

Transactions on GBL Shares

Disclosure of transaction on GBL shares from December 22, 2025, until December 26, 2025 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from December 22, 2025 until December 26, 2025 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until March 13, 2026) in the central order book of a regulated market or MTF: 21,259 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
12/22/2025	1,126	75.03	74.70	75.50	84,481	AQEU
12/22/2025	7,639	75.05	74.70	75.45	573,300	CEUX
12/22/2025	835	74.99	74.70	75.40	62,617	TQEX
12/22/2025	3,683	74.95	74.70	75.25	276,026	XBRU
12/23/2025	1,128	75.28	75.10	75.50	84,920	AQEU
12/23/2025	2,517	75.29	75.05	75.50	189,496	CEUX
12/23/2025	826	75.32	75.10	75.55	62,211	TQEX
12/23/2025	915	75.26	75.10	75.50	68,865	XBRU
12/24/2025	317	75.19	75.10	75.35	23,834	AQEU
12/24/2025	545	75.21	75.10	75.35	40,987	CEUX
12/24/2025	354	75.15	75.05	75.20	26,602	TQEX
12/24/2025	1,374	75.26	75.05	75.30	103,404	XBRU
Total	21,259	75.11			1,596,743	

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from December 22, 2025 until December 26, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of December 26, 2025, GBL holds directly and through its subsidiaries 12,309,153 GBL shares representing 9.2% of the issued capital and holds no shares under the liquidity agreement. On that date, 24.7% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.0bn at the end of September 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures