

Royal Philips Electronics



Forward-looking statements

This document contains certain forward-looking statements with respect to the financial condition, results of operations and business of Philips and certain of the plans and objectives of Philips with respect to these items, in particular the outlook paragraph in this report. Examples of forwardlooking statements include statements made about our strategy, estimates of sales growth, future EBITA and future developments in our organic business. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include but are not limited to domestic and global economic and business conditions, the successful implementation of our strategy and our ability to realize the benefits of this strategy, our ability to develop and market new products, changes in legislation, legal claims, changes in exchange and interest rates, changes in tax rates, pension costs, raw materials and employee costs, our ability to identify and complete successful acquisitions and to integrate those acquisitions into our business, our ability to successfully exit certain businesses or restructure our operations, the rate of technological changes, political, economic and other developments in countries where Philips operates, industry consolidation and competition. As a result, Philips' actual future results may differ materially from the plans, goals and expectations set forth in such forward looking statements.

Statements regarding market share, including those regarding Philips' competitive position, contained in this document at based on outside sources such as specialized research institutes, industry and dealer panels in combination with management estimates. Where information is not yet available to Philips, those statements may also be based on estimates and projections prepared by outside sources or management. Rankings are based on sales unless otherwise

Use of non-US GAAP information In presenting and discussing the Philips Group's financial position, operating results and cash flows, management uses certain non-US GAAP financial measures. These non-US GAAP financial measures should not be viewed in isolation as alternatives to the equivalent US GAAP measure(s) and should be used in conjunction with the most directly comparable US GAAP measure(s). A discussion of the non-US GAAP measures included in this document and a reconciliation of such measures to the most directly comparable US GAAP measure(s) are contained in this

Use of fair-value measurements

In presenting the Philips Group's financial position, fair values are used for the measurement of various items in accordance with the applicable accounting standards. These fair values are based on market prices, where available, and are obtained from sources that are deemed to be reliable Readers are cautioned that these values are subject to changes over time and are only valid at the balance sheet When a readily determinable market value does not exist, fair values are estimated using valuation models which we believe are appropriate for their purpose. They require management to make significant assumptions with respect to future developments which are inherently uncertain and may therefore deviate from actual developments. In certain cases, independent valuations are obtained to support management's determination of fair values.

Philips reports net income of EUR 357 million Sales of EUR 6.3 billion

- Healthcare and Lighting maintained solid growth in much tougher markets, with sales up 5% and 6% respectively on a comparable basis.
- Sales at Consumer Lifestyle declined by EUR 600 million, of which more than half was attributable to the implementation of the new TV strategy.
- Net income amounted to EUR 357 million, including a EUR 302 million gain on the sale of the remaining stake in TSMC.
- EBITA of EUR 128 million was negatively impacted by net incidental charges totaling EUR 285 million, notably a charge for the final settlement of an asbestos liability.
- Repurchases under the current share buy-back program reached almost EUR 3 billion by the end of Q3.

Gerard Kleisterlee, **President and CEO of Royal Philips Electronics:**

"While Philips too cannot isolate itself from increasingly adverse economic circumstances, it is encouraging to see that the portfolio we have built over the past few years does indeed show the resilience we expected from it.

I am particularly delighted that Consumer Lifestyle, the sector most prone to swings in consumer demand, was able to improve its EBITA margin excluding restructuring to 5.9% of sales as a result of the sector's relentless focus on profitability – accepting that strategic and portfolio management decisions may negatively impact short-term top-line growth.



Some of our Healthcare and Lighting businesses were also impacted by lower demand, but I am pleased we continued to grow in key businesses such as Patient Monitoring, Clinical Care Systems, Home Healthcare Solutions and of course in Green lighting solutions and Solid State Lighting. While neither of these sectors is immune to economic turmoil, I feel confident both will hold up well during this period.

I am also encouraged by the highly positive results of our 2008 Employee Engagement Survey, which put us practically on par with the high-performance benchmark, as a strong, highly motivated workforce is a particular precondition for success.

Given the limited visibility the current economic environment brings, we have taken a number of actions to safeguard profitability. We will rigidly manage cost and prices, further shift investments towards emerging markets and clear growth areas, and accelerate the ongoing optimization programs in all sectors.

These actions, executed by a highly engaged workforce and coupled with our strong financial position, allow us to continue to execute our agenda towards achieving our Vision for 2010 with specific focus on our target to more than double EBITA per share."

Philips Group

Net income in millions of euros unless otherwise stated		
	Q3	Q3
	2007	2008
Sales	6,465	6,334
EBITA	444	128
as a % of sales	6.9	2.0
EBIT	393	37
as a % of sales	6.1	0.6
Financial income and expenses	18	307
Income tax expense	(192)	(4)
Results equity-accounted investees	128	9
Minority interests	(1)	(2)
Income from continuing operations	346	3 4 7
Discontinued operations	(15)	10
Net income	331	357
Per common share (in euros) - basic	0.31	0.37

Sales by sector in millions of euros unless other	erwise stated			
	Q3	Q3	9	6 change
	2007	2008	nominal	compa-
				rable
Healthcare	1,585	1,806	14	5
Consumer Lifestyle	3,238	2,639	(18)	(8)
Lighting	1,496	1,785	19	6
I&EB	102	70	(31)	(27)
GM&S	44	34	(23)	(19)
Philips Group	6,465	6,334	(2)	(2)

Highlights in the quarter

Net income

- Income from continuing operations of EUR 347 million was broadly in line with Q3 2007 and included a pre-tax charge of EUR 241 million for the final settlement of asbestos-related claims, a gain of EUR 302 million on the sale of the final stake in TSMC, and TSMC dividend income of EUR 23 million.
- Excluding the asbestos-related charge, EBITA was EUR 75
 million lower than in Q3 2007, due primarily to restructuring
 and acquisition-related charges totaling EUR 89 million, partly
 offset by a EUR 45 million gain on the sale of the Speech
 Recognition Systems activities.
- Income tax expenses of Q3 2007 included a EUR 91 million charge following a change in the German corporate tax rate.
- The lower results related to equity-accounted investees were attributable to operational income from LG Display in Q3 2007.
- Discontinued operations relates to the results of MedQuist, which was divested in this quarter.

Sales by sector

- Sales amounted to EUR 6,334 million, a nominal decline of 2% compared to Q3 2007. Excluding portfolio changes (5%) and a negative currency impact of 5%, comparable sales also declined by 2%. Growth at Healthcare and Lighting was more than offset by lower sales at Consumer Lifestyle. Group sales excluding the Television business were slightly ahead of Q3 2007.
- Healthcare sales grew 5% on a comparable basis, largely driven by Customer Services and Patient Monitoring.
- Consumer Lifestyle sales declined by 8% on a comparable basis compared to Q3 2007. Growth at Health & Wellness and Domestic Appliances was more than offset by lower sales at the other Consumer Lifestyle businesses, in particular Television.
- Lighting reported 6% comparable growth year-on-year, led by good growth at Lamps, Lumileds and Professional Luminaires.
- Comparable sales at I&EB were down 27% compared to Q3 2007 due to lower license revenues and lower sales at Assembléon.

Sales per market c				
in millions of caros amess outer	O3	Q3	9	% change
	2007	2008	nominal	compa- rable
Western Europe	2,355	2,124	(10)	(9)
North America	1,827	1,847	Ì	(2)
Other mature markets	283	326	15	5
Total mature markets	4,465	4,297	(4)	(5)
Emerging markets	2,000	2,037	2	6
Philips Group	6,465	6,334	(2)	(2)

EBITA in millions of euros unless otherwise stated		
	Q3	Q3
	2007	2008
Healthcare	188	197
Consumer Lifestyle	171	95
Lighting	190	196
Innovation & Emerging Businesses	(35)	(46)
Group Management & Services	(70)	(314)
Philips Group	444	128
as a % of sales	6.9	2.0

EBITA		
as a % of sales		
	Q3	Q3
	2007	2008
Healthcare	11.9	10.9
Consumer Lifestyle	5.3	3.6
Lighting	12.7	11.0
Innovation & Emerging Businesses	(34.3)	(65.7)
Group Management & Services	(159.1)	(923.5)
Philips Group	6.9	2.0

EBIT		
in millions of euros unless otherwise stated		
	Q3	Q3
	2007	2008
Healthcare	154	138
Consumer Lifestyle	166	91
Lighting	178	168
Innovation & Emerging Businesses	(35)	(46)
Group Management & Services	(70)	(314)
Philips Group	393	37
as a % of sales	6.1	0.6

Sales per market cluster

- Comparable sales in emerging markets grew 6% compared to Q3 2007, led by double-digit growth at Lighting and solid growth at Healthcare. Consumer Lifestyle saw growth in emerging markets, albeit at a lower pace than in prior quarters.
- Comparable sales in mature markets declined 5% compared to Q3 2007, due to lower sales at Consumer Lifestyle, partly compensated by solid growth of the Healthcare business in Western Europe and North America.

Earnings

- EBITA for the Group decreased by EUR 316 million compared to Q3 2007, primarily due to a EUR 241 million charge for the final settlement of asbestos claims and a total of EUR 89 million restructuring and acquisitionrelated charges, partly offset by a EUR 45 million gain on the sale of the Speech Recognition activities within Healthcare.
- Healthcare EBITA came in at EUR 197 million, including a EUR 45 million gain on the sale of Philips Speech Recognition Systems. Excluding this gain, EBITA amounted to EUR 152 million, or 8.4% of sales, impacted by acquisition-related charges of EUR 17 million and lower earnings, mainly at Imaging Systems, partly offset by higher earnings at Home Healthcare Solutions and Clinical Care Systems.
- Consumer Lifestyle EBITA declined by EUR 76 million, largely due to restructuring charges of EUR 61 million, the majority of which were related to the Television business. Adjusted for these charges, EBITA margin improved by 0.6 percentage points to 5.9% of sales.
- Lighting EBITA of EUR 196 million, including EUR 11 million of restructuring and acquisition-related charges, was slightly above the earnings of Q3 2007, which included net incidental gains of EUR 11 million.
 Additional earnings from Genlyte were largely offset by lower margins at the other businesses, notably Lamps and Automotive.
- I&EB EBITA declined compared to Q3 2007 as a result of increased investments in the Incubators and emerging markets, as well as lower IP license income.
- GM&S EBITA was impacted by a EUR 241 million charge related to actions to establish the final settlement of asbestos-related claims.

Financial income and expenses in millions of euros		
	Q3 2007	Q3 2008
Interest expenses, net	(12)	(20)
TSMC Sale of securities Dividend	-	302 23
TPV option fair-value adjustment	4	(20)
Other	26	22
	18	307

Cash balance		
in millions of euros		
	Q3	Q3
	2007	2008
Cash of continuing operations	6,130	2,396
Cash of discontinued operations	131	94
Beginning balance	6,261	2,490
	ŕ	,
Net cash from operating activities	382	182
Gross capital expenditures	(174)	(211)
Acquisitions/divestments	(546)	14
Other cash from investing activities	210	861
Repurchase of shares	(807)	(803)
Changes in debt/other	(1.40)	(55)
	(169)	(33)
Net cash flow discontinued operations	(169)	(18)
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5,042

2.460

Financial income and expenses

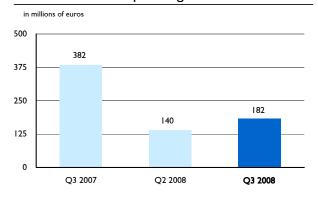
- Net interest charges increased by EUR 8 million compared to Q3 2007 as a result of a lower average cash position.
- The sale of Philips' remaining stake in TSMC resulted in a gain of EUR 302 million; TSMC dividend income of EUR 23 million was also recognized during the quarter.
- Other results includes the sale of shares in D&M and Digimarc, which yielded a gain of EUR 24 million, while Q3 2007 included a gain of EUR 31 million on the sale of shares in Nuance Communications.

Cash balance

- The Group cash balance declined by EUR 30 million during the quarter to EUR 2,460 million, mainly as a result of the further buy-back of shares totaling EUR 0.8 billion, partly offset by EUR 633 million proceeds from the sale of the final stake in TSMC, free cash inflow and proceeds from the sale of the stake in D&M.
- Q3 2007 included the EUR 515 million acquisition of Color Kinetics and share repurchases totaling EUR 789 million.

Cash flows from operating activities

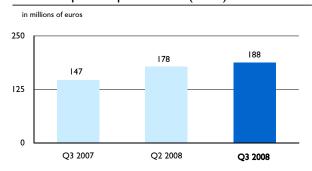
Cash of continuing operations



Cash flows from operating activities

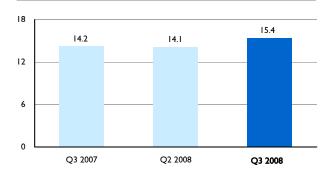
• Operating activities generated a cash inflow of EUR 182 million in the quarter, compared to an inflow of EUR 382 million in Q3 2007. This reduction was largely attributable to lower proceeds from a TSMC cash dividend, higher interest payments and a restricted outflow associated with the creation of an asbestos-related trust account. Excluding these items, cash flow from operating activities was higher than in Q3 2007, thanks to lower working capital requirements at Healthcare and Lighting.

Gross capital expenditures (PPE*)

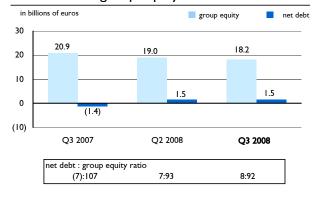


^{*} Capital expenditures on property, plant and equipment only

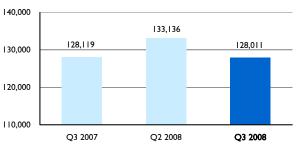
Inventories as a % of sales



Net debt and group equity



Number of employees (FTEs) *



* of which discontinued operations 5,995 end Q3 2007 and 5,252 end Q2 2008

Gross capital expenditures

 Gross capital expenditures were higher than in Q3 2007, mainly as a result of higher investments in energy-efficient capacity at Lighting.

Inventories

- Inventories increased from EUR 3.8 billion at the end of Q3 2007 to EUR 4.2 billion due to the addition of inventory at Respironics and Genlyte as well as higher inventories at Lamps and Imaging Systems.
- As a percentage of sales, inventories increased from 14.2% in Q3 2007 to 15.4%, attributable to increases across the sectors with the exception of Consumer Lifestyle.

Net debt and group equity

- At the end of September 2008, the net debt position of EUR 1.5 billion compared to a EUR 1.4 billion net cash position a year ago. Sequentially, net debt was unchanged compared to Q2 2008 as proceeds from the sale of the remaining stake in TSMC (EUR 0.6 billion) and free cash flows were offset by further share repurchases of EUR 0.8 billion.
- Group equity declined by EUR 0.8 billion compared to the end of June 2008. This was mainly attributable to the share repurchase program, which has resulted in the year-to-date purchase of approximately 123 million shares at an average price of less than EUR 24 per share.

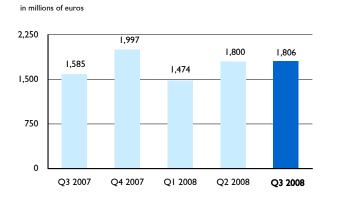
Employment

- At the end of September 2008, the number of employees
 was broadly in line with the level of Q3 2007 as higher
 personnel numbers at Healthcare and Lighting mainly
 the result of acquisitions were offset by the divestment
 of MedQuist and headcount reductions in other sectors.
- The quarter-on-quarter reduction in the number of employees was mainly related to the divestment of MedQuist.

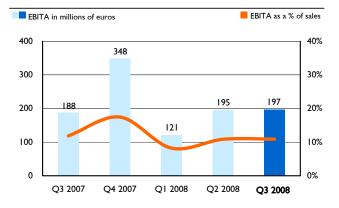
Healthcare

Q3 2007	Q3 2008
1,585	1,806
3 4	14 5
188 11.9	197 10.9
154 9.7	138 7.6
4,751	8,769
28,473	35,841
	2007 1,585 3 4 188 11.9 154 9.7 4,751

Sales



EBITA



Business highlights

- Philips continued to expand the industrial and commercial footprint of its healthcare business in fast-growing emerging markets via the acquisition of India-based Alpha X-Ray Technologies.
- Under a deal struck during the quarter, the Florida Disney Children's Hospital will have the first children's emergency department in the US to feature Ambient Experience design solutions from Philips.
- Philips launched the Suresign VM3 in India the first patient monitor specifically designed for high-growth emerging markets – in order to capture a larger slice of the Indian patient monitoring market.
- Commercial delivery of Philips' cutting-edge Brilliance iCT scanner continued, with recent installations in healthcare facilities in the US, Italy, the Netherlands and Germany.

Financial performance

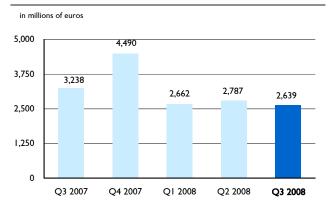
- Equipment order intake grew 4% on a currency-comparable basis, supported largely by growth at Patient Monitoring and Clinical Care Systems. Year-to-date equipment order intake growth now stands at 5%.
- Sales grew 5% comparably year-on-year, with higher sales visible in all businesses, and particularly strong growth at Customer Services and Patient Monitoring. Respironics grew in line with expectation at 14% compared to Q3 2007.
- EBITA amounted to EUR 197 million, or 10.9% of sales, including a EUR 45 million gain on the sale of Philips Speech Recognition Systems. Adjusted for the gain on Speech Recognition Systems and EUR 17 million of acquisition and integration-related charges, EBITA was below Q3 2007 at EUR 169 million, or 9.4% of sales. Higher earnings at Clinical Care Systems and Home Healthcare Solutions were offset by lower earnings at Imaging Systems, which was impacted by lower volume and margin pressures.
- Net operating capital increased by EUR 4.0 billion compared to Q3 2007, mainly due to acquisitions. This also explains the increase in the number of employees.

- For 2008, acquisition and integration charges related to Respironics, VISICU and Emergin are estimated at approximately EUR 95 million, of which around EUR 25 million is expected to impact EBITA in Q4.
- Healthcare will accelerate a number of initiatives to improve margins and to further optimize its operations structure, particularly in Imaging Systems. This is expected to lead to charges of approximately EUR 50 million in Q4.
- Philips will become the first-ever Magnetic Resonance equipment maker in Latin America when it commences production of these high-quality systems at its existing factory in Brazil in late October 2008, further strengthening Philips' industrial footprint in emerging markets.

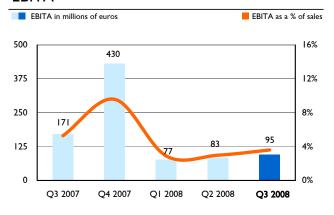
Consumer Lifestyle

Key data		
in millions of euros unless otherwise stated		
	Q3 2007	Q3 2008
Sales of which Television	3,238 /,5//	2,639 /,/95
Sales growth % nominal % comparable	9 10	(18)
Sales growth excl. Television % nominal % comparable	/3 /5	(16) (7)
eBITA of which Television as a % of sales	171 <i>(43)</i> 5.3	95 <i>(73)</i> 3.6
eBIT of which Television as a % of sales	166 <i>(43)</i> 5.1	91 <i>(73)</i> 3.4
Net operating capital (NOC) of which Television	1,507 <i>(13)</i>	1,644 /39
Number of employees (FTEs) of which Television	25,540 <i>7,950</i>	20,854 <i>6,276</i>

Sales



EBITA



Business highlights

- Philips showcased its latest consumer-driven innovations at Europe's largest consumer electronics show, IFA in Berlin, with the new ultra-slim Philips Essence TV and Cinema One, a new home theater system, as key highlights.
- Leveraging profound consumer insights and following extensive market research, Philips in the UK launched a range of Intimate Massagers designed for use by couples.
- Philips has introduced the next generation of its 20 million unit-selling Senseo coffee maker, the Senseo Latte Select, which can make cappuccino, latte macchiato or caffé latte by automatically adding frothed fresh milk.
- Philips' LED Backlighting LCD TV and Streamium Wireless Micro Hi-Fi system were named as the best products in their respective categories in 2008-2009 by the prestigious European Imaging & Sound Association (EISA).

Financial performance

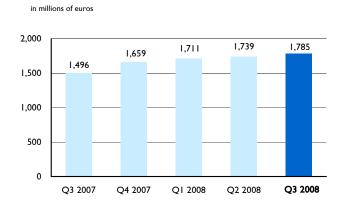
- Softening consumer demand in mature markets, together with ongoing portfolio and margin management, resulted in an 8% comparable sales decline. Sales in emerging markets continued to grow (up 2% on a comparable basis compared to Q3 2007) albeit at a slower pace than in recent quarters.
- Good growth at Health & Wellness and Domestic Appliances could not compensate for sales declines in most of the other businesses, notably Television which saw a sales decline of 9%.
- The acceleration of restructuring plans led to total charges of EUR 61 million, of which EUR 40 million related to Television and EUR 21 million mostly to the other former CE businesses within the sector.
- Despite the lower sales level, EBITA margin excluding restructuring charges remained robust at 5.9% of sales, as a result of consistent margin and cost management.

- Consumer Lifestyle expects to incur further restructuring charges of around EUR 60 million in Q4, largely in the Television business. This will bring the total amount to approximately EUR 190 million for the full year, of which EUR 130 million relates to Television.
- In order to limit the impact of rising prices for raw materials and other commodities, the sector will take measures to protect margins, including further portfolio management.
- Consumer Lifestyle will introduce several new products in Q4, including the second-generation Wake-Up Light and the latest Philips Network Music Players.

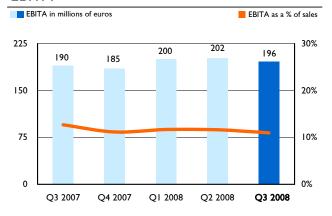
Lighting

Key data		
in millions of euros unless otherwise stated		
	Q3 2007	Q3 2008
Sales Sales growth	1,496	1,785
% nominal % comparable	9 2	19 6
EBITA as a % of sales	190 12.7	196 11.0
EBIT as a % of sales	178 11.9	168 9.4
Net operating capital (NOC)	4,116	6,349
Number of employees (FTEs)	54,951	59,875

Sales



EBITA



Business highlights

- Lighting took another step in further leveraging its recently acquired consumer luminaires business by introducing the energy-saving Ecomoods consumer-luminaire range in Europe and Asia.
- At the Automechanika Fair in Frankfurt, Germany, Philips announced a number of new automotive lighting innovations, including the EcoVision headlamp that consumes 20% less energy and lasts twice as long as a standard car headlamp while providing 10% more light.
- Philips was chosen to light the first-ever Formula One night race, which recently took place in Singapore, based on the strictest criteria concerning safety as well as providing the best viewing experience.
- Philips has won contracts to replace the fluorescent lamps in all freezers in Sainsbury's and Tesco stores in the UK with innovative lighting solutions using Philips Luxeon LEDs, which deliver significant benefits in terms of energy efficiency and resistance to extreme temperature conditions.

Financial performance

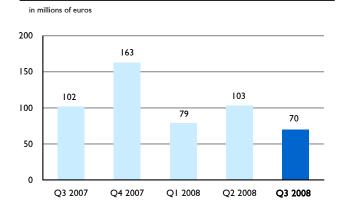
- Comparable sales grew 6% compared to Q3 2007, driven by continued strong growth in emerging markets (17%) and energy-efficient lighting applications (18%), including very strong growth in LED solutions. This growth was tempered by a continued market slowdown in Western Europe and North America.
- Despite the visible market slowdown, both the European Professional Luminaires business and Genlyte in North America delivered comparable sales growth year-over-year.
- Earnings of EUR 196 million (including EUR 11 million of restructuring and acquisition-related charges) were
 EUR 6 million above the level of Q3 2007, which included net incidental gains of EUR 11 million. The positive impact of the addition of the Genlyte EBITA was offset by margin compression in mature markets as a result of slowing demand, particularly in the construction and automotive segments.
- The increase in net operating capital and employees was primarily a result of the Genlyte acquisition in Q1 2008.

- In view of macro-economic developments, Lighting expects to take a charge of up to EUR 100 million in Q4 to further increase organizational effectiveness and strengthen its position as the industry leader.
- Lighting will also continue to focus on working capital and selectively increase prices further to protect margins.
- In the coming months, Lighting will expand its LED offerings
 for the professional and consumer segments, launching a
 range of innovative LED products: the UrbanLine for street
 lighting, Ledino consumer luminaires, Master LED for
 hospitality, the Fortimo downlight for shops, DayWave for
 offices and ColorReach for city beautification.

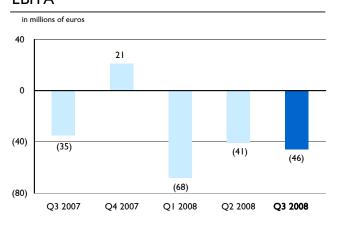
Innovation & Emerging Businesses

Key data		
in millions of euros unless otherwise stated		
	Q3 2007	Q3 2008
Sales Sales growth	102	70
% nominal % comparable	(68) 38	(31) (27)
EBITA Technologies / Incubators EBITA others	(33) (2)	(40) (6)
EBITA	(35)	(46)
EBIT	(35)	(46)
Net operating capital (NOC)	217	152
Number of employees (FTEs)	6,057	5,509

Sales



EBITA



Business highlights

- Philips announced that it is leading the EU-funded research project 'euHeart', which is aimed at the development of advanced computer models of the human heart for diagnosis, therapy planning and treatment of cardiovascular disease – one of the biggest causes of mortality in the Western world.
- Philips has announced that it is developing an ultrasoundbased 'microbubbles' drug delivery system, designed to increase the effectiveness and reduce the side effects of chemotherapy treatment for certain types of cancer.
- Consistent with Philips' strategy to spin out viable ventures outside of its core business spaces, a number of ventures have been transferred from Philips' Incubators to a venture capital fund.
- Philips Research and the University of Urbino have signed a research agreement to study the encapsulation of magnetic nanoparticle contrast agents inside living blood cells.
- Philips and Lawrence Berkeley National Laboratory have signed an agreement to jointly develop new energy-efficiency lighting and temperature management solutions for buildings.

Financial performance

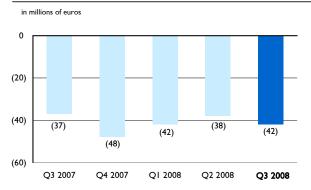
 EBITA of Innovation & Emerging Businesses was in line with expectation. The earnings decline compared to Q3 2007 was attributable to higher investment in the Incubators and emerging markets, as well as lower IP license income.

- Investment in Innovation & Emerging Businesses is expected to be lower than the run rate of EUR 40 million per quarter, consistent with previous guidance.
- Triggered by the ongoing weakness in the semiconductor market, Assembléon expects restructuring activities in Q4, leading to charges estimated at EUR 18 million.

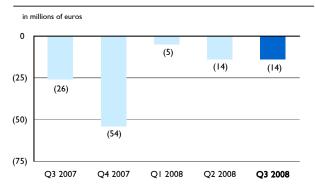
Group Management & Services

Key data		
in millions of euros unless otherwise stated		
	Q3 2007	Q3 2008
Sales Sales growth	44	34
% nominal % comparable	52 73	(23) (19)
EBITA Corporate & Regional Costs EBITA Brand Campaign EBITA Service Units, Pensions and Other	(37) (26) (7)	(42) (14) (258)
EBITA	(70)	(314)
EBIT	(70)	(314)
Net operating capital (NOC)	730	445
Number of employees (FTEs)	7,103	5,932

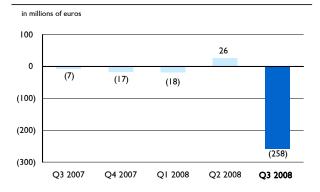
EBITA: Corporate & Regional Costs



EBITA: Brand campaign



EBITA: Service Units, Pensions and Other



Business highlights

- In the 2008 ranking of the top-100 global brands as compiled annually by leading brand consultant, Interbrand, the value of the Philips brand increased 8% to USD 8.3 billion, ranking Philips in 43rd place.
- As a result of Philips' continuous journey to build the brand, the company is receiving increased recognition in terms of awards, e.g. the Gold IF design award for the new consumer website and a German PR prize for the best environmental campaign. Furthermore, Philips was recently nominated for the overall Marketing Excellence Award 2008 by Dutch industry organization NIMA.
- Philips was recently named among the 2008 World's Most Ethical Companies by Ethisphere Magazine, the quarterly publication of the Ethisphere Institute, which actively stimulates companies to invent solutions that reduce the carbon footprint.
- As part of Philips' ongoing efforts to increase efficiency and cut travel expenses by 20%, six Philips offices around the globe have recently been equipped with a state-of-the-art executive video-conferencing solution.

Financial performance

- Group Management & Services reported a total negative result of EUR 314 million, including EUR 241 million charges for the final settlement of asbestos-related claims and associated legal fees.
- Compared to Q3 2007, higher corporate and regional overhead costs were partly due to incidental legal fees.
- Brand campaign investments were broadly in line with expectations, with major campaigns shifted to Q4.

- The investment in the brand campaign is expected to amount to EUR 37 million in Q4 2008.
- Country and regional overhead costs are expected to remain at the level of Q4 2007: it is expected that cost reductions will be offset by incidental charges.

Highlights in the Ist nine months

The Ist nine months of 2008

- Comparable sales were 2% higher than in the first nine months of 2007, supported by growth at Healthcare (4%) and Lighting (5%).
- EBITA amounted to EUR 806 million, 33% lower than in the corresponding period of 2007, primarily due to the asbestos settlement and higher restructuring, acquisition and integration-related charges.
- Financial income and expenses declined by EUR 1.2 billion to EUR 847 million, mainly due to lower gains on the sale of stakes in TSMC and the NXP impairment charge.
- Results relating to equity-accounted investees decreased by EUR 62 million, attributable to operational income from LG Display in Q3 2007.

Net income in millions of euros unless otherwise stated January-September 2008 2007 18,762 Sales 18,428 1,200 806 **EBITA** as a % of sales 6.5 4.3 1.042 537 as a % of sales 5.7 2.9 2.034 847 Financial income and expenses Income tax expense (396)(150)Results equity-accounted investees 135 73 Minority interests (3) (4)1,303 Income from continuing operations 2,812 Discontinued operations (37)(7)Net income 2,775 1,296 2.54 1.28 Per common share (in euros) - basic

Management summary

- Sales for the first nine months totaled EUR 18.8 billion, 2% higher than in the corresponding period of 2007 on a comparable basis. The year-to-date share of total sales attributable to emerging markets was 30%, one percentage point above last year. Order intake at Healthcare rose 5%, which is one percentage point above the first nine months of 2007. Sales at Healthcare showed comparable growth of 4% compared to the first nine months of 2007, while comparable sales at Consumer Lifestyle remained flat. Lighting showed a 5% increase year-on-year.
- EBITA in the first nine months was EUR 806 million, 33% lower than in the corresponding period of 2007, mainly due to EUR 241 million of charges related to the final asbestos claim settlement, higher incidental charges at Consumer Lifestyle and acquisition-related charges at Healthcare and Lighting, partly offset by the gains on the sale of the Set-Top Box and Speech Recognition activities.
- Net income in the first nine months of 2008 decreased by EUR 1.5 billion compared to the first nine months of 2007.
 This reduction is attributable to a EUR 505 million lower EBIT and a EUR 1.2 billion decline in financial income, mainly related to lower gains from the sale of TSMC shares and a EUR 299 million impairment charge with respect to NXP.
- Cash flows from operating activities showed an earningsrelated decline of EUR 414 million compared to the first nine months of 2007.
- Net operating capital increased by EUR 6.0 billion compared to the level at the end of Q3 2007, largely due to the recent acquisitions.

Outlook

Looking to the ongoing deterioration in the macro-economic environment, we are cautious on end-market demand for the fourth quarter, in particular for the construction and retail sectors. We will continue to pro-actively initiate actions to protect margins through the selective implementation of price increases and the acceleration of already-planned projects across all sectors, for which we foresee charges of up to EUR 230 million in Q4. These projects will reduce cost and will further simplify our supply chain and industrial infrastructure.

While these actions will affect our short-term profitability, they will accelerate the structural improvement of margins and allow us to make further progress towards our goals for 2010.

Philips has a strong balance sheet. To date, we have completed EUR 3.1 billion of our current EUR 5 billion share repurchase program which we announced in December 2007. Going forward, in light of both the risks and opportunities presented by the deterioration of the economy and the financial market turbulence, we will slow down the completion of the program.

Amsterdam, October 13, 2008

Board of Management

Consolidated statements of income

all amounts in millions of euros unless otherwise stated

		rd quarter	January to	Septembe
	2007	2008	2007	200
Sales	6,465	6,334	18,428	18,76
Cost of sales	(4,295)	(4,392)	(12,179)	(12,67
Gross margin	2,170	1,942	6,249	6,08
Selling expenses	(1.181)	(1,320)	(3.476)	(3.74
•	(1,181)	, ,	(3,476)	(3,74
General and administrative expenses Research and development expenses	(224)	(284)	(629)	(77
• •	(410) 38	(371) 70	(1,214) 112	(1,19
Other business income and expenses	393			10
Income from operations	393	37	1,042	53
Financial income and expenses	18	307	2,034	84
Income before taxes	411	344	3,076	1,38
Income tax expense	(192)	(4)	(396)	(15
Income after taxes	219	340	2,680	1,23
	420		405	_
Results relating to equity-accounted investees	128	9	135	7
Minority interests	(1)	(2)	(3)	
Income from continuing operations	346	347	2,812	1,30
Discontinued operations	(15)	10	(37)	
Net income	331	357	2,775	1,29
Weighted average number of common shares				
outstanding (after deduction of treasury				
stock) during the period (in thousands):				
basic	1,081,120	972,087	1,093,496	1,010,70
• diluted	1,092,424	977,701	1,104,852	1,010,70
unuted	1,072,727	<i>511</i> ,701	1,107,032	1,010,40
Net income per common share in euros:				
• basic	0.31	0.37	2.54	1.2
• diluted	0.30	0.37	2.51	1.2
Ratios				
Gross margin as a % of sales	33.6	30.7	33.9	32
Selling expenses as a % of sales	(18.3)	(20.8)	(18.9)	(20
G&A expenses as a % of sales	(3.5)	(4.5)	(3.4)	(4
R&D expenses as a % of sales	(6.3)	(5.9)	(6.6)	(6
EBIT or Income from operations	393	37	1,042	53
as a % of sales	6.1	0.6	5.7	2
EBITA	444	128	1,200	80

Consolidated balance sheets

in millions of euros unless otherwise stated

	September 30, 2007	December 31, 2007	September 30, 2008
Current assets:			
Cash and cash equivalents	5,042	8,769	2,460
Receivables	4,549	4,670	5,015
Current assets of discontinued operations	180	169	-
Inventories	3,759	3,203	4,166
Other current assets	1,476	1,020	1,287
Total current assets	15,006	17,831	12,928
Non-current assets:			
Investments in equity-accounted investees	2,897	1,886	314
Other non-current financial assets	4,336	3,183	2,013
Non-current receivables	141	84	54
Non-current assets of discontinued operations	175	164	_
Other non-current assets	3,254	3,726	3,542
Property, plant and equipment	3,169	3,180	3,489
Intangible assets excluding goodwill	2,230	2,154	4,003
Goodwill	4,221	4,135	7,745
Total assets	35,429	36,343	34,088
	,	,	,
Current liabilities:			
Accounts and notes payable	3,206	3,372	3,171
Current liabilities of discontinued operations	50	46	-
Accrued liabilities	3,131	2,984	3,302
Short-term provisions	617	377	990
Other current liabilities	524	509	435
Short-term debt	2,421	2,345	660
Total current liabilities	9,949	9,633	8,558
Non-current liabilities:			
Long-term debt	1,211	1,212	3,298
Non-current liabilities of discontinued operations	113	111	-
Long-term provisions	2,515	2,727	2,997
Other non-current liabilities	790	934	1,045
Total liabilities	14,578	14,617	15,898
Minority interests	45	42	46
Stockholders' equity	20,806	21,684	18,144
Total liabilities and equity	35,429	36,343	34,088
Number of common shares outstanding (after deduction of treasury sto	ock)		
at the end of period (in thousands)	1,063,387	1,064,893	946,366
•			
Ratios	40.55	20.24	40.45
Stockholders' equity per common share in euros	19.57	20.36	19.17
7	14.2	12.0	15.4
Inventories as a % of sales	/F) 4 OF	(20) 120	0.00
Net debt (cash): group equity	(7):107	(32):132	
	(7):107 11,321 128,119	(32):132 10,586 123,801	8:92 17,359 128,011

Consolidated statements of cash flows

all amounts in millions of euros unless otherwise stated

	3r	d quarter	January to S	eptemb
	2007	2008	2007	20
Eash flows from operating activities:				
Net income	331	357	2,775	1,2
(Income) loss discontinued operations	15	(10)	37	-,-
Adjustments to reconcile net income to net cash provided by (used for)	15	(10)	31	
operating activities:				
Depreciation and amortization	209	268	617	7
Impairment of goodwill, equity-accounted investees and	207	200	011	,
other non-current financial assets		(1)	39	2
Net gain on sale of assets	(59)	(403)	(2,050)	(1,3
(Income) loss from equity-accounted investees (net of dividends	(37)	(403)	(2,030)	(1,0
received)	(128)	(5)	(101)	
•	(126)	2	3	'
Minority interests (net of dividends paid)	(47)			(1.7
(Increase) decrease in working capital/other current assets	(47)	(129)	(1,263)	(1,2
(Increase) decrease in non-current receivables/other assets/	2.5	(25)	25	"
other liabilities	35	(35)	25	(2
Increase (decrease) in provisions	2	128	(180)	1
Proceeds from sale of trading securities	-	-	182	
Other items	23	10	78	/~
let cash provided by (used for) operating activities	382	182	162	(2
Eash flows from investing activities:				
Purchase of intangible assets	(27)	(23)	(99)	
Capital expenditures on property, plant and equipment	(147)	(188)	(483)	(5
Proceeds from disposals of property, plant and equipment	30	85	64	1
Cash from (to) derivatives	43	88	52	3
Proceeds from sale (purchase) of other non-current financial assets	137	688	3,166	2,5
(net) Proceeds from sale (purchase) of businesses	(546)	14	(1,266)	(5,2
Net cash provided by (used for) investing activities	(510)	664	1,434	(2,7
ash flows from financing activities:				
Increase (decrease) in debt	(132)	(96)	(243)	2
Treasury stock transactions	(807)	(803)	(1,471)	(2,8
Dividend paid	-	-	(639)	(6
let cash provided by (used for) financing activities	(939)	(899)	(2,353)	(3,3
Net cash provided by (used for) continuing operations	(1,067)	(53)	(757)	(6,3
ash flows from discontinued operations:				
Net cash provided by (used for) operating activities	6	(18)	(91)	
Net cash provided by (used for) investing activities	(4)	=	39	
Net cash provided by (used for) financing activities	-	-	-	
let cash provided by (used for) discontinued operations	2	(18)	(52)	(
Net cash provided by (used for) continuing and discontinued				
operations	(1,065)	(71)	(809)	(6,3
Effect of change in exchange rates on cash positions	(37)	41	(55)	
Cash and cash equivalents at beginning of period	6,261	2,490	6,023	8,8
Eash and cash equivalents at end of period	5,159	2,460	5,159	2,4
	117	-	117	- , .
ess cash of discontinued operations at end of period				

Ratio				
Cash flows before financing activities	(128)	846	1,596	(3,030)

Consolidated statement of changes	of change		ockhole	in stockholders' equity	ity					
								Janu	January to September 2008	nber 2008
				ac	accumulated other comprehensive income (loss)	omprehensive ii	ncome (loss)			
	common stock	capital in excess of par value	retained	currency translation differences	unrealized gain (loss) on available-for- sale securities	pensions (FAS 158)	changes in fair value of cash flow hedges	total	treasury shares at cost	total stock- holders' equity
Balance as of December 31, 2007	228	ı	25,559	(2,373)	1,048	(260)	28	(1,887)	(2,216)	21,684
Net income			1,296							1,296
Net current period change				31	(165)	53	(3)	(84)		(84)
Reclassifications into income				10	(1,208)		(36)	(1,234)		(1,234)
Total comprehensive income (loss),										
net of tax			1,296	41	(1,373)	53	(39)	(1,318)		(22)
Dividend			(720)							(720)
Cancellation of treasury stock	(26)		(3,370)						3,396	,
Purchase of treasury stock									(2,924)	(2,924)
Re-issuance of treasury stock		(9 <i>L</i>)							124	48
Share-based compensation plans		28								78
Balance as of September 30, 2008	202	2	22,765	(2,332)	(325)	(537)	(11)	(3,205)	(1,620)	18,144

Sectors

all amounts in millions of euros unless otherwise stated

Sales and income from operations 3rd quarter 2007 2008 sales income from operations sales income from operations amount as % of amount as % of sales sales Healthcare 1,585 154 9.7 1,806 138 7.6 Consumer Lifestyle* 3,238 166 5.1 2,639 91 3.4 Lighting 1,496 178 11.9 1,785 168 9.4 Innovation & Emerging Businesses 102 (35)(34.3)70 (46)(65.7)Group Management & Services 44 (70)(159.1)34 (314) (923.5)393 6.1 37 0.6 6,465 6,334 * of which Television 1,511 (43) 1,195 (6.1)(2.8)(73)

				•		
			January to	September		
			2007			2008
	sales	income from	operations	sales	income from	operations
		amount	as % of		amount	as % of
			sales			sales
Healthcare	4,641	412	8.9	5,080	353	6.9
Consumer Lifestyle*	8,840	405	4.6	8,088	243	3.0
Lighting	4,434	505	11.4	5,235	501	9.6
Innovation & Emerging Businesses	372	(102)	(27.4)	252	(155)	(61.5)
Group Management & Services	141	(178)	(126.2)	107	(405)	(378.5)
	18,428	1,042	5.7	18,762	537	2.9
* of which Television	4,062	(163)	(4.0)	3,781	(280)	(7.4)

Sectors and main countries

all amounts in millions of euros

Sales and total assets				
		sales		total assets
	January to S			Sept 30,
	2007	2008	2007	2008
H. M	4 6 44	F 000		44.452
Healthcare	4,641	5,080	6,774	11,153
Consumer Lifestyle	8,840	8,088	4,822	4,622
Lighting	4,434	5,235	5,342	7,816
Innovation & Emerging Businesses	372	252	601	514
Group Management & Services	141	107	17,535	9,983
	18,428	18,762	35,074	34,088
Discontinued operations			355	-
			35,429	34,088

Sales and long-lived assets				
				. de
		sales	long-liv	ed assets *
	January to S	September		Sept 30,
	2007	2008	2007	2008
United States	4,848	5,132	5,261	10,976
Germany	1,320	1,422	294	281
China	1,247	1,287	167	217
France	1,128	1,147	97	108
United Kingdom	841	769	758	605
Netherlands	748	714	1,177	1,224
Other countries	8,296	8,291	1,866	1,826
	18,428	18,762	9,620	15,237

 $[\]ensuremath{^{*}}$ Includes property, plant and equipment and intangible assets

Pension costs

all amounts in millions of euros

Net periodic pension costs of	of defined-benefit plans

	3r	d quarter	January to Septe	ember 2008
	Netherlands	other	Netherlands	other
Service cost	33	19	101	63
Interest cost on the projected benefit obligation	131	100	393	297
Expected return on plan assets	(193)	(98)	(577)	(284)
Net actuarial (gain) loss	(3)	21	(11)	50
Prior service cost (income)	(10)	2	(32)	7
Net periodic cost (income)	(42)	44	(126)	133

Costs of defined-contribution plans

quarter	3rd
other	Netherlands
22	3
22	3

Net periodic costs of postretirement benefits other than pensions

· ·	•						
	3r	3rd quarter		January to September 2008			
	Netherlands	other	Netherlands	other			
Service cost	-	-	-	2			
Interest cost on the accumulated postretirement benefit obligation	-	9	-	25			
Transition obligation	-	2	-	4			
Net actuarial loss	-	2	-	6			
Net periodic cost	-	13	-	37			

Consolidated statements of income in accordance with IFRS

all amounts in millions of euros unless otherwise stated

		3rd quarter		January to September		
	2007	2008	2007	2008		
			40.400	10.740		
Sales	6,465	6,334	18,428	18,762		
Cost of sales	(4,311)	(4,415)	(12,201)	(12,704)		
Gross margin	2,154	1,919	6,227	6,058		
Selling expenses	(1,183)	(1,304)	(3,479)	(3,730)		
General and administrative expenses	(210)	(280)	(580)	(763)		
Research and development expenses	(395)	(444)	(1,188)	(1,250)		
Impairment of goodwill	-	(90)	-	(90)		
Other business income and expenses	36	73	74	148		
Income (loss) from operations	402	(126)	1,054	373		
Financial income and expenses	16	158	2,207	793		
Income before taxes	418	32	3,261	1,166		
Income tax expense	(157)	1	(366)	(143)		
Income after taxes	261	33	2,895	1,023		
Results relating to equity-accounted investees	128	9	117	71		
Minority interests	(2)	(1)	(5)	(4)		
Income from continuing operations	387	41	3,007	1,090		
Discontinued operations	(16)	21	(49)	5		
Net income	371	62	2,958	1,095		
Weighted average number of common shares outstanding (after of treasury stock) during the period (in thousands):	deduction					
• basic	1,081,120	972,087	1,093,496	1,010,707		
• diluted	1,092,701	977,701	1,107,499	1,018,530		
Net income per common share in euros:						
• basic	0.34	0.06	2.71	1.08		
• diluted	0.34	0.06	2.67	1.08		
Ratios						
Gross margin as a % of sales	33.3	30.3	33.8	32.3		
Selling expenses as a % of sales	(18.3)	(20.6)	(18.9)	(19.9)		
G&A expenses as a % of sales	(3.2)	(4.4)	(3.1)	(4.1)		
R&D expenses as a % of sales	(6.1)	(7.0)	(6.4)	(6.7)		
EBIT or Income (loss) from operations	402	(126)	1,054	373		
as a % of sales	6.2	(2.0)	5.7	2.0		
EBITA	462	(27)	1,225	644		
as a % of sales	7.1	(0.4)	6.6	3.4		

Consolidated balance sheets in accordance with IFRS

in millions of euros unless otherwise stated

	September 30, 2007	December 31, 2007	September 30, 2008
Current assets:			
Cash and cash equivalents	5,042	8,769	2,460
Receivables	4,549	4,670	5,015
Current assets of discontinued operations	180	149	-
Inventories	3,759	3,203	4,166
Other current assets	816	622	654
Total current assets	14,346	17,413	12,295
Non-current assets:			
Investments in equity-accounted investees	2,779	1,817	321
Other non-current financial assets	4,336	3,183	1,971
Non-current receivables	136	78	52
Non-current assets of discontinued operations	158	170	-
Other non-current assets	2,548	2,610	2,849
Deferred tax assets	1,259	1,271	747
Property, plant and equipment	3,183	3,194	3,499
Intangible assets excluding goodwill	2,923	2,835	4,591
Goodwill	3,929	3,800	7,321
Total assets	35,597	36,371	33,646
Current liabilities:			
Accounts and notes payable	3,206	3,372	3,171
Current liabilities of discontinued operations	50	46	3,171
Accrued liabilities	3,119	2,975	3,260
Short-term provisions	610	382	957
Other current liabilities	524	509	435
Short-term debt	2,427	2,350	664
Total current liabilities	9,936	9,634	8,487
Non-current liabilities:			
Long-term debt	1,212	1 212	3,324
Long-term provisions	1,829	1,213 2,021	1,809
Deferred tax liabilities	737	2,021	924
Non-current liabilities of discontinued operations	33	32	724
Other non-current liabilities	796	894	995
Total liabilities	14,543	14,461	15,539
NC 11.1.1.1.1	120	107	
Minority interests *	130	127	53
Stockholders' equity Total liabilities and equity	20,924 35,597	21,783 36,371	18,054 33,646
÷ •	,	30,371	33,010
Number of common shares outstanding (after deduction of treasury st at the end of period (in thousands)	tock) 1,063,387	1,064,893	946,366
• , ,	1,003,307	1,007,073	770,500
Ratios	10.70	20.46	10.00
Stockholders' equity per common share in euros	19.68	20.46	19.08
Inventories as a % of sales	14.2	12.0	15.4
Net debt (cash): group equity	(7):107	(31):131	8:92
Net operating capital	11,741	10,859	17,445
Employees at end of period	128,119	123,801	128,011
of which discontinued operations	5,995	5,703	-

 $^{^{*}}$ of which discontinued operations EUR 85 million end of Sept 2007 and EUR 79 million end of December 2007

Reconciliation from US GAAP to IFRS

in millions of euros

Reconciliation of net income from US GAAP to IFRS

	3r	d quarter	January to S	eptember
	2007	2008	2007	2008
Net income as per the consolidated statements of income on a				
US GAAP basis	331	357	2,775	1,296
Adjustments to IFRS:				
Capitalized product development expenses	82	27	157	136
Amortization and impairment of product development assets	(66)	(98)	(130)	(191)
Pensions and other postretirement benefits	15	17	44	29
Amortization of intangible assets	(7)	(5)	(21)	(18)
Provisions	(19)	(23)	(11)	(24)
Financial income and expenses	(2)	$(149)^{-1}$	173	(54)
Equity-accounted investees	-	-	(18)	(2)
Deferred income tax effects	35	5	30	7
Discontinued operations	(1)	11	(12)	12
Other differences in income	3	$(80)^{2}$	(29)	(96)
Net income in accordance with IFRS	371	62	2,958	1,095

I) Financial income and expenses includes an impairment of LG Display of EUR 178 million under IFRS only (IAS 39), and a higher gain on the sale of TSMC securities of EUR 40 million under IFRS due to a lower net assets cost base.

²⁾ Other differences in income includes an impairment of goodwill of Lumileds of EUR 90 million under IFRS only, due to the higher net assets related to the acquisition purchase (step-up) accounting under IFRS in 2005.

Reconciliation	of stockholders'	equity from	US GAAP to	IFRS
Neconcination	oi stockiioideis	COUILY II OIII	US UAAI LU	11 133

1 ,		
	Sept 30, 2007	Sept 30, 2008
Stockholders' equity as per the consolidated balance sheets on a		
US GAAP basis	20.007	10 144
US GAAP basis	20,806	18,144
Adjustments to IFRS:		
Product development expenses	518	445
Pensions and other postretirement benefits	(84)	(130)
Goodwill amortization and impairment charges	(269)	(347)
Goodwill capitalization (acquisition-related)	(24)	(78)
Acquisition-related intangibles	176	143
Investments in equity-accounted investees	(119)	7
Impairment of other non-current financial assets	-	(42)
Recognized results on sale-and-leaseback transactions	42	37
Provisions	43	(28)
Deferred income tax effects	(157)	(106)
Assets from discontinued operations	(17)	-
Other differences in equity	9	9
Stockholders' equity in accordance with IFRS	20,924	18,054

Reconciliation of non-US GAAP performance measures

all amounts in millions of euros unless otherwise stated

Certain non-US GAAP financial measures are presented when discussing the Philips Group's performance. In the following tables, a reconciliation to the most directly comparable US GAAP performance measure is made

Sales growth composition (in %)									
			;	3rd quarter			January to S	eptember	
	com-		consol-		com-		consol-		
	parable	currency	idation	nominal	parable	currency	idation	nominal	
	growth	effects	changes	growth	growth	effects	changes	growth	
2008 versus 2007									
Healthcare	4.8	(7.6)	16.8	14.0	4.0	(7.9)	13.4	9.5	
Consumer Lifestyle	(8.1)	(3.5)	(6.9)	(18.5)	(0.6)	(4.2)	(3.7)	(8.5)	
Lighting	6.1	(5.3)	18.5	19.3	5.0	(5.3)	18.4	18.1	
I&EB	(26.8)	(1.3)	(3.3)	(31.4)	(13.7)	(1.9)	(16.7)	(32.3)	
GM&S	(19.2)	(3.5)	-	(22.7)	(22.9)	(1.2)	-	(24.1)	
Philips Group	(1.8)	(4.8)	4.6	(2.0)	1.6	(5.4)	5.6	1.8	

EBITA to Income from operations (or EBIT)								
	Philips		Consumer					
	Group	Healthcare	Lifestyle	Lighting	I&EB	GM&S		
January to September 2008								
EBITA	806	513	255	598	(155)	(405)		
Amortization intangibles (excl. software)	(254)	(155)	(12)	(87)	-	-		
Write-off of acquired in-process R&D	(15)	(5)	-	(10)	-	-		
Income from operations (or EBIT)	537	353	243	501	(155)	(405)		
January to September 2007								
EBITA	1,200	525	418	537	(102)	(178)		
Amortization intangibles (excl. software)	(148)	(104)	(13)	(31)	-	-		
Write-off of acquired in-process R&D	(10)	(9)	-	(1)	-	-		
Income from operations (or EBIT)	1,042	412	405	505	(102)	(178)		

Composition of net debt and group equity		
	Sept 30,	Sept 30,
	2007	2008
Long-term debt	1,211	3,298
Short-term debt	2,421	660
Total debt	3,632	3,958
Cash and cash equivalents	5,042	2,460
Net debt (cash) (total debt less cash and cash equivalents)	(1,410)	1,498
Minority interests	45	46
Stockholders' equity	20,806	18,144
Group equity	20,851	18,190
Net debt and group equity	19,441	19,688
Net debt (cash) divided by net debt (cash) and group equity (in %)	(7)	8
Group equity divided by net debt (cash) and group equity (in %)	107	92

Reconciliation of non-US GAAP performance measures (continued)

all amounts in millions of euros unless otherwise stated

Net operating capital to total a	ssets					
	Consumer					
	Philips Group	Healthcare	Lifestyle	Lighting	I&EB	GM&S
Sept 30, 2008						
Net operating capital (NOC)	17,359	8,769	1,644	6,349	152	445
Exclude liabilities comprised in NOC:						
- payables/liabilities	7,953	2,049	2,615	1,261	225	1,803
intercompany accounts	-	40	89	37	(13)	(153
- provisions 1)	2,733	240	272	154	29	2,038
Include assets not comprised in NOC:						
investments in equity-accounted investees	314	55	2	15	121	121
other current financial assets	74	-	-	-	-	74
other non-current financial assets	2,013	-	-	-	-	2,013
deferred tax assets	1,182	-	-	-	-	1,182
liquid assets	2,460	-	-	-	-	2,460
Total assets of continuing operations	34,088	11,153	4,622	7,816	514	9,983
Assets of discontinued operations	-					
Total assets	34,088					
) provisions on balance sheet EUR 3,989 million exc	luding deferred tax lia	abilities of EUR 1	,255 million			
Sept 30, 2007						
Net operating capital (NOC)	11,321	4,751	1,507	4,116	217	730
Exclude liabilities comprised in NOC:	,	,	,	,		
payables/liabilities	7,651	1,735	2,967	1,051	253	1,645
intercompany accounts	-	22	58	28	(23)	(85
provisions 2)	2,486	216	290	140	36	1,804
Include assets not comprised in NOC:						
investments in equity-accounted investees	2,897	50	_	7	118	2,722
other non-current financial assets	4,336	-	_	-	-	4,336
securities	18	-	_	-	-	18
deferred tax assets	1,323	-	_	-	-	1,323
liquid assets	5,042	-	_	=	-	5,042
Γotal assets of continuing operations	35,074	6,774	4,822	5,342	601	17,535
Assets of discontinued operations	355					
Total assets	35,429					

²⁾ provisions on balance sheet EUR 3,132 million excluding deferred tax liabilities of EUR 646 million

Composition of cash flows before financing activities - continuing operations							
	3r	3rd quarter		eptember			
	2007	2008	2007	2008			
Cash flows provided by (used for) operating activities	382	182	162	(252)			
Cash flows provided by (used for) investing activities	(510)	664	1,434	(2,778)			
Cash flows before financing activities	(128)	846	1,596	(3,030)			

Philips quarterly statistics

all amounts in millions of euros unless otherwise stated

				2007				2008
	lst	2nd	3rd	4th	İst	2nd	3rd	4th
	quarter	quarter	quarter	quarter	quarter	quarter	quarter	quarter
Sales	5,930	6,033	6,465	8,365	5,965	6,463	6,334	
% increase	(2)	(4)	4	4	1	7	(2)	
EBITA	370	386	444	865	265	413	128	
as a % of sales	6.2	6.4	6.9	10.3	4.4	6.4	2.0	
EBIT	312	337	393	810	175	325	37	
as a % of sales	5.3	5.6	6.1	9.7	2.9	5.0	0.6	
Net income	875	1.570	331	1,393	219	720	357	
per common share in euros	0.80	1,569 1.43	0.31	1,393	0.21	0.71	0.37	
P								
	January- March	January-	January- September	January-	January- March	January-	January- September	January-
	March	June	September	December	March	June	September	December
Sales	5,930	11,963	18,428	26,793	5,965	12,428	18,762	
% increase	(2)	(3)	(1)	-	1	4	2	
EBITA	370	756	1,200	2,065	265	678	806	
as a % of sales	6.2	6.3	6.5	7.7	4.4	5.5	4.3	
EBIT	312	649	1,042	1,852	175	500	537	
as a % of sales	5.3	5.4	5.7	6.9	2.9	4.0	2.9	
Net income	875	2,444	2,775	4,168	219	939	1,296	
per common share in euros	0.80	2.22	2.54	3.84	0.21	0.91	1.28	
Net income from continuing								
operations as a % of								
stockholders' equity (ROE)	17.4	24.5	18.1	21.0	4.6	19.1	27.3	
		pe	riod ende	ed 2007		p€	eriod end	ed 2008
	44.5			40.0	40.0	-		
Inventories as a % of sales	11.7	12.8	14.2	12.0	13.9	14.1	15.4	
Net debt : group equity ratio	(9):109	(12):112	(7):107	(32):132	4:96	7:93	8:92	
Total employees (in thousands)	124	126	128	124	134	133	128	
of which discontinued operations	6	6	6	6	6	5	-	

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