

Delivering meaningful growth

Transactions on GBL Shares

Disclosure of transaction on GBL shares from September 8, 2025, until September 12, 2025 (included) Implementation of the authorization of the Extraordinary General Shareholders' Meeting of April 28, 2020

Purchases

GBL, directly and through its subsidiaries, acquired during the period from September 8, 2025 until September 12, 2025 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until November 7, 2025) in the central order book of a regulated market or MTF: 73,865 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
09/08/2025	1,963	75.70	75.50	75.90	148,601	CEUX
09/08/2025	1,900	75.77	75.65	75.90	143,967	TQEX
09/08/2025	5,766	75.71	75.50	75.90	436,528	XBRU
09/09/2025	2,947	75.88	75.70	76.05	223,627	CEUX
09/09/2025	758	75.98	75.75	76.05	57,590	TQEX
09/09/2025	6,877	75.92	75.70	76.25	522,111	XBRU
09/10/2025	5,301	75.86	75.45	76.25	402,134	CEUX
09/10/2025	1,914	75.84	75.55	76.25	145,163	TQEX
09/10/2025	9,916	75.83	75.45	76.30	751,897	XBRU
09/11/2025	4,859	75.93	75.85	76.10	368,936	CEUX
09/11/2025	1,936	75.96	75.80	76.05	147,054	TQEX
09/11/2025	9,728	75.92	75.70	76.10	738,549	XBRU
09/12/2025	5,625	76.01	75.80	76.20	427,551	CEUX
09/12/2025	1,854	76.03	75.85	76.20	140,955	TQEX
09/12/2025	12,521	76.02	75.80	76.20	951,883	XBRU

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from September 8, 2025 until September 12, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of September 12, 2025, GBL holds directly and through its subsidiaries 11,070,421 GBL shares representing 8.3% of the issued capital and holds no shares under the liquidity agreement. On that date, 6.1% of the eighth share buyback program is executed 1.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.4bn at the end of June 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL aims to grow its diversified high-quality portfolio of listed, direct private and indirect private investments.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. http://www.gbl.com/en/transactions-gbl-shares

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures