

Repurchase and disposal of own shares

In accordance with articles 8:4 and 8:6 of the Royal Decree of 29 April 2019 implementing the Code on Companies and Associations, D'leteren Group announces today the purchase and disposal of treasury shares on the regulated market of Euronext Brussels and / or an MTF between 19 and 25 November 2025.

The extraordinary shareholders' meeting of D'leteren Group renewed on 25 May 2023 the powers of the Board of Directors to acquire and dispose of own shares for a period of 5 years.

The total number of own shares held by D'leteren Group reached 1,096,165 (2.0%) on 25 November 2025. The total number of ordinary shares equals 53,708,999.

Detailed operations per day

Stock options

During the period, between 19 and 25 November 2025, D'leteren Group has purchased 5,766 treasury shares on the regulated market of Euronext Brussels at an average price of €147.09 per share. This purchase has been carried out to hedge option schemes granted to officers and managers by virtue of the power endowed to the Board of Directors by the General Meeting of Shareholders on 31 May 2018.

Date	Number of shares bought	Average price (€)	Minimum price (€)	Maximum price (€)	Total price (€)
19 November 2025	2,100	146.91	146.20	148.30	308,520
20 November 2025	1,800	147.38	146.60	149.40	265,293
21 November 2025	1,866	147.00	145.30	147.60	274,297
Total	5,766	147.09			848,110

Liquidity contract

In the framework of the liquidity contract (see press release dated 3 September 2021), D'leteren Group announces today that it has bought 2,252 shares on Euronext Brussels during the period between 19 and 25 November 2025. During the same period, D'leteren Group has sold 950 shares on Euronext Brussels.

Purchases

Date	Number of shares bought	Average price (€)	Minimum price (€)	Maximum price (€)	Total price (€)
24 November 2025	902	147.30	146.60	148.00	132,865
25 November 2025	1,350	145.09	143.60	147.10	195,872
Total	2,252	145.98			328,736

Disposals

Date	Number of shares sold	Average price (€)	Minimum price (€)	Maximum price (€)	Total price (€)
24 November 2024	850	147.90	147.20	148.40	125,715
25 November 2024	100	145.90	145.80	146.00	14,590
Total	950	147.69			140,305

End of press release

Wednesday 26 November 2025 – 5:45pm CET

D'leteren Group profile

In existence since 1805, and across family generations, D'leteren Group (the Group) is an investment company seeking growth and value creation by building a family of businesses that reinvent their industries and search for excellence and meaningful impact. It currently owns the following businesses:

- **Belron** (50.30% in fully diluted economic rights): worldwide leader in vehicle glass repair, replacement and recalibration.
- **D'leteren Automotive** (100% owned): distributor of Volkswagen, Audi, SEAT, Škoda, Porsche, Bentley, Lamborghini, Bugatti, Cupra, Rimac, Microlino and Maserati vehicles in Belgium and expanding into other mobility services.
- **PHE** (100% in economic rights) is a leader in the independent distribution of spare parts for vehicles in Western Europe, present in France, Belgium, The Netherlands, Luxemburg, Italy, Spain and Ireland.
- **TVH** (40% owned): leading global independent distributor for aftermarket parts for material handling, construction & industrial, and agricultural equipment.
- **Moleskine** (100% owned): develops and sells iconic branded notebooks and writing, travel and reading accessories through a global multichannel platform.
- **D'leteren Immo** (100% owned): groups together the Belgian real estate interests of D'leteren Group.

Financial Calendar

Last five press releases

(with the exception of press releases related to the repurchase or sale of own shares)

12 September 2025	PHE term loan repricing
3 September 2025	2025 Half-Year Results
18 July 2025	Belron USD term loan repricing
14 May 2025	D'leteren Group sets 2028 ambitions during its Investor Day and gives a sales trading update for Q1-2025
25 April 2025	Publication of the Annual Report 2024

Next events

10 March 2026	2025 Full-Year Results
28 May 2026	Annual General Meeting

Contacts

Francis Deprez, *Chief Executive Officer*
Edouard Janssen, *Chief Financial Officer*

Stéphanie Voisin, Investor Relations – Tel.: + 32 (0)2 536.54.39

Bram Geeroms, Investor Relations – Tel.: +32 (0)2 260.29.16

E-mail: financial.communication@dieterengroup.com – Website: www.dieterengroup.com