

Azelis news release

REGULATED INFORMATION

19 November 2025

Transparency notification from Temasek

Antwerp (Belgium), 19 November 2025 – 17:45 CET – In accordance with Article 14 of the Belgian Transparency law of 2 May 2007, Azelis Group NV announces that on 17 November 2025, it has received a transparency notification from Temasek Holdings (Private) Limited.

1. Summary of the notification

Temasek Holdings (Private) Limited reported in its notification dated 17 November 2025, that on 12 November 2025, following an acquisition of voting securities, Aranda Investments Pte. Ltd., one of the affiliates of Temasek Holdings (Private) Limited, increased its participation and crossed the threshold of 3.00%, and Temasek as a group crossed the threshold of 5.00% in Azelis Group NV.

On 12 November 2025, Temasek Holdings (Private) Limited (taking into account the holding of all its affiliates) owned 16,169,653 shares with voting rights, representing 6.63% of the total number of shares issued by the company (243,921,719), versus 10,526,313 shares representing 4.32% in its previous notification dated 22 May 2024.

2. Content of the notification

Reason for the notification

Acquisition or disposal of voting securities or voting rights

Notification by

A parent undertaking or a controlling person

Persons subject to the notification requirement

Name	Address (for legal entities)
Temasek Holdings (Private) Limited	60B Orchard Road, #06-18, The Atrium@Orchard, Singapore 238891
Aranda Investments Pte. Ltd.	60B Orchard Road, #06-18, The Atrium@Orchard, Singapore 238891
Ellington Investments Pte. Ltd.	60B Orchard Road, #06-18, The Atrium@Orchard, Singapore 238891

Date on which the threshold is crossed

12 November 2025

Threshold that is crossed (in %)

5%

Denominator

243,921,719

Notified Details

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
Temasek Holdings (Private) Limited	0	0	0	0.00%	0.00%
Aranda Investments Pte. Ltd.	3,157,893	8,801,233	0	3.61%	0.00%
Ellington Investments Pte. Ltd.	7,368,420	7,368,420	0	3.02%	0.00%
Subtotal	10,526,313	16,169,653		6.63%	
TOTAL		16,169,653	0	6.63%	0.00%

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
TOTAL				0	0.00%	

TOTAL (A & B)		# of voting rights	% of voting rights
	CALCULATE	16,169,653	6.63%

Chain of controlled undertakings through which the holding is effectively held, if applicable

Aranda Investments Pte. Ltd. is wholly owned by Seletar Investments Pte. Ltd., which is wholly owned by Temasek Capital (Private) Limited, which is wholly owned by Temasek Holdings (Private) Limited. Ellington Investments Pte. Ltd. is wholly owned by Bartley Investments Pte. Ltd., which is wholly owned by Tembusu Capital Pte. Ltd., which is wholly owned by Temasek Holdings (Private) Limited.

3. Further information

The full transparency notification as well as this press release can be consulted on the Azelis Group NV's website.

..... END

Contact information:

Azelis

investor-relations@azelis.com

About Azelis

Azelis is the reference global innovation service provider in the speciality chemical and food ingredients industry present in 65 countries across the globe with over 4,300 employees. Our knowledgeable teams of industry, market and technical experts are each dedicated to a specific market within Life Sciences and Industrial Chemicals. We offer a lateral value chain of complementary products to more than 62,000 customers, supported by +2,800 principal relationships, creating a turnover of €4.2 billion (2024). Azelis Group NV is listed on Euronext Brussels under ticker AZE and is included in the BEL20 and BEL®ESG indices.

Across our extensive network of more than 70 application laboratories, our award-winning teams help develop formulations and provide technical guidance throughout the customers' product development process. We combine a global market reach with a local footprint to offer a reliable, integrated, and unique digital service to local customers and attractive business opportunities to principals. Top industry-rated by Sustainalytics, Azelis is a leader in sustainability. We believe in building and nurturing solid, honest, and transparent relationships with our people and partners.

Impact through ideas. Innovation through formulation.

www.azelis.com

