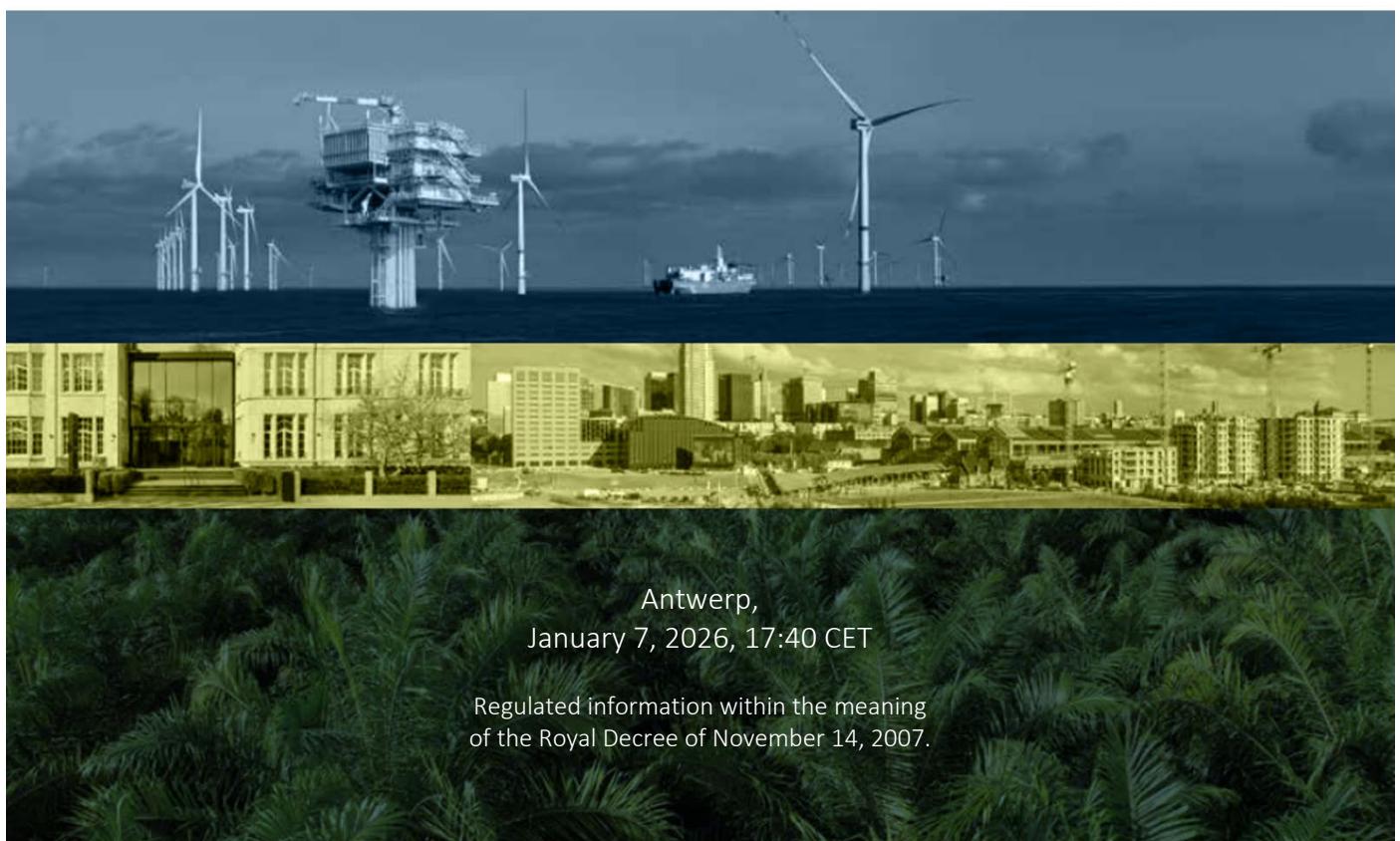


Press release

Acquisition and disposal of own shares



ACKERMANS & VAN HAAREN
Your partner for sustainable growth



Antwerp,
January 7, 2026, 17:40 CET

Regulated information within the meaning
of the Royal Decree of November 14, 2007.

ACQUISITION AND DISPOSAL OF OWN SHARES

The extraordinary shareholders' meeting of Ackermans & van Haaren NV has on October 20, 2023 renewed the general authorisation of the board of directors to acquire own shares for a period of 5 years (until October 31, 2028).

This press release includes information on the acquisitions and disposals made between December 24, 2025 and January 6, 2026.

Ackermans & van Haaren NV has concluded a liquidity contract with Kepler Cheuvreux to improve the liquidity of the AvH share. In the framework of this liquidity programme AvH shares are acquired and sold on Euronext Brussels on behalf of Ackermans & van Haaren. This has resulted in a net purchase of 1,791 own shares in the period from January 1, 2025 to 31 December 2025.

Kepler Cheuvreux has in the period from December 24, 2025 to January 6, 2026 acquired a total of 23,181 shares and sold 25,502 shares on Euronext Brussels. This corresponds to a net purchase of 300 own shares since January 1, 2026.

In addition, Ackermans & van Haaren has acquired 82,501 shares in the period from January 1, 2025 to December 31, 2025 on Euronext Brussels in the framework of the stock option plan. 6,000 shares were acquired on Euronext Brussels in the period from December 24, 2025 to December 31, 2025.

Ackermans & van Haaren currently owns 478,490 own shares, or 1.44% of the total shares outstanding.

Acquisition of own shares (on Euronext Brussels in the framework of the liquidity programme)

Date	Number of shares	Average price (in euros)	Lowest price (in euros)	Highest price (in euros)	Total amount (in euros)
24/12/2025	3,076	230.69	230.20	231.00	709,602.44
29/12/2025	4,200	229.61	229.00	230.00	964,362.00
30/12/2025	2,184	231.42	230.00	232.00	505,421.28
31/12/2025	1,621	231.47	231.20	231.60	375,212.87
02/01/2026	4,200	232.69	231.60	233.40	977,298.00
05/01/2026	3,900	234.18	233.40	234.80	913,302.00
06/01/2026	4,000	236.31	235.40	237.40	945,240.00

Disposal of own shares (on Euronext Brussels in the framework of the liquidity programme)

Date	Number of shares	Average price (in euros)	Lowest price (in euros)	Highest price (in euros)	Total amount (in euros)
24/12/2025	5,000	230.72	230.00	231.00	1,153,600.00
29/12/2025	3,073	229.67	229.40	230.00	705,775.91
30/12/2025	3,677	231.17	230.00	232.00	850,012.09
31/12/2025	1,952	231.80	231.60	232.00	452,473.60
02/01/2026	4,200	232.86	232.00	233.40	978,012.00
05/01/2026	4,800	234.92	234.00	237.40	1,127,616.00
06/01/2026	2,800	236.41	236.00	237.40	661,948.00

Acquisition of own shares (on Euronext Brussels in the framework of the stock option plan)

Date	Number of shares	Average price (in euros)	Lowest price (in euros)	Highest price (in euros)	Total amount (in euros)
24/12/2025	1,000	230.58	229.80	231.20	230,579.00
29/12/2025	2,000	229.70	228.80	230.60	459,396.20
30/12/2025	2,000	231.61	230.00	232.00	463,216.00
31/12/2025	1,000	231.69	231.20	232.00	231,694.80
02/01/2026	-	-	-	-	-
05/01/2026	-	-	-	-	-
06/01/2026	-	-	-	-	-

Ackermans & van Haaren

Ackermans & van Haaren positions itself as the long-term partner of choice of family businesses and management teams to help build high-performing market leaders and contribute to a more sustainable world.

Ackermans & van Haaren is a diversified group operating in 4 core sectors: Marine Engineering & Contracting (DEME, one of the largest dredging companies in the world – CFE, a construction and real estate group with headquarters in Belgium). Private Banking (Delen Private Bank, one of the largest independent private asset managers in Belgium, and asset manager JM Finn in the UK - Bank Van Breda, niche bank for entrepreneurs and the liberal

professions in Belgium). Real Estate (Nextensa, a listed integrated real estate group) and Energy & Resources (SIPERF, an agro-industrial group in tropical agriculture). In its Growth Capital segment, AvH also provides growth capital to sustainable companies in different sectors.

At an economic level, the AvH group represented in 2024 a turnover of 7.6 billion euros, on which it realized a net profit of 460 million euros and employed 24,384 people through its share in the portfolio companies. AvH is listed on Euronext Brussels and is included in the BEL20 index, the BEL ESG index, the MSCI Europe Small Cap index and the European DJ Stoxx 600 index.

Website

All press releases issued by AvH and its most important group companies as well as the 'Investor Presentation' can also be consulted on the AvH website: www.avh.be. To receive press releases by email, please register on this website.

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Financial calendar

- February 27, 2026 Annual results 2025
- March 31, 2026 Annual report 2025
- May 21, 2026 Interim statement Q1 2026
- May 26, 2026 General meeting
- August 28, 2026 Half-year results 2026
- November 26, 2026 Interim statement Q3 2026

