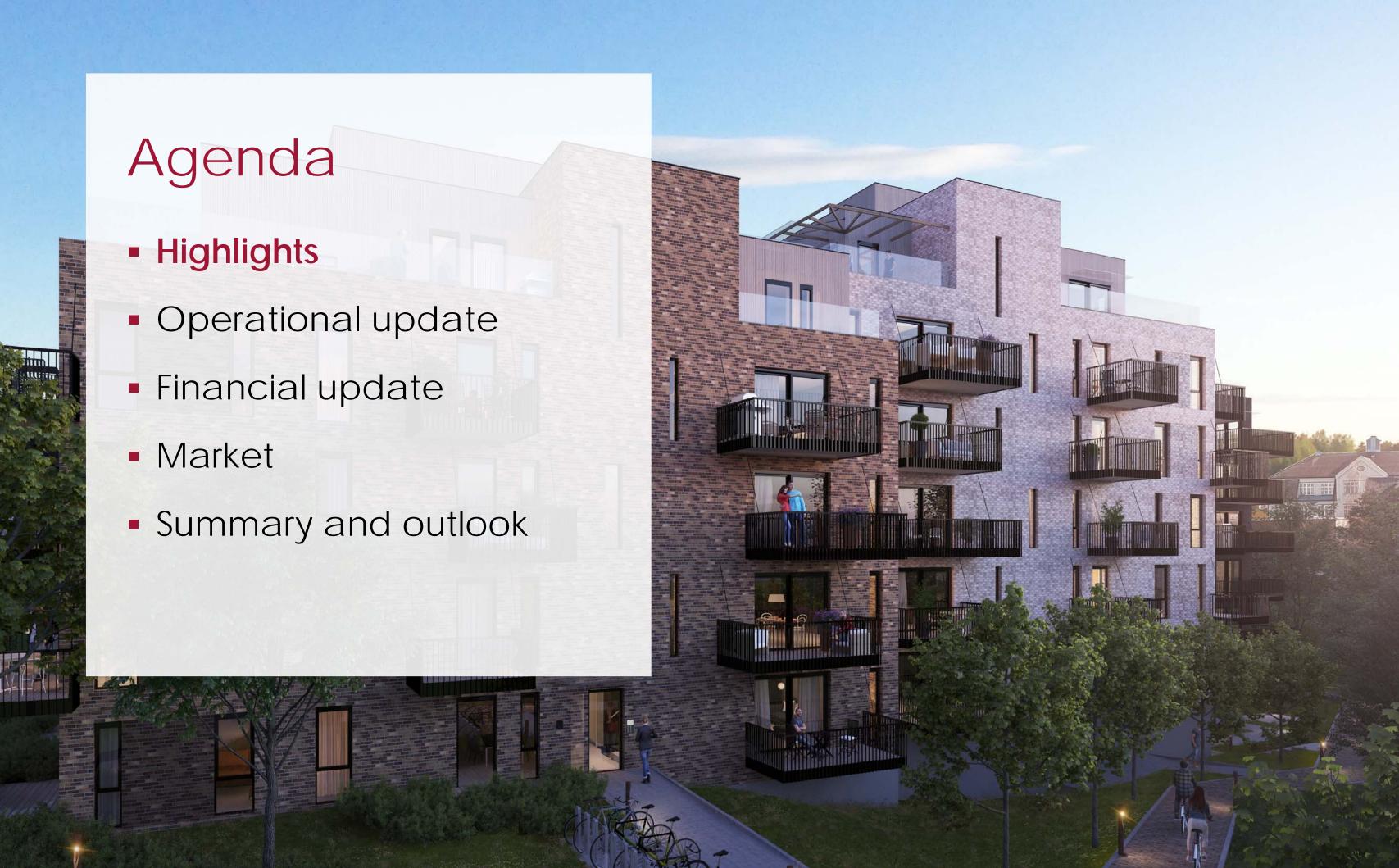
## Q1 2019

Oslo 15 May 2019 Olav H. Selvaag, acting CEO Sverre Molvik, CFO

# SELVAAG BOLIG



# Highlights Q1 2019

- Strong operational performance with EBITDA-margin (NGAAP) of 23%
- High sales in Q1
- All time high value of units under construction
- Fundamentals support strong long-term demand in core markets



# Key financials Q1 2019

Operating revenues

109

**NOK** million

Adjusted EBITDA\* margin

-8.2

per cent

Operating revenues (NGAAP)

680

**NOK** million

EBITDA\*\* margin (NGAAP)

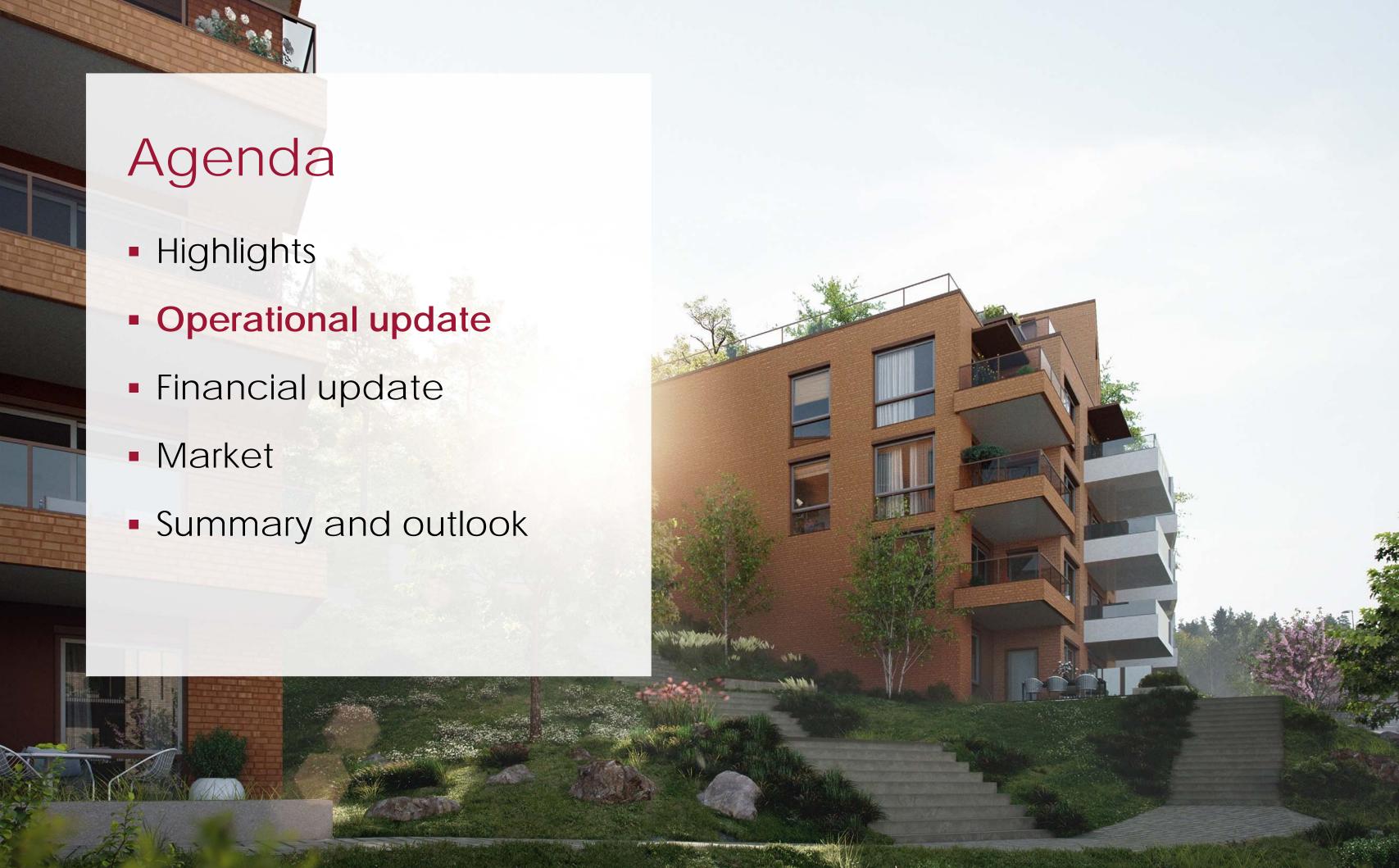
22.7

per cent



<sup>\*</sup> EBITDA is profit before interest, taxes, depreciation and amortization. EBITDA adjusted is excluding financial expenses included in project costs

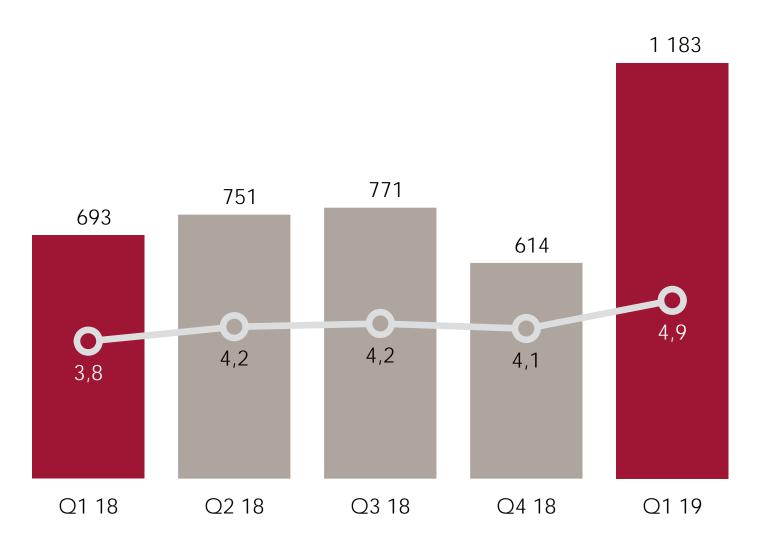
<sup>\*\*</sup> EBITDA is operating profit before depreciation, gains (losses) and profit from associated companies



## Sales value and units sold

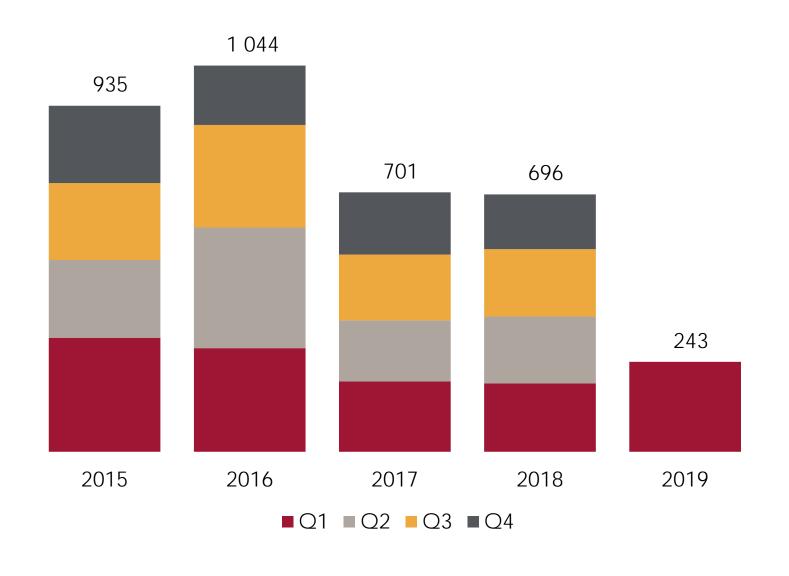
## Total and average sales value

NOK million



## Number of units sold per quarter

Units



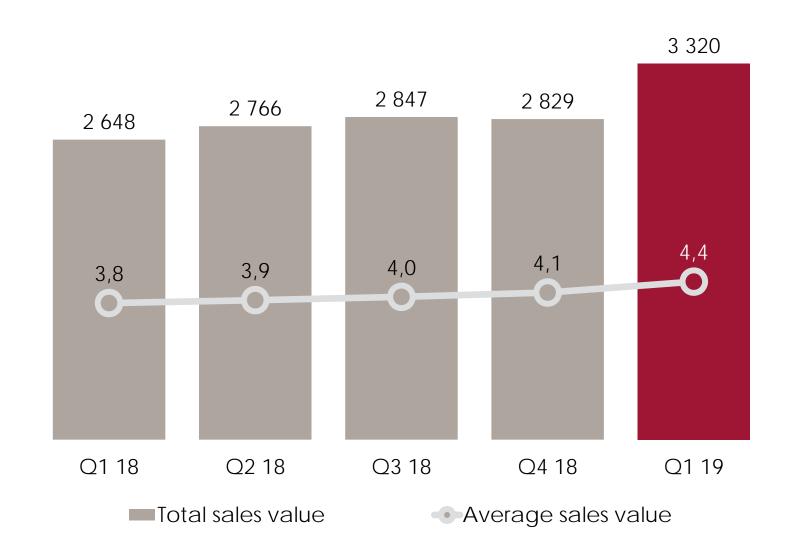
Note: All numbers are adjusted for Selvaag Bolig's share in joint ventures



# Rolling sales value and units sold

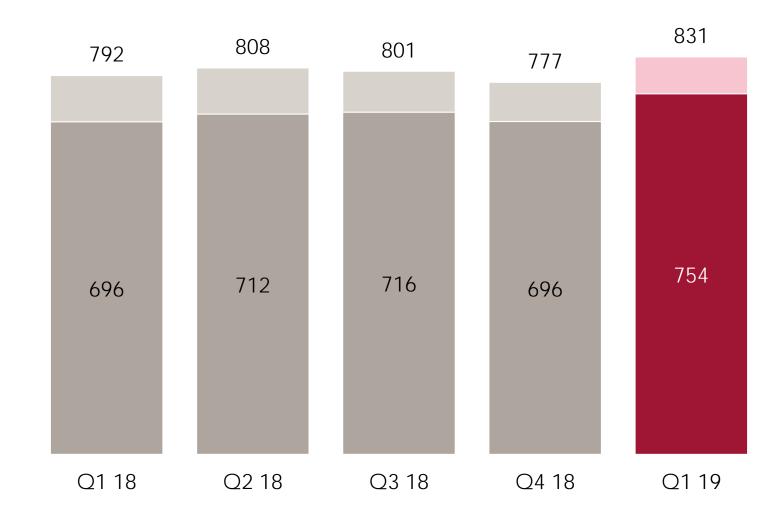
## Sales value: 12 months rolling

**NOK** million



Note: Sales value is adjusted for Selvaag Bolig's share in joint ventures

## Units sold: 12 months rolling



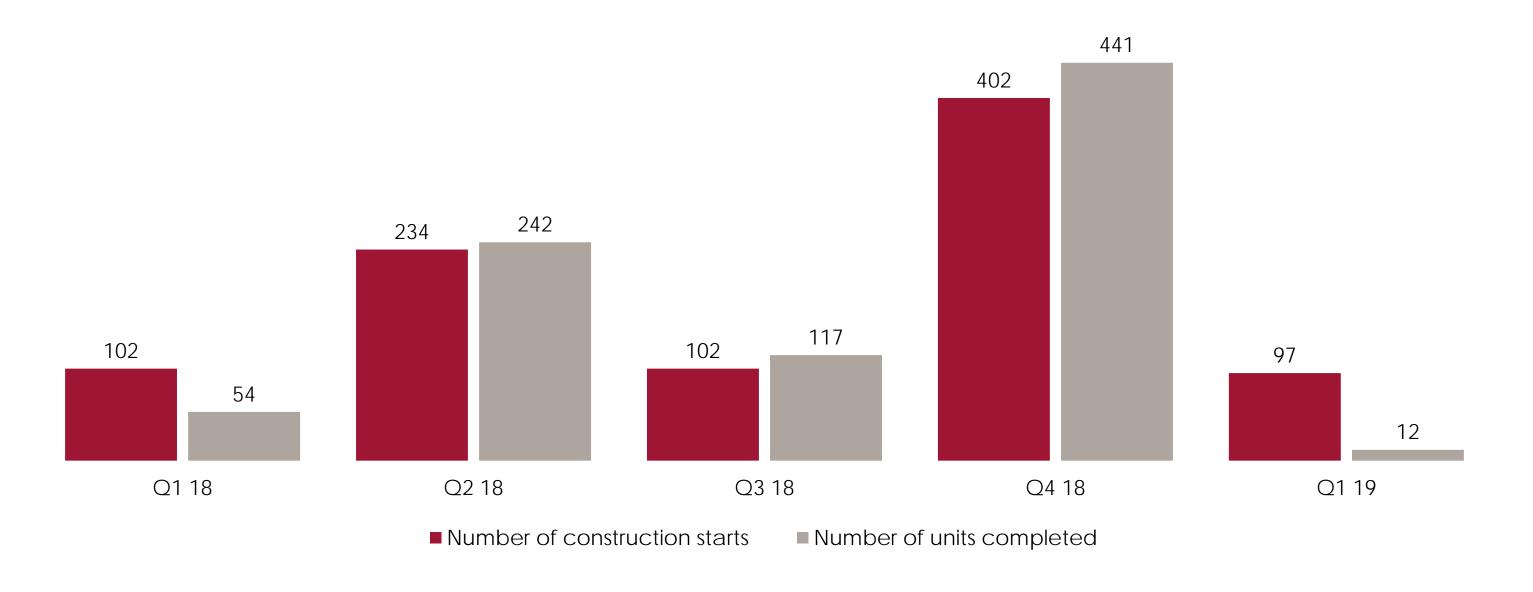
<sup>\*</sup>Total columns show Selvaag Bolig's gross sales

<sup>\*\*</sup>Columns excluding dotted areas show Selvaag Bolig's net sales



# Construction starts and completions

## Construction starts and completions per quarter





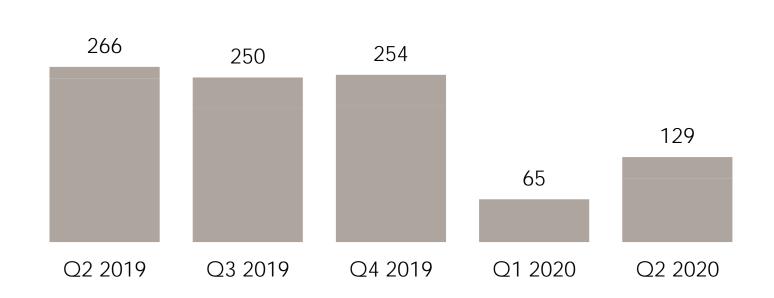
## Units under construction and completions

#### Sales value units under construction

#### **NOK** million 7 097 7 076 7 032 6 908 6 712 1534 1 511 1 503 1 488 1 449 0 0 Q2 18 Q3 18 Q1 18 Q4 18 Q1 19 ■ Sales value (NOK million) Number of units under construction

- Q1 2019: 70% of units under construction sold by Q1 2019
- Q1 2019: 78% of construction volume in Oslo Metropolitan Area

## **Expected completions per quarter**

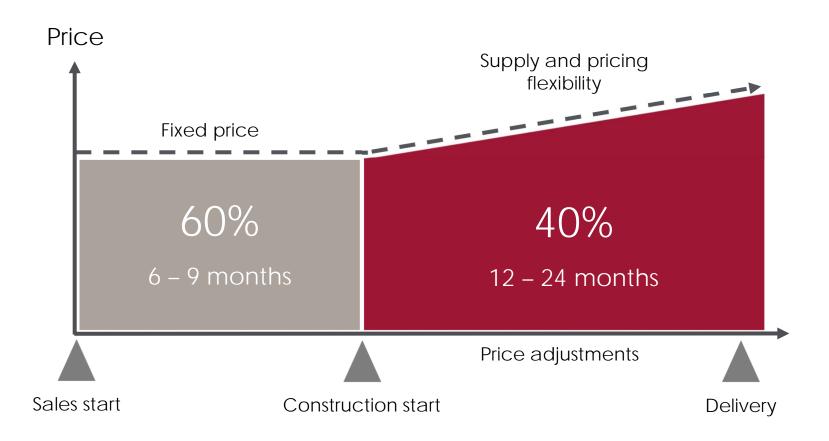


- Expected completions for the full year 2019: 782 units
- 77% of 2019 completions sold by Q1 2019



# Flexibility to optimize value creation

- Pre-sale condition: 60 % sold within 6-9 moths
- Sales price adjustments at construction start
- Sales price adjustment during construction period according to market development
- Target: Last unit sold at project completion





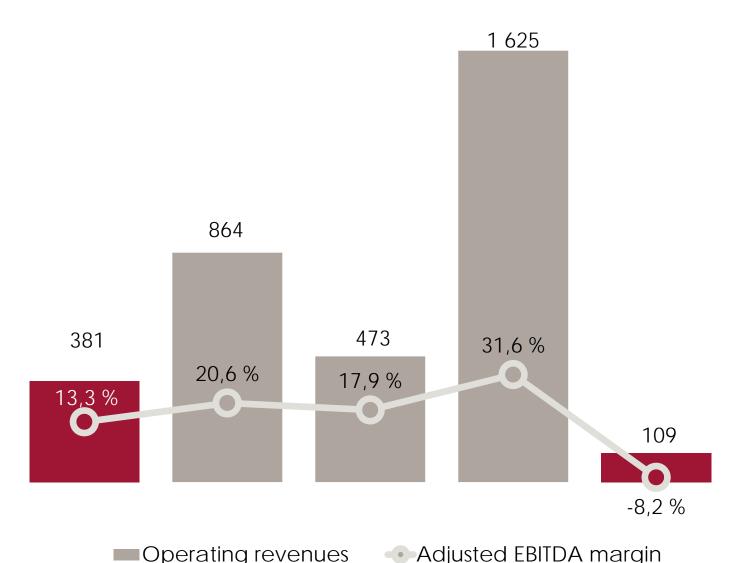


# Income statement highlights Q1 2019 (IFRS)

- 29 units delivered (59)
- Revenues NOK 109m (381)
  - Units delivered NOK 93m (323)
  - Other revenues NOK 16m (15)
- Project costs NOK 70m (276)
  - Of which NOK 3m is interest (5)
- Other costs NOK 60m (58)
  - Salaries, sales and marketing
- Adjusted EBITDA NOK -9m (51)
  - Adjusted for financial expenses included in project costs
- EBITDA NOK -12m (45)
- EPS in the quarter NOK -0.16 (0.34)

## Revenues and adjusted EBITDA margin (IFRS)

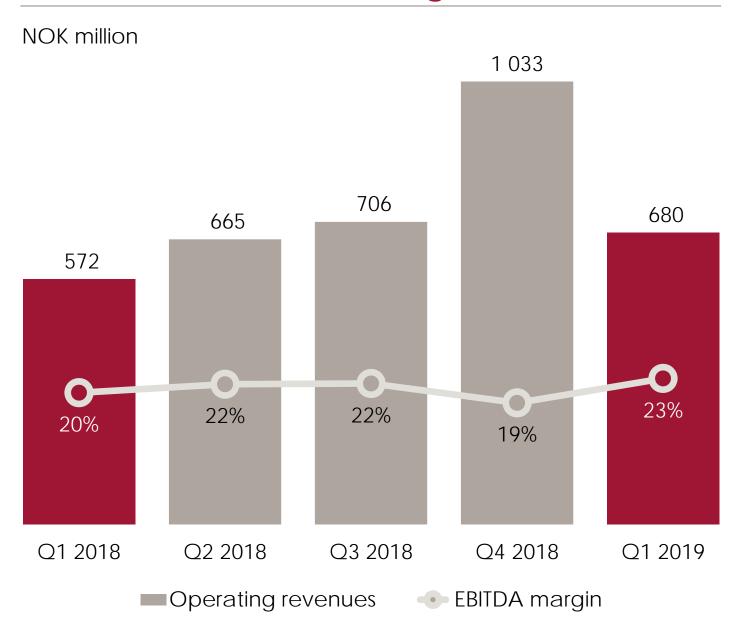
NOK million





# Income statement highlights Q1 2019 (NGAAP)

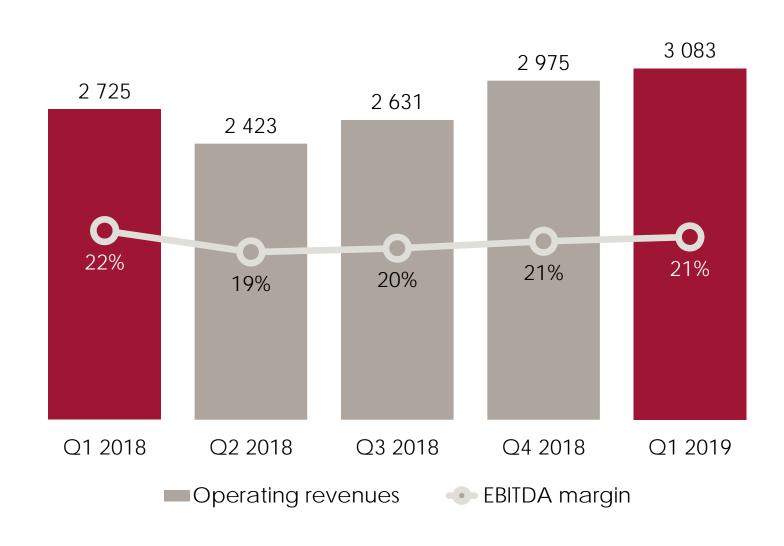
## Revenues and EBITDA margin (NGAAP)\*



## \* Construction costs are exclusive of financial expenses in the segment reporting (NGAAP) Note: EBITDA is operating profit before depreciation, gains (losses) and profit from associated companies

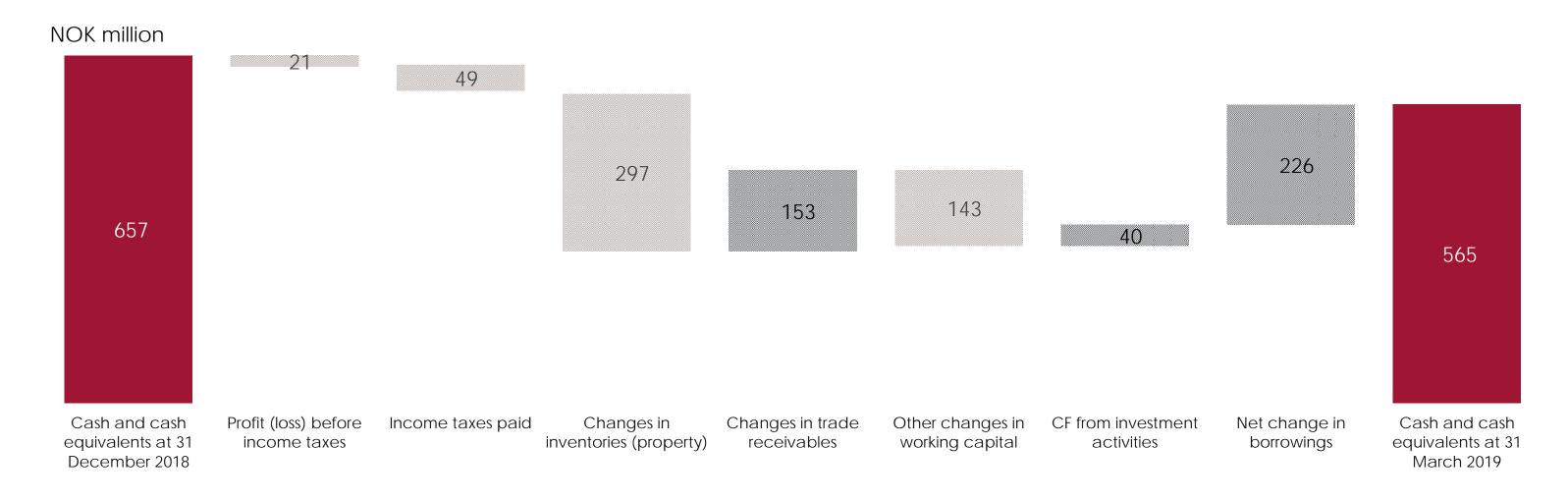
## 12 months rolling revenues (NGAAP)\*

NOK million





## Cash flow development Q1 2019



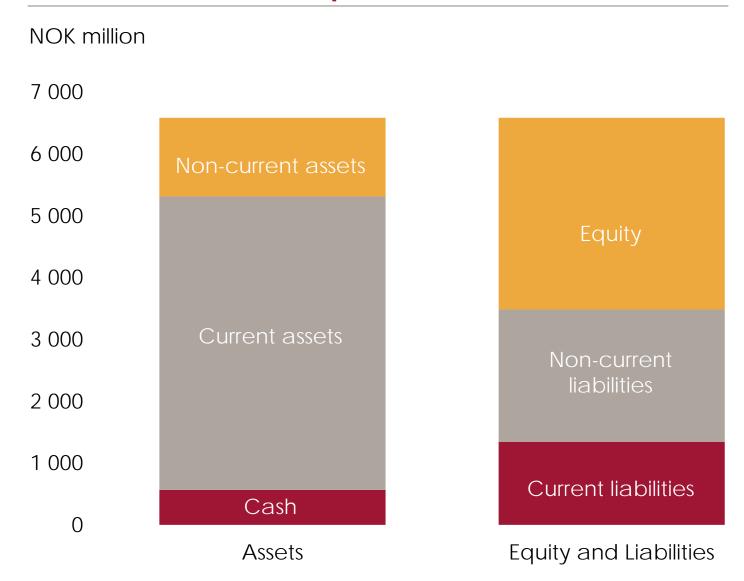
- Cash flow from operations negative at NOK 358m mainly explained increased inventory (property)
- Cash flow from investment activities positive at NOK 40m mainly due to dividends from associated companies and proceeds from repayments of loans and trade credits.
- Cash flow from financing activities positive at NOK 226m mainly due to net increase in loans



# Balance sheet highlights Q1 2019

- Book value of equity slightly down to NOK 33.00 per share
  - Equity ratio 47.1%
- Changes from Q4 2018:
  - Inventories increased by NOK 309m
  - Trade receivables decreased by NOK 153m
  - Cash decreased by NOK 92m
- Prepayments from customer's accounts for NOK 269m of other current noninterest-bearing liabilities

## **Balance sheet composition**



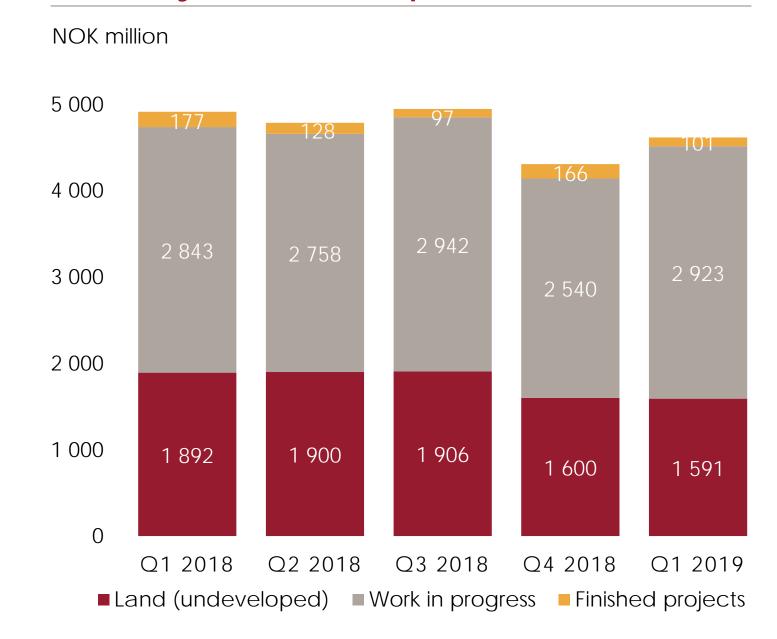


# Inventories (property) Q1 2019

#### Q1 19 vs Q4 18

- Land value down NOK 10m
  - Due to construction starts
- Work in progress up NOK 383m
  - Due to high volume of units under construction relative to units completed.
- Finished goods down NOK 65m
  - Mainly due to delivery of units completed last year

## Inventory value development

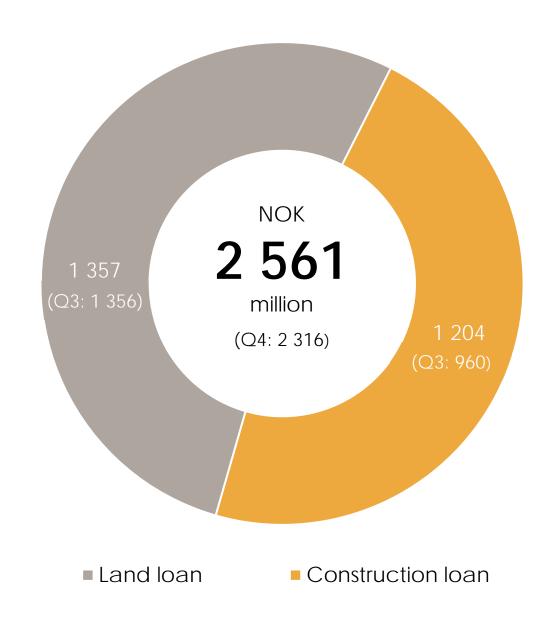




## Debt structure

## Interest-bearing debt as at 31 March 2019

NOK million



	Loan facility	Drawn at 31 Mar. (NOKm)	Interest rate margin
1	NOK 500 million revolving credit facility from DNB maturing in 2022	0	3.40%
2	NOK 150 million working capital facility from DNB maturing in 2019	0	2.00%
3	Land loan facilities from a range of Nordic credit institutions	1 357	2.00% - 2.50%
4	Construction loan facilities from a range of Nordic credit institutions	1 204	1.75% - 2.60%

#### Total Q1 2019 net interest-bearing debt NOK 1 996 million

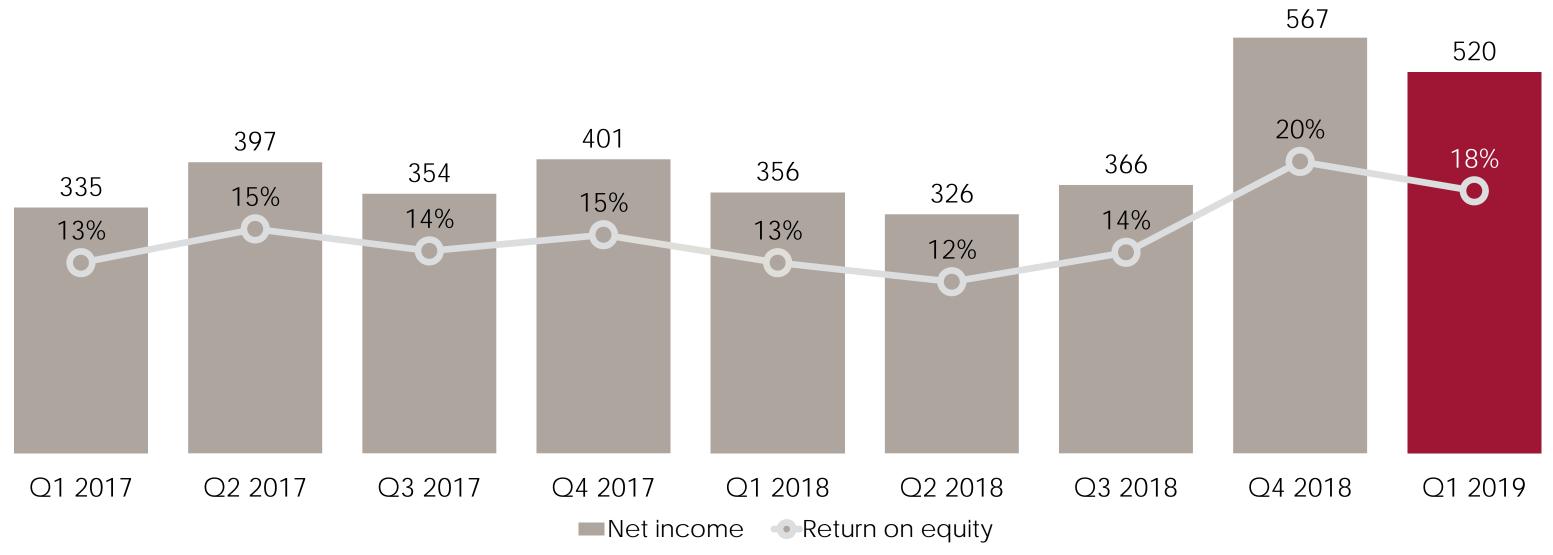
Total Q4 2018 net interest-bearing debt NOK 1 659 million



# Return on equity (IFRS)

## 12 months rolling net income (IFRS)\* and return on equity\*\*

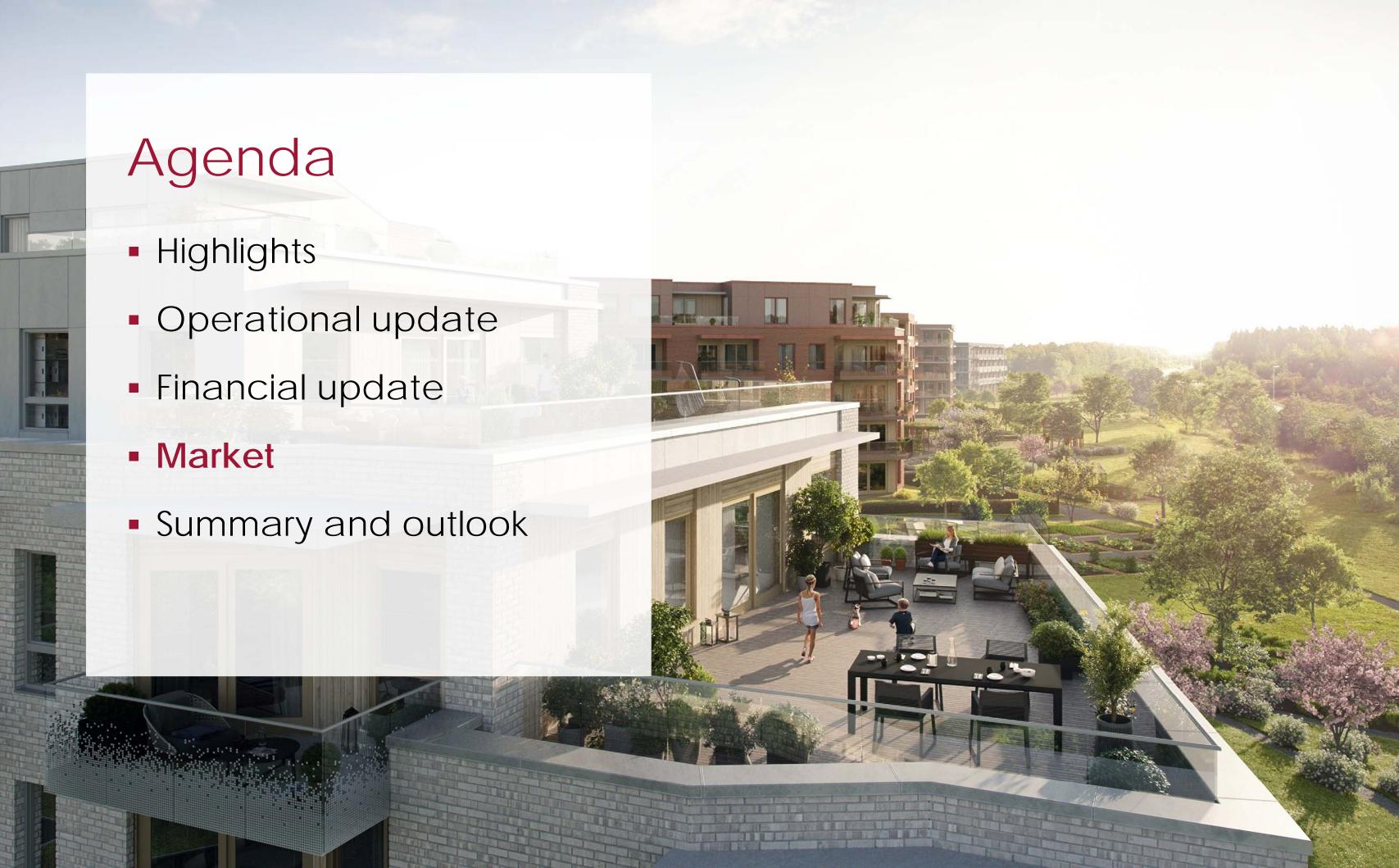
NOK million



<sup>\*</sup> Net income attributable to shareholders in Selvaag Bolig ASA



<sup>\*\*</sup> Based on equity at the start of the period (attributed to shareholders in Selvaag Bolig ASA)

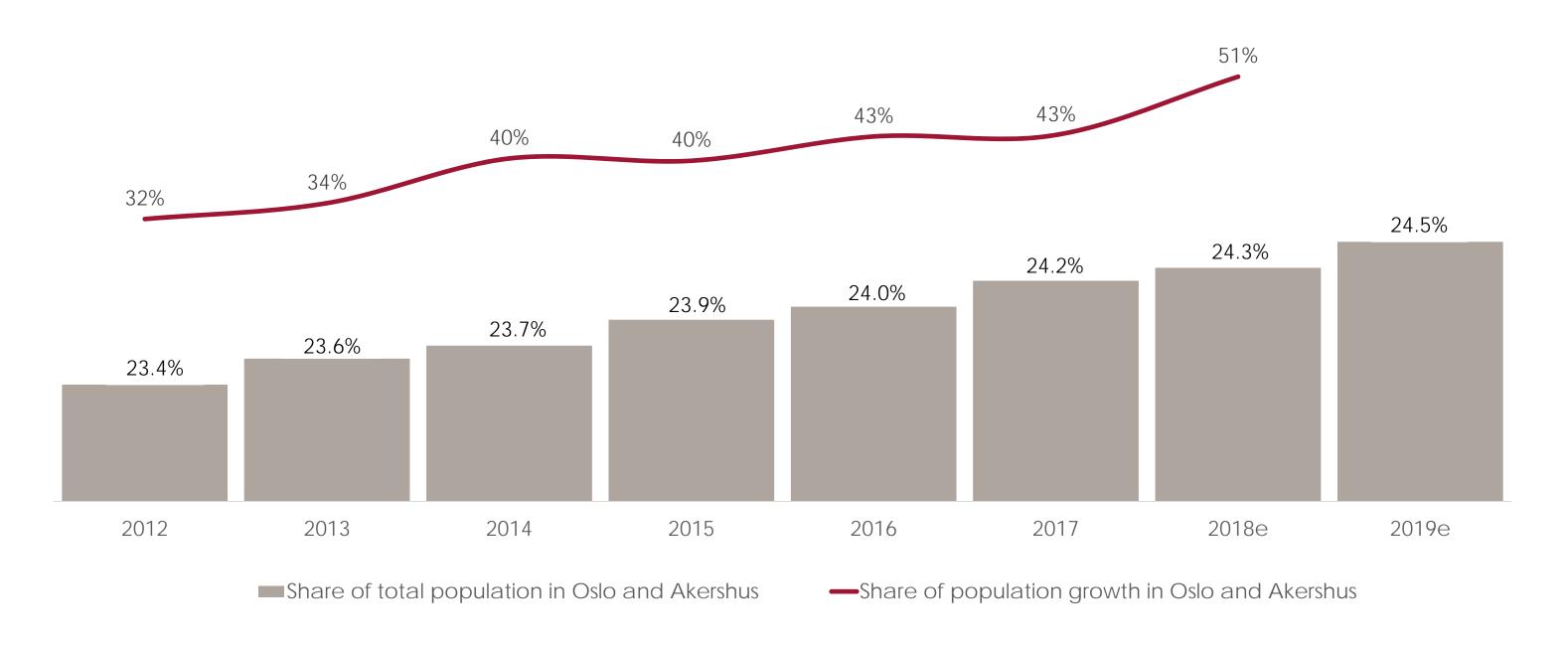


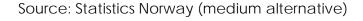
# Population growth in Oslo and Akershus



#### **MARKET**

# Increasing share of population growth in Oslo and Akershus







# Expected completions lower than forecasted housing demand in Oslo and Akershus

Number of units completed in Oslo and Akershus, 2006-2018 Forecasted housing need of 9 400 units Units per year until 2023 (medium alternative) 10 000 9 000 Average # of 8 000 completions: ~6 500 units 7 000 6 000 5 000 4 000 3 000 2 000 1 000 0 2007 2008 2009 2011 2012 2016 2017 2018 2019e 2020e 2006 2010 2013 2014 2015

Source: Statistics Norway (Actual completions), Prognosesenteret (Forecasted housing need based on Statistics Norway low immigration alternative), Ny Analyse (Forecasted completions) Note: Housing demand calculated on parameters such as number of persons per household, lag on housing development, housing demolition Note: Completions exclusive of student- and senior housing

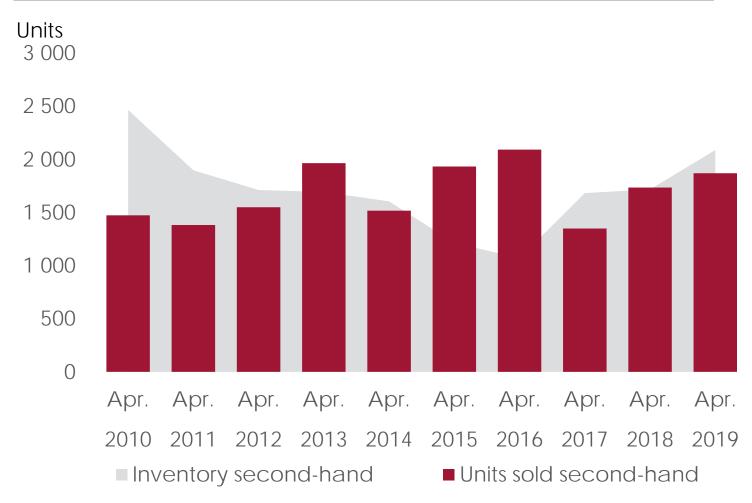
Actual completions

**SELVAAG** BOLIG

<sup>\*</sup> Only 800 units zoned in Oslo in 2018

## Second-hand market update Oslo

## Oslo, April 2019



- New homes available for sale as of 13 May 2019: 1 760 units

## (Price increase last 12 months of 5%)

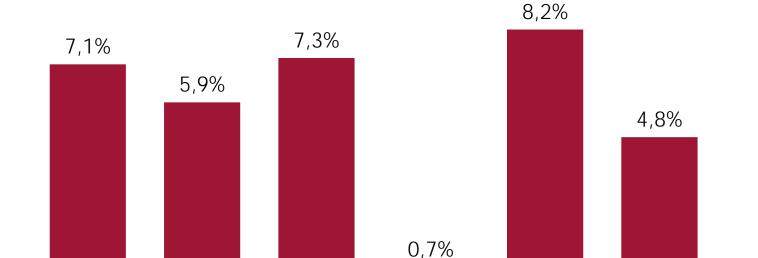
YTD

2016

YTD

2015

Price change Oslo, YTD (Jan-Apr) 2014-19



■ Price change

YTD

2017

YTD

2018



48% of total inventory

Sources: Eiendomsverdi, Eiendom Norge and finn.no



YTD

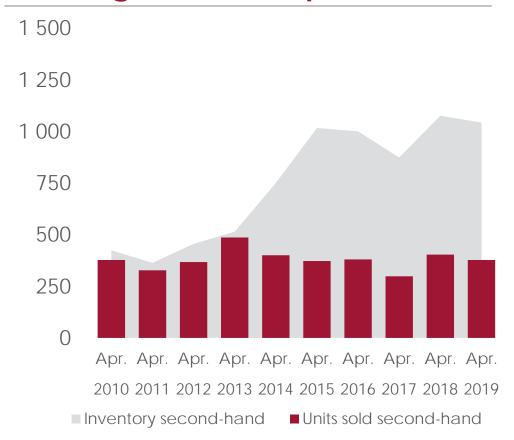
2019

YTD

2014

## Second-hand market update other core markets

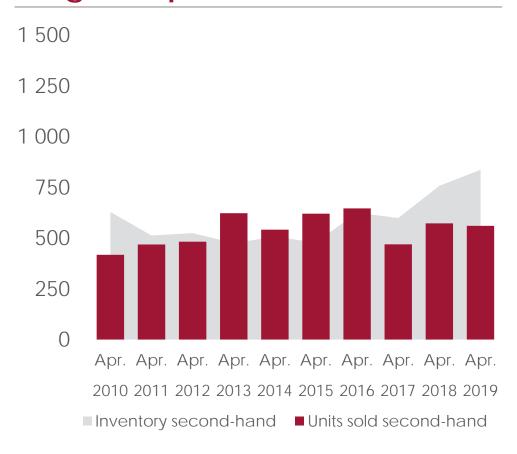
## Stavanger-area\*, April 2019



- Price increase of 4.1% year to date (3,2%)
- New homes available for sale as of 13 May 2019: 1 125 units
  - 45% of total inventory

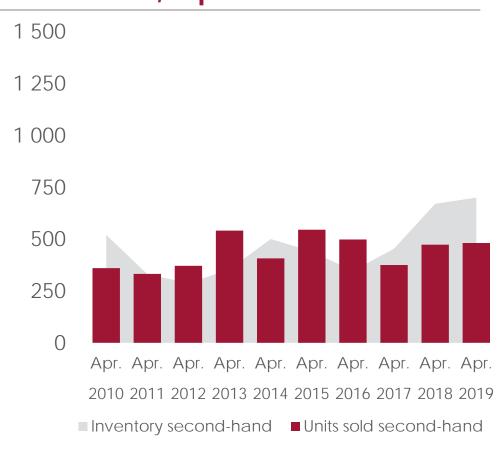
Sources: Eiendomsverdi, Eiendom Norge and finn.no

### Bergen, April 2019



- Price increase of 6.2% year to date (7.0%)
- New homes available for sale as of 13
   May 2019: 1 030 units
  - 56% of total inventory

## Trondheim, April 2019

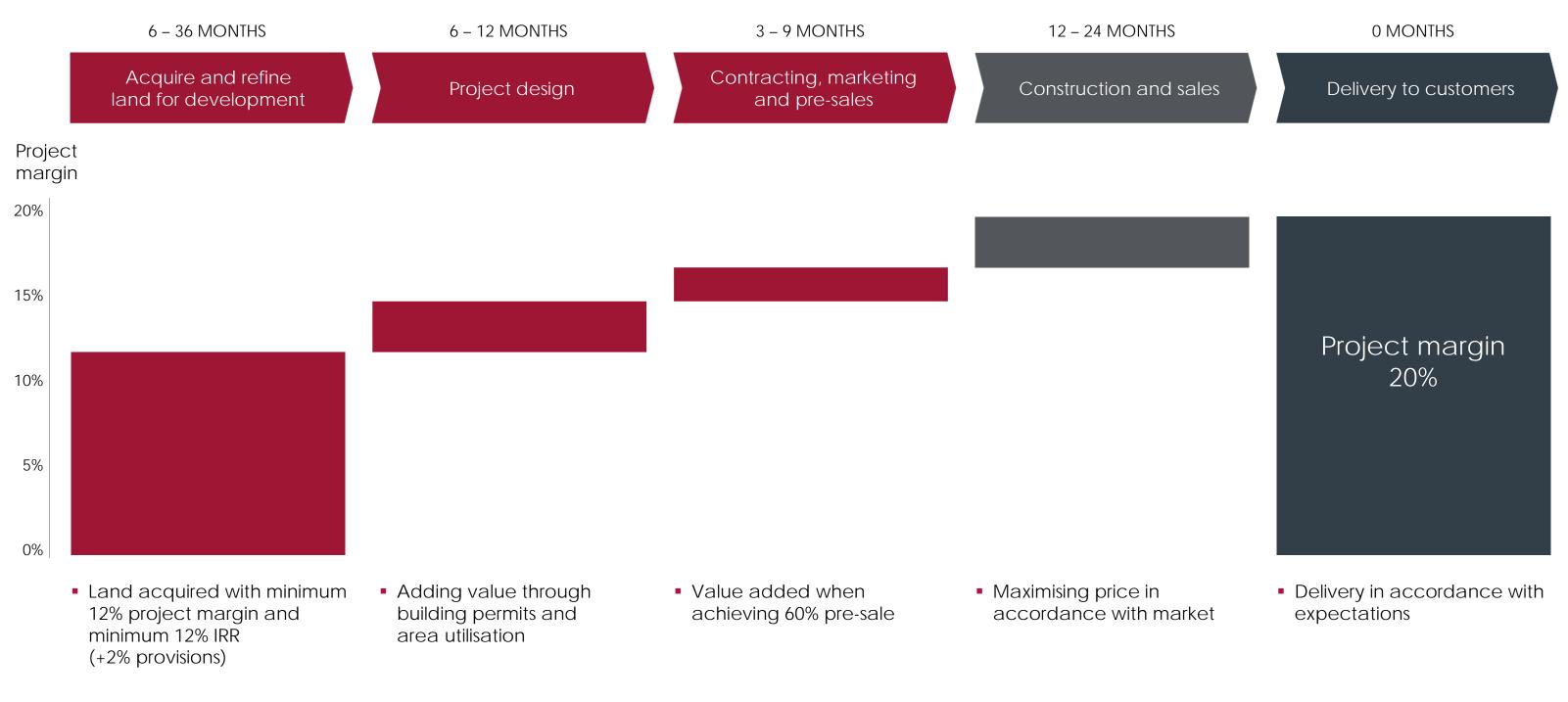


- Price increase of 5.8% year to date (5.6%)
- New homes available for sale as of 13 May 2019: 990 units
  - 56% of total inventory



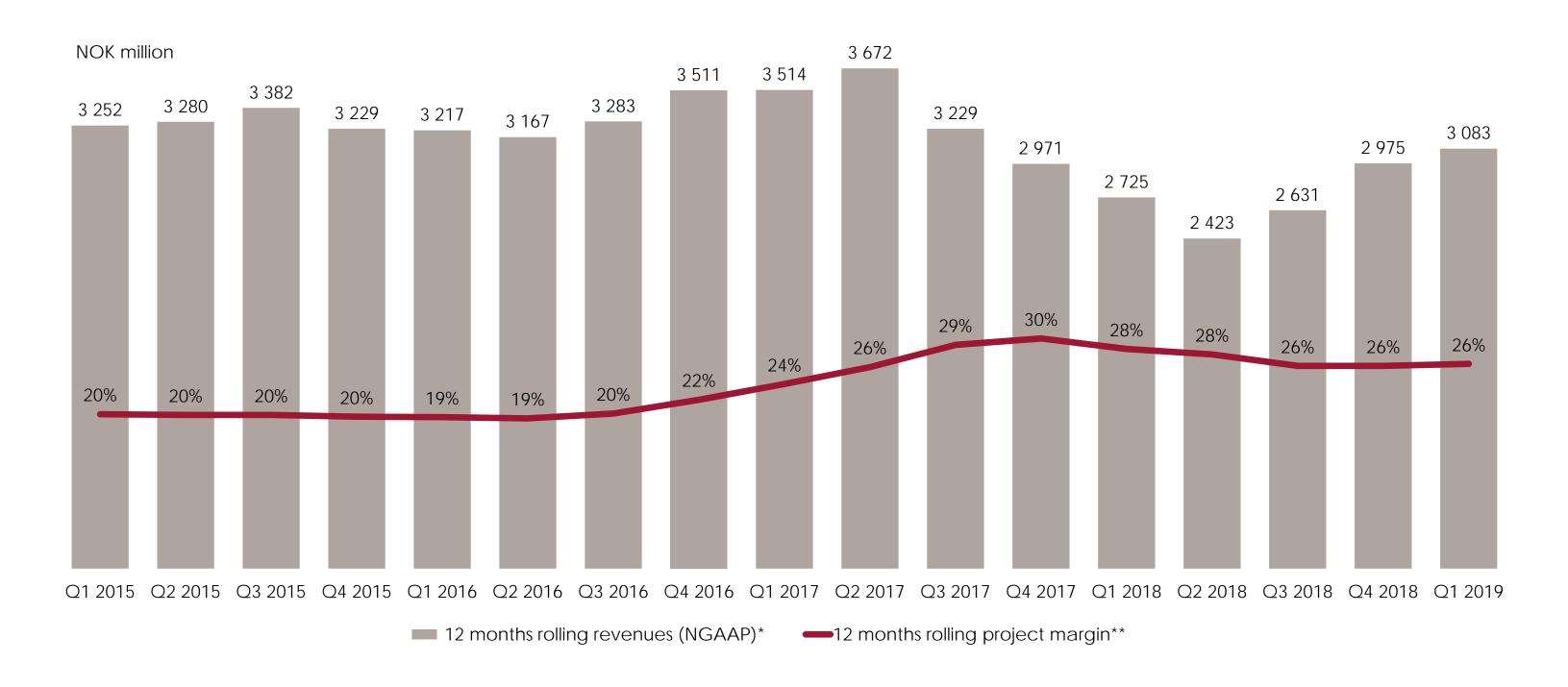
<sup>\*</sup> Stavanger-area include: Stavanger, Sola, Randaberg and Sandnes

# Margin development through project stages\*





# Project margin development



<sup>\*</sup> Construction costs are exclusive of financial expenses in the segment reporting (NGAAP)



<sup>\*\*</sup> Project margins are exclusive of overhead costs







## Outlook

- Stable and moderate interest rates
- High employment
- Balanced supply and demand
- Urbanization and population growth
- Possible supply deficit in Oslo in 2021



Stable market with moderate price increase going forward



#### SUMMARY AND OUTLOOK

# Summary

- Strong operational performance with EBITDA-margin (NGAAP) of 23%
- High sales in Q1
- All time high value of units under construction
- Fundamentals support strong long-term demand in core markets

# SELVAAG BOLIG

# Thank you for your attention – follow us online!

Next event: 2<sup>nd</sup> quarter 2019 14 August 2019



@SelvaagAksjen

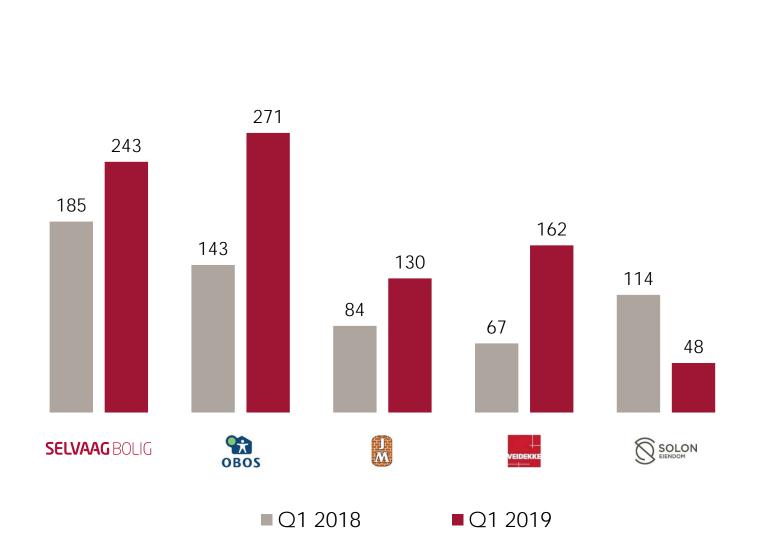




## Peers

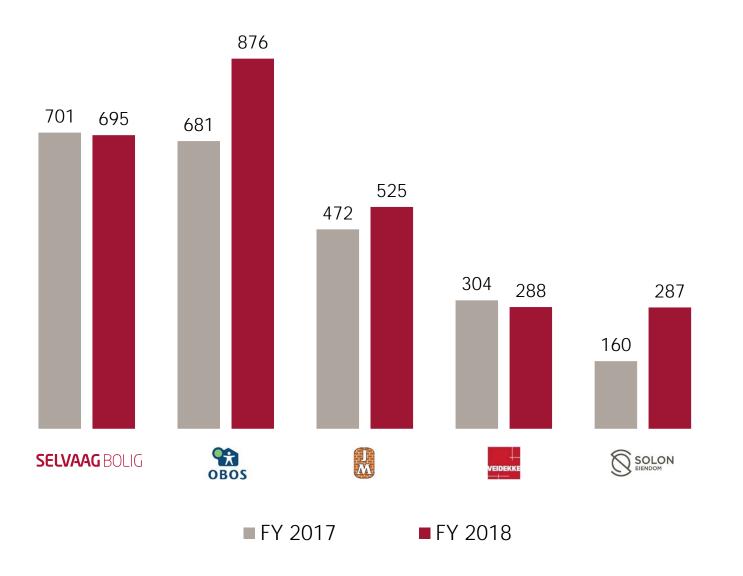
### Quarterly sales activity vs. peers

Units



Housing types Selvaag Bolig: flats, semi-detached and terraced homes Source: Eiendomsverdi, Eiendom Norge and Selvaag Bolig

## Full year sales activity vs. peers





#### **APPENDIX**

# Dividend policy

Selvaag Bolig's ambition is to pay high and stable dividends to its owners.

The company aims to pay dividends of minimum 40 per cent of net annual profit, paid in two instalments over the year. However, the size of the dividend will be weighed against the company's liquidity forecasts and capital adequacy.

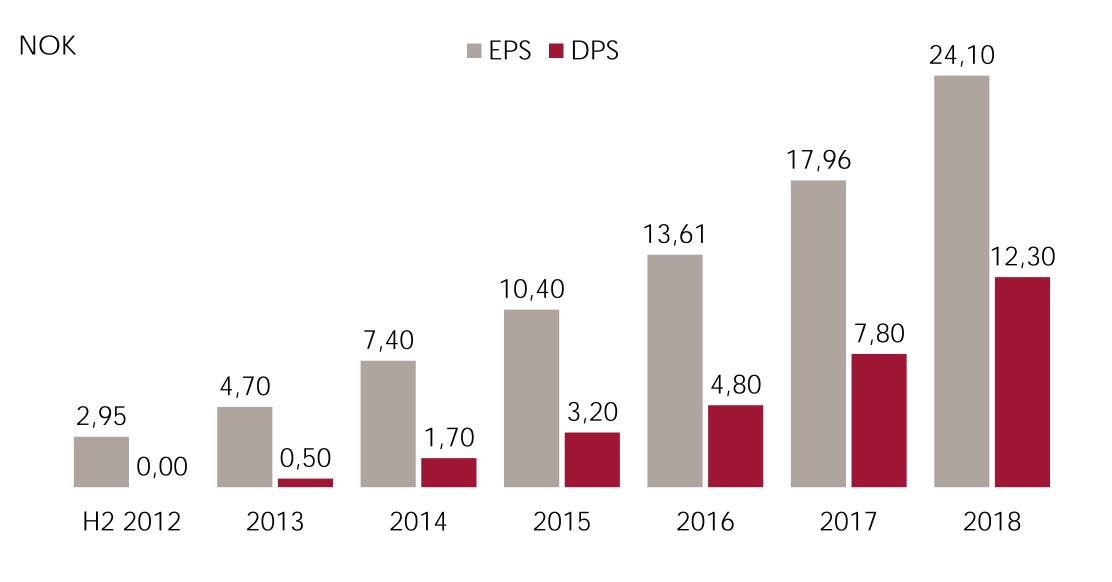
The company will maintain an equity ratio of minimum 30 per cent



### Earnings and dividend per share since IPO

#### Accumulated dividend per share since IPO in June 2012

- 2018 EPS of NOK 6.14
  - H2'18 EPS of NOK 4.54
- 2018 DPS of NOK 4.50
  - H2'18 dividend of NOK2.50 per share





### Share performance since IPO in June 2012







### Largest shareholders at 31 March 2019

Shareholder	# of shares	% share
SELVAAG GRUPPEN AS	50 180 087	53.5%
LANDSFORSAKRINGAR FASTIGHETSFOND	5 653 788	6.0%
Morgan Stanley & Co. Int. Plc. *)	2 746 221	2.9%
PARETO INVEST AS	2 065 624	2.2%
VERDIPAPIRFONDET PARETO INVESTMENT	1 596 366	1.7%
SEB PRIME SOLUTIONS SISSENER CANOP	1 400 000	1.5%
VERDIPAPIRFONDET ALFRED BERG GAMBA	1 059 567	1.1%
JPMorgan Chase Bank, N.A., London *)	966 761	1.0%
State Street Bank and Trust Comp	959 071	1.0%
FLPS - GL S-M SUB	940 100	1.0%
HOLBERG NORGE	880 000	0.9%
HOLTA INVEST AS	841 619	0.9%
SELVAAG BOLIG ASA **)	837 068	0.9%
BANAN II AS	600 000	0.6%
STOREBRAND NORGE I VERDIPAPIRFOND	581 069	0.6%
Baard Schumann	565 127	0.6%
MUSTAD INDUSTRIER AS	559 324	0.6%
Morgan Stanley & Co. International	495 977	0.5%
SPARHANS AS	476 221	0.5%
State Street Bank and Trust Comp *)	470 401	0.5%
Total 20 largest shareholders	73 874 391	78.8%
Other shareholders	19 891 297	21.2%
Total number of shares	93 765 688	100.0%

<sup>\*</sup> Further information regarding shareholders is presented at: http://sboasa.no/en



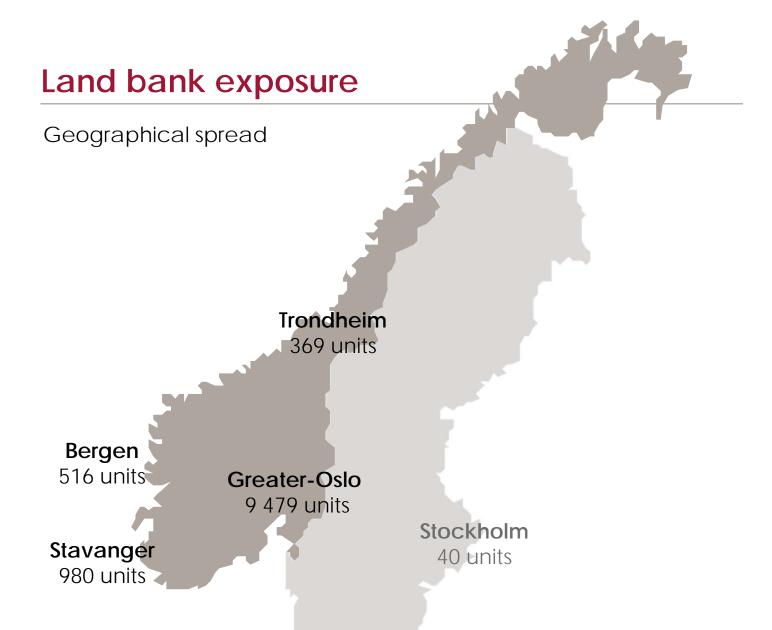
<sup>\*\*</sup> The shares were purchased for the company's share programmes for employees

# Substantial land bank in Norway's four largest growing urban areas

#### Land-bank strategy

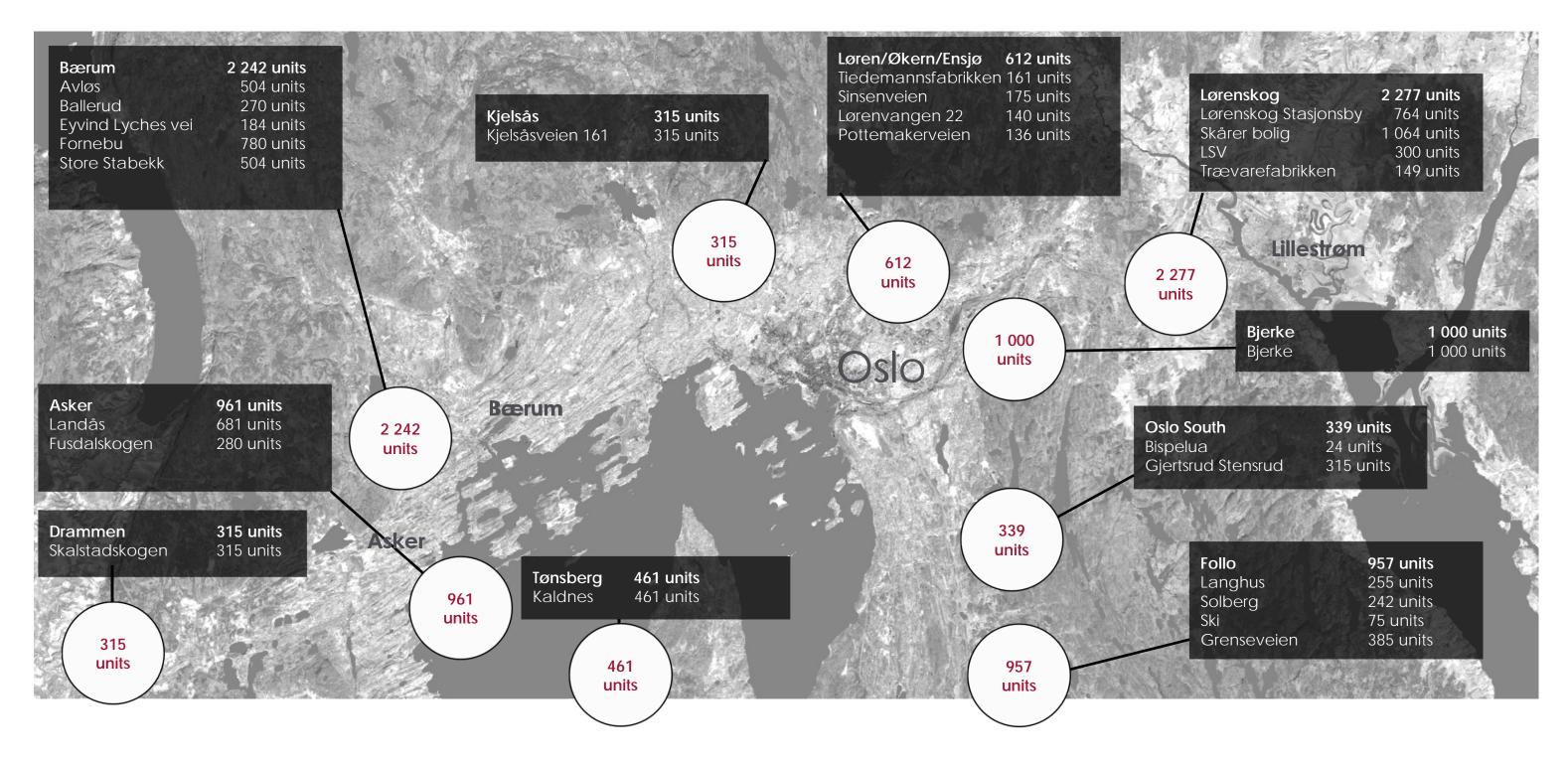
- Acquire the right mix of zoned and unzoned land in suitable locations
- Land acquisitions in defined core areas
- High degree of site utilization and strategic land development
- Substantial land bank to accommodate targets/growth in core areas
- Good infrastructure and public transport
- Joint ventures (JVs)

Note: The numbers represent the size of the land portfolio as at 31 March 2019. All numbers are adjusted for Selvaag Bolig's share in joint ventures. 1) Greater Oslo area: Oslo, Akershus, Buskerud, Vestfold and Østfold, 2) The residential property development portfolio consists of land plots that are to be paid for when planning permission is received. The portfolio has a development potential of ~5 400 residential units, whereof the company has purchasing obligations for ~4 900 and purchasing options for ~500 units.



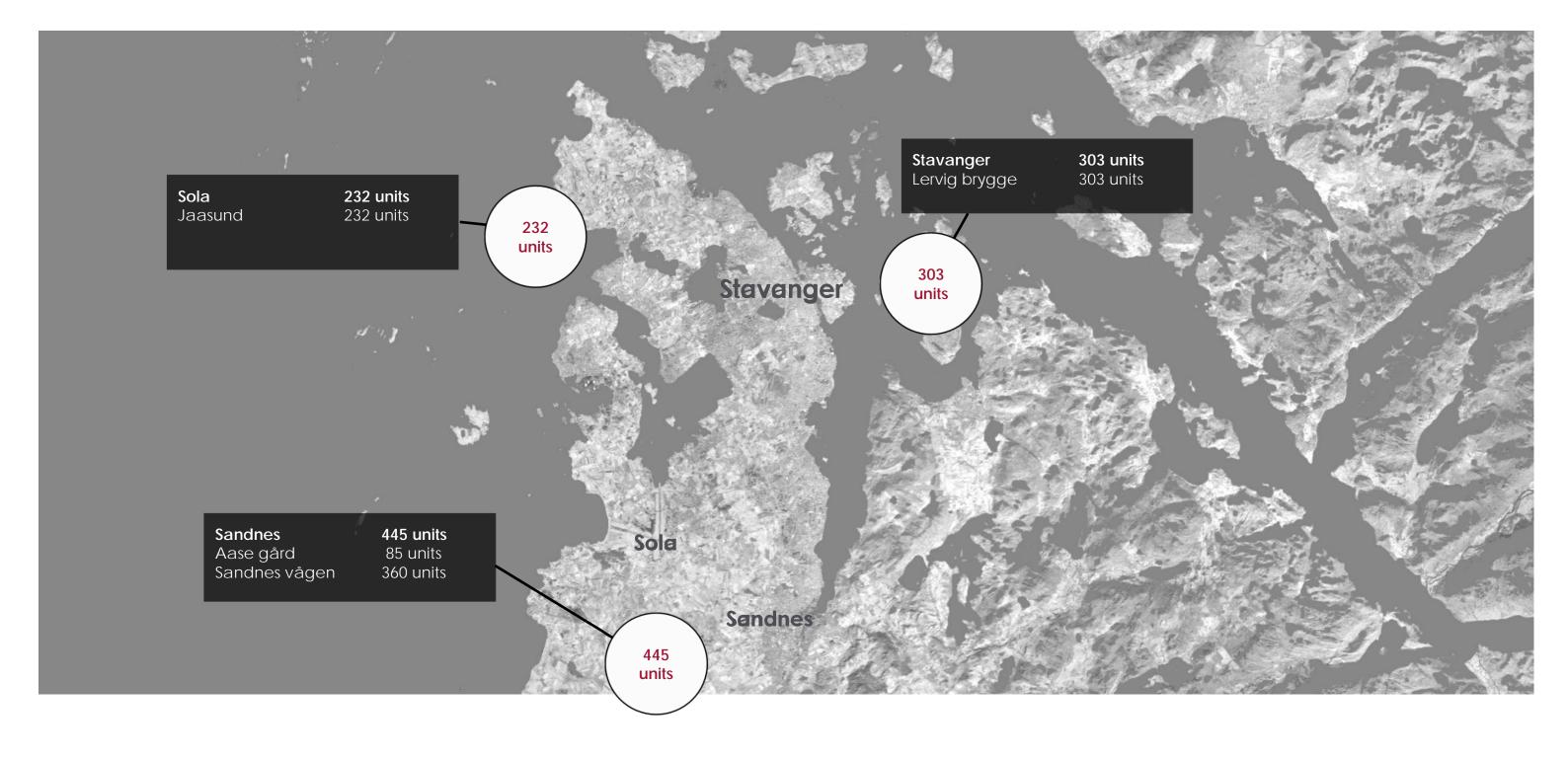


### Land bank in Oslo and Greater Oslo



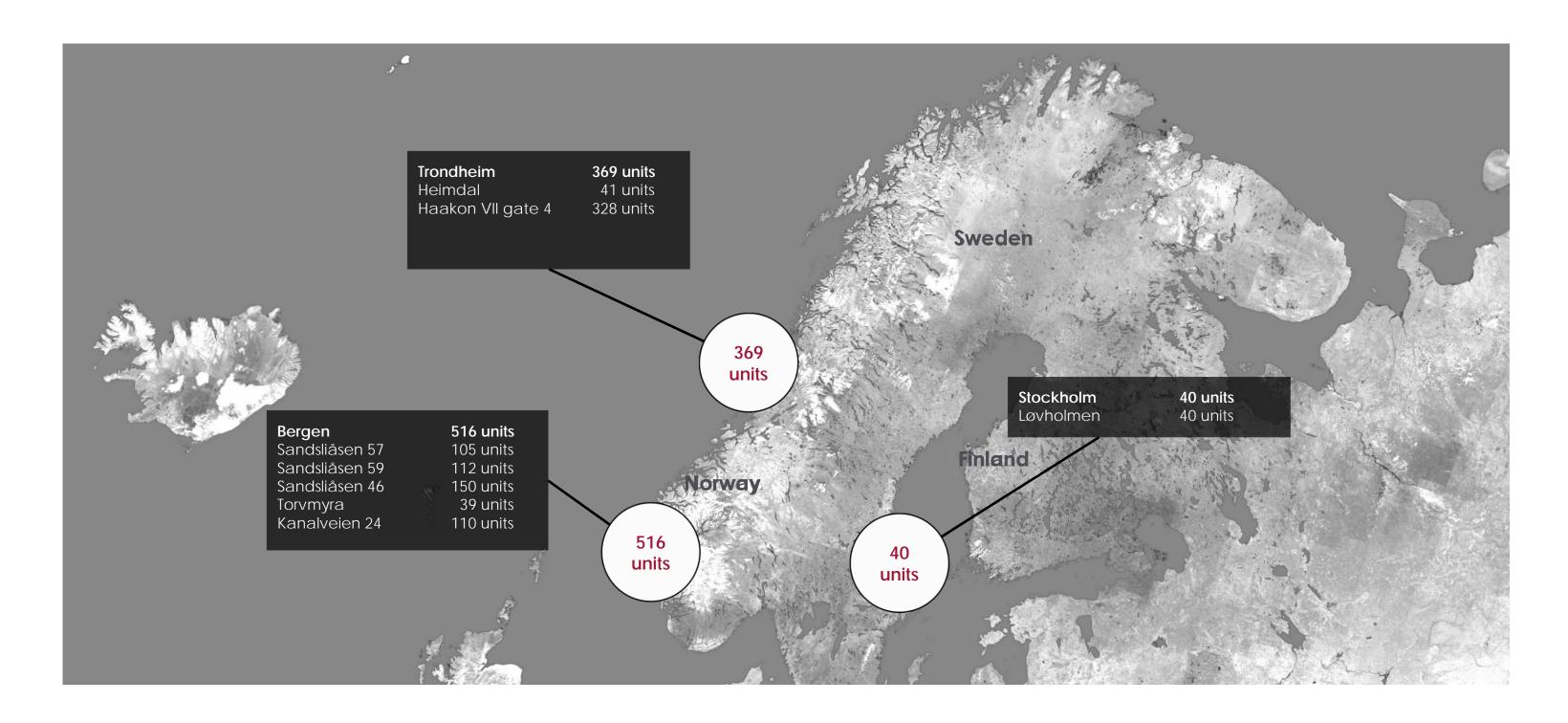


### Land bank in Stavanger area





### Land bank in Bergen, Trondheim and Stockholm

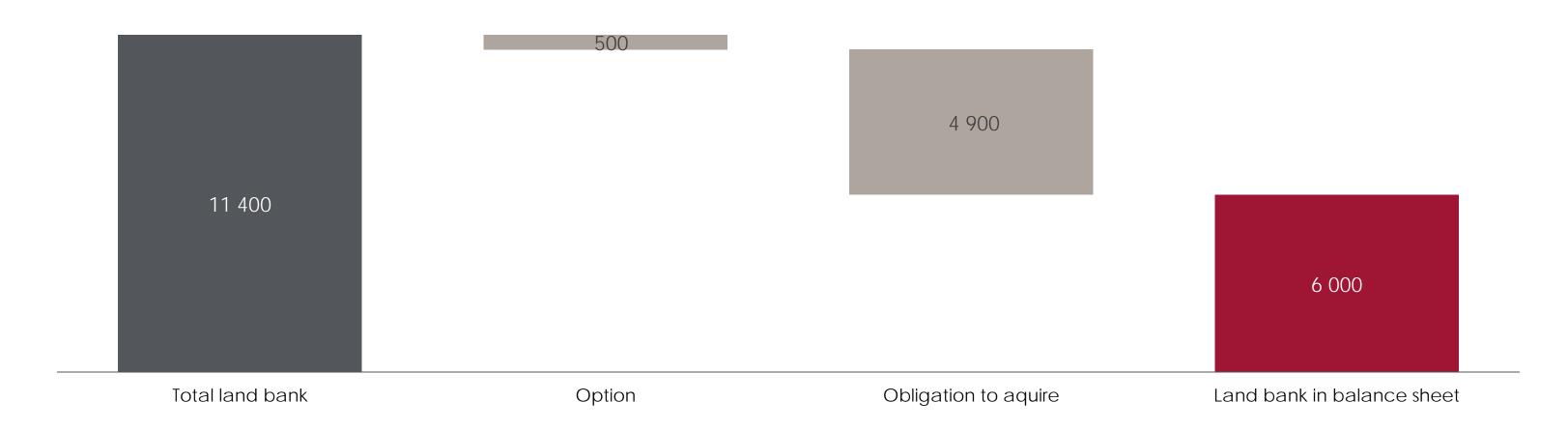




# Substantial portfolio for development

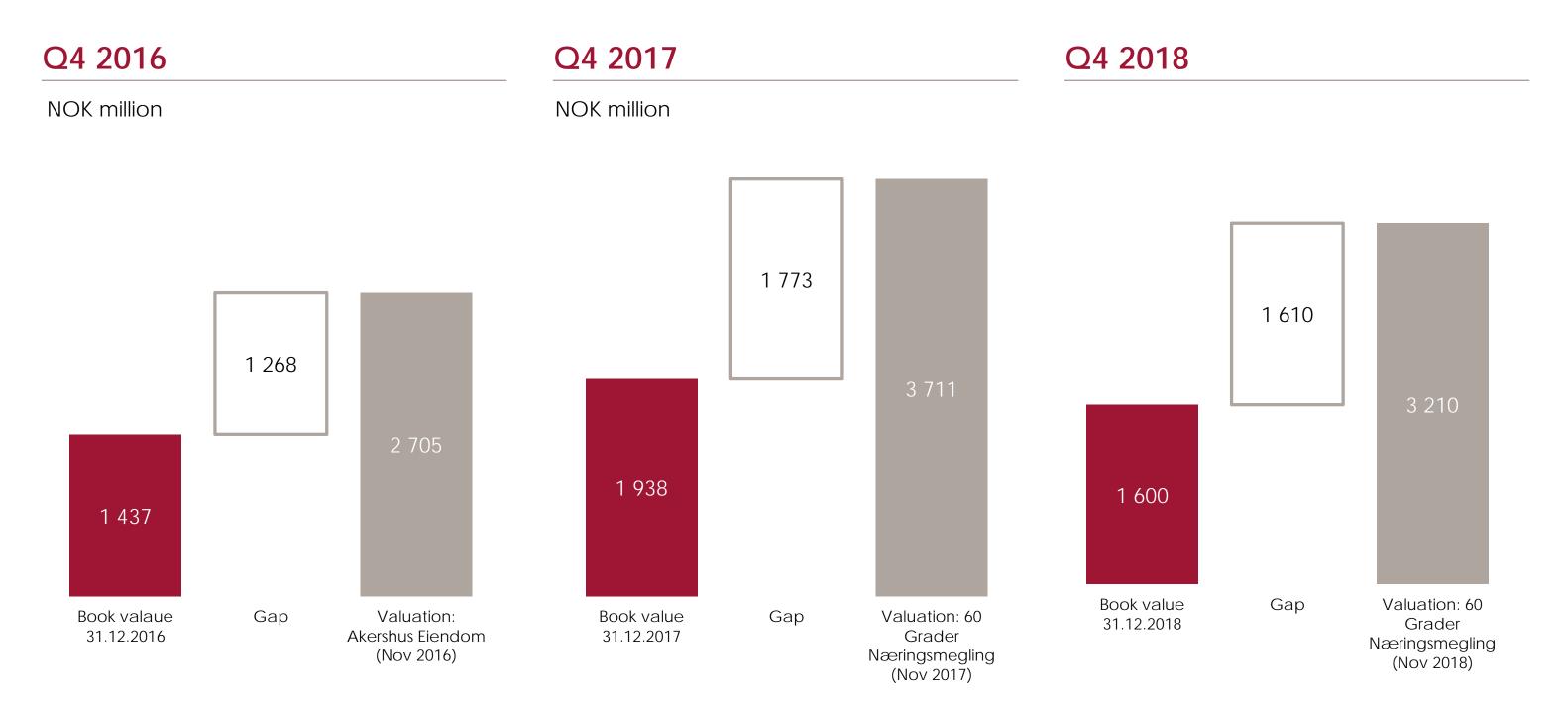
#### Total land bank portfolio at 31 March 2019

Units





### Land bank book value vs. external valuation



Note: Joint ventures and land options not included in the valuation



### Efficient and flexible value chain

6 – 36 MONTHS

6 – 12 MONTHS

3 – 9 MONTHS

0 MONTHS

Acquire and refine land for development

Project design

Contracting, marketing and pre-sales

Construction and sales

12 – 24 MONTHS

Delivery to customers











ZONING SALES START CONSTRUCTION START DELIVERIES

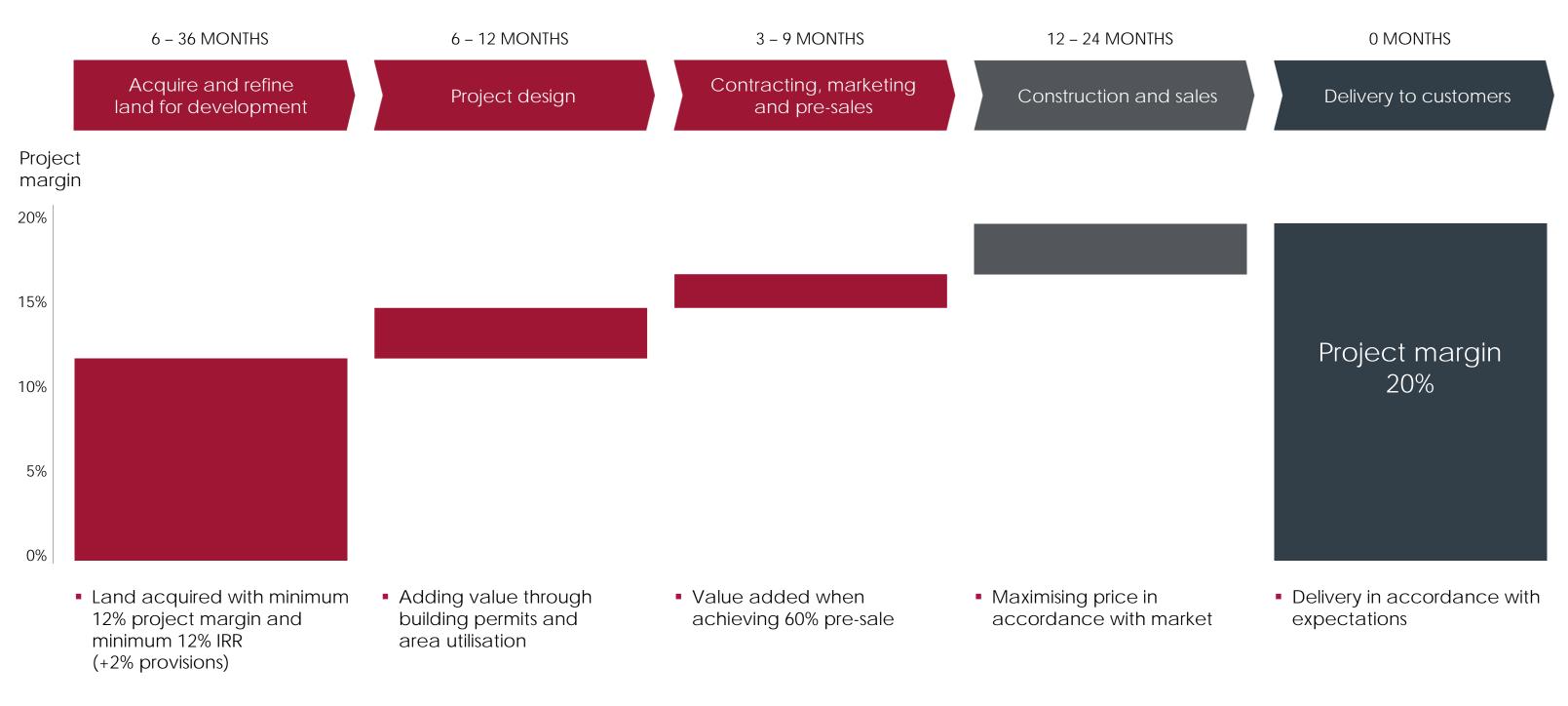
- Buy (i) options on unzoned land or (ii) ready-to-build land
- Lever acquired land to improve ROE

- Plan and prepare for construction
- 60% pre-sale before start-up
- Fixed-price contracts with reputable counterpart
- Prices on remaining 40% increased gradually during sell-out phase
- Construction costs financed with construction loans

Target 100% sale at delivery



# Margin development through project stages\*





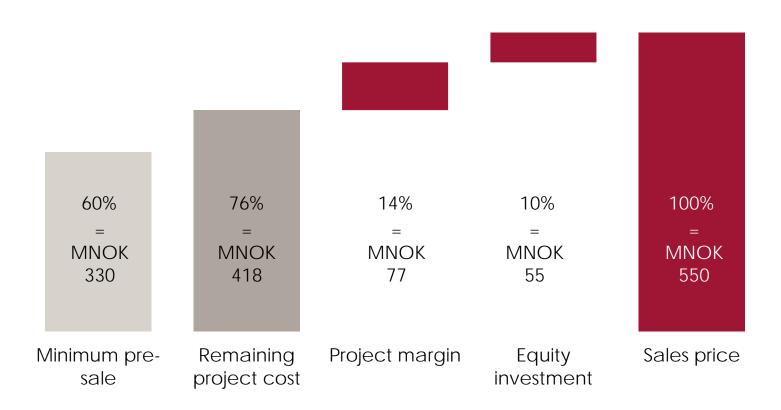
### Norwegian housing market

- Low risk for housebuilders
  - Advance sales: banks require that 50-70% of homes are sold before construction starts
  - Binding offers: offer to purchase is a binding sales contract, and requires a minimum 10% cash deposit
- High level of home ownership
  - 85% (one of the world's highest)
- Economic benefits for home owners
  - 23% of mortgage loan interest payments are tax deductible
  - Transfer stamp duty for new houses is lower than for second-hand homes
- Strong population growth
  - Norway's urban areas are among the fastest growing in Europe
  - Good demand for new homes



### Low-risk business model

#### Risk profile at start of a MNOK 550 project



- Selvaag's equity investment in a project and project margin bring the remaining project cost down to 74%-78%
- With minimum 60% pre-sale there is limited remaining project risk.
   For the the remaining 40% a price reduction of 35% would recover equity
- 70% of units in production are sold at end Q1'19

#### De-risking in key stages of projects

1
Land purchase
conditional on
zoning approval

- Purchase and payment of land takes place after zoning plan approval. If this is not obtained, the purchase is cancelled
- SBO is in charge of the zoning process

2
Land purchase
price based on
market value at
time of zoning
approval

- Purchase price is decided by a land appraisal made by three external consultants at the time of zoning approval
- The median valuation is used as purchase price

3
Minimum sales
rate of 60% before
construction

- Pre-sales of minimum 60% secures the majority of revenue before construction
- 10% of purchase price paid by the buyer at point of sale, and proof of financing for the remaining amount is required

4
Fixed price construction contract

- Construction contracts with solid counterparties are made with fixed price
- Project costs are secured before construction starts



### Low-risk business model creates healthy profits

#### Strategy

Competitive housing offering, targeting growth regions

Large, actively-managed land bank

Efficient and flexible cost structure

Capital-efficient business model backed by strong balance sheet

#### Value drivers

- Presence in fast-growing urban regions with high demand and large market depth
- Competitive prices, addressing large customer base
- Defined housing concepts, aimed at wide range of consumers
- Value appreciation through refinement of land for housing development
- Flexibility to develop thousands of homes in growing urban regions
- Active asset management
- No in-house construction arm; improves flexibility and cost optimisation
- Project-based business model improves flexibility and reduces risk
- Economies of scale through large projects
- Lean organisation reduces overhead
- 60% pre-sale before construction start lowers project financing need and inventory risk
- Sound debt structure and financial flexibility



### Income statement IFRS

(figures in NOK million)	Q1 2019	Q1 2018	2018
Total operating revenues	109.2	380.6	3 342.1
Project expenses	(69.5)	(275.9)	(2 421.6)
Other operating expenses	(56.7)	(57.4)	(268.1)
Other gains (loss)	-	-	-
Associated companies and joint ventures	5.6	(1.9)	101.8
EBITDA	(11.5)	45.4	754.2
Depreciation and amortisation	(3.3)	(0.9)	(3.7)
<u>EBIT</u>	(14.8)	44.5	750.5
Net financial expenses	(5.8)	(3.6)	(18.0)
Profit/(loss) before taxes	(20.6)	40.9	732.5
Income taxes	5.3	(9.6)	(165.6)
Net income	(15.2)	31.3	566.8
Net income for the period attributable to:			
Non-controlling interests	-	(0.0)	(0.1)
Shareholders in Selvaag Bolig ASA	(15.2)	31.3	566.9



### Cash flow statement

(figures in NOK million)	Q1 2019	Q1 2018	2018
Net cash flow from operating activities	(358.1)	(311.7)	427.0
Net cash flow from investment activities	39.7	34.0	20.6
Net cash flow from financing activities	226.4	131.6	(276.1)
Net change in cash and cash equivalents	(92.0)	(146.1)	171.5
Cash and cash equivalents at start of period	657.0	485.6	485.6
Cash and cash equivalents at end of period	565.0	339.5	657.0



### Balance sheet

(figures in NOK million)	Q1 2019	Q1 2018	2018
Intangible assets	383.4	383.4	383.4
Property, plant and equipment	7.6	10.5	8.6
Investments in associated companies and joint ventures	398.9	300.3	415.3
Other non-current assets	482.2	318.0	445.4
Total non-current assets	1 272.0	1 012.2	1 252.6
Inventories (property)	4 614.9	4 912.8	4 306.3
- Land	1 590.7	1 892.4	1 600.3
- Work in progress	2 922.8	2 843.1	2 539.8
- Finished goods	101.4	177.3	166.2
Other current receivables	131.5	163.7	275.2
Cash and cash equivalents	565.0	339.5	657.0
Total current assets	5 311.4	5 415.9	5 238.5
TOTAL ASSETS	6 583.5	6 428.1	6 491.1
Equity attributed to shareholders in Selvaag Bolig ASA*	3 091.5	2 902.7	3 106.8
Non-controlling interests	7.9	9.4	9.4
Total equity	3099.4	2 912.2	3 116.1
Non-current interest-bearing liabilities	1 942.8	1 998.8	1 795.8
Other non-current non interest-bearing liabilities	197.7	147.3	156.9
Total non-current liabilities	2 140.5	2 146.1	1 952.7
Current interest-bearing liabilities	618.1	359.7	520.5
Other current non interest-bearing liabilities	725.5	1 010.1	901.8
Total current liabilities	1 343.6	1 369.8	1 422.3
TOTAL EQUITY AND LIABILITIES	6 583.5	6 428.1	6 491.1

<sup>\*</sup> Corresponding to a book value of NOK 33.0 per share



# Operational highlights - key operating figures

	Q1 18	Q2 18	Q3 18	Q4 18	Q1 19
Number of units sold	185	181	182	148	243
Number of construction starts	102	234	102	402	97
Number of units completed	54	242	117	441	12
Number of units delivered	59	243	126	421	29
Number of units under construction	1 511	1 503	1 488	1 449	1 534
Proportion of sold units under construction	73 %	72 %	74 %	66 %	70 %
Number of completed unsold units	19	18	12	26	13
Sales value of units under construction (NOK million)	7 032	7 076	6 908	6 712	7 097
Number of employees	100	95	91	91	91



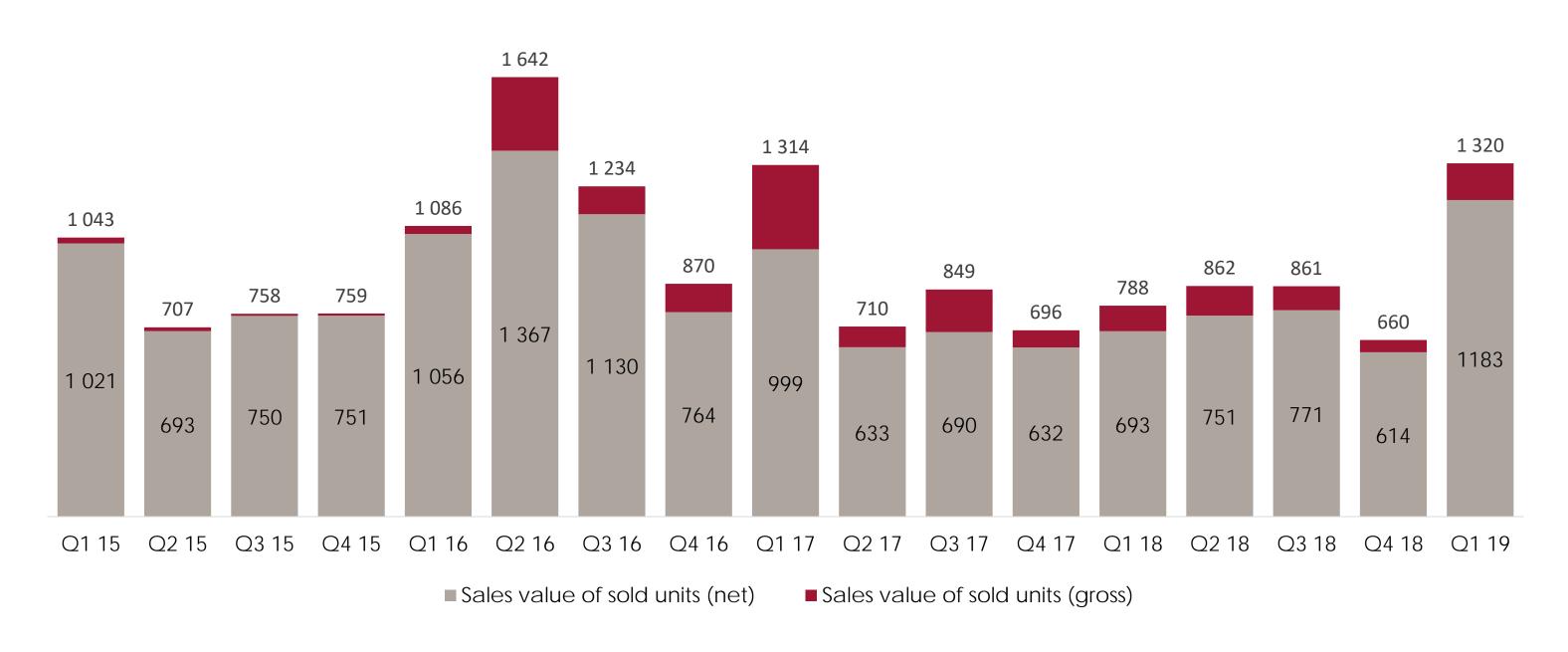
### EBITDA Q1 2019

	Property		
(figures in NOK million)	development	Other	Total
Operating revenues	671.0	9.5	680.5
Project expenses	(466.7)	(0.1)	(466.8)
Other operating expenses	(15.8)	(43.6)	(59.4)
EBITDA (percentage of completion)	188.5	(34.2)	154.3
Note: Construction costs are exclusive of financial expenses in the seg	ment reporting.		
IFRS EBITDA for the quarter, per segment			
Operating revenues	99.7	9.5	109.2
Project expenses	(69.4)	(0.1)	(69.5)
Other operating expenses	(13.2)	(43.6)	(56.7)
Share of income (losses) from associated companies			
and joint ventures	5.6	-	5.6
Other gain (loss), net	-	-	-
EBITDA	22.7	(34.2)	(11.5)



### Share of sales from joint ventures

#### Sales value of units sold





### Share of sales from joint ventures

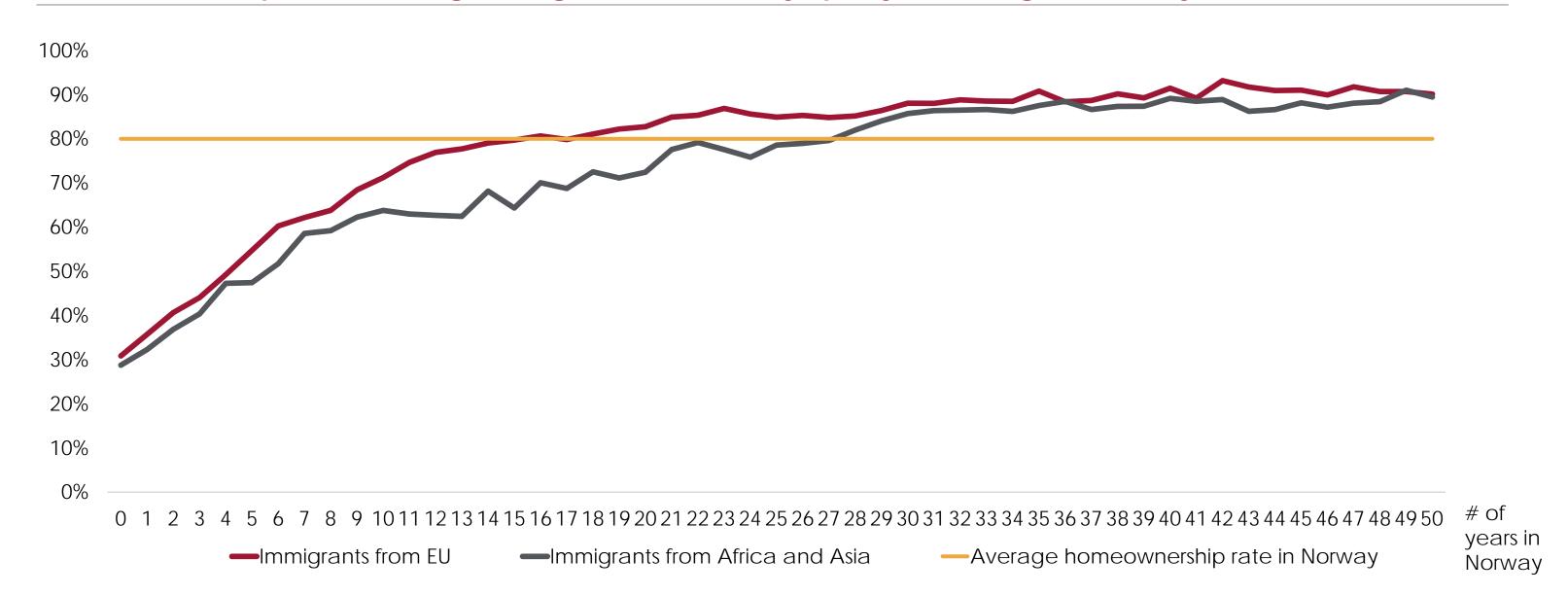
#### Number of units sold





### Immigration increases demand over time

#### Homeownership rate among immigrants in Norway (per year living in Norway)

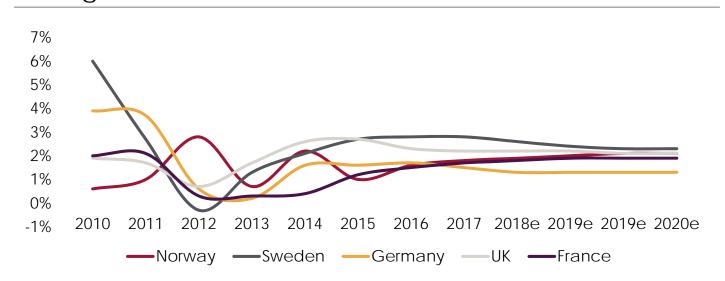


Source: Statistics Norway

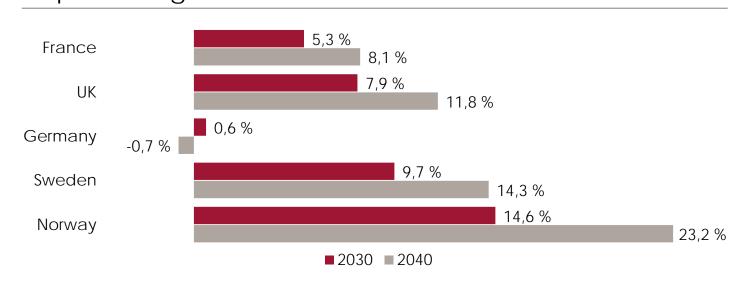


### Norway – robust economic conditions

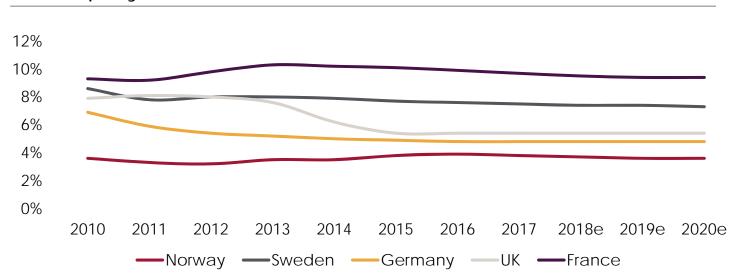
#### GDP growth 2010 - 2020e



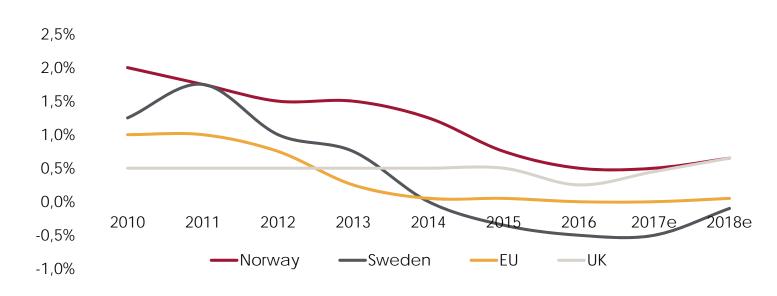
#### Population growth 2015 - 2030e and 2040e



#### Unemployment 2010 - 2020e

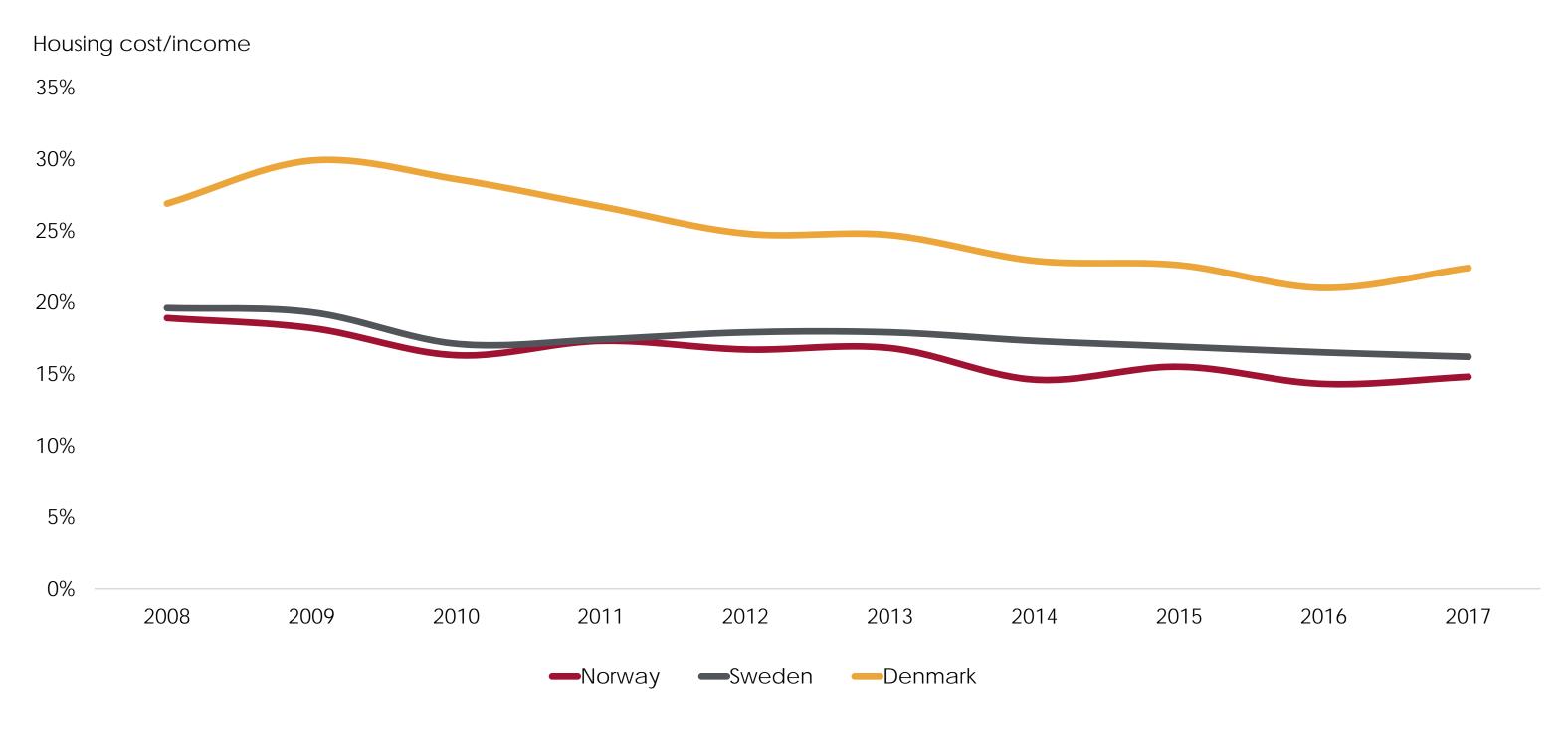


#### Interest rates 2010 - 2018e





# Low share of income spent on housing in Norway





### Total household debt and homeownership

