

Wednesday 7 January 2026 – 5:45pm CET

Repurchase and disposal of own shares

In accordance with articles 8:4 and 8:6 of the Royal Decree of 29 April 2019 implementing the Code on Companies and Associations, D'leteren Group announces today the purchase and disposal of treasury shares on the regulated market of Euronext Brussels and / or an MTF between 31 December 2025 and 6 January 2026.

The extraordinary shareholders' meeting of D'leteren Group renewed on 25 May 2023 the powers of the Board of Directors to acquire and dispose of own shares for a period of 5 years.

The total number of own shares held by D'leteren Group reached 1,107,214 (2.1%) on 6 January 2026. The total number of ordinary shares equals 53,690,082.

Detailed operations per day

Share buyback programme

In the framework of the share buyback programme, D'leteren Group announces today that it has bought 6,500 shares on Euronext Brussels and / or an MTF between 31 December 2025 and 6 January 2026.

D'leteren Group has performed this purchase of own shares in the context of the solidarity share buyback programme decided and announced by the Board of Directors of D'leteren Group on 22 December 2025 for a maximum amount of €100m in accordance with the applicable laws and regulations. Under this programme, D'leteren Group has purchased a total of 14,730 treasury shares for a total amount of €2,249,515.

Date	Market	Number of shares bought	Average price (€)	Minimum price (€)	Maximum price (€)	Total price (€)
31 December 2025	XBRU	1,637	152.68	152.00	153.40	249,929
2 January 2026	XBRU	1,615	154.78	153.50	157.40	249,972
5 January 2026	XBRU	1,622	154.06	151.80	156.00	249,886
6 January 2026	XBRU	1,626	153.69	152.40	156.00	249,907
Total		6,500	153.80			999,694

Liquidity contract

In the framework of the liquidity contract (see press release dated 3 September 2021), D'leteren Group announces today that it has bought 6,901 shares on Euronext Brussels during the period between 31 December 2025 and 6 January 2026. During the same period, D'leteren Group has sold 4,950 shares on Euronext Brussels.

Purchases					
Date	Number of shares bought	Average price (€)	Minimum price (€)	Maximum price (€)	Total price (€)
31 December 2025	600	152.30	152.00	152.40	91,380
2 January 2026	1,900	154.49	153.40	156.00	293,531
5 January 2026	1,900	153.56	151.80	155.00	291,764
6 January 2026	2,501	154.04	152.20	156.00	385,254
Total	6,901	153.88			1,061,929

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Disposals					
Date	Number of shares sold	Average price (€)	Minimum price (€)	Maximum price (€)	Total price (€)
31 December 2025	500	153.11	152.40	153.90	76,555
2 January 2026	1,800	156.27	154.60	157.40	281,286
5 January 2026	2,300	155.18	153.60	156.20	356,914
6 January 2026	350	154.43	154.20	154.60	54,051
Total	4,950	155.31			768,806

End of press release

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D'leteren Group profile

In existence since 1805, and across family generations, D'leteren Group (the Group) is an investment company seeking growth and value creation by building a family of businesses that reinvent their industries and search for excellence and meaningful impact. It currently owns the following businesses:

- **Belron** (50.30% in fully diluted economic rights): worldwide leader in vehicle glass repair, replacement and recalibration.
- **D'leteren Automotive** (100% owned): distributor of Volkswagen, Audi, SEAT, Škoda, Porsche, Bentley, Lamborghini, Bugatti, Cupra, Rimac, Microlino and Maserati vehicles in Belgium and expanding into other mobility services.
- **PHE** (100% in economic rights) is a leader in the independent distribution of spare parts for vehicles in Western Europe, present in France, Belgium, The Netherlands, Luxemburg, Italy, Spain and Ireland.
- **TVH** (40% owned): leading global independent distributor for aftermarket parts for material handling, construction & industrial, and agricultural equipment.
- **Moleskine** (100% owned): develops and sells iconic branded notebooks and writing, travel and reading accessories through a global multichannel platform.
- **D'leteren Immo** (100% owned): groups together the Belgian real estate interests of D'leteren Group.

Financial Calendar

Last five press releases

(with the exception of press releases related to the repurchase or sale of own shares)

22 December 2025	D'leteren Group relaunches a €100m share buyback programme
12 September 2025	PHE term loan repricing
3 September 2025	2025 Half-Year Results
18 July 2025	Belron USD term loan repricing
14 May 2025	D'leteren Group sets 2028 ambitions during its Investor Day and gives a sales trading update for Q1-2025

Next events

10 March 2026	2025 Full-Year Results
28 May 2026	Annual General Meeting
9 September 2026	2026 Half-Year Results

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