Delivering meaningful growth

Transactions on GBL Shares

Disclosure of transaction on GBL shares from October 6, 2025, until October 10, 2025 (included)

Implementation of the authorization of the Extraordinary General Shareholders' Meeting of April 28, 2020

Purchases

GBL, directly and through its subsidiaries, acquired during the period from October 6, 2025 until October 10, 2025 included, as part of:

- The share buyback program: 0 GBL share

- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until November 7, 2025) in the central order book of a regulated market or MTF: 61,114 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
10/06/2025	2,792	76.89	76.55	77.05	214,691	CEUX
10/06/2025	1,817	76.98	76.60	77.50	139,878	TQEX
10/06/2025	6,328	76.95	76.60	77.60	486,936	XBRU
10/07/2025	3,567	77.16	76.65	77.45	275,233	CEUX
10/07/2025	1,826	77.19	76.90	77.45	140,942	TQEX
10/07/2025	7,882	77.14	76.70	77.45	608,043	XBRU
10/08/2025	4,322	77.73	77.55	77.90	335,956	CEUX
10/08/2025	1,807	77.75	77.60	77.90	140,497	TQEX
10/08/2025	10,571	77.71	77.30	77.85	821,506	XBRU
10/09/2025	2,690	77.97	77.90	78.00	209,744	CEUX
10/09/2025	1,525	77.95	77.90	78.00	118,873	TQEX
10/09/2025	5,163	77.97	77.70	78.00	402,542	XBRU
10/10/2025	5,124	78.08	77.60	78.45	400,076	CEUX
10/10/2025	1,505	78.11	77.95	78.35	117,550	TQEX
10/10/2025	4,195	78.17	77.55	78.40	327,913	XBRU
Total	**61,114**	**77.57**			**4,740,379**	

- The liquidity agreement: 0 GBL share

<u>Sales</u>

GBL, directly and through its subsidiaries, sold during the period from October 6, 2025 until October 10, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of October 10, 2025, GBL holds directly and through its subsidiaries 11,465,078 GBL shares representing 8.6% of the issued capital and holds no shares under the liquidity agreement. On that date, 12.0% of the eighth share buyback program is executed[1].

Following GBL's decision to use the safe harbour[2] regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.4bn at the end of June 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

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[1] cf. http://www.gbl.com/en/transactions-gbl-shares

[2] Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures