

Transactions on GBL Shares

Disclosure of transaction on GBL shares from September 22, 2025, until September 26, 2025 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of April 28, 2020

Purchases

GBL, directly and through its subsidiaries, acquired during the period from September 22, 2025 until September 26, 2025 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until November 7, 2025) in the central order book of a regulated market or MTF: 121,942 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
09/22/2025	4,168	75.04	74.90	75.20	312,756	CEUX
09/22/2025	2,245	75.04	74.90	75.25	168,463	TQEX
09/22/2025	18,424	75.05	74.85	75.25	1,382,808	XBRU
09/23/2025	2,065	75.08	74.90	75.20	155,033	CEUX
09/23/2025	1,500	75.06	74.95	75.15	112,588	TQEX
09/23/2025	17,274	74.96	74.90	75.45	1,294,828	XBRU
09/24/2025	7,613	74.62	73.90	75.20	568,049	CEUX
09/24/2025	2,242	74.29	74.00	74.60	166,560	TQEX
09/24/2025	16,292	74.72	73.90	75.20	1,217,301	XBRU
09/25/2025	3,347	74.81	74.65	75.00	250,405	CEUX
09/25/2025	2,399	74.91	74.65	75.05	179,706	TQEX
09/25/2025	19,250	74.69	74.60	75.00	1,437,706	XBRU
09/26/2025	4,543	75.15	75.00	75.35	341,389	CEUX
09/26/2025	2,337	75.17	75.05	75.30	175,679	TQEX
09/26/2025	18,243	75.11	74.95	75.40	1,370,319	XBRU
Total	121,942	74.90			9,133,589	

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from September 22, 2025 until September 26, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of September 26, 2025, GBL holds directly and through its subsidiaries 11,283,244 GBL shares representing 8.5% of the issued capital and holds no shares under the liquidity agreement. On that date, 9.2% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.4bn at the end of June 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures