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All numbers in new vertical structure unaudited and preliminary only.

# Capital Markets Day 2017 Speakers



Greg Ellis CEO Scout24 AG



Christian Gisy
CFO
Scout24 AG



**Thomas Schroeter**Senior Vice President
ImmobilienScout24



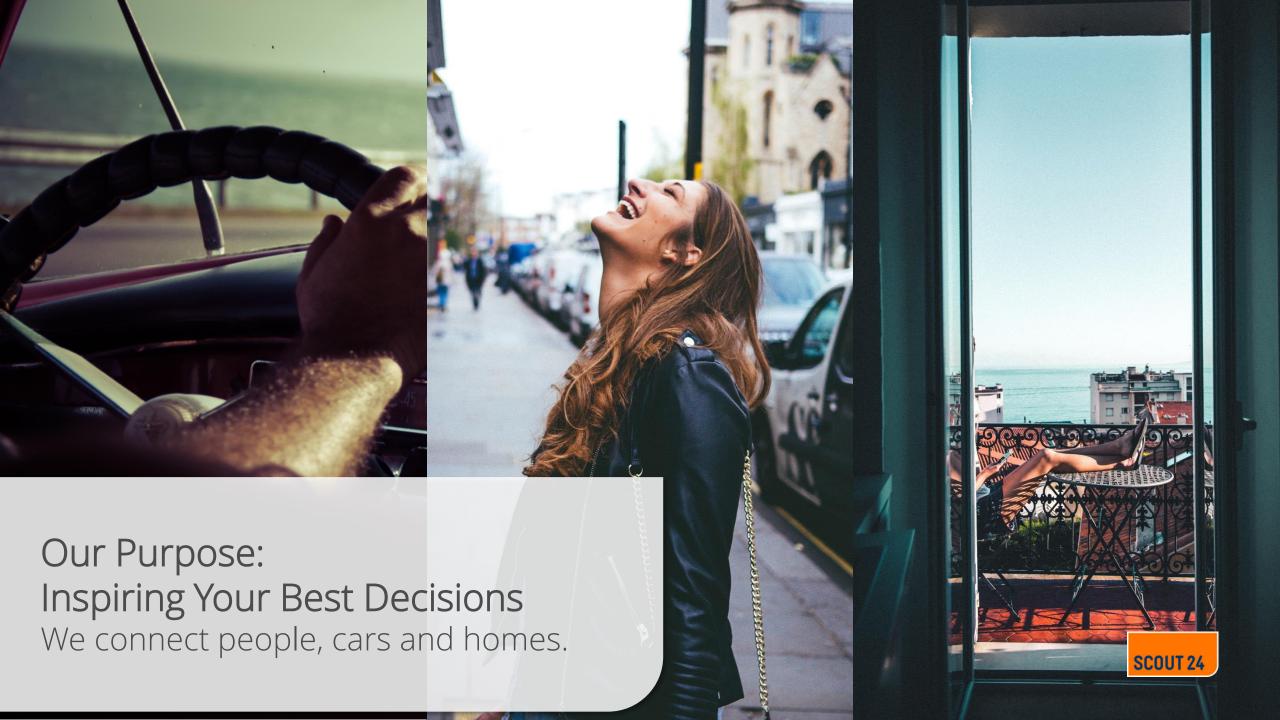
**Felix Frank**Vice President
AutoScout24



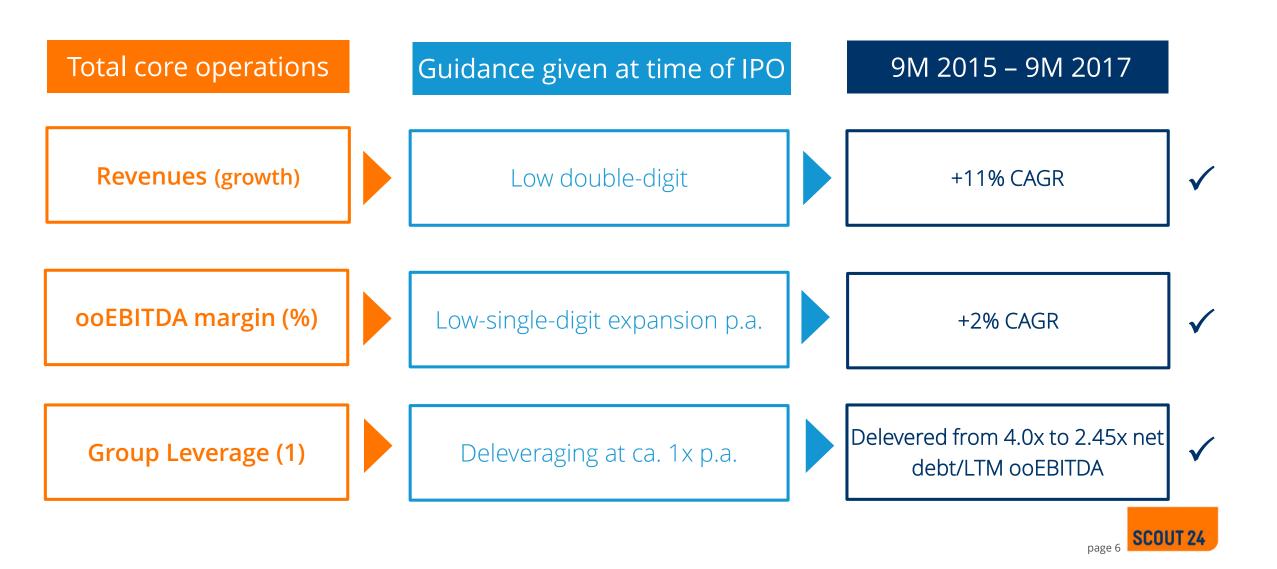
Ralf Weitz
Senior Vice President
Scout24 Consumer Services

# Scout24 Capital Markets Day 2017 Agenda

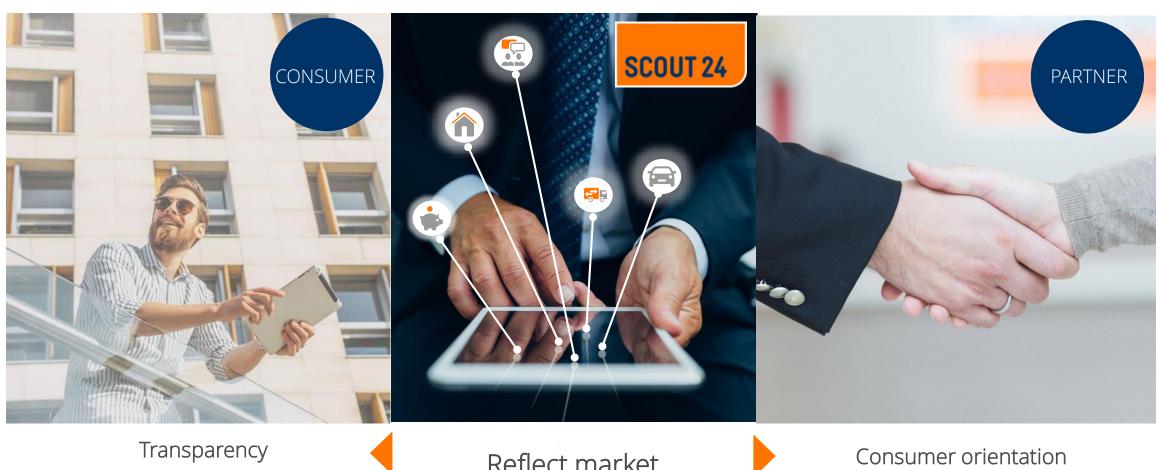
09:00 am CET	Welcome to Scout24's first Capital Markets Day		
	ImmobilienScout24: Update on strategy and market segments		
	AutoScout24: Update on strategy and market segments		
	Scout24 Consumer Services: Expanding focus from listing to transaction		
	Re-Cap Q3 2017 Financials / Adapted financial disclosure starting Q1 2018		
	Wrap-up and Q&A Session		
01:30 pm CET	Lunch at the venue & networking		



## The Journey Continues: Delivering on IPO Objectives



# Digital activity influencing market dynamics & driving change



Simplicity Relevance Functionality

Reflect market

Enhance market

Allow market to transact

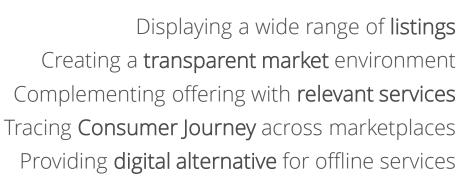
Cost efficiencies

Modularisation

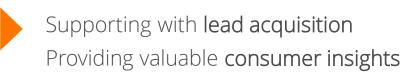


#### Addressing Consumer And Customer Needs In The Market







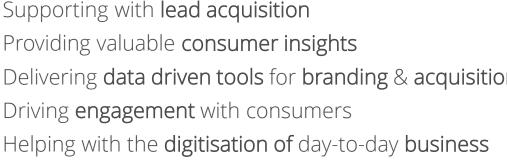




Delivering data driven tools for branding & acquisition



Helping with the digitisation of day-to-day business



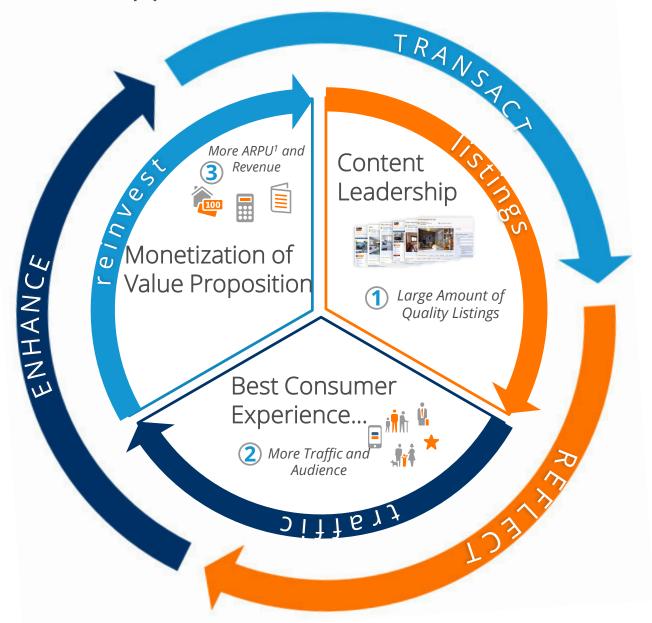


**PARTNER** 

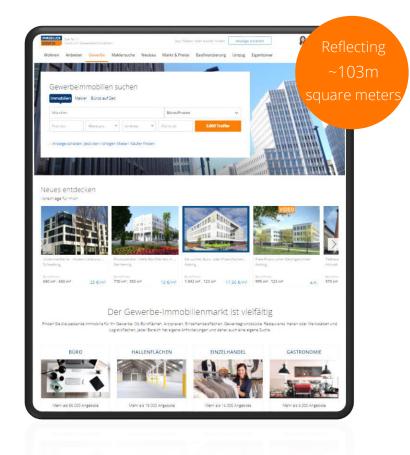
## Scout24 Market Network: An Ecosystem for Consumers and Customers



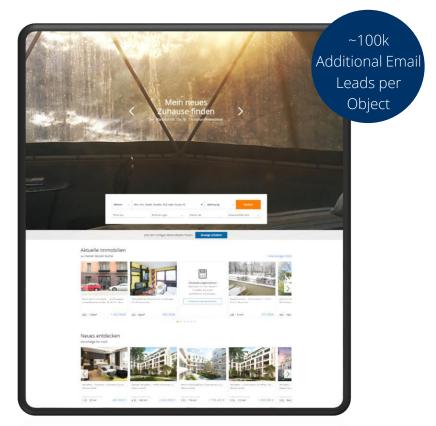
# Enhanced Monetization Opportunities for Scout24



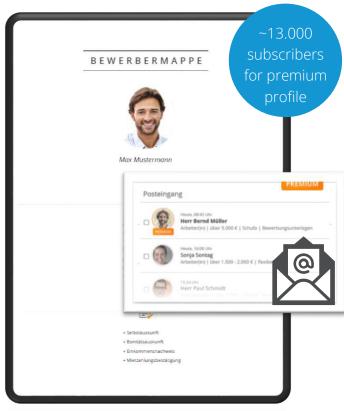
# Bringing more Value to the Marketplace – Real Estate



Reflecting a great amount of Commercial Real Estate in Germany



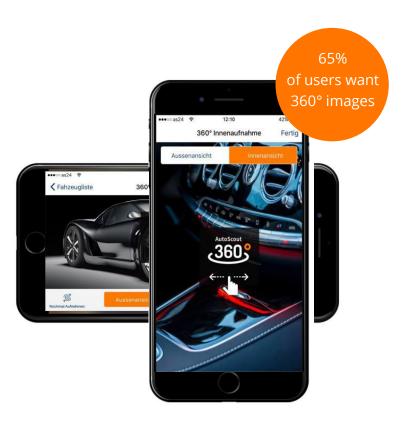
Enhancing search results with "Property you might also like"

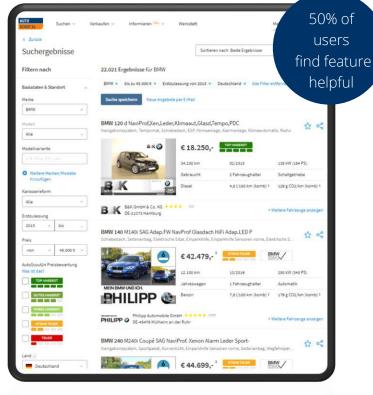


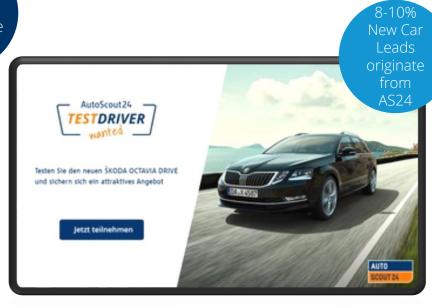
Helping Consumers finalize the transaction



# Bringing more Value to the Marketplace – Automotive







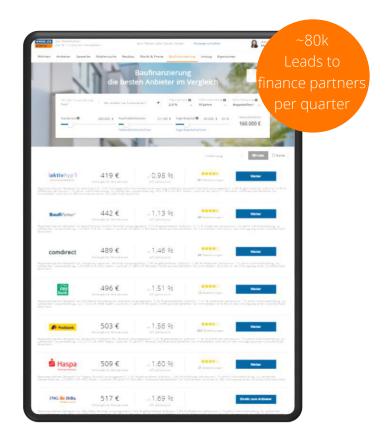
Providing quality listings exclusively with the 360° experience

Enhancing listings with valuable information and creating transparency

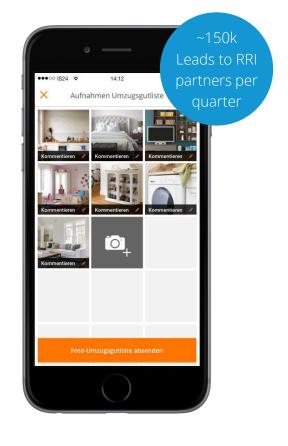
Delivering relevant leads to dealers and OEMs



# Bringing more Value to the Marketplace – Consumer Services







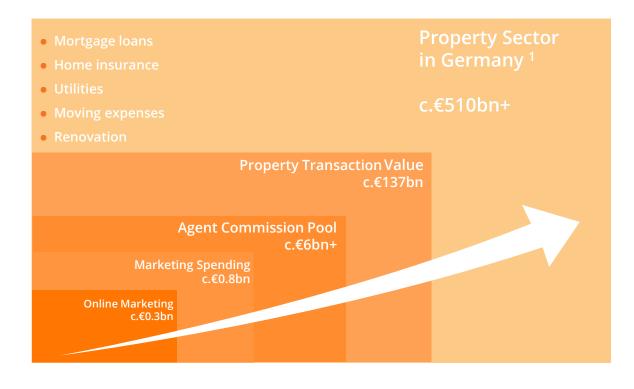
Finding the right financing partner with the mortgage calculator

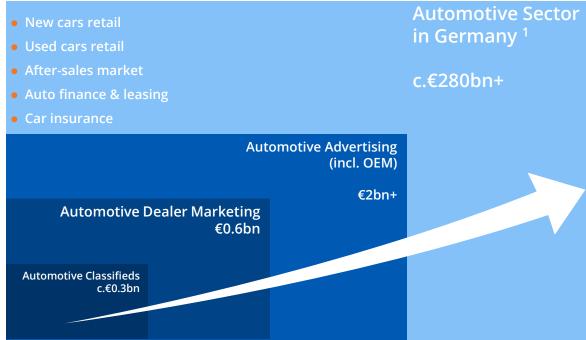
Providing an easy service for property seekers and valuable information for home-owners

In-app inventory list tool for moving company

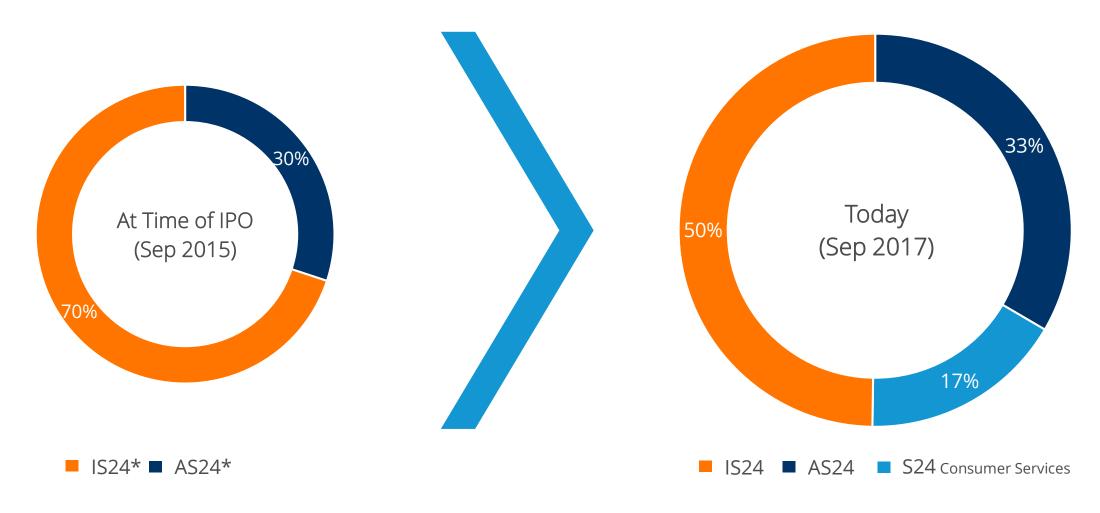


# Expanding our addressable market and targeting additional revenue opportunity





#### Continued Diversification of Revenues since IPO



>> Adapting financial disclosure to reflect transformed business





Update on Strategy and Market Segments
Thomas Schroeter

Senior Vice President, ImmobilienScout24





# We are the Leading Player

Around **470,000** listed properties, **1.9x** more than next competitor<sup>1</sup>

Around **40,000** paid private listings online per day<sup>1</sup>

Offering the most residential listings in **84%** of regions in Germany<sup>2</sup>

Around **13 Million** Unique Monthly Visitors, **1.6x** more than next competitor<sup>3</sup>

More than 50% of the market only visits IS244

Market leader in usage frequency and reach in **72%** of regions in Germany<sup>5</sup>

+ 22% growth in leads provided to partners<sup>6</sup>



Sources:: Management estimates, if not stated otherwise

As per end of September 2017, total listings compared to combined vertical competitor

2. Total residential listings compared to combined vertical competitor (competitor 1 and 2) measured in 403 regions, Q3 2017

Total residential listings compared to combined vertical competitor (competitor) and 2) measured in 403 regions, Q3 2017
 Comscore MMX desktop and mobile, compared to combined competitor, September 2017, average from July to September 2017

4. Comscore MMX, desktop only, September 2017, average from July to September 2017

5. Based on usage frequency and reach, mindline study Q3 2017, competitor set comprising IW, IN and eBay Kleinanzeigen

6. Total number of email leads October 2017 versus October 2016

# Acting in a Healthy Market

GDP with **Stable** growth during last 3 years

Consumer confidence at record high

level

Employment continuously increasing

Interest rates continue to be at **low level** 

**Moderate** growth in residential transaction volume

**Healthy** increase in residential sale transaction value in 2016

Amount of building permissions increased **strongly** in 2016

**Solid** increase in commercial real estate price index

Consolidation in agent market **Slowing down** 

"Bestellerprinzip" for sale **unlikely** 



# We Serve the Whole Market Fueled by Consumer Needs

# Consumers

 ~3.6 million transactions in residential real estate in Germany per year

#### • Find best place to live

• Decide to rent or buy

Goals

**/alue Proposition** 

• Simple & transparent process

#### • Supply: Property market is on IS24

- Consumer experience: Simple, engaging & relevant
- Support in decision-making
- Assistance throughout consumer lifecycle

# Asset Owner

- ~50% home ownership rate in Germany, trending upwards
- ~2.5 million private residential transactions per year, thereof ~2.2m rental and ~0.3m sales transactions
- Decide on marketing alone or through agent; find best agent
- Find best suitable buyer or tenant
- · Determine best price & timing
- Support in finding the right agent
- Market property to maximize value
- Certainty and efficiency of transaction
- Success guarantee ("Erfolgsgarantie")



- ~33 thousand real estate professionals in Residential and Business real estate
- Commission pool of €6.0+bn¹
- Successfully market objects
- Acquire new objects & build local reputation and branding
- Gain market insights & knowledge to run the business
- Most efficient marketing channel
- Best products for acquisition and brand building
- Insights, data & knowledge through market navigator

## Dominating the Demand Side of the Market

We are reaching most consumers...

...and they are satisfied with us

~ 13.0 Million Unique Monthly Visitors<sup>1</sup>

~ 50% only look on IS24<sup>2</sup>

~ Most used portal in 288 regions<sup>3</sup>

Double-digit growth in visits in 2017<sup>4</sup>



~ 76% satisfaction with search experience<sup>5</sup>

Best rated and most downloaded App<sup>6</sup>

Consumer Brand of the year<sup>7</sup>



Sources:: Management estimates, if not stated otherwise

monitor (google analytics)

2. Comscore MMX, desktop only, September 2017, average from July to September 2017

7. YouGov BrandIndex, October 2017

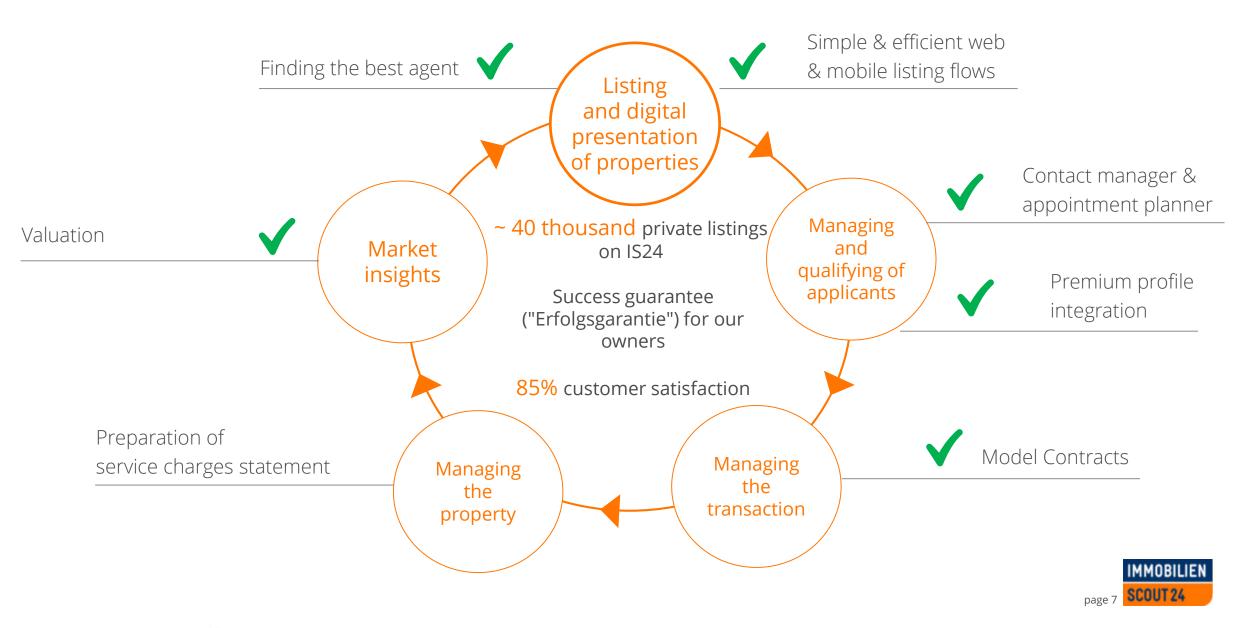


<sup>.</sup> Comscore MMX desktop and mobile, compared to combined competitor, September 2017, average from July to September 2017

Based on usage frequency and reach, mindline study Q3 2017, competitor set comprising IW, IN and eBay Kleinanzeigen
 Based on average monthly visits (sessions) the IS24 platform from mobile devices, mobile and all IS24 applications as measured by own traffic

<sup>5.</sup> Own research, as per September 20176. iOs and Android App Stores, November 2017

# Digitizing the Owner Lifecycle to Expand Competitive Advantage



# Residential Real Estate: Partnering with Agents to Drive their Business in a Digitising Real Estate World



#### Residential real estate

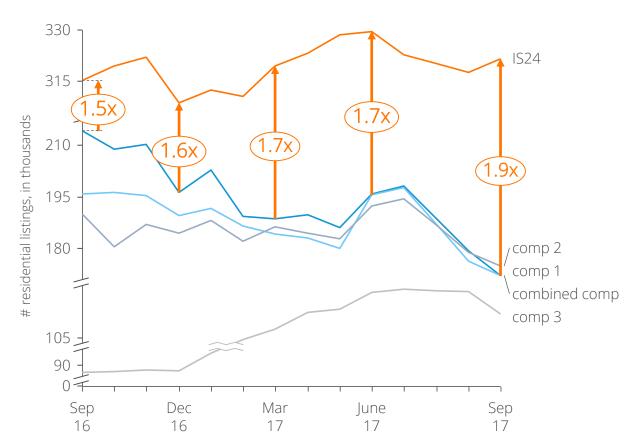
- ~ 26 thousand players in the market (incl. property managers)
- ~ 70% working with IS24 on a regular basis<sup>1</sup>
- ~ €5.0+ billion commission pool
  - Fragmented market with low number of large players and high number of small players (~70% of agents are SMBs)
- Highly diverse group with regards to digital savviness (~35-40% of marketing spent offline)
  - Business drivers: Efficiently rent / sell out objects, acquire new objects, build local reputation & branding

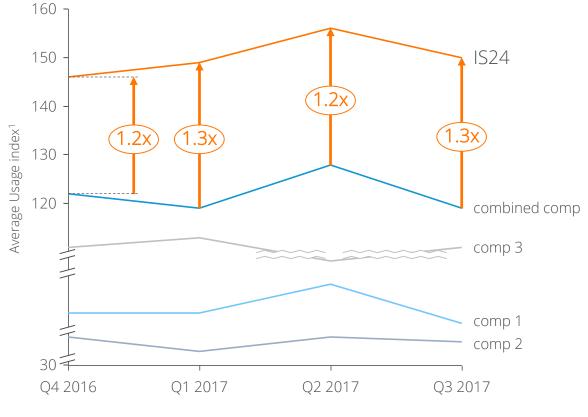


# We are Fueling our Leading and Exclusive Position...

We offer the most residential real estate listings...

#### ...and we are the most used portal





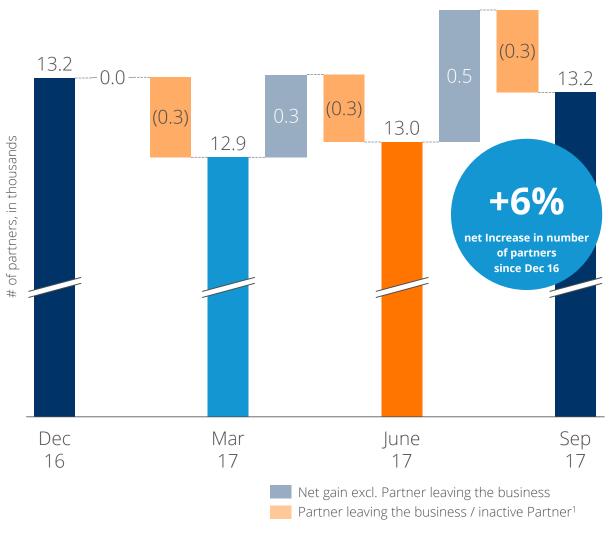
Residential real estate IMMOBILIEN

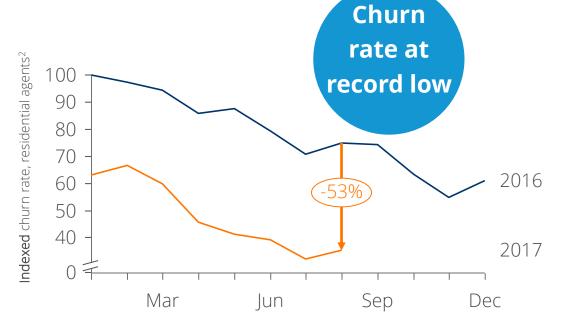
page 9 SCOUT 24

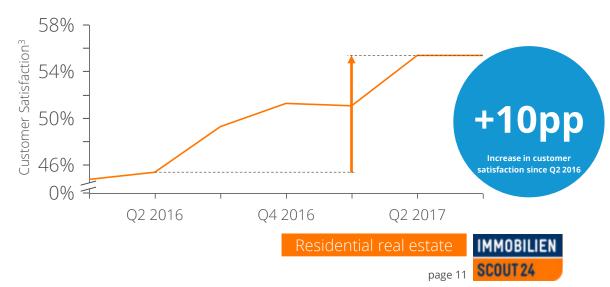
#### ... in the Local Real Estate Markets ...



# ... and our Partners are Appreciating this







Sources: Management estimates, internal data

No listings at any online sources 4 months after inactivation at IS24

Monthly average of 5 week rolling churn rate of residential agents based on contracts, indexed to January 2016

<sup>3.</sup> Percentage of customers with satisfied and very satisfied rating, residential agents

#### Our Products Provide Value to our Partner's Businesses











#### **Successfully market** existing objects

- Largest reach in Germany
- Accelerated marketing through visibility products
- Efficient lead and contact management

Provide the most efficient marketing channel

#### Acquire new objects, build local reputation & brand

- Increased visibility with topof-the-list products
- Qualified home owner leads
- **Agent Directory**
- Targeted Display Advertising

Provide the best ROI for acquisition

#### Run the business

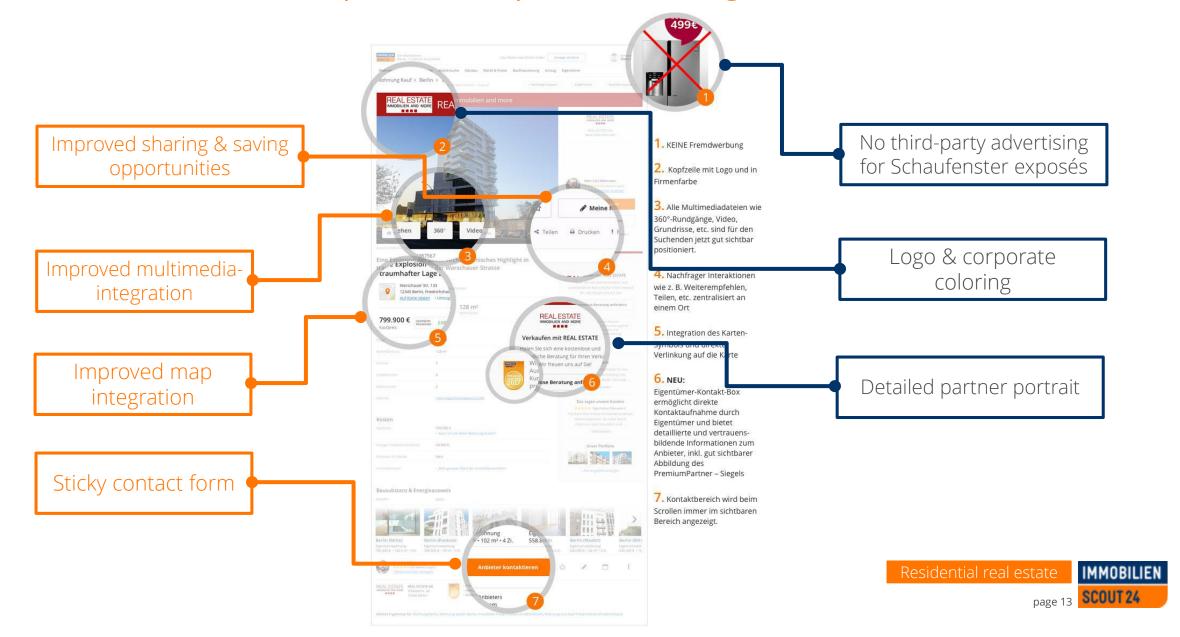
- Market Navigator: Market knowledge, insights, objects & home owners
- Campus: Relevant knowhow & information

**Understand the market** 

Residential real estate



# Product Launch Example: New Exposé in VIA Logic



# Sales Presenter Example: Investing into Sales to Have High-Quality Conversations with our Partners...

#### **Sales Presenter**

- Automated data collection to simplify preparation of customer visits
- Provides customer-specific data without manual research
- Simple and flexible customisation of customer proposals
  - Enables high-quality conversations







Residential real estate

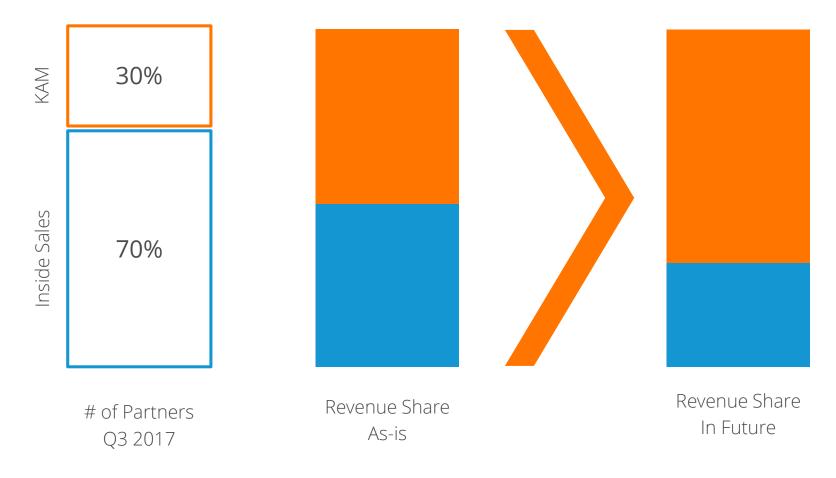


#### ... and to Demonstrate our Value Creation to our Partners

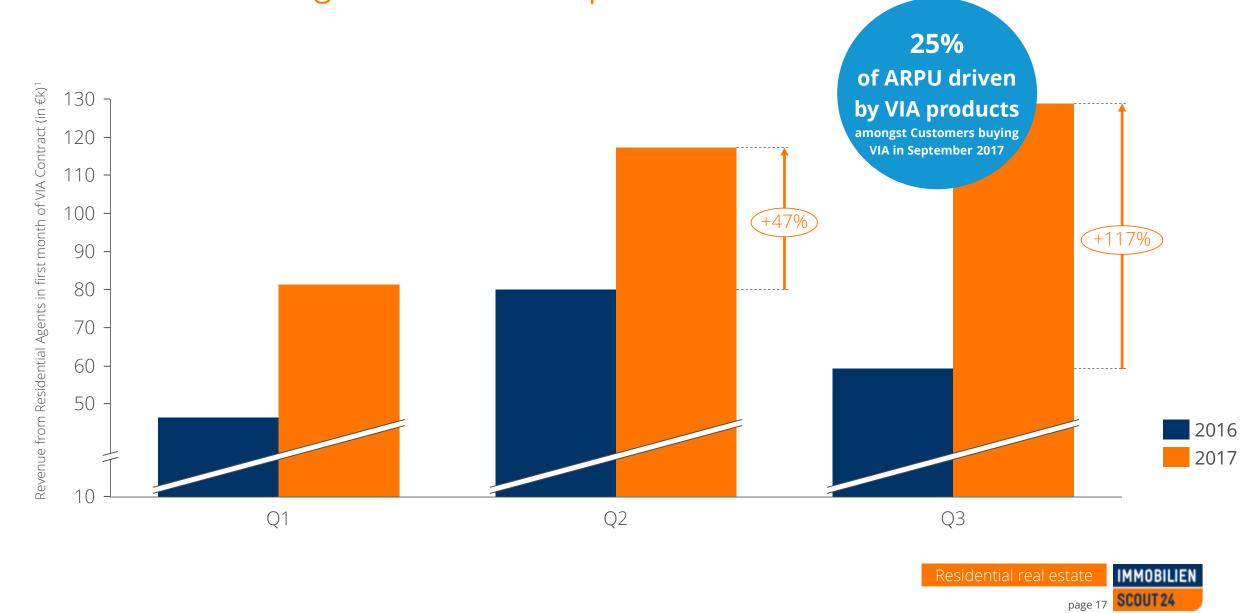
#### **Illustrative Sales Presenter output**

	Sale	Rent
# of sold objects during the last 6 months	12	-
Price of sold objects	3.936.000,00 €	-
Ø Price / Rent per object	328.000,00 €	-
Provision (%) / Number of monthly Rents (#)	5,0%	-
Commission in the last 6 months	196.800,00 €	-
Commission extrapolated to 12 months	393.600,00 €	-
Objects marketed via IS24 (%)	60%	-
Commission directly attributable to IS24	236.160,00 €	-
IS24 Cost in the last 12 month / ROI	12.000,00 €	-
ROI on 1€ Invest in IS24	19,68 €	

# Value Creation Allows for Consistent Price Increases Using VIA as Differentiator



And We are Seeing First Results in Uptake of VIA Products



Deriving from VIA sold separately from Membership contracts

# Business Real Estate: Leader in a Diverse Market with Opportunity



#### **Business real estate**

#### **Commercial real estate**

- ~ 1.7 thousand players in the market
- ~ 90% working with IS24 on regular basis
- ~ €1.0 billion commission pool
- A few large & professional players, followed by a long tail of small players
- Competitive market, with focus on pre-qualified lead generation and brand building
  - ~110 thousand listings on IS24, 1.7x compared to next competitor

#### **Developers and New Home Builders**

- ~ 3.0 thousand players in the market
- ~80% working with IS24 on regular basis
- ~ €20+ billion project value
- Large & highly professional players acting nationwide as well as local heroes
- Business drivers: Landplot availability, efficient and timely marketing of units at best price
  - ~3.0 thousand projects listed on IS24, 1.2x compared to next competitor

Business real estate





## With Dedicated Products Providing Significant Value Proposition

#### **Efficient marketing channel**

#### **Brand exposure**

Dedicated platform, customised for the needs of commercial seekers

- ✓ Dedicated search criteria
- ✓ Business districts
- ✓ Location-based map search
- ✓ Draw-search





#### VIA Products and media products

- ✓ VIA products for efficiently marketing objects and building brand in search funnel
- ✓ Dedicated media (display advertising) products throughout search funnel (e.g. map search)





# Engaging search experience with dedicated products for customers

- ✓ Consumer: Engaging search experience through integration of new homes and developer projects into search
- ✓ Customer: Project-based product for efficient marketing of units
- ✓ Opportunity to highlight specific units

#### VIA Products and media products

- ✓ Dedicated project-listing VIA products
- ✓ Additional visibility product for unit within listing
- Premium service for projects, including creation of dedicated website, SEA campaigns, etc.



# ImmobilienScout24 Strategy Going Gorward

#### **What We Have Delivered**

Increased listings market share



Successful roll-out of major customized product innovations



First success in VIA upsell in residential market segment



Successfully implemented initiatives to improve sales performance



#### What We Are Working On

Leveraging regional product and pricing strategy

Continue product innovations, support with marketing activities

Continue to drive VIA usage and further expand ARPU alongside strategy

Drive sales force performance



Update on Strategy and Market Segments

Felix Frank

Vice President, AutoScout24

Christian Gisy

CFO, Scout24 AG



SCOUT 24

Scout24 Capital Markets Day, November 2017

### We are the Largest EU Automotive Digital Marketplace

Around 2.4 million new and used cars<sup>1</sup>

**98 million** visits per month with **69%** mobile share<sup>2</sup>

Around **47,600** dealer partners<sup>3</sup>

Market leader in 4 European countries<sup>4</sup>

**48%** of dealer revenue generated in market leading countries<sup>5</sup>

**20%** dealer growth in Germany since IPO<sup>5</sup>

**35%** ARPU growth in Core countries since IPO<sup>6</sup>

Sources: Management estimates

Including commercial vehicle dealers

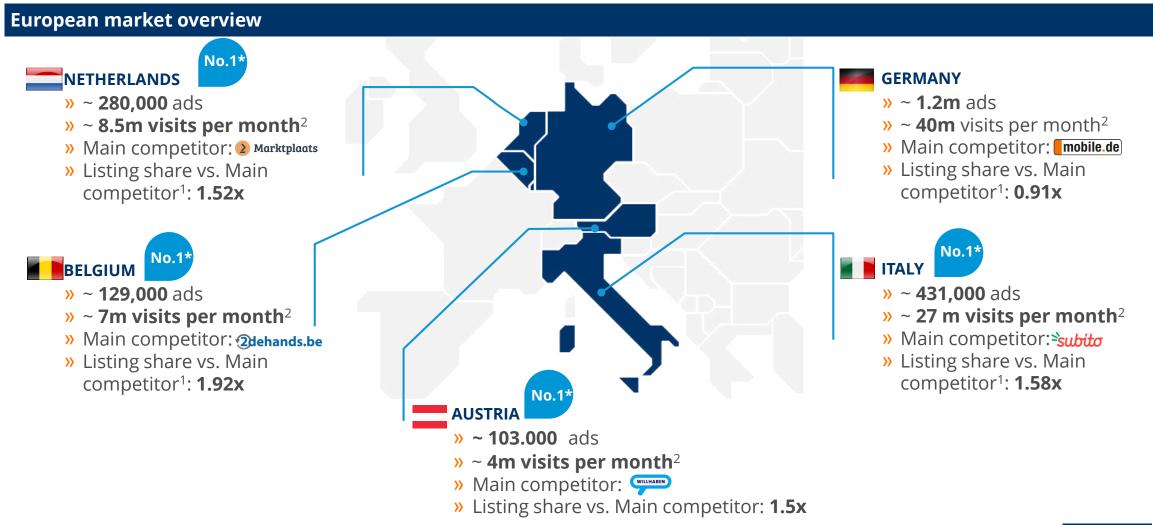
- A leading position in Europe (Belgium, Luxembourg, Netherlands, Italy) for automotive classifieds, based on listings and traffic
- 5. Including commercial vehicle dealers, based on Q3 2017
- 6. 9M 2017 ARPU compared to 9M 2015 ARPU in core countries, Management estimates; including commercial dealers



Total listings on the AS24 platform, November 2017

Based on average monthly visits (sessions) to the AS24 platform from mobile devices, mobile and all AS24 applications as measured by own traffic monitor (Google Analytics) EU-wide, September 2017

### We are a Leading Player in our Core Markets



Sources: Management estimates, Autobiz, August 201, for Austria ncluding Gebrauchtwagen.at (not deduplicated)

\*In terms of listings; compared against local competitors in the respective market. Market position in Austria and Netherlands reached No.1 position post IPO

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In terms of dealer listings, Autobiz, August 2017

Based on average monthly visits (sessions) to the AS24 platform from mobile devices, mobile and all AS24 applications as measured by own traffic monitor (Google Analytics), September 2017, including European AutoTrader and Gebrauchtwagen.at; Traffic in Germany partly re-directed to Easter-European Language Versions

### We Cater to the Evolving Needs of the Massive Auto Ecosystem



€156bn spent on cars annually €61bn also spent on insurance and financing and €64bn on after sales in Germany alone

Less brand focused, more time online (∅ 6h and only 1,2 dealer visits)

Find the right car from a trustworthy seller, at a fair price & in good condition

Largest EU supply
Outstanding user experience
Transparency & value added
services



Marketing spend of >€650m in Germany – 65% is still offline

Sell used & new cars
Fast turnover to best price
possible
Earn from adjacent services

Largest EU demand Increase visibility to drive turnover Additional tools to support sales



€2bn ad spend by OEMs in Germany - 71% is still offline

Sell new cars & utilize factory capacity

Getting closer to consumer

Largest EU auto audience
Targeted advertising
Consumer insights & access

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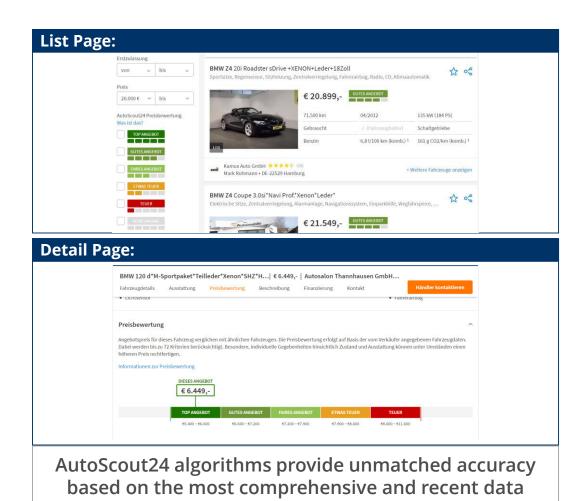
### We Provide Consumers with Tools to Address their Key Questions



>>> Full online assessment possible -> more and higher qualified leads



# Price Authority: Evolving into Authoritative EU Pricing Data Source While Maximising Value for Money for Consumers



#### Unmatched value proposition for both consumers and dealers

Consumers

Dealers

- Machine learning algorithm based on 10m training datasets
- Accurate and transparent market values of cars
- Consumer Empowerment with easy to understand price labels
- ✓ Informed consumers are closer to their buying decision
- ✓ Increased trust in dealer offers due to fair pricing
- Pricing guidance for stock management and trade-in



Please visit the link on the Capital Markets Day page or just visit <a href="https://www.autoscout24.de/360/">www.autoscout24.de/360/</a>

AUTO SCOUT 24

# 360° - Highly Differentiated Proposition for both Consumers and Dealers

### Differentiator for consumers Differentiator for dealers

#### **New Experience**

Engaging "New Car Configurator" experience also for used cars

#### **Increased Transparency**

Full online assessment of cars, virtual walk around possible

#### **Mobile & Consumer First**

Smoothly integrated in mobile search flow – and with relevant content for consumers

#### Stand out from competition

Visibility boost and positioning as innovative & trustworthy dealer

#### **New customers**

Increased attractiveness for customers from longer distances

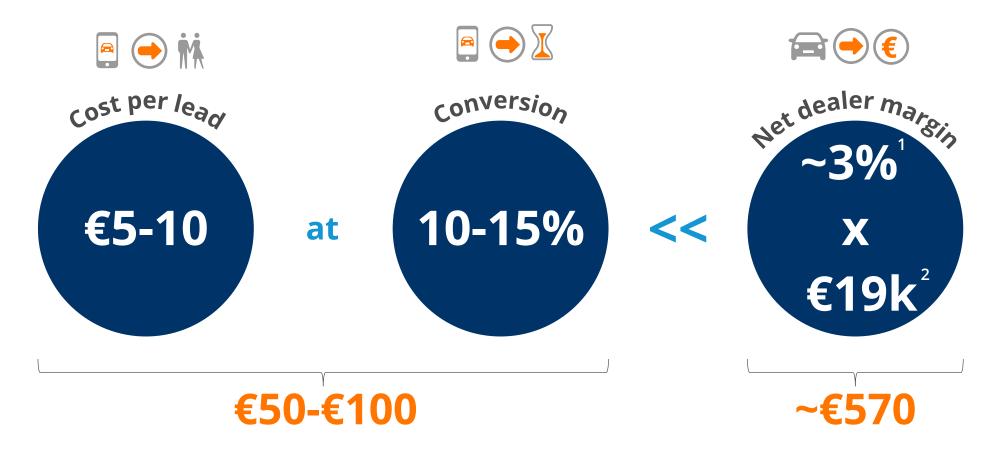
### Simple & efficient

3min process and no need for hardware investment

>>> Monetization lever is >10x of a normal listing: €1,99 charge per day



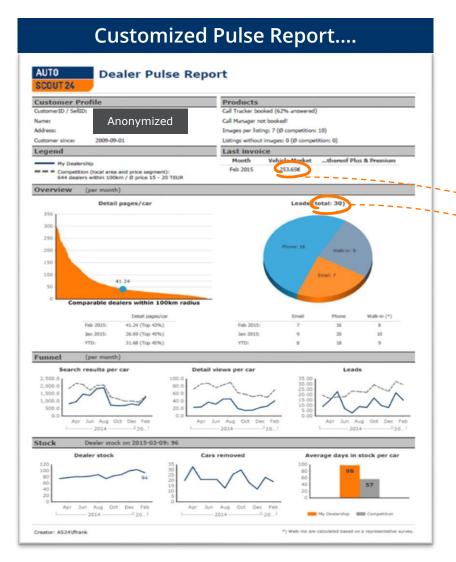
### Clear ROI Proposition for Dealers

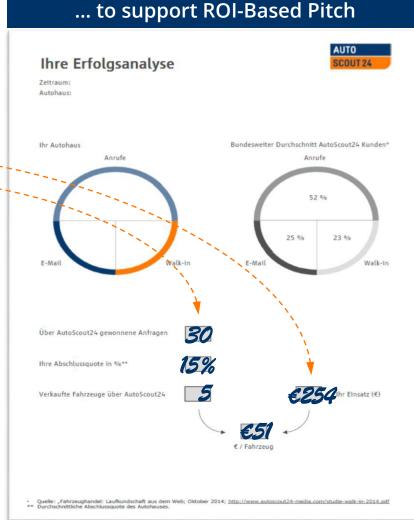


>>> Cost per sale with AS24 is significantly lower than dealer net margin



### Clear ROI Articulation Supports New Dealer Acquisition...

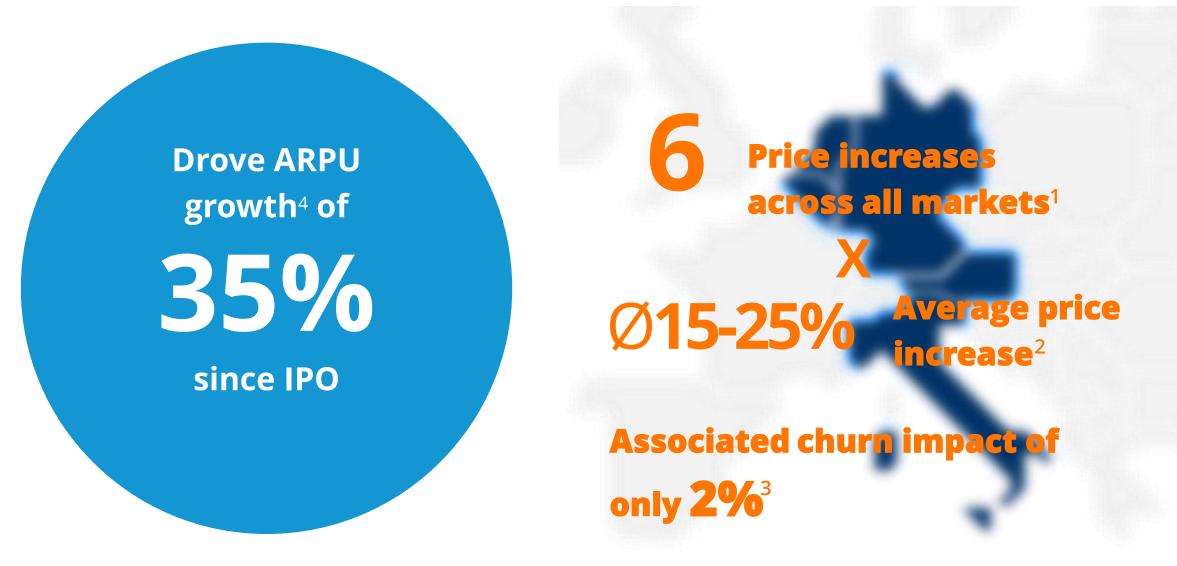




Resulted in dealer acquisition of 20% within last 2 years



### ... and Allows for Consistent Price Increases...



Sources: Management estimates, internal data

1. During the course of 2017

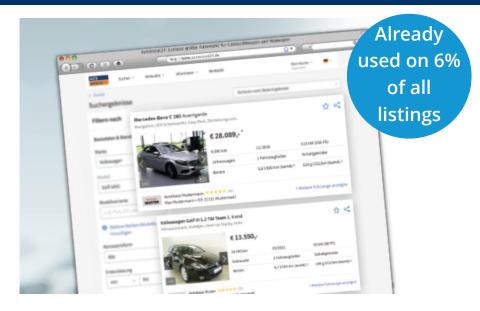
2. Average price increase in core countries 2017 as of October 2017; does not apply to all dealer groups

3. As of October 2017

4. Average ARPU Growth in Core Countries since IPO, 9M 2017

## ...and On-Top-Product Sales with Clear ROI by Decreasing Standing Times.

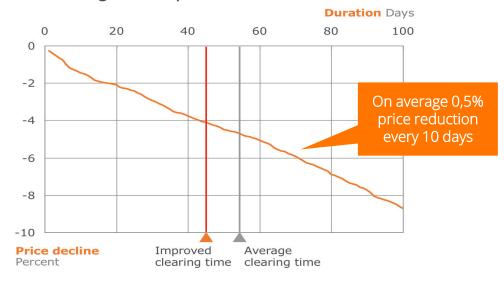
#### Proven lead uplift/ selling time decline



- Marketing Power allows positioning on top of search results page
- >>> Average a lead uplift of **2-3x**
- >> Average **18%** decline in selling time<sup>1</sup>

#### **Clear benefit for dealers**

Impact of standing time on price reductions



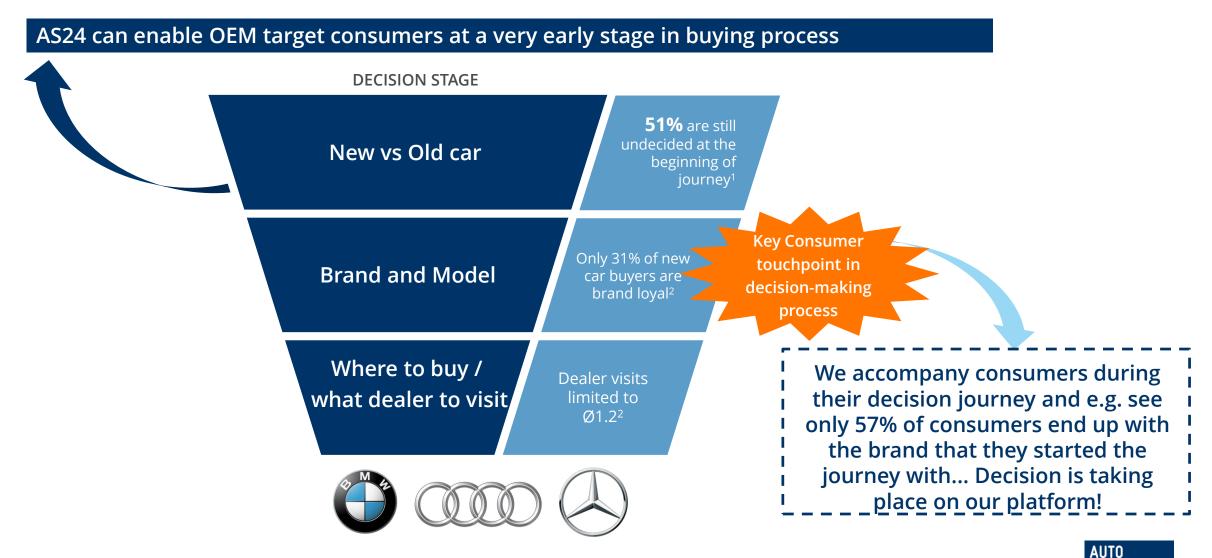
- >>> **Significant** impact on price reductions, working capital, parking & insurance cost
- >> **52%** uplift in ARPU when used<sup>2</sup>
- Marketing Power revenues growing at 31%<sup>3</sup>

<sup>.</sup> Own calculations based on long-term case study for a top-tier automotive brand in Germany.

<sup>2.</sup> Share of revenue of customers using Marketing Power, all regions, October and November 2017

Dealer listings in the core countries, September 2017

### AS24 is a Crucial Contributor to How OEMs can Reach and Acquire Customers



Sources: Management estimates

. Based on own research, McKinsey 2015

2 DAT Report 2017

### Autoscout24 Strategy Going Forward

#### **What We Have Delivered**

Future proofed tech platform and upgraded user experience



Established a ROI based product set and sales approach



Launched a differentiating consumer and customer product set



Significantly stepped up monetisation and dealer numbers



#### What We Are Working On

Further leverage clear ROI product set to continue strong monetisation growth

Enhance & exploit USPs to further close gap in Germany

Further strengthening market position in core countries and leveraging #1 position

Launch products along the value chain to address adjacent revenue pools

# Scout24 Consumer Services

Expanding Focus from Listing to Transaction Ralf Weitz

Senior Vice President, Scout24 Consumer Services



# Digital Activity is Increasingly Influencing Market Dynamics



### Consumers

Transparency

Simplicity

Flexibility

Availability





### **Partners**

Consumer orientation

Cost efficiencies

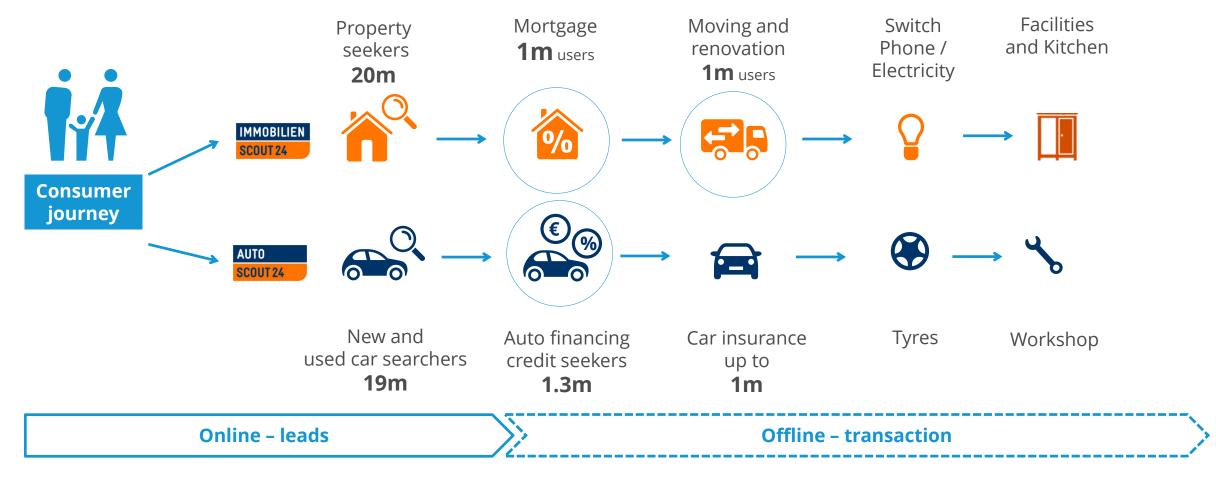
Modularisation

Automatisation

- >> Drive the digitisation of the whole process of buying homes and cars
- >> Be the central place where the consumer and customer needs and expectations are met



## We are Extending Focus from Listings to Transactions



>>> Growing penetration of online services increases visibility of further transaction steps expanding Scout24's business opportunities



# We Have Made Significant Progress in Building out the Business...

**Strong** Organic Track Record

Around **2,500** leads per day sent to mortgage & relocation companies

Around **39,000** credit checks sold every month

**3,000** paying financing and relocation partners<sup>1</sup>

**13,000** premium subscribers<sup>2</sup>

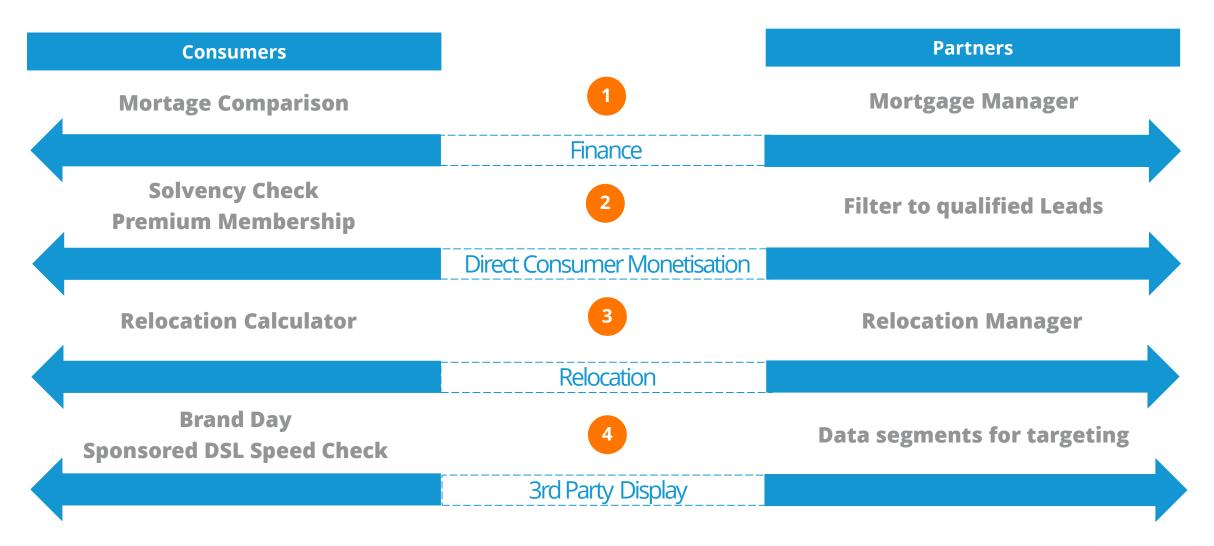
**2.8m** visits per month<sup>3</sup>

~€70 Million revenue in 2016

**Double-digit** revenue growth per year since IPO

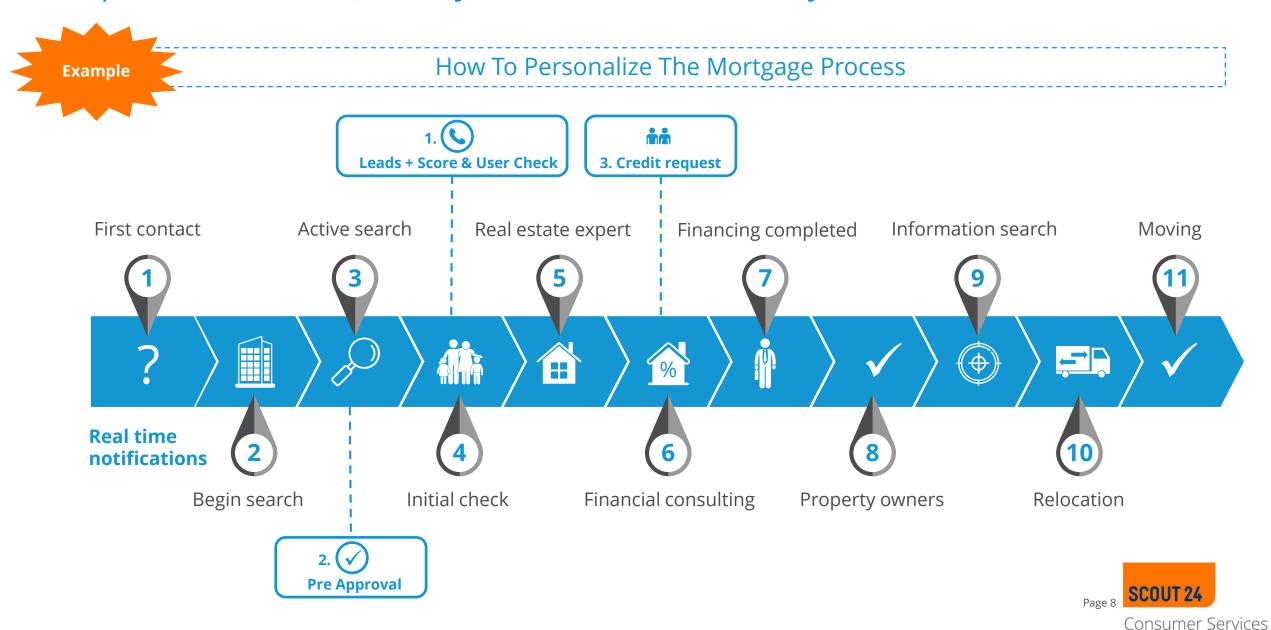
Sessions on Scout24 Consumer Services Products (Including Desktop, Mobile and Satellite Websites), measured by own traffic monitor (google analytics)

### We Follow Four Avenues to Create Value and Monetise on Both Sides





### Improve Consumer Journey – Increase Lead Quality & Revenue



### The Vision: Creating a Scalable and Recurring Business Model, Consumers **Become Customers**

#### Search **Apply**





Use



Live

### Acquisition

**Access to exclusive listings** 

**Premium data about listings** 

**Premium notifications** 

**Publish your profile** 

Skip the queue - first line

**Verified identity** 

**Daily updated solvency data** 

One click application documents

#### Retention

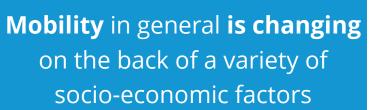
**Locksmith service** 

Legal advice

**Deposit account** 

### Next: Bringing Car Financing to the Next Level





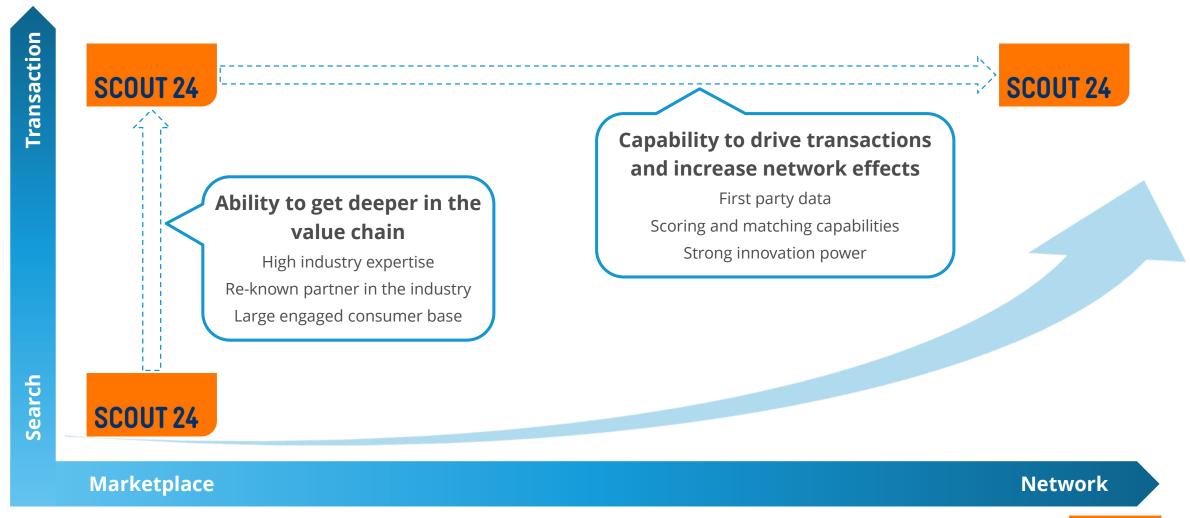


OEMs looking to differentiate as they feel the **pressure of the digitasation** 



Consumers looking at total cost of vehicle ownership rather than just financing rates

# We are in a Unique Position

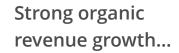


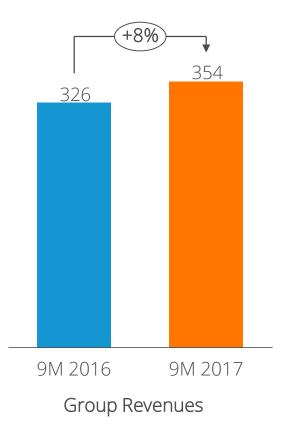
# Scout24 Financials

Re-Cap Q3 2017 Financials / Adapted financial disclosure starting Q1 2018 Christian Gisy
CFO, Scout24 AG



# Re-Cap: 9M 2017 Key Financial Highlights

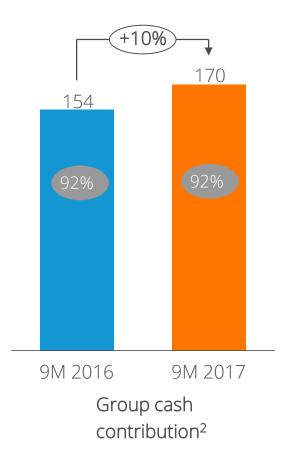




### ...sustainable profitability...



...and robust & visible cash flows



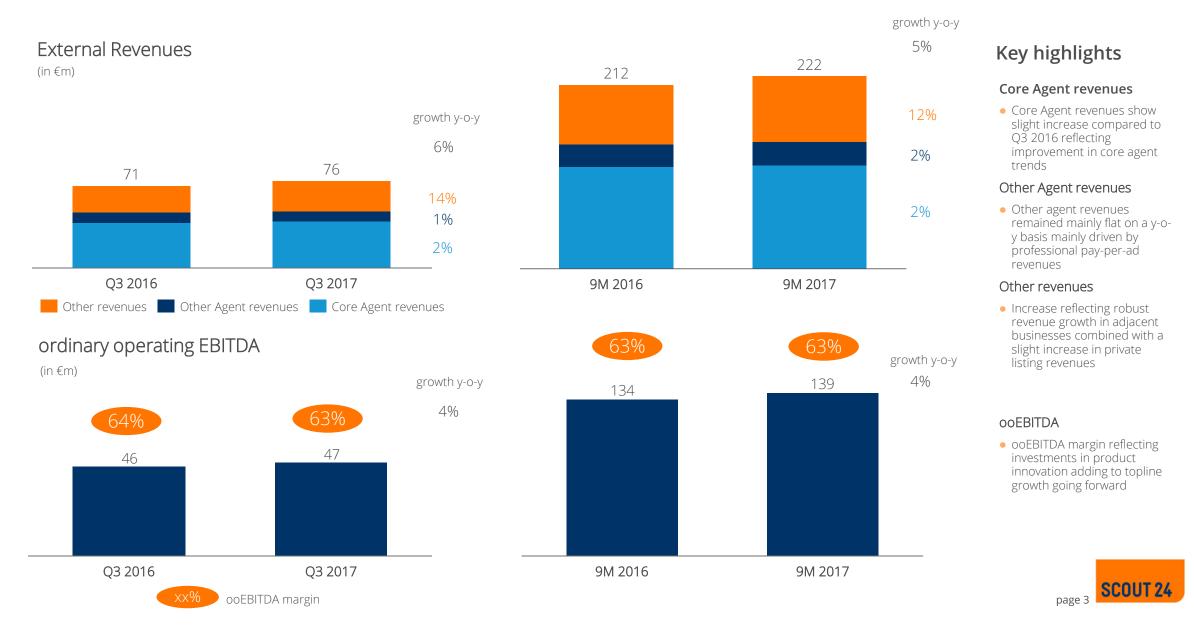
Cash Conversion<sup>2</sup>



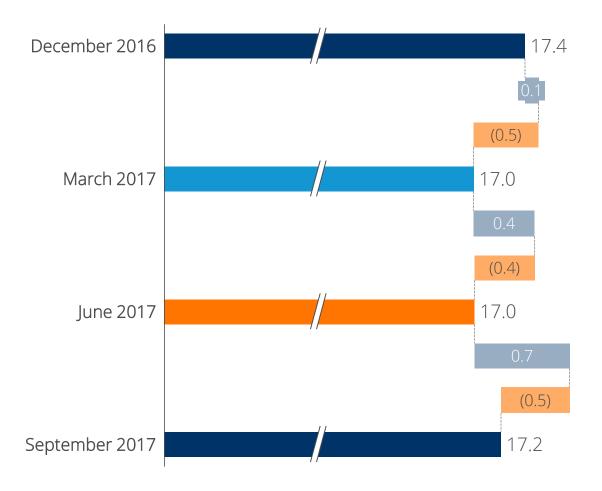
Note: All figures in € millions.

1. Ordinary operating (oo) EBITDA represents EBITDA adjusted for non-operating and special effects, ordinary operating EBITDA margin of a segment is defined as ordinary operating EBITDA as a percentage of external segment revenues

# ImmobilienScout24: Improving Core Agent Dynamics...



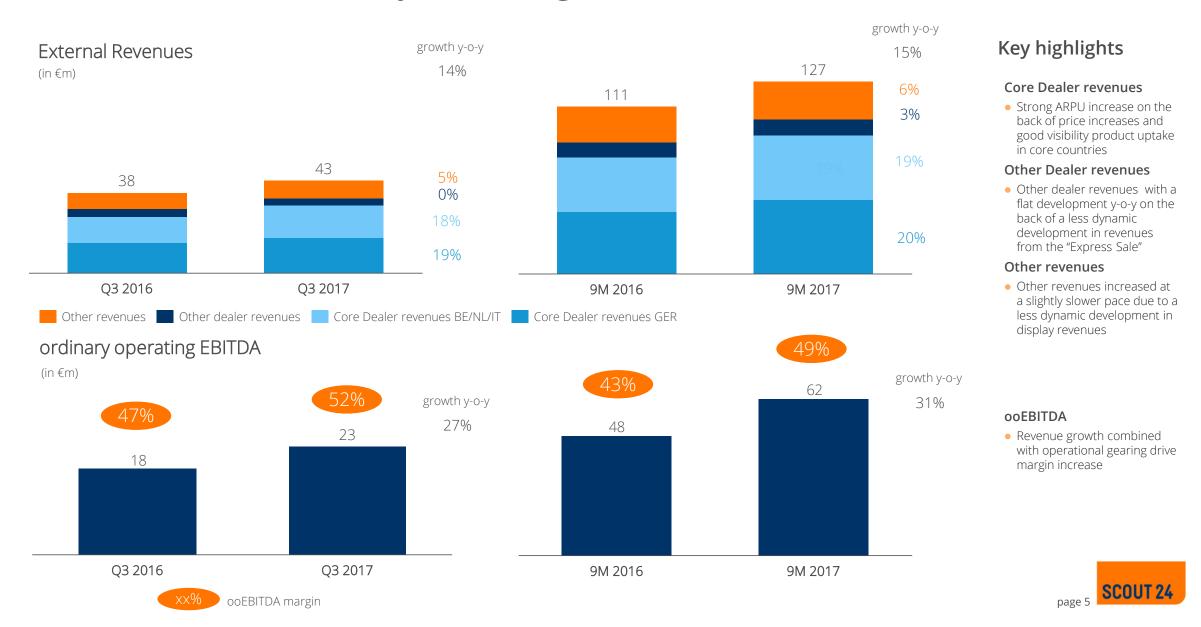
# ...with Stabilising Core Agent Numbers



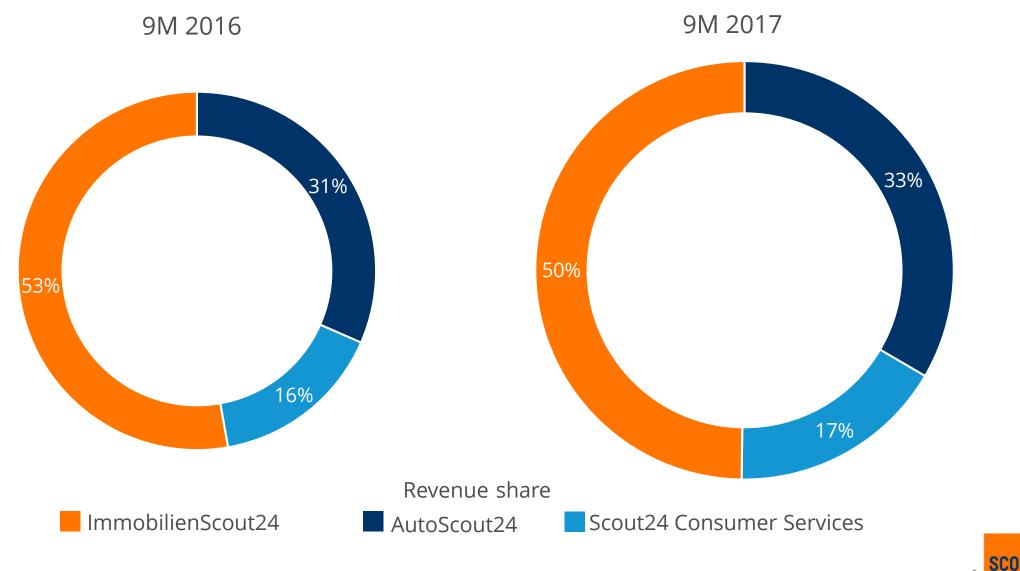
- Core agent numbers increased in Q3 2017 versus Q2 2017
- Low churn rates driving positive agent number development
- Stable customer winback rate (based on monthly run rate) in Q3 2017
- Winback and low churn adding to mixeffect in ARPU growth
- Net loss/gain excl. Agents leaving the business<sup>1</sup>
  Agents leaving the business / inactive Agents



## AutoScout24: Sustainably Delivering on Growth Potential



# We are Diversifying our Operations...



# ...and are Adapting our Financial Disclosure

ImmobilienScout24 (in €m)	9M 2017
Core Agent Revenues	118.8
Other Agent Revenues	26.9
Other Revenues	76.3
Revenue	222.1

AutoScout24 (in €m)	9M 2017
Core Dealer Revenues Germany	48.7
Core Dealer Revenues BE,NL, IT	42.9
Other Dealer Revenues	10.5
Other Revenues	24.8
Revenue	126.9

Other (not-reported) (in €m)	9M 2017
Corporate Revenue	0.4
Other (FinanceScout24)	4.1
Revenue	4.5

ImmobilienScout24 (in €m)	9M 2017
Revenue with Residential real estate partners	84.8
Revenue with Business real estate partners	35.0
Revenue with private listers and others	55.9
Revenue	175.7

AutoScout24 (in €m)	9M 2017
Revenue with Dealers Germany	50.1
Revenue with Dealers in European Core Countries	44.7
Revenue with OEM	14.5
Other Revenue	8.8
Revenue	118.0

Scout24 Consumer Services (in €m)	9M 2017
Revenue with Finance Partners	29.8
Services revenue	17.9
3 <sup>rd</sup> party display revenue	11.6
Revenue	59.3

Other (not-reported) (in €m)	9M 2017
Revenue	0.4

### ImmobilienScout24: Adjusted for More Granularity

ImmobilienScout24 (in €m)	Q3 2016	Q3 2017	YoY	9M 2016	9M 2017	YoY
Revenue with Residential real estate partners	28.1	28.6	1.8%	84.0	84.8	0.9%
Revenue with Business real estate partners	11.5	11.8	2.4%	34.0	35.0	2.9%
Revenue with private listers and others	18.2	18.9	3.5%	54.0	55.9	3.5%
Revenue	57.9	59.3	2.5%	172.0	175.7	2.1%
Ordinary Operating EBITDA	40.5 118.9					
Margin	68.3% 67.7%					

KPIs	Q3 2016	Q3 2017	YoY
Residential Partners (end of period, contractual, #)	13,157	13,171	0.1%
ARPU (€)	610	634	4.0%
Business Partners (end of period, #)	2,871	2,739	(4.6)%
ARPU (€)	1,298	1,403	8.1%

- Revenue with Residential real estate partners updated to reflect all residential property revenue including professional pay-perad revenue (excluding Flowfact revenue)
- Business real estate partner line includes Commercial, Developer and New Home Builder
- Revenue with private Listers and others includes, besides private listing revenue, revenue from Flowfact, Classmarkets, our business in Austria and others
- KPIs for Residential and Business Partners reflect revenue with partners in contractual relationships
- VIA revenue share to be provided in addition starting Q1 2018

# Reconciliation Core Agent Revenues

ImmobilienScout24	Q3 2017	YoY
Core Agents (end of period, #)	17,230	(0.8)%
ARPU (€)	781	4.4%
Core Agent Revenues (€m)	40.1	2.3%



ImmobilienScout24	Q3 2017	YoY
Residential Partners (end of period, contractual, #)	13,171	0.1%
ARPU (€)	634	4.0%
Core Residential revenues (€m)	24.9	2.7%
Business Partners (end of period, #)	2,739	(4.6)%
ARPU (€)	1,403	8.1%
Core Business revenues (€m)	11.6	2.5%

Scout24 Consumer Services	Q3 2017	YoY
Finance Listing revenues (€m)	3.7	(1.8)%

### AutoScout24: Slightly Adjusted to Reflect Business Evolution

AutoScout24 (in €m)	Q3 2016	Q3 2017	YoY	9M 2016	9M 2017	YoY
Revenue with Dealers Germany	14.4	17.1	19.0%	41.9	50.1	19.5%
Revenue with Dealers in European Core Countries	13.1	15.5	18.5%	37.6	44.7	18.7%
Revenue with OEM	4.6	4.6 4.9		14.2	14.5	2.3%
Other Revenue	3.1	2.8	(7.3)%	9.0	8.8	(2.0)%
Revenue	35.2	40.4	14.8%	102.7	118.0	15.0%
Ordinary Operating EBITDA		20.1			54.6	
Margin	49.8%			46.2%		

KPIs	Q3 2016	Q3 2017	YoY
Dealer Germany (#)	25,335	27,443	8.3%
ARPU (€)	193	210	8.9%
Dealer European Core Countries (#)	20,568	20,981	2.0%
ARPU (€)	219	246	12.3%

- Revenue with Dealers updated to reflect all revenue with dealers, including car and commercial vehicle dealers
- European Core Countries include Austria, Belgium (including Luxemburg), Italy and Netherlands
- Other revenue reflects private listings, express sale, Garageportal and others
- MIA revenue share to be provided in addition starting Q1 2018

### Scout24 Consumer Services: Additional Disclosure

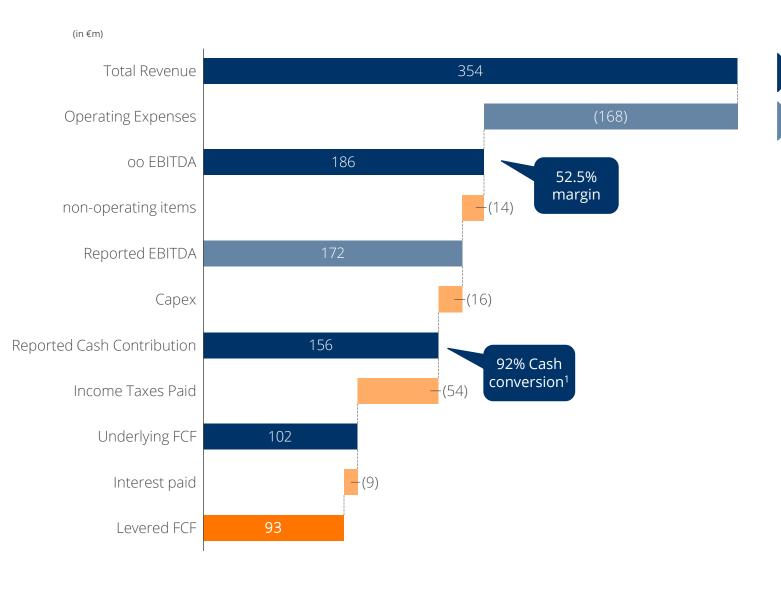
Scout24 Consumer Services (in €m)	Q3 Q3 2016 2017		YoY	9M 2016	9M 2017	YoY
Revenue with Finance Partners	8.4 10.1		19.5%	25.4	29.8	17.5%
Services revenue	5.4 6.2		16.3%	15.3	17.9	16.7%
3 <sup>rd</sup> Party Display revenue	3.4 3.6		6.6%	10.6	11.6	9.3%
Revenue	17.2 19.9		15.9%	51.3	59.3	15.6%
Ordinary Operating EBITDA	6.4			20.2		
Margin	32.4%			34.0%		

- Revenue with Financing Partners reflects all revenue generated with Financing Partners (consisting of listing and lead revenue)
- Services revenue reflects all revenue generated either with consumers directly or indirectly (e.g. credit check or relocation lead revenue)
- 3rd Party Display revenue reflects all display revenue generated with 3rd parties, i.e. not with Residential or Business real estate partners, Dealers or OEMs

# Our Financial Disclosure Going Foward

<b>Revenue</b> (in €m)	9M 2016	9M 2017	YoY	ordinary operating EBITDA (in €m)	9M 2017	Margin
ImmobilienScout24	172.0	175.7	2.1%	ImmobilienScout24	118.9	67.7%
AutoScout24	102.7	118.0	15.0%	AutoScout24	54.6	46.2%
Scout24 Consumer Services	51.3	59.3	15.6%	Scout24 Consumer Services	20.1	34.0%
Scout24 Group	326.3	353.5	8.3%	Scout24 Group	185.5	52.5%

# Strong Cash Flow Generation...



Solid topline driven by organic growth

Operating leverage

Limited capex requirements

To approach statutory corporate rate

Deleveraging and significantly improved cost of debt

Potential for outsized net cash flow growth



### ...with Clear Priorities for Cash...

### **Re-invest in growth**

M&A activities targeted to strengthen market positions or grow adjacencies business

### **Return cash to shareholders**

Dividend pay-out ratio of 30.0% to 50.0% of adjusted net income over time

### **Repay debt**

Target leverage of 1.5x to 1.0x over time

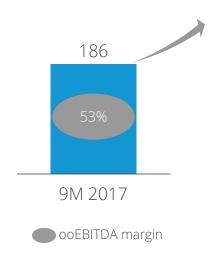
# ...Combined with Strong Operational and Financial Performance

#### Revenues



- We expect Group revenues to record high-single-digit percentage growth rate in 2017
- We target Group revenues in 2018 to record a high single to low doubledigit percentage growth rate, reaching a low- to mid teens growth rate in 2019

#### ordinary operating EBITDA



- We expect Group ordinary operating EBITDA margin in 2017 to increase by at least one percentage point compared to 2016 (was 50.8%)
- We target for 2018 going forward to expand Group ordinary operating EBITDA margin by a low-single-digit percentage point each year

Q&A

### Scout24 Investor Relations Contact Details

Capital Markets Day 2017

Today's presentation material can be found on the event page:

http://www.scout24.com/en/Investor-Relations/events/capital-markets-day/Capital-Markets-Day.aspx

#### **Investor Relations Contact**



Britta Schmidt
Vice President Investor
Relations & Controlling



Previous Reports and Publications

#### Q3 and 9M Report 2017

http://www.scout24.com/en/Investor-Relations/Financial-Publications/Financial-Reports/Financial-reports.aspx

#### Half Year Report 2016

http://www.scout24.com/en/Investor-Relations/Financial-Publications/Financial-Reports/Financial-reports.aspx

Full Year Report 2016 report.scout24.com/2016

#### CSR Report 2016

http://www.scout24.com/en/Investor-Relations/Financial-Publications/other-publications.aspx

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