

Azelis news release

REGULATED INFORMATION

18 November 2025

Transparency notification from Invesco Ltd.

Antwerp (Belgium), 18 November 2025 – 17:45 CET – In accordance with Article 14 of the Belgian Transparency law of May 2, 2007, Azelis Group NV announces that it has received a transparency notification from Invesco Ltd.

1. Summary of the notification

Invesco Ltd. reported in its notification dated 13 November 2025, that on 12 November 2025, following an acquisition of voting securities, Invesco Asset Management Limited, one of the affiliates of Invesco Ltd, increased its participation and crossed the threshold of 10.00% in Azelis Group NV.

On 12 November 2025, Invesco Ltd. (taking into account the holding of all its affiliates) owned 25,768,277 shares with voting rights, representing 10.56% of the total number of shares issued by the company (243,921,719), versus 24,895,654 shares representing 10.21% in its previous notification dated 8 October 2025, as well as 10,829 equivalent financial instruments, representing 0.004% of the voting rights issued by the company.

2. Content of the notification

Reason for the notification

Acquisition or disposal of voting securities or voting rights

Notification by

A parent undertaking or a controlling person

Persons subject to the notification requirement

Name	Address (for legal entities)
Invesco Ltd.	1331, Spring Street NW , Suite 2500, Atlanta, Georgia 30309, USA

Date on which the threshold is crossed

12 November 2025

Threshold that is crossed (in %)

10%

Denominator

243,921,719

Notified Details

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
Invesco Ltd.	0	0	0	0.00%	0.00%
Invesco Advisers, Inc.	723,007	714,177	0	0.29%	0.00%
Invesco Asset Management Limited	24,163,770	25,045,223	0	10.27%	0.00%
Invesco Capital Management LLC	8,877	8,877	0	0.00%	0.00%
Subtotal	24,895,654	25,768,277		10.56%	
TOTAL		25,768,277	0	10.56%	0.00%

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
Invesco Asset Management Limited	Shares lent to third parties			10,829	0.004%	
TOTAL				10,829	0.004%	

TOTAL (A & B)		# of voting rights	% of voting rights
	CALCULATE	25,779,106	10.57%

Chain of controlled undertakings through which the holding is effectively held, if applicable

This disclosure is made on behalf of Invesco Ltd. and relates to shares beneficially owned by various mutual and pension funds managed by Invesco Ltd. and its subsidiary companies, whereby Invesco Ltd. has discretion as to the acquisition and disposal of the shares and as to the exercise of the voting rights associated with the shares as at 12/11/2025. Invesco Ltd. is not a controlled entity. Invesco Ltd. is the parent company controlling the voting rights for the below; Invesco Advisers, Inc. 0.29% ; Invesco Capital Management LLC 0.01% ; Invesco Asset Management Limited 10.27%.

Additional information

The acquisition of the shares in the (company), by Invesco (on behalf of funds managed by affiliates of the group management companies) to Invesco Ltd, is part of the normal course of its portfolio management company activity, conducted without intent to implement a particular strategy for the company, or to exercise, as such, a specific influence on the management of the latter. The company, Invesco (on behalf of funds managed by affiliates of the group management companies) is not acting in concert with a third party and does not intend to take control of the company.

3. Further information

The full transparency notification as well as this press release can be consulted on the Azelis Group NV's website.

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Contact information:

Azelis

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About Azelis

Azelis is the reference global innovation service provider in the speciality chemical and food ingredients industry present in 65 countries across the globe with over 4,300 employees. Our knowledgeable teams of industry, market and technical experts are each dedicated to a specific market within Life Sciences and Industrial Chemicals. We offer a lateral value chain of complementary products to more than 62,000 customers, supported by +2,800 principal relationships, creating a turnover of €4.2 billion (2024). Azelis Group NV is listed on Euronext Brussels under ticker AZE and is included in the BEL20 and BEL®ESG indices.

Across our extensive network of more than 70 application laboratories, our award-winning teams help develop formulations and provide technical guidance throughout the customers' product development process. We combine a global market reach with a local footprint to offer a reliable, integrated, and unique digital service to local customers and attractive business opportunities to principals. Top industry-rated by Sustainalytics, Azelis is a leader in sustainability. We believe in building and nurturing solid, honest, and transparent relationships with our people and partners.

Impact through ideas. Innovation through formulation.

www.azelis.com

