

Transactions on GBL Shares

Disclosure of transaction on GBL shares from September 29, 2025, until October 3, 2025 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of April 28, 2020

Purchases

GBL, directly and through its subsidiaries, acquired during the period from September 29, 2025 until October 3, 2025 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until November 7, 2025) in the central order book of a regulated market or MTF: 120,720 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
09/29/2025	6,530	75.72	75.45	75.95	494,439	CEUX
09/29/2025	1,992	75.71	75.55	75.85	150,824	TQEX
09/29/2025	17,736	75.74	75.35	75.95	1,343,348	XBRU
09/30/2025	7,596	75.97	75.65	76.10	577,055	CEUX
09/30/2025	1,973	75.98	75.90	76.05	149,901	TQEX
09/30/2025	14,593	75.87	75.60	76.10	1,107,221	XBRU
10/01/2025	6,973	76.58	76.10	76.70	534,013	CEUX
10/01/2025	1,741	76.56	76.50	76.60	133,295	TQEX
10/01/2025	17,514	76.51	75.75	76.70	1,340,001	XBRU
10/02/2025	7,345	77.06	76.85	77.25	566,037	CEUX
10/02/2025	1,745	77.08	77.00	77.20	134,510	TQEX
10/02/2025	18,179	77.09	76.90	77.30	1,401,499	XBRU
10/03/2025	5,391	77.32	77.10	77.50	416,813	CEUX
10/03/2025	1,801	77.27	77.10	77.45	139,168	TQEX
10/03/2025	9,611	77.28	77.10	77.50	742,773	XBRU
Total	120,720	76.47			9,230,896	

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from September 29, 2025 until October 3, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of October 3, 2025, GBL holds directly and through its subsidiaries 11,403,964 GBL shares representing 8.6% of the issued capital and holds no shares under the liquidity agreement. On that date, 11.1% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

Xavier Likin

Chief Financial Officer
Tel: +32 2 289 17 72
xlikin@gbl.com

Alison Donohoe

Head of Investor Relations
Tel: +32 2 289 17 64
adonohoe@gbl.com

About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.4bn at the end of June 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures