### Q4 2016

Oslo 15 February 2017 Baard Schumann, CEO Sverre Molvik, CFO

# SELVAAG BOLIG





### Highlights Q4 and FY 2016

- All-time high results and sales values reflect market and business model
- SBO's average 1 bedroom apartment increased by 30% in 2016
- High percentage of 2017/18 completions sold
- Proposed H2'16 dividend of NOK 0.95 per share, total FY'16 dividend of NOK 1.60



Fornebu centre: Land purchased in Q4 2016, will give approximately 2 000 units with expected revenue of NOK 10 billion



### Key financials Q4 and FY 2016

#### Q4 2016

Operating revenues

886

NOK million

Adjusted EBITDA margin

19.2

per cent

#### Full year 2016

Operating revenues

3 000

NOK million

Adjusted EBITDA margin

17.1

per cent

Equity ratio

42.1

per cent

EBITDA margin (NGAAP)

22.5

per cent

Units under construction

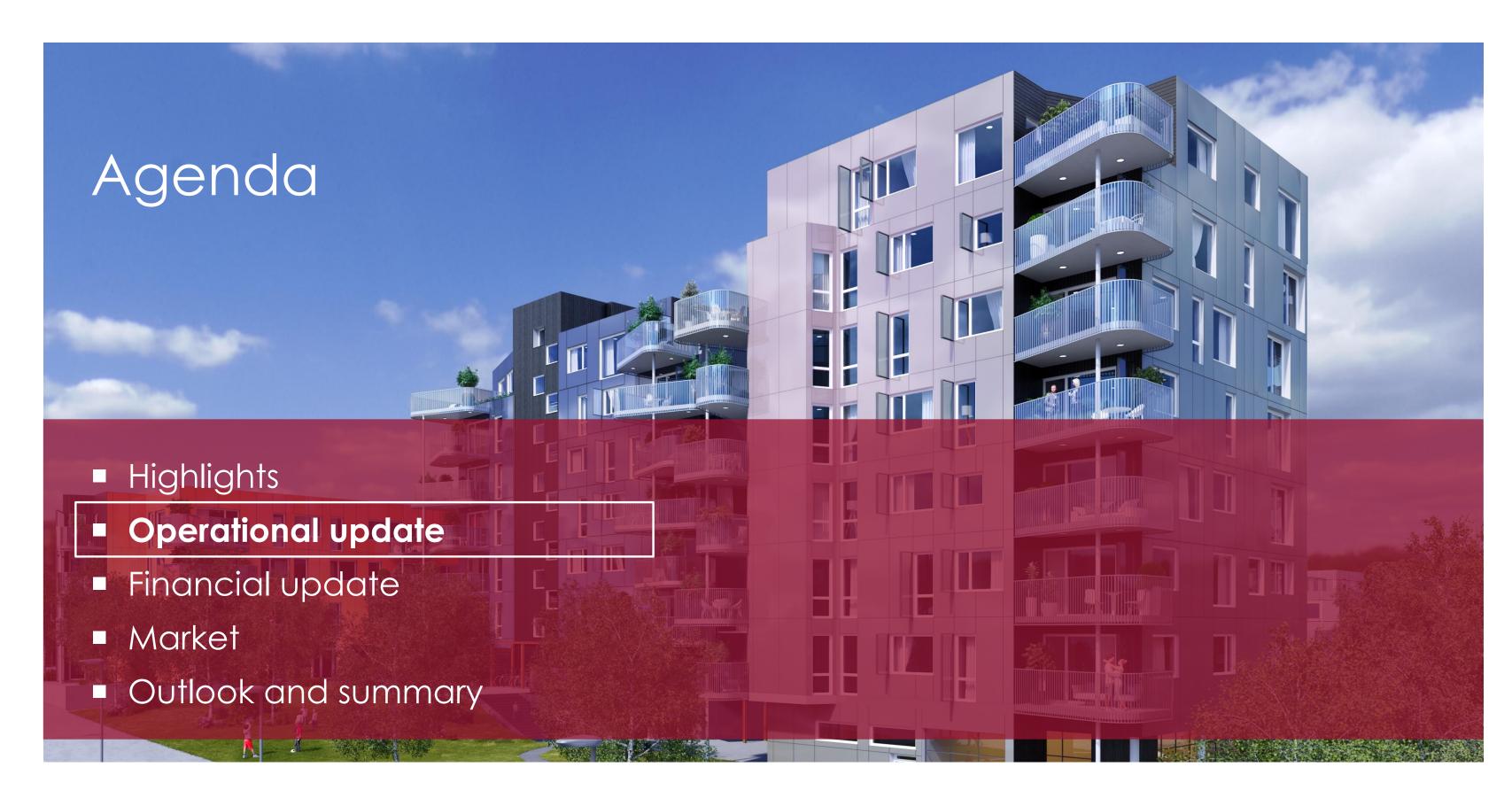
1 469

Net number: 1 356

EBITDA margin (NGAAP)

19.5

per cent

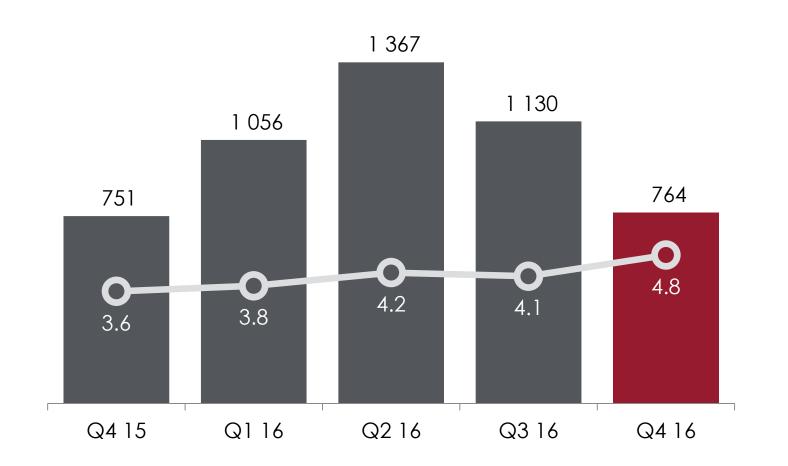




### High sales values reflect business model

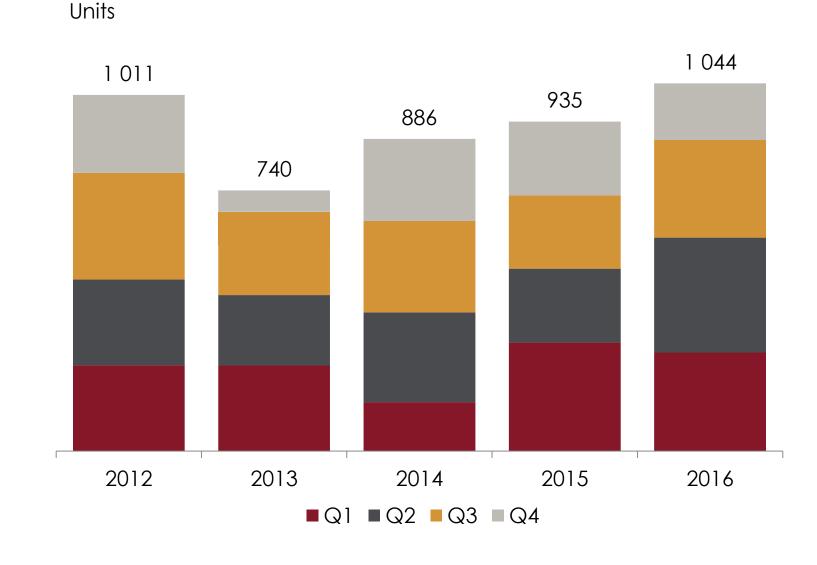
#### Total sales value and value per unit sold

#### NOKm



#### Residential units sold (SBO's share)





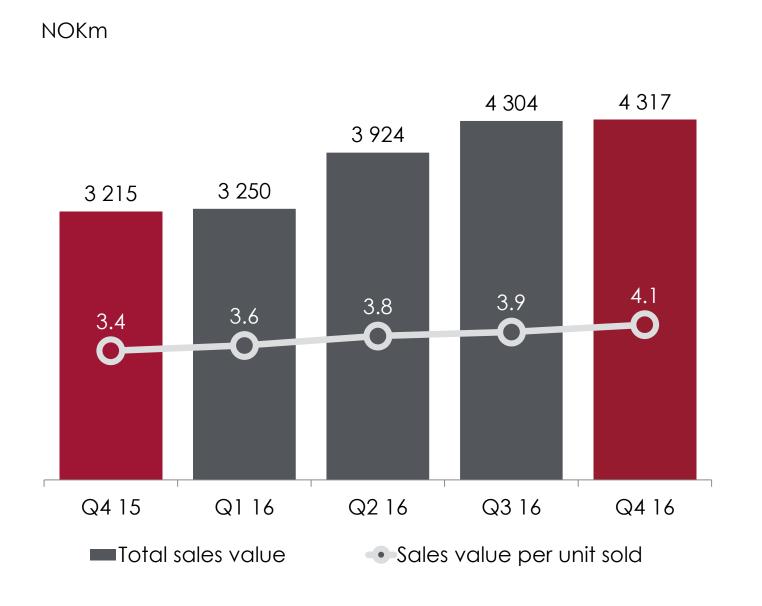
Note: All numbers are adjusted for Selvaag Bolig's ownership in joint ventures.





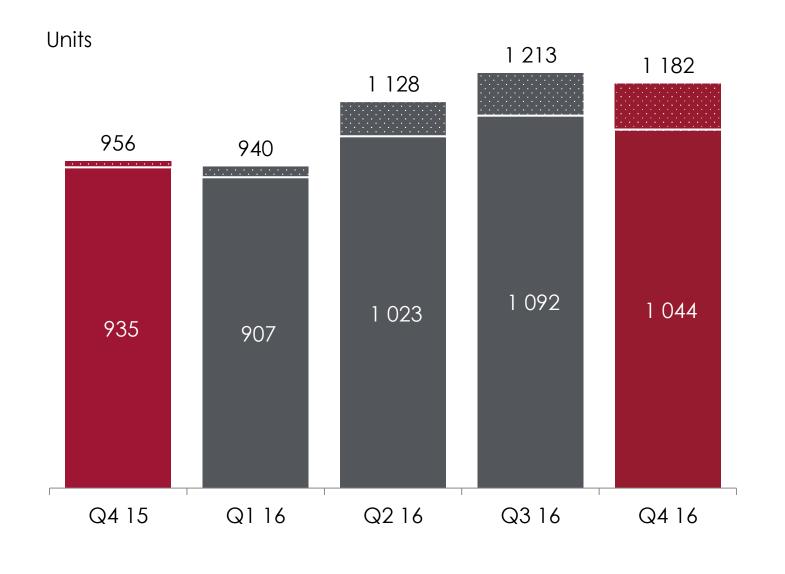
### Increased sales value per unit sold

#### 12 months rolling sales values



#### Note: Sales values are adjusted for Selvaag Bolig's ownership in joint ventures

#### 12 months rolling units sold



\*Total columns include Selvaag Bolig's gross sales



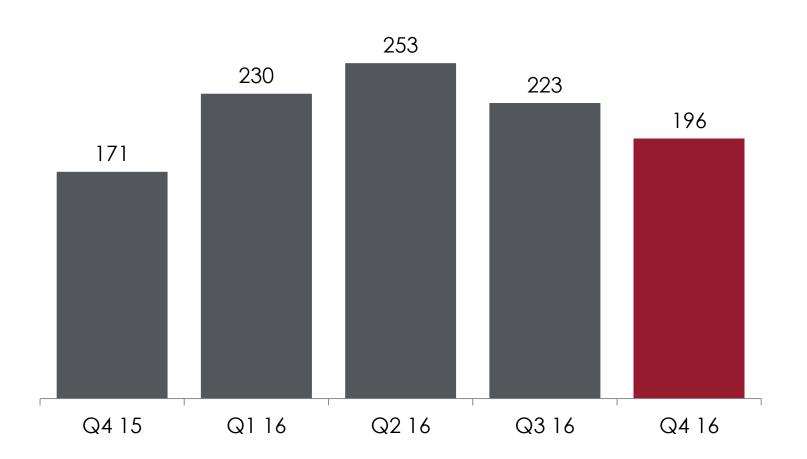


<sup>\*\*</sup>Total columns minus dotted areas includes Selvaag Bolig's net sales

### Majority of construction starts in Oslo area

#### Construction starts per quarter

Units



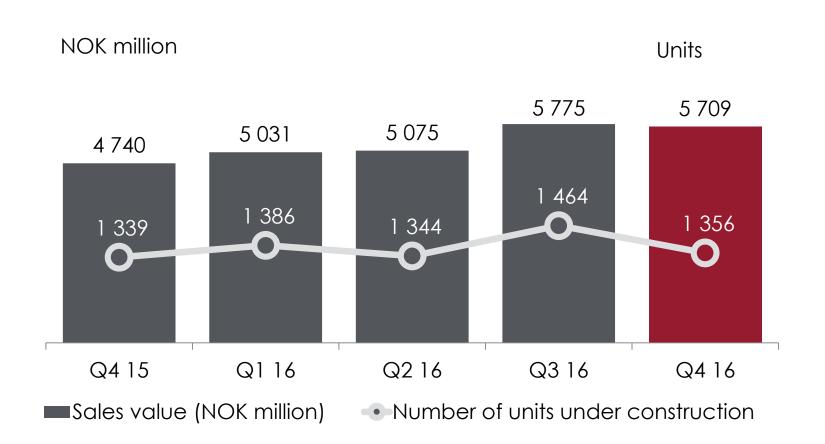
- 154 apartments in Oslo area
- 42 apartments in Trondheim area



Heimdal Stasjonsby, Trondheim

## High percentage of 2017/18 completions sold

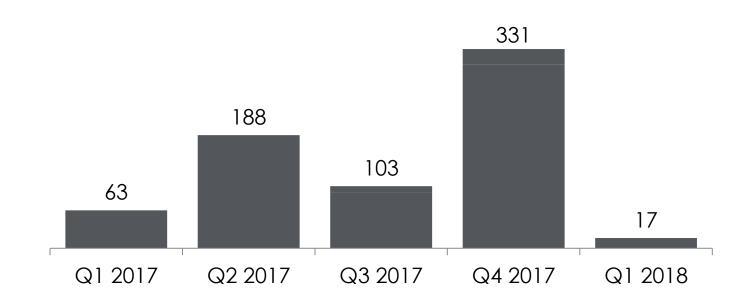
#### Sales value, units under construction



- Q4 2016: 85% of units under constructions sold by Q4 2016
- Q4 2016: 90% of construction volume in Greater Oslo

#### **Expected completions per quarter**





- Expected completions for 2017 as of Q4 16: 685 units
- 98% of 2017 completions sold by Q4 2016
- 87% of 2018 completions sold by Q4 2016

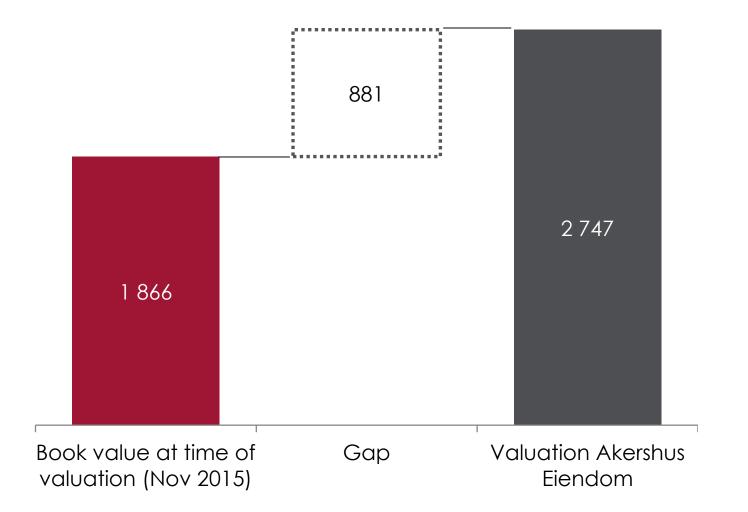
Note: All numbers are adjusted for Selvaag Bolig's ownership share in joint ventures.



### Book value and valuation - increased gap

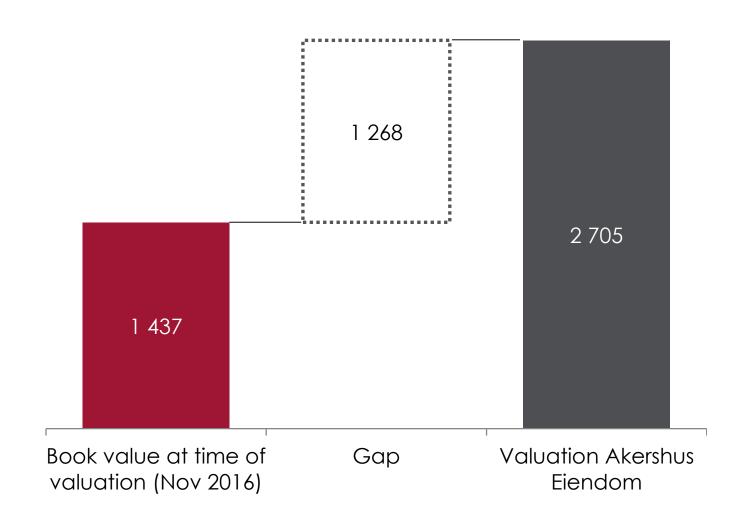
#### Q4 15: Book value vs. external valuation

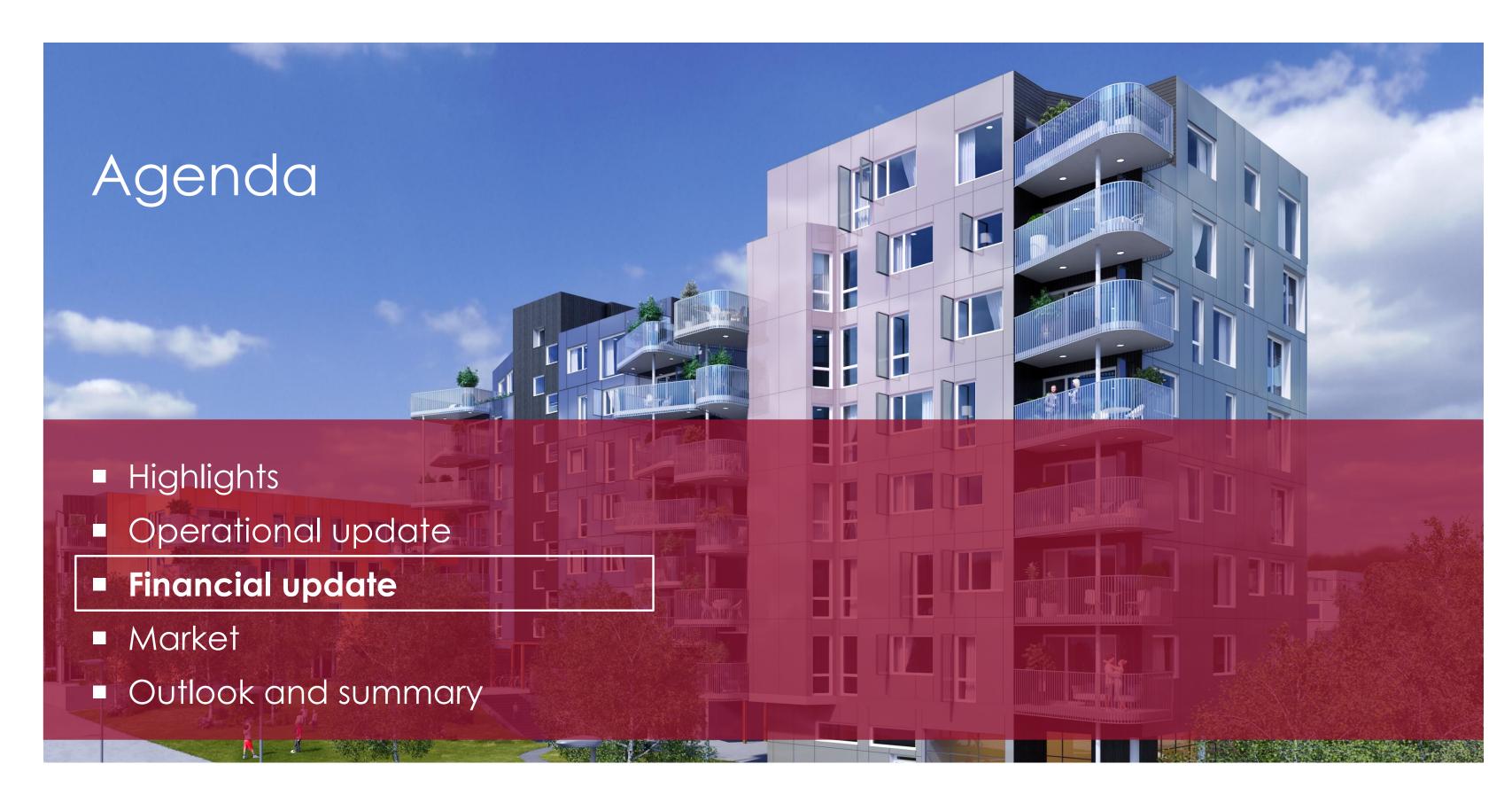
NOK million



#### Q4 16: Book value vs. external valuation

**NOK** million



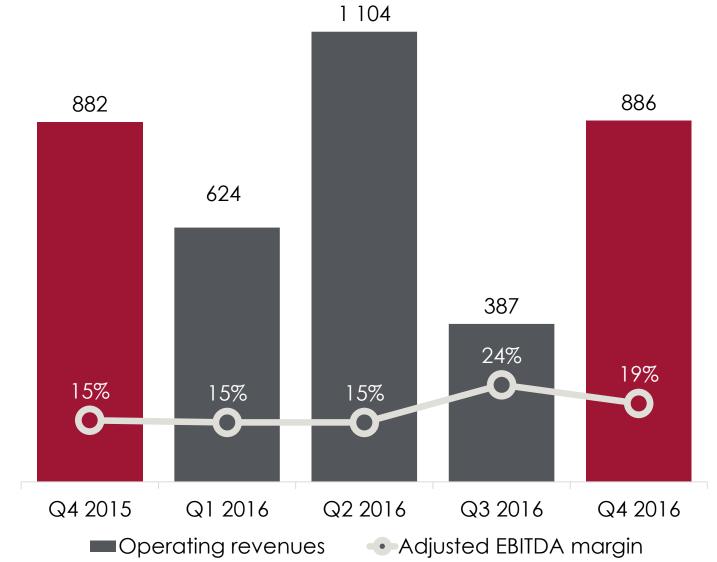


## Income statement highlights Q4 2016 (IFRS)

- 254 units delivered (235)
- Revenues NOK 886m (882)
  - Units delivered NOK 808m (870)
  - Other revenues NOK 22m, mainly lease income
  - Sale of commercial property NOK 55
- Project costs NOK 677m (716)
  - Of which NOK 36m are interests (38)
- Other costs NOK 71m (65)
  - Salaries, sales and marketing key components
- Adjusted EBITDA NOK 170m (133)
  - Adjusted for financial expenses included in project costs
- EBITDA NOK 134m (95)
- EPS in the quarter NOK 1.24 (0.72)

#### Revenues and adjusted EBITDA margin (IFRS)

NOKm

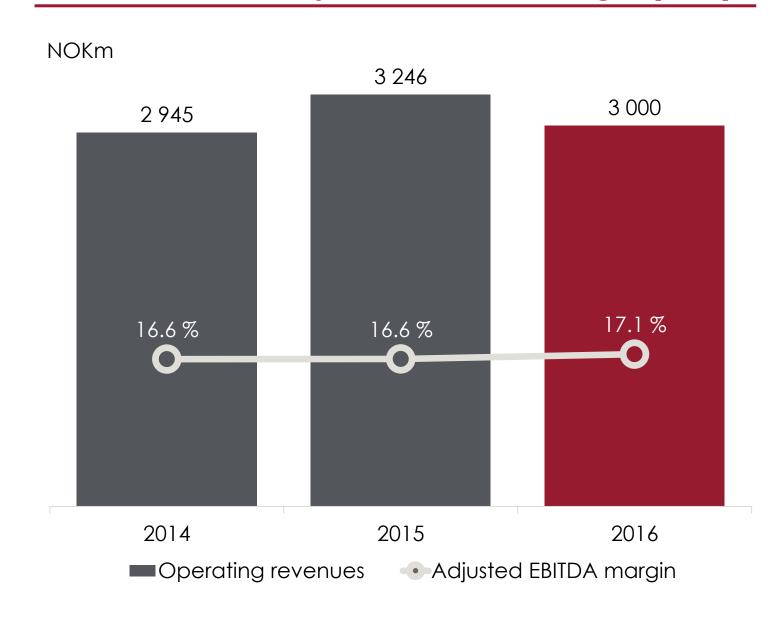




## Income statement highlights FY 2016 (IFRS)

- Delivery of 869 units (893)
- Revenues NOK 3 000m (3 246)
- EBITDA adjusted 514m (539)
  - Adjusted for financial expenses included in project costs
- EBITDA NOK 414m (428)
- Earnings per share full year NOK 3.21 (3.00)

#### Revenues and adjusted EBITDA margin (IFRS)

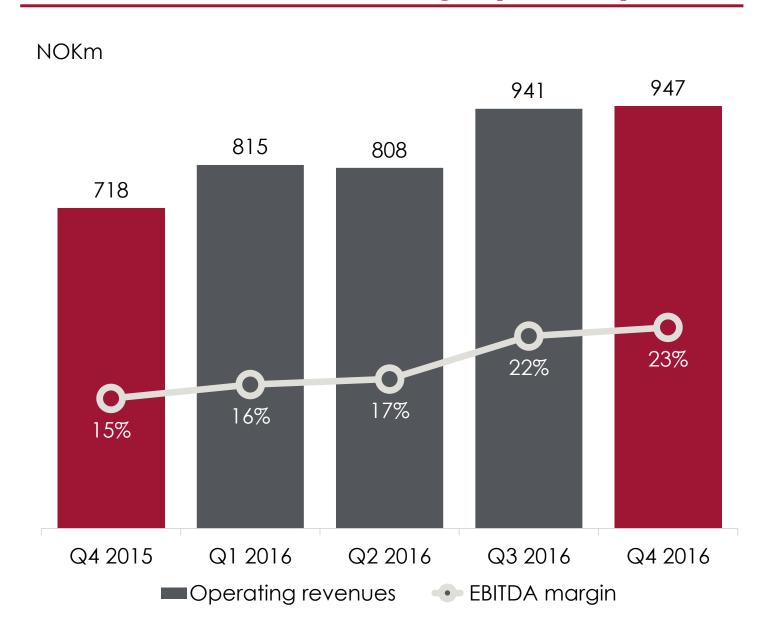






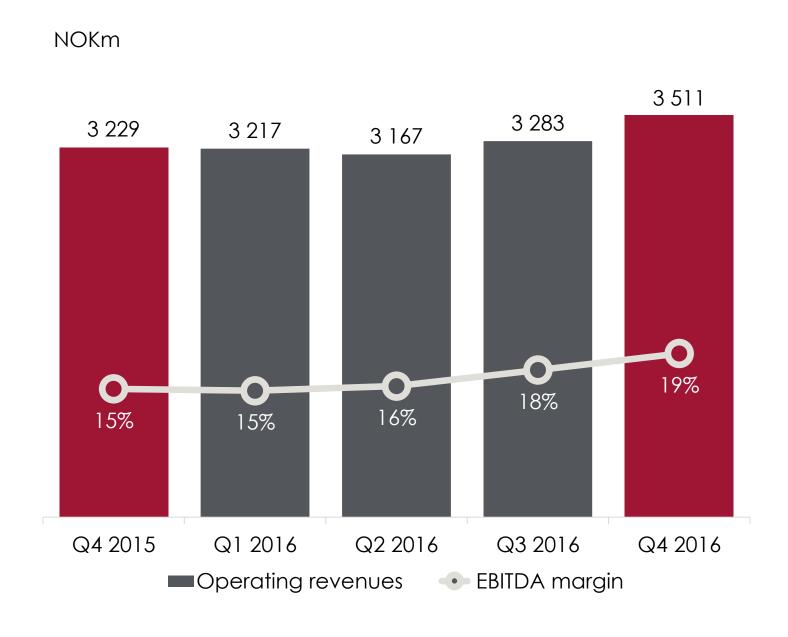
### Income statement highlights Q4 2016 (NGAAP)

#### Revenues and EBITDA margin (NGAAP)\*



#### \* Construction costs are exclusive of financial expenses in the segment reporting (NGAAP)

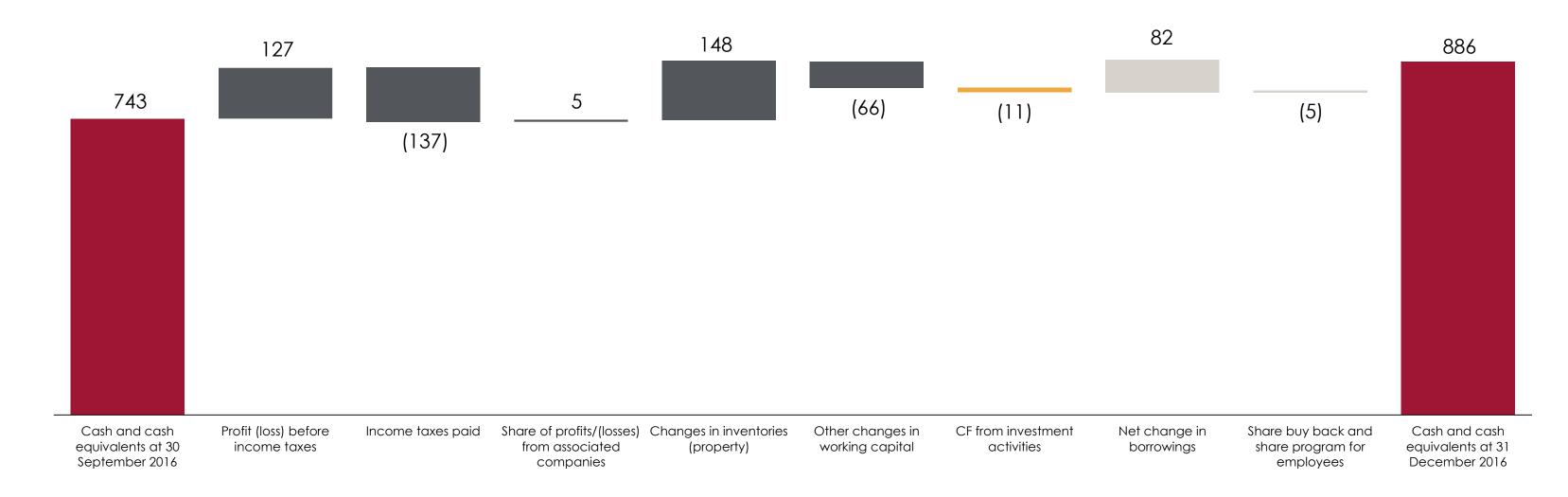
#### 12 months rolling revenues (NGAAP)\*







### Cash flow development Q4 2016



- Cash flow from operations positive with NOK 77m mainly due to units delivered
  - Partially offset by taxes paid
- Net positive change in borrowings
- Strong cash balance maintained

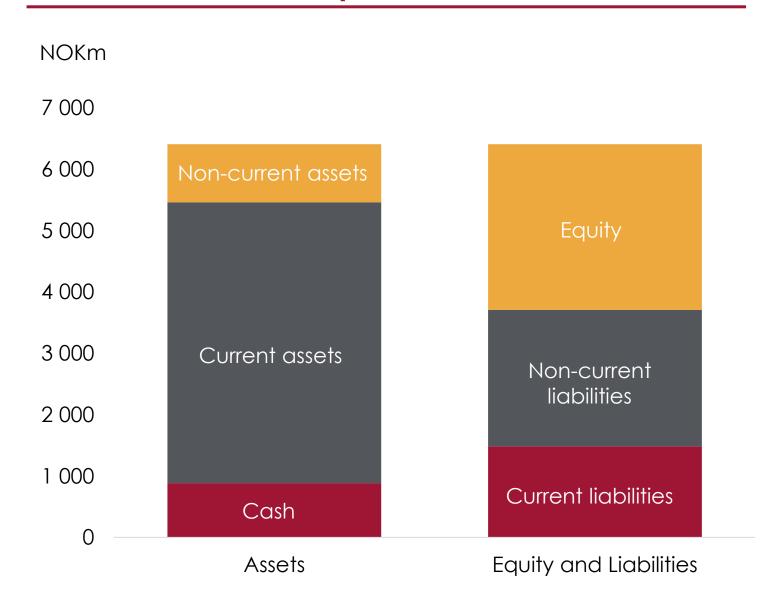
Note: Numbers under NOK 5m are excluded from the cash flow overview



### Balance sheet highlights Q4 2016

- Book value increased by NOK 1.2 to NOK 28.7 per share
  - Equity ratio 42.1%
- Changes from Q3 2016:
  - Inventories decreased by NOK 106m mainly due to units delivered
  - Trade receivables stable
  - Cash increased by NOK 143m
- Prepayments from customers accounts for NOK 468m of other current non interest-bearing liabilities

#### **Balance sheet composition**





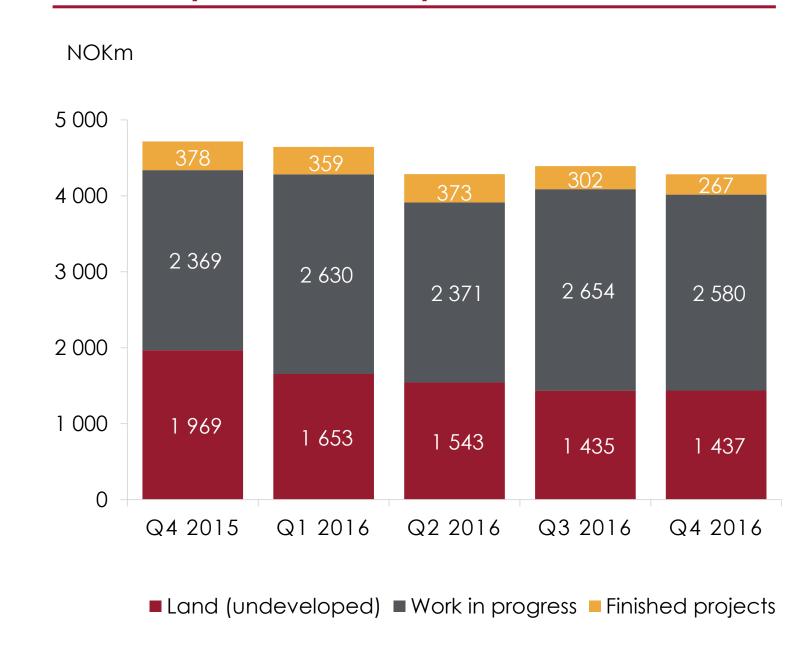


### Inventories (property) Q4 2016

#### Q4'16 vs Q3'16

- Land value up NOK 3m
- Work in progress down NOK 74m
  - Due to completions
- Finished goods down NOK 35m
  - Due to units delivered

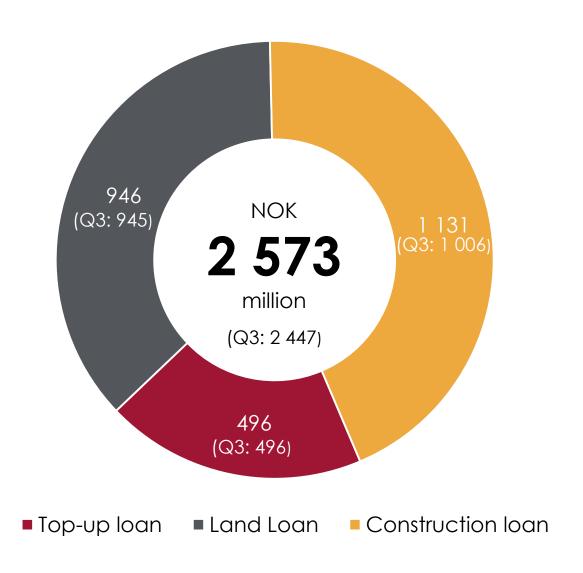
#### Inventory value development





### Sound debt structure

#### Interest bearing debt as at 31 December 2016



Note: Top-up loan of NOK 500m in the table differs form the summed up top up loan in the pie chart (NOK 496m). The difference is due to NOK -4m in amortized cost which is not actual debt.

	Loan facility	Drawn per 31 Dec. (NOKm)	Interest rate margin
1	NOK 500 million senior unsecured bond loan maturing in 2018	500	4.75%
2	NOK 150 million revolving credit facility from DNB maturing in 2016	0	2.00%
3	NOK 150 million working capital facility from DNB maturing in 2016	0	2.00%
4	Land loan facilities from a range of Nordic credit institutions	946	2.00% - 2.50%
5	Construction loan facilities from a range of Nordic credit institutions	1 131	1.75% - 2.70%

#### Total Q4 2016 net interesting bearing debt NOK 1 687 million

Total Q3 2016 net interesting bearing debt NOK 1 704 million

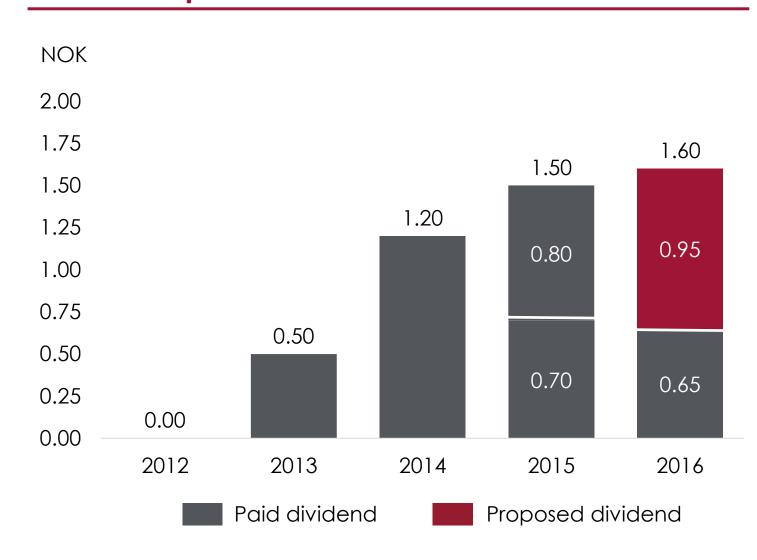




### Dividend

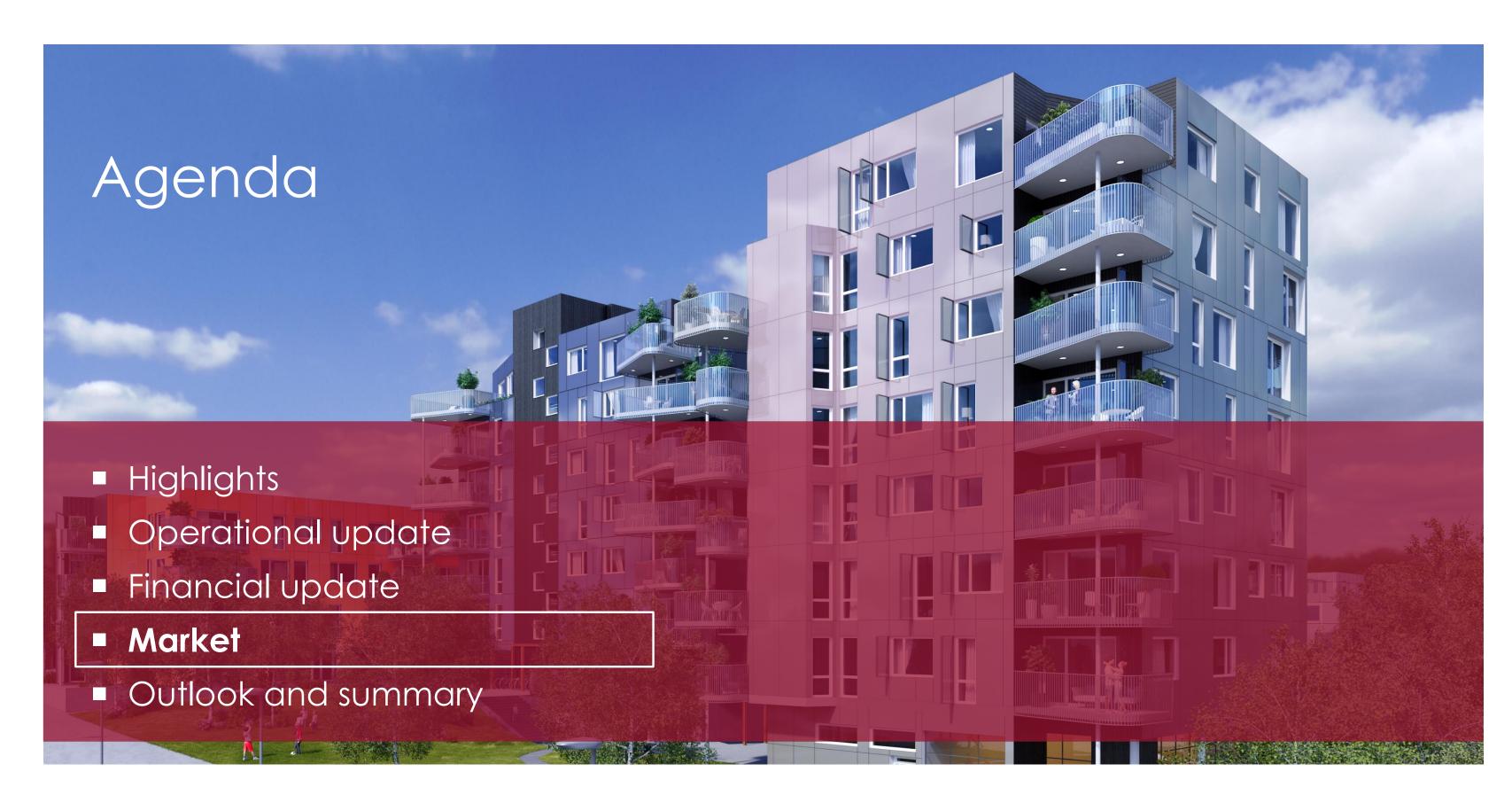
- Dividend policy
  - Up to 50 percent of net profit
  - Dividend pay-out twice a year from H1 2015
- FY'16 EPS NOK 3.21
- FY'16 dividend of NOK 1.60 per share
  - 50% of EPS
  - 1H'16 dividend of NOK 0.65 per share distributed
  - 2H'16 dividend of NOK 0.95 per share proposed

#### Dividend per share





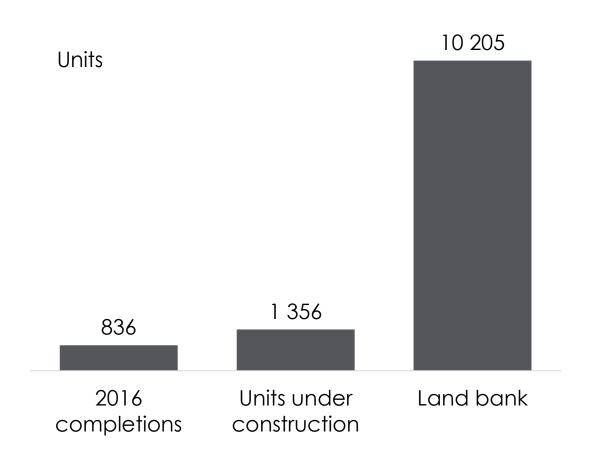


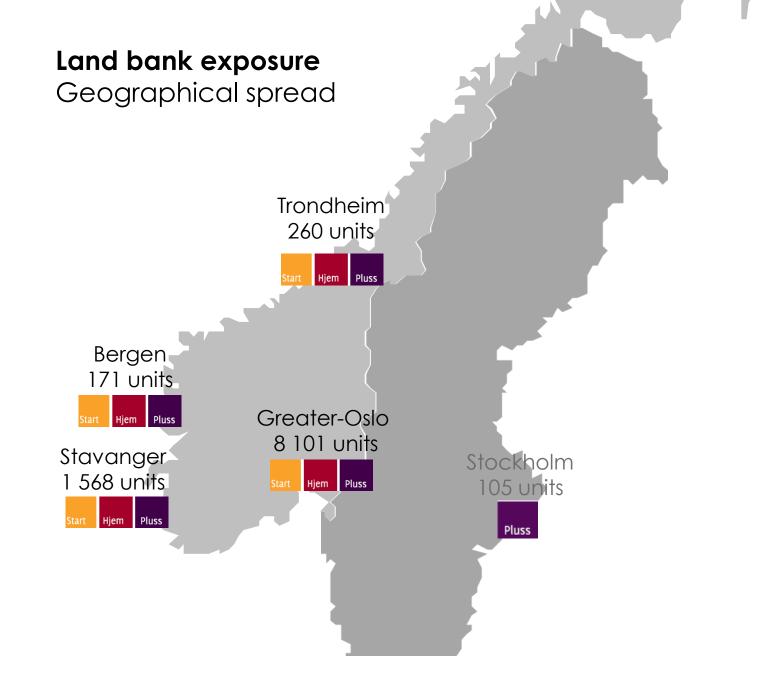


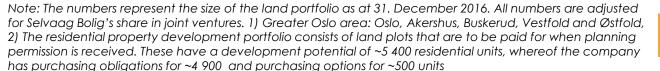
Substantial land bank focused on Norway's four largest growing urban areas

#### Land bank relative size

Units completed and under construction vs. land bank

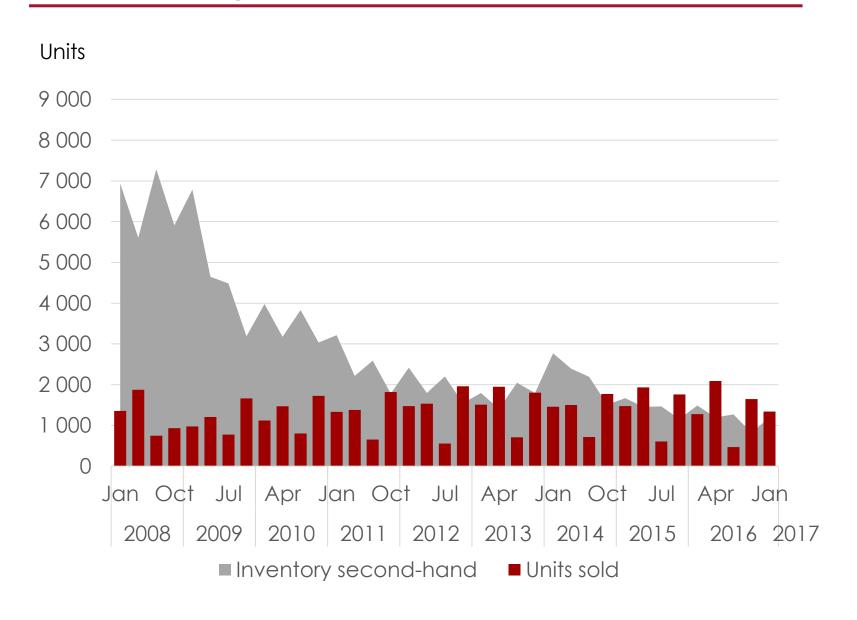






### Extraordinary low supply in Oslo

#### Oslo, January 2008-2017



#### Oslo, January 2017 sum-up

#### Second hand – average

- Sales price: NOK 73 184 per m<sup>2</sup>
- Turnover time: 15 days
- Price increase January: 2.6%
- Price increase last 12 months: 23.1%
- Units available for sale (31.01): ~1 050

#### New homes (not built)

■ Units available for sale (31.01): ~650

Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig





### New regulation for residential mortgage loans

#### Old regulation

- Loan-to-value ratio on secondary homes in Oslo at 85 per cent
- Flexibility regarding gross annual income/collected debt
- Instalment required for loans exceeding 70% of housing value

#### New regulation

- Caps loan-to-value ratio on secondary homes in Oslo at 60 per cent
- Limiting borrower's collected debt to five times gross annual income
- 3. Instalment required for loans exceeding 60% of housing value

#### Possible effects

 Increased price pressure in regions around Oslo

- Increased demand for apartments under 5 million
- Increased price pressure on small apartments in Oslo

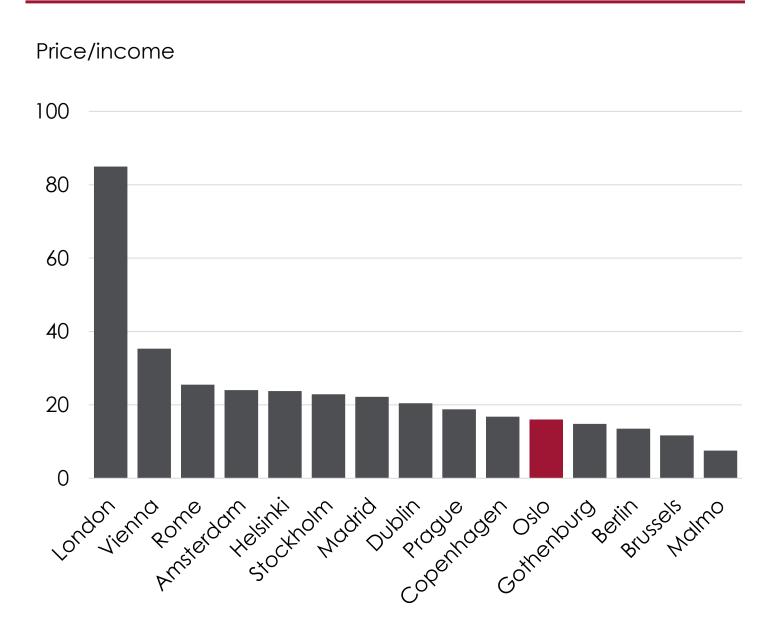
The new regulation applies until 30 June 2018 Source: Ministry of Finance, Norway



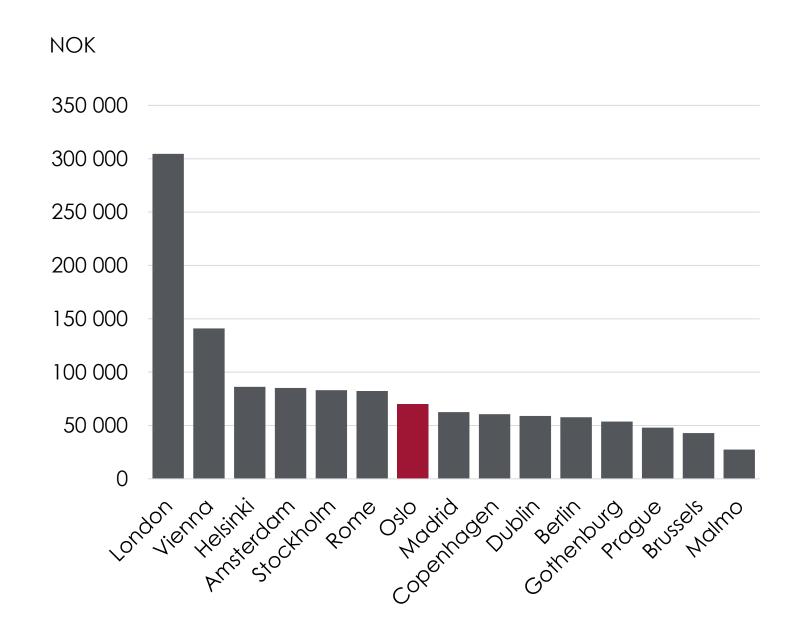


### Oslo price level vs. other European cities

#### Current price to income ratios



#### Prices per square metre in NOK



Selected European cities

Source: Ny Analyse, Global Property Guide, Eiendom Norge, Svensk Mäklarstatistik, OECD

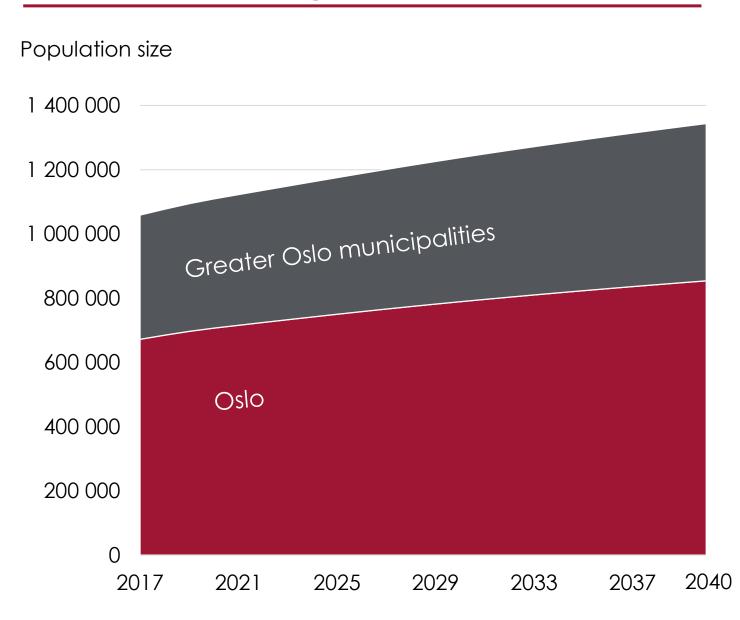




### Urbanisation in Greater Oslo towards 2040

- Rapid population growth in Oslo followed by stable development
  - 30% population growth expected from 2017 to 2040
- Stable population growth to municipalities surrounding Oslo
  - 28% population growth expected from 2017 to 2040

#### > 80 000 next five years



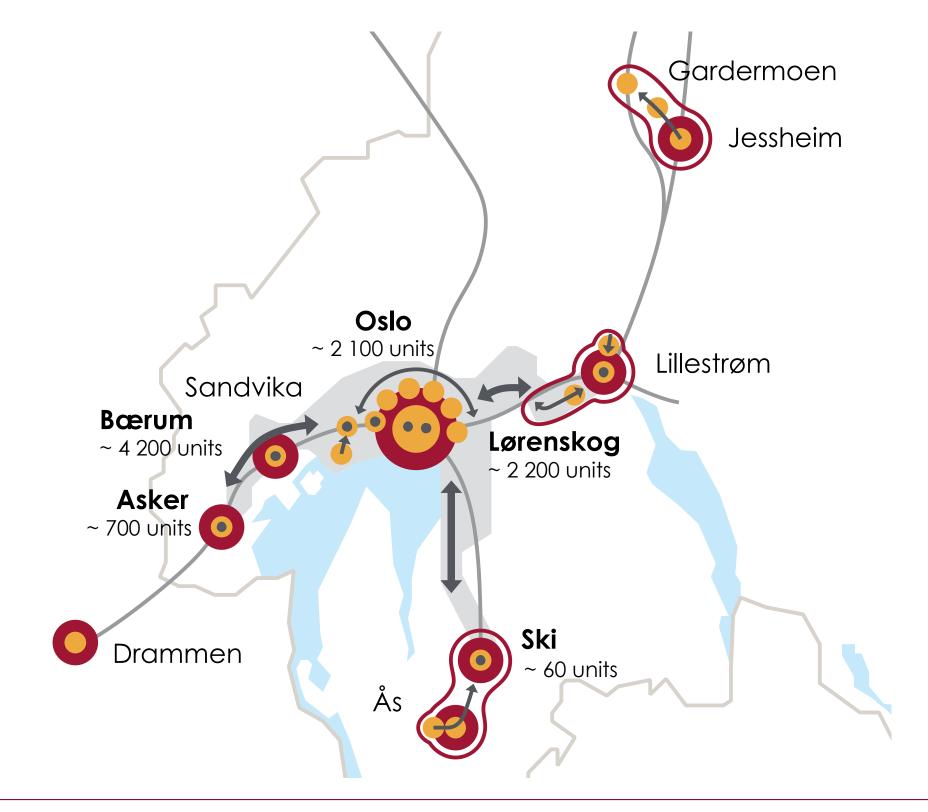
Greater Oslo municipalities include: Ski, Ås, Oppegård, Bærum, Asker, Lørenskog, Skedsmo, Ullensaker Source: Statistics Norway





### Growth areas in Greater Oslo

- Oslo and regional cities
- Regional areas for labour intensive activities
- Priority areas for commercial and urban development
- Regional public transport hubs
- Public transport connecting regional cities and office locations



Note: The numbers are not adjusted for Selvaag Bolig's share in joint ventures Source: Plansamarbeidet Oslo-Akershus, Selvaag Bolig





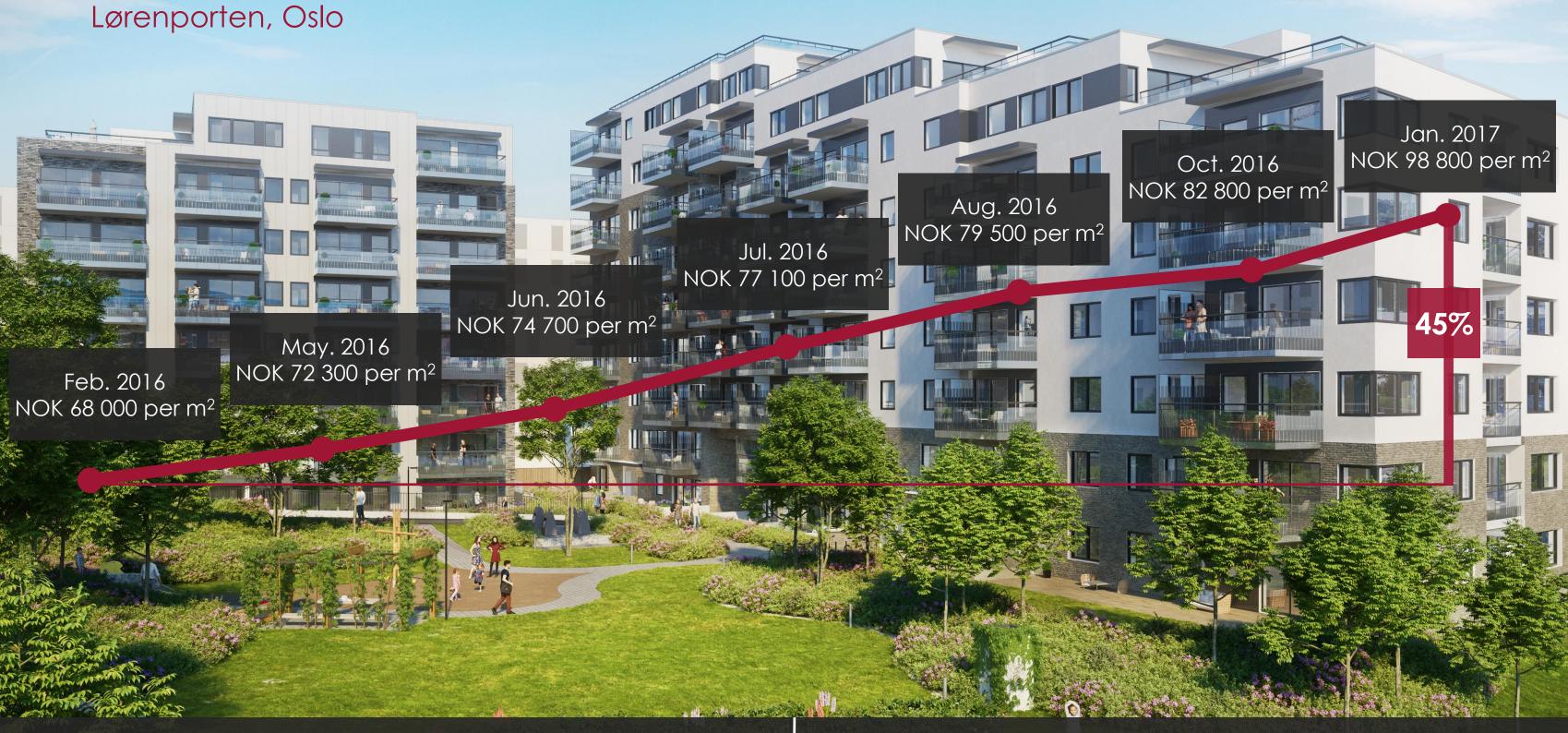
## Selvaag Bolig to build ~2 000 units at Fornebu



- Land acquired at Fornebu, Bærum
- 50/50 JV with Trond and Frederik Mohn
- SBO's largest land acquisition to date

- Approximately 2 000 units
- Expected sales value NOK 10 billion
- Sales start expected in 2020

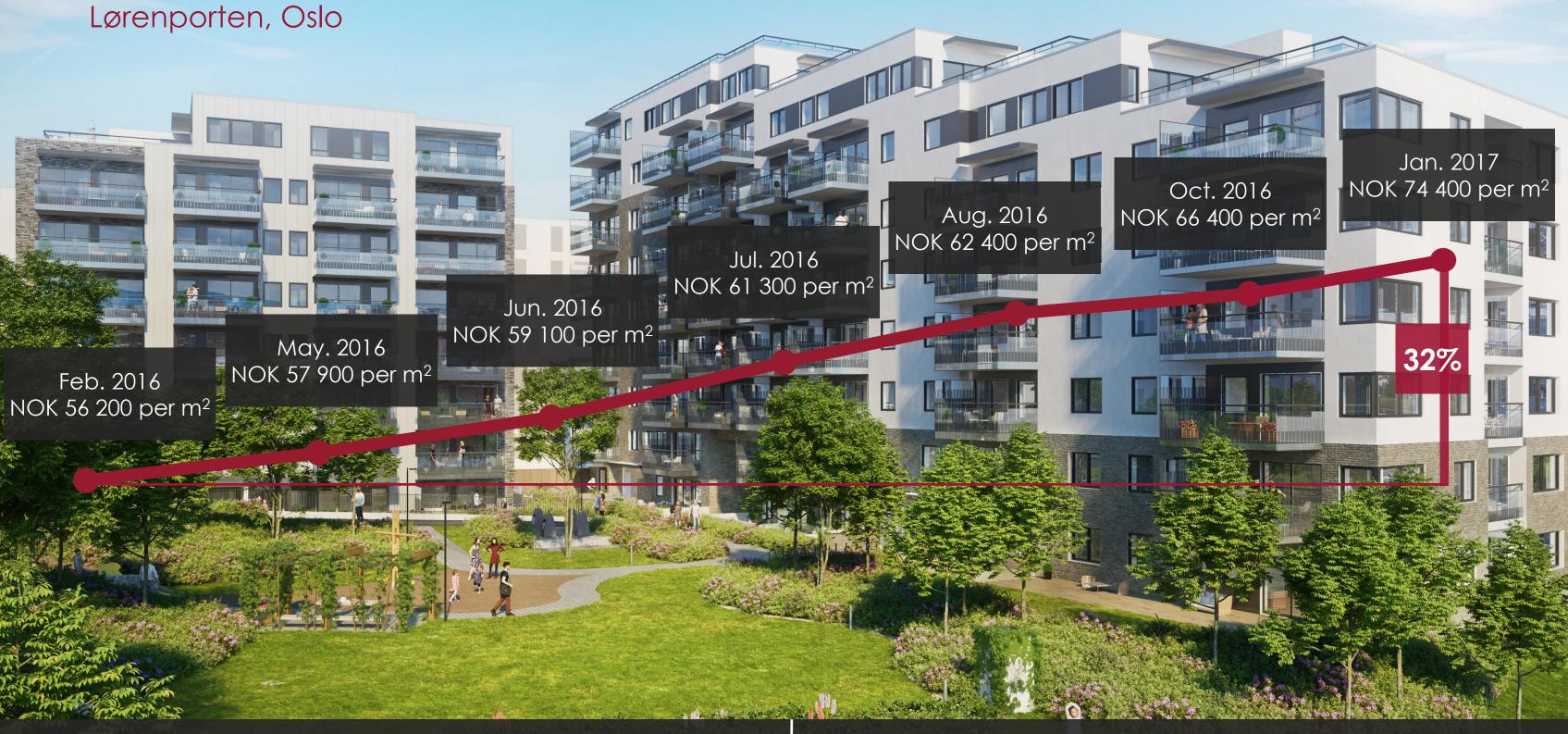
## 11-month price growth 42 m2, 1 bedroom apartment



Total: 430-500 units | 1-4 rooms | 35-119 m<sup>2</sup> 182 of 228 units sold per 03 February 2017

Time from acquisition to sales start: 11 months

## 11-month price growth 89 m2, 3 bedroom apartment

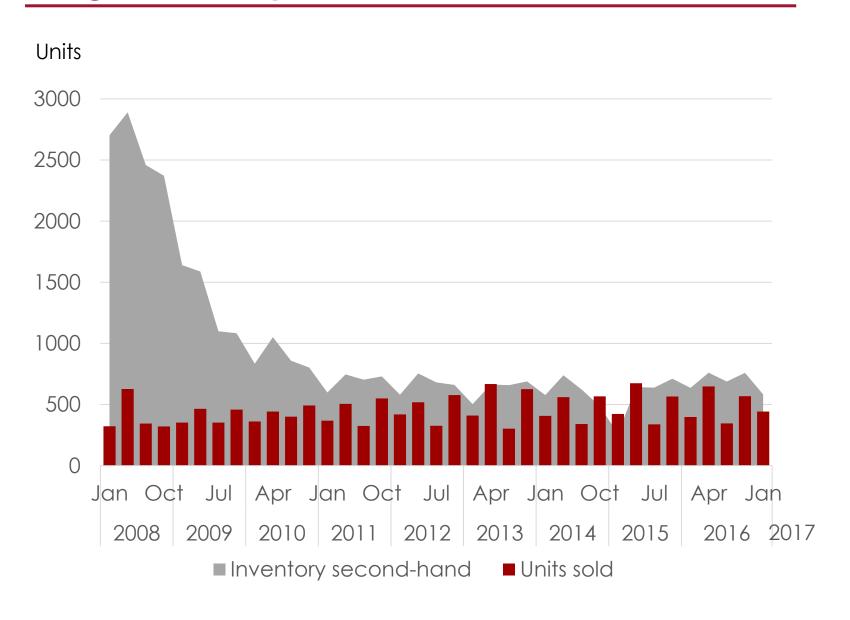


Total: 430-500 units | 1-4 rooms | 35-119 m<sup>2</sup> 182 of 228 units sold per 03 February 2017

Time from acquisition to sales start: 11 months

### Sound supply/demand in Bergen

#### Bergen, January 2008-2017



#### Bergen, January 2017 sum-up

Second hand - average

- Sales price: NOK 42 041 per m<sup>2</sup>
- Turnover time: 33 days
- Price increase January: 1.7%
- Price increase last 12 months: 3.9%
- Units available for sale (31.01): ~600

New homes (not built)

Units available for sale (31.01): ~825

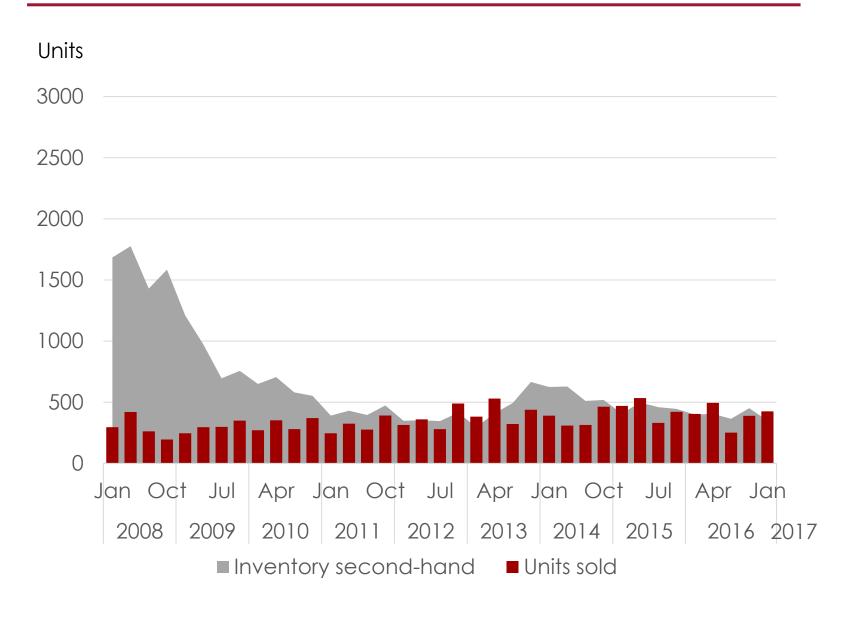
Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig





### Balanced market in Trondheim

#### Trondheim, January 2008-2017



#### Trondheim, January 2017 sum-up

Second hand – average

Sales price: NOK 43 508 per m<sup>2</sup>

Turnover time: 28 days

Price increase January: 2.0%

Price increase last 12 months: 9.2%

Units available for sale (31.01): ~350

New homes (not built)

■ Units available for sale (31.01): ~575

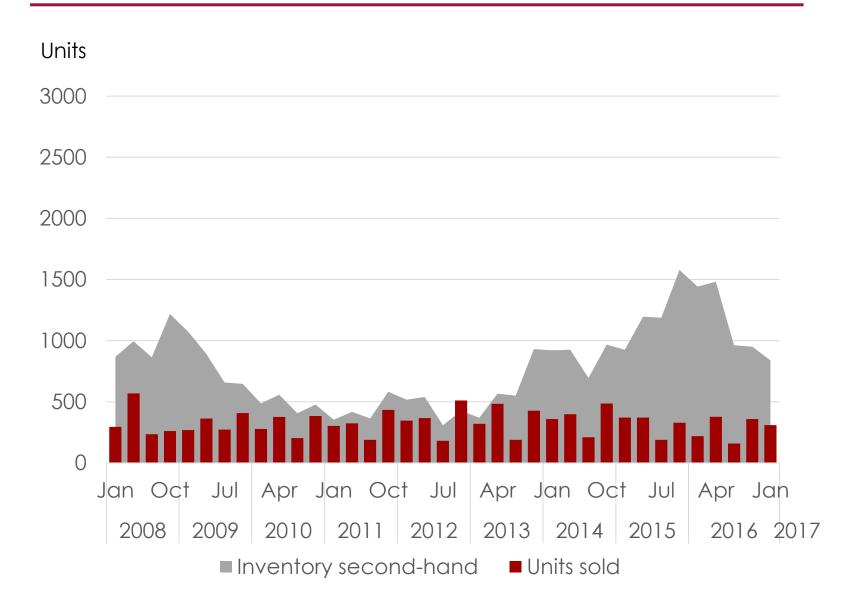
Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig





### Recovery in Stavanger market

#### Stavanger area, January 2008-2017



Second hand market: Stavanger, Sola, Randaberg and Sandnes New homes market: Stavanger

Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig

#### Stavanger, January 2017 sum-up

Second hand (Stavanger only) - average

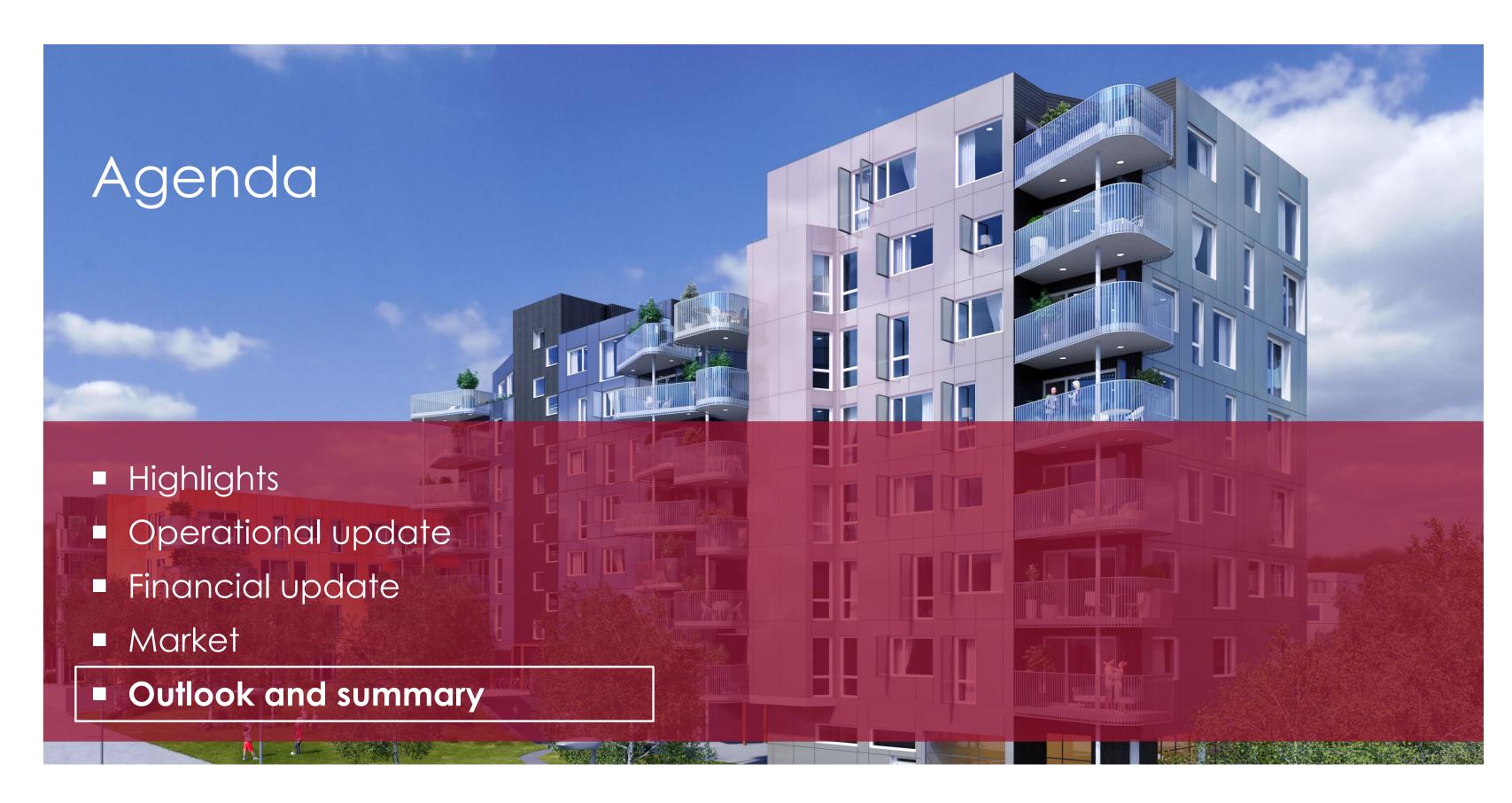
- Sales price: NOK 36 981 per m<sup>2</sup>
  - Jan. 16: NOK 36 099 per m<sup>2</sup>
- Turnover time: 69 days
- Price increase January: 2.1%
- Price decrease last 12 months: 2.8%
- Units available for sale (31.01): ~450
  - **31.01.16:** ~850
- Second hand sales January: 198 units (Jan. 16: 126 units)

New homes (not built)

- Units available for sale (31.01): ~275
  - **31.01.16:** ~400







### Summary

- All-time high results and sales values reflect market and business model
- SBO's average 1 bedroom apartment increased by 30% in 2016
- High percentage of 2017/18 completions sold
- Proposed H2'16 dividend of NOK 0.95 per share, total FY'16 dividend of NOK 1.60



Hovinenga, Oslo

### Thank you for your attention – follow us online!

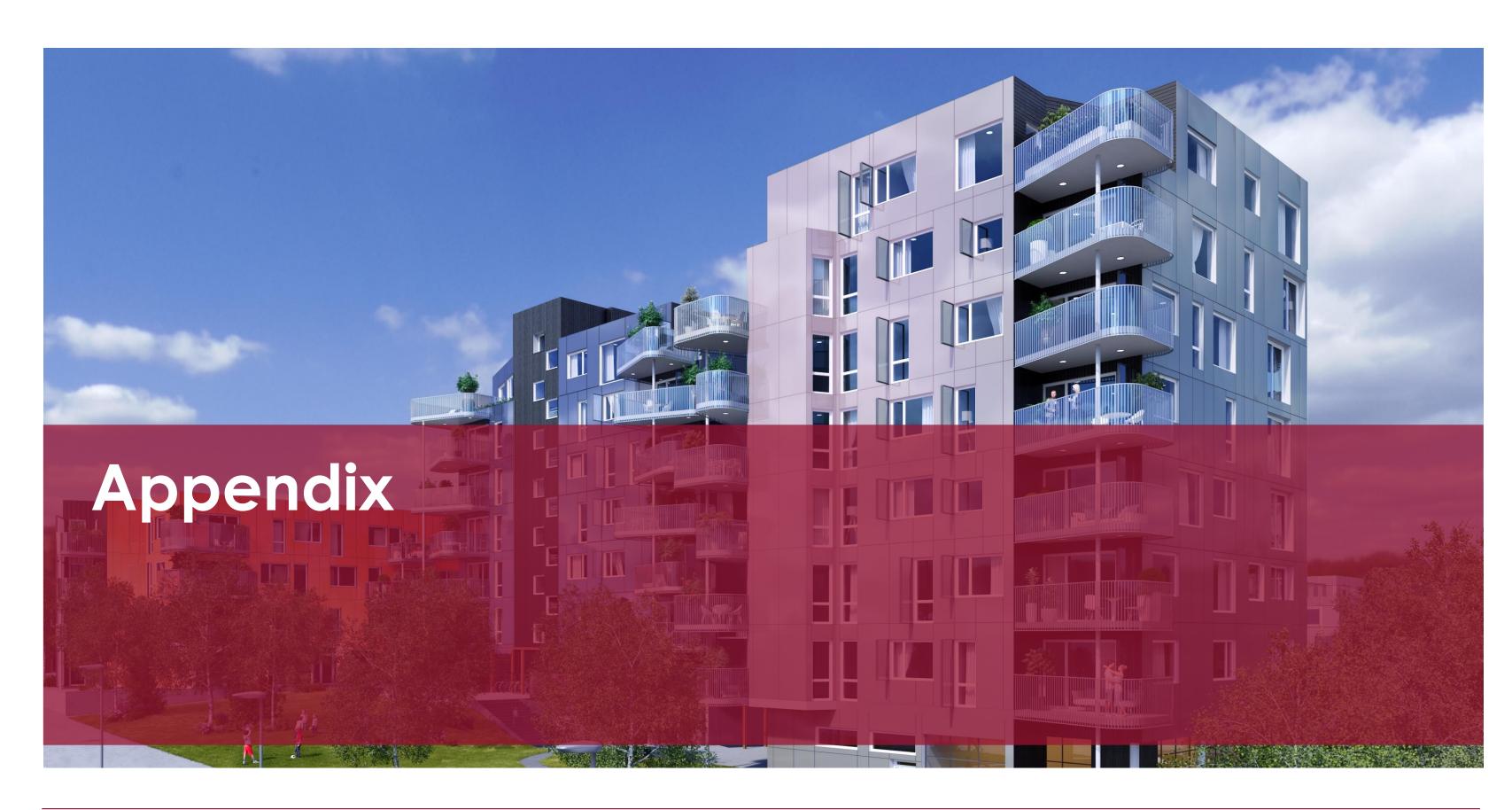
Next event: 1<sup>st</sup> quarter 17, 22 May 2017



@SelvaagAksjen





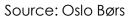






# Share performance since IPO in June 2012









## Largest shareholders at 31 December 2016

Shareholder	# of shares	% share
SELVAAG GRUPPEN AS	50 180 087	53.5%
SKANDINAVISKA ENSKILDA BANKEN AB *)	5 268 003	5.6%
MORGAN STANLEY & CO. INTERNATIONAL *)	2 782 677	3.0%
FLPS - ALL SECTOR SUB	2 581 800	2.8%
PARETO AS	2 065 624	2.2%
VERDIPAPIRFONDET PARETO INVESTMENT	1 596 000	1.7%
HOLTA INVEST AS	1 200 000	1.3%
VERDIPAPIRFONDET ALFRED BERG GAMBA	1 061 201	1.1%
REGENTS OF THE UNIVERSITY OF MICHI	1 045 000	1.1%
STOREBRAND NORGE I VERDIPAPIRFOND	1 002 959	1.1%
MP PENSJON PK	962 872	1.0%
EVERMORE GLOBAL VALUE FUND	892 805	1.0%
JPMORGAN CHASE BANK, N.A., LONDON *)	862 364	0.9%
J.P. MORGAN SECURITIES LLC *)	785 000	0.8%
HOLBERG NORGE	724 667	0.8%
STATE STREET BANK AND TRUST COMP *)	658 639	0.7%
VERDIPAPIRFONDET DNB SMB	641 173	0.7%
SELVAAG BOLIG ASA **)	637 958	0.7%
JPMORGAN CHASE BANK, N.A., LONDON *)	564 073	0.6%
BANAN II AS	555 190	0.6%
Total 20 largest shareholders	76 068 092	81.1%
Other shareholders	17 697 596	18.9%
Total number of shares	93 765 688	100.0%

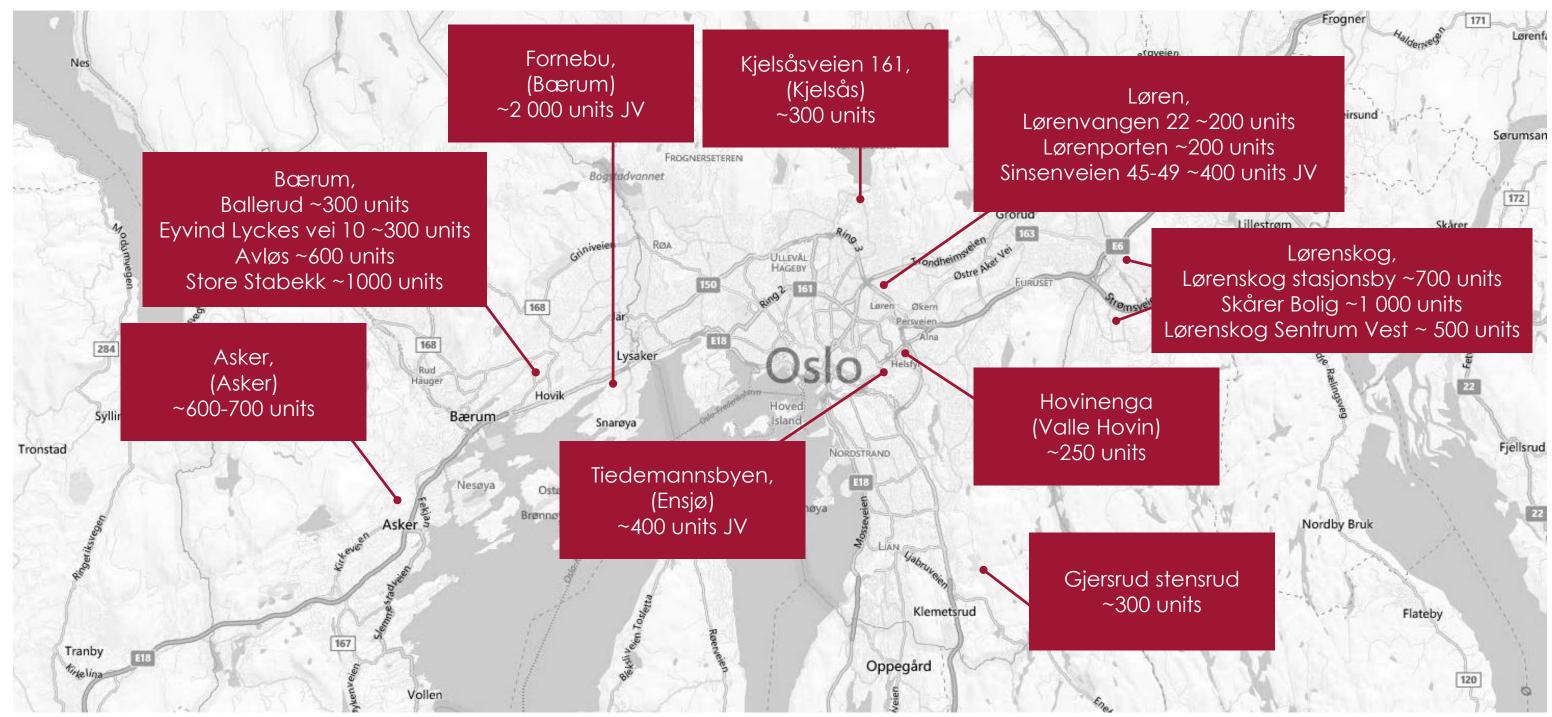
<sup>\*)</sup> Updated shareholder list and further information regarding nominee accounts is presented at: http://sboasa.no/en/Aksjeinformasjon/Aksjonarer.aspx

<sup>\*\*)</sup> The shares were purchased for the company's share programmes for employees





## Selected projects in Oslo 2017 ->



\*The numbers are not adjusted for Selvaag Bolig's share in joint ventures





# Value creation in Selvaag Bolig

12 – 24 MONTHS 6 – 36 MONTHS 6 – 12 MONTHS 3 - 9 MONTHS development Residential Acquire and Marketing refine land for Project design Construction and sale development creation Value **Construction start** Sales start Zoning **Deliveries** Plan and Buy (i) options on Target 60% pre-sale Fixed price contracts with optimization unzoned land, or (ii) prepare for before start-up reputable and solid **Project** construction ready to build land (irrevocable purchase counterpart contracts) Lever acquired land Construction costs financed Prices on remaining to improve ROE with construction loans 40% increased Target 100% sale at delivery





phase

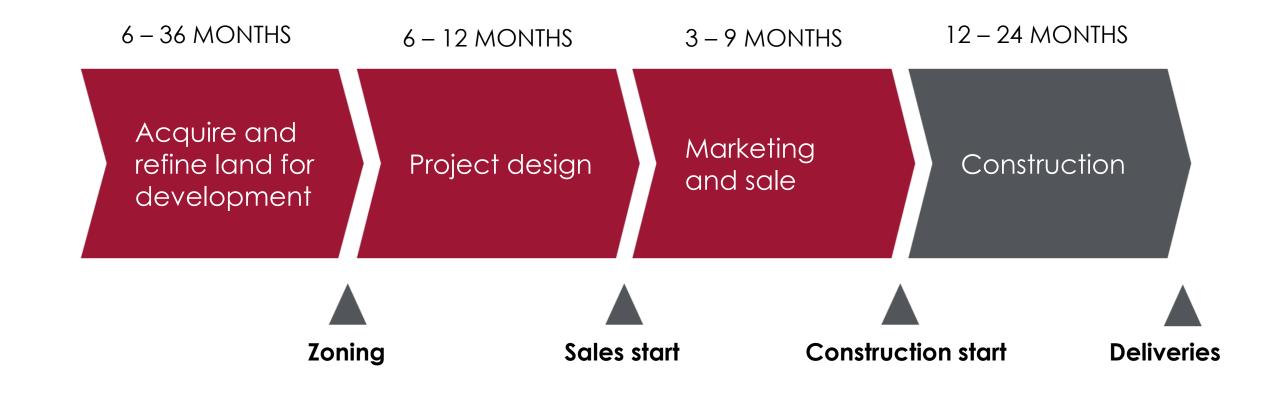
gradually during sell out

# Value creation and project cash flow

Residential development

Value creation

Cash flow example



- E.g., total land cost:
  MNOK 100 (50% equity
  + 50% loans)
- E.g., total revenues: MNOK 550
- App. 1% of total cost
- Development cost: MNOK 5
- 50% of land loan converted to construction loan
- Total equity: MNOK 55
- NGAAP: Profit in P&L through percentage of completion method commences

- No more equity required
- Profit: MNOK 77 (14% of project turnover)
- IFRS: Average profit at delivery: 14% of project turnover
- NGAAP: Average accumulated profit: 14% of project turnover





# Norwegian housing market

- Low risk for housebuilders
  - Advance sales: banks require that 50-70% of homes are sold before construction starts
  - Binding offers: offer to purchase is a binding sales contract, and requires a 10% minimum cash deposit
- High level of home ownership
  - 85% (one of the world's highest)
- Economic benefits for home owners
  - 25% of mortgage loan interest payments are tax-deductible
  - Transfer stamp duty for new houses is lower than for second-hand homes
- Strong population growth
  - Norway's urban areas are among the fastest growing in Europe
  - Good demand for new homes





# Selvaag Bolig – value proposition

Selvaag Bolig ASA is a Norwegian residential property developer with no in-house construction arm, which controls the entire value chain from the acquisition of land to the sale of homes.

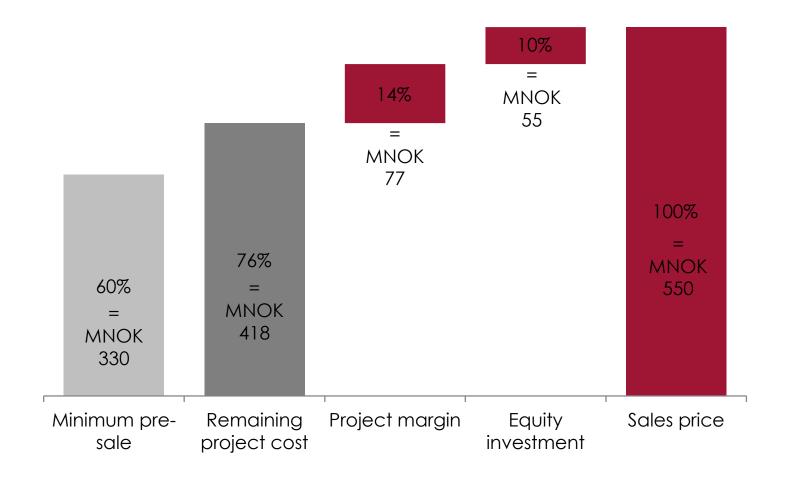
- Low risk business model
  - 60 per cent presale before construction starts
  - Only present in fast growing urban regions with high demand and large market depth
  - Very competitive prices ensure a broad customer base
- No in-house construction arm
  - All construction activity put out to competitive tender
  - Lower building costs
  - Fixed construction price
  - Reduced risk
  - Smaller exposure to market fluctuations
- Defined housing concepts
  - Aimed at broad consumer categories
  - Profit maximisation in all projects
  - Large projects with more than 150 apartments
- Large land bank
  - Several thousand homes under development in Norway's four fastest growing urban regions





#### Low-risk business model

#### Risk profile at start of a MNOK 550 project



- Selvaag's equity investment in a project and project margin bring the remaining project cost down to 74%-78%
- With minimum 60% pre-sale there is limited remaining project risk. For the the remaining 40% a price reduction of 35% would recover equity
- 85% of units in production are sold at end Q4'16

#### De-risking in key stages of projects

1
Land purchase
conditional on
zoning approval

- Purchase and payment of land takes place after zoning plan approval. If this is not obtained, the purchase is cancelled
- SBO is in charge of the zoning process

2
Land purchase
price based on
market value at
time of zoning
approval

- Purchase price is decided by a land appraisal made by three external consultants at the time of zoning approval
- The median valuation is used as purchase price

3
Minimum sales
rate of 60% before
construction

- Pre-sales of minimum 60% secures the majority of revenue before construction
- 10% of purchase price paid by the buyer at point of sale, and proof of financing for the remaining amount is required

4
Fixed price construction contract

- Construction contracts with solid counterparties are made with fixed price
- Project costs are secured before construction starts





### Income statement IFRS

(figures in NOK million)	Q4 2016	Q4 2015	2016	2015
Total operating revenues	885.5	882.0	3 000.3	3 246.0
Project expenses	(677.0)	(716.0)	(2 379.7)	(2 608.5)
Other operating expenses	(69.1)	(59.2)	(231.2)	(217.4)
Other gains (loss)	0.1	-	31.7	-
Associated companies and joint ventures	(5.3)	(11.4)	(7.1)	8.3
EBITDA	134.2	95.4	414.0	428.4
Depreciation and amortisation	(1.8)	(6.2)	(20.1)	(24.1)
EBIT	132.4	89.2	393.9	404.3
Net financial expenses	(4.9)	(8.6)	(29.3)	(33.1)
Profit/(loss) before taxes	127.5	80.6	364.6	371.2
Income taxes	(11.7)	(13.1)	(63.7)	(91.8)
Net income	115.8	67.5	300.9	279.4
Net income for the period attributable to:				
Non-controlling interests	0.1	(0.1)	(0.3)	(1.8)
Shareholders in Selvaag Bolig ASA	115.7	67.6	301.2	281.1





### Cash Flow statement

(figures in NOK million)	Q4 2016	Q4 2015	2016	2015
Net cash flow from operating activities	77.0	149.3	440.3	465.9
Net cash flow from investment activities	(11.1)	5.4	(14.8)	(15.5)
Net cash flow from financing activities	77.0	(287.0)	(211.5)	(344.1)
Net change in cash and cash equivalents  Cash and cash equivalents at start of period  Cash and cash equivalents at end of period	142.9 743.3 886.2	(132.3) 804.6 672.3		106.4 565.9 672.3



### Balance sheet

(figures in NOK million)	2016	Q3 2016	2015
Intangible assets	383.4	383.4	397.2
Property, plant and equipment	10.9	11.8	20.3
Investments in associated companies and joint ventures	289.8	279.5	183.4
Other non-current assets	261.1	259.4	114.6
Total non-current assets	945.1	934.1	715.5
Inventories (property)	4 284.0	4 390.4	4 715.4
- Land	1 437.3	1 434.7	1 968.8
- Work in progress	2 579.7	2 653.5	2 368.5
- Finished goods	267.1	302.3	378.1
Other current receivables	293.3	139.7	147.9
Cash and cash equivalents	886.2	743.3	672.3
Total current assets	5 463.5	5 273.5	5 535.5
TOTAL ASSETS	6 408.7	6 207.6	6 251.1
Equity attributed to shareholders in Selvaag Bolig ASA	2 689.9	2 577.6	2 539.6
Non-controlling interests	9.3	9.2	9.6
Total equity	2 699.2	2 586.8	2 549.2
Non-current interest-bearing liabilities	2 038.7	2 145.4	1 846.7
Other non-current non interest-bearing liabilities	186.1	202.9	262.2
Total non-current liabilities	2 224.7	2 348.2	2 108.9
Current interest-bearing liabilities	534.7	301.7	771.3
Other current non interest-bearing liabilities	950.1	970.8	821.7
Total current liabilities	1 484.8	1 272.5	1 593.0
TOTAL EQUITY AND LIABILITIES	6 408.7	6 207.6	6 251.1

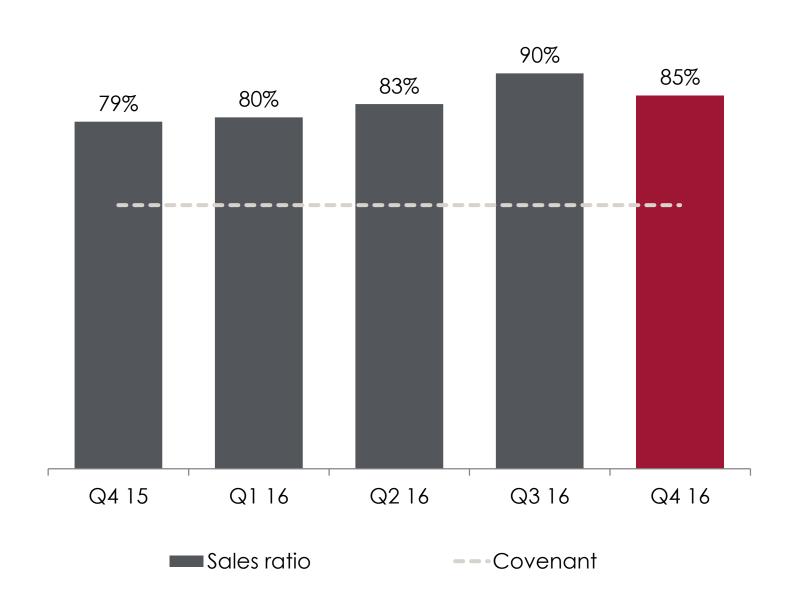


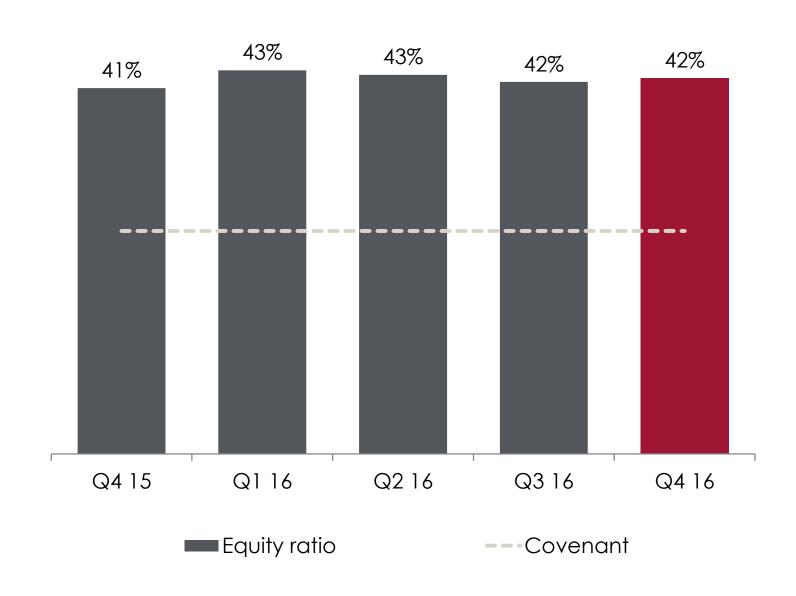


## In compliance with financial covenants

Sales ratio covenant (minimum 60.0%)

Equity ratio covenant (minimum 25.0%)





# Substantial portfolio for development

#### Total land bank portfolio at 31 December 2016

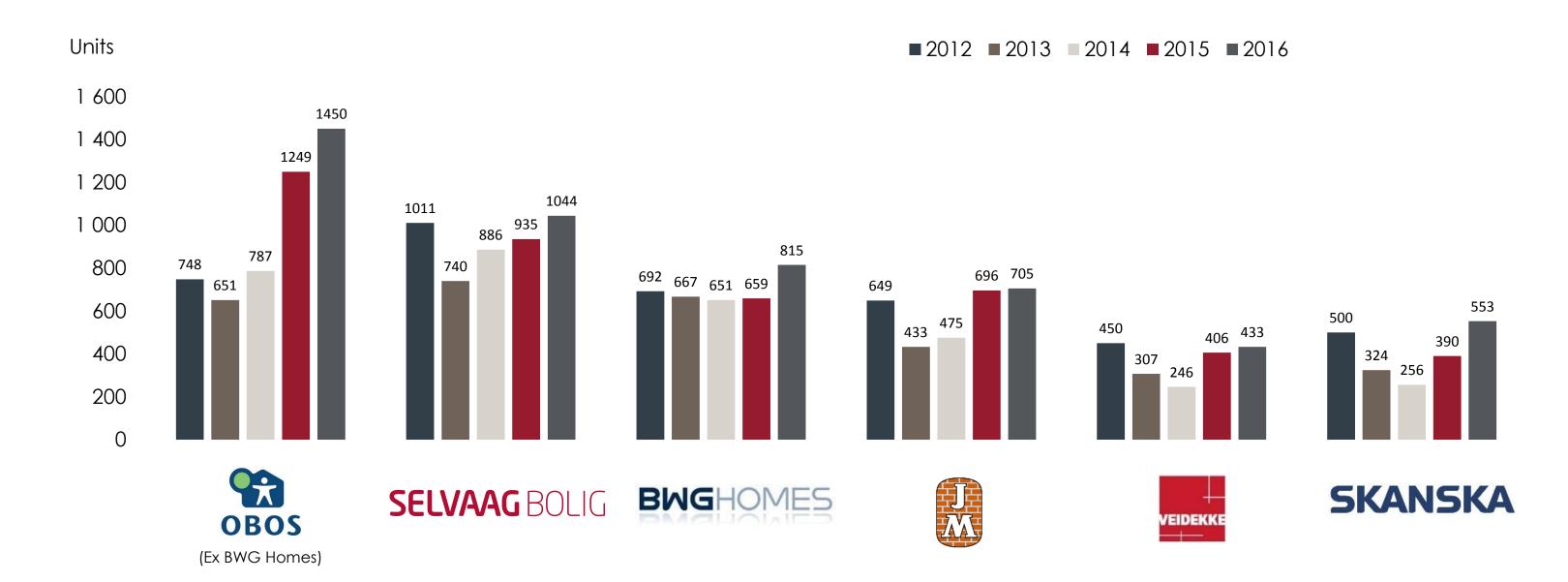
Units 500 4 900 10 200 550 4 250 Option Obligation to acquire Total Land bank JV Land bank included in the balance sheet





# Strong overall sales

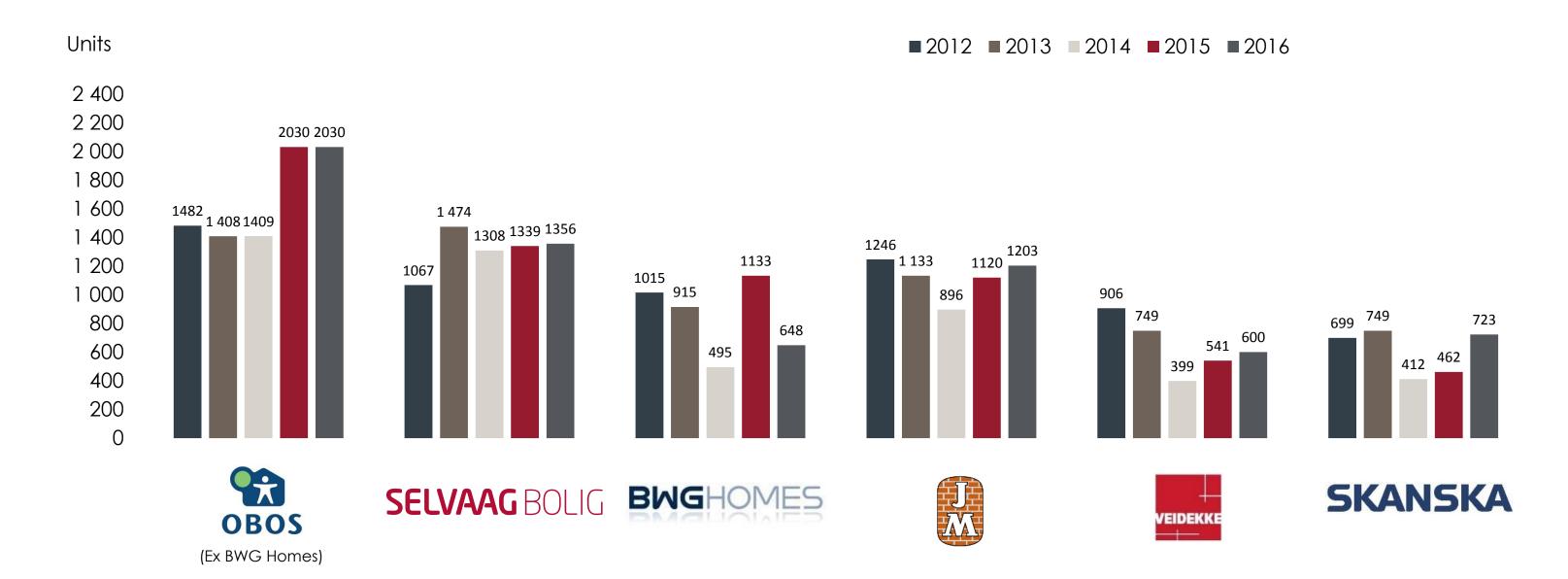
#### Sales activity vs. peers last 5 years





# Maintaining strong market position

#### Units under construction vs. peers (net figures)





## Construction starts in the quarter

#### Construction starts, scheduled completion and expected revenue

Quarterly, expected revenues (IFRS) in NOK million

Q4 2016 Q1 2017 Q2 2017 Q3 2017 Q4 2017 Q1 2018 Q2 2018 Q3 2018 Q4 2018 Q1 2019 Q2 2019 Q3 2019

Heimdal Stasjon (Onsite)

Nybyen Økern (Onsite)

Lørenporten (Onsite)







# Operational highlights – key operating figures

	Q4 15	Q1 16	Q2 16	Q3 16	Q4 16
Number of units sold	209	280	326	277	161
Number of construction starts	171	230	253	223	196
Number of units completed	258	183	295	103	255
Number of units delivered	235	179	307	129	254
Number of units under construction	1 339	1 386	1 344	1 464	1 356
Proportion of sold units under construction	79%	80%	83%	90%	85%
Number of completed unsold units	65	58	54	48	43
Sales value of units under construction (NOK million)	4 740	5 031	5 075	5 775	5 709
Number of ampleyage	99	100	100	100	100
Number of employees	99	100	100	100	100





## IFRS EBITDA Q4 2016

(figures in NOK million)	Property development	Other	Total
IFRS EBITDA for the quarter, per segment			
Operating revenues	877.6	8.0	885.6
Project expenses	(674.4)	(2.7)	(677.1)
Other operating expenses	(17.0)	(52.1)	(69.1)
Share of income (losses) from associated companies and joint ventures	(5.3)	_	(5.3)
Other gain (loss), net	0.1	-	0.1
EBITDA	180.9	(46.8)	134.2



# Operational reporting Q4 2016

(figures in NOK million)	Property development	Other	Total
Operating revenues	938.8	8.0	946.9
Project expenses	(661.6)	(2.7)	(664.3)
Other operating expenses	(17.0)	(52.1)	(69.1)
EBITDA (percentage of completion)	260.2	(46.8)	213.5

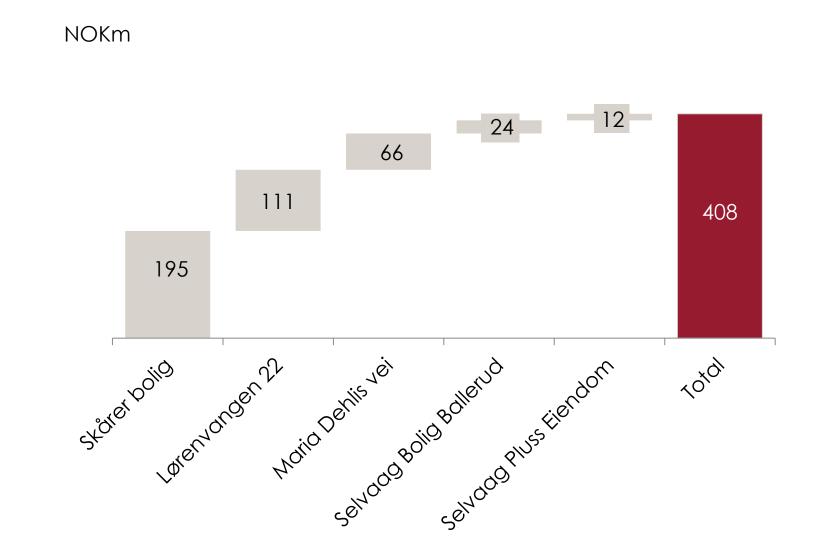
Note: Construction costs are exclusive of financial expenses in the segment reporting.



#### Land loan interests on the P&L

- Total land loans are NOK 946 million of which NOK 539 million are loans where interest cost are activated
- Land loan interests activated at regulation
- At 31 December interests connected to land loans of NOK 408 million was charged on the P&L

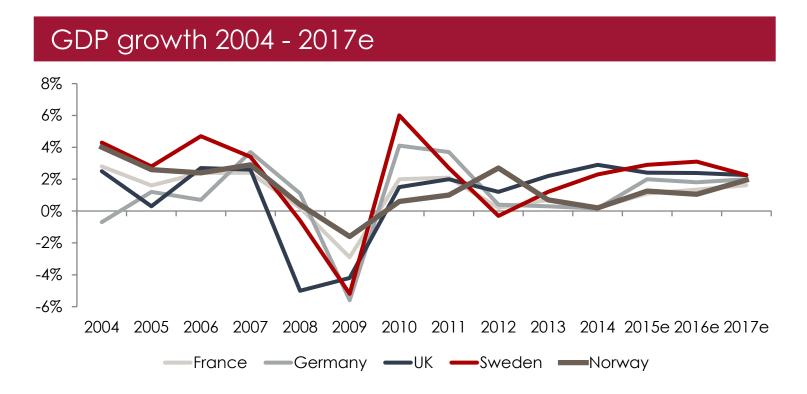
#### Loans recognised in profit and loss at 31.12.2016

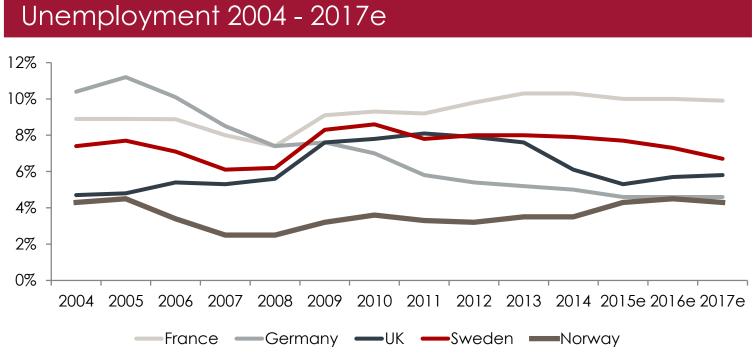




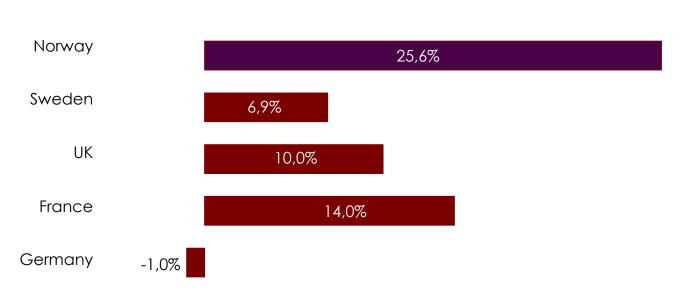


## Norway: A robust economy

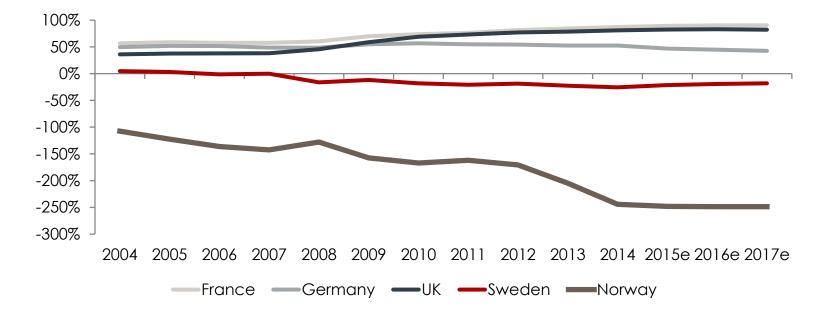




#### Population growth 2011 - 2030e



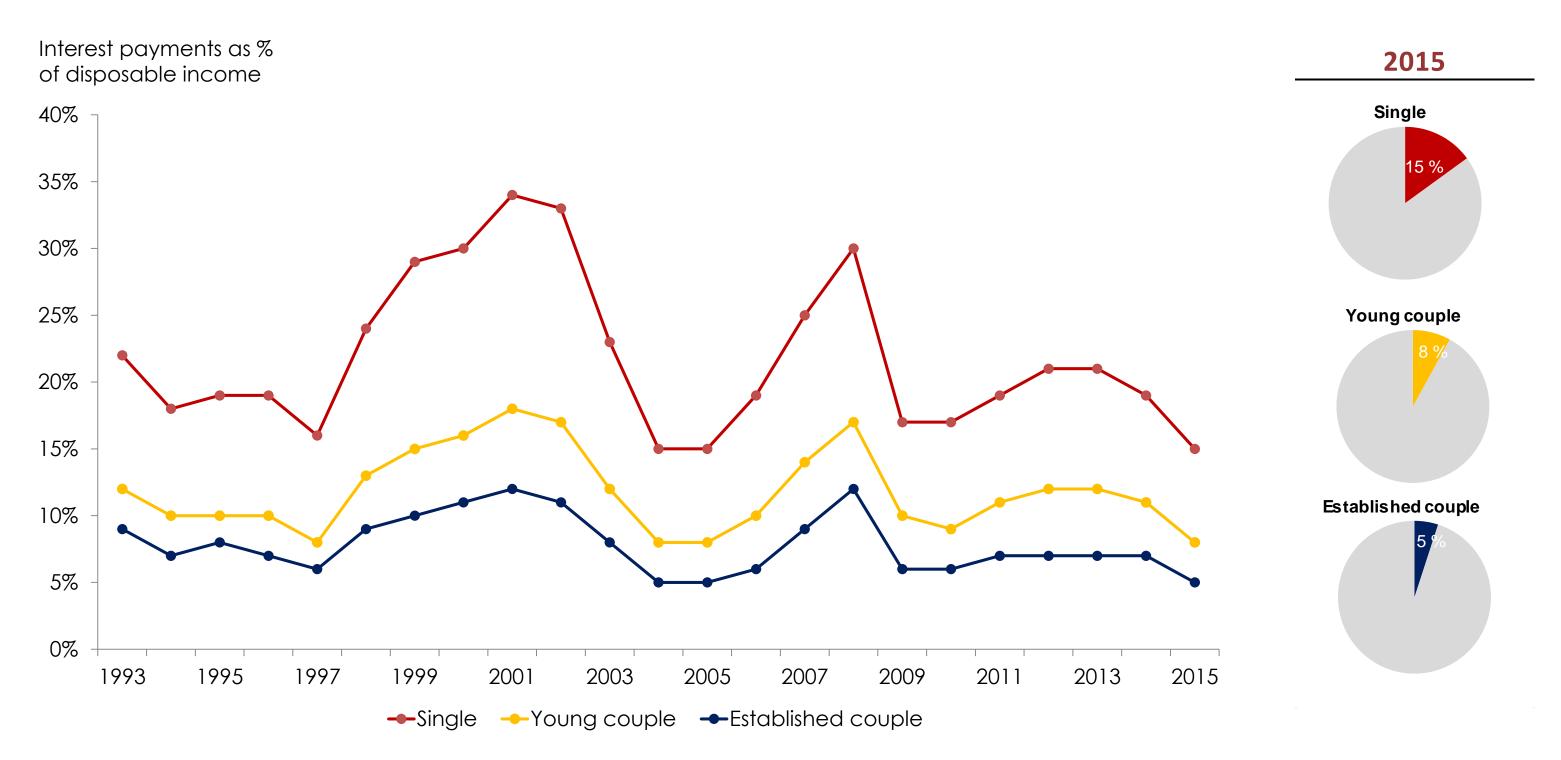








## Increased disposable income



Source: 1993-2013 Eff, Pöyry. 2014-2015 NyAnalyse. Interest payments on new home loans with the home as collateral is considered



