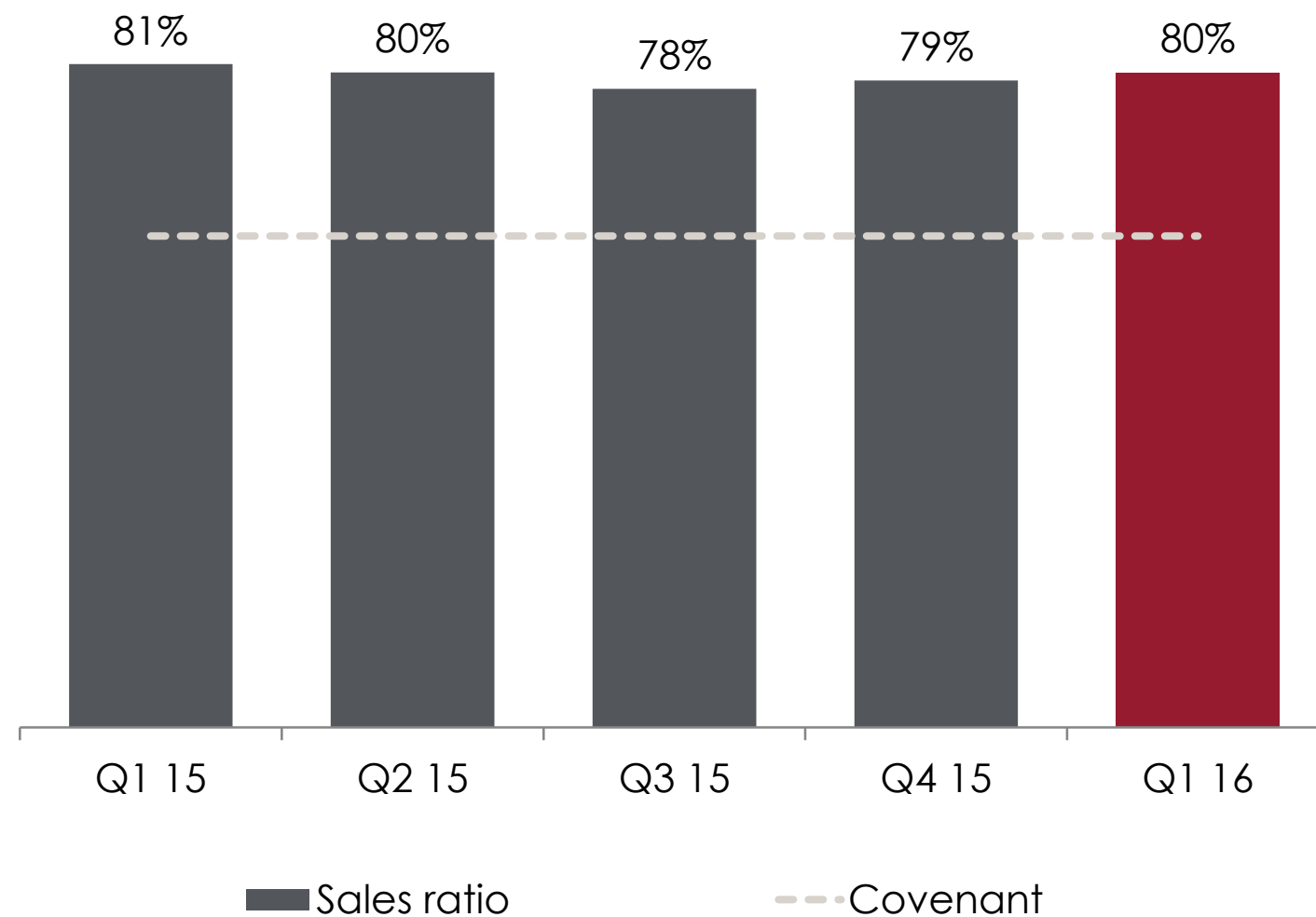
# Balance sheet

(figures in NOK million)

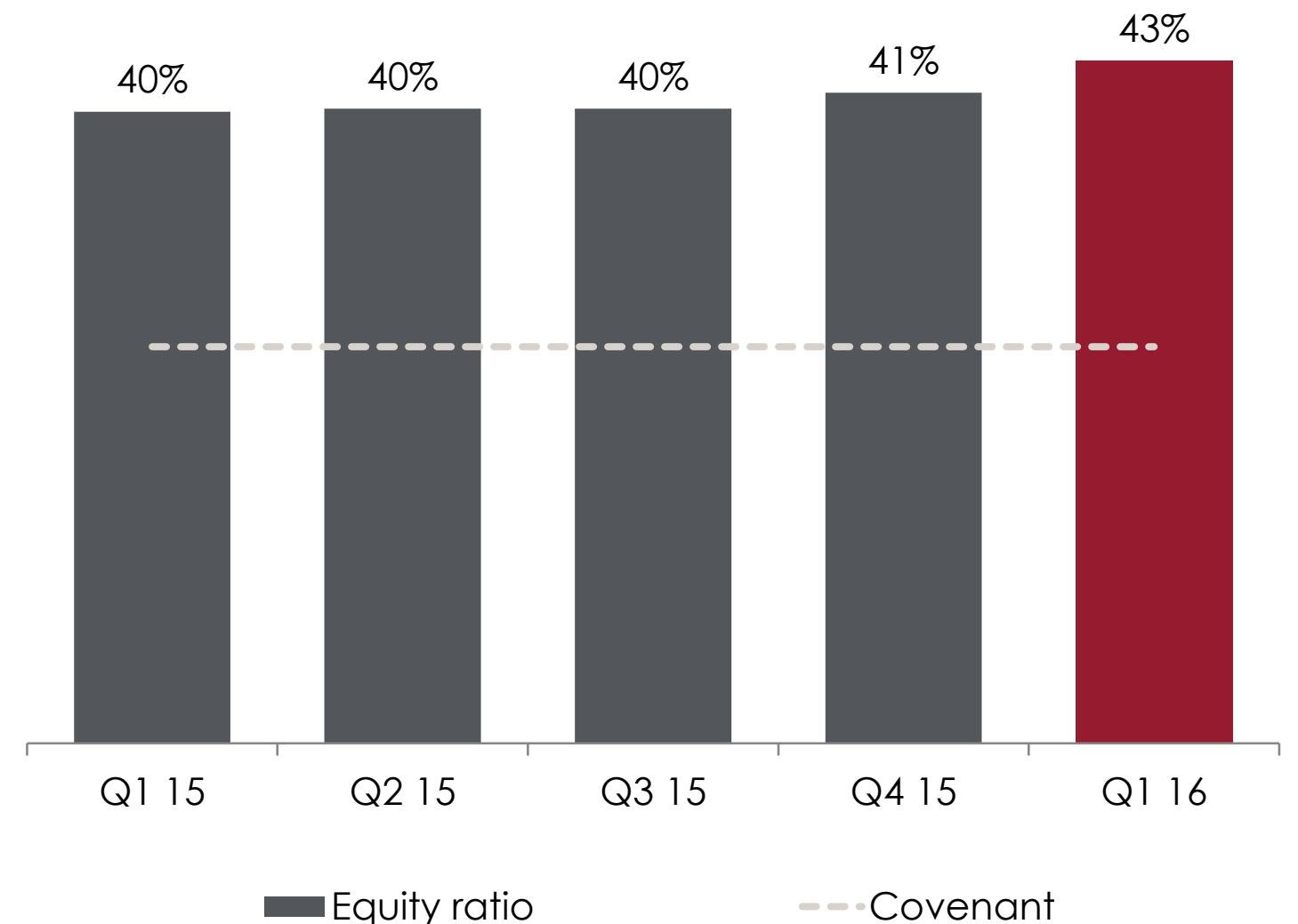
	Q1 2016	Q1 2015	2015
Intangible assets	392.6	411.0	397.2
Property, plant and equipment	19.1	17.3	20.3
Investments in associated companies and joint ventures	180.4	200.2	183.4
Other non-current assets	120.3	123.0	114.6
<b>Total non-current assets</b>	<b>712.3</b>	<b>751.5</b>	<b>715.5</b>
<b>Inventories (property)</b>	<b>4 642.8</b>	<b>4 563.1</b>	<b>4 715.4</b>
- Land	1 653.3	1 845.1	1 968.8
- Work in progress	2 630.3	2 358.8	2 368.5
- Finished goods	359.3	359.2	378.1
Other current receivables	140.8	350.3	147.9
Cash and cash equivalents	607.7	663.3	672.3
<b>Total current assets</b>	<b>5 391.3</b>	<b>5 576.7</b>	<b>5 535.5</b>
<b>TOTAL ASSETS</b>	<b>6 103.7</b>	<b>6 328.2</b>	<b>6 251.1</b>
Equity attributed to shareholders in Selvaag Bolig ASA	2 584.6	2 504.5	2 539.6
Non-controlling interests	9.6	14.7	9.6
<b>Total equity</b>	<b>2 594.2</b>	<b>2 519.2</b>	<b>2 549.2</b>
Non-current interest-bearing liabilities	1 478.3	1 685.6	1 846.7
Other non-current non interest-bearing liabilities	260.3	308.3	262.2
<b>Total non-current liabilities</b>	<b>1 738.6</b>	<b>1 993.9</b>	<b>2 108.9</b>
Current interest-bearing liabilities	970.3	1 075.4	771.3
Other current non interest-bearing liabilities	800.6	739.7	821.7
<b>Total current liabilities</b>	<b>1 770.8</b>	<b>1 815.1</b>	<b>1 593.0</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>6 103.7</b>	<b>6 328.2</b>	<b>6 251.1</b>

# In compliance with financial covenants

## Sales ratio covenant (minimum 60.0%)

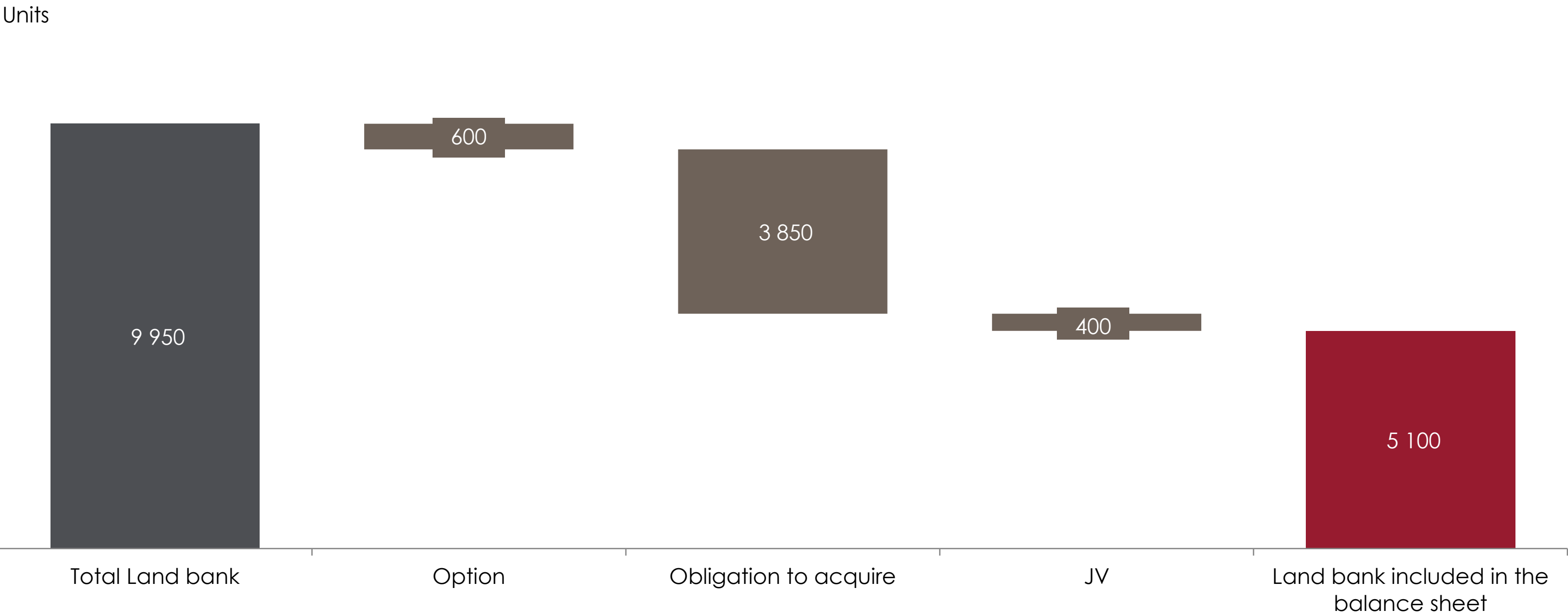


## Equity ratio covenant (minimum 25.0%)



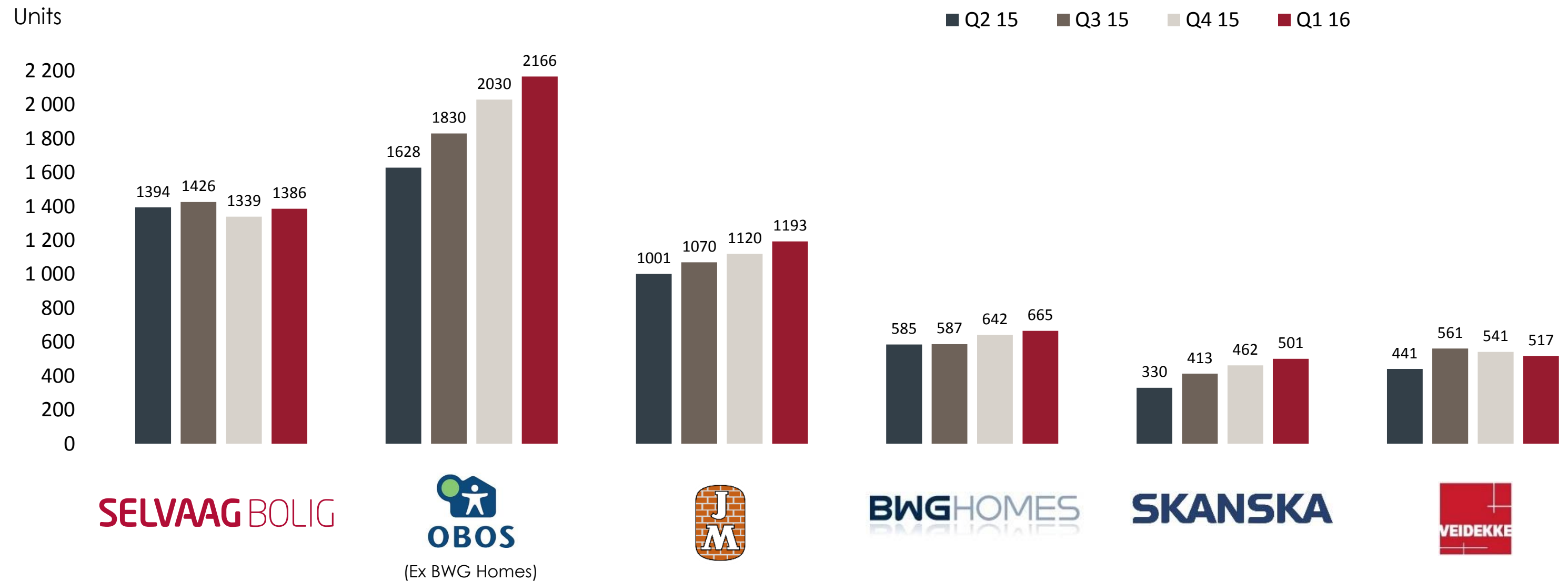
# Substantial portfolio for development

## Total land bank portfolio at 31 March 2016



# Maintaining strong market position

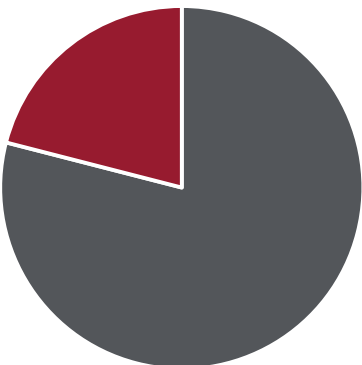
## Units under construction vs. peers (net figures)



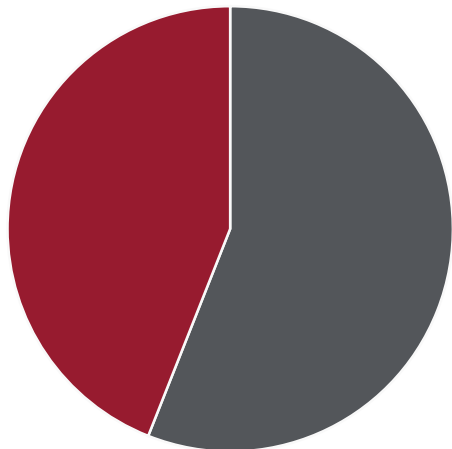
# Stronger presence in all markets

All core markets

2015 (actual)



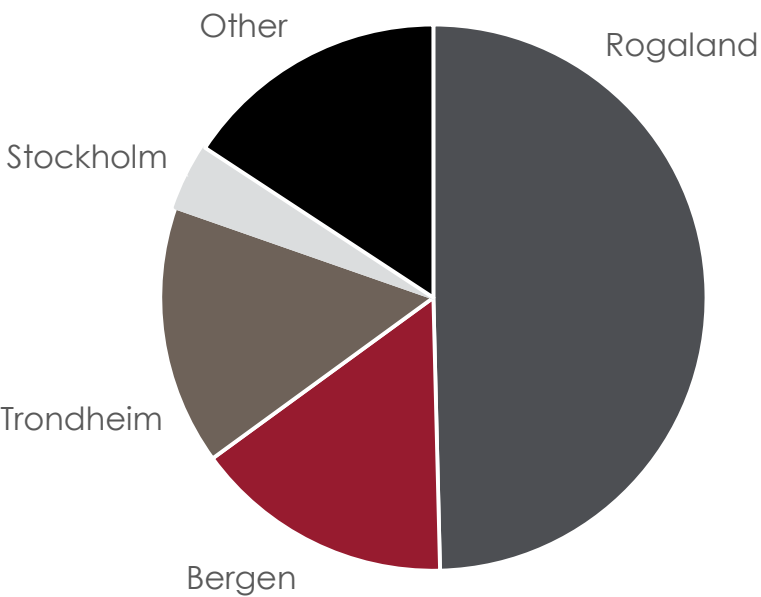
Future (indicative)



■ Greater Oslo ■ Other areas

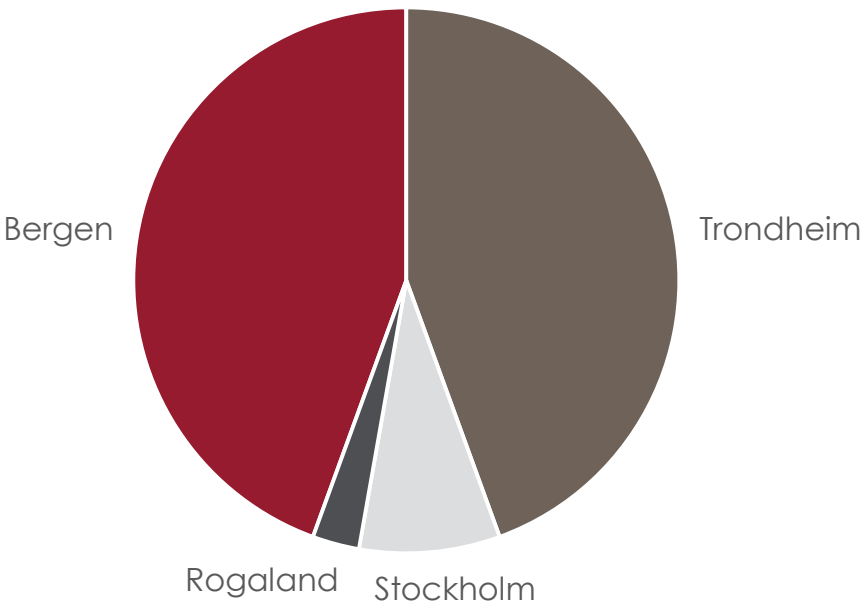
Core markets outside Greater Oslo

2012-2015 (actual)



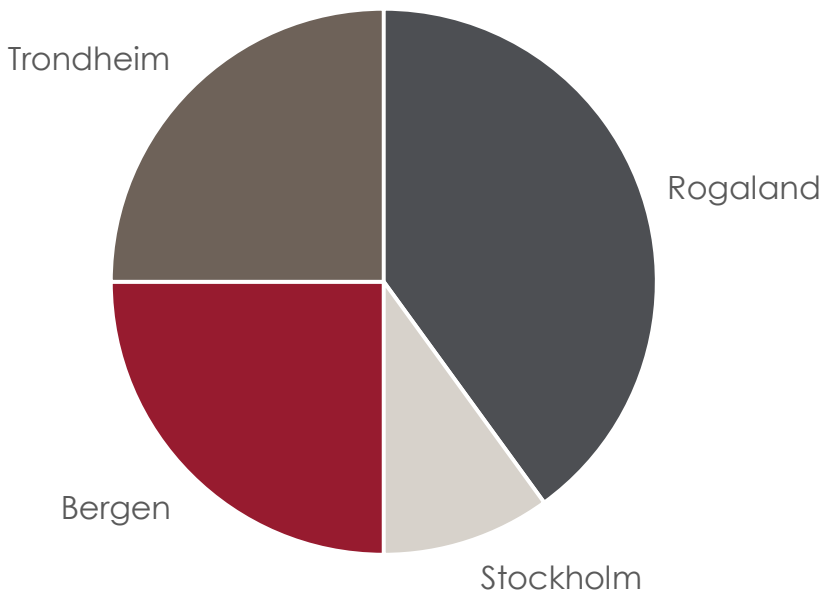
- Fragmented activity in 2012-2014
- Land purchases in core markets only

2016 (indicative)



- Bergen and Trondheim key markets
- Marginal sales in Rogaland

Future (indicative)



- Solid positions est. in Bergen/ Trondheim
- Rogaland expected to recover

# Construction starts in the quarter

**Construction starts, scheduled completion and expected revenue**  
Quarterly, expected revenues (IFRS) in NOK million



# Operational highlights – key operating figures

	Q1 15	Q2 15	Q3 15	Q4 15	Q1 16
Number of units sold	308	210	208	209	280
Number of construction starts	284	199	204	171	230
Number of units completed	208	190	172	258	183
Number of units delivered	224	232	202	235	179
Number of units under construction	1 384	1 394	1 426	1 339	1 386
Proportion of sold units under construction	81%	80%	78%	79%	80%
Number of completed unsold units	40	31	25	65	58
Sales value of units under construction (NOK million)	4 968	4 909	5 077	4 740	5 031
Number of employees	99	99	99	99	100

# IFRS EBITDA Q1 2016

(figures in NOK million)	Property development	Other	Total
<b>IFRS EBITDA for the quarter, per segment</b>			
Operating revenues	617.5	6.0	623.5
Project expenses	(500.0)	(1.1)	(501.1)
Other operating expenses	(14.4)	(37.7)	(52.0)
Share of income (losses) from associated companies and joint ventures	(1.3)	-	(1.3)
Other gain (loss), net	-	-	-
<b>EBITDA</b>	<b>101.8</b>	<b>(32.7)</b>	<b>69.1</b>

# Operational reporting Q1 2016

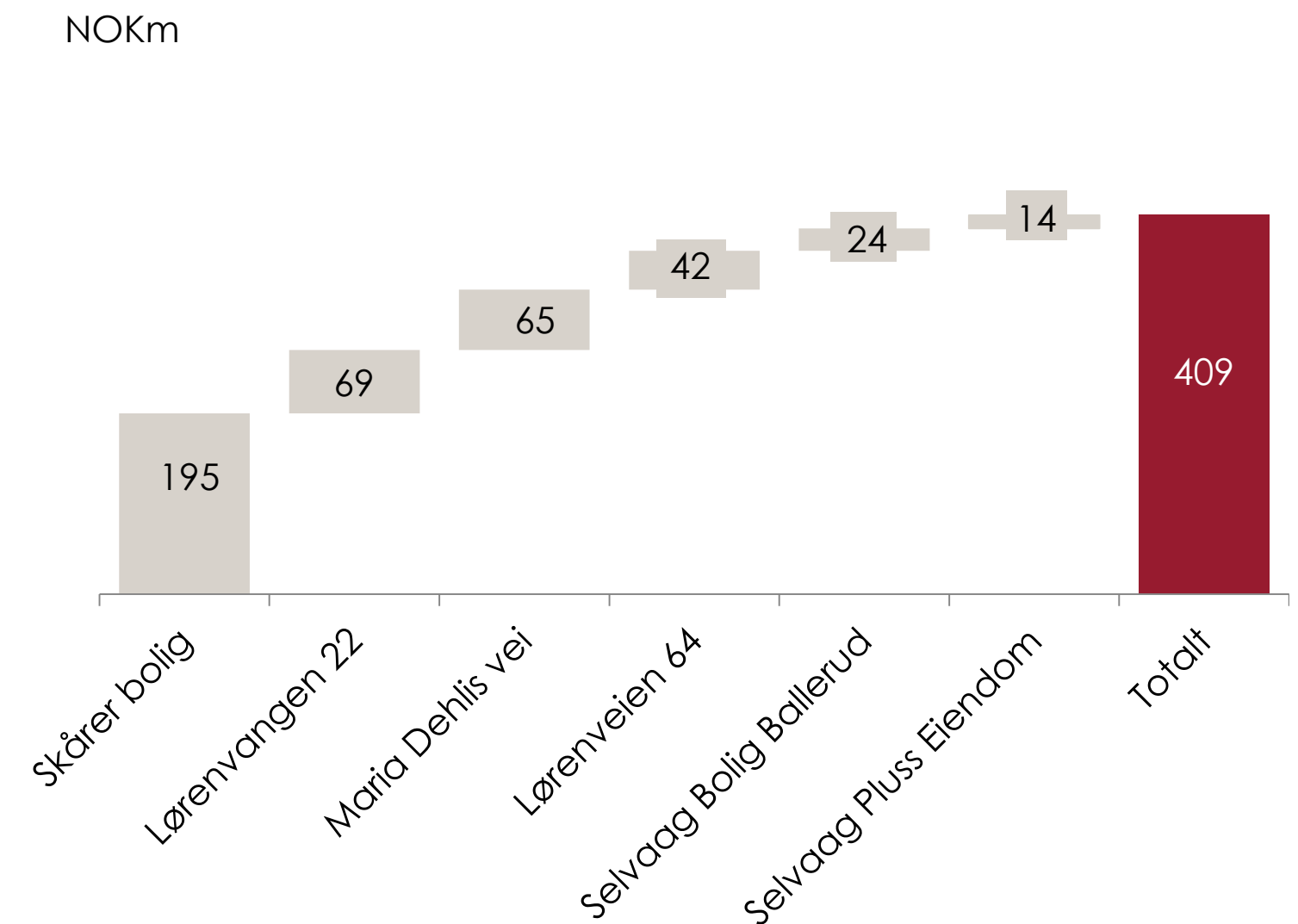
<b>(figures in NOK million)</b>	Property development	Other	Total
<b>Operating revenues</b>	<b>809.1</b>	<b>6.0</b>	<b>815.1</b>
Project expenses	(630.4)	(1.1)	(631.5)
Other operating expenses	(14.4)	(37.7)	(52.0)
<b>EBITDA (percentage of completion)</b>	<b>164.3</b>	<b>(32.7)</b>	<b>131.6</b>

Note: Construction costs are exclusive of financial expenses in the segment reporting.

# Land loan interests on the P&L

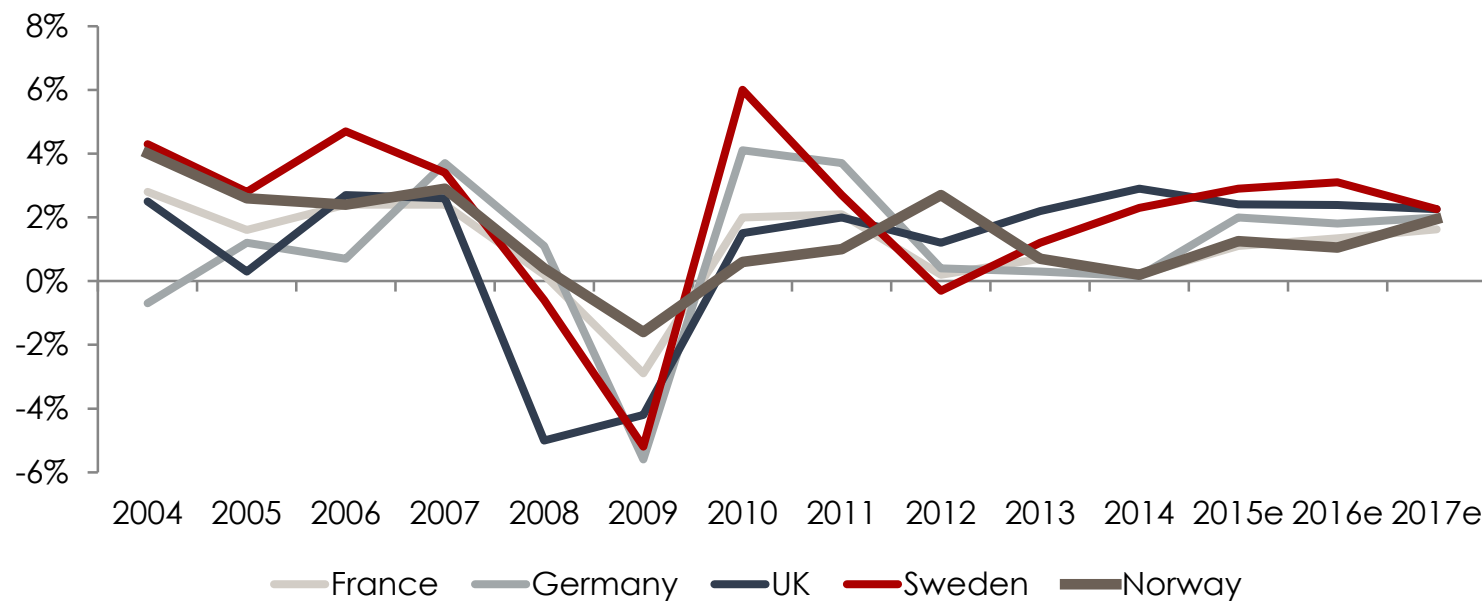
- Total land loans are NOK 1 027 million of which NOK 618 million are loans where interest cost are activated
- Land loan interests activated at regulation
- At 31 March interests connected to land loans of NOK 409 million was charged on the P&L

## Loans recognised in profit and loss at 31.03.2016

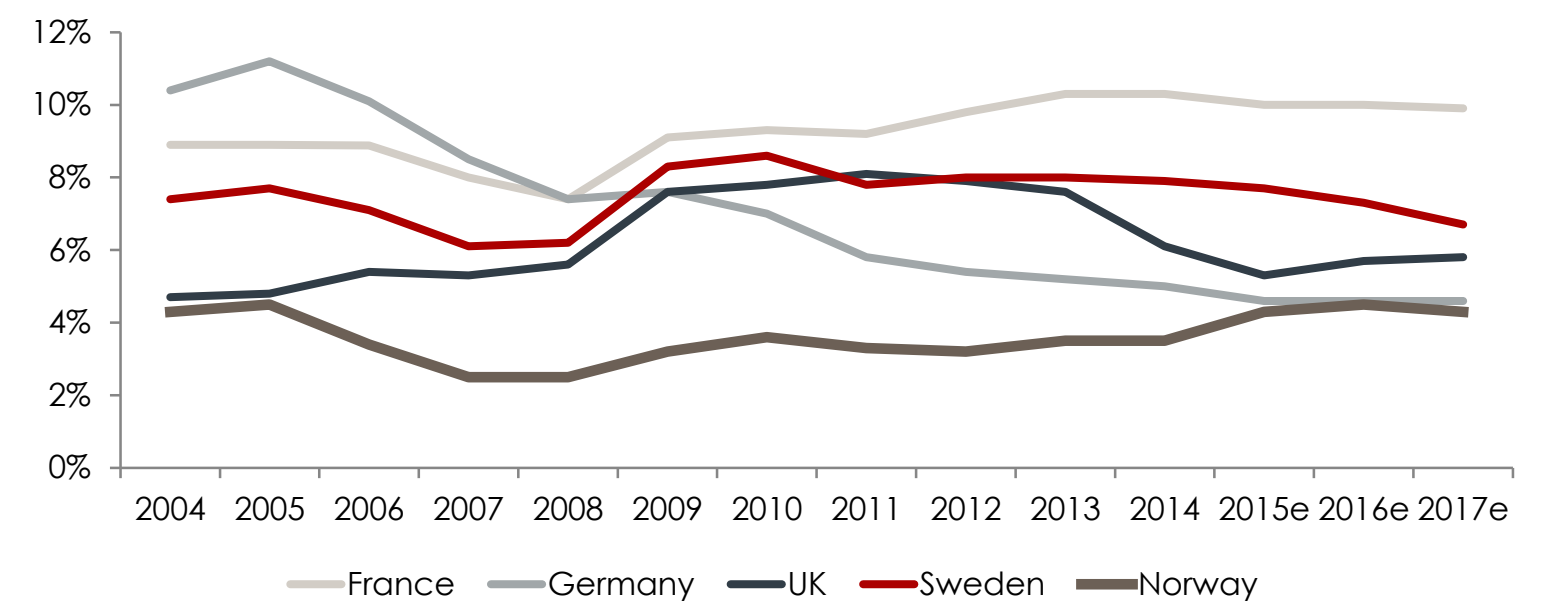


# Norway: A robust economy

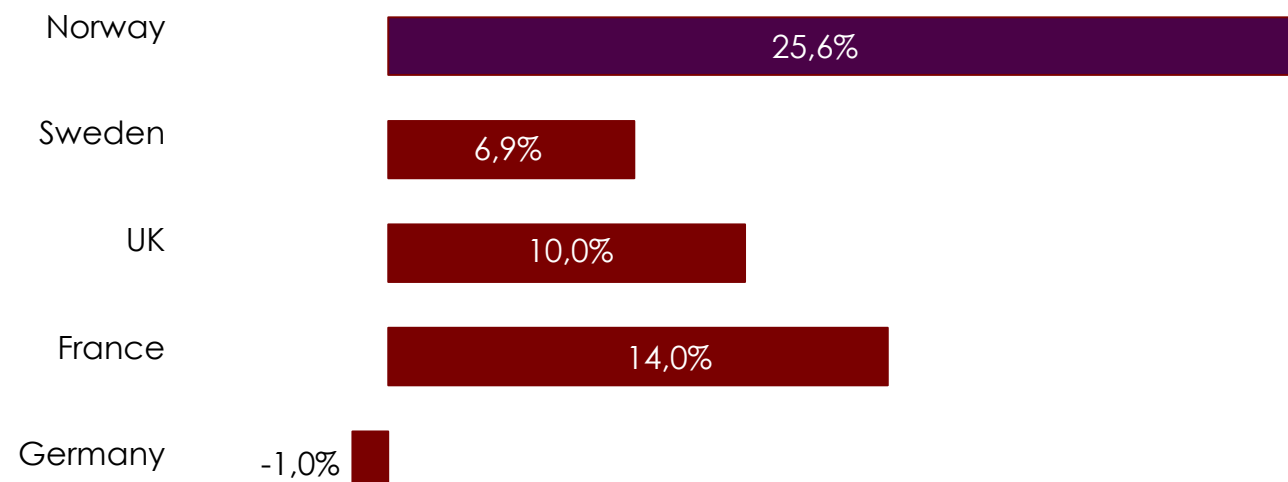
GDP growth 2004 - 2017e



Unemployment 2004 - 2017e



Population growth 2011 - 2030e



Public net debt/GDP 2004 - 2017e

